



CITY OF
MARICOPA[®]
PROUD HISTORY • PROSPEROUS FUTURE



DESTINATION MARICOPA

2019-2020 Annual Budget Book





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INTRODUCTION

DESTINATION MARICOPA

CONNECTING THE BUDGET TO COUNCIL PRIORITIES

As one of the primary guiding documents for the City, the Strategic Plan sets broad City Council priorities, provides specific direction for the immediate future of Maricopa and establishes a strong foundation upon which to build strategies that will guide future activities and the development of Maricopa. There are five key priority areas: Economic Sustainability, Quality of Life, Transportation, Public Safety and Quality Municipal Services. In the long term, investment in the strategic vision of the City requires resources. The Operating Budget provides some of those resources. With the Strategic Plan operating in conjunction with sound fiscal planning, the City is ensuring a prosperous future for Maricopa.

- **Well Planned Quality Growth and Development:** Maricopa will offer a carefully planned and well-designed community utilizing Smart Cities initiatives. The City will be amenity driven, with balanced development, well planned transportation and will foster environmental stewardship.
- **Economic Development:** Maricopa will continue to be an economically prosperous, dynamic and sustainable community offering government structure that is welcoming and supportive of business and employment growth.
- **Community Resource and Quality of Life Amenities:** Maricopa will maintain a community where its residents can gain a true hometown feel; where citizens can work and play together and share experiences unique to the City.
- **Safe and Livable Community:** Maricopa will provide a safe and livable community in which citizen involvement supports and upholds the value of being safe and secure in one's own community.
- **Community Pride, Spirit, and Relationship:** Maricopa will work to highlight and enhance its amenities as a City to promote a positive and professional image, and foster regional relationships.
- **Fiscal Policies and Management:** Maricopa will maintain carefully designed fiscal policies that maintain integrity, ensure fiscal stability, provide long-term sustainability, and guide the development and the administration of operating and capital budgets and debt administration.

MAYOR & CITY COUNCIL



MAYOR CHRISTIAN PRICE



VICE MAYOR HENRY M. WADE, JR.



COUNCILMEMBER MARVIN L. BROWN



COUNCILMEMBER VINCENT MANFREDI



COUNCILMEMBER NANCY SMITH



COUNCILWOMAN JULIA R. GUSSE



COUNCILMEMBER RICH VITELLO

BUDGET MESSAGE

Honorable Mayor, Members of the City Council and Citizens of Maricopa,

We respectfully present to you the Fiscal Year 2020 (FY19-20) Annual Budget. This budget includes all funds of the City of Maricopa and represents months of hard work and difficult decisions by the Mayor and City Council, our employees, and City management.

This budget continues the City's effort to create and maintain a family friendly, vibrant community with diverse opportunities. The City's objective is to achieve financial sustainability through the balance of meeting today's needs while preparing for the growth and opportunities of tomorrow.

Governmental budgeting allocates and balances the resources drawn from the public to the demand for services and projects. The mission of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The proposed budget before you, is meant to effect the following changes as we move toward making the City of Maricopa one of Arizona's premier destination Cities.

City of Maricopa residents know that they must live within their means or face consequences. So should their municipal government. We have a unique opportunity at this moment to build a sustainable community. A sustainability that will broaden our economic base, build community wealth, enhance new development and diversify our job base.

Our goal is to build on a tradition of fiscal responsibility and to capitalize on the momentum of optimism and strategic reform to propel us forward. We know that government can be a force that makes a positive difference in the lives of people. In so doing, we are best served when we remember that government cannot solve every problem and should not try.

In a departure from past practices, but in alignment with state and federal regulations, this budget process guides the City to live within its means while considering the long-term needs of its stakeholders, the citizens of Maricopa. Proposed is a fundamental shift in budget format and philosophy for reasons of clarity and transparency, accountability and responsibility; consolidation and structure; and financial oversight and governance.

Herein introduced are five stratagems designed to move us forward:

1. Operational Efficiencies: Staff has been mobilized to identify opportunities to increase operational efficiency. To that end, each department continues to review its operations comprehensively and is putting together strategies to reduce expenditures without significantly affecting services. These efficiencies to date include – re-organization of departments and/or divisions, the consolidation of service functions and reassignment of staff to tasks that are more critical. At this point, our efforts have enabled us to reduce operational costs. It is our intent with operational efficiency reviews and process mapping, coupled with intense scrutiny, to continue to identify opportunities to produce a high level of service within acceptable cost parameters.
2. City Mission and Vision: A refocus on the core mission of the City to include the creation and application of economic growth measures as we continue transformation from a traditional organization rooted in command authority to an information based organization rooted in responsibility.

“Right now, our City boasts an amazing quality of life with an energetic business community and a proud, engaged citizenry. Together we can craft a plan that builds on our community's strong foundation and proud heritage that enables us to move confidently toward a remarkable future of our own design for Maricopa.”

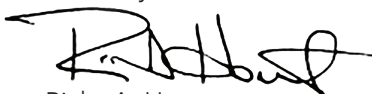
-Mayor Christian Price

3. Financial Transformation: Aimed at creating a finance function that is able to influence business decisions, clarify the role of finance in driving strategic business imperatives, and to focus the finance function on delivering the right information to the right leaders at the right time. With this budget, we will adopt Key Management Practices intended to provide a formal policy statement designed to establish the financial goals of the organization and the principles that govern budget management. Our goals include economic strategies designed to grow revenues in support of municipal operations and services without increased tax burdens on our citizens and business owners.
4. Economic Development: Budgets based on growth and the collection of one-time fees will never be sustainable. Now is the time to move from a defensive posture and practice to an offensive strategy. Such strategy must consist of multiple fronts to include; improving the business climate and growing our local economy; employing new strategies for increased efficiencies; enhancing public education and fostering awareness, providing a means for our residents and employees to affect positively our local economy; and to challenge the status quo at every turn. The City must act on two overarching approaches for economic growth, strengthening what we already have, and pursuing what we need to achieve a strong, diversified local economy.
5. Reform/Re-Engineer Initiatives: Virtually no program or activity will perform effectively on a long term basis without modification and redesign. Among organizations that ignore this fact, the worst is government. The Citizens of Maricopa want focused, high performance government. To make government work, we are going to have to change the way we think and approach governance. It will require changing outdated laws; creating real accountability and oversight, streamlining processes and eliminating redundancy, and reviewing programs and initiatives to ensure they are actually doing what they were created to do.

Summary of Changes:

1. Capital Improvement Plan (CIP): This budget forwards and prioritizes capital improvement projects that support public safety and/or promote economic development. The CIP includes capital projects to beautify the City, improve quality of life, maintain highways and streets and improve traffic flow while fostering economic development.
2. Operating Budget: This budget revises our personnel performance evaluation process and sets forth compensation strategies that are fair and proportionate to budget appropriation. This budget includes a 2.5% salary adjustment, funding to meet the PSPRS Police unfunded liability, new personnel in support of public safety and municipal operations, reduction in liability insurance yearly premium (which includes workers compensation).
3. Incorporation of an Asset Replacement Fund – Includes replacement of Police vehicles, replacement of all Police radios, addition of logging recorder and camera storage, Community Services vehicles, a message board, and a Fire vehicle.
4. This budget eliminates the use of SERFs and is reformatted to reduce interdepartmental budgets and the use of multiple object codes thus making the budget instrument more user friendly.
5. This budget introduces new and/or revised Key Management Practices to govern budget management.
6. This budget is accompanied by a multi-year strategic (action) plan that ties resources to outcomes.
7. This budget introduces additional fund designations in support of self-insured losses and disaster contingency reserves.

Sincerely,



Ricky A. Horst
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Maricopa
Arizona**

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morill

Executive Director

GFOA BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Maricopa, Arizona for its annual budget for the fiscal year beginning July 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF MARICOPA STRATEGIC INITIATIVES (2020-2022)

Mission

The City Of Maricopa provides high quality of life, a prosperous future, and a strong sense of community.



Description of Objective

Removal from the flood plain will reduce the potential for catastrophic economic loss, provide for the development of land and stimulate economic development.

Areas of Strategic Importance (2040 Vision):

Well Planned Quality Growth and Development

Economic Development

Safe and Livable Community

Supporting Actions	Success Indicators
Complete the design of the North Santa Cruz Wash Interim Solution	30% Design and CLOMAR Environmental Clearances Final Design and Permitting
Complete Finance Plan for Interim Solution	Present finance plan for construction finance Present infrastructure maintenance finance solution
Review and discuss the pro's and con's related to direct control of the Maricopa Flood Plain District and serve as the Flood Plain Administrator	Review cost, staffing needs and associated liability to bring these services in-house. Review to determine what new or additional benefits may be realized verses maintaining the status que. Work with existing service providers to determine what, if any additional services or benefits we seek that the existing service providers might be able to offer.
Complete the study of the Heritage District Flood Survey	Determine which areas of the Heritage Area can be removed from the flood plain and/or easily mitigated.
Complete FEMA/COE Study	Present preferred alternative – seek federal funding support.

Description of Objective

Increase the City's influence over water and wastewater utilities. Ensure sustainable and reliable water and wastewater infrastructure to provide for public health and safety and to ensure the proper growth and development of the City.

Areas of Strategic Importance (2040 Vision):

Well Planned Quality Growth and Development

Economic Development

Safe and Livable Community

Supporting Actions	Success Indicators
Review and Revised MOU and associated "operating agreement" between City and GWR	Adopt existing Operating Agreement granting GWR the right to construct, maintain and operate its water/ wastewater system facilities in present and future right of ways per agreed upon terms and conditions with a five-year review clause.
Acquisition of three local water districts managed and operated via outsourced partner(s)	Under control of the City and managed to ensure sufficient fire flow and wastewater capabilities in support of public safety, economic development and sound land development practices.

Description of Objective

Industrial and business parks provide opportunities for a diversified economic base, employment, and conformity with existing industrial land use patterns.

Areas of Strategic Importance (2040 Vision):

Well Planned Quality Growth and Development

Economic Development

Supporting Actions	Success Indicators
Identify and work to create a 500 acre industrial site.	Land has been identified and pre-annexation agreement is in place.
Encourage high-end business park development by creating incentives that attract industries that provide quality employment opportunities	Maximize the use of existing incentive tools as defined by the Greater Phoenix Economic Council and seek to use other incentives such as water availability, quick processing, fee deferments, etc... as approved by the Council
Seek to create an In-Land Rail Port	Identify industrial land along the Rail Corridor. Solicit land developer via RFP process. Identify process with UP for In-Land Port. Create partnership with Pinal County on process.
Seek to create effective trucking routes in support of industrial development w/o impacting traditional traffic patterns	Identify truck routes on existing street plan Identify new route options to eliminate drive through traffic
Build alliance of local partners	Alliance meetings monthly

Description of Objective

One of the fundamentals of contemporary economic development is that you have to build a community where people want to live – not just work, but live their life in a convenient and experienced-filled way. The dividends of destination promotion and even tourism extend far beyond the benefits of accruing to visitor-related industries and their suppliers; it fuels development across the entire economic spectrum.

Areas of Strategic Importance (2040 Vision):

Economic Development

Community Resources and Quality of Life Amenities

Community Pride, Spirit and Relationships

Supporting Actions	Success Indicators
Leverage the Copper Sky Facility with new retail/hotel development to maximize sport tournament & other social event activities	Plan, entitle and complete Copper Sky mixed-use project with creative placemaking, restaurants, hotels and other amenities to support destination promotion.
Heritage District Redevelopment Plan	Creation of linear park/trail system. Reduction of area blight. Enhancement of area streets, streetlights and walkways. Restoration of Information Center. Creation of Live/Work/Placemaking environment.
Raise Destination Profile	Begin to build a brand by defining and communicating our uniqueness and attractiveness to potential visitors and investors
Create an Arts Based Economic Development Strategy	Anchoring – Arts organizations providing community identity and generating area foot traffic and business. Activating - Bringing the arts to public spaces. Fixing - Re-imagining the use of vacate and blighted spaces for art and design. Planning - Engaging community in doing

Description of Objective

The City must ensure the availability of developable land and water resources required to meet project growth and development trends.

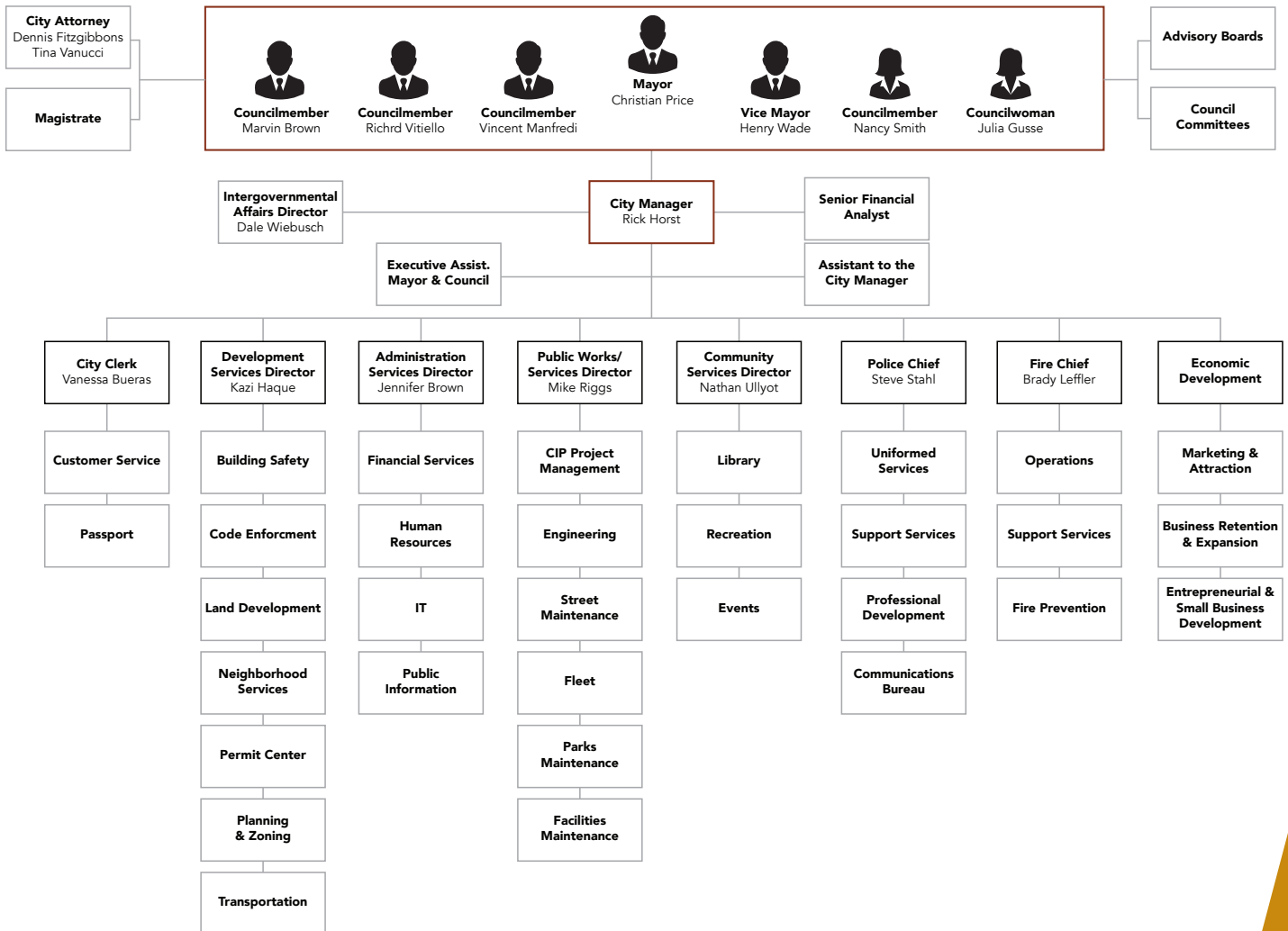
Areas of Strategic Importance (2040 Vision):

Well Planned Quality Growth and Development

Economic Development

Supporting Actions	Success Indicators
Adopt a comprehensive annexation plan	Secure pathways for future annexation of planning area. Create a tool that can be used by the City to direct and manage growth. Define and actively pursue properties of economic interest.
Update City's Annexation Policy	The Annexation Policy will outline the review and analysis processes for both undeveloped and developed properties. The policy will state the goals and intentions of the City.
Follow up on 2008 Pre-Annexation Agreements (voluntary)	Pursue those 2008 pre-annexation landowners who voluntarily sought annexation into the City.

2019 CITY OF MARICOPA ORGANIZATIONAL CHART

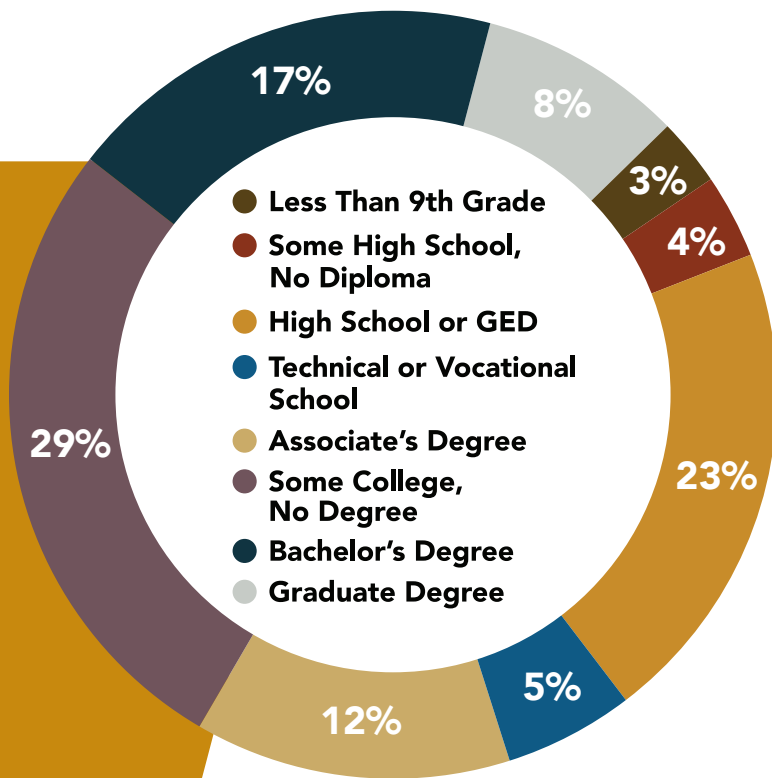
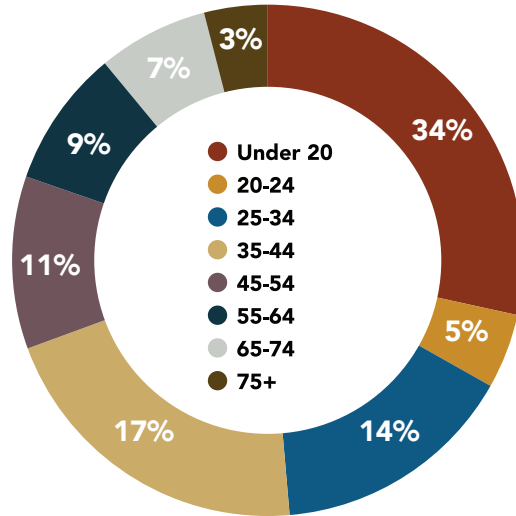


CITY PROFILE



Population Age

Maricopa has a larger than average workforce-aged population. According to the 2019 Esri Community Analyst Report Community Survey, 42% of Maricopa residents are between the ages of 25 and 54, compared to only 38% of Pinal County. As of 2019, the median age in Maricopa is 33.

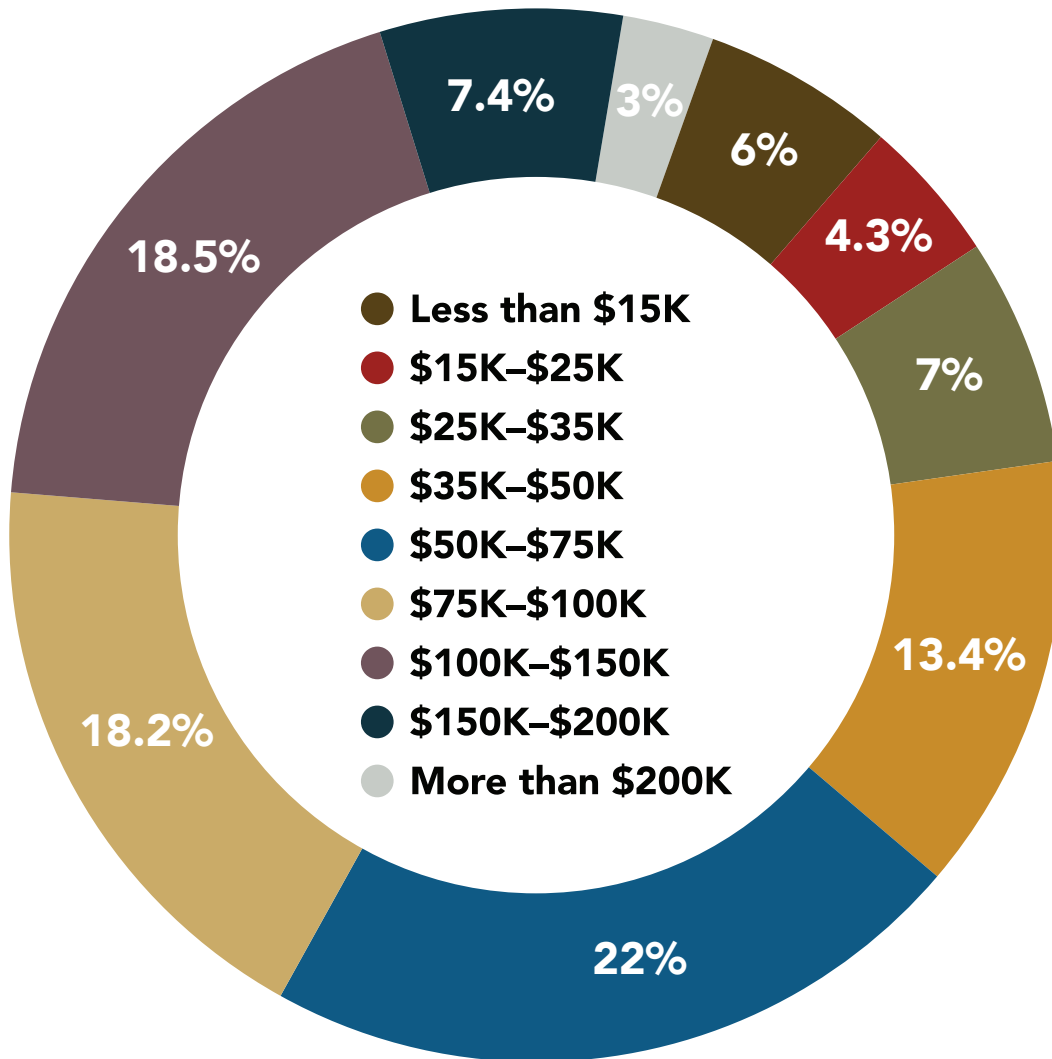


Education Levels

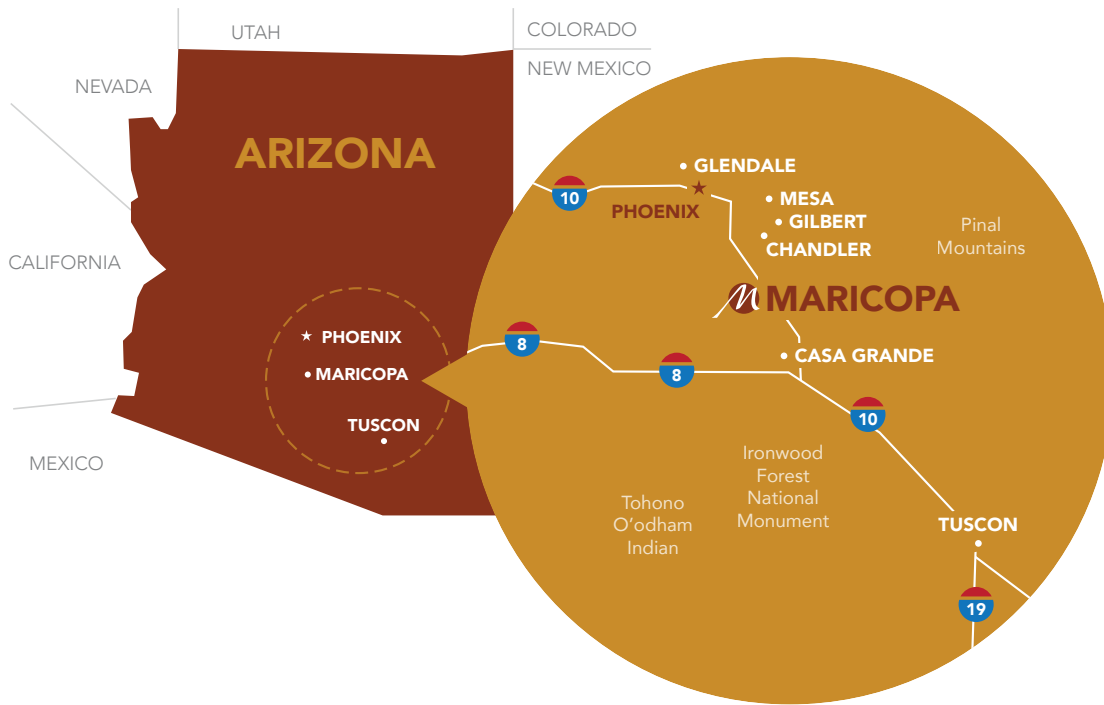
Maricopa is home to many educated people. Over 65% of the population has some college, an Associate's Degree, a Bachelor or Graduate Degree.

Household Income

Income and years of education are prime proxies to gauge skill level. Maricopa has a relatively large percentage of residents in high wage jobs (earning between \$50,000 and \$100,000) compared to the greater Phoenix area. As of 2019, the average household income was \$83,726.



MARICOPA POPULATION GROWTH SINCE INCEPTION



YEAR	POPULATION	ANNUAL GROWTH	GROWTH SINCE INCEPETION
FY2005	5,814		
FY2006	10,087	73.5%	73%
FY2007	26,661	164.3%	359%
FY2008	33,336	25.0%	473%
FY2009	38,794	16.4%	567%
FY2010	41,309	6.5%	611%
FY2011	43,482	5.3%	648%
FY2012	44,450	2.2%	665%
FY2013	44,946	1.1%	673%
FY2014	45,821	1.9%	688%
FY2015	46,708	1.9%	703%
FY2016	47,600	1.9%	719%
FY2017	48,374	1.6%	732%
FY2018	50,174	3.7%	763%
FY2019	51,272	2.20%	782%
FY2020	64,500	25.8%	1009%



BUDGET SUMMARY

The Council is required to adopt a budget no later than July 1st of each year. In accordance with the City’s budget policies, the City shall adopt a balanced budget. A balanced budget means total budgetary expenditures shall be equal to or less than total financial resources available (revenues plus available fund balance).

The Maricopa City Council adopted the City’s FY19-20 budget of \$105,654,318 on June 4, 2019. The adopted budget includes an operating budget of \$67,568,626 and a capital expenditure projects budget of \$38,085,692. Overall, the FY19-20 budget is a balanced budget. Annual expenditures for FY19-20 total less than the City’s total available resources (revenues and the available fund balance).

The annual budget serves as the foundation for the City of Maricopa’s financial planning and control. The budget is prepared by fund, function (e.g., public safety) and department (e.g., police). All transfers of resources within and between departments and funds require approval from the City Manager or his designee

Annual Budget Process

1. The fiscal year of the City of Maricopa shall begin July 1 of each calendar year and will end on June 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.
2. The City Manager, no later than June 1 of each year, shall prepare and submit to the City Clerk, the annual budget covering the next fiscal year, which shall contain the following information:
 - a. The City Manager’s Budget Message outlines proposed policies for the next fiscal year with explanations of any major changes from the previous years in expenditures and any major changes of proposed policy and a statement regarding the financial condition of the City.
 - b. An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
 - c. An itemized list of proposed expenditures for fund, department, and projects for the budget year, compared to actual expenditures of the last ended fiscal year, and estimated expenditures for the current year compared to the adopted budget. Analysis will provide identification of long-term costs in expenditures versus one-time expenditures, for the purpose of long-term budgetary stabilization and sustainability.
 - d. A description of all outstanding bonded indebtedness of the City.
 - e. A statement proposing capital expenditures deemed necessary during the next budget year including recommended provisions for financing and estimates of all future costs.
 - f. A list of capital projects which should be undertaken within the next five succeeding years.
 - g. A five to ten-year financial plan for the General Fund.
3. The City Manager’s budget should assume, for each fund, resources that are equal to, or exceed expenditures.
4. A public hearing shall be conducted before the City Council, allowing interested citizens to express their opinions concerning property tax rates and levy. The notice of hearing shall be published in the official newspaper of the City not less than 14 days before or more than 20 days before the hearing. (A.R.S. 42-17107)

5. Following the public hearing, the City Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least three days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote. If the City Council fails to adopt the budget, the City shall continue to operate under the existing budget until such time as the City Council adopts a budget for the ensuing fiscal year.
6. Upon final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the City Council shall constitute the official appropriations for the fiscal year. Under conditions which may arise, the City Council may amend or change the budget to provide for any additional expense.
7. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the City.

Basis of Accounting and Budgeting

GOVERNMENTAL FUNDS		
FUND TYPE	ACCOUNTING BASIS	BUDGETING BASIS
General Fund	Modified Accrual	Modified Accrual
Capital Projects Funds	Modified Accrual	Modified Accrual
Special Revenue Funds	Modified Accrual	Modified Accrual
Debt Service Funds	Modified Accrual	Modified Accrual

Budgeting and Budgetary Control

The City Council formally adopts an annual budget for all operating funds. The statutory level of control at which expenditures may not exceed budget is at the total expenditure level. However, the City's internal adopted policy is that expenditures may not exceed budgets by departments within each fund, except for bond and grants-in-aid funds, which are exempted by statute. The City Manager has the authority to transfer budget amounts between funds and departments, reclassify budget positions, and to amend the salary plan.

On June 3, 1980, the voters of Arizona approved an expenditure limitation for all governments. This limitation restricts the growth of expenditures to a percentage determined by population and inflation, with certain expenditures excluded from the limitation. Through a vote of the qualified electors, a government may permanently adjust its base limitation to increase its annual expenditure limitation. At the general election held November 2, 2004, the City of Maricopa voters approved a permanent adjustment of \$9,750,000 to the City's base limitation.

Financial Reporting

The City's Finance Division of the Administrative Services Department will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting and financial reporting standards established by the Governmental Accounting Standards Board (GASB). The document shall also satisfy the criteria of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting Program which includes the annual audit report prepared by independent, certified public accountants designated by the City Council.

The CAFR shall show the status of the City's finances on the basis of generally accepted accounting principles (GAAP) and presents both government-wide financial statements and fund financial statements.

FY 19-20 BUDGET CALENDAR

Month	Activity
December 2018	City Manager and CIP Committee <ul style="list-style-type: none"> • Compile and evaluate new CIP projects • Prioritize CIP projects • Build financial capacity based on priorities
January 2019	Finance and Departments <ul style="list-style-type: none"> • Budget kick-off/training for departments
February 2019	City Council <ul style="list-style-type: none"> • Council retreat – strategic planning
	City Manager, Finance and Department Heads
	City Manager and Finance <ul style="list-style-type: none"> • Preliminary revenue projections and recommended department targets
March 2019	Finance and Departments <ul style="list-style-type: none"> • Approved budget/target letters sent to departments
	City Manager and Finance <ul style="list-style-type: none"> • Update revenue projections based on property tax assessments
April 2019	Departments <ul style="list-style-type: none"> • Completed budget/targets inputted into MUNIS
	Budget and Finance Subcommittee, City Manager, Finance <ul style="list-style-type: none"> • Review of proposed City Manager operating and CIP budgets
	Finance <ul style="list-style-type: none"> • Preparation of tentative operating and CIP budget Due to Council 2 weeks before meeting
May 2019	City Council <ul style="list-style-type: none"> • Adopt tentative budget
	Finance <ul style="list-style-type: none"> • Post tentative budget on City website • Publish tentative budget in newspaper - first notice • Publish Truth-in-Taxation in newspaper - first notice
	Finance <ul style="list-style-type: none"> • Publish tentative budget in newspaper-second notice • Publish Truth-in-Taxation - second notice
June 2019	City Council <ul style="list-style-type: none"> • Hearing for Truth-in-Taxation • Hearing for final budget adoption • Property tax ordinance introduced • *Final budget adoption* - Special meeting required
July 2019	City Council – 1st Council Meeting in July 2019 <ul style="list-style-type: none"> • Final adoption of property tax levies ordinances – roll call vote required if it is an increase in the levy amounts

Legend: ■ Operating Budget Process ■ Capital Improvement (CIP) Budget Process

KEY FISCAL MANAGEMENT PRACTICES

The City of Maricopa, financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Arizona Revised Statutes for local governments and the City of Maricopa Code. These policies are intended to assist the City Council and City staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions. The annual budget is, in itself, a policy document.

The following formal policy statements are presented as principles that will govern the budget, accounting and financial reporting for Fiscal Year 2020. Several of these policies were revised in June, 2019.

Compliance with Fiscal Standards: The City of Maricopa budget process complies with Generally Accounting Standards Board (GASB). The City will seek to again qualify for the annual Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award Program. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the City Council.

Modified Accrual Basis: Governmental funds use the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

Fund Accounting: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City are governmental funds. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Governmental funds are used to account for the government's general government activities and include the General, Special Revenue and Capital Project funds for the City of Maricopa.

Balanced Budget: In accordance with the City's budget policies, the City shall adopt a balanced budget. A balanced budget means total budgetary expenditures shall be equal to or less than total financial resources available (revenues plus available fund balance). For financial planning purposes, the City now prepares a Comprehensive Financial Plan to initiate the annual budget process.

Comprehensive Financial Plan: Provides a five to ten-year perspective on the financial condition of the City's General Fund and any other appropriated funds deemed necessary. For the FY19-20 budget process, a Comprehensive Financial Plan was prepared for both the General Fund and the Highway User Revenue Fund (HURF) as these are the two largest operating funds in the City. This plan provided a long-range context for staff and the City Council to make budgetary decisions for the upcoming fiscal year.

Investment of Funds: The City's investment policy is to create a guide for the investment of City funds and to take advantage of resources not available to the City through the Local Government Investment Pool maintained by the Arizona State Treasurer's Office. The primary investment objectives of the City in order of priority are safety, liquidity, and optimal yield. Maricopa is a City that holds its financial health and integrity paramount.

Revenue Projection: All revenue projections shall be conservative, meaning numbers will be slightly underestimated to reduce the probability of a shortfall. Prior year trends, current economic conditions, and City population will be guiding factors in forecasting revenues.

Revenue Diversification: To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax can be a somewhat volatile, unpredictable source of revenue, the City will attempt to reduce its dependence on one-time sales tax revenue. Specifically, analysis will put a priority on identification of long-term trends in sales taxes versus one-time sales tax revenues, for the purpose of stabilization of sales tax revenue projections.

Revenue Stabilization Reserves: The City of Maricopa will maintain a revenue stabilization reserve at a level equal to 30% of the General Fund budgeted expenditures. Any funds in excess of this maximum will be available for capital projects and/or "one time only" General Fund expenditures as approved by the City Council. As a result of City Council action, the City Manager or his/her designee is authorized and empowered to assign fund balance to a specific purpose in accordance with, and in relation to City budget and financial policies. Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. Assigned fund balance amounts will be allocated as described below under General Fund Disaster Contingency Reserve. (Note: current policy states, "shall strive to maintain" a 30% fund balance)

Debt Service Fund: Is set up to receive dedicated revenue used to make principal and interest payments on City debt. It is used to account for the accumulation of resources and the payment of general obligation and special assessment debt principal, interest and related costs.

Capital Projects Funds: Are created to account for the purchase or construction of major capital facilities which are not financed by the general, enterprise, or special revenue funds. It is the City of Maricopa's policy that half of "one-time" resource inflows from construction-related activities be reserved for capital outlay purposes. The General Fund annual budget shall also include contingency funds equal to at least ten percent of budgeted expenditures in order to accommodate unplanned and unforeseen budgetary needs throughout the fiscal year.

Capital Improvement Plan (CIP): This is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements typically with a total cost of \$25,000. Most often, capital expenditures that are less than \$25,000 are considered operating expenditures and are expended from the City's operating funds. The CIP encompasses projects anticipated into the indefinite future. All costs for the five-year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation. The Plan is reviewed and updated annually, with a target date set in December of each year or in conjunction with the operating budget. The Plan also serves as a foundation to the City's annual review of development fees and operating budgets to ensure that certain capital and operating costs are sufficiently covered and budgeted.

Capital Assets: Include land and improvements; water rights; buildings and improvements; infrastructure assets (e.g., roads, bridges, sidewalks, and similar items); vehicles; machinery and equipment; computers/software; and construction in progress, are reported in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$10,000 or more and an estimated useful life of more than one year. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the asset are not capitalized.

General Fund: This fund is used to account for all financial resources of the City, except those required to be accounted for in other funds.

General Fund Disaster Contingency Reserve: After calculating the 30% General Fund operating reserve and before the assignment of general fund balance the City of Maricopa will assign and maintain an emergency reserve equal to \$1 million. These reserved dollars will be used in the event of a “declared” emergency providing financial support for recovery efforts as directed by the City Council.

Fund Balance Classifications: Fund balances of the governmental funds are reported separately within classifications based on a hierarchy of the constraints placed on the use of those resources. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are non-spendable, restricted, and unrestricted, which includes committed, assigned, and unassigned fund balance classifications:

- **Non-spendable.** The non-spendable fund balance classification includes amounts that cannot be spent because they are not in spendable form, or are legally or contractually required to be maintained intact.
- **Restricted.** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
- **Committed.** The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action of the City Council. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts.
- **Assigned.** Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. As a result of City Council action, the City Manager or his/her designee is authorized and empowered to assign fund balance to a specific purpose in accordance with and in relation to City budget and financial policies. After calculating the 30% General Fund Operating Reserve, any General Fund surplus (net amount by which the fund balance is increased in that fiscal year) will be assigned as special reserve as limited by the total amount transferred into the General Fund through the annual indirect cost allocation if any. The surplus will be assigned as follows: 40% to streets maintenance, 15% assigned to economic development, 15% assigned to technology enhancement and 30% transferred to Asset Replacement Fund. The City Council reserves the right to transfer excess funds to other capital projects as determined.
- **Unassigned.** Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned.

Asset Replacement Fund: The City of Maricopa will maintain committed fund balance in the Asset Replacement Fund for the purchase of new and replacement vehicles and other capital assets. The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action of the Mayor and City Council. Those committed amounts cannot be used for any other purpose unless the Mayor and City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. In addition to any funds transferred from the General Fund as described above, the fund will be supported by any receipts from the sale of used assets and further by any General Fund allocations. General Fund allocations will be calculated utilizing the annual asset depreciation expense, and allocated through a modified Fleet Allocation process. In cases where funds reserved in the Asset Replacement Fund for a particular asset to be replaced are insufficient to cover the entire cost of the asset, additional amounts will be expensed to

the appropriate Operating Fund in that year. This is a new fund, and it may take several years before the fund is optimized.

Self-Insured Losses Reserve: After calculating the 30% General Fund operating reserve and before the assignment of general fund balance, the City of Maricopa will assign and maintain a self-insured losses reserve equal to \$1 million. These reserved dollars will be used for losses not covered under existing insurance programs.

De-obligation: In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve. Further, when a capital project has been completed per the defined scope of the project, any unused funds will be de-obligated and returned to the reserve.

Compensated Absences: Vacation leave vests with the employee as it is earned. All employees may carry forward only the amount of vacation benefits allowed per the vesting schedule in the City of Maricopa Personnel Policies and Procedures. Upon termination or retirement, an employee will be compensated for accumulated vacation leave. Payment will be based upon the individual's rate of pay at termination or retirement. Upon death, the same benefits shall be paid to the employee's beneficiary. Sick leave benefits provided for ordinary sick pay are not vested with the employee. The current and long-term liabilities, including related benefits, for accumulated vacation leave are reported on the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee leave, resignations and retirements. Generally, resources from the General Fund are used to pay for compensated absences.

Pensions and Other Postemployment Benefits: For purposes of measuring the net pension and other postemployment benefit (OPEB) assets and liabilities, related deferred outflows of resources and deferred inflows of resources, and related expenses, information about the pension and OPEB plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

FUND DESCRIPTIONS

Governmental Funds

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: The General Fund, Capital Projects Funds, the Debt Service Fund and Special Revenue Funds.

General Fund: The General Fund is used to account for all financial resources of the City except those required to be reported in other funds. The General Fund is the major operating fund of the City government and it accounts for the majority of City operations. The General Fund pays for police and fire protection, parks and recreation, community development and general City administration among other City functions. All other City funds are used to account for revenues which are restricted under federal, state, or local laws or generally accepted accounting principles.

Capital Projects Funds: These funds are used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays including the acquisition or replacement for capital assets including land, buildings, equipment and other improvements such as streets and roads.

- **Development Impact Fee Funds (DIF):** Development Impact Fees are fees assessed to new construction to fund infrastructure improvements required due to new growth. These fees are accumulated to construct specific improvements or portions of specific improvements of the municipality.
- **Parks Bond Fund:** This fund is used to account for the acquisition of land and equipment needed for development, construction and improvement of community parks and projects approved by voters.
- **General Governmental CIP Fund:** This fund is used to account for Capital Improvement Projects (CIP) expenditures supported by construction sales tax and other dedicated one-time funding resources.
- **General Government Bond Fund:** This fund is used to account for the construction of the City Complex project funded with anticipated annual appropriation of debt.
- **Capital Grants:** This fund is used to account for the receipts and expenditures of miscellaneous Federal, State, and Local grants awarded to the City for capital purposes.
- **Asset Replacement:** This fund is used for the purchase of new and replacement vehicles and other capital assets.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Special Revenue Funds: Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- **Grants Fund (Federal and State):** Most grants that are awarded to the City require separate accounting from all other City activities and in separate funds. The grants budgeted are a combination of grants which have already been awarded to the City and grants which have been applied for and are pending notification of award.
- **Highway User Revenue Fund (HURF):** The major revenues of this fund are the City's share of State motel fuel tax revenues. These revenues are restricted by the State Constitution to be used solely for streets and highway purposes.
- **Local Road Maintenance Fund:** This fund accounts for revenue from developers to perform maintenance of roads associated with their developments.
- **County Road Tax Fund:** This fund accounts for the City's share of the County's 1/2 cent tax on fuel. These revenues are used to fund street and road maintenance projects.

TOTAL FINANCIAL PROGRAM

FY19-20 Total Budget \$105,654,318

Operating Budget Governmental Funds	67,568,626
General Fund	48,336,095
Highway User Revenue Fund (HURF)	5,326,370
Grants	7,800,000
County Road Tax	2,100,000
Debt Service	4,006,161

Capital Budget Governmental Funds	38,085,692
Asset Replacement	\$3,939,752
Grants CIP	15,070,799
General Governmental CIP	5,398,323
Highway User Revenue Fund (HURF)	3,002,703
Local Road Maintenance	-
County Road Tax	780,020
Transportation DIF	5,319,870
Copper Sky Recreation	-
Public Safety DIF	-
Parks DIF	1,294,004
Library Impact Fee	3,280,221

FY19-20 BUDGET SUMMARY

Total Financial Resources

Fund	FY18-19 Budget	Estimated Fund Balances 7/1/2019	FY19-20 Budget Revenue/Sources	FY19-20 Total Funds Available	FY19-20 Adopted Budget/Uses
General Fund	\$42,004,885	\$35,573,315	\$46,620,331	\$82,193,646	\$48,336,095
Highway User Revenue Fund (HURF)	5,082,500	5,115,183	3,982,822	9,098,005	8,329,073
Copper Sky Recreation	2,494,522	1,000,000	(1,000,000)	-	-
Local Road Maintenance	47,186	40,131	6,000	46,131	
Grants	15,039,436	-	7,800,000	7,800,000	7,800,000
County Road Tax	3,242,422	2,881,072	1,042,800	3,923,872	2,880,020
Debt Service Fund	3,671,947	337,248	4,006,161	4,343,409	4,006,161
Parks DIF Funds	445,239	5,656,108	798,400	6,454,508	1,294,004
Library DIF Funds		780,222	2,500,637	3,280,859	3,280,221
Public Safety Funds	74,835	1,207,808	677,300	1,885,108	
Transportation DIF Funds	17,028,717	25,524,456	2,898,100	28,422,556	5,319,870
Parks Bond Fund		339,322	-	339,322	
General Governmental CIP	11,121,055	5,357,003	100,000	5,457,003	5,398,323
Asset Replacement Fund			3,939,800	3,939,800	3,939,752
Grants CIP	6,336,677	523,313	15,070,799	15,594,112	15,070,799
Total	\$106,589,421	\$84,335,181	\$88,443,150	\$172,778,331	\$105,654,318

*Includes budgeted transfers in/out.

FY19-20 BUDGET SUMMARY

Summary By Revenue Source/Fund

Revenue Source	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Projected Actual	FY19-20 Adopted
General Property Tax	\$10,256,423	11,704,000	\$12,544,974	\$12,544,974	\$13,730,060
Local Sales Tax	9,445,692	10,000,000	11,191,782	11,751,371	11,793,000
Franchise Taxes	1,300,307	1,250,000	1,113,100	1,157,624	1,149,600
Business Licenses	123,168	50,000	94,700	56,820	\$8,000
Permits	1,467,659	1,600,199	2,137,397	2,988,342	3,733,870
Intergovernmental Revenues	13,058,909	12,828,858	13,303,950	13,577,067	14,464,054
Public Safety Fees	71,440	31,800	79,000	113,619	63,000
Passport Fees	31,485	30,490	31,800	24,442	47,600
Recreational & Library Fees	887,749	437,834	612,300	736,285	2,022,167
Fines & Forfeitures	524,546	380,000	530,500	204,981	621,900
Investment Earnings	259,040	210,000	216,300	350,000	333,400
Other Miscellaneous	194,006	262,975	177,300	637,810	403,709
Total - General Fund	\$37,620,424	\$38,786,156	\$42,033,103	\$44,143,335	\$48,370,360
Highway User Revenue Fund (HURF)	3,554,016	3,647,173	3,450,264	3,151,329	5,782,822
Copper Sky Recreation	2,866,770	3,072,471	1,427,600	1,080,900	-
Local Road Maintenance	5,033	6,000	6,000	26,114	6,000
Grants	2,562,180	13,538,497	15,039,436	760,349	7,800,000
County Road Tax	1,824,034	1,216,000	1,578,600	1,958,791	1,042,800
Debt Service Fund	4,360,943	3,693,503	3,195,880	253,960	3,646,161
Parks DIF Funds	538,310	476,552	644,000	970,546	798,400
Library DIF Funds	5,588	729	17	14,238	637
Public Safety DIF	399,369	358,749	767,000	736,740	677,300
Transportation DIF Funds	1,704,418	1,442,686	3,910,500	3,553,658	2,898,100
Parks Bond Fund	1,648	-	-	-	-
General Governmental CIP	1,003,017	497,500	1,103,300	183,990	-
Asset Replacement Fund					2,349,771
Grants CIP	2,704	3,644,607	6,052,394	77,297	15,070,799
Total - Other Funds	\$18,828,030	\$31,594,467	\$37,174,991	\$12,767,912	\$40,072,790
Total - All Revenue Sources	\$56,448,454	\$70,380,623	\$79,208,094	\$56,911,247	\$88,443,150

FY19-20 BUDGET SUMMARY

Fund, Revenue, Expenditure and Transfers Summary

	General Fund	Special Revenue Funds	Capital Projects Funds	Debt Service Funds	Total
FUND BALANCE - July 1, 2019	\$35,573,315	\$9,036,386	\$39,388,232	\$337,248	\$84,335,181
REVENUES/TRANSFERS					
General Property Tax	13,730,060	-	-	3,406,624	17,136,684
Local Sales Tax	11,793,000	-	-	-	11,793,000
Franchise Taxes	1,149,600	-	-	-	1,149,600
Business Licenses	8,000	-	-	-	8,000
Development Permits	3,246,890	-	-	-	3,246,890
Intergovernmental	14,464,054	14,625,622	-	-	29,089,676
Public Safety Fees	64,800	-	-	-	64,800
Passport Fees	40,000	-	-	-	40,000
Recreational Fees	1,823,614	-	-	-	1,823,614
Library Fees	12,001	-	-	-	12,001
Fines & Forfeitures	639,300	-	-	-	639,300
Impact Fees	-	-	4,374,437	-	4,374,437
Investment Earnings	333,400	6,000	-	-	339,400
Grants CIP	-	-	15,070,799	-	15,070,799
Other Entities' Participation	-	-	2,349,771	-	2,349,771
Other Miscellaneous	1,065,641	-	-	239,537	1,305,178
Transfers In	2,800,000	-	4,190,029	360,000	7,350,029
TOTAL - Revenues/Transfers In	51,170,360	14,631,622	25,985,036	4,006,161	95,793,179
TOTAL - Financial Resources Available	\$86,743,675	\$23,668,008	\$65,373,268	\$4,343,409	\$180,128,360

FY19-20 BUDGET SUMMARY

Fund, Revenue, Expenditure and Transfers Summary

	General Fund	Special Revenue Funds	Capital Projects Funds	Debt Service Funds	Total
EXPENDITURES					
Personnel Services	\$33,897,861	\$1,760,002	\$-	\$-	\$35,657,863
Professional and Technical	5,780,571	4,667,452	4,167,707	-	14,615,730
Purchased Property Services	2,141,096	5,522,521	-	-	7,663,617
Other Purchased Services	2,231,794	506,553	-	-	2,738,347
Fuel, Oil & Supplies	2,924,773	2,467,250	340,000	-	5,732,023
Capital Outlay	-	4,085,315	29,795,262	-	33,880,577
Contingency	1,360,000	-	-	-	1,360,000
Debt Service	-	-	-	4,006,161	4,006,161
Transfers Out	4,550,029	2,800,000	-	-	7,350,029
TOTAL - Expenditures/ Transfers Out	\$52,886,124	\$21,809,093	\$34,302,969	\$4,006,161	\$113,004,347
Fund Balance, June 30, 2020	\$33,857,551	\$1,858,915	\$31,070,299	\$337,248	\$67,124,013
Net Increase (Decrease) in Fund Balance	\$(1,715,764)	\$(7,177,471)	\$(8,317,933)	\$-	\$(17,211,168)
% Change	-4.8%	-79.4%	-21.1%	0.0%	-20.4%
Fund Balance - % of FY19 Expenditures & Transfers Out	64.0%	8.5%	90.6%	8.4%	59.4%

FY19-20 BUDGET SUMMARY

Expenditure Summary By Fund/Category

Expenditure Category	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Projected Actual	FY 19-20 Adopted
General Fund Expenditures					
Personnel Services	\$23,064,916	\$26,517,056	\$29,713,728	\$27,865,946	\$33,897,861
Professional and Technical	9,596,894	4,050,409	4,449,419	4,225,476	5,780,571
Purchased Property Services	1,920,524	2,792,758	2,986,121	77,148	2,141,096
Other Purchased Services	1,618,680	1,822,253	1,982,088	4,888,434	2,231,794
Fuel, Oil & Supplies	930,773	909,413	1,313,529	776,681	2,924,773
Capital Outlay	673.00	-	-	-	-
Contingency	-	2,300,000	1,560,000	1,388,400	1,360,000
Debt Service	-	-	-	-	-
Transfers Out	1,400,000	4,722,700	3,960,473	-	\$4,550,029
Total - General Fund	\$38,532,460	\$43,114,589	\$45,965,358	\$39,222,085	\$52,886,124
Other Funds Expenditures					
Personnel Services	\$3,798,362	\$4,645,597	\$4,719,358	\$2,950,303	\$1,760,002
Professional and Technical	1,047,613	7,210,617	12,498,754	952,303	\$8,845,159
Purchased Property Services	908,409	-	1,136,882	11,289	5,522,521
Other Purchased Services	369,606	7,291,695	565,710	1,318,514	506,553
Fuel, Oil & Supplies	389,209	496,794	2,561,972	315,371	2,797,250
Capital Outlay	20,011,487	24,659,362	\$39,429,914	3,314,863	33,880,577
Contingency	-	-	-	-	-
Debt Service	3,714,060	3,693,503	3,671,947	3,671,947	4,006,161
Transfers Out	-	670,000	750,000	-	2,800,000
Total - Other Funds	\$30,238,746	\$48,667,568	\$65,334,537	\$12,534,590	\$60,118,223
Total Expenditures					
Personnel Services	\$26,863,278	\$31,162,653	\$34,433,086	\$30,816,249	\$35,657,863
Professional and Technical	10,644,507	11,261,026	16,948,173	5,177,779	14,625,730
Purchased Property Services	2,828,933	2,792,758	4,123,003	88,437	7,663,617
Other Purchased Services	1,988,286	9,113,948	2,547,798	6,206,948	2,738,347
Fuel, Oil & Supplies	1,319,982	1,406,207	3,875,501	1,092,052	5,722,023
Capital Outlay	20,012,160	24,659,362	39,429,914	3,314,863	33,880,577
Contingency	-	2,300,000	1,560,000	1,388,400	1,360,000
Debt Service	3,714,060	3,693,503	3,671,947	3,671,947	4,006,161
Transfers Out	1,400,000	5,392,700	4,710,473	-	7,350,029
Total City Expenditures	\$68,771,206	\$91,782,157	\$111,299,895	\$51,756,675	\$113,004,347

FY19-20 BUDGET SUMMARY

Expenditure Summary By Department

Department / Fund	FY16-17 Actual	FY17-18 Actual	FY18-19 Adopted	FY18-19 Revised	FY 19-20 Adopted
GENERAL FUND					
Administrative Services				\$351,772	\$4,933,986
Mayor & Council	\$505,610	\$578,803	\$583,879	\$583,879	\$-
City Attorney	526,167	575,000	625,000	625,000	-
City Clerk	419,413	383,738	475,309	475,309	450,065
City Magistrate	385,317	522,488	523,532	523,532	591,308
City Manager	944,808	1,071,690	1,129,760	1,050,670	-
Human Resources	492,266	496,753	531,060	531,060	\$-
Economic Development	495,448	647,844	881,341	881,341	897,372
Executive Services					2,250,880
Finance	898,765	1,047,204	1,193,219	895,536	-
Information Technology	896,211	1,030,414	1,413,029	1,413,029	-
Subtotal General Government:	\$5,564,005	\$6,353,934	\$7,356,129	\$7,332,767	\$9,123,611
Community Services					
Community Services Administration	\$317,618	\$353,527	\$419,038	\$419,038	\$1,214,116
Events	\$385,256	476,365	579,622	579,622	\$297,872
Library	562,933	649,081	686,866	686,866	745,670
Park Maintenance	489,529	698,889	2,357,631	2,273,916	-
Recreation	382,909	419,135	420,898	420,898	2,305,360
Subtotal Community Services:	\$2,138,245	\$2,596,997	\$4,464,055	\$4,380,340	\$4,563,018
Development Services					
Development Services Administration	\$203,993	\$222,459	\$225,485	\$225,485	\$249,800
Building Services	661,327	904,027	1,013,063	963,063	710,310
Code Compliance	72,443	97,443	102,970	152,970	-
Neighborhood Services					233,470
Permit Center					364,852
Planning & Zoning	313,303	335,890	338,222	338,222	302,007
Land Development (HURF)					1,132,428
Transportation	178,962	247,590	268,919	418,919	-
Subtotal Development Services:	\$1,430,028	\$1,807,409	\$1,948,659	\$2,098,659	\$2,992,867

FY19-20 BUDGET SUMMARY

Expenditure Summary By Department

Department / Fund	FY16-17 Actual	FY17-18 Actual	FY18-19 Adopted	FY18-19 Revised	FY 19-20 Adopted
Public Works/Services					
Public Works Administration	\$111,339	\$121,093	\$127,378	\$127,378	\$-
CIP Project Management	70,922	114,197	114,332	114,332	-
Engineering	198,182	355,220	422,754	752,754	-
Facilities Management	866,877	967,867	1,042,675	1,101,391	1,756,673
Infrastructure					8,138
Streets Maintenance (HURF)					-
Parks Maintenance					2,464,785
Fleet Services	114,512	155,860	259,718	259,718	281,880
Subtotal Public Works:	\$1,361,832	\$1,714,237	\$1,966,857	\$2,355,573	\$4,511,476
Fire Department					
Fire Administration	\$407,636	\$311,048	\$346,802	\$302,721	\$396,479
Prevention	337,988	345,450	325,690	350,300	354,054
Fire Operations	7,637,668	8,356,527	8,774,756	8,771,821	9,045,041
Logistics	1,392,823	1,843,346	1,734,842	1,777,248	1,625,792
Subtotal Public Safety - Fire:	\$9,776,115	\$10,856,371	\$11,182,090	\$11,202,090	\$11,421,366
Police Department					
Police Administration	\$905,218	\$953,248	\$970,112	\$970,112	\$1,152,529
Uniformed Services	6,648,191	7,877,101	8,597,781	8,662,903	8,265,181
Police Support Services	2,103,640	2,460,217	2,476,903	2,427,781	2,696,774
Subtotal Public Safety - Police:	\$9,657,049	\$11,290,566	\$12,044,796	\$12,060,796	\$12,114,484
Non-Departmental					
Transfers out - General Fund	\$7,205,186	\$3,772,375	\$3,042,299	\$2,842,299	\$3,609,273
	1,400,000	4,722,700	3,960,473	3,960,473	4,550,029
Total - General Fund:	\$38,532,460	\$43,114,589	\$45,965,358	\$46,231,358	\$52,886,124
ALL OTHER FUNDS					
Highway User Revenue Fund (HURF)	\$7,265,530	\$4,209,262	\$5,082,500	\$5,082,500	\$8,329,073
Copper Sky Recreation	3,878,704	4,915,191	2,494,522	2,494,522	-
Local Road Maintenance	1,081,948	147,460	47,186	47,186	-
Grants	2,225,506	13,538,497	15,039,436	15,039,436	7,800,000
County Road Tax	3,257,719	2,207,685	3,242,422	3,242,422	2,880,020

FY19-20 BUDGET SUMMARY

Expenditure Summary By Department

Department / Fund	FY16-17 Actual	FY17-18 Actual	FY18-19 Adopted	FY18-19 Revised	FY 19-20 Adopted
Debt Service	3,714,060	3,693,503	3,671,947	3,671,947	4,006,161
Parks DIF	60,000	254,620	445,239	445,239	1,294,004
Library DIF	-	13,000	-	-	3,280,221
Public Safety DIF	38,189	40,000	74,835	74,835	-
Transportation DIF	4,631,337	8,388,853	17,028,717	17,028,717	5,319,870
Parks Bond	-	-	-	-	-
CIP Asset Replacement	-	-	-	-	3,939,752
General Governmental CIP	4,081,816	6,944,890	11,121,055	10,790,475	5,398,323
Grants CIP	3,937	3,644,607	6,336,677	6,401,257	15,070,799
Subtotal:	\$30,238,746	\$47,997,568	\$64,584,536	\$64,318,536	\$57,318,223
Transfers out - Highway Users Revenue Fund	-	500,000	750,000	750,000	1,800,000
Transfers out - Copper Sky	-	170,000	-	-	1,000,000
TOTAL - EXPENDITURES/ TRANSFERS	\$68,771,206	\$91,782,157	\$111,299,894	\$111,299,894	\$113,004,347

FY19-20 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY16-17	FY17-18	FY18-19	Revised FY18-19	FY19-20
Mayor & Council	8.0	8.0	8.0	4.36	0.00
Department Total	8.0	8.0	8.0	4.36	0.00
Administrative Services					
Administrative Services Admin	0.00	0.00	0.00	0.00	4.00
Financial Services	0.00	0.00	0.00	0.00	9.00
Human Resources	0.00	0.00	0.00	0.00	10.00
Information Technology	0.00	0.00	0.00	0.00	5.00
Marketing & Communication	0.00	0.00	0.00	0.00	2.00
Department Total	0.0	0.0	0.0	0.00	30.00
City Manager					
City Manager's Office	4.0	4.0	4.0	3.00	0.00
Communications & Marketing	1.0	1.0	1.0	1.00	0.00
Department Total	5.0	5.0	5.0	4.00	0.00
City Attorney	0.00	0.00	0.00	0.00	0.00
City Clerk	4.0	5.0	4.5	4.75	4.75
City Magistrate	1.0	1.0	1.0	0.50	0.50
Human Resources	4.5	3.5	8.0	10.00	0.00
Economic Development	3.0	3.0	4.0	4.00	4.00
Department Total	12.5	12.5	17.5	19.25	9.25
Executive Services					
City Manager's Office	0.00	0.00	0.00	0.00	4.00
Mayor & Council	0.00	0.00	0.00	0.00	4.36
Department Total	0.00	0.00	0.00	0.00	8.36
Financial Services	9.5	10.0	11.0	10.00	0.00
Information Technology	4.5	5.0	7.0	7.00	0.00
Department Total	14.00	15.00	18.00	17.00	0.00

FY19-20 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY16-17	FY17-18	FY18-19	Revised FY18-19	FY19-20
Community Services					
Administration-Community Services	4.0	4.0	3.0	3.00	6.75
Library	0.00	9.5	13.0	10.30	10.30
Park Maintenance	0.00	19.0	17.2	17.20	19.98
Recreation	0.00	10.0	9.5	9.50	46.84
Facilities Management	0.00	0.00	0.00	0.00	4.00
Events	2.0	2.0	2.0	1.50	1.50
Department Total	6.0	44.5	44.7	41.50	89.37
Development Services					
Administration - Development Services	1.5	1.5	1.5	1.50	1.50
Building Safety	7.0	10.0	11.0	11.00	6.00
Code Enforcement	1.0	1.0	1.0	1.00	2.00
Land Development	0.00	0.00	0.00	0.00	6.00
Neighborhood Services	0.00	0.00	0.00	0.00	0.00
Permit Center	0.00	0.00	0.00	0.00	5.00
Planning & Zoning	3.0	3.0	3.0	3.00	3.00
Transportation	0.8	1.0	0.8	0.80	1.00
Department Total	13.30	16.50	17.30	17.30	24.50
Public Works					
Administration	2.00	2.00	1.00	1.00	0.00
CIP Project Management	1.00	1.00	1.00	1.00	0.00
Engineering	3.00	2.00	2.00	2.00	0.00
Facilities Management	2.00	2.00	2.00	2.00	0.00
Fleet Management	1.00	1.50	1.50	1.50	0.00
Department Total	9.00	8.50	7.50	7.50	0.00
Fire Department					
Administration - Fire	2.00	3.00	2.00	2.00	3.00
Fleet Management	0.00	0.00	0.00	0.00	2.48
Operations - Fire	57.00	58.00	63.60	63.60	63.00
Prevention	2.00	2.00	2.00	2.00	2.00
Support	3.00	4.00	4.00	4.00	4.00
Department Total	64.00	67.00	71.60	71.60	74.48

FY19-20 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY16-17	FY17-18	FY18-19	Revised FY18-19	FY19-20
Police Department					
Office of the Chief	5.00	5.00	5.00	5.00	6.00
Support Services	29.50	9.00	21.00	22.00	23.00
Operations - Police	58.30	55.00	70.40	64.00	66.00
Department Total	92.80	69.00	96.40	91.00	95.00
GENERAL FUND TOTAL	224.60	246.00	286.00	292.76	330.96
ALL OTHER FUNDS					
Development Services	0.50	0.50	0.50	0.50	2.50
Community Services	0.00	0.00	0.00	0.00	0.00
Public Works	10.00	10.00	11.00	11.00	9.00
Highway User Revenue Fund	10.50	10.50	11.50	11.50	11.50
Development Services	0.20	0.20	0.20	0.20	0.20
Fire Department	0.00	2.40	2.40	2.40	4.00
Police Department	12.00	3.00	8.60	8.60	3.00
Grants Fund	12.20	5.60	11.20	11.20	7.20
Community Services					
Copper Sky Fund	60.00	60.00	43.80	16.50	0.00
TOTAL OTHER FUNDS	82.70	76.10	66.50	39.20	18.70
ALL FUNDS TOTAL	307.30	322.10	352.50	331.96	349.66

FY19 -20 BUDGET SUMMARY

Capital Improvement Plan Summary

Highway User Revenue Fund	FY19-20
Street Maintenance Warehouse	\$500,000
Main Library Construction and Access Road	\$350,000
Emergency Flood Warning System	\$55,000
Bowlin Road Crossing	\$473,349
Estrella Gin Building	\$206,000
Pershings Road, MCGH to Honeycutt Road	\$150,000
SR347, Lakeview to north City Limits	\$200,000
Access Road to Hotel Site	\$300,000
State Route 347 Signalization	\$500,000
Street Facility Yard Expansion	\$268,354
Honeycutt Road-Mid Block Crossing	\$-
TOTAL	\$3,002,703

County Road Tax Fund	FY19-20
Intelligent Transportation System (MAG Fiber Optic)	\$123,125
MCG Highway Improvements	\$332,335
Pershings Road, MCGH to Honeycutt Road	\$170,000
SR347 Sidewalk-Edison Pointe to Smith-Enke	\$4,560
Pedestrian Overpass (Safe Routes Project)	\$150,000
Rancho El Dorado Wash Crossing/North	\$-
San Capistrano Road Reconstruction	\$-
TOTAL	\$780,020

Impact Fees - Library	FY19-20
Main Library Construction and Access Road	\$3,280,221
TOTAL	\$3,280,221

Impact Fees - Transportation	FY19-20
SR 347 to SR 238 Truck By-pass	\$50,000
Shea Way	\$700,000
East/West Corridor	\$1,212,650
Smith Enke & Chase to White & Parker	\$720,583
Signal at White and Parker and Honeycutt Road	\$322,273
CMAQ Farrell & Porter Road	\$439,566
Bowlin Road-SR347 to Santa Rosa	\$748,800
Santa Rosa Wash Crossing at Porter Road	\$880,000
MCG Highway Improvements	\$245,998
Signal at SR 347 & MLK Jr.	\$-
TOTAL	\$5,319,870

Impact Fees - Parks	FY19-20
Copper Sky Pickleball Courts	\$542,004
Outdoor Fitness Park	\$45,000
Pacana Park Irrigation	\$32,000
Copper Sky MUSCO Lighting	\$675,000
TOTAL	\$1,294,004

General Government CIP	FY19-20
Main Library Construction and Access Road	\$50,309
Santa Cruz Wash Flood Control Solution	\$913,330
SR347 North Entry / City Beautification	\$250,000
State Route 238 Water Main Project	\$1,600,000
Fire Administration Building	\$2,009,773
FD Fire Engine	\$170,000
Fire Station 574 Land Acquisition	\$63,000
Remodel of Battalion Chief Quarters	\$95,000
Covered Parking at Main Police Facility	\$246,911
Existing Library Remodel	\$-
Estrella Gin Building	\$-
Maricopa Museum	\$-
TOTAL	\$5,398,323

Asset Replacement	FY19-20
Community Services- WaterTruck	\$99,000
Community Services- Ford Passenger Van	\$51,000
Community Services- Ford F-150	\$55,000
Community Services- Caterpillar Backhoe	\$120,000
Community Services- Message Board	\$20,000
Land Purchase	\$2,734,752
Fire- Ford F150 Truck	\$37,000
Fire- Ford F150 Truck	\$37,000
Police- Chevrolet Express Cargo Van	\$28,000
Police- Chevrolet Impala Sedan	\$31,000
Police- Four (4) Ford Interceptor SUV	\$211,000
Police- Two (2) Chevrolet Malibu Sedan	\$76,000
Police- Logging Recorder	\$50,000
Police- Radios	\$340,000
Police- Camera Storage	\$50,000
TOTAL	\$3,939,752

Grants	FY19-20
Grant Capacity	\$3,000,000
Outdoor Fitness Park	\$75,000
Heritage Park Renovation	\$178,937
Intelligent Transportation System (MAG Fiber Optic)	\$565,652
MCG Highway Improvements	\$4,418,742
CMAQ Farrell & Porter Road	\$2,067,558
SR347 Sidewalk-Edison Pointe to Smith-Enke	\$75,440
Fire Administration Building	\$4,689,470
SR347, Lakeview to north City Limits	\$-
TOTAL	\$15,070,799

Grand Total - Capital Improvement Plan	\$38,085,692
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REVENUE SUMMARY

GENERAL FUND

The General Fund is the largest funding source in the City of Maricopa’s operating budget and is comprised of revenue generated from State shared revenues, taxes, fines, licenses and fees. General Fund revenues for FY19-20 are estimated at \$48,370,360. In comparison to the FY18-19 budget, revenues are projected to increase by approximately \$6.3 million, or 13%. This increase is largely attributable to increases in the property tax levy, due to new construction, sales taxes and state share revenue.

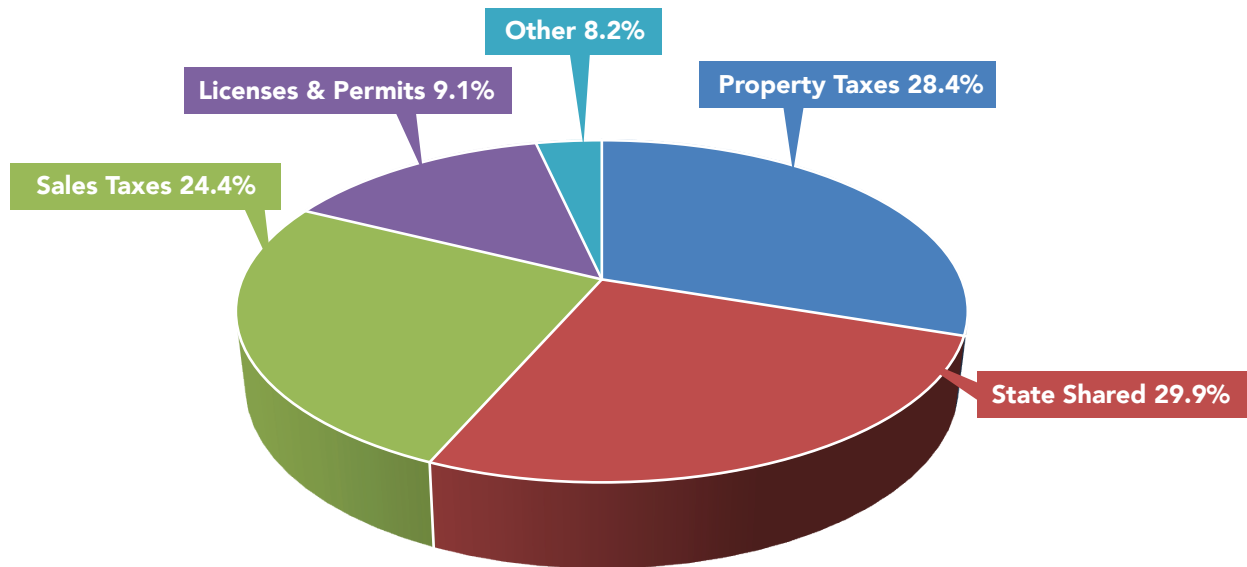
Healthy economic growth is being seen at both the local and state level. Locally, the City has seen steady commercial development activity and a significant increase in residential activity. Commercial development activity projected for FY19-20 includes a La Quinta Inn & Suites, Maricopa’s first hotel, and a senior living facility. The projection growth in construction tax collection is expected to grow 9% over the FY18-19 budget.

Local Sales tax represents 24.4% of the City’s FY19-20 projected revenues. In this category, taxes related to retail trade are the biggest contributor, with growth projected at 2.5% over current year estimates. State shared revenue is also expected to increase by 9% in FY19-20, caused by the growth in population. These two revenue sources comprise 54.3% of the General Fund’s FY19-20 estimated revenues.

Revenue estimates are based on susceptibility to economic factors, current performance, economic drivers and indicators, and information received from State reports and other sources. The City receives a variety of other funding sources to finance operations. The Revenue Schedules represent the changes in revenue from year to the other.

The main components of the fund are displayed in the table and graph below.

FY 19-20 Budgeted Revenue Sources



General Fund Revenue Sources

Property Taxes	\$13,730,060
State Shared	\$14,453,154
Sales Taxes	\$11,793,000
Licenses & Permits	\$4,408,880
Other Revenues	\$3,985,266
Total	\$48,370,360

PROPERTY TAXES

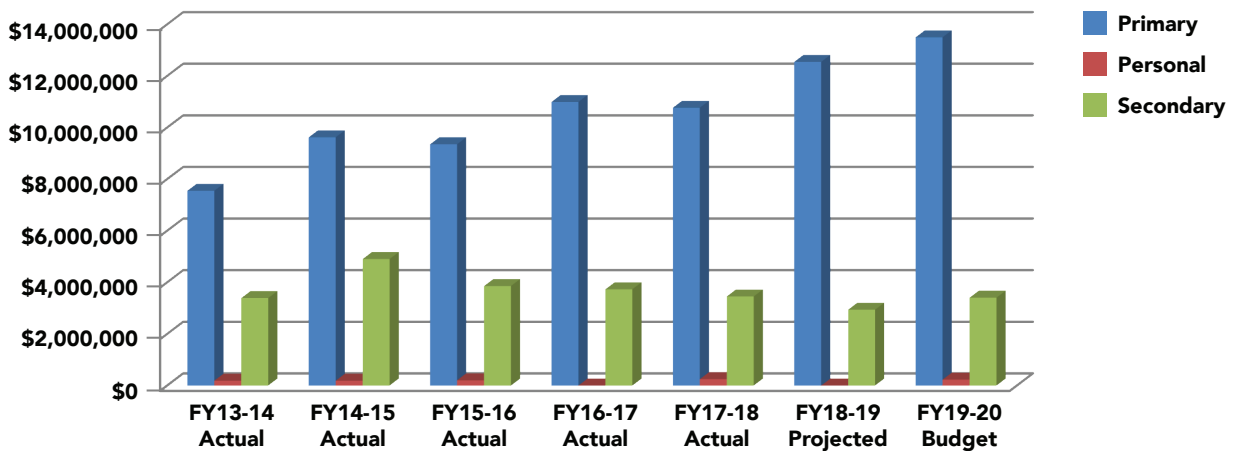
The City's property tax is based on the assessed value of the property as determined by the Pinal County Assessor. Pinal County also bills, collects and distributes, to the City of Maricopa, all property taxes. Historical changes in total revenue collected have primarily been the result of new development. FY19-20 assessed valuations, used to determine the primary property tax, were provided by the Pinal County Assessor's Office.

Beginning with the 1980 tax year, property tax levies were divided into a primary property tax levy and a secondary tax levy. A secondary property tax may only be levied to pay the principal and interest charges on bonds issued by the City. The primary property tax levy is utilized for all other public purposes. There are no limits on the amount of a city's secondary property tax, but there are strict limits placed on the level of a city's primary property tax.

In November 2006, voters in the City of Maricopa approved a primary property tax to be used to enhance public safety funding. In November 2008, city voters approved a secondary property tax authorizing the City to sell bonds for parks and recreation projects. The primary levy is deposited in the General Fund and the secondary levy is deposited in the Debt Service Fund.

The property tax has also been one of the most stable sources of revenue, because it is not subject to the same fluctuations occasionally experienced with sales taxes.

Property Taxes



	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Primary	7,549,131	9,622,685	9,352,819	10,256,423	10,768,753	12,544,974	13,499,160
Personal	189,238	187,495	202,913	-	248,923	-	230,900
Secondary	3,393,057	4,905,235	3,857,921	4,360,943	3,459,389	2,941,920	3,406,624

STATE SHARED REVENUES

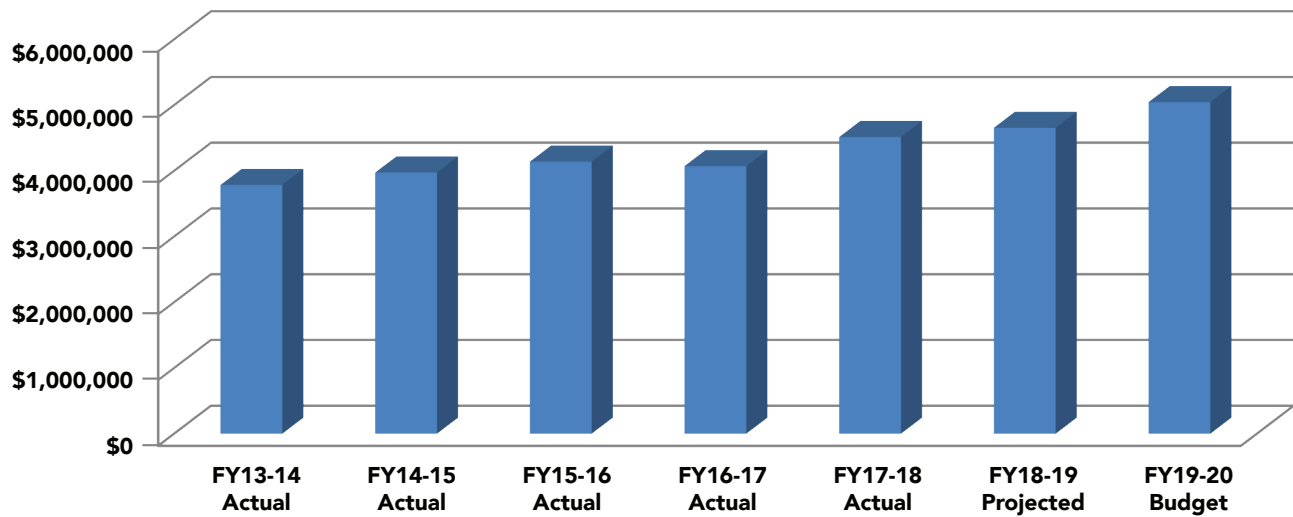
Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which passes funding through to Arizona municipalities from four state revenue sources. Since the shared revenues are based on population, the FY19-20 estimates provided to the City were based on the official 2010 Census data. The City's share of these revenues is projected to increase, due to the increase in Maricopa's population relative to the State population. The following are sources of State shared revenues that are deposited in the General Fund.

State Transaction Privilege Tax (sales tax)

The current rate of the state sales tax is 5.6% with a portion of the collections distributed to cities and towns. The distribution calculation for the 5.6% is based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census. This revenue may be expended for any municipal public purpose and is distributed on a monthly basis.

FY19-20 estimates were provided by the State of Arizona.

State Transaction Privilege Tax (Sales Tax)



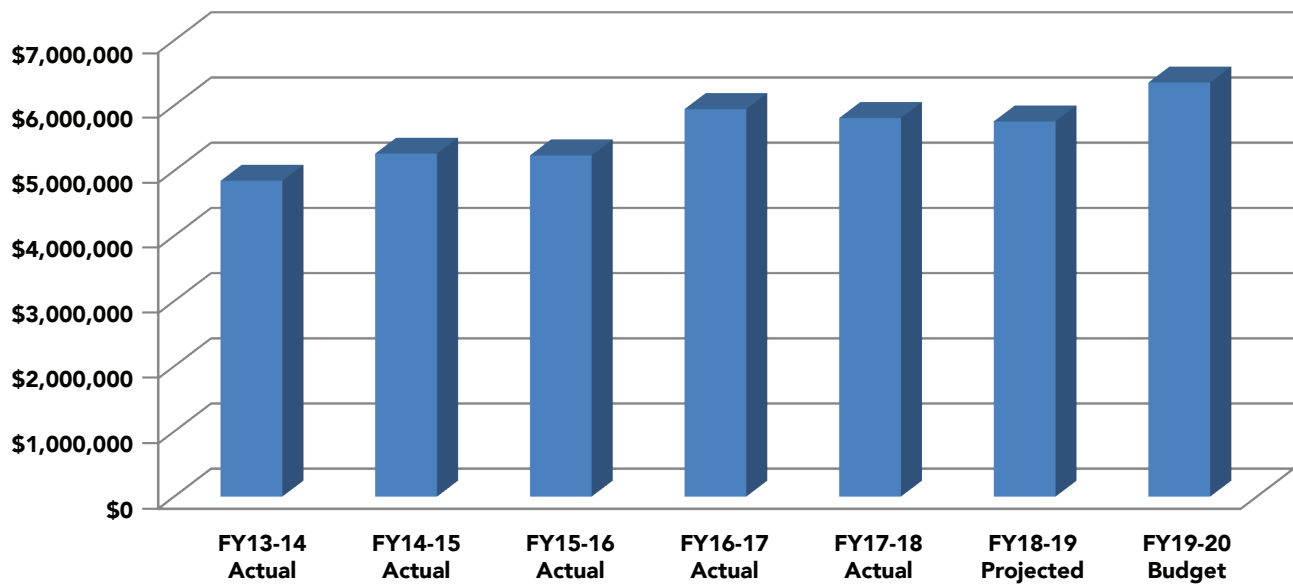
	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
State Trans Priv Tax (Sales Tax)	3,784,793	3,973,765	4,139,073	4,071,880	4,514,471	4,655,080	5,044,957

State Income Tax

A 1972 citizen’s initiative provided for giving the cities and towns a 15% share of the state income tax in return for the cities and towns not charging a local income. This source of money is commonly referred to as Urban Revenue Sharing, and is distributed with the same formula used for the State sales tax. Urban revenue sharing monies are distributed based on income tax collections from two years prior to the fiscal year in which the City actually receives the funding. This revenue is distributed to the Cities monthly and must be expended for a municipal public purpose.

FY19-20 estimates were provided by the State of Arizona.

State Income Tax



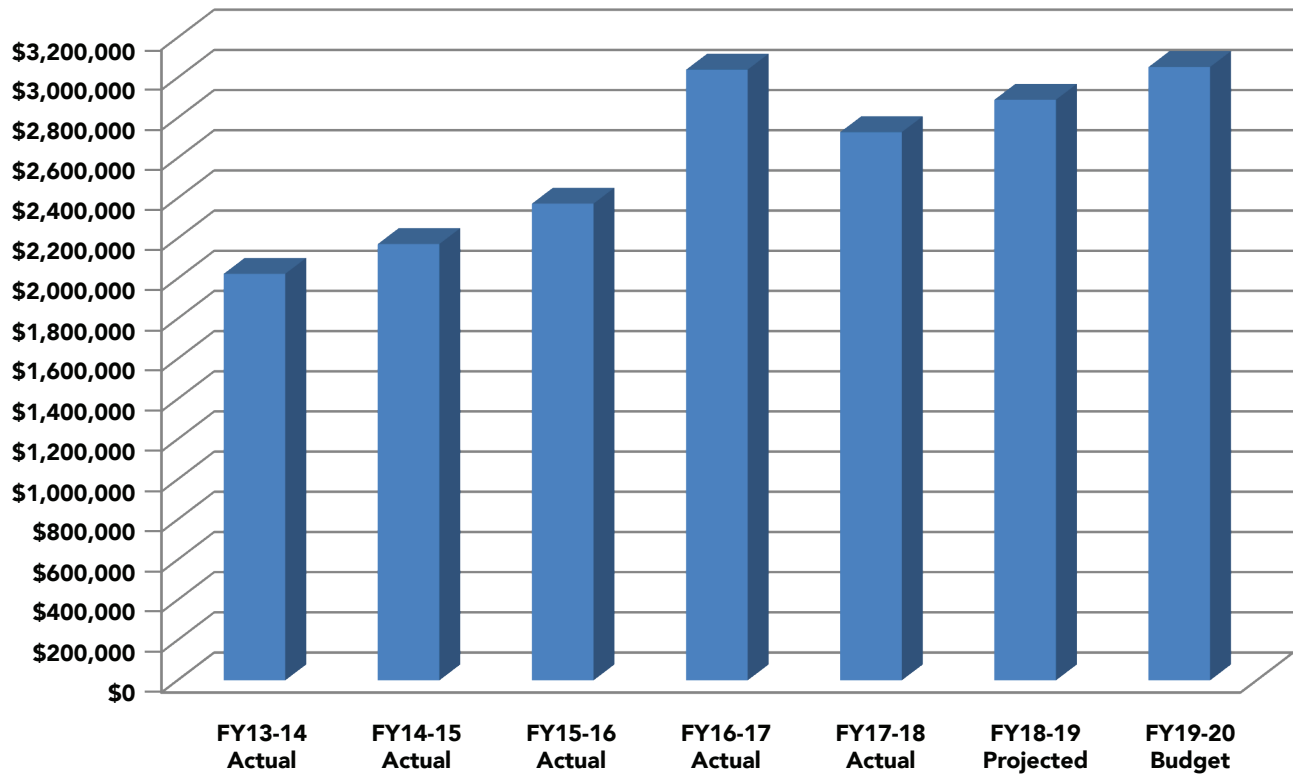
	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
State Income Tax	4,846,621	5,263,765	5,235,227	5,946,104	5,809,383	5,757,853	6,354,097

Vehicle License Tax

Approximately 25% of the revenues collected for the licensing of motor vehicles are distributed to incorporated Cities and Towns. (38% percent of the total revenues from this source are distributed to the highway user revenue fund (HURF)). A City or Town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended on a public purpose.

FY19-20 estimates are based on trends from prior years with adjustments for current economic conditions. In anticipation of additional revenues from the state, the City added \$2.0 million to its HURF projections. One small portion of this amount is expected to be realized in FY19-20.

Vehicle License Tax



	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Vehicle License Tax	2,024,458	2,172,911	2,373,958	3,040,925	2,729,717	2,891,017	3,054,100

LOCAL REVENUES

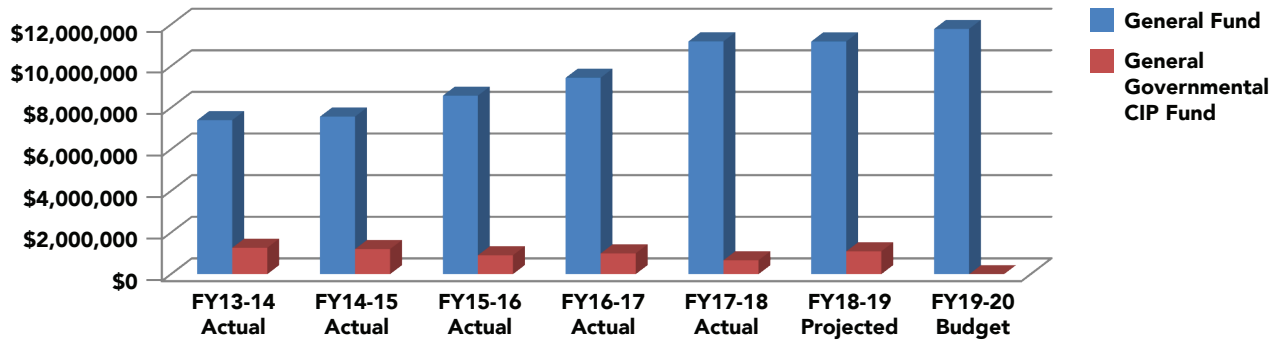
Transaction Privilege (Sales) Tax

The Transaction Privilege Tax (Sales) is factored on the sale of goods and various business activities. Economic activity, especially in the area of construction and retail sales, has a direct effect on collections as such collections have increased in the last few years due to economic upturn and increased construction activity. This revenue may be expended for any municipal public purpose.

Use Tax

Another revenue source which has been used more in recent years is the use tax. Essentially, a use tax is an excise tax on the use or consumption of tangible personal property that is purchased without payment of a municipal tax to any city or town. FY19-20 estimates are based on annual trend estimates for retail/other sales tax.

Local Transaction Privilege (Sales) Tax

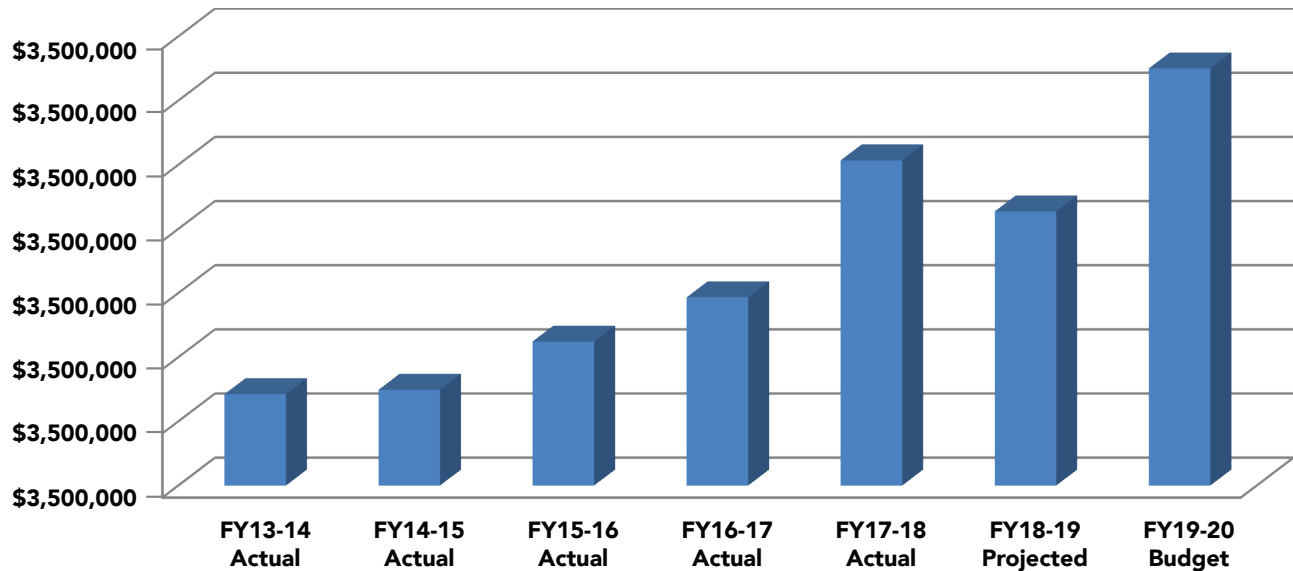


	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
General Fund	7,410,637	7,580,110	8,584,686	9,445,692	11,194,657	11,191,782	11,793,000
General Governmental CIP Fund	1,274,173	1,211,169	911,959	1,003,017	674,050	1,103,300	-

Permit Fees

Revenues from this source include fees collected from building permits, zoning permits and a variety of other programs. FY19-20 revenue estimates for permit activities are based on the issuing of ten (10) home permits per month.

Permit Fees



	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Permit Fees	713,154	747,242	1,123,534	1,467,659	2,535,211	2,137,397	3,251,280

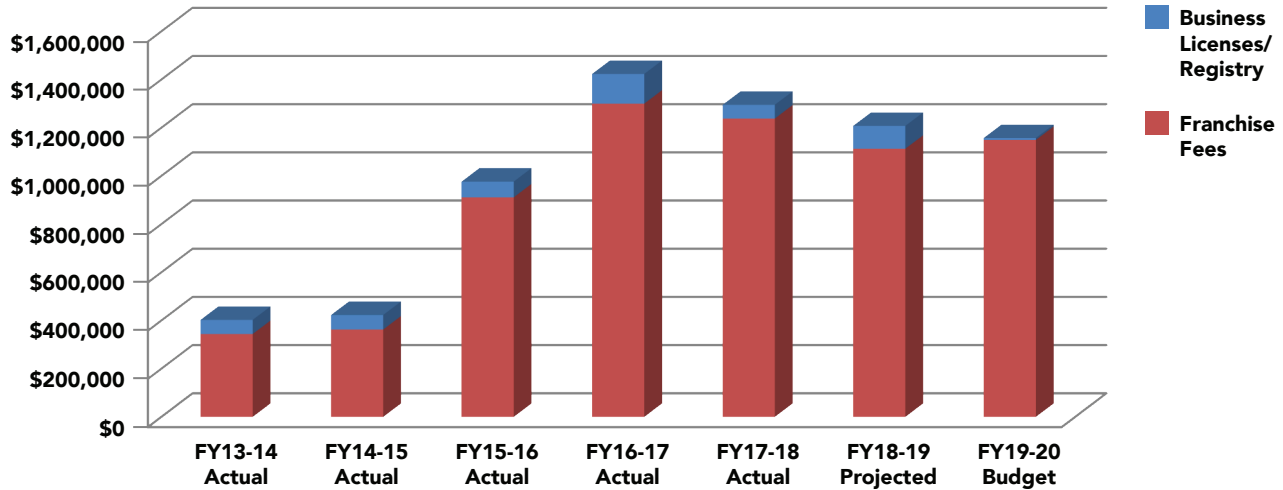
Business Registry

The business registry fee is replacing the business licenses fee the City collected in prior years. The new Business Registration Program energizes the City's economy with smart, business-friendly initiatives and offers an invaluable toolkit for the business owner. The fee associated with the program is lower, and the registration process easier, which makes it very attractive to businesses.

Franchise Fees

Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city or town's streets in the distribution of utility services. The City of Maricopa has several franchise agreements with various communications providers in the area as well as some utilities serving Maricopa. FY19-20 estimates are based on trends from previous year's averages with adjustments for existing economic conditions.

Business Licenses/Registry and Franchise Fees



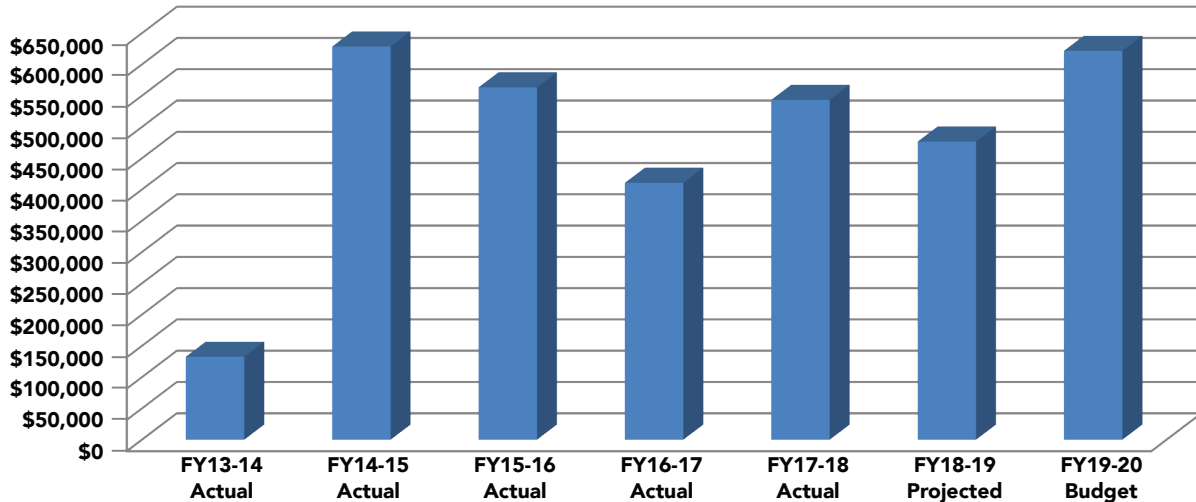
	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Business Licenses/Registry	58,532	60,230	65,282	123,168	56,930	94,700	8,000
Franchise Fees	344,151	362,791	911,356	1,300,307	1,238,325	1,113,100	1,149,600

Magistrate Court Fines

This revenue source is derived from traffic violations and other fines paid for the violation of municipal ordinances. The courts, counties, cities and towns have the authority to contract with the Motor Vehicle Division to require payment of traffic fines, sanctions and penalties that total in excess of \$200 prior to the renewal of automobile registrations.

FY19-20 estimates are based on current levels of activities.

Magistrate Court Fines



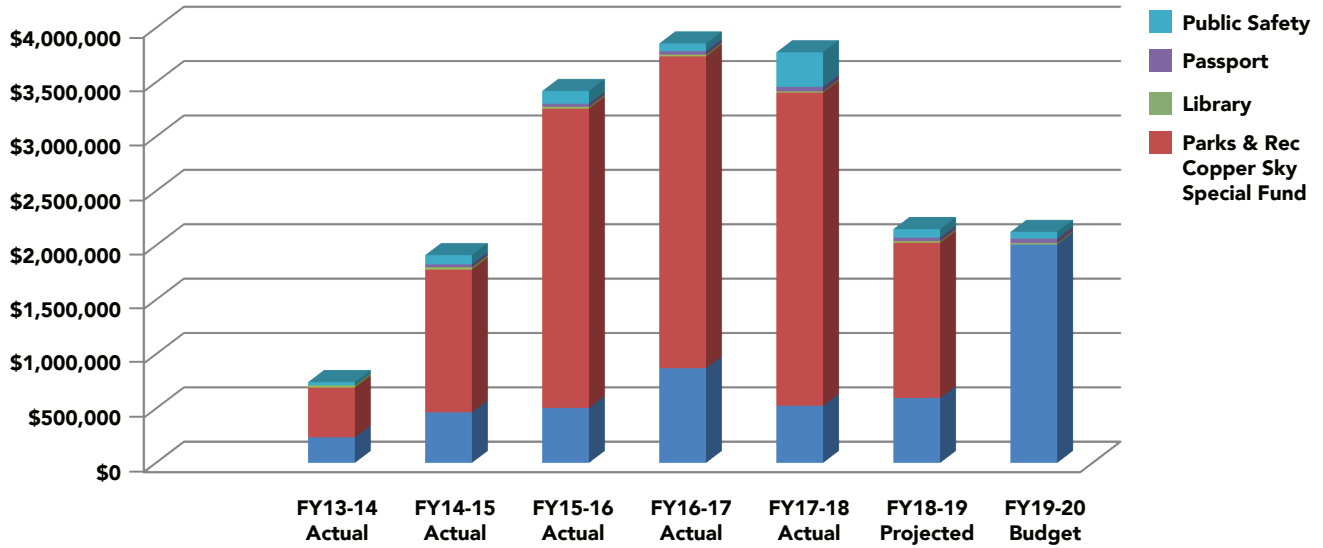
	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Magistrate Court Fees	132,792	628,782	563,453	410,870	543,443	476,700	621,900

User Fees

User fees are collected from residents for the use of certain City facilities or services. The City of Maricopa charges user fees for parks and recreation activities, passport processing, transit services, and public safety hearings. In FY13-14 the Copper Sky Special Revenue Fund was created to account for the operations of Copper Sky. These services will continue to grow with the City's growth in population and the expansion of programs offered to citizens.

FY19-20 estimates are based on current levels of activities

User Fees



	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Parks & Rec	236,401	466,111	505,444	871,783	525,661	597,500	2,010,166
Parks & Rec Copper Sky Special Fund	457,071	1,311,699	2,753,265	2,866,770	2,880,298	1,427,600	-
Library	19,816	21,916	16,044	15,966	11,205	14,800	12,001
Passport	-	26,358	27,487	31,485	40,613	31,800	40,000
Public Safety	30,932	85,470	118,772	71,440	318,775	79,000	63,000

REVENUE SUMMARY

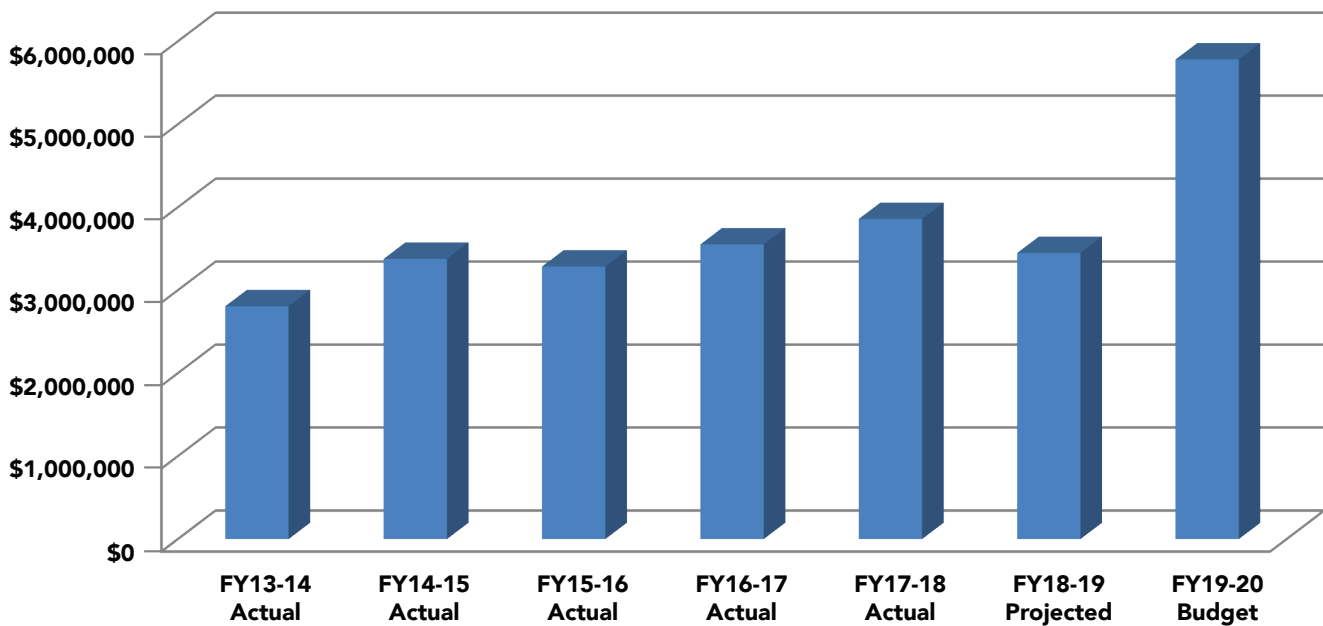
SPECIAL REVENUE FUNDS

Highway User Revenue Fund

This revenue source is commonly referred to as the gasoline tax; however, there are a number of additional transportation related fees including a portion of vehicle license taxes which are placed in the Highway User Revenue Fund. Cities and towns receive 27.5% of the highway user revenues. One-half of the monies which a city or town receives under this formula is distributed on the basis of the municipality’s population in relation to all incorporated cities and towns in the State according to the decennial census. The remaining half of highway user monies is allocated on the basis of “county of origin” of gasoline sales and the relation of a municipality’s population to all incorporated cities and towns in the county. The intent of the distribution formula is to spread a portion of HURF monies across the state solely on the basis of population while the remaining HURF monies flow to those areas in the state with the highest gasoline and other fuel sales. The City’s share of these revenues has increased, due to the increase in Maricopa’s population relative to the state and county population.

FY19-20 estimates were provided by the State of Arizona.

Highway User Revenue Fund



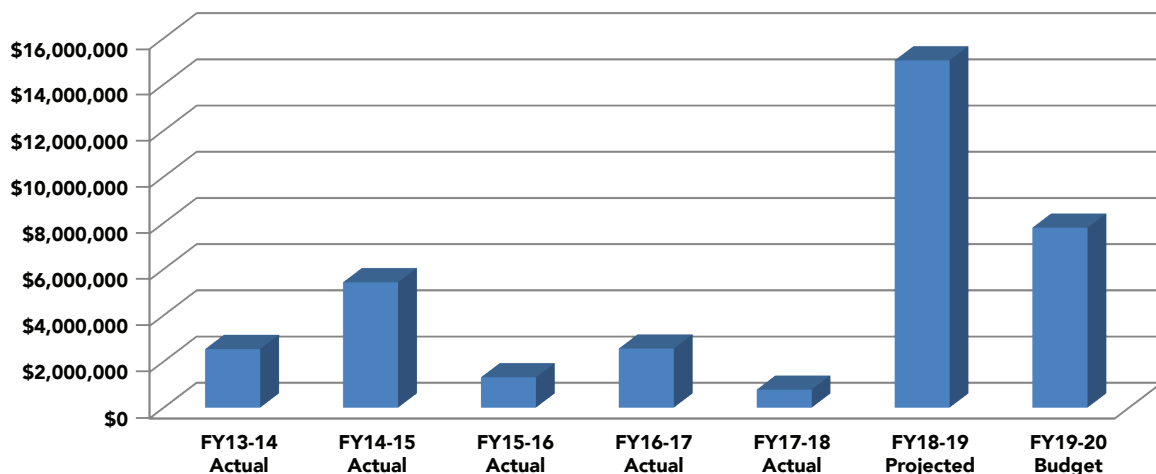
	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
HURF	2,808,715	3,379,538	3,287,130	3,554,016	3,860,286	3,450,264	5,782,822

Grants

This revenue source consists of federal, state and local grants. With the condition of the recent economy, most assistance is available from the Federal level, with some state grants still available. The amount of assistance, the type of programs and projects for which the money can be expended from other sources are constantly changing. Revenues from grants can vary widely from year to year depending on the funds available for distribution and the number of competing jurisdictions. Summarized below are the two general categories of federal grant revenue sources which remain.

- **Block Grant Programs:** A block grant program, in theory, is designed to fund various Federal programs within a broadly defined area. An example of a block grant program is the Community Development Block Grant program (CDBG). This particular block grant program is designed to fund a variety of housing, public works and physical construction projects. A portion of the CDBG program is directed to smaller cities and towns whereby the State allocates community development monies to cities and towns with populations of less than 50,000 persons. This is not an entitlement program, cities and towns must apply to receive these grants. In most areas, the council of governments receives the applications and determines the allocation from this program.
- **Discretionary Grants:** Discretionary grants are special federal and state appropriations of money to fund specific projects of a definite limitation and scope. For example, a federal grant to fund the construction of a wastewater treatment facility would be a discretionary grant, since the construction of this facility would have the limited use and scope of "wastewater treatment." Discretionary grants are usually awarded within a strict framework of guidelines governing this single purpose program and cities and towns must meet these specific guideline requirements. Securing a discretionary grant also involves competition between various levels of government. At one point in time, discretionary grants were more prevalent; however, this source of funding has become very limited in recent years.

Grant Revenue



	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Grants	2,541,331	5,433,113	1,317,254	2,562,180	783,061	15,039,436	7,800,000

REVENUE SUMMARY

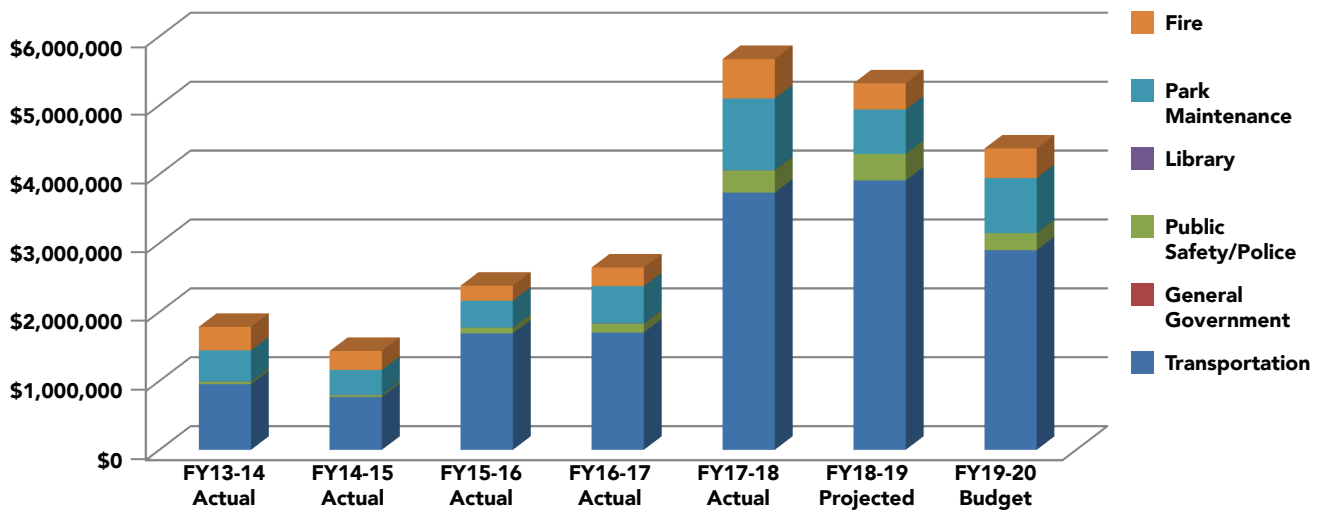
CAPITAL PROJECTS FUNDS

Development (Impact) Fees

Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area. City of Maricopa adopted Development Impact Fees September 2005 and started collections November 2005. Fees were revised in December 2010, and state legislation passed in 2011 restricted the types of projects that could be funded with development fees. The most recent Development Impact Fee study was completed in November 2011, for fees effective January 1, 2012, which eliminated the collection of General Governmental impact fees and added a Fire Development Impact Fee. New study is expected to be approved by February of 2020.

FY19-20 revenue projections are based on a projection of 110 single family homes permitted for the year.

Development Impact Fee Collections



	FY13-14 Actual	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Budget
Transportation	954,797	767,395	1,690,502	1,704,418	3,733,515	3,910,500	2,898,100
General Government	-	-	-	-	-	-	-
Public Safety/Police	35,752	28,352	83,616	128,169	323,923	385,000	248,300
Library	5,763	4,641	2,513	5,588	4,447	17	637
Park Maintenance	448,497	361,189	388,596	538,310	1,038,373	644,000	798,400
Fire	340,961	274,422	219,581	271,200	571,628	382,000	429,000



GENERAL FUND

The following section contains the FY19-20 budget divided into department and divisional sections. Included are descriptions of each work unit, comparisons to previous fiscal years and authorized positions.

Departmental Action plans which identify unit goals and objectives need to be quantifiable. Maricopa's departmental action plans are designed with no more than a two year implementation schedule, so the timelines may state Quarter one (1) up to Quarter eight (8).

Goals and objectives timelines are stated in Quarters. (Q)



TEN-YEAR FORECAST

Comprehensive Ten-Year Financial Plan Fiscal Years 2020 through 2029

Introduction

The Comprehensive Ten-Year Financial Plan provides a ten-year perspective on the financial condition of the City of Maricopa's General Fund and any other appropriated fund deemed necessary. The financial plan has as its base the FY2019 budget and provides a long-range context for staff and City Council to make budgetary decisions for the upcoming fiscal years.

This document lays the groundwork for sound fiscal management through a process that incorporates strategic planning, with historical data and economic assessments, along with sound policies. The City's FY2019 budget provides the base on which the multi-year projection of financial resources and expenditures are projected, to allow for growth and expansion, based on the City Council's 2040 vision.

Through this document the City seeks to communicate its goals and objectives within a sound tool for the evaluation of the financial performance and stability of the City, laying the groundwork for future development and prolonged fiscal sufficiency. Working from the City's 2040 Vision, Council adopted wildly important goals (WIGs) as a springboard for the accomplishment of their vision.

Focusing on these goals and their associated objectives, the City set out to compile its ten-year financial plan with the goal of becoming a premier destination for businesses and citizens who are seeking to call the state of Arizona home.

Major Forecast Assumptions and Methodology

Revenues:

- Operating revenues in the local taxes category were forecast based on long-term trends while taking into account the increased economic development throughout the City.
- Since it is impossible to predict the actions of future Legislatures the forecast assumes no more than a 3.5% increase per year with regard to future state shared revenues.
- Other general fund revenues such as charges for services and permits were assumed to grow at a rate not greater than the consumer price index (CPI) 10-year average (1.53%).
- Fund transfers were included in the analysis to more accurately track change in the City's fund balance over the forecast period.
- Investment earnings are expected to be minimal over the forecast period.
- The analysis did not assume any significant economic contraction in the forecast period

Expenditures:

- The salaries and wage forecast assumes that increases occur annually at a rate not to exceed 4% including MOU employees.
- The City's forecast anticipates health insurance costs as a percentage of salaries and wages to increase at no more than 2.08% over the forecast period. The median rate for FY2020 was used to project costs over the forecast period (see Table 1).
- All other expenditures were assumed to grow at the long-term inflation rate of (2%).
- The forecast allows for slight variations in the allowance for contingencies based on the level of available resources
- Capital expenditures were excluded from the analysis.

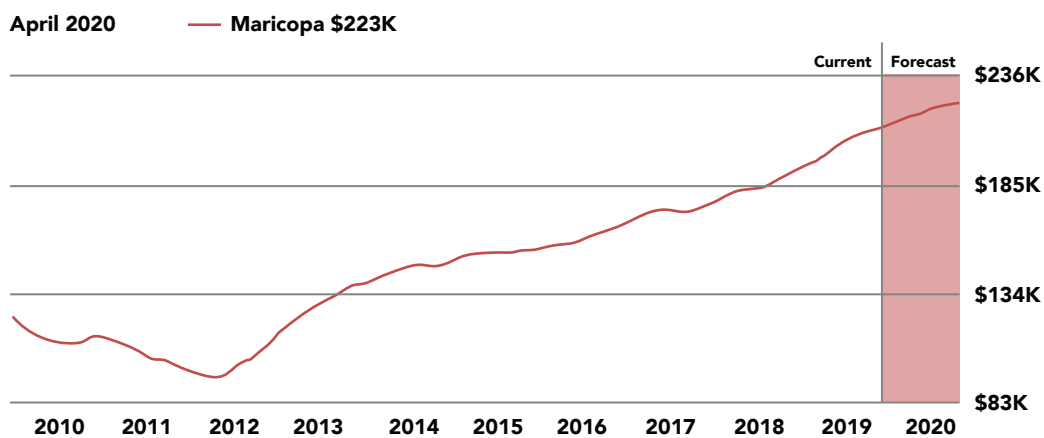
Economic Outlook

The City of Maricopa's economic outlook is promising. The housing market is strong and growing, unemployment remains low, and commercial development is robust. As of April 2019, the City's unemployment rate was 4.2%. The seasonality of agribusiness in Maricopa likely accounted for a slight fluctuation in unemployment over the course of this year.

The key advantages for the City of Maricopa include the high education levels of its workforce – 67% of adults (25 years of age and older) have post-high school education. The average household income is \$80,801 (ESRI forecast for 2018 based on 2010 US Census Bureau data).

According to Zillow Market Research (see Figure 1), the median home value in Maricopa is \$211,100 and the medial listing price is \$224,900. The home values in Maricopa have risen 10.8% over the past year and are projected to grow 6.1% next year.

Figure 1. Zillow Home Value Index for All Homes in Maricopa



Maricopa's single family residence permit count is 951 for FY2019. This volume of single-family home production is an important local economic indicator. Home production increases the City's assessed values, increases short-term employment, and generally benefits the local economy.

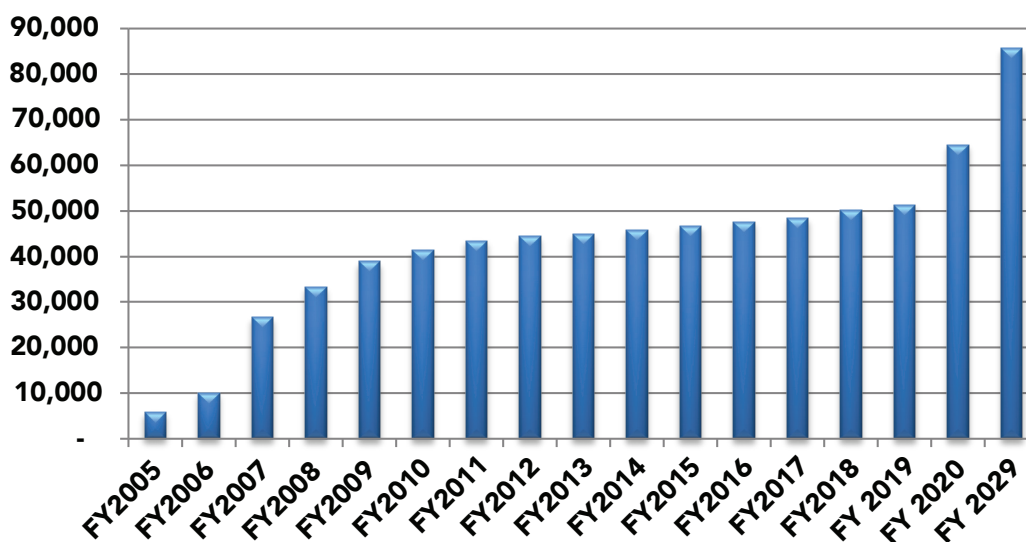
Commercial development is happening all around Maricopa. Just a couple of examples include the City officially closing on the sale of two acres at the Copper Sky Commercial Complex to La Quinta which will bring the city's

first hotel to reality in 2020 and water will be extended approximately three miles out Highway 238 to serve the new APEX Motor Club making development possible to thousands of acres going west.

Population

Maricopa experienced some of the strongest population growth in the United States. Since incorporation in October 2003 through the 2010 population census, the City had grown from 5,088 to 41,309 (712%) in that time period. The most current population estimate is 51,272 (see Figure 2). This represents a one year increase of 2.2%.

Figure 2. Maricopa Population



Population is typically used to forecast growth in revenues such as parks and recreation fees, public safety fees, licenses and permits. Additionally, population is the basis of distribution of state shared revenues. Despite Maricopa’s significant population growth in the past the forecast was extremely conservative in its projection of population based revenues.

Since several major revenue categories are dependent upon Maricopa’s population as a percentage of the state’s that makes any disparity between growth in local and state populations significant. For example, if the populations of other municipalities in the state continue to grow at a slower rate than Maricopa’s population, Maricopa’s relative share of state shared revenue increases. Every five years the sharing formula is recalculated and the differences in growth rates inevitably impacts Maricopa’s share of the total revenue pool.

Revenues

Local taxes remain the largest source of general fund revenue for the City. Property tax levy is restricted to a 2% increase annually, plus allowance for new construction. As such property tax revenues reflect tax levies at a rate slightly above the maximum levy that can be imposed without a public hearing. Based on long-term trends the forecast anticipates growth in property tax levies at a minimal rate of 5%. Since this forecast anticipates housing values to increase at 6.1%, the City does not anticipate any increase in the property tax rate over the forecast period through FY2026.

Due to a strong local economy, stronger sales tax growth trends, new retail development and the much anticipated Copper Sky Commercial Complex, the forecast charts sales tax growth at 3.5%. Local taxes are

expected to remain the City's primary source of revenue with property taxes making up the largest share of that revenue category (see Figures 3 & 4). Property taxes are projected to growth at a rate well above the other revenues in the local taxes category (see Figure 5)

Figure 3. FY29 General Fund Revenue Distribution

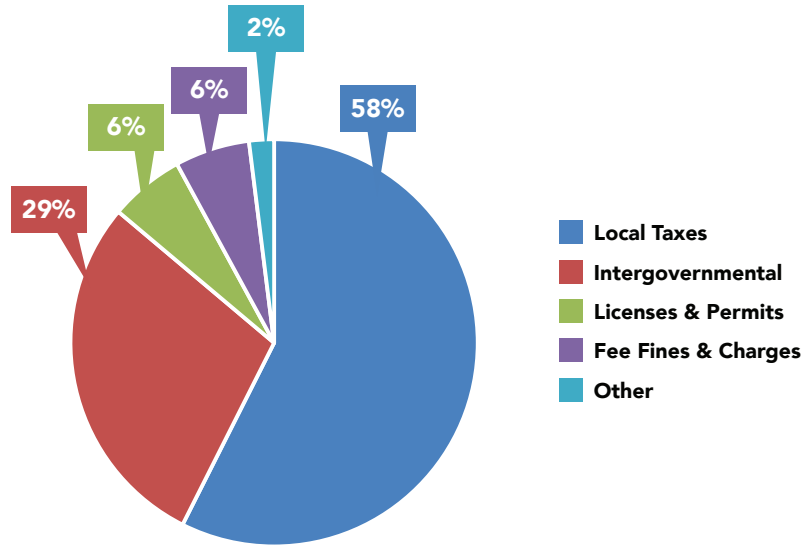
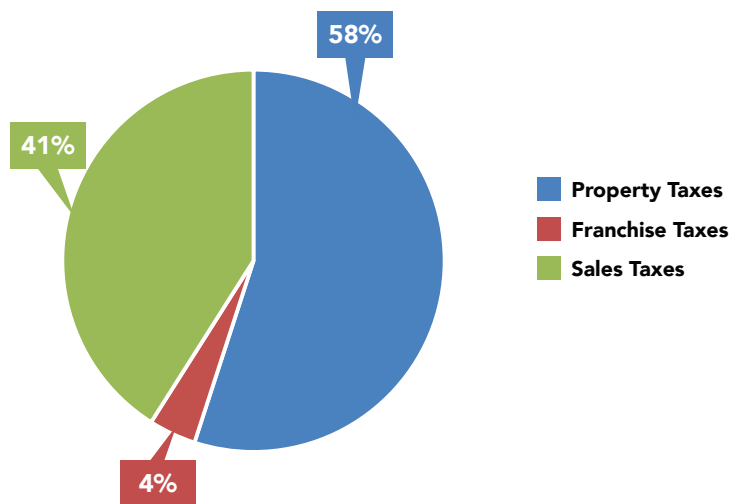
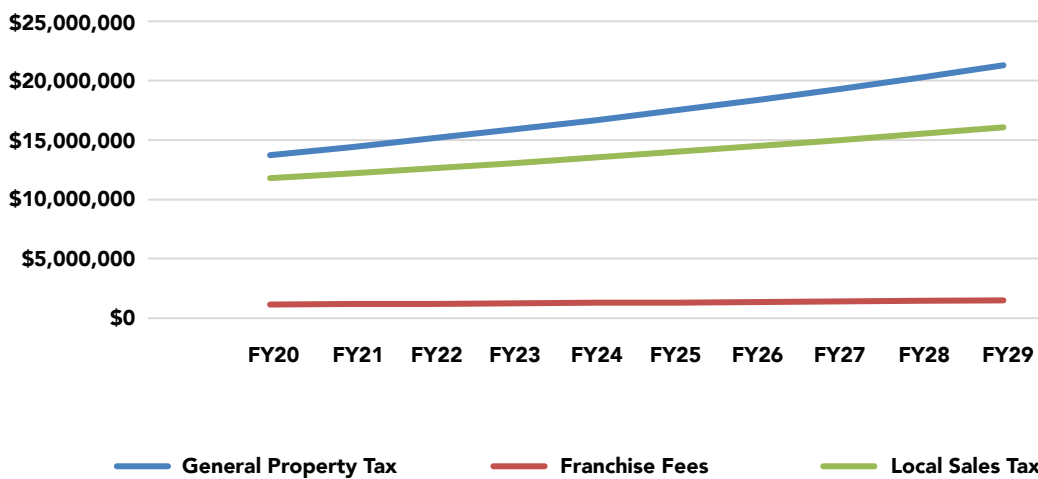


Figure 4. FY 29 Local Taxes Distribution



Intergovernmental revenues otherwise known as state shared revenues include state-shared sales taxes, state-shared income taxes and vehicle license taxes. These “intergovernmental revenues” increased sharply in 2011 due to the 2010 population census despite sharply negative revenues received statewide. Due to rapid population growth the City anticipates these revenues to increase as the 2020 census information is processed. Every other revenue source is charted at the consumer price index (CPI) 10-year average (1.53%).

Figure 5. FY20-FY29 General Fund Increasingly Reliant on Property Taxes



Expenditures

The salaries and wage costs assume annual merit that increases each year over the forecast period. Beginning with fiscal year 2020 the City set out to normalize non-MOU employee salaries by adding a 2.5% adjustment to the base with merit increases slated to be capped at 1.5% depending upon employees’ performance. The forecast therefore assumes increases occur annually on each employee’s anniversary date at a rate of 4%, including MOU employees. Since joining the Arizona Metropolitan Trust in FY2017 the City has seen significant leveling of group health insurance costs. The City’s forecast anticipates health insurance costs as a percentage of salaries and wages to increase at no more than 2.08% over the forecast period.

City of Maricopa employees contribute to two public retirement plans: the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS) for the City’s sworn Police and Fire personnel. The annual employer’s portion of the contribution rates differ by retirement system.

Retirement benefits costs projections are based on information in Table 1. The median rate for FY2020 was used to project costs over the forecast period.

Table 1	FY17	FY18	FY19	FY20
Arizona State Retirement	11.77%	11.48%	11.64%	12.11%
Public Safety Personnel Retirement - Police	12.60%	12.33%	15.54%	14.50%
Public Safety Personnel Retirement Fire	12.94%	13.08%	20.19%	19.53%

Limits on Discretionary Budget Increases

For this forecast and also for the adopted FY2020 budget, no new programs were authorized, as the focus was to maintain basic services and plan for the operational impact of upcoming capital projects. The City Council approved moderate increases to departments' budgets to maintain adequate levels of service relative to the City's population growth.

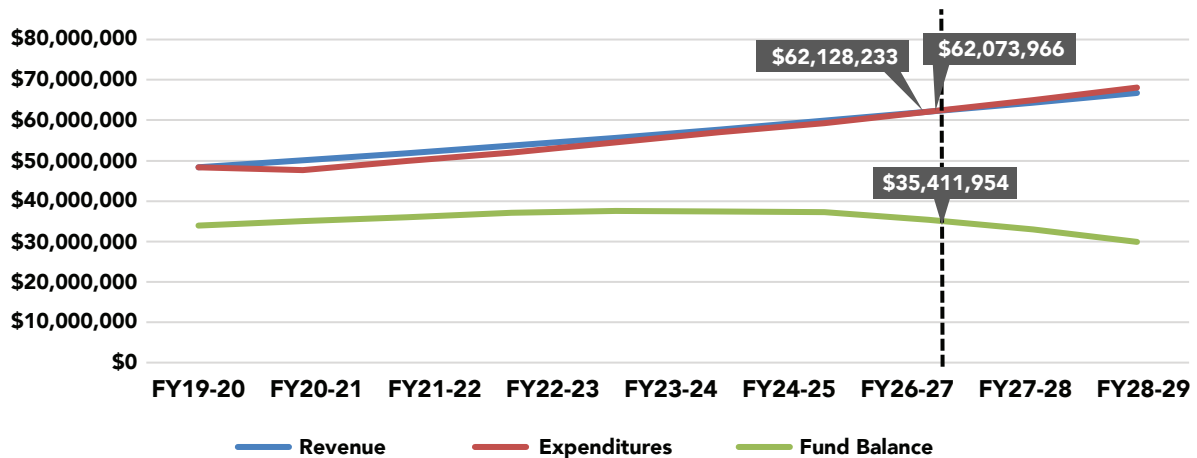
Capital Improvements Program Operating Budget Impacts

An important aspect of the City's Capital Improvements Program is the identification of operating budget impacts associated with capital projects. Operating impact of FY2020 Capital Budgets are accounted for in the FY2021 projections based on anticipated completion dates or final execution of purchase. Included in the City's FY2020 budget is the construction of a fire administration building. In the FY19 budget operating cost for the building was originally projected at \$410,000 for FY2020. Since the building is projected to be completed in FY2020 and occupied in early FY2021, the City anticipates that it will shoulder operating cost for this project in FY2021.

General Fund Forecast Discussion

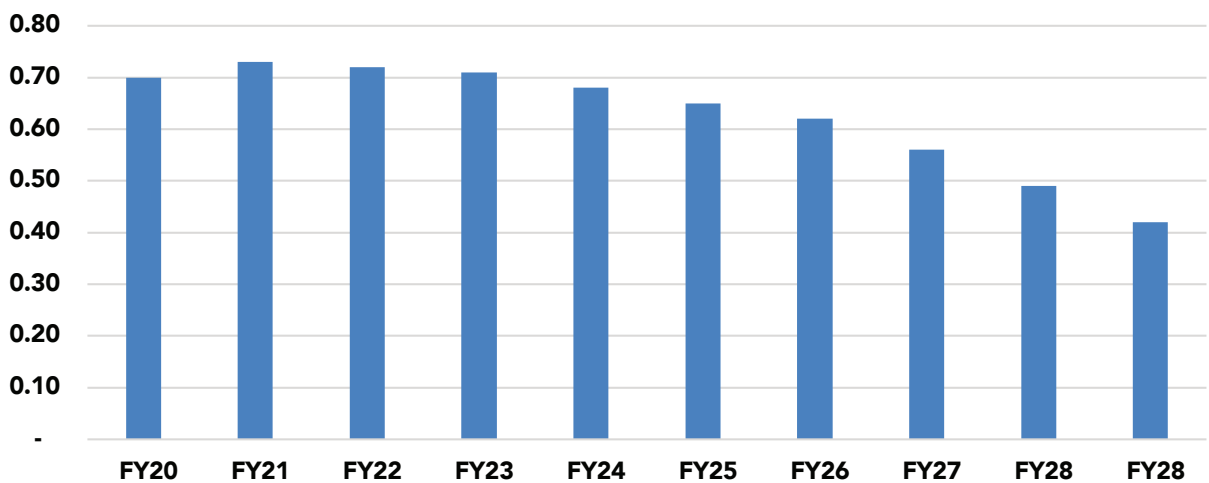
In the mid-2000's, Maricopa experienced significant growth in population, construction and resulting sales taxes primarily related to construction. This resulted in significant fund balances in the General Fund. During FY2012, the City established the General Governmental CIP Fund and transferred a significant portion of the fund balances for pay-as-you-go financing of capital projects. Over the years the City has operated with a fund balance well above the national average. The unreserved fund balance is estimated at \$34 million at June 30, 2020 or 70% of estimated operating expenditures for FY2020. Over the forecast period the City is expected to see a decline in fund balance from \$34 million, 70% in FY2020 to \$30 million, 44% in FY2029 (see Figure 6). While the forecast highlights the City's strong general fund balance it also reflects a converging of revenues and expenditures with revenues running well below expenditures beginning FY2027 through the end of the forecast period (see Figure 6). The City will continue to monitor activities within the general fund and design and implement a corrective action plan prior to the nexus point, to either reduce expenditures and/or increase revenues to continue to meet service demands.

Figure 6. General Fund Ten-Year forecast Revenues, Expenditures and Fund Balance



Beginning with FY2020 the City of Maricopa will maintain a revenue stabilization reserve at a level equal to 30% of the General Fund budgeted expenditures. Any funds in excess of this maximum will be available for capital projects and/or "one time only" General Fund expenditures as approved by the City Council. As a result of City Council action, the City Manager or his/her designee is authorized and empowered to assign fund balance to a specific purpose in accordance with, and in relation to the City budget and financial policies. Note that the fund balance throughout the forecast period does not fall below the revenue stabilization reserve of 30% (see Figure 7).

Figure 7. General Fund Balance As % of Expenditures



Note: Decline in fund balance is due to increase in expenditures over forecast period

Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed.

In the last five years the City has operated with a healthy general fund balance that has allowed the City to directly fund some major capital projects without funding from external sources.

Other Operating Funds

The Highway User Revenue Fund (HURF) revenue source is commonly referred to as the gasoline tax, despite the fact that there are a number of additional fees included in this state shared revenue distribution. The City projects that the Highway Users' Revenue Fund (HURF) operating revenues will grow by an annual average of 3.5% while expenditures grow by 2%. A surplus of \$1.4 million between HURF revenues and expenditures is projected in FY2019. This surplus and the savings generated from re-evaluation of capital projects funded by HURF, provide for a projected \$1.8 million in repayment to the general fund from HURF for projects funded in prior years.

Conclusion

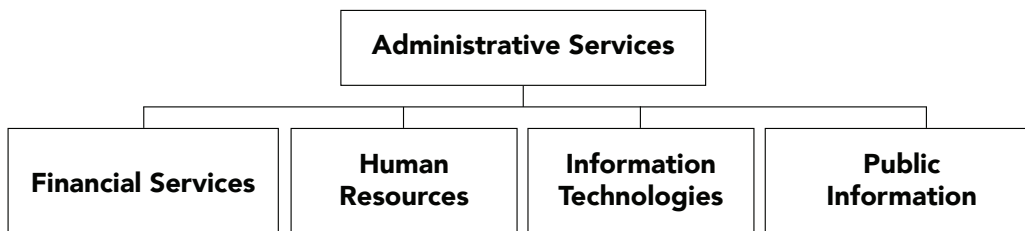
Due to a fast growing local economy and conservative fiscal management both the City's economic outlook and financial position are strong. The ten-year forecast evaluated the City's long-range financial position by considering current economic conditions, operating trends, the City's strategic plan, and financial commitments. The forecast highlights the City's strong general fund balance and the importance of the City taking steps to maintain revenues in relation to expenditures to avoid large operating deficit toward the end of the forecast period.

Through a renewed thrust on efficiency in government, the City stands to deliver excellent quality of service despite future cost pressures. In FY2020 the City projects to fully fund the unfunded pension liability for the Police Department which would place the City in a better position than several other Cities its' size in the State. Finally, the continued pursuit of excellence in quality service, and the marketing of the City of Maricopa, promise an exciting and stable future for the City, as it works toward growth in its population and commercial development.



GENERAL FUND

ADMINISTRATIVE SERVICES



Department at a Glance:

FY 19-20

Administration:

\$1,404,400

Financial Services:

\$964,098

Human Resources:

\$467,102

Information Technology:

\$1,802,524

Public Information:

\$295,861

Total Budget:

\$4,933,985

Full-Time Equivalent:

4

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Administrative Services Department provides support services to the City's operational departments.

Core Programs:

- Finance/Budget
- Human Resources
- Information Technology
- Public Information
- Risk Management

FY18-19 Results:

- Implemented efficiencies resulting in more than \$ 69,750 savings
- Secured new general liability/worker's compensation insurance
- Oversaw construction of City Hall breakroom

FY19-20 Goals:

- Implement policy management process (Q1)
- Implement automated time and attendance system (Q1)
- Automate performance evaluations (Q1)
- Find and implement efficiencies to save time and money (Q1-Q8)
- Implement self-lead trainings for enterprise resource planning system (Q3)

FY2020 BUDGET

Administrative Services

Summary by Category | Cost Center #: 10011515

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$245,436	\$488,133
Professional and Technical	-	-	-	36,852	264,810
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	24,258	618,950
Supplies	-	-	-	6,531	32,507
Capital Outlay	-	-	-	-	-
Division Totals	\$-	\$-	\$-	\$313,077	\$1,404,400

Position Classifications	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Administrative Services Director	0	0	0	1	1
Business System Analyst	0	0	0	1	1
Management Analyst	0	0	0	1	1
Risk and Safety Administrator	0	0	0	0	1
Division Totals	0	0	0	3	4

FINANCIAL SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$964,098

Full-Time Equivalent:

9

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Financial Services Division ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining high quality standards, reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability.

Core Programs:

- Maintains the general ledger; prepares financial analysis; tracks capital asset activity and depreciation; manages debt services;
- Manages: Cash, Accounts Receivable, Accounts Payable, and investments;
- Applies for and manages grants from Federal, Local and State Agencies
- Coordinates and prepares the annual budget
- Supports City staff through the use of solicitations in procuring goods and/or services.

FY18-19 Results:

- Increased the number of credit card transactions, lowering the amount of purchase order request.
- Received GFOA award for FY2019.
- Implemented P-Card Program saving time and money
- Established monthly internal Management Analyst trainings and resources

FY19-20 Goals:

- Automate Accounts Payable Checks through ACH (Q2)
- Create 10 year Fiscal Outlook (Q1-Q5)
- Implement automated contract tracking system (Q1)
- Implement Vendor self-service (Q1)

FY2020 BUDGET

Finance Division

Summary by Category | Cost Center #: 10011513

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel	\$710,212	\$847,872	\$1,047,574	\$932,341	\$831,771
Professional and Technical	169,916	187,051	118,450	\$105,421	103,450
Purchased Property Services	-	-	-	\$-	-
Other Purchased Services	12,569	17,849	18,385	\$16,363	28,877
Supplies	3,915	4,416	8,810	\$7,840	-
Capital Outlay	-	-	-	\$-	-
Division Totals	\$896,612	\$1,057,189	\$1,193,219	\$1,061,965	\$964,098

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Finance Director	1	1	1	0	0
Financial Services Manger	0	0	0	1	1
Grants Manager	1	1	1	1	1
Finance & Budget Manager	1	1	1	0	0
Accounting/Payroll Specialist II	1	1	1	1	1
Purchasing Manager	1	1	1	1	1
Purchasing Coordinator	1	1	2	0	0
Senior Accountant	0	0	0	1	1
Accountant I	1	2	2	1	1
Accountant II	0	0	0	1	1
Accounting Spec list II/ Accounts Payable Clerk	1	1	1	1	1
Accounting Specialist II/ Administrative Assistant	1	1	1	1	1
Accounting Specialist I/ Account clerk	1	0	0	1	0
Division Totals	10	10	11	10	9

HUMAN RESOURCES

Division at a Glance:

FY 19-20

Total Budget:

\$467,102

Full-Time Equivalent:

10

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Human Resources Division (HR) works as a strategic partner with the City of Maricopa leadership team to improve processes, align policies and training with the City's ethical principles, and values, and maintain a high level of mutual trust and respect.

Core Programs:

- Employee relations, development and training
- Payroll processing and administration
- Management of employee benefits and wellness program
- Recruitment and onboarding of new employees
- Maintenance of personnel records and process all employee transactions such as promotion, merit increase, and retirement.

FY18-19 Results:

- Cross trained HR employees to offer better customer service
- Improved termination process ensuring timely communication to all necessary parties
- Improved performance evaluation process
- Implemented Exit Interview process
- Improved recruiting process

FY19-20 Goals:

- Understand turnover and implement stay interviews (Q2)
- Improve workers comp tracking and partner with an occupational clinic (Q2)
- Establish a system for ongoing staff trainings both online and in-person (Q1)
- Employee Leadership Academy and Mentorship program(Q3)

FY2020 BUDGET

Human Resources

Summary by Category | Cost Center #: 10011555

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$407,137	\$409,619	\$459,710	\$409,142	\$403,089
Professional and Technical	56,230	36,657	28,550	\$25,410	22,050
Purchased Property Services	-	-	-	-	-
Other Purchased Services	18,394	32,047	34,599	\$30,793	41,963
Supplies	9,637	8,322	8,201	\$7,298	-
Capital Outlay	-	-	-	-	-
Division Totals	\$491,398	\$486,645	\$531,060	\$472,643	\$467,102

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Director of Human Resources	1	1	1	0	0
Human Resources Manager	1	1	1	0	1
Senior HR Analyst	1	1	1	0	0
HR Analyst	1	1	1	2	2
HR Interns	0	0	0	0	6
Customer Service Representative	0.5	0.5	0.5	1	1
Division Totals	4.5	4.5	4.5	3.0	10.0

INFORMATION TECHNOLOGY

Division at a Glance:

FY 19-20

Total Budget:

\$1,802,524

Full-Time Equivalent:

5

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Information Technology Division coordinates a City-wide technology infrastructure to ensure that accurate and timely information is provided to citizens, elected officials, management, and staff.

Core Programs:

- User interface management and support
- Software/hardware management and support
- Data management
- Cyber security
- Management and execution of technology projects

FY18-19 Results:

- Conducted IT assessment
- Upgraded Police computer-aided dispatch system
- Upgraded security cameras City-wide
- Established fiber between City Hall and Fleet Maintenance
- Completed network upgrade

FY19-20 Goals:

- Implement Citizen Transparency Tool (OpenGov) (Q3)
- Create an intranet site (Q1)
- Create IT governance system (Q2)
- Update IT policies and procedures (Q2)
- Upgrade City copiers, printers and scanners (Q1)
- Research benefits of upgrading to cloud-based systems (Q1-3)

FY2020 BUDGET

Information Technology

Summary by Category | Cost Center #: 10011554 | Moved from 10011554

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$471,783	\$479,618	\$789,503	\$702,658	\$608,518
Professional and Technical	351,186	417,349	447,520	\$398,293	1,045,250
Purchased Property Services	-	-	-	\$-	-
Other Purchased Services	52,979	58,225	22,356	\$19,897	22,356
Supplies	20,263	16,847	153,650	\$136,749	126,400
Capital Outlay	-	-	-	-	-
Division Totals	\$896,211	\$972,039	\$1,413,029	\$1,257,596	\$1,802,524

Position Classifications	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Chief Information Officer	1	1	1	0	0
IT Manager	0	0	0	1	1
Business Analyst	0	0	1	0	0
System Administrator	1	1	1	1	1
System Analyst / Database Administrator	1	1	1	1	1
Application Support Specialist	1	1	1	1	1
Desktop Support Technician	0	1	1	1	1
Network Engineer / Architect	0	0	1	0	0
Division Totals	4	5	7	5	5

PUBLIC INFORMATION

Division at a Glance:

FY 19-20

Total Budget:

\$295,861

Full-Time Equivalent:

2

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Public Information Division coordinates all external communications between the City and its residents, and plays a key role in the City's goal to provide an open and transparent government.

Core Programs:

- City Website
- Social Media Outlets (Facebook, Twitter, YouTube)
- Live and Recorded Video Production
- eNewsletter
- Media Relations
- Maricopa Citizens Leadership Academy

FY18-19 Results:

- Reduced advertisement spending
- Increased social media audience by 24%
- Expanded live coverage of Council meetings to improve City's transparency with the public

FY19-20 Goals:

- Update website for improved community interaction (Q1-Q2)
- Set up an archiving service for City social media accounts to comply with public records laws (Q1-Q2)
- Humanize Government with increased use of video (Q2)
- Implement Citizen Feedback Software (receive/reply) (Q2)
- Establish an ongoing internal City-wide newsletter/communication devise (Q1)

FY2020 BUDGET

Public Information Division

Summary by Category | Cost Center #: 10011516

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$56,259		\$123,367	\$109,797	\$176,252
Professional and Technical	123,738	118,157	124,593	\$110,888	100,093
Purchased Property Services	-			-	-
Other Purchased Services	41,855	26,311	63,216	\$56,262	19,516
Supplies	495	2,271	3,295	\$2,933	-
Capital Outlay	673			-	-
Division Totals	\$223,020	\$146,739	\$314,471	\$279,880	\$295,861

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Public Information Officer	0	0	1	1	1
Web/Media Services Manger	1	0	0	0	1
Division Totals	1.0	0.0	1.0	1.0	2.0

NON-DEPARTMENTAL

Department at a Glance:

FY 19-20

Total Budget:

\$3,609,273

Full-Time Equivalent:

0

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Non-Departmental cost center is used to account for items that are for general City benefit and difficult to assign to one department. Items budgeted include the City-wide general liability insurance, repair and maintenance for City Hall, public service awards, merit increases, general office supplies and postage, and the General Fund contingency. Also included this year are transfers to the Copper Sky Recreation and General Government CIP funds.

FY2020 BUDGET

Non-Departmental

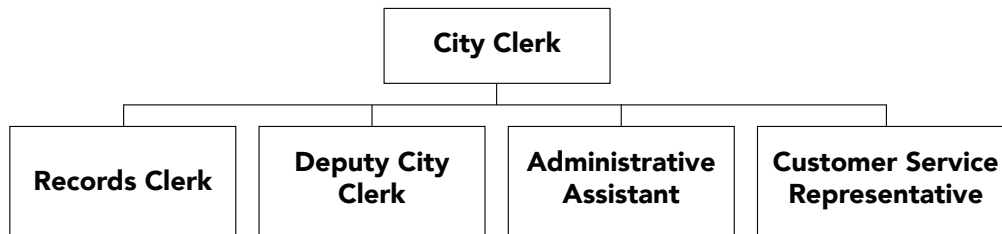
Summary by Category | Cost Center #: 10010000

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel	\$3,880	\$200,482	\$401,425	\$357,268	\$1,842,220
Professional and Technical	6,560,928	511,856	417,500	371,575	375,580
Purchased Property Services	31,350	26,074	28,474	25,342	
Other Purchased Services	594,944	676,117	618,900	550,821	31,473
Supplies	4,315	5,226	16,000	14,240	-
Capital Outlay	-	-	-	-	
Principal	-	-	-	-	
Interest	-	-	-	-	
Contingency	-	-	1,560,000	1,388,400	1,360,000
Transfers Out	1,400,000	1,400,000	3,960,473	-	-
Debt Service	-	-	-	-	-
Department Totals	\$8,595,417	\$2,819,755	\$7,002,772	\$2,707,646	\$3,609,273



GENERAL FUND

CITY CLERK



Department at a Glance:

FY 19-20

Total Budget:

\$450,065

Full-Time Equivalent:

4.75

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Office of the City Clerk is responsible for the maintenance of all official records in compliance with State Statutes. The City Clerk acts as the official custodian of the City seal and attests to all contracts, agreements, leases, resolutions, ordinances and other documents to which the City is a party. The clerk's office manages all municipal elections, prepares meeting agendas, meeting minutes and packets for City Council meetings.

Core Programs:

- Prepares agendas and packets for all public meetings ensuring compliance with Open Meeting Law.
- Manages all municipal elections in Maricopa.
- Processing all public records requests.
- Processes passport applications
- Maintains the City Code for the City of Maricopa.

FY18-19 Results:

- Effectively administered and coordinated the 2018 municipal election
- Processed all Public Record Requests received
- Prepared meeting agendas for all of the City's Board, Committees and Commission
- Prepared meeting agendas, meeting minutes and packets for City Council meetings

FY19-20 Goals:

- Prepare for and manage 2020 election
- Implement the use of Code Publishing for Code Codification
- Implement the use of JustFOIA for Public Record Requests
- Process all Public Record Requests received
- Prepare and post all public meeting agendas
- Respond to the legislature needs of the City Council and their constituents.

FY2020 BUDGET

City Clerk

Summary by Category | Cost Center #: 10011212

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel	\$349,842	\$360,024	\$407,788	\$362,931	\$418,645
Professional and Technical	-	1,000	50,000	\$44,500	4,000
Purchased Property Services	-	-	-	\$-	5,900
Other Purchased Services	66,125	12,951	12,821	\$11,411	16,795
Supplies	3,446	6,561	4,700	\$4,183	4,725
Capital Outlay	-	-	-	-	-
Departmental Totals	\$419,413	\$380,536	\$475,309	\$423,025	\$450,065

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
City Clerk	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1
Administrative Assistant	0	0	0	0	1
Records Coordinator	1	1	1	1	1
Customer Service Representative	2	2	1.50	1.50	0.75
Departmental Totals	5	5	4.50	4.50	4.75



GENERAL FUND

COMMUNITY SERVICES



Department at a Glance:

FY 19-20

Administration:

\$1,214,116

Library:

\$745,669

Events:

\$297,872

Recreation:

\$2,305,360

Total Budget:

\$4,563,017

Full-Time Equivalent:

6.48

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Community Services Department houses and provides administrative support for Library, Events, and Recreational Services.

Core Programs:

- Library services
- Events public and private
- Recreation programming in our parks and facilities
- Tourism Development through tournaments, and festivals
- Oversees and support Five (5) City Advisory Committees

FY18-19 Results:

- Council approval for fee schedule and pricing policy
- Completed discovery process and board development process for the creation of a Community Foundation
- Successfully absorbed Streets and Facility Maintenance Divisions of the former Public Works Division
- Negotiated a 3 year \$55,000 sponsorship agreement with Global Water
- Reversed decreasing participation trends in sports, swim lessons, and membership at Copper Sky

FY19-20 Goals:

- Develop park design around the Zephyr (Q1)
- Review and revise the current Event permit process (Q2)
- Revisit Parks and Trails Master Plan (Q4)
- Create and put into practice Service Level Standards for facilities and programs (Q4)
- Explore partnership with local developers to expand park inventory through turn-key projects (Q2)

FY2020 BUDGET

Community Services - Administration

Summary by Category | Cost Center #: 10033130

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$294,581	171,296	\$392,235	\$353,012	\$653,976
Professional and Technical	\$1,417	\$82,293	\$1,843	\$1,659	\$ 2,843
Purchased Property Services	-	-	\$4,359	\$3,923	\$6,859
Other Purchased Services	\$18,470	\$12,395	\$17,082	\$15,374	\$524,019
Supplies	\$3,151	\$2,487	\$3,519	\$3,167	\$26,419
Capital Outlay	-			-	-
Division Totals	\$317,618	\$268,471	\$419,038	\$377,134	\$1,214,116

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Community Services Director	1	1	1	1	1
Recreation Manager	0	0	0	1	1
Recreation Supervisor	0	0	0	1	1
Recreation Service Lead	0	0	0	1	.48
Management Analyst	1	1	1	1	2
Events Manager	1	0	0	0	0
Administrative Assistant	1	1	1	1	1
Division Totals	4.0	3.0	3.0	6.0	6.48

LIBRARY DIVISION

Division at a Glance:

FY 19-20

Total Budget:

\$745,669

Full-Time Equivalent:

10.3

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Maricopa Public Library serves as an open, inclusive, and collaborative environment by fostering education, stimulating culture, promoting recreation, and disseminating information to all segments of the community. Through the use of printed and digital material or via leading-edge technology, the Library provides relevant sources and services which support economic and social development. It has a crucial role in supporting education in our community.

Core Programs:

- Support literacy and education in the community
- Assist the public in finding information that enriches, empowers, educates, and entertains in a variety of formats
- Provide access to research resources such as free databases
- Provide free events, programs and activities, for people of all ages
- Provide free public meeting space and quiet individual and small group study spaces for all ages
- Provide access to computers and the internet

FY18-19 Results:

- Converted collection to RFID tracking system and installed RFID-ready equipment
- Added videophone for use by deaf / HOH community
- Partnered with Arizona Workforce to provide access to resources and job announcements for job-seekers
- Increased outreach efforts, resulting in record participation in summer reading program
- Increased social media presence by adding Instagram and Twitter accounts and increased the frequency of postings
- Won a grant to hold robotics instruction and practice for youth

FY19-20 Goals:

- Establish standards for operations, customer service, increasing public understanding and setting expectations for service.(Q3)
- Implement Audit System (Q2)
- Design for new Facility in support of:
 1. Social space for interaction and knowledge exchange
 2. A quiet place for contemplation
 3. A neutral and trusted space for public use
 4. Space that can function independent from the Library collection area, allow flexibility for staff to open these "community living rooms" outside of library hours (Q2-Q6)

FY2020 BUDGET

Community Services - Library Division

Summary by Category | Cost Center #: 10033135

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$493,537	547,563	\$607,766	\$546,989	\$ 666,569
Professional and Technical	\$9,497	\$3,000	\$24,500	\$22,050	\$24,500
Purchased Property Services	-	-	-	-	-
Other Purchased Services	\$46,863	\$61,087	\$38,386	\$34,547	\$38,386
Supplies	\$12,919	\$20,194	\$16,214	\$14,593	\$16,214
Capital Outlay	-	-	-	-	-
Division Totals	\$562,816	\$631,844	\$686,866	\$618,179	\$745,669

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Library Manager	1	1	1	1	1
Senior Library Coordinator	1	1	1	1	1
Library Coordinator	0	0	0	1	0
Library Page	1	1.5	4	4	1.82
Library Assistant	6.5	6.5	7	6	6.48
Division Totals	9.5	10.0	13.0	13.0	10.3

EVENTS DIVISION

Division at a Glance:

FY 19-20

Total Budget:

\$297,872

Full-Time Equivalent:

1.48

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Events Division hosts large and small-scale events throughout the year to provide opportunities for local community members to enjoy cultural, social, and educational programming.

Core Programs:

- Great American 4th – July 4th event
- Merry Copa – holiday season event
- Salsa Festival
- External event permitting
- Sports tourism

FY18-19 Results:

- Recruited large multi-day tournaments and increased weekend tournaments by 40%
- Tentative agreement with AYSA to host the largest youth soccer tournament in the state for 2020
- Approximately 21,000 people attend internal events in Maricopa
- Event sponsorship dollars increase by \$16,000 over previous year

FY19-20 Goals:

- Create tiered special event applications based on increased risk of event (Q3)
- Explore on-line method of applying (Q4)
- Decrease approval time to two weeks (Q6)
- Create end of season celebrations with the sports department (Q2)
- Produce Senior Expo as an internal event (Q3)
- Identify potential organizers for sports tournaments (Q3)
- Join National and Regional organizations to promote our recreation facilities (Q2)
- Survey event participants on key measures to understand economic impact (Q3)
- Measure economic impact through tracking revenue streams (Q4)

FY2020 BUDGET

Community Services - Events Division

Summary by Category | Cost Center #: 10033001:10033008

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$7,768	2,374	\$113,262	\$101,936	\$111,387
Professional and Technical	\$110,691	124,700	154,811	139,330	\$64,350
Purchased Property Services	-	-	-	-	-
Other Purchased Services	\$25,398	\$39,509	\$51,085	\$45,977	\$17,895
Supplies	\$237,809	\$224,714	\$260,464	\$234,418	\$104,2408
Capital Outlay	-	-	-	-	-
Division Totals	\$381,666	\$391,297	\$579,622	\$521,660	\$297,872

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Special Events and Marketing Coordinator	1	1	1	4	1
Recreation Services Lead	.48	.48	.48	0	.48
Division Totals	1.48	1.48	2.0	1.0	1.48

RECREATION DIVISION

Division at a Glance:

FY 19-20

Total Budget:

\$2,305,360

Full-Time Equivalent:

46.8

Location:

Copper Sky Recreation Complex
44345 W. Martin Luther King, Jr. Blvd.
Maricopa, AZ 85138

DIVISION PURPOSE

The Recreation Division provides year-round programs that include coordinating athletic leagues, aquatics programs, special events, instructional classes and other youth, teen, adaptive and senior citizens programming.

Core Programs:

- Youth programs camps and pre-school programming
- Athletics
- Youth Council
- Senior programming
- Community events / activities

FY18-19 Results:

- Initiated State's 1st E-Sports league
- Age requirements for Copper Sky use
- Membership changes including discount program
- All day youth camp increased revenue
- Pre-K prep programming

FY19-20 Goals:

- Regular tournaments in soccer, pickleball, flag football, volleyball, and ultimate frisbee by identifying potential organizers (Q3)
- Create comprehensive volunteer program (Q2)
- Increase the usability and amenities in our parks and facilities (Q4)
- Create sports closing ceremony events (Q1)
- Implement 5th Quarter Fridays at Copper Sky (Q1)
- Create block party trailer program (Q4)
- Partner with MUSD and Global Water for swim lesson program (Q1)

FY2020 BUDGET

Community Services - Recreation Division

Summary by Category | Cost Center #: 10033009:10033026

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$367,726	390,952	\$399,250	\$359,325	\$1,910,476
Professional and Technical	\$270	-	-	-	\$112,056
Purchased Property Services	-	-	\$4,200	3,780	3,400
Other Purchased Services	\$1,729	\$76,726	\$12,675	\$11,408	\$104,990
Supplies	\$10,270	\$2,001	\$4,773	\$4,296	\$174,438
Capital Outlay	-	-	-	-	-
Division Totals	\$379,995	\$469,679	\$420,898	\$378,808	\$2,305,360

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Recreation Coordinator	4	4	4	4	6
Recreation Services Aide	0	0	0	0	12.6
Recreation Services Lead	4	4	3.5	3.5	26.2
Recreation Manager	1	1	1	1	1
Youth Coordinator	1	1	1	1	1
Division Totals	10.0	10.0	9.5	9.5	46.8



GENERAL FUND

DEVELOPMENT SERVICES



Department at a Glance:

FY 19-20

Administration:

\$249,800

Building Services:

\$710,310

Neighborhood Services:

\$233,470

Planning & Zoning:

\$302,007

Land Development:

\$1,132,428

Permit Services:

\$364,852

Total Budget:

\$2,992,867

Full-Time Equivalent:

1.5

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Development Services Department is responsible for protecting the health, safety and quality of life of the residents of Maricopa through provision of quality infrastructure, orderly development and excellent customer service. The department seeks to facilitate an efficient and effective development process that supports the 2040 Vision promoting economic development, a safe and livable community well-planned quality growth and development.

Core Programs:

- Continue to build a steadfast relationship with citizens, developers and homebuilders.
- Regional and community planning.
- Provide long-range transportation planning
- Preparing & implementing the General Plan Update. Development regulations (zoning and subdivision ordinances)
- Provide floodplain management in conjunction with Pinal County to the citizens and businesses of the City of Maricopa

FY18-19 Results:

- Awarded best "Master Plan" award for the city's adopted Housing Needs Assessment and Plan.
- Advanced master drainage plan for the Santa Cruz Wash to remove flood prone areas of the City from the floodplain
- Managed Area Transportation Plan Phase III
- Enhanced public portal assisting with streamlining the Development Review Process.
- Worked closely with contractors and developers in the community to have a successful and close working relationship.

FY19-20 Goals:

- Remove Heritage District from the Flood Plain (Q3-Q6)
- Streamline Development Process (Q1-Q7)
- Heritage Area Neighborhood Revitalization Plan (Q1-Q6)
- City Revitalization (Q1-Q2)

FY2020 BUDGET

Development Services - Administration Division

Summary by Category | Cost Center #: 10044140

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$195,139	\$202,381	\$210,509	\$193,668	\$213,099
Professional and Technical	-	-	-	-	5,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	16,950	7,498	11,576	10,650	27,791
Supplies	1,672	1,276	3,400	3,128	3,910
Capital Outlay	-	-	-	-	-
Division Totals	\$213,762	\$211,155	\$225,485	\$207,446	\$249,800

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Development Services Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant*	0.5	0	0.0	0	0
Management Analyst*	1	0.50	0.50	0.50	0.5
Division Totals	2.50	1.50	1.50	1.50	1.50

BUILDING SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$710,310

Full-Time Equivalent:

6

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Building Safety is the central resource for building construction, code information, plan review, permit issuance, and building construction inspection. The division consists of building inspectors and plan reviewers. Our internal mission is to protect the lives and safety of Maricopa residents through verifying substantial compliance with the building, plumbing, mechanical and electrical codes.

Core Programs:

- Protect the public through the implementation and enforcement of appropriate building and fire codes and standards. Ensures the safest building with the latest material methods.
- Continue reviewing building and civil plans for compliance with all applicable building codes, subdivision code, fire code and other regulatory requirements and standards.
- Continue to build a steadfast relationship with citizens, developers and homebuilders.
- Respond to all building construction inspection requests within 24

FY18-19 Results:

- Continued working closely with contractors and developers in the community to continue having successful and close working relationship.
- Held multiple meetings with developers and contractors to maintain a close working relationship.

FY19-20 Goals:

- Streamline Development Process (Q1-Q7)
- Initiate city wide rezoning (Q6-7)
- Update Single Family and Heritage District Design Guidelines (Q5)
- Improve customer service satisfaction (Q1-Q4)
- Update Development Codes (Q5)

FY2020 BUDGET

Development Services - Building Services

Summary by Category | Cost Center #: 10044142

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$588,355	\$709,968	\$845,221	\$777,603	\$597,998
Professional and Technical	46,541	71,300	121,988	112,229	75,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	15,144	30,268	35,468	32,631	32,731
Supplies	11,198	40,434	10,386	9,555	4,581
Capital Outlay	-	-	-	-	-
Division Totals	\$661,237	\$851,970	\$1,013,063	\$932,018	\$710,310

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Chief Building Official	1	1	1	1	1
Plan Review / Inspection Supervisor	1	2	1	1	1
Building Plans Examiner	1	1	1	1	1
Senior Building Inspector	1	1	1	1	1
Building Inspector	1	2	2	2	2
Permit Technician	2	2	3	0	0
Code Compliance Officer	1	1	1	0	0
Systems Analyst	1	1	1	0	0
Administrative Assistant	0	0.5	0	0.50	0
Division Totals	9	12	11.00	6.50	6.00

LAND DEVELOPMENT

Division at a Glance:

FY 19-20

Total Budget:

\$1,132,428

Full-Time Equivalent:

7

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Engineering Division plans and directs a diverse program of Development Services design, new development coordination, long-range transportation and floodplain planning, construction and administration. Responsibilities include, but are not limited to, plan review of design and construction of improvements in public right-of-way and review/inspection of private development plans, reports and plats, including geotechnical reports and survey documents. Engineering acts as the City's liaison with Pinal County and FEMA for floodplain administration. The Engineering division manages some capital improvement projects and is responsible for ensuring all public improvements are built to City standards.

Core Programs:

- Provide engineering plan review services and technical guidance
- Provide long-range transportation planning
- Provide engineering inspection services
- Provide floodplain management in conjunction with Pinal County to the citizens and businesses of the City of Maricopa
- Provide quality design and construction management on all municipal infrastructure.

FY18-19 Results:

- Advanced master drainage plan for the Santa Cruz Wash to remove flood prone areas of the City from the floodplain
- Managed Area Transportation Plan Phase III
- Increased City of Maricopa Express Transit Local Circulator service to full time hours Monday through Friday
- Managed the City's \$31,533,877 Capital Improvement Program
- Provided timely plan review and inspection for City capital and private development projects

FY19-20 Goals:

- Remove Heritage District from the Floodplain (Q3)
- Implement study (Complete hydrologic analysis)
- Implement design and construction of associated projects recommended by the study. (Q6)
- Identify funding sources (Q1)
- Identify mitigation projects/area (Q4)

FY2020 BUDGET

Development Services - Land Development

Summary by Category | Cost Center #: 100441416/136

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$74,826	\$84,071	\$107,055	\$98,491	\$750,289
Professional and Technical	97,118	103,839	124,079	114,153	328,010
Purchased Property Services	146	45	150	138	-
Other Purchased Services	5,449	8,461	37,635	34,624	52,429
Supplies	56	1,758	-	-	1,700
Capital Outlay	-	-	-	-	-
Division Totals	\$177,595	\$198,174	\$268,919	\$247,405	\$1,132,428

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Transpiration Manger	1.0	1.0	1.0	1.0	1.0
City Engineer	1.0	1.0	1.0	1.0	1.0
Engineer Plans Examiner	1.0	1.0	1.0	2.0	2.0
CIP Manger	0.5	0.5	1.0	0.5	1.0
Engineer Inspector	1.0	1.0	1.0	1.0	2.0
Division Totals	4.5	4.5	5.0	5.5	7.0

NEIGHBORHOOD SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$233,470

Full-Time Equivalent:

1

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Currently, the newly formed Neighborhood Services include code compliance and neighborhood revitalizations program. Neighborhood Services primary function is to improve and preserve neighborhood vitality, code compliance, housing and redevelopment, community development and diversity, and citizen participation programs to improve the quality of neighborhoods in the City of Maricopa.

Code compliance provides public information and compliance for residents to comply with City zoning and nuisance code requirements. This division also engages in specialized activities such as graffiti removal/abatement and education. Code compliance operates under the philosophy the proactive educational and awareness efforts, combined with communication and intervention, are the most desirable approaches to achieving voluntary compliance.

Core Programs:

- Code compliance, graffiti removal/abatement
- Canvassing the Heritage District for resident input, concerns, and issues (History of families, story behind the neighborhood, who is who-owners, landlords, elderly, disabled, veterans)
- Working closely with Heritage District residents to achieve the City's goal/standards
- Improving infrastructures and quality of life through revitalization programs, including CDBG Funds

FY18-19 Results:

- Abatement Program: Close to 16 Tons of Trash/Debris was collected with the help of Street Maintenance and Trustees for both homes on March 19, 2019.
- Achieved case clearance rate of at least 90%, maintained 48 hours complaint response time
- Continue to promote awareness of code, rights and responsibilities
- Improved perception of the city through public outreach and gathering events
- Implemented Neighborhood Service Program to build better relations

FY19-20 Goals:

- Beautify John Wayne Parkway (SR-347) Corridor. (Q1-Q2).
- Update and implement the Redevelopment Area Plan for the Heritage District, to reflect changes impacting the area and to integrate the SR-347 Overpass design and alignment (Q4-Q5)
- Develop and institute a Neighborhood Preservation and Revitalization policy. (Q2)
- Streamline procedures for code compliance to maximize the effectiveness of both City and HOA resources. (Q1)
- Update Development Codes (Q5)

FY2020 BUDGET

Development Services - Neighborhood Services

Summary by Category | Cost Center #: 10044142

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$67,032	\$66,300	\$76,036	\$69,953	\$141,112
Professional and Technical	-	-	10,000	9,200	70,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	4,994	4,116	7,684	7,069	13,108
Supplies	417	777	9,250	8,510	9,250
Capital Outlay	-	-	-	-	-
Division Totals	\$72,443	\$71,193	\$102,970	\$94,732	\$233,470

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Senior Code Compliance Officer	1	1	1	1	1
Animal Control Officer	1	0	0	0	0
Division Totals	1	1	1	1	1

PERMIT SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$364,852

Full-Time Equivalent:

5

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Permit Center is the first point of contact for customers seeking the services provided through the Development Services Department. The Permit Center staff offers a one-stop shop for information and services related to the construction and development process. The Permit Center reviews all applications to ensure consistency with construction standards and protection of public health and safety. We are dedicated to assisting the applicant throughout the entire process from application to close out.

Core Programs:

- Maintain quality customer service through a welcoming service-oriented workgroup.
- Maintain quality customer service by promoting a "First Contact" environment.
- Continue to develop submittal checklists/ prescreening of submittals.
- Continue implementing the SMARTGov Permit tracking system.
- Provide information regarding submittal pre-requisites, applicable codes and ordinances, submittal requirements. Consolidate information from various departments to streamline the application/ approval process.

FY18-19 Results:

- "First Contact" Face of the City building a positive / helpful- One stop image of the DSD Department to ensure applicants receive what they need in the most efficient & time-saving manner.
- Enhanced SMARTGov assisting with streamlining the Development Review Process.
- Enhanced public portal assisting with streamlining the Development Review Process.
- Revised submittal checklists for applicants assisting with streamlining the Development Review Process.

FY19-20 Goals:

- Initiate city-wide rezoning (Q6-7)
- Improve customer service satisfaction (Q1-Q4)
- Update development Codes (Q5)
- Update Single Family and Heritage District Design Guidelines (Q5)

FY2020 BUDGET

Development Services - Permit Services

Summary by Category | Cost Center #: 10044144

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$356,310
Professional and Technical	-	-	-	-	1,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	7,342
Supplies	-	-	-	-	200
Capital Outlay	-	-	-	-	-
Division Totals	\$-	\$-	\$-	\$-	\$364,852

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Permit Center Supervisor	0	0	0	1	1
Permit Techntians	0	0	0	4	4
Division Totals	0	0	0	5	5

PLANNING AND ZONING

Department at a Glance:

FY 19-20

Total Budget:

\$302,007

Full-Time Equivalent:

3

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Planning and Zoning Division processes all development applications through the review and approval stages and coordinates with other City departments' review as they are submitted. The Planning and Zoning Division also provides direct assistance to the Planning and Zoning Commission, City Council, Board of Adjustment, City administration and local boards, committees and task forces. The Planning and Zoning Division maintains and updates the City's Land Use Ordinances and Zoning Codes, the official Zoning and Future Land Use maps, and the City's General Plan. The Division is dedicated to enhancing the quality of life in Maricopa through innovative, proven planning techniques, and providing excellent customer service in a professional and timely manner.

Core Programs:

- Preparing & implementing the General Plan Update.
Development regulations (zoning and subdivision ordinances)
- Strategic plans coordinating special planning areas of the city.
- Annexations and reviewing land use applications and development proposals for compliance and applicable regulations.
- Provide excellent customer service in a professional and timely manner.
- Implement and assist long-range type plans.

FY18-19 Results:

- City Council adopted Maricopa Housing Needs Assessment and Plan.
- Amended several Zoning Code sections to streamline zoning development process.
- Subdivision Ordinance Update, 95% complete, expected to be completed December 2019
- Successfully completed address updates within the City for 2020 Census
- Reduced average zoning review days from 39 in 2018 to 16 days for 2019.
- Adopted Preliminary Street Network plan for the Seven Ranches Area.
- Awarded best "Master Plan" award for the city's adopted Housing Needs Assessment and Plan.

FY19-20 Goals:

- Streamline Development Process. (Q1-Q7)
- Heritage Area Neighborhood Revitalization Plan. (Q1-Q6)
- City Revitalization (Q1-Q2)

FY2020 BUDGET

Development Services - Planning & Zoning

Summary by Category | Cost Center #: 10044141

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$302,102	\$316,182	\$318,172	\$292,718	\$253,692
Professional and Technical	-	-	-	-	28,266
Purchased Property Services	-	-	-	-	-
Other Purchased Services	10,393	10,599	19,650	18,078	18,389
Supplies	808	448	400	368	1,660
Capital Outlay	-	-	-	-	-
Division Totals	\$313,303	\$327,229	\$338,222	\$311,164	\$302,007

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Planning & Zoning Administrator	1	1	1	1	1
Planning Manager	0	0	0	0	0
Senior Planner	1	1	1	1	1
Planner	1	1	1	1	1
Division Totals	3	3	3	3	3



GENERAL FUND

ECONOMIC DEVELOPMENT



Department at a Glance:

FY 19-20

Total Budget:

\$897,372

Full-Time Equivalent:

4

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Provide economic development marketing techniques, business advocacy and technical assistance, incentive and toolkit development, business attraction and prospect generation, small business development and relationship-building.

Core Programs:

- Chamber of Commerce liaison
- Industrial Development Authority Liaison
- Heritage District Citizen Advisory Committee Liaison
- Promote, recruit, retain, and nurture the growth of sustainable businesses with particular emphasis on firms in the targeted economic sectors.
- Cultivate a climate of rich educational opportunities at all levels which support economic growth.

FY18-19 Results:

- Officially closed on the sale of two acres at Copper Sky to Hotel.
- Moving forward on the senior living facility, Copper Sky Commercial.
- Fire Administration Building construction has begun.
- Bowlin Road property acquisition (10 acres adjacent to Copper Sky) purchase and sale agreement has been executed.
- Phase 3 of Estrella Gin purchase of 10 acres, final negotiations have begun.

FY19-20 Goals:

- Estrella Gin Up start. (Q2)
- Identify and work to create a 500 acre industrial site. (Q8)
- Seek to create an IN-Land Rail Port. (Q8)
- Leverage the Copper Sky Facility with new retail/hotel development to maximize sport tournament & other social event activities. (Q8)
- Raise Destination profile. (Q2)

FY2020 BUDGET

Economic Development

Summary by Category | Cost Center #: 10011616

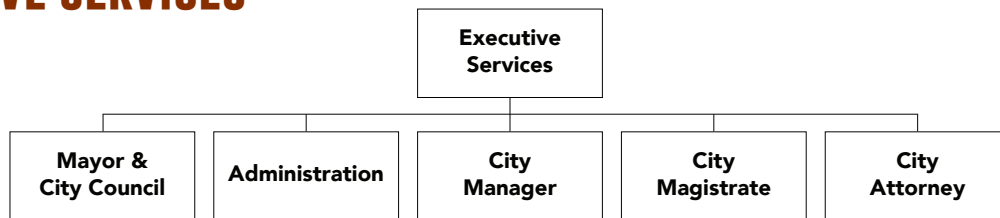
EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel	\$265,514	\$260,901	\$416,542	\$370,722	\$391,326
Professional and Technical	127,499	158,281	271,701	\$241,814	258,701
Purchased Property Services	-	18	500	\$445	500
Other Purchased Services	100,993	134,403	191,723	\$170,633	245,970
Supplies	642	886	875	\$779	875
Capital Outlay	-	-	-	-	
Departmental Totals	\$494,648	\$554,471	\$881,341	\$784,393	\$897,372

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Director of Economic Development	1	1	1	1	1
Economic Development Specialist	1	1	1	1	1
Economic Development Marketing Specialist	0	0	0	1	1
Economic Development Analyst	1	1	1	0	1
Departmental Totals	3	3	4	3	4



GENERAL FUND

EXECUTIVE SERVICES



Department at a Glance:

FY 19-20

Mayor & City Council:

\$548,392

City Manager:

\$1,002,488

City Magistrate:

\$591,308

City Attorney:

\$700,000

Total Budget:

\$2,842,188

Full-Time Equivalent:

4.36

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

Department Purpose:

The Mayor and City Council are elected at large on a nonpartisan ballot every four years. The City Council is elected on a rotating basis, with three seats up for election every two years. There are no term limits for the Mayor or City Council members.

The City Council is responsible for setting public policy, approving the City's annual budget, entering agreements, providing executive leadership, making planning and development decisions and adopting new codes and ordinances

Core Programs:

- Establish the Strategic Plan
- Ensure Quality Growth and Development

FY18-19 Results:

- Adopted a budget that successfully cuts expenditures while simultaneously providing for more projects than ever before

FY19-20 Goals:

- Encourage development of industrial and business parks to enhance employment opportunities and bolster the local economy (Q1-Q8)
- Creative place-making and event tourism – creating a destination city (Q2)
- Evaluate annexation of land to accommodate the City's projected growth and economic prosperity (Q4)

FY2020 BUDGET

Executive Services - Mayor & Council

Summary by Category | Cost Center #: 10011711 | Old Cost Center #: 10011111

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$288,444	\$321,528	\$337,695	\$300,549	\$315,208
Professional and Technical	11,686	11,226	22,000	19,580	25,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	202,233	194,253	222,184	197,744	206,184
Supplies	347	1,633	2,000	1,780	2,000
Capital Outlay	-	-	-	-	-
Division Totals	\$502,709	\$528,640	\$583,879	\$519,652	\$548,392

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Mayor	1	1	1	0.48	0.48
Vice Mayor	1	1	1	0.48	0.48
City Council	5	5	5	2.40	2.40
Executive Assistant	1	1	1	1	1
Division Totals	8	8	8	4.36	4.36

CITY ATTORNEY

Division at a Glance:

FY 19-20

Total Budget:

\$700,000

Full-Time Equivalent:

0

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The City Attorney's Office provides legal service, advice and representation to the Mayor, City Council, City Manager, City departments, and City boards and commissions. The City Attorney works closely with the City Manager and his staff to carry out the City Council's goals.

Core Programs:

- Serve as General Counsel for all agencies after being formed by the City.
- Assist the City's insurers in the investigation and defense of claims for damages filed against the City.
- Advocate the City's interest in lawsuits filed against or on behalf of the City, its officers, employees, agencies in administrative venues, before boards and commissions, and in the state and federal court systems.
- Provide legal advice in the areas of finance, land use, personnel, elections, conflicts of interest, open government laws, economic development, redevelopment, and code enforcement, among others.
- Provide legal services such as drafting and reviewing contracts, ordinances, resolutions and other documents.

*The functions of the City Attorney's office are contracted out to a local law firm.

FY2020 BUDGET

Executive Services - City Attorney

Summary by Category | Cost Center #: 10011714

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel	\$-	\$-	\$-	\$-	\$-
Professional and Technical	\$526,167	\$613,609	\$625,000	\$556,250	\$700,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$526,167	\$613,609	\$625,000	\$556,250	\$700,000

CITY MAGISTRATE

Division at a Glance:

FY 19-20

Total Budget:

\$591,308

Full-Time Equivalent:

1

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The City Magistrate division is responsible for costs of operating the City-related judicial issues of the Maricopa Justice Court. It is a court of limited jurisdiction under the supervision and mandates of the Arizona Supreme Court and the Pinal County Superior Court. The purpose of the Justice Court is to provide due process, case resolution and records management services to the court users so they can receive equal access, timely resolution in all court matters and complete their court business.

The City's portion of the Justice Court is operated by Pinal County through an intergovernmental agreement with the City.

Core Programs:

- Provide due process, case resolution, and records management services to court users so they can receive equal access and timely resolution in all court matters.

FY2020 BUDGET

Executive Services - City Magistrate

Summary by Category | Cost Center #: 10011010

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel	\$49,056	\$51,925	\$55,681	\$49,556	\$73,457
Professional and Technical	336,261	417,061	464,851	413,717	514,851
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	1,000	890	1,000
Supplies	-	3,203	2,000	1,780	2,000
Capital Outlay	-	-	-	-	-
Division Totals	\$385,317	\$472,189	\$523,532	\$465,943	\$591,308

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
City Magistrate	1	1	1	1	1
Court Clerk	0	0	0	0	0
Division Totals	1	1	1	1	1

CITY MANAGER

Division at a Glance:

FY 19-20

Total Budget:

\$1,002,488

Full-Time Equivalent:

4

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The City Manager, as the Chief Administrative Officer of the City, is responsible for executing the policies of the City Council and has the responsibility of overseeing the City's operations and service delivery. The office provides management direction and leadership for the organization while aligning service delivery with community needs, Council priorities, and organizational goals.

Core Programs:

- Maintain a strong Council-Manager partnership to accomplish focused, consensual Council priorities.
- Develop a strong City management team capable of cooperatively and creatively working together to address changing local government service needs.
- Assist the City Council with increasing the City's influence and visibility in shaping local, regional and state governance priorities.
- Keep the City Council and the community informed of the City's financial position.
- Promote the City locally and regionally, ensuring it is recognized as a key player ready for the next wave of growth.

FY18-19 Results:

- Eliminated the process of requiring a business license and introduced a simplified business registry.
- Redesigned operational efficiencies and organizational design resulting in a cost reduction of \$1.3 million.
- Focused efforts on the core mission and development of a strategic framework.

FY19-20 Goals:

- Create a 10-year financial outlook model projecting both revenue and expenditures long-term forecasts.(Q5)
- Engage outside resources to evaluate Information Technology (IT) across the City and the development of an IT Modernization Plan. (Q1)
- Ensure the City is economically sustainable by measuring how development is contributing to the health and success of the City. (Q1)

FY2020 BUDGET

Executive Services - City Manager

Summary by Category | Cost Center #: 10011715 | Old Cost Center #: 10011115/16

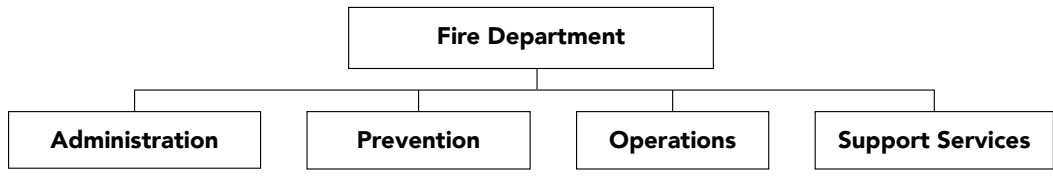
EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel	\$618,405	\$680,933	\$789,518	\$702,671	\$674,179
Professional and Technical	256,516	293,408	245,231	218,256	273,716
Purchased Property Services	-	-	-	-	-
Other Purchased Services	67,346	52,432	89,716	79,847	52,593
Supplies	1,868	5,046	5,295	4,713	2,000
Capital Outlay	673	-	-	-	-
Division Totals	\$944,808	\$1,031,819	\$1,129,760	\$1,005,486	\$1,002,488

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
City Manager	1	1	1	1	1
Assistant City Manager	0	0	0	0	0
Assistant to the City Manager	1	1	1	0	1
Public Information Officer	0	0	0	1	0
Web and Media Services Manager	1	0	1	0	0
Administrative Assistant	0	0	0	0	0
Executive Assistant	1	1	1	1	0
Financial Analyst	0	0	0	1	1
Intergovernmental Affairs Director	1	1	1	0	1
Division Totals	5	4	5	4	4



GENERAL FUND

FIRE DEPARTMENT



Department at a Glance:

FY 19-20

Administration:

\$396,479

Prevention:

\$354,053

Operations:

\$9,045,041

Support Services:

\$1,625,792

Total Budget:

\$11,421,365

Full-Time Equivalent:

3

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

Fire Administration directs the activities and operations of the Fire Department to protect life and property and is responsible for personnel, morale and general efficiency of the department. Administration keeps records, prepares and administers the department's budget, serves as the emergency services planner and coordinator, and plans for the long- range fire safety needs of the city.

Core Programs:

- Provide quality, cost effective fire and emergency services to the city/ community.
- Maintain a safe work environment for employees.

FY18-19 Results:

- Start of construction of new Fire Administration building.
- Successful in creating succession positions to handle attrition by adding the Battalion Safety Officer and Deputy/Battalion Chief positions.
- Update network infrastructure for Station 575, Fleet and Fire Administration.
- Awarded grants from SAFER, Firehouse Subs and the Virtual Incident Command Center to hire two new firefighters, purchase a LUCAS device and received reimbursement funding and tuition for firefighters to attend training.

FY19-20 Goals:

- Research, study & evaluate community demographics and risks, resource deployment, concentration of incident responses, personnel placement and response liability. (Q2)

FY2020 BUDGET

Fire Department - Administration

Summary By Category | Cost Center #: 10022525

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$354,732	\$312,242	\$317,349	\$298,308	\$368,201
Professional and Technical	-	-	-	-	-
Purchased Property Services	93	98	135	127	135
Other Purchased Services	44,742	13,972	22,318	20,979	21,143
Supplies	7,444	3,645	7,000	6,580	7,000
Capital Outlay	-	-	-	-	-
Division Totals	\$407,010	\$329,957	\$346,802	\$325,994	\$396,479

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Fire Chief	1	1	1	1	1
Records Management Coordinator	0	0	0	0	0
Administrative Assistant	0	0	0	0	1
Management Analyst	1	1	1	1	1
Training / EMS Coordinator	1	0	0	0	0
Division Totals	3	2	2	2	3

FIRE OPERATIONS

Division at a Glance:

FY 19-20

Total Budget:

\$9,045,041

Full-Time Equivalent:

63

Location:

City Hall

39700 W. Civic Center Plaza

Maricopa, AZ 85138

DIVISION PURPOSE

The Operations division provides properly trained personnel to safely and effectively resolve emergency situations that may involve fire, medical, hazardous materials, and technical rescue situations.

Core Programs:

- In accordance with the National Fire Protection Association 1710 Section 5.2.3.2.1, fire apparatus shall be staffed with a minimum of four (4) personnel.
- In accordance with the National Fire Protection Association 1710 Section 4.1.2.1, the first arriving engine company shall arrive within four (4) minutes < (240 seconds), 90% of the time in a fire suppression event.
- In accordance with the National Protection Association 1710 Section 4.1.2.1, at an EMS event the unit with the first responder or higher level capability shall arrive within four (4) minutes, (240 seconds), 90% of the time.

FY18-19 Results:

- Hired three (3) new firefighters, which greatly aids our goal in staffing all fire response units to full staffing levels.
- Implemented the pre-academy intern training, which prepares applicants for academy selection and facilitates the selection process for the department.
- Collaborated with local fire departments during academy by assigning a Resource Training Officer (RTO) who assist in a leadership capacity working with our recruits and recruits throughout the metropolitan Phoenix area.

FY19-20 Goals:

- Explore the possibility of additional staff and equipment in order to implement a fire department sponsored EMS transport service (Q2)
- Compare revenue versus costs of both EMS transportation models being considered (Q2)

FY2020 BUDGET

Fire Department - Operations

Summary by Category | Cost Center #: 10022627

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$7,458,992	\$8,147,334	\$8,588,338	\$8,073,038	\$8,712,982
Professional and Technical	43,987	47,090	66,715	62,712	105,665
Purchased Property Services	-	-	-	-	-
Other Purchased Services	133,882	83,379	119,423	112,258	158,168
Supplies	320	9	280	263	68,226
Capital Outlay	-	-	-	-	-
Division Totals	\$7,637,181	\$8,277,812	\$8,774,756	\$8,248,271	\$9,045,041

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Assistant Chief	1	1	1	1	1
Batallion Chief	3	3	3	3	3
Fire Captain Paramedic	7	7	7	7	7
Fire Captain	6	6	6	6	6
Fire Engineer	6	6	6	6	6
Fire Engineer Paramedic	6	6	6	6	6
Fire Paramedic	13	15	15	15	15
Management Analyst	0	1	1	1	1
Firefighter / EMT	14	16	18.6	18.6	18.0
Division Totals	56	61	63.6	63.6	63.0

FIRE PREVENTION

Division at a Glance:

FY 19-20

Total Budget:

\$354,053

Full-Time Equivalent:

2

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Fire Prevention division is responsible for enforcing all fire and life safety codes, ordinances, laws and regulations of the City and State; arson investigation and fire cause determination; and for planning and providing fire and life safety education to the community. The Fire Prevention division is also responsible for assisting with community emergency preparedness and disaster planning.

Core Programs:

- Minimize the loss of life and property by ensuring the structural fire safety of buildings.
- Minimize the loss of life and property through fire and life safety education.

FY18-19 Results:

- Participated in the FEMA Grant Review process for Fire Prevention and Safety Grants. As a peer reviewer participants gain insightful knowledge of how to prepare a grant proposal, which is invaluable to the department when preparing a submission for grant funding.
- Successfully submitted and awarded grants for following:
 - Two (2) additional firefighters – SAFER Grant
 - LUCAS Device - Firehouse Subs
 - Training and Reimbursement funding – Virtual Incident Command Center Grant
- Obtained an additional plans reviewer as a Firefighter Captain completed training.

FY19-20 Goals:

- Develop Standards of Cover Geographic (Districts) Map (Q2)
- Identification of the locations of all city fire hydrants. (Q1)
- Identify all hydrant stakeholders. (Q1)
- Develop and implement collaborative fire hydrant program with all stakeholders (Q1)
- Create annual report to reflect all hydrant statuses (Q2)

FY2020 BUDGET

Fire Department - Prevention

Summary by Category | Cost Center #: 100222526

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$291,500	\$274,899	\$281,331	\$264,451	\$307,444
Professional and Technical	-	-	5,000	4,700	5,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	14,838	10,505	12,455	11,708	14,705
Supplies	32,649	26,615	26,904	25,290	26,904
Capital Outlay	-	-	-	-	-
Division Totals	\$338,986	\$312,019	\$325,690	\$306,149	\$354,053

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Assistant Chief	1	1	1	1	1
Fire Division Chief	0	0	0	0	0
Fire Marshal Inspector	1	1	1	1	1
Division Totals	2	2	2	2	2

SUPPORT SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$1,625,792

Full-Time Equivalent:

4

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Fire Support Services Division is responsible for fleet, facilities and supplies. Support Services coordinates the management and maintenance of fire apparatus, equipment, facilities and supplies in a cost-effective manner while providing for the safety and welfare of the responders and general public.

Core Programs:

- All fire apparatus equipped with fire pumps will be tested annually in compliance with NFPA.
- Reduce the frequency and cost of repairs made by outside vendors by 10%.

FY18-19 Results:

- Purchased and in-serviced new fire apparatus (Pierce Velocity) as Engine 575
- New Fire Administration Building design is complete, initial groundwork complete, with construction to start in July, 2019, project completion expected approximately April, 2020
- Replaced entire heating/cooling system for station 574
- Completed installation of new bay exhaust systems at stations 571 and 574 to meet all OSHA and NFPA requirements
- In coordination with Insight, Sentinel, and City IT, upgraded the fleet IT network to greatly enhance computer processing speeds and overall functionality
- Reclassified Support Services Captain position to Battalion/Deputy Chief

FY19-20 Goals:

- Identification of possible grant funding sources to offset costs to either maintain current service or to expand and implement fire department sponsored service (Q4)
- Identification of local, state, and regional group purchasing opportunities (Q1)
- Identification of potential partner agencies and developing purchasing contracts (Q1)
- Determine equipment purchase needs (Q2)

FY2020 BUDGET

Fire Department - Support Services

Summary by Category | Cost Center #: 10022528

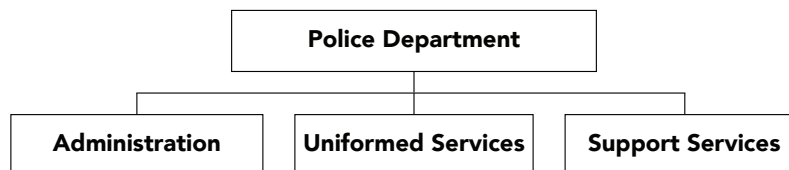
EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$386,692	\$436,777	\$409,952	\$385,355	\$390,248
Professional and Technical	302,508	310,876	431,099	405,233	345,849
Purchased Property Services	-	-	-	-	-
Other Purchased Services	650,981	900,470	825,659	776,119	871,840
Supplies	52,642	77,805	68,132	64,044	17,855
Capital Outlay	-	-	-	-	-
Division Totals	\$1,392,823	\$1,725,928	\$1,734,842	\$1,630,751	\$1,625,792

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Assistant Chief	1	1	1	1	1
Fire Division Chief	0	0	0	0	0
Administrative Asst/ Service Writer	0	1	1	1	1
Master Mechanic	1	1	1	1	1
Fire Mechanic	1	1	1	1	1
Division Totals	3	4	4	4	4



GENERAL FUND

POLICE DEPARTMENT



Department at a Glance:
FY 19-20

Administration:
\$1,152,529

Uniformed Services:
\$8,265,181

Support Services:
\$2,696,774

Total Budget:
\$12,114,484

Full-Time Equivalent:
6

Location:
City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

Police Administration provides leadership and resources for the accomplishment of the department's mission of public safety for the citizens of Maricopa. Police Administration guides the Professional Standards Unit in policy changes, policy compliance and develops training recommendations based on data collected by that unit. Police Administration takes an active role in helping the department become nationally accredited.

The Maricopa Police Department is committed to working in partnership with our community to improve the quality of life in our City. The department is dedicated to solving Community problems, the reduction of crime, the protection of life and property, and upholding the laws, ordinances, and the constitutional rights of all persons. We strive to accomplish these objectives without prejudice, with the highest integrity and with the support of the citizens we serve.

Core Programs:

- Internal and external mentoring for leadership succession
- Family Advocacy Center
- Make every contact excellent.
- Attract and retain high quality personnel

FY18-19 Results:

- Reduced Part 1 Crime for 5th Consecutive Year
- Successfully completed CALEA Accreditation
- Successfully opened & began investigations in the Maricopa Family Advocacy Center

FY19-20 Goals:

- Implement Data Driven Approaches to Crime and Traffic Safety (DDACTS) Program. (Q1-Q4)
- Initiate and expand victim services at Maricopa Family Advocacy Center.
- Restructure beat deployment. (Q1-Q4)

FY2020 BUDGET

Police Department - Administration

Summary By Category | Cost Center #: 10022121

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$653,731	\$680,512	\$727,065	\$683,441	\$884,482
Professional and Technical	217,223	264,091	190,515	179,084	210,515
Purchased Property Services	-	-	-	-	-
Other Purchased Services	13,847	18,715	25,505	23,975	30,505
Supplies	20,425	18,183	27,027	25,405	27,027
Capital Outlay	-	-	-	-	-
Division Totals	\$905,227	\$981,501	\$970,112	\$911,905	\$1,152,529

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Chief of Police	1	1	1	1	1
Assistant Chief of Police	0	0	0	0	0
Commander	2	2	2	2	2
Sergeant	0	0	0	0	0
Public Affairs Specialist	1	1	1	1	1
Detective	0	0	0	0	0
Police Officer	0	0	0	0	0
Alarm Coordinator	0	0	0	0	0
Management Analyst	0	0	0	0	1
Administrative Assistant	1	1	1	1	1
Division Totals	5	5	5	5	6

POLICE SUPPORT SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$2,696,774

Full-Time Equivalent:

23

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Support Services Division consists of the Police Records Unit, Property and Evidence Unit, Communications Unit, Capital Projects, Volunteers and Training Support Services. The division primarily supports the daily activities conducted by the Operations Division.

Core Programs:

- Recruitment and Hiring
- Training of all existing employees
- Management of all police records
- Management of property and evidence
- Professional police dispatching services

FY18-19 Results:

- Continued hiring practices of excellent employees who reflect the demographics of the community.
- Complete records management system upgrade
- On-Line registration of alarm permits
- Secured state funding for 9-1-1 dispatch equipment
- Completion of CALEA 6th edition assessment
- 100% compliance of all property and evidence
- Implementation of star-chase technology

FY19-20 Goals:

- Implementation of new CAD system for dispatching (Q2-Q4)
- Expanded on-line services to residents (Q2-Q4)
- Begin replacement cycle of police radios (Q1-Q2)
- Enhanced GIS mapping, AVL technology, next gen-9-1-1 (Q2-Q4)
- Implementation of electronic citations and crash reports (Q1-Q4)

FY2020 BUDGET

Police Department - Support Services Division

Summary by Category | Cost Center #: 10022123

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$1,610,966	\$1,650,924	\$1,684,062	\$1,583,018	\$1,841,646
Professional and Technical	236,992	304,503	460,517	432,886	460,517
Purchased Property Services	-	-	-	-	-
Other Purchased Services	156,046	167,725	194,644	182,965	232,531
Supplies	99,600	151,113	137,680	129,419	162,080
Capital Outlay	-	-	-	-	-
Division Totals	\$2,103,604	\$2,274,265	\$2,476,903	\$2,328,289	\$2,696,774

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Police Officer	2	0	0	0	0
Lieutenant	0	0	0	0	0
Community Program Manager	0	1	1	1	1
Public Safety Communication Manager	0	1	1	1	1
Property / Evidence Manager	1	1	1	1	1
Property Evidence Technician	1	1	1	1	1
Public Safety Communication Dispatcher	0	10	11	11	12
Records Clerk	3	3	3	3	3
Records Supervisor	1	1	1	1	1
Victim Advocate	0	1.5	1	2	2
Management Analyst	1	1	1	1	1
Division Totals	9	20.5	21	22	23

POLICE UNIFORMED SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$8,265,181

Full-Time Equivalent:

66

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Uniformed Services Division is composed of Patrol and its special functions and criminal investigations units. Sworn police officers representing the Chief of Police are the primary personnel responsible for enforcing the law and investigating crime that takes place within Maricopa. Patrol is responsible for patrolling and traffic control of the City's roadways. Patrol is comprised of traditional patrol officers, the motorcycle unit, the K-9 team, Police Reserve Officers and Police Explorers.

Core Programs:

- The reduction of criminal acts through prevention strategies and public awareness.
- The reduction of crime based on the enforcement of local, state and federal laws.
- The prevention of traffic accidents and the safe movement of traffic through the city.
- Community policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.
- Crime analysis is a law enforcement function that involves systematic analysis for identifying and analyzing patterns and trends in crime and disorder. Information on patterns can help law enforcement agencies deploy resources in a more effective manner, and assist detectives in identifying and apprehending suspects.

FY18-19 Results:

- Assignment of a Management Analysis to the crime analysis function within the department.
- Restructuring of the Community Action Team to the Community Response Team. Focusing on multi-disciplinary approach to community policing utilizing School Resource Officers, Community Action Officers and Traffic Officers under the same supervisor.
- Addition and training of a Police Officer as a solo motor officer increasing the traffic enforcement efforts.

FY19-20 Goals:

- Implement and initiate CAD Dispatching through most current GIS mapping, AVL in vehicles and next generation communications / dispatching technology. (Q2-Q4)
- Enhance community partnerships with Business Associations and Home Owners Associations-Operations Commander/CRT Lieutenant (Q1-Q4)
- Enhance Neighborhood Watch (Q1-Q4)
- Restructure and implement Field Training Program for Recruits, Sergeants and Lieutenants. (Q1-Q4)

FY2020 BUDGET

Police Department - Uniformed Services

Summary by Category | Cost Center #: 10022122

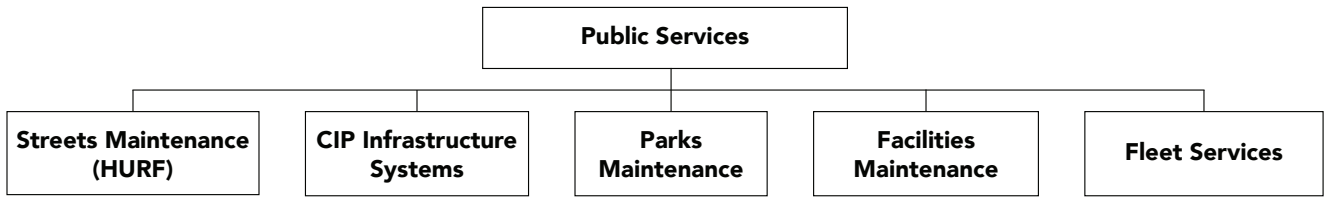
EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$6,112,791	\$6,869,544	\$8,009,789	\$7,529,202	\$7,691,489
Professional and Technical	15,047	76	20,000	18,800	20,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	480,407	469,326	549,132	516,184	534,832
Supplies	71,321	24,805	18,860	17,728	18,860
Capital Outlay	-	-	-	-	-
Division Totals	\$6,679,566	\$7,363,751	\$8,597,781	\$8,081,914	\$8,265,181

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Lieutenant	3	4	4	2	2
Sergeant	8	6	8	6	6
Police Officer	41	45	51.4	51	53
Police Recruit	2	3	7	5	5
Division Totals	54	58.3	70.4	64	66



GENERAL FUND

PUBLIC SERVICES



Department at a Glance:

FY 19-20

Administration:

Streets:

(HURF)

CIP-Infrastructure:

\$8,138

Parks:

\$2,464,785

Facilities:

\$1,756,673

Fleet Services:

\$281,880

Total Budget:

\$4,511,476

Full-Time Equivalent:

1.8

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Public Services department provides safe, efficient, economical and responsive infrastructure systems in Maricopa to include street maintenance, sidewalks, parks maintenance, fleet services and public facilities maintenance.

Core Programs:

- Provide clean, well maintained and accessible public infrastructure.
- Provide a safe and efficient transportation system for the citizens of Maricopa.
- Cooperative participation with other City departments for Heritage District Redevelopment Plan and Neighborhood Revitalization.
- Effective and Efficient Operation of City Fleet Division.
- Safe and comfortable facilities for City employees and citizens.

FY18-19 Results:

- Public Services is a newly created department for FY19-20, therefore there are no results for FY18-19.

FY19-20 Goals:

- Neighborhood Revitalization (Q2-Q8)
- Create a Pavement Management & Asset Management program. (Q2-Q8)
- Citywide Contract for Residential Solid Waste Collection (Q3)

FY2020 BUDGET

Public Services - Administration

Summary by Category | Cost Center #: 10055151

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$108,556	\$113,363	\$120,653	\$106,175	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	2,555	2,882	6,425	5,654	-
Supplies	228	337	300	264	-
Capital Outlay	-	-	-	-	-
Division Totals	\$111,339	\$116,582	\$127,378	\$112,093	-

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Public Works Director *	0.5	0.5	0.5	1.0	1.0
Administrative Assistant	1	1	0	.3	.3
Management Analyst *	0.5	0.5	0.5	0.5	0.5
Division Totals	2	2	1	1.8	1.8

FACILITIES MAINTENANCE

Division at a Glance:

FY 19-20

Total Budget:

\$1,756,673

Full-Time Equivalent:

4

Location:

City Hall

39700 W. Civic Center Plaza

Maricopa, AZ 85138

DIVISION PURPOSE

The Facilities Maintenance Division maintains all City of Maricopa buildings within safe and energy efficient standards. The division reduces asset replacement through preventative maintenance of HVAC, plumbing and various other measures. Facilities Management Division manages the master key system for the security of all City buildings. It also assists in the review and execution of capital improvement projects.

Core Programs:

- Provide safe comfortable facilities for staff and citizens.
- Maintain Life Safety Equipment to comply with NFPA standards.
- Maintain OSHA compliance.
- Assist in management of Capital improvement projects.
- Fiscally responsible budget management.

FY18-19 Results:

- Complete replacement of entire HVAC system at Fire station 574.
- Office build out at maintenance building created two additional offices.
- Breakroom build at City Hall.
- Obtained sufficient cost savings to allow for a new position in fiscal year 19-20.

FY19-20 Goals:

- Service levels drafted for Facilities. (Q3)
- Implement upgraded work order system incorporating parks and streets. (Q1-Q3)
- Procure and implement capital forecasting program and software. (Q1-Q3)
- Installation of new energy management software for better management of climate control at Copper Sky Multigenerational Center. (Q1-Q4)

FY2020 BUDGET

Public Services - Facilities Maintenance

Summary by Category | Cost Center #: 10055158

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$137,135	\$150,728	\$170,012	\$149,611	\$316,661
Professional and Technical	6,409	4,029	5,368	4,724	5,368
Purchased Property Services	58,312	25,438	49,310	43,393	10,310
Other Purchased Services	658,436	684,217	806,485	709,707	1,412,834
Supplies	6,258	9,274	11,500	10,120	11,500
Capital Outlay	-	-	-	-	-
Division Totals	\$866,550	\$873,686	\$1,042,675	\$917,554	\$1,756,673

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Facility Manager	1	1	1	1	1
Maintenance Worker	0	0	0	1	2
Custodian	1	1	1	1	1
Division Totals	2	2	2	3	4

FLEET SERVICES

Division at a Glance:

FY 19-20

Total Budget:

\$281,880

Full-Time Equivalent:

2.48

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Fleet Services Division is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments. Annual vehicle replacement evaluations and life costs are provided. Fleet Services monitors fuel purchases and fuel consumption for each vehicle, as well as per department. Fleet Services maintains all equipment and vehicle maintenance records in accordance with local and federal regulations. Fleet Services completes state required licensing and registrations through the Department of Motor Vehicles.

Core Programs:

- Maintain safe, efficient, dependable vehicles and equipment for City departments.
- Maintains all equipment and vehicle maintenance records in accordance with local and federal regulations and completes state required licensing and registrations.
- Provide these services at the most cost-effective price while receiving the best quality of workmanship.

FY18-19 Results:

- Vehicle inventory in RTA has been updated/corrected.
- Vehicles and trailers not previously licensed are now licensed.
- Work Orders are used for all vehicle and equipment repairs.
- A vehicle chargeback system was implemented to recover vehicle repair charges and speed up the repair process.
- Police vehicle outside vendor charges were substantially lower than previous year due to increased oversight.

FY19-20 Goals:

- Review and evaluate current Fleet Division organizational structure and policies. (Q1)
- Research best practices for City Fleet Management. (Q1)
- Configure the Fleet Parts room and issuance process to industry standards using the RTA software. (Q1)
- Decrease Fire Department vehicle work order back log. (Q1)
- Provide electronic data entry using the Fuel Master system for tracking diesel fuel transactions. (Q1)
- Increase the accuracy of information for the annual Vehicle Replacement program. (Q1)

FY2020 BUDGET

Public Services - Fleet Services

Summary by Category | Cost Center #: 10055157

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$104,310	\$91,033	\$210,499	\$185,239	\$226,861
Professional and Technical	1,638	21,026	6,720	5,914	6,720
Purchased Property Services	-	-	-	-	-
Other Purchased Services	8,519	15,688	32,752	28,822	38,552
Supplies	-	4,666	9,747	8,577	9,747
Capital Outlay	-	-	-	-	-
Division Totals	\$114,467	\$132,413	\$259,718	\$228,552	\$281,880

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Fleet Manager	1	1	1	0	1
Management Assistant	0	0	0	1	1
Fleet Clerk	0.5	0.5	0.5	0.5	0.48
Mechanic	0	0	0	0	0
Division Totals	1.5	1.5	1.5	1.5	2.48

INFRASTRUCTURE SYSTEMS

Division at a Glance:

FY 19-20

Total Budget:

\$8,138

Full-Time Equivalent:

0

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Infrastructure Systems Division provides the City of Maricopa with a comprehensive, safe and effective transportation plan that integrates all modes of travel to provide mobility and accessibility in a convenient, safe and cost-effective manner. In addition to transportation planning, the Infrastructure Systems Division also provides Transit Management, and capital improvement project management.

Core Programs:

- Provide a safe and efficient transportation plan for the citizens of Maricopa.
- Provide technical support and guidance to the organization, departments and community on infrastructure needs and projects.
- Provide a sustainable City by delivering plans for cost effective, efficient transportation projects.
- Provide quality design and construction management on all municipal infrastructure.

FY18-19 Results:

- Infrastructure Systems is a new division created beginning in FY 19-20 therefore has no results for FY18-19.

FY19-20 Goals:

- Neighborhood Revitalization – Create Infill Incentive Districts. (Q2-Q8)
- Seek to create an In-Land Rail Port. (Q8)
- Seek to create effective trucking routes in support of industrial development w/o impacting traditional traffic patterns. (Q4)
- Revise Development Impact Fee program and ensure regulatory compliance and timely expenditure of funds.(Q2-Q8)
- Create Infill Incentive Districts as appropriate. (Q2-Q8)

FY2020 BUDGET

Public Services - Infrastructure Systems

Summary by Category | Cost Center #: 10055143 | Old Original #: 10055153 & 10055155

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$194,465	\$199,135	\$320,917	\$282,407	\$-
Professional and Technical	70,922	99,220	193,461	170,246	235
Purchased Property Services	-	-	-	-	-
Other Purchased Services	3,352	1,495	22,208	19,543	7,903
Supplies	365	264	500	440	-
Capital Outlay	-	-	-	-	-
Division Totals	\$269,104	\$300,114	\$537,086	\$472,636	\$8,138

PARKS MAINTENANCE

Division at a Glance:

FY 19-20

Total Budget:

\$2,464,785

Full-Time Equivalent:

19.98

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Parks Maintenance is responsible for Community Park facilities including hardscape maintenance, restrooms, buildings and ramada's, playgrounds, dog park, pools, skate park, sport courts, lakes, parking lots, sports fields, passive turf, lighting, vacant City sites, landscape maintenance, and assisting with City and community events setup/removal including stage setup and removal. Parks Maintenance is also responsible for the oversight and management of maintenance contracts for Maricopa Unified School District fields through an intergovernmental agreement.

Core Programs:

- Provide safe, clean and aesthetically pleasing parks and municipal landscapes for citizens and visitors in Maricopa.
- Assist other Public Services divisions with projects.
- Assist with Community Services events, tournaments and other programs city wide.

FY18-19 Results:

- Completed the final Maricopa Mud Run.
- Provided a destination point for the City of Maricopa.
- Relocated the Silver Horizon Railcar.

FY19-20 Goals:

- Provide a destination point for the City of Maricopa.(Q2-Q8)
- Complete Pickleball courts (Q2-Q8)
- Service levels drafted for Parks Maintenance. (Q3)
- Complete LED lighting for Multi-Purpose Fields 5-8 to increase the parks tournament marketability.
- Assist other Public Services Divisions with projects as needed.

FY2020 BUDGET

Public Services - Parks Maintenance

Summary by Category | Cost Center #: 10055132 | Old Original #: 10033132

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$123,004	\$89,404	\$1,098,817	\$988,935	\$1,280,139
Professional and Technical	15	-	-	-	222,176
Purchased Property Services	-	-	-	-	9,000
Other Purchased Services	356,972	471,052	1,234,714	1,111,243	925,970
Supplies	9,177	10,222	24,100	21,690	27,500
Capital Outlay	-	-	-	-	-
Division Totals	\$489,168	\$570,678	\$2,357,631	\$2,121,868	\$2,464,785

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Maintenance Worker	14	14	13.2	12.80	15.98
Parks Manager	1	1	1	1	1
Crew Leaders	3	3	2	1	1
Irrigation Technitian	0	0	0	1	1
Recreation Coordinator	1	1	0.5	0.5	0.5
Division Totals	19	19	17.20	16.80	19.98

STREET MAINTENANCE DIVISION - (HURF)

Division at a Glance:

FY 19-20

Total Budget:

SEE OTHER FUNDS SECTION

Full-Time Equivalent:

11.5

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Streets Maintenance Division works to keep City Streets clean and safe, landscape areas healthy and green and lighting systems and traffic signals operating. The Division strives to provide smooth, crack free, aesthetically pleasing, drivable streets.

*THIS DIVISION IS FUNDED THROUGH HURF. PLEASE SEE OTHER FUNDS SECTION.

Core Programs:

- Design and construct street maintenance projects established in the Capital Improvement Program.
- Operate an efficient and effective pavement management program.
- Manage and maintain the City's infrastructure to beautify our community.
- Cooperative collaboration with other City departments and/or other governments to create a well-designed and maintained streetscape and landscape.

FY18-19 Results:

- Worked with ASU to develop a Pavement Management & Asset Management Program.
- Wide crack repairs on over 20% of damaged streets.
- Cooperative collaboration with development services in demolishing eight structures in Heritage District.
- Cooperative collaboration with Park Division in relocating the Silver Horizon to Heritage Park.

FY19-20 Goals:

- Service levels drafted for Streets Maintenance. (Q3)
- Inspect and update catalog of assets. (Q2)
- Create a Pavement Management & Asset Management program. (Q2-Q8)
- Assess appropriateness of current timeline and rotations for maintenance with allowances for unexpected repairs. (Q2)
- Synchronization of traffic signals throughout the City. (Q3-Q6)
- Revise Capital Improvement Program process, prioritizing needs based on public safety and economic development needs. (Q2-Q8)



OTHER FUNDS

HIGHWAY USER REVENUE FUND (HURF)

FUND DESCRIPTION

This cost center is used to provide funds for highway construction, road maintenance, improvements and other related expenses. The funds are restricted and can only be used for transportation purposes.

FY2020 BUDGET

Development Services (HURF) -Land Development Division | Fund #200

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$294,835
Professional and Technical	-	-	-	-	258,028
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	27,439
Supplies	-	-	-	-	1,350
Capital Outlay	-	-	-	-	2,097,703
Department Totals	\$-	\$-	\$-	\$-	\$2,679,355

Authorized Positions

POSITION CLASSIFICATIONS	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Management Analyst	0	0	0	0	0.5
Engineering - Floodplain Manager	0	0	0	0	0.5
Transit Manager	0	0	0	0	1.0
Public Works Construction Inspector *	0	0	0	0	0.5
Department Totals	0	0	0	0	2.50

* Position is funded in both Development Services and Public Services Department.

FY2020 BUDGET

Public Services (HURF) - Streets Maintenance | Fund #200

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$863,055	\$898,404	\$938,153	\$933,296	\$1,099,129
Professional and Technical	7,889	1,952	190,290	88,035	253,343
Purchased Property Services	-	-	-	-	-
Other Purchased Services	512,127	470,733	672,620	605,709	677,620
Supplies	39,271	26,484	62,450	26,968	57,950
Capital Outlay	2,696,772	5,753,712	2,345,749	153,345	2,994,458
Division Totals	\$4,119,114	\$7,151,286	\$4,209,262	\$1,807,353	\$5,082,500

Position Classifications/ FTE	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
DSD Director *	0	0	0	0	0
PW Director	0.5	0.5	0.5	0.5	0.5
Administrative Assistant	0.5	0.5	0.5	0.5	0.5
Management Analyst	0.5	0.5	0.5	0.5	0.5
Public Works Superintendent	1	1	1	1	1
Engineering - Floodplain Manager	0.5	0.5	0.5	0.5	0.5
Public Works Construction Inspector *	0.5	0.5	0.5	0.5	0.5
Maintenance Foreman	1	1	1	1	1
Equipment Operator	1	4	4	4	5
Traffic Operations Tech	0	1	1	1	1
Maintenance Worker	2	1	1	1	1
Division Totals	7.5	10.5	10.5	10.5	11.5

* Position is funded in both the Administration Division and the Public Works Division.

FY2020 BUDGET

Public Services (HURF) - Streets Maintenance Division | Fund #200

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$898,404	\$933,296	\$1,099,129	\$965,708	\$962,623
Professional and Technical	1,952	88,035	253,343	95,507	5,315
Purchased Property Services	-	-	-	-	-
Other Purchased Services	470,733	610,486	677,620	335,448	3,718,131
Supplies	26,484	27,203	57,950	35,917	58,650
Capital Outlay	5,753,712	226,404	2,994,458	188,531	905,000
Department Totals	\$7,151,285	\$1,885,424	\$5,082,500	\$1,621,111	\$5,649,719

Authorized Positions

POSITION CLASSIFICATIONS	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
DSD Director *	0.00	0.00	0.00	0.00	0.00
PW Director	0.5	0.5	0.5	0.5	0.5
Administrative Assistant	0.5	0.5	0.5	0.5	0.5
Management Analyst	0.5	0.5	0.5	0.5	0.5
Public Works Superintendent	1	1	1	1	1
Engineering - Floodplain Manager	0.5	0.5	0.5	0.5	0.5
Public Works Construction Inspector *	0.5	0.5	0.5	0.5	0.5
Maintenance Foreman	1	1	1	1	1
Equipment Operator	1	4	4	4	5
Traffic Operations Tech		1	1	1	1
Maintenance Worker	2	1	1	1	1
Department Totals	7.50	10.50	10.5	10.5	11.5

* Position is funded in both Development Services and Public Services Department.

LOCAL ROAD MAINTENTANCE FUND

FUND DESCRIPTION

This cost center is used to account for revenue from developers to support maintenance of roads associated with their developments.

FY2020 BUDGET

Local Road Maintenance Fund - Public Services Department | Fund #205

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	1,081,948	135,134	47,186	-	-
Department Totals	\$1,081,948	\$135,134	\$47,186	\$-	\$-

GRANTS FUND

FUND DESCRIPTION

This fund is used to account for all grant activity for the City. Grants awarded under this cost center are for the operations for all city departments

FY2020 BUDGET

Grants Funds - City Clerk Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	5,000	-	-
Capital Outlay	-	-	-	-	-
Department Totals	\$-	\$-	\$5,000	\$-	\$-

Grants Funds - City Manager Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	212,885	9,950	2,288,514	64,315	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	2,465	3,527	-	4,208	-
Supplies	1,009	1,989	-	241	-
Capital Outlay	-	-	-	-	-
Department Totals	\$216,359	\$15,466	\$2,288,514	\$68,764	\$-

Grants Funds - Community Services Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	2,266	1,000	203,000	-	156,230
Purchased Property Services	-	-	-	-	-
Other Purchased Services	4,316	674	36,770	17	36,770
Supplies	43,430	2,289	107,000	14,752	107,000
Capital Outlay	30,522	-	-	-	-
Department Totals	\$80,534	\$3,963	\$346,770	\$14,769	\$300,000

Grants Funds - Development Services Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$19,146	\$18,357	\$42,237	\$13,417	\$-
Professional and Technical	97,854	145,088	466,928	143,204	167,179
Purchased Property Services	-	-	-	-	-
Other Purchased Services	15,124	21,047	79,374	15,346	39,556
Supplies	224	-	251,000	-	-
Capital Outlay	-	-	-	-	-
Department Totals	\$132,348	\$184,492	\$839,539	\$171,967	\$206,735

Grants Funds - Economic Development Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	38,100	-	2,866,348	183,270	300,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	250,000	-	-	-	-
Department Totals	\$288,100	\$-	\$2,866,348	\$183,270	\$300,000

Grants Funds - Executive Services Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	1,800,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Department Totals	\$-	\$-	\$-	\$-	\$1,800,000

Grants Funds - Fire Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$85,738	\$156,613	\$1,150,722	\$345,308	\$290,912
Professional and Technical	-	-	2,923,826	202,292	1,701,011
Purchased Property Services	-	-	-	-	-
Other Purchased Services	30,315	1,933	46,396	73,806	46,396
Supplies	2,500	7,744	92,038	3,258	174,663
Capital Outlay	-	-	15,000	14,589	15,000
Department Totals	\$118,553	\$166,290	\$4,227,982	\$639,253	\$2,227,982

Grants Funds - Police Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$396,719	\$316,492	\$1,323,155	\$330,343	\$211,632
Professional and Technical	-	-	95,000	-	279,689
Purchased Property Services	-	2,790	4,481	11,289	4,482
Other Purchased Services	18,698	112,408	232,084	106,694	232,084
Supplies	64,770	3,652	1,949,804	164,069	1,949,804
Capital Outlay	29,182	29,852	287,592	54,088	287,592
Department Totals	\$509,369	\$465,194	\$3,892,116	\$666,483	\$2,965,283

Grants Funds - Public Services Department | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	180,926	-	500,000	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Department Totals	\$180,926	\$-	\$500,000	\$-	\$-

Grants Funds - Non Departmental | Fund #220

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services		\$-	\$1,600	\$-	\$-
Professional and Technical		5,965	68,567	-	-
Purchased Property Services		-	-	-	-
Other Purchased Services		-	3,000	-	-
Supplies		9,083	-	-	-
Capital Outlay		-	-	-	-
Department Totals	\$-	\$15,048	\$73,167	\$-	\$-

COPPER SKY RECREATION FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for activities of the Copper Sky Recreation Complex.

FY2020 BUDGET

Copper Sky Recreation Fund - Community Services Department | Fund #230

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$2,398,355	\$2,491,122	\$1,391,373	\$1,295,527	\$-
Professional and Technical	28,244	273,102	125,430	116,790	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	1,302,173	1,307,518	840,248	782,367	-
Supplies	80,759	97,508	104,320	97,134	-
Capital Outlay	68,856	-	33,151	30,867	-
Department Totals	\$3,878,388	\$4,169,250	\$2,494,522	\$2,322,685	\$-

COUNTY ROAD TAX FUND

FUND DESCRIPTION

This cost center is used to provide funds for street maintenance and street Capital Improvement Plan (CIP) projects.

FY2020 BUDGET

County Road Tax Fund - Development Services Department | Fund #300

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	
Professional and Technical	76,042	95,272	83,576	-	-
Purchased Property Services	-	-	-	-	
Other Purchased Services	-	-	-	-	
Supplies	-	-	-	-	
Capital Outlay	2,529,393	487,835	332,335	-	780,020
Department Totals	\$2,605,435	\$583,107	\$415,911	\$-	\$780,020

County Road Tax Fund - Public Services Department | Fund #300

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	
Other Purchased Services	-	-	-	-	2,100,000
Supplies	-	-	-	-	
Capital Outlay	-	642,012	2,826,511	1,107,664	-
Department Totals	\$-	\$642,012	\$2,826,511	\$1,107,664	\$2,100,000

PARKS DEVELOPMENT IMPACT FEE FUND

FUND DESCRIPTION

These cost centers are used to accumulate and provide funds for park improvements needed to maintain existing levels of service due to new growth in the community.

FY2020 BUDGET

Parks Development Impact Fee Funds - Community Services Department

Fund #320 & 341

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	98,879	20,239	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	60,000	142,621	425,000	49,021	1,294,004
Department Totals	\$60,000	\$241,500	\$445,239	\$49,021	\$1,294,004

LIBRARY IMPACT DEVELOPMENT FEE FUND

FUND DESCRIPTION

This cost center is used to account for library development projects funded by development impact fees imposed on new developments.

FY2020 BUDGET

Library Development Impact Fee Fund - Community Services Department

Fund #321 & 342

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	3,280,221
Department Totals	\$-	\$-	\$-	\$-	\$3,280,221

TRANSPORTATION DEVELOPMENT IMPACT FEE FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for general government improvements needed to maintain existing levels of service due to new growth in the community.

FY2020 BUDGET

Transportation Development Impact Fee Fund - Development Services Department
Fund #324 & 346 & 347

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	64,926	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	4,631,335	231,874	16,963,791	86,222	5,319,870
Department Totals	\$4,631,335	\$231,874	\$17,028,717	\$86,222	\$5,319,870

POLICE DEVELOPMENT IMPACT FEE (PUBLIC SAFETY) FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for police facilities needed to maintain existing levels of service to new growth in the community. This fund was established to collect revised fees effective after December, 2010.

FY2020 BUDGET

Police Development Impact Fee (Public Safety) Fund - Police Department | Fund #343

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	5,024	3,880	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Department Totals	\$-	\$-	\$5,024	\$3,880	\$-

FIRE DEVELOPMENT IMPACT FEE (PUBLIC SAFETY) FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for fire facilities needed to maintain existing levels of service due to new growth in the community. Facilities include all appurtenances, equipment and vehicles. This fund was established to collect revised fees effective after December, 2010.

FY2020 BUDGET

Fire Development Impact Fee (Public Safety) Fund - Fire Department | Fund #344

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	9,811	6,314	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	29,906	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	8,283	24,378	60,000	-	-
Department Totals	\$38,189	\$24,378	\$69,811	\$6,314	\$-

GENERAL GOVERNMENTAL CIP FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for various general government CIP projects and is funded primarily from construction sales tax and other one-time revenue. This fund was established in FY11-12.

FY2020 BUDGET

General Governmental CIP Fund - Police Department | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	40,000	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	162,471	-	-	-	-
Supplies	-	37,214	-	-	-
Capital Outlay	1,143,476	919,125	997,156	787,943	246,911
Department Totals	\$1,305,947	\$956,339	\$1,037,156	\$787,943	\$246,911

General Governmental CIP Fund - Fire Department | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	19,794	14,048	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	1,016,633	1,045,813	1,002,120	655,542	2,337,773
Department Totals	\$1,036,427	\$1,059,861	\$1,002,120	\$655,542	\$2,337,773

General Governmental CIP Fund - Community Services Department | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	255,901	89,388	272,612	219,427	50,309
Department Totals	\$255,901	\$89,388	\$272,612	\$219,427	\$50,309

General Governmental CIP Fund - Development Services Department | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	53,327	78,055	58,253	-	913,330
Purchased Property Services	-	-	-	-	-
Other Purchased Services	8,265	178	-	-	-
Supplies	680	690	-	-	-
Capital Outlay	59,196	61,392	173,493	19,328	1,850,000
Department Totals	\$121,468	\$140,315	\$231,746	\$19,328	\$2,763,330

General Governmental CIP Fund - Public Services Department | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	399,203	12,469	718,280	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	800	-	-	-
Capital Outlay	405,799	9,361	7,439,106	51,585	-
Department Totals	\$805,002	\$22,630	\$8,157,386	\$51,585	\$-

General Governmental CIP Fund - Financial Services Division | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	35,203	44,803	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	15,945	-	-	-	-
Capital Outlay	-	293,764	80,035	-	-
Division Totals	\$51,148	\$338,567	\$80,035	\$-	\$-

General Governmental CIP Fund - Information Technologies Department | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	340,000	127,148	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Department Totals	\$-	\$-	\$340,000	\$127,148	\$-

General Governmental CIP Fund - Economic Development Department | Fund #350

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	62,500	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	323,239	-	-	-	-
Department Totals	\$385,739	\$-	\$-	\$-	\$-

ASSET REPLACEMENT FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for preventative maintenance, repair, renewal and replacement of capital assets in order to continue the provision of services that contribute to public health, safety, and quality of life of the public.

FY2020 BUDGET

Asset Replacement Fund - Development Services Department | Fund #351

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	2,734,752
Department Totals	\$-	\$-	\$-	\$-	\$2,734,752

Asset Replacement Fund - Fire Department | Fund #351

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	74,000
Department Totals	\$-	\$-	\$-	\$-	\$74,000

Asset Replacement Fund - Police Department | Fund #351

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	340,000
Capital Outlay	-	-	-	-	446,000
Department Totals	\$-	\$-	\$-	\$-	\$786,000

Asset Replacement Fund - Public Services Department | Fund #351

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	345,000
Department Totals	\$-	\$-	\$-	\$-	\$345,000

GRANTS CIP FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for grant-funded Capital projects. This fund was established in FY12-13.

FY2020 BUDGET

Grants CIP Fund - Community Services Department | Fund #352

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	75,000
Department Totals	\$-	\$-	\$-	\$-	\$75,000

Grants CIP Fund - Development Services Department | Fund #352

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	169,012	-	254,377
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	28,988	-	\$4,115	7,051,952
Department Totals	\$-	\$28,988	\$169,012	\$4,115	\$7,306,329

Grants CIP Fund - Executive Services Department | Fund #352

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	3,000,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Department Totals	\$-	\$-	\$-	\$-	\$3,000,000

Grants CIP Fund - Fire Department | Fund #352

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	215,000	-	4,689,470
Department Totals	\$-	\$-	\$215,000	\$-	\$4,689,470

Grants CIP Fund - Public Services Department | Fund #352

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	2,500	35,040	838,625	\$9,583	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	798	66,000	\$628	-
Supplies	-	-	-	-	-
Capital Outlay	1,437	-	5,008,040	\$45,941	-
Department Totals	\$3,937	\$35,838	\$5,912,665	\$56,152	\$-

Grants CIP Fund - Police Department | Fund #352

EXPENDITURE CATEGORY	FY16-17 Actual	FY17-18 Actual	FY18-19 Budget	FY18-19 Actual	FY19-20 Adopted
Personnel Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	40,000	-	-
Department Totals	\$-	\$-	\$40,000	\$-	\$-



DEBT SERVICE FUND

Debt Service Fund is set up to receive dedicated revenue used to make principal and interest payments on City debt. It is used to account for the accumulation of resources and the payment of general obligation and special assessment debt principal, interest and related costs.

Debt Limit:

The Arizona Constitution limits the City's bonded debt capacity (outstanding principal) to a certain percentage of the City's secondary assessed valuation for General Obligation (G.O.) bonds. The Constitution states that for general municipal purposes, the City cannot incur a debt exceeding 6% of the assessed valuation of taxable property. Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for water, lighting and sewer projects, and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities.

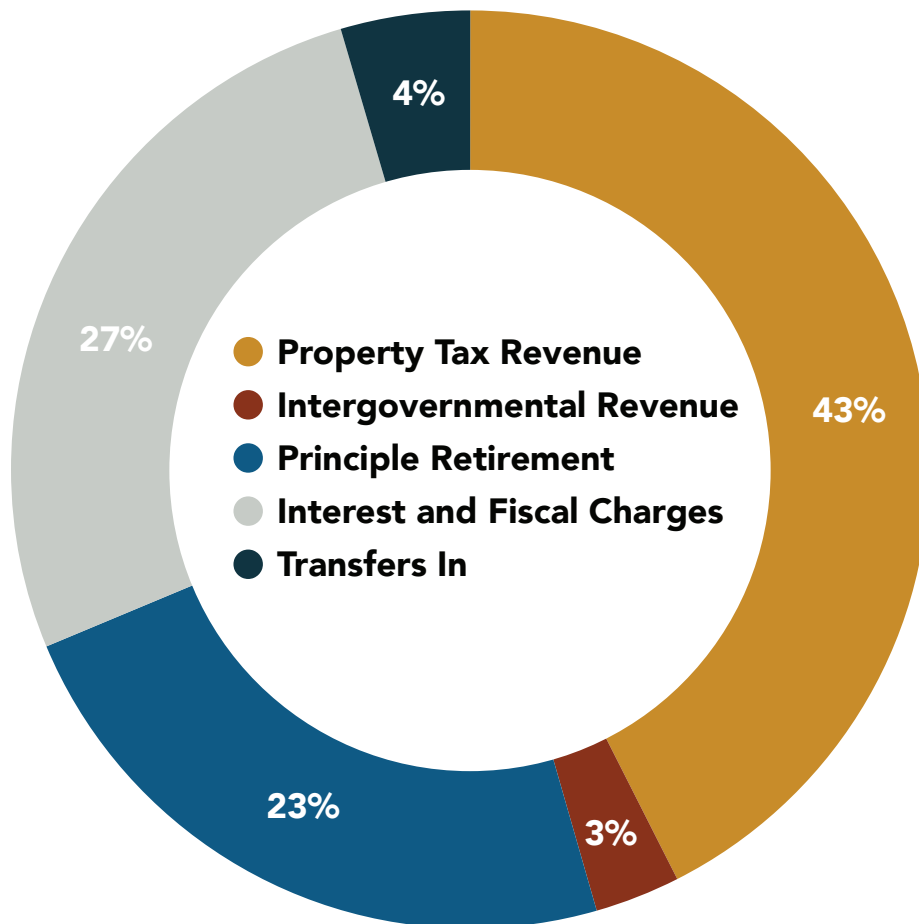
Impact on Debt Levels on Government Operations:

The issuance of debt commits the City to a significant, long-term recurring cost; therefore, each new debt issuance must be heavily scrutinized to ensure the City's ability to repay the debt. Debt service payments are contractual obligations that take legal precedence over most other City expenditures. Heavy debt levels may consume a significant portion of an entity's ongoing revenues and could impact an entity's ability to provide services to citizens and residents, especially during economic downturns and revenue declines. When feasible, the City may utilize cash reserves to fund a project, versus the issuance of debt. The City's financial policies on debt issuance and management also emphasize minimal borrowing costs and affordability of future debt service obligation.

DEBT SERVICE FUND SUMMARY

	Actual FY18	Budget FY19	Actual FY19	Budget FY20
REVENUES				
Property Taxes	\$3,459,389	\$2,941,920	\$2,925,679	\$3,406,624
Intergovernmental Revenues	\$277,532	\$253,960	\$253,960	\$239,537
Total Revenue	\$3,736,921	\$3,195,880	\$3,179,639	\$3,646,161
EXPENDITURES				
Principle Retirement	\$1,735,000	\$1,790,000	\$1,790,000	\$1,845,000
Interest and Fiscal Charges	\$1,957,735	\$1,881,947	\$1,881,947	\$2,161,161
Total Debt Service Fund Expenditures	\$3,692,735	\$3,671,947	\$3,671,947	\$4,006,161
Transfers In	-	-	-	\$360,000
Transfers Out	-	-	-	-
Changes in Balance				
Fund Balance Beginning of Year	\$769,129	\$813,315	\$813,315	\$321,007
Fund Balance End of Year	\$813,315	\$337,248	\$321,007	\$321,007

The chart below represents the percentage each type of bonded debt contributes to the total outstanding debt of the City as of June 30, 2019.

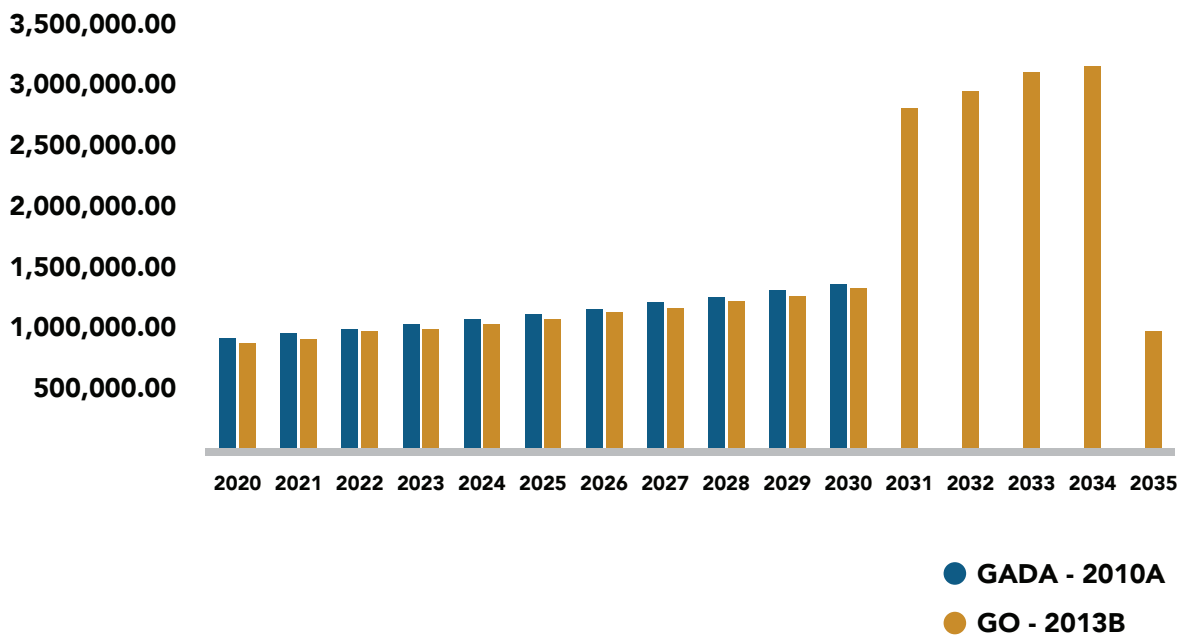


General Obligation Bonds: Bonds payable at year end consisted of the following outstanding general obligation bonds. Of the total amount originally authorized, \$14.0 million expired during the year. The bonds are both callable and non-callable with interest payable semi-annually. Property taxes from the Debt Service Fund are used to pay bonded debt. In addition, a portion of the City's bonds are Qualified Build America Bonds (BABs). The City receives a direct subsidy payment from the United States of America for a portion of the interest payment due on the bonds.

OUTSTANDING GO BONDS PRINCIPAL PAYMENT SCHEDULE

Year	GADA - 2010 A	GO - 2013 B	Total Principal
2020	\$945,000	\$900,000	\$1,845,000
2021	\$980,000	\$925,000	\$1,905,000
2022	\$1,015,000	\$1,000,000	\$2,015,000
2023	\$1,055,000	\$1,010,000	\$2,065,000
2024	\$1,095,000	\$1,050,000	\$2,145,000
2025	\$1,135,000	\$1,095,000	\$2,230,000
2026	\$1,175,000	\$1,145,000	\$2,320,000
2027	\$1,225,000	\$1,190,000	\$2,415,000
2028	\$1,275,000	\$1,240,000	\$2,515,000
2029	\$1,330,000	\$1,290,000	\$2,620,000
2030	\$1,385,000	\$1,360,000	\$2,745,000
2031	-	\$2,825,000	\$2,825,000
2032	-	\$2,965,000	\$2,965,000
2033	-	\$3,110,000	\$3,110,000
2034	-	\$3,165,000	\$3,165,000
2035	-	\$1,000,000	\$1,000,000
Total	\$12,615,000	\$25,270,000	\$37,885,000

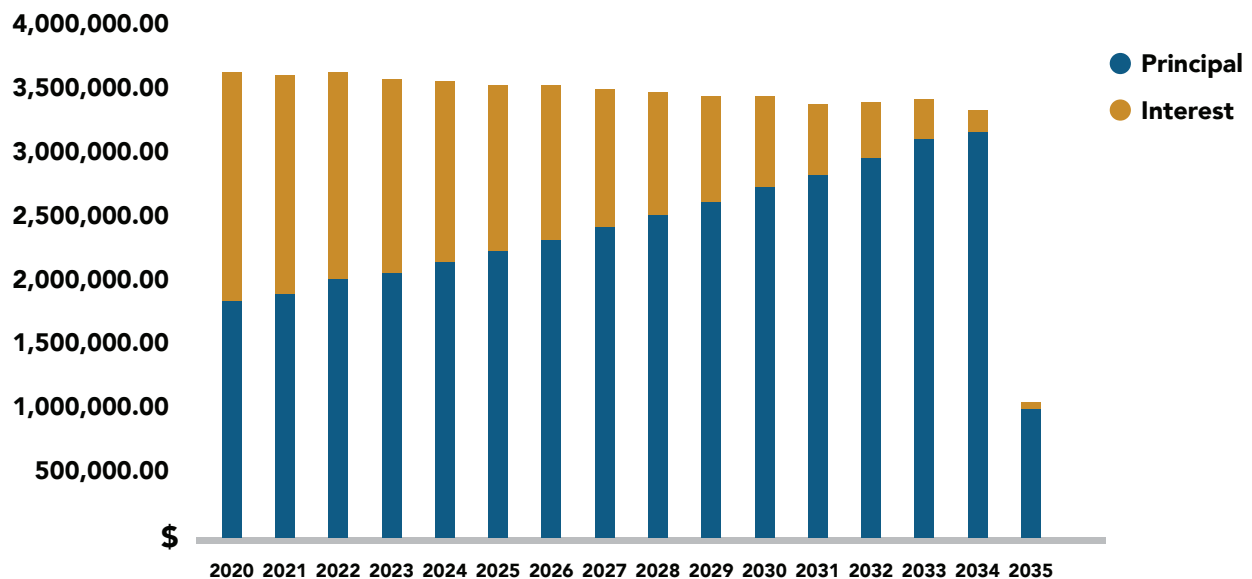
PRINCIPAL AT A GLANCE



Principal and interest payments on the general obligations bonds payable at year-end are summarized as follows:

Year	Principal	Interest
2020	\$1,845,000	\$1,801,161
2021	\$1,905,000	\$1,715,983
2022	\$2,015,000	\$1,622,104
2023	\$2,065,000	\$1,523,193
2024	\$2,145,000	\$1,421,561
2025	\$2,230,000	\$1,316,007
2026	\$2,320,000	\$1,206,332
2027	\$2,415,000	\$1,086,095
2028	\$2,515,000	\$960,892
2029	\$2,620,000	\$830,520
2030	\$2,745,000	\$694,665
2031	\$2,825,000	\$552,525
2032	\$2,965,000	\$436,700
2033	\$3,110,000	\$314,394
2034	\$3,165,000	\$182,219
2035	\$1,000,000	\$43,750
Total	\$37,885,000	\$15,708,101

PRINCIPAL AND INTEREST



Debt Issuance Policy guidelines:

1. The City may issue debt to finance capital projects in accordance with the Capital Improvement Plan.
2. The City will issue debt with a target maturity ranging between five (5) and thirty (30) years with the final maturity not to exceed the useful life of the capital project.
3. Where possible, the City will structure debt issues to create annual level debt service payments
4. The City will use investment earnings from debt proceeds to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.
5. The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
6. The City may issue the following types of long-term debt:
 - a. General Obligation Bonds authorized by voters and repaid with secondary property taxes or from other lawfully available and authorized sources.
 - b. Revenue Bonds authorized, as required, by either voters or the Council and repaid by revenue generated by the capital project, highway user revenues, excise taxes, or other lawfully available and authorized sources.
 - c. Annual Appropriation Debt authorized by the Council and repaid by lawfully available and authorized sources.
 - d. Assessment Bonds authorized by the Council after the Council forms a special taxing district in accordance with State statutes.
7. The City may oversee the issuance of Community Facility District debt in accordance with the City's expanded policy on Community Facility Districts.
8. The City will prohibit the City's financial advisor from underwriting any debt directly issued by the City or special districts sponsored by the City within a negotiated underwriting of debt offered through public sale. This underwriting prohibition does not include:
 - a. competitive bond sales when the City authorizes the financial advisor to submit a competitive bid,
 - b. conduit bond issues by financing authorities on behalf of the City, and limited offerings, private placements, or other underwritings not offered through public sale.



CAPITAL IMPROVEMENT PROGRAM

WHAT IS A CAPITAL IMPROVEMENT PROGRAM?

Providing Infrastructure is a primary function of a local government. Maintaining public safety, city services, parks and recreation facilities, adequate transportation systems, and the community's quality of life are all heavily dependent on how the City plans for future infrastructure needs.

A Capital Improvement Plan (CIP) is a multi-year, long-range plan for construction and/or acquisition of high cost assets that have an extended useful life of usually more than one year and becomes or preserves an asset of the City. A long range plan is necessary to design the financial funding for implementation of construction or acquisition of the capital project needs of the community. These capital project expenditures typically have a minimum cost of \$25,000. Most often, capital expenditures that are less than \$25,000 are considered operating expenditures and are expended from the City's operating funds.

The City uses the CIP as an avenue of communication to the public. Through the CIP document, residents and businesses are provided with an accurate and concise view of the City's long term direction for capital investment and the City's need for stable revenue sources to fund large multi-year capital projects.

THE CIP CALENDAR FY 19-20

Start Date	Activity
December 3rd, 2018	City Manager and CIP Committee meet: Compile and Evaluate New CIP Projects, Prioritize CIP Projects, Build Financial Capacity based on priorities
January 22nd, 2019	Finance and Departments: Budget kick-off/Training for departments
February 11th, 2019	City Council: Council Retreat – Strategic Planning
April 15th	Budget and Finance Subcommittee, City Manager, & Finance: Review of proposed City Manager Operating and CIP budgets.
April 16th – 18th	Finance: Preparation of Tentative Operating and CIP Budget Due to Council (April 18th) 2 weeks before meeting
May 7th	City Council: Adopt Tentative Budget
May 16th	Finance: Post Tentative Budget on City web site, Publish Tentative Budget in newspaper – first notice
May 28th	Finance: Publish Tentative Budget in newspaper – second notice
June 4th	City Council: Hearing for final budget adoption,*Final Budget adoption* - Special meeting required

THE PROCESS

The Capital Improvement Plan (CIP) and Program are prepared by the CIP Committee and is reviewed and approved by the Budget and Finance Committee of the City Council in January of each year or soon thereafter. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

Projects are prioritized by the Committee based on City critical objectives and strategies, the General and Strategic Plans, special studies and reports, and anticipated funding sources. Projects are also evaluated and ranked on the following criteria:

- Capital Costs
- Operating Costs
- Priority Classification
- Useful Life Expectancy
- Revenues
- Funding Source
- Public Perception
- Environmental Health/Safety

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funds are included in the subsequent Annual Operating Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

The following identifies major areas of responsibility in completing the Capital Improvement Program.

FINANCE DIVISION

The calendar, coordination, development, and preparation of the Capital Improvement Program are completed through the Financial Services Division. The division coordinates and reviews estimates of available financial resources and assumptions regarding their availability for each of the five years within the program. The Division also serves as the focus for all information, scheduling, and funding resources for departments in updating, preparing, and submitting projects. It is also responsible for the completion of the final draft of the Capital Improvement Program.

DEPARTMENTS

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs, and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as to maintain and operate them upon completion.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

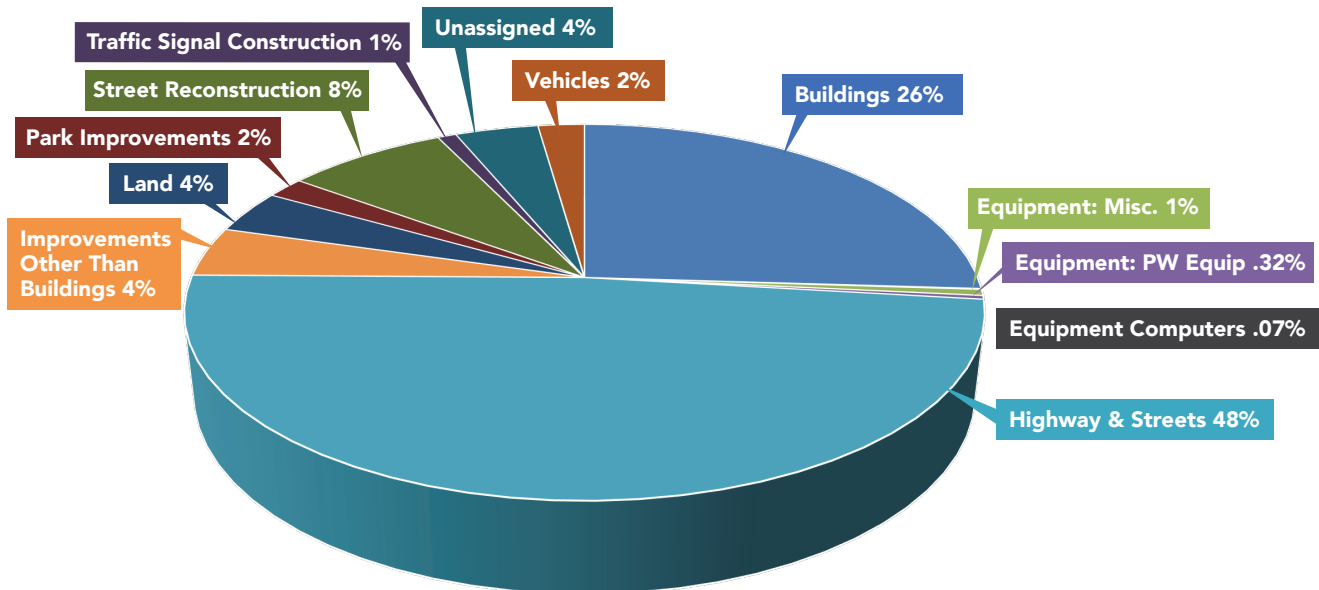
CITY COUNCIL

The preliminary Capital Improvement Program is typically presented to the City Council each year prior to operating budget presentations with proposed adoption in May. The schedule is flexible to allow for unusual circumstances regarding revenues or expenses that must be taken into account prior to adoption. Prior to the initiation of any individual project, additional approval must be provided by the City Council.

Capital Improvement Program Summary

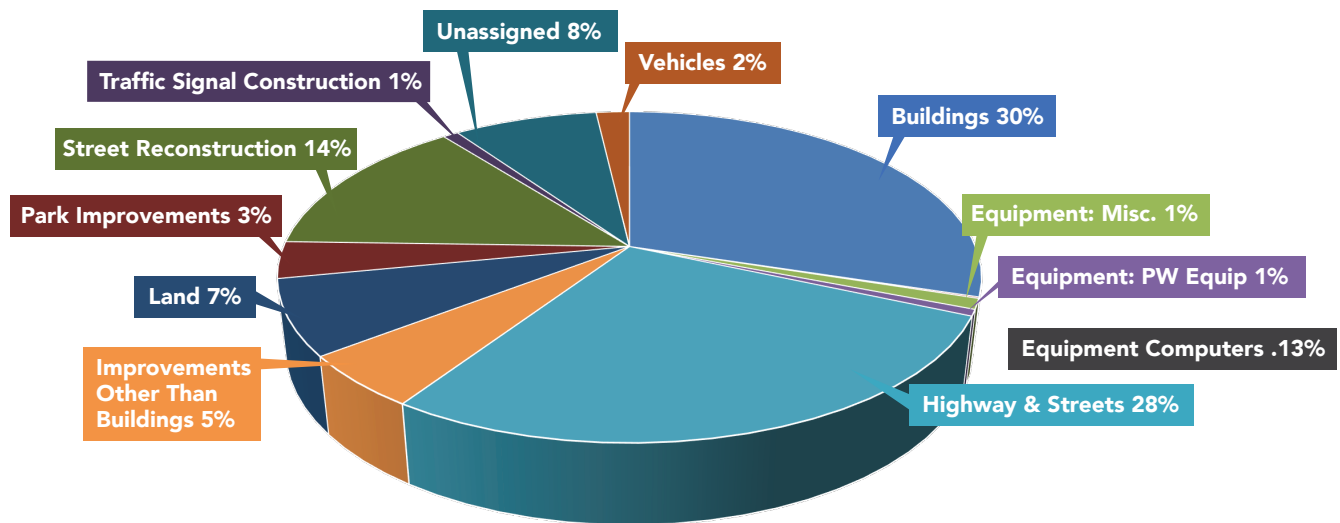
The cumulative 5 year CIP for the City of Maricopa totals \$74,676,539 for fiscal years 2019-20 through 2023-24. The graph shows the allocations by category for the given years:

FY 2020 – 2024 CIP by Category:



The amount allocated for CIP projects in the FY19-20 budget is \$38,085,692. The graph below shows the allocations by category. The projects included in the FY19-20 CIP reflect the needs of the City based on goals established in both the General and Strategic Plans. The projects represent a significant investment in the infrastructure of the City and its attempt to meet the needs of the community.

FY 2019 – 2020 CIP Category:



Financing the Capital Improvement Plan

Over the years, the City of Maricopa has financed almost all capital improvements through operating revenue and use of cash reserves. The “pay-as-you-go” financing method has been the preferred method for funding CIP projects in the past. The following revenue sources are considered when analyzing potential ways to fund CIP projects:

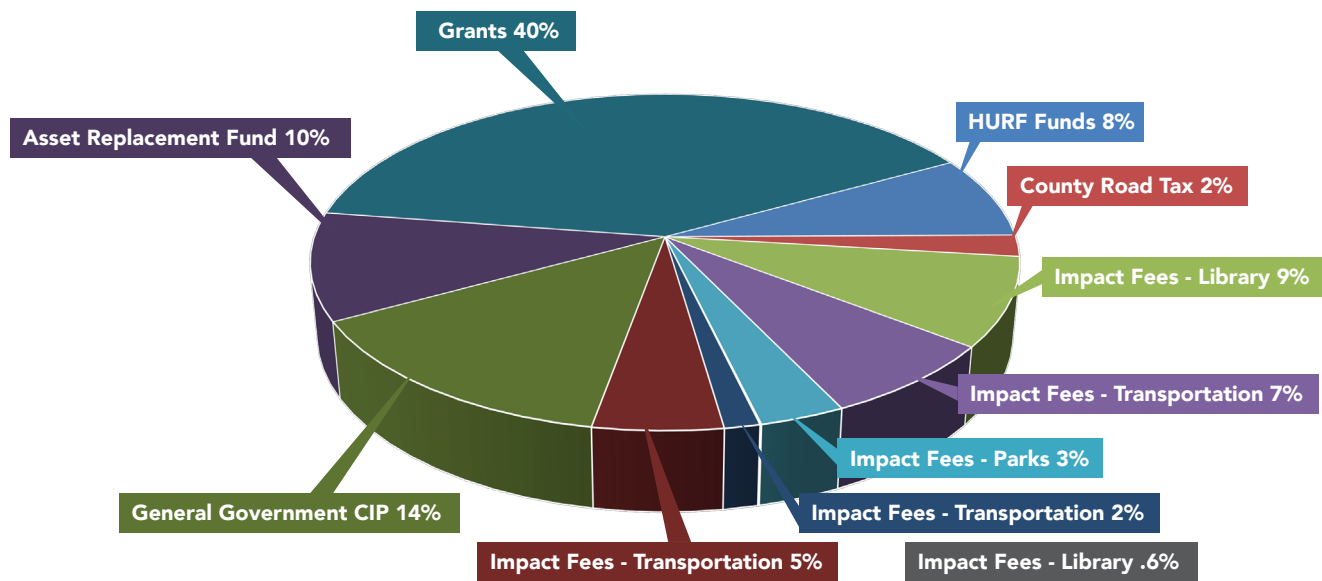
- Pay-as-you-go financing
- Bonds
- Loans
- Lease-purchase agreements
- Development Impact Fees
- Federal and state grants
- Donations and Intergovernmental Agreements
- User fees

The table below shows the five (5) year CIP by fund.

FUND	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Highway User Revenue Fund	\$3,002,703	\$699,799	\$821,809	-	-
County Tax Road Fund	\$780,020	\$491,376	\$1,255,000	-	-
Impact Fees - Library	\$3,280,221	-	-	-	-
Impact Fees - Transportation	\$5,319,870	\$3,828,667	\$7,650,000	\$9,650,000	-
Impact Fees - Parks	\$1,294,004	-	-	-	-
General Government CIP Fund	\$5,398,323	\$9,156,000	\$350,000	\$250,000	\$250,000
Asset Replacement Fund	\$3,939,752	-	-	-	-
Grants Fund	\$15,070,799	\$188,196	\$2,000,000	-	-
Total	\$38,085,692	\$14,364,038	\$12,076,809	\$9,900,000	\$250,000

Funding for the FY19-20 CIP totals \$38,085,692 and is derived from a variety of sources as depicted in the chart below:

FY 2019 – 2020 CIP Funding Sources:



The City has relied heavily on growth-related income, including construction sales taxes and development fees, to fund capital projects. A continuing challenge for the City is the development of funding sources to supplement this income as the city's growth slows.

Impact on the Operating Budget

The City of Maricopa's operating budget is directly affected by the CIP. When certain projects are completed, they have ongoing financial impacts on the City's operating budgets. For instance, if the City constructed a new park, the operating budget for the Park Maintenance Department would increase to include additional staff to help maintain the new park. Equipment would increase as well as utilities, supplies and insurance.

The FY19-20 Operating budget includes estimated CIP future operating budget impact where possible. The City considers these operating costs when deciding which projects should be approved. Emphasis is placed on self-sustaining projects with neutral operating impacts.

Summary

Projects included in the FY19-20 CIP budget is the result of the combined efforts of all departments, City Council and residents. The CIP is updated annually with new projects included if additional funding sources are identified. The City has no recurring capital expenditures in FY20.

The FY19-20 CIP attempts to meet the priority needs of the community, while maintaining financial sustainability in future years. The plan as submitted is financially feasible and many of the projects can be expected to be complete by the end of the fiscal year. The CIP and its funding sources are fluid and under constant evaluation as priorities change over time.

PROJECTS BY FUND

HIGHWAY USER REVENUE FUND	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Street Maintenance Warehouse	34022	\$500,000	\$-	\$-	\$-	\$-
Main Library Construction and Access Road	40017	\$350,000	\$-	\$-	\$-	\$-
Emergency Flood Warning System	34024	\$55,000	\$-	\$-	\$-	\$-
Bowlin Road Crossing	40012	\$473,349	\$501,450	\$-	\$-	\$-
Estrella Gin Building	34017	\$206,000	\$-	\$-	\$-	\$-
Pershings Road, MCGH to Honeycutt Road	34025	\$150,000	\$-	\$-	\$-	\$-
SR347, Lakeview to north City Limits	34018	\$200,000	\$-	\$800,000	\$-	\$-
Access Road to Hotel Site	34019	\$300,000	\$-	\$-	\$-	\$-
State Route 347 Signalization	34020	\$500,000	\$-	\$-	\$-	\$-
Street Facility Yard Expansion	34021	\$268,354	\$198,349	\$-	\$-	\$-
Honeycutt Road-Mid Block Crossing	N/A	\$-	\$-	\$21,809	\$-	\$-
TOTAL		\$3,002,703	\$699,799	\$821,809	\$-	\$-

COUNTY ROAD TAX FUND	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Intelligent Transportation System (MAG Fiber Optic)	19501	\$123,125	\$-	\$-	\$-	\$-
MCG Highway Improvements	35022	\$332,335	\$-	\$-	\$-	\$-
Pershings Road, MCGH to Honeycutt Road	34025	\$170,000	\$-	\$-	\$-	\$-
SR347 Sidewalk-Edison Pointe to Smith-Enke	19502	\$4,560	\$11,376	\$-	\$-	\$-
Pedestrian Overpass (Safe Routes Project)	40019	\$150,000	\$350,000	\$-	\$-	\$-
Rancho El Dorado Wash Crossing/North	N/A	\$-	\$130,000	\$775,000	\$-	\$-
San Capistrano Road Reconstruction	N/A	\$-	\$-	\$480,000	\$-	\$-
TOTAL		\$780,020	\$491,376	\$1,255,000	\$-	\$-

IMPACT FEES - LIBRARY	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Main Library Construction and Access Road	40017	\$3,280,221	\$-	\$-	\$-	\$-
TOTAL		\$3,280,221	\$-	\$-	\$-	\$-

IMPACT FEES - TRANSPORTATION	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
SR 347 to SR 238 Truck By-pass	40027	\$50,000	\$-	\$-	\$-	\$-
Shea Way	40028	\$700,000	\$-	\$-	\$-	\$-
East/West Corridor	40029	\$1,212,650	\$3,100,000	\$7,650,000	\$9,650,000	\$-
Smith Enke & Chase to White & Parker	34014	\$720,583	\$378,667	\$-	\$-	\$-
Signal at White and Parker and Honeycutt Road	35043	\$322,273	\$-	\$-	\$-	\$-
CMAQ Farrell & Porter Road	35062	\$439,566	\$-	\$-	\$-	\$-
Bowlin Road-SR347 to Santa Rosa	40011	\$748,800	\$-	\$-	\$-	\$-
Santa Rosa Wash Crossing at Porter Road	40018	\$880,000	\$-	\$-	\$-	\$-
MCG Highway Improvements	35022	\$245,998	\$-	\$-	\$-	\$-
Signal at SR 347 & MLK Jr.	N/A	\$-	\$350,000	\$-	\$-	\$-
	TOTAL	\$5,319,870	\$3,828,667	\$7,650,000	\$9,650,000	\$-

IMPACT FEES - PARKS	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Copper Sky Pickleball Courts	40002	\$542,004	\$-	\$-	\$-	\$-
Outdoor Fitness Park	19301	\$45,000	\$-	\$-	\$-	\$-
Pacana Park Irrigation	40022	\$32,000	\$-	\$-	\$-	\$-
Copper Sky MUSCO Lighting	40020	\$675,000	\$-	\$-	\$-	\$-
TOTAL		\$1,294,004	\$-	\$-	\$-	\$-

GENERAL GOVERNMENT (CIP)	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Main Library Construction and Access Road	40017	\$50,309	\$7,000,000	\$-	\$-	\$-
Santa Cruz Wash Flood Control Solution	31005	\$913,330	\$-	\$-	\$-	\$-
SR347 North Entry / City Beautification	40023	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
State Route 238 Water Main Project	40024	\$1,600,000	\$-	\$-	\$-	\$-
Fire Administration Building	38022	\$2,009,773	\$-	\$-	\$-	\$-
FD Fire Engine	32004	\$170,000	\$979,000	\$-	\$-	\$-
Fire Station 574 Land Acquisition	N/A	\$63,000	\$-	\$-	\$-	\$-
Remodel of Battalion Chief Quarters	40025	\$95,000	\$-	\$-	\$-	\$-
Covered Parking at Main Police Facility	40026	\$246,911	\$-	\$-	\$-	\$-
Existing Library Remodel	N/A	\$-	\$30,000	\$-	\$-	\$-
Estrella Gin Building	34017	\$-	\$897,000	\$-	\$-	\$-
Maricopa Museum	N/A	\$-	\$-	\$100,000	\$-	\$-
TOTAL		\$5,398,323	\$9,156,000	\$350,000	\$250,000	\$250,000

ASSET REPLACEMENT	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Community Services- WaterTruck	N/A	\$99,000	\$-	\$-	\$-	\$-
Community Services- Ford Passenger Van	N/A	\$51,000	\$-	\$-	\$-	\$-
Community Services- Ford F-150	N/A	\$55,000	\$-	\$-	\$-	\$-
Community Services- Caterpillar Backhoe	N/A	\$120,000	\$-	\$-	\$-	\$-
Community Services- Message Board	N/A	\$20,000	\$-	\$-	\$-	\$-
Land Purchase	N/A	\$2,734,752	\$-	\$-	\$-	\$-
Fire- Ford F150 Truck	N/A	\$37,000	\$-	\$-	\$-	\$-
Fire- Ford F150 Truck	N/A	\$37,000	\$-	\$-	\$-	\$-
Police- Chevrolet Express Cargo Van	N/A	\$28,000	\$-	\$-	\$-	\$-
Police- Chevrolet Impala Sedan	N/A	\$31,000	\$-	\$-	\$-	\$-
Police- Four (4) Ford Interceptor SUV	N/A	\$211,000	\$-	\$-	\$-	\$-
Police- Two (2) Chevrolet Malibu Sedan	N/A	\$76,000	\$-	\$-	\$-	\$-
Police- Logging Recorder	N/A	\$50,000	\$-	\$-	\$-	\$-
Police- Radios	N/A	\$340,000	\$-	\$-	\$-	\$-
Police- Camera Storage	N/A	\$50,000	\$-	\$-	\$-	\$-
	TOTAL	\$3,939,752	\$-	\$-	\$-	\$-

GRANTS	PROJECT #	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Grant Capacity	CM2020-01	\$3,000,000	\$-	\$-	\$-	\$-
Outdoor Fitness Park	19301	\$75,000	\$-	\$-	\$-	\$-
Heritage Park Renovation	13402	\$178,937	\$-	\$-	\$-	\$-
Intelligent Transportation System(MAG Fiber Optic)	19501	\$565,652	\$-	\$-	\$-	\$-
MCG Highway Improvements	35022	\$4,418,742	\$-	\$-	\$-	\$-
CMAQ Farrell & Porter Road	35062	\$2,067,558	\$-	\$-	\$-	\$-
SR347 Sidewalk-Edison Pointe to Smith-Enke	19502	\$75,440	\$188,196	\$-	\$-	\$-
Fire Administration Building	38022	\$4,689,470	\$-	\$-	\$-	\$-
SR347, Lakeview to north City Limits	34018	\$-	\$-	\$2,000,000	\$-	\$-
TOTAL		\$15,070,799	\$188,196	\$2,000,000	\$-	\$-

FUND	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24
Highway User Revenue Fund	\$3,002,703	\$699,799	\$821,809	\$-	\$-
County Tax Road Fund	\$780,020	\$491,376	\$1,255,000	\$-	\$-
Impact Fees - Library	\$3,280,221	\$-	\$-	\$-	\$-
Impact Fees - Transportation	\$5,319,870	\$3,828,667	\$7,650,000	\$9,650,000	\$-
Impact Fees - Parks	\$1,294,004	\$-	\$-	\$-	\$-
General Government CIP Fund	\$5,398,323	\$9,156,000	\$350,000	\$250,000	\$-
Asset Replacement Fund	\$3,939,752	\$-	\$-	\$-	\$250,000
Grants Fund	\$15,070,799	\$188,196	\$2,000,000	\$-	\$-
TOTAL	\$38,085,692	\$14,364,038	\$12,076,809	\$9,900,000	\$250,000

CIP PROJECT LISTING BY DEPARTMENT

Department Name	Project Name	Project #	FY20 Budget
City Manager	Grant Capacity	N/A	\$3,000,000
CS - Community Services	Community Services- WaterTruck	N/A	\$99,000
CS - Community Services	Community Services- Ford Passenger Van	N/A	\$51,000
CS - Community Services	Community Services- Ford F-150	N/A	\$55,000
CS - Community Services	Community Services- Caterpillar Backhoe	N/A	\$120,000
CS - Community Services	Community Services- Message Board	N/A	\$20,000
CS - Community Services	Street Maintenance Warehouse	N/A	\$500,000
CS - Library	Main Library Construction and Access Road	40017	\$3,680,530
CS - Parks	Outdoor Fitness Park	19301	\$120,000
CS - Parks	Emergency Flood Warning System	34024	\$55,000
CS - Parks	Copper Sky Pickleball Courts	40002	\$542,004
CS - Parks	Copper Sky MUSCO Lighting	40020	\$675,000
CS - Parks	Pacana Park Irrigation	40022	\$32,000
Development Services	Heritage Park Renovation	13402	\$178,937
Development Services	Intelligent Transportation System	19501	\$688,777
Development Services	SR347 Sidewalk-Edison Pointe to Smith-Enke	19502	\$80,000
Development Services	Santa Cruz Wash Flood Control Solution	31005	\$913,330
Development Services	Smith Enke & Chase to White & Parker	34014	\$720,583
Development Services	Estrella Gin Building	34017	\$206,000
Development Services	SR347, Lakeview to north City Limits	34018	\$200,000
Development Services	Access Road to Hotel Site	34019	\$300,000
Development Services	State Route 347 Signal Synchronization	34020	\$500,000
Development Services	Street Facility Yard Expansion	34021	\$268,354
Development Services	Pershings Road, MCGH to Honeycutt Road	34025	\$320,000
Development Services	MCG Highway Improvements	35022	\$4,997,075
Development Services	Signal at White and Parker and Honeycutt Road	35043	\$322,273
Development Services	CMAQ Farrell & Porter Road	35062	\$2,507,124
Development Services	Bowlin Road-SR347 to Santa Rosa	40011	\$748,800
Development Services	Bowlin Road Crossing	40012	\$473,349
Development Services	Santa Rosa Wash Crossing at Porter Road	40018	\$880,000
Development Services	Pedestrian Overpass (Safe Routes Project)	40019	\$150,000
Development Services	SR347 North Entry / City Beautification	40023	\$250,000
Development Services	State Route 238 Water Main Project	40024	\$1,600,000
Development Services	SR 347 to SR 238 Truck By-pass	40027	\$50,000
Development Services	Shea Way	40028	\$700,000
Development Services	East/West Corridor	40029	\$1,212,650
Development Services	Land Purchase	N/A	\$2,734,752
Fire Department	Fire Administration Building	38022	\$6,699,243
Fire Department	Remodel of Battalion Chief Quarters	40025	\$95,000
Fire Department	Fire- Ford F150 Truck	N/A	\$37,000
Fire Department	Fire- Ford F150 Truck	N/A	\$37,000
Fire Department	FD Fire Engine	N/A	\$170,000
Fire Department	Fire Station 574 Land Acquisition	N/A	\$63,000
Police Department	Covered Parking at Main Police Facility	40026	\$246,911

Department Name	Project Name	Project #	FY20 Budget
Police Department	Police- Chevrolet Express Cargo Van	N/A	\$28,000
Police Department	Police- Chevrolet Impala Sedan	N/A	\$31,000
Police Department	Police- Four (4) Ford Interceptor SUV	N/A	\$211,000
Police Department	Police- Two (2) Chevrolet Malibu Sedan	N/A	\$76,000
Police Department	Police- Logging Recorder	N/A	\$50,000
Police Department	Police- Radios	N/A	\$340,000
Police Department	Police- Camera Storage	N/A	\$50,000
		TOTAL	\$38,085,692

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title & Description: Grant Capacity. Grant capacity for additional tribal, local, state and federal grant opportunities

Project Justification: Various grant opportunities arise during the year that the City can apply and receive. Budget capacity is needed for new budget purposes

FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
GRANTS FUND	-	Technical	-	\$3,000,000		\$3,000,000
TOTAL	-	TOTAL PROJECTED COSTS:	-	\$3,000,000		\$3,000,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Community Services Water Truck

Project Justification: Equipment to replace Unit #176



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
ASSET REPLACEMENT FUND	\$99,000	Heavy Equipment	-	\$99,000		\$99,000
TOTAL	\$99,000	TOTAL PROJECTED COSTS:	-	\$99,000		\$99,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Community Services - Ford Econoline Passenger Van

Project Justification: To replace Unit #146



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
ASSET REPLACEMENT FUND	\$51,000	Vehicle	-	\$51,000	-	\$51,000
TOTAL	\$51,000	TOTAL PROJECTED COSTS:	-	\$51,000	-	\$51,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Community Services - Ford F-150

Project Justification: To replace unit #107



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
ASSET REPLACEMENT FUND	\$55,000	Vehicle	-	\$55,000	-	\$55,000
TOTAL	\$55,000	TOTAL PROJECTED COSTS:	-	\$55,000	-	\$55,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Community Services - Caterpillar Backhoe

Project Justification: To replace Unit #182



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
ASSET REPLACEMENT FUND	\$120,000	Heavy Equipment	-	\$120,000	-	\$120,000
TOTAL	\$120,000	TOTAL PROJECTED COSTS:	-	\$120,000	-	\$120,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Community Services - Message Board

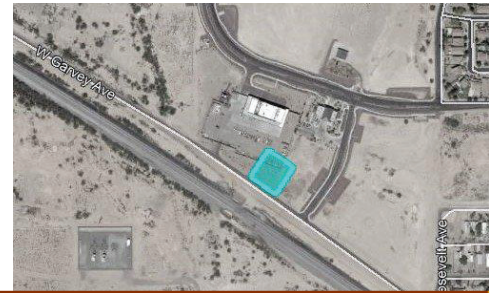
Project Justification: To replace Unit #180



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
ASSET REPLACEMENT FUND	\$20,000	Machinery	-	\$20,000	-	\$20,000
TOTAL	\$20,000	TOTAL PROJECTED COSTS:	-	\$20,000	-	\$20,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Street Maintenance Warehouse. Street Maintenance 60'x100'x20' tall built within Street Maintenance yard

Project Justification: The City Street Maintenance Division is lacking in storage facilities. This warehouse will serve to meet those storage requirements.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$500,000	Construction - Contracted	-	\$500,000	-	\$500,000
TOTAL	\$500,000	TOTAL PROJECTED COSTS:	-	\$500,000	-	\$500,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: : Main Library Construction and Access Road. This project provides for the construction of the library and book collection and based on the findings in the Library Master Plan.

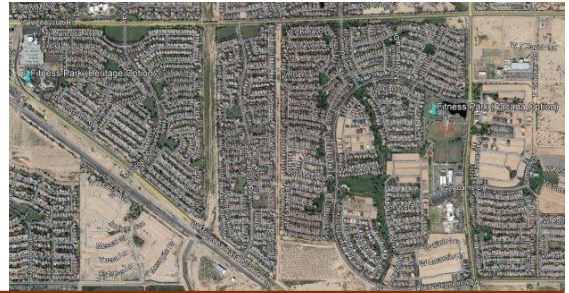
Project Justification: As the City grows the current library is outgrowing it's current location while providing library offerings, programming and technology.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$350,000	Design Services	\$98,754	\$830,530		\$929,284
LIBRARY DIF FUND	\$3,280,221	Construction - Contracted		\$2,500,000	\$7,000,000	\$9,500,000
GEN GOVT CIP FUND	\$50,309	Capital Street Project		\$350,000		\$350,000
TOTAL	\$3,680,530	TOTAL PROJECTED COSTS:	\$98,754	\$3,680,530	\$7,000,000	\$10,779,284
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Outdoor Fitness Park. Outdoor fitness area with shade structure for Pacana or Heritage Park

Project Justification: \$30,000 awarded from National Fitness Campaign to purchase a shade structure for Pacana or Heritage Park. Seeking Gila River Indian Community grant for \$45,000 remainder to be funded by Park DIF.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Parks DIF Fund	\$45,000	Improvements (non-Building)		\$45,000		\$45,000
Grants Fund	\$75,000	Improvements (non-Building)		\$75,000		\$75,000
TOTAL	\$120,000	TOTAL PROJECTED COSTS:		\$120,000		\$120,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Emergency Flood Warning System. Flood warning system that will detect standing water on roadways and create an electronic detour using digital warning system.

Project Justification: This project involves installing several steel poles and mounting the message boards and water level sensors on Rancho Boulevard at both crossing of the Santa Rosa Wash.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$55,000	Improvements (non-Building)		\$55,000		\$55,000
TOTAL	\$55,000	TOTAL PROJECTED COSTS:		\$55,000		\$55,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Copper Sky Pickleball Courts. Construction of a new 8-Court lighted Pickleball court complex at Copper Sky Park.

Project Justification: The growth in popularity of Pickleball in Maricopa has resulted in citizen requests for the availability of outdoor courts within City parks. Currently, temporary indoor courts are setup in the Copper Sky gymnasium five mornings per week and the participation level is so high that there are always players waiting to play. While there are private outdoor Pickleball courts in Maricopa, there are no dedicated public outdoor courts.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Parks DIF Fund	\$434,004	Improvements (non-Building)		\$434,004		\$434,004
Parks DIF Fund	\$108,000	Improvements (non-Building)		\$108,000		\$108,000
TOTAL	\$542,004	TOTAL PROJECTED COSTS:		\$542,004		\$542,004
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Copper Sky MUSCO Lighting. Install MUSCO lighting on MPF 5-8

Project Justification: Install lights on remaining fields where currently only half of the multi-purpose fields are lit, limiting our capacity to host tournaments at Copper Sky.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Parks DIF Fund	\$675,000	Improvements (non-Building)		\$675,000		\$675,000
TOTAL	\$675,000	TOTAL PROJECTED COSTS:		\$675,000		\$675,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Pacana Park Irrigation. Install acid injection system to provide irrigation water quality. Install flow meters to Park and Glennwilde HOA lines to bill irrigation cost accurately.

Project Justification: Pacana Park irrigation is supplied by Global Water reclaimed water which has PH levels in the 9's causing turf damage/loss in summer months causing unsafe and visually displeasing fields. Adding acid system would allow parks to keep PH levels at correct levels. Adding flow meters would allow Pacana Park & Glennwilde HOA to be billed for actual usage.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Parks DIF Fund	\$32,000	Improvements (non-Building)		\$32,000		\$32,000
TOTAL	\$32,000	TOTAL PROJECTED COSTS:		\$32,000		\$32,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

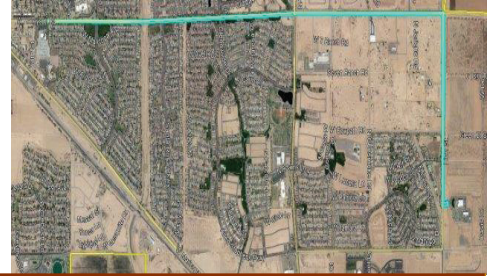
Project Title & Description: Heritage Park Renovation. General renovation of Heritage Park.

Project Justification: Enhancement of area streets, streetlights and walkways. Creation of Live/Work/Placemaking environment. Creation of linear park/trail system.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Grants Fund	\$178,937	Improvements (non-Building)		\$178,937		\$178,937
TOTAL	\$178,937	TOTAL PROJECTED COSTS:		\$178,937		\$178,937
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

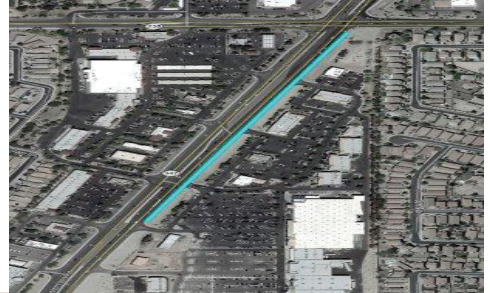
Project Title & Description: Intelligent Transportation System. This project would provide for installation of fiber backbone along Honeycutt Road from SR347 to White & Parker, and along White & Parker from Honeycutt Road to City Hall. Grant Awarded.



Project Justification: The 2040 Vision set a strategy of integrated monitoring and traffic flow control infrastructure to all signalized intersections.

FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
County Road Tax	\$123,125	Improvements (non-Building)		\$123,125		\$123,125
Grants Fund	\$565,652	Improvements (non-Building)		\$565,652		\$565,652
TOTAL	\$688,777	TOTAL PROJECTED COSTS:		\$688,777		\$688,777
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: SR347 Sidewalk-Edison Pointe to Smith-Enke. Install sidewalk on the East side of SR347 from Edison Pointe to Smith-Enke.



Project Justification: CMAQ Transportation Alternatives Grant project to provide pedestrians a safe route along the east side of SR347.

FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Grants Fund	\$75,440	Design Services (Street Projects)		\$75,440	\$188,196	\$263,636
County Road Tax	\$4,560	Design Services (Street Projects)		\$4,560	\$11,376	\$15,936
TOTAL	\$80,000	TOTAL PROJECTED COSTS:		\$80,000	\$199,572	\$279,572
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Santa Cruz Wash Flood Control Solution. Preliminary design and Conditional Letter of Map Revision for North Santa Cruz Wash flood control solution.

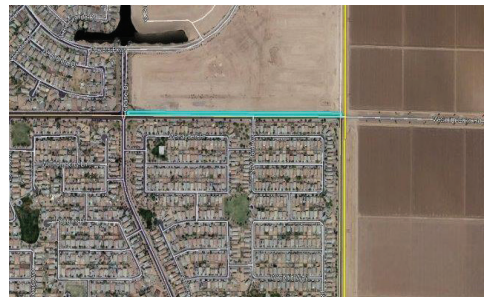
Project Justification: Floodplain solution is a significant barrier to development in the City of Maricopa. This project will complete the design for a floodplain solution and will process a Conditional Letter of Map Revision (CLOMR) to bring approximately 3,000 acres of land in the center of the City out of the Santa Cruz floodplain and allow for commercial and residential development.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$300,000	Design Services		\$300,000		\$300,000
Gen Govt CIP Fund	\$613,330	Improvements (non-Building)		\$613,330		\$613,330
TOTAL	\$913,330	TOTAL PROJECTED COSTS:		\$913,330		\$913,330
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Smith Enke & Chase to White & Parker. Smith-Enke RD between Chase DR and White & Parker RD is currently a two (2) lane roadway. This project would improve the north half of the roadway adding two (2) through lanes and a median lane.

Project Justification: The City is obligated to complete the roadway per development agreement. Design is complete. Right of way acquisition is complete.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$720,583	Capital Street Projects		\$720,583	\$378,667	\$1,099,250
TOTAL	\$720,583	TOTAL PROJECTED COSTS:		\$720,583	\$378,667	\$1,099,250
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Estrella Gin Building. Approximate 20,000 sf shell building on the Estrella Gin Site, including stub out of Estrella Parkway north of Edison Road, utilities, and on-site improvements.

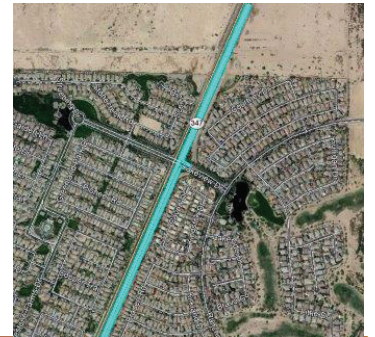
Project Justification: The City has selected the Estrella Gin site as an area for future commercial and industrial development. This project will act as a catalyst to spur future development.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$206,000	Design Services		\$206,000		\$206,000
Gen Govt CIP Fund	\$-	Improvements (non-Building)		\$-	\$897,000	\$897,000
TOTAL	\$206,000	TOTAL PROJECTED COSTS:		\$206,000	\$897,000	\$1,103,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: SR347, Lakeview to north City Limits. Add northbound general purpose lane on SR347 from Cobblestone Farms DR to north City limits. Also, add a northbound acceleration lane at Lakeview DR.

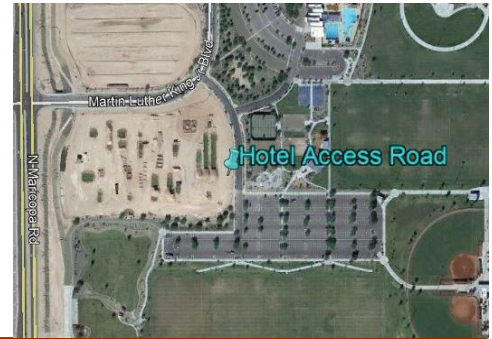
Project Justification: During the morning rush-hour, northbound peak traffic volumes on SR347 causes congestion and backups at the north city limits. Adding a northbound general purpose lane and a separate northbound acceleration lane at Lakeview DR will reduce traffic congestion and improve traffic flow.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$200,000	Design Services		\$200,000		\$200,000
Grants Fund	\$-	Capital Streets Project		\$-	\$2,800,000	\$2,800,000
TOTAL	\$200,000	TOTAL PROJECTED COSTS:		\$200,000	\$2,800,000	\$3,000,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Access road to Hotel Site. Access road from Martin Luther King JR Blvd to the La Quinta Hotel site.

Project Justification: The La Quinta Hotel site will require a dedicated access separate from the remaining site. This project will fund the construction of the access road for City standards.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$300,000	Improvements (non-Building)		\$300,000		\$300,000
TOTAL	\$300,000	TOTAL PROJECTED COSTS:		\$300,000		\$300,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: State Route 347 Signal Synchronization. The Transportation & Engineering DIV. requests \$500,000 to improve signal coordination and increase lighting along the SR347 corridor. Traffic signal coordination requires partnership with the AZDOT. The project will add modifications within the signal cabinets connecting a fiber network in addition to implementation of coordination and timing plans at intersections followed by observation and changes to improve performance.

Project Justification: There is an economic impact and safety concern regarding inadequate infrastructure along SR347 as it runs through the City of Maricopa. 11 traffic signals along the corridor are not synchronized. This costs the City hundreds of thousands of dollars each year; through loss of travel time, operating costs, and accident costs. A 2014 study by MAG estimates 1.14 people per vehicle experiencing a cost of \$16.79 per hourly delay. Additionally, inadequate street lighting causes poor visibility.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$500,000	Improvements (non-Building)		\$500,000		\$500,000
TOTAL	\$500,000	TOTAL PROJECTED COSTS:		\$500,000		\$500,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Street Facility Yard Expansion. Expansion of the Streets yard to the Garvey Road ROW line, including reconstruction of the perimeter wall and minor improvements.

Project Justification: The Streets yard will be expanded to the Garvey RD alignment to allow for improved material storage, facilitating more efficient operations.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$40,253	Design Services (non-Building)		\$40,253		\$40,253
HURF	\$228,101	Improvements (non-Building)		\$228,101	\$198,349	\$426,450
TOTAL	\$268,354	TOTAL PROJECTED COSTS:		\$268,354	\$198,349	\$466,703
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$50,000						

Project Title & Description: Pershing Street, MCGH to Honeycutt Road. Reconstruct existing roadway (Pershing Street) to provide one traffic lane in each direction from MCGH to Honeycutt Road.

Project Justification: Currently Pershing Street between MCGH and Honeycutt Road is in poor condition and needs to be reconstructed. This project will reconstruct the roadway thus improving the neighborhood and could encourage redevelopment in the area.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
County Road Tax	\$48,000	Design Services (Street Projects)		\$48,000		\$48,000
County Road Tax	\$272,000	Capital Street Projects		\$272,000		\$272,000
TOTAL	\$320,000	TOTAL PROJECTED COSTS:		\$320,000		\$320,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

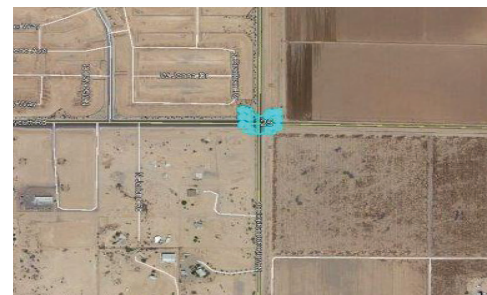
Project Title & Description: MCG Highway Improvements. The project will add two additional through traffic lanes (one in each direction) on MCG Highway from Porter RD to White & Parker RD to increase traffic capacity. Other improvements include adding separate left and right turn lanes at the east and west legs of the signalized intersection of White & Parker RD, reconstruction of the existing pavement section, and drainage facilities.



Project Justification: In the Area Transportation Plan, MCG Highway from SR347 to the east City limits is shown as a four (4) lane arterial roadway. This project will widen the existing roadway from two (2) lanes to four (4) lanes with a center median, and will reconstruct the existing pavement which has reached its useful design life.

FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Grants Fund	\$4,418,742	Capital Street Projects		\$4,418,742		\$4,418,742
Transportation DIF Fund	\$245,998	Capital Street Projects		\$245,998		\$245,998
County Road Tax	\$332,335	Capital Street Project		\$332,335		\$332,335
TOTAL	\$4,997,075	TOTAL PROJECTED COSTS:		\$4,997,075		\$4,997,075
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Signal at White & Parker and Honeycutt Road. Construct a traffic signal at the intersection of White & Parker and Honeycutt Road.



Project Justification: Construct a traffic signal at the intersection of Honeycutt Road and White & Parker Road.

FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$322,273	Improvements (non-Building)		\$322,273		\$322,273
TOTAL	\$322,273	TOTAL PROJECTED COSTS:		\$322,273		\$322,273
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: CMAQ Farrell & Porter Road. This project will pave 1.9 miles of Porter Road, 2.4 miles of Farrell Road, and 0.4 miles of Hartman Road with 2-layers of chip seal over 6-inches aggregate base course. The project will also provide two low water wash crossings to keep the roadways open during storm events: (1) Santa Cruz wash at Hartman RD south of Farrell RD (2) Santa Cruz wash at Farrell RD and Fuqua RD alignment.

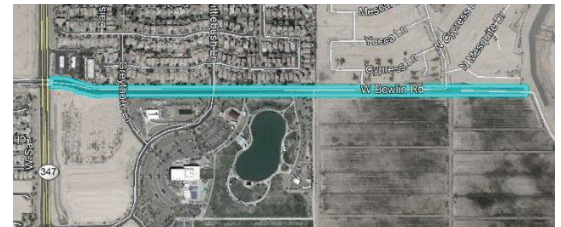
Project Justification: The City has 11 miles of dirt roads which have been identified in the Area Transportation Plan as roads to be paved by 2020 for dust mitigation. This project will pave approximately 4.5 miles of Porter, Farrell and Hartman Roads to provide dust mitigation in the area. The project will also provide two low water wash crossings to keep the roadways open during the smaller, more frequent storm events.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$149,021	Capital Street Projects		\$149,021		\$149,021
Transportation DIF Fund	\$290,545	Capital Street Projects		\$290,545		\$290,545
Grants Fund	\$2,067,558	Capital Street Project		\$2,067,558		\$2,067,558
TOTAL	\$2,507,124	TOTAL PROJECTED COSTS:		\$2,507,124		\$2,507,124
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Bowlin Road - SR347 to Santa Rosa. Installation of bulbouts and aesthetic treatments to narrow Bowlin Road to accommodate on-street parking and enhanced bike lanes.

Project Justification: Upgrade of Bowlin Road from Hogenes Boulevard to the Santa Rosa Wash to fit with the Complete Streets Concept.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$684,000	Improvements (non-Building)		\$684,000		\$684,000
Transportation DIF Fund	\$64,800	Improvements (non-Building)		\$64,800		\$64,800
TOTAL	\$748,800	TOTAL PROJECTED COSTS:		\$748,800		\$748,800
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Bowlin Road Crossing. Interim improvement of Bowlin Road from White & Parker to Anthony Blvd and installation of dry crossing of the Santa Cruz Wash.



Project Justification: Bowlin Road is a dirt road largely impassable because of the Santa Cruz wash crossing. This project proposes to install a raised crossing at the wash, to increase vehicular connectivity, improve response times of the Fire Dept. and provide relief to congestion on Honeycutt Road. Improvement of Bowlin RD from White & Parker to Anthony Blvd with a four (4) lane arterial and all weather crossing is programmed in the Area Transportation Plan by 2030. The wash crossing is an interim step towards improving the roadway segment while improving opportunity for grant funding of additional phases.

FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
HURF	\$433,550	Improvements (non-Building)		\$433,550	\$501,450	\$935,000
HURF	\$39,799	Improvements (non-Building)		\$39,799		\$39,799
TOTAL	\$473,349	TOTAL PROJECTED COSTS:		\$473,349	\$501,450	\$974,799
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Santa Rosa Wash Crossing at Porter Road. Provide an all-weather crossing at Porter Road and Santa Rosa Wash to keep the roadway open during storm events.

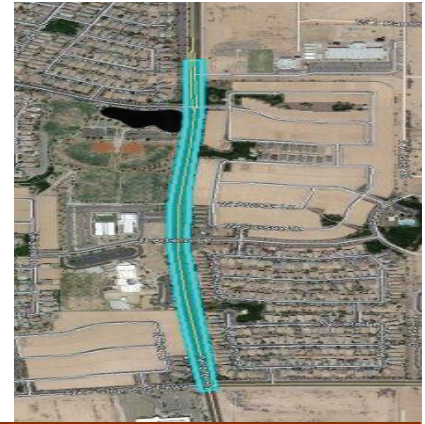


Project Justification: Currently Porter RD is an at-grade crossing at the Santa Rosa Wash and is prone to flooding and traffic closures during storm events. This project would elevate the roadway to provide an all-weather crossing.

FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$132,000	Design Services		\$132,000		\$132,000
Transportation DIF Fund	\$748,000	Design Services (Street Projects)		\$748,000		\$748,000
TOTAL	\$880,000	TOTAL PROJECTED COSTS:		\$880,000		\$880,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Pedestrian Overpass (Safe Routes Project). Design and construction of a pedestrian crossing of UPRR at the old SR347 alignment.

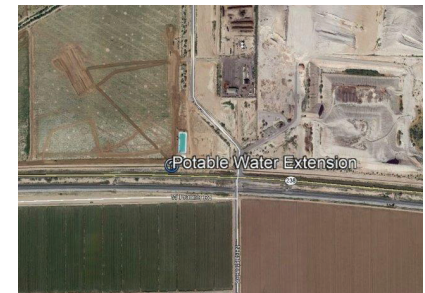
Project Justification: The closing of the at-grade roadway crossing of the UPRR removes a vital pedestrian connection for students making the connection to Maricopa High School. This project will design and construct a new pedestrian crossing to facilitate safer pedestrian traffic.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
County Road Tax	\$150,000	Design Services (Street Projects)		\$150,000		\$150,000
County Road Tax	\$-	Improvements (non-Building)		\$-	\$350,000	\$350,000
TOTAL	\$150,000	TOTAL PROJECTED COSTS:		\$150,000	\$350,000	\$500,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: State Route 238 Water Main Project. Extension of water main on SR238

Project Justification: To facilitate future growth in northwest Maricopa, the City is partnering with Global Water and local economic development to extend the water main from its current terminus on SR238.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$1,600,000	Improvements (non-Building)		\$1,600,000		\$1,600,000
TOTAL	\$1,600,000	TOTAL PROJECTED COSTS:		\$1,600,000		\$1,600,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: SR347 North Entry/ City Beautification. Entry sign, landscaping and street lighting at 347 north boundary of city limits. Phase I will complete the design for the entry monument and landscaping/street lighting and enter into agreement with ADOT. Subsequent years will have phased construction.

Project Justification: The City seeks to install an entry monument sign along SR347, as well as miscellaneous improvements for beautification of the corridor. The initial phase will design the features and allow for the City to enter into agreement with ADOT for construction and maintenance.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$250,000	Improvements (non-Building)		\$250,000	\$1,000,000	\$1,250,000
TOTAL	\$250,000	TOTAL PROJECTED COSTS:		\$250,000	\$1,000,000	\$1,250,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: SR347 to SR238 Truck By-pass. Preliminary design to improve 2.75 miles to by-pass truck traffic around the intersection at SR238 and SR347. The project may include the addition of 2 traffic signals along ADOT controlled highways. Phase I will be ownership determination and phase II will be a DCR.

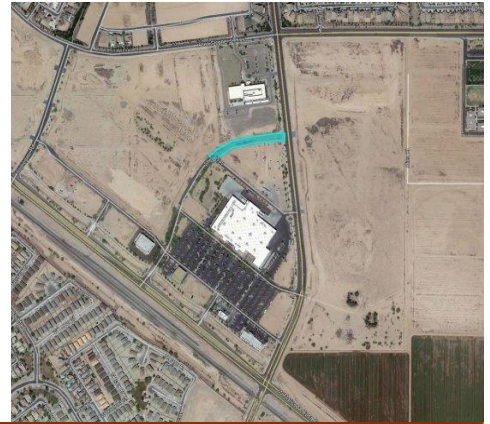
Project Justification: Currently there is a large amount of truck traffic that travels along the SR347 and SR238 routes which passes through the City and the intersection of SR347 and Smith-Enke Road. This project would route traffic around the City which would reduce traffic congestion.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$50,000	Design Services		\$50,000		\$50,000
TOTAL	\$50,000	TOTAL PROJECTED COSTS:		\$50,000		\$50,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Shea Way. Design and construction of Shea Way along the southern boundary of the Banner Health Center, including paving, curb, gutter, sidewalks, landscaping, lighting and median.

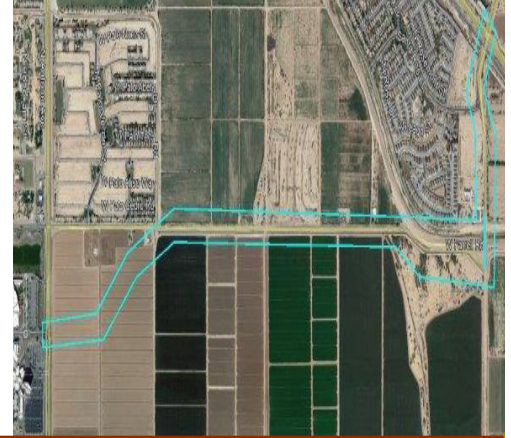
Project Justification: Per an existing development agreement, the City is obligated to build the half-street improvements on Shea Way along the southern boundary of the Banner Health Center. The obligation is triggered by an expansion of Banner Health which is currently in the planning stages. The City has also agreed to construction of the complimentary half street in conjunction with the adjacent apartment complex development.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$140,000	Design Services		\$140,000		\$140,000
Transportation DIF Fund	\$560,000	Design Services (Street Projects)		\$560,000		\$560,000
TOTAL	\$700,000	TOTAL PROJECTED COSTS:		\$700,000		\$700,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

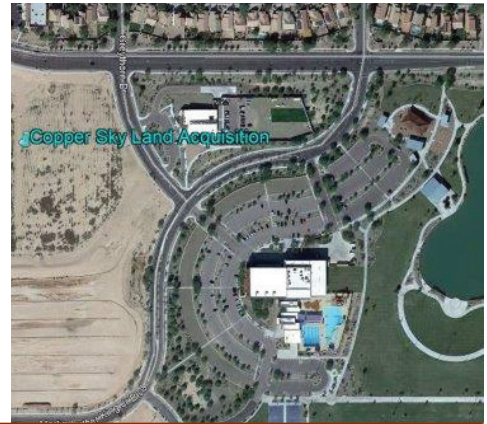
Project Title & Description: East/West Corridor. Improvement of Farrell Road along the East/West Corridor alignment, to ultimate condition, from Porter Road to SR347. Work will include construction of Farrell Road to a Principal Arterial standard and construction of a five-lane bridge, sufficient to accommodate the 100-year storm flows, on Porter Road across the Santa Rosa Wash.

Project Justification: The East/West Corridor is a route of major regional significance and has been included in the Pinal Regional Transportation Authority list of major roadway projects to meet the transportation needs of the rapidly growing region and the ongoing mobility needs of Pinal County residents. The project is within Regional Transportation Plan, funded by the voter-approved half-cent excise tax.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Transportation DIF Fund	\$1,212,650	Design Services		\$1,212,650	\$1,100,000	\$2,312,650
Transportation DIF Fund		Land			\$4,000,000	\$4,000,000
Transportation DIF Fund		Improvements (non-Building)			\$15,000,000	\$15,000,000
Transportation DIF Fund		Design Services (Street Projects)			\$300,000	\$300,000
TOTAL	\$1,212,650	TOTAL PROJECTED COSTS:		\$1,212,650	\$20,400,000	\$21,612,650
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Land Purchase. Acquisition of 8.69 acres of land adjacent to Copper Sky.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$2,734,752	Land		\$2,734,752		\$2,734,752
TOTAL	\$2,734,752	TOTAL PROJECTED COSTS:		\$2,734,752		\$2,734,752
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Fire Administration Building. Provide design and construction of a Fire Administration Building and Fire Pump Test Pit.

Project Justification: The City Fire Administration offices were relocated to a temporary facility on Edison Road to accommodate construction of the ADOT SR347 overpass project. This project would provide a permanent facility for Fire Administration staff.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$2,009,773	Improvements (non-Building)		\$2,009,773		\$2,009,773
Grants Fund	\$4,689,470	Improvements (non-Building)		\$4,689,470		\$4,689,470
TOTAL	\$6,699,243	TOTAL PROJECTED COSTS:		\$6,699,243		\$6,699,243
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$130,000.00						

Project Title & Description: Remodel of Battalion Chief Quarters. Renovating the Battalion Chief quarters at Station 571

Project Justification: This project would be solely on the interior quarters, nothing to the exterior at this time. The existing offices and living space are in need of renovation due to their age and use. The existing flooring is becoming impossible to effectively clean due to its age and texture. The members here are requesting a small kitchen facility, renovation of aged bathroom facility, a remodel of existing office quarters for efficiency and space.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$95,000	Improvements (non-Building)		\$95,000		\$95,000
TOTAL	\$95,000	TOTAL PROJECTED COSTS:		\$95,000		\$95,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Fire - Ford F-150 Truck

Project Justification: New Asset



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$37,000	Vehicles		\$37,000		\$37,000
TOTAL	\$37,000	TOTAL PROJECTED COSTS:		\$37,000		\$37,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Fire- Ford F-150 Truck

Project Justification: Equipment to be replaced - Ford Fusion Unit #525-5001



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$37,000	Vehicles		\$37,000		\$37,000
TOTAL	\$37,000	TOTAL PROJECTED COSTS:		\$37,000		\$37,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Fire Department - Fire Engine. Purchase of Fire Apparatus

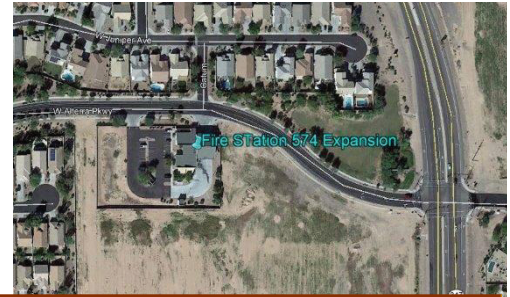
Project Justification: Next Fiscal year (19-20), the Fire/Medical Dept. will be two (2) years behind on the vehicle replacement plan on two new Fire Apparatus. This one new Fire apparatus would replace the 15 year old Freightliner apparatus that currently is a reserve truck with very high mileage and extremely difficult to maintain due to its age and difficult vehicle parts replacement. This new truck would be a frontline Ladder Tender at Station 571 and extend the life and decrease the sustainment cost of our Ladder 571 many years.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$170,000	Heavy Equipment		\$170,000	\$979,000	\$1,149,000
TOTAL	\$170,000	TOTAL PROJECTED COSTS:		\$170,000	\$979,000	\$1,149,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Fire Station 571 Land Acquisition

Project Justification: This property would be an extension to the east side of the existing property that is Station 574, the land will be used for future potential of additional Station 574 apparatus bay and storage.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$63,000	Land		\$63,000		\$63,000
TOTAL	\$63,000	TOTAL PROJECTED COSTS:		\$63,000		\$63,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Covered Parking at Main Police Facility. Provide covered parking in the secured and public parking lots for employees and public use.

Project Justification: Provide covered parking in the secured and public parking lots for employees and public use. The covered parking will also protect the city fleet from sun damage.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Gen Govt CIP Fund	\$37,037	Design Services		\$37,037		\$37,037
Gen Govt CIP Fund	\$209,874	Improvements (non-Building)		\$209,874		\$209,874
TOTAL	\$246,911	TOTAL PROJECTED COSTS:		\$246,911		\$246,911
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Police - Chevrolet Express Cargo Van

Project Justification: Equipment to be replaced - Unit #486



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$28,000	Vehicles		\$28,000		\$28,000
TOTAL	\$28,000	TOTAL PROJECTED COSTS:		\$28,000		\$28,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Police - Chevrolet Impala Sedan

Project Justification: Equipment to be replaced - Unit# 494



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$31,000	Vehicles		\$31,000		\$31,000
TOTAL	\$31,000	TOTAL PROJECTED COSTS:		\$31,000		\$31,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Police - Four (4) Ford Interceptor SUV.
Police - Four (4) Ford Interceptor SUVs - marked vehicles

Project Justification: Equipment to be replaced - Unit#'s: #405, #474, #475, and #476



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$211,000	Vehicles		\$211,000		\$211,000
TOTAL	\$211,000	TOTAL PROJECTED COSTS:		\$211,000		\$211,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Police - Two (2) Chevrolet Malibu Sedans

Project Justification: Equipment to be replaced Unit#'s: #483 and #484



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$76,000	Vehicles		\$76,000		\$76,000
TOTAL	\$76,000	TOTAL PROJECTED COSTS:		\$76,000		\$76,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Police - Logging Recorder

Project Justification: Replacement of an old asset.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$50,000	Computer Equipment		\$50,000		\$50,000
TOTAL	\$50,000	TOTAL PROJECTED COSTS:		\$50,000		\$50,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Police - Radios

Project Justification: Replacement of an old asset.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$340,000	Machinery		\$340,000		\$340,000
TOTAL	\$340,000	TOTAL PROJECTED COSTS:		\$340,000		\$340,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						

Project Title & Description: Police - Camera Storage

Project Justification: Replacement of an old asset.



FUNDING SOURCE			BUDGETED PROJECT COSTS			
			PRIOR YEAR EXPENDITURES	2020 PROJECTED	FUTURE EXPENDITURES	TOTAL BUDGET
Asset Replacement Fund	\$50,000	Machinery		\$50,000		\$50,000
TOTAL	\$50,000	TOTAL PROJECTED COSTS:		\$50,000		\$50,000
Annual Operating Budget Impact: \$						
Total Operating Budget Impact: \$						



SUPPLEMENTAL INFORMATION

The following section contains additional information to help the reader understand the City's budget document.



RESOLUTION NO. 19-23

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE
CITY OF MARICOPA, ARIZONA, ADOPTING BUDGET FOR THE
FISCAL YEAR 2019-2020.**

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 7, 2019, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of Maricopa, Arizona, and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 4, 2019, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

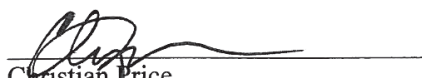
WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 4, 2019, at City Hall for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A).

NOW, THEREFORE, BE IT RESOLVED, by the Mayor and City Council of the City of Maricopa, Arizona that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced, or changed, are hereby adopted as the budget of the City of Maricopa, Arizona for the fiscal year 2019-2020.

PASSED AND ADOPTED by the Mayor and City Council of the City of Maricopa, Arizona, this 4th day of June, 2019.


APPROVED:


Christian Price
Mayor

ATTEST:


Vanessa Bueras, MMC
City Clerk

APPROVED AS TO FORM:


Denis Fitzgibbons
City Attorney

CITY OF MARICOPA
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2020

Fiscal Year	S c h	FUNDS										Total All Funds	
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds					
2019	E 1	42,270,885	25,906,066	3,671,947	34,740,523	0	0	0	0	0	0	0	106,589,421
2019	E 2	38,942,199	6,796,002	3,671,947	2,066,660	0	0	0	0	0	0	0	51,476,798
2020	3	35,573,315	9,036,386	337,248	39,388,232								84,335,181
2020	B 4	13,730,060											13,730,060
2020	B 5			3,406,624									3,406,624
2020	C 6	34,640,300	14,631,622	239,537	19,445,236	0	0	0	0	0	0	0	68,956,695
2020	D 7	0	0	0	2,349,771	0	0	0	0	0	0	0	2,349,771
2020	D 8	0	0	0	0	0	0	0	0	0	0	0	0
2020	D 9	2,800,000	0	360,000	4,190,029	0	0	0	0	0	0	0	7,350,029
2020	D 10	4,550,029	2,800,000	0	0	0	0	0	0	0	0	0	7,350,029
2020	11												
LESS: Amounts for Future Debt Retirement:													
Future Capital Projects													0
Maintained Fund Balance for Financial Stability													0
2020	12	82,193,646	20,868,008	4,343,409	65,373,268	0	0	0	0	0	0	0	172,778,331
2020	E 13	48,336,095	19,009,093	4,006,161	34,302,969	0	0	0	0	0	0	0	105,654,318

EXPENDITURE LIMITATION COMPARISON

1 Budgeted expenditures/expenses	2019	2020
2 Add/subtract: estimated net reconciling items	\$ 106,589,421	\$ 105,654,318
3 Budgeted expenditures/expenses adjusted for reconciling items	106,589,421	105,654,318
4 Less: estimated exclusions	\$ 106,589,421	\$ 105,654,318
5 Amount subject to the expenditure limitation	\$ 417,217,418	\$ 449,335,215
6 EEC expenditure limitation		

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF MARICOPA
Tax Levy and Tax Rate Information
Fiscal Year 2020

	2019	2020
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 13,223,548	\$ 14,133,827
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 12,544,974	\$ 13,730,060
B. Secondary property taxes	2,941,920	3,406,624
C. Total property tax levy amounts	\$ 15,486,894	\$ 17,136,684
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 11,528,353	
(2) Prior years' levies	138,473	
(3) Total primary property taxes	\$ 11,666,826	
B. Secondary property taxes		
(1) Current year's levy	\$ 2,941,920	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ 2,941,920	
C. Total property taxes collected	\$ 14,608,746	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	4.7845	4.7845
(2) Secondary property tax rate	1.1220	1.1871
(3) Total city/town tax rate	5.9065	5.9716
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>no</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
GENERAL FUND			
Local taxes			
Local Sales Taxes	\$ 11,191,782	\$ 11,751,371	\$ 11,793,000
Franchise Taxes	1,113,100	1,157,624	1,149,600
Licenses and permits			
Permit Fees	1,940,482	2,988,342	3,251,280
Business License/ Registry	94,700	56,820	8,000
Intergovernmental			
State Shared Sales Tax	4,655,080	4,748,182	5,044,957
State Shared Income Tax	5,757,853	5,873,010	6,354,097
Vehicle License Tax	2,891,017	2,948,837	3,054,100
General Gov Revenue	6,900	7,038	10,900
Charges for services			
Administrative Fees	20,200	24,442	47,600
Development Services Fees	244,315	295,621	482,590
Library Fees	14,800	17,908	12,001
Parks and Recreation Fees	593,700	718,377	2,010,166
Public Safety Fees	93,900	113,619	63,000
Fines and forfeits			
Magistrate Court Fees	476,700	204,981	621,900
Interest on investments			
Investment Earnings	216,300	350,000	333,400
Miscellaneous			
Miscellaneous	177,300	342,189	403,709
Total General Fund	\$ 29,488,129	\$ 31,598,361	\$ 34,640,300
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Intergovernmental	3,442,764	3,051,296	5,782,822
Investment Earnings	7,500	100,033	
	\$ 3,450,264	\$ 3,151,329	\$ 5,782,822
Copper Sky Recreation			
Parks and Recreation Fees	1,427,600	1,080,900	
Recreation Use Fees			
	\$ 1,427,600	\$ 1,080,900	\$
Local Road Maintenance			
Misc Revenue		880	
Investment Earnings	6,000	25,234	6,000
	\$ 6,000	\$ 26,114	\$ 6,000
Grants			
Intergovernmental	15,039,436	760,349	7,800,000
	\$ 15,039,436	\$ 760,349	\$ 7,800,000
County Road Tax			
Intergovernmental	1,562,600	1,905,614	1,042,800
Investment Earnings	16,000	53,177	
	\$ 1,578,600	\$ 1,958,791	\$ 1,042,800
Total Special Revenue Funds	\$ 21,501,900	\$ 6,977,483	\$ 14,631,622
DEBT SERVICE FUNDS			
General Obligation Debt Service			
Miscellaneous	253,960	253,960	239,537
	\$ 253,960	\$ 253,960	\$ 239,537
Total Debt Service Funds	\$ 253,960	\$ 253,960	\$ 239,537
CAPITAL PROJECTS FUNDS			
General Governmental CIP			
Local Sales Tax	1,103,300		
Misc Revenue		91,216	
Investment Earnings		92,774	
	\$ 1,103,300	\$ 183,990	\$
Grants CIP			
Intergovernmental	6,052,394	77,297	15,070,799
	\$ 6,052,394	\$ 77,297	\$ 15,070,799
Police/Public Safety DIF			
Impact Fees	370,500	250,135	248,300
Investment Earnings	14,500	9,924	
	\$ 385,000	\$ 260,059	\$ 248,300
Parks DIF			
Impact Fees	642,100	919,352	798,400
Investment Earnings	1,900	51,194	
	\$ 644,000	\$ 970,546	\$ 798,400
Library DIF			
Impact Fees	14	2,454	637
Investment Earnings	3	11,784	
	\$ 17	\$ 14,238	\$ 637
Transportation DIF			
Impact Fees	3,800,500	3,301,154	2,898,100
Investment Earnings	110,000	252,504	
	\$ 3,910,500	\$ 3,553,658	\$ 2,898,100
Fire DIF			
Impact Fees	370,900	472,457	429,000
Investment Earnings	11,100	4,224	
	\$ 382,000	\$ 476,681	\$ 429,000
Total Capital Projects Funds	\$ 12,477,211	\$ 5,536,469	\$ 19,445,236
TOTAL ALL FUNDS	\$ 63,721,200	\$ 44,366,273	\$ 68,956,695

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF MARICOPA
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2020

FUND	OTHER FINANCING 2020		INTERFUND TRANSFERS 2020	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
Asset Replacement	\$	\$	\$	\$ 1,590,029
General Government CIP				100,000
Debt Service				360,000
Highway Users Revenue Fund (HURF)			1,800,000	
Copper Sky			1,000,000	
Library DIF				2,500,000
Total General Fund	\$	\$	\$ 2,800,000	\$ 4,550,029
SPECIAL REVENUE FUNDS				
Copper Sky Recreation	\$	\$	\$	\$ 1,000,000
Highway Users Revenue Fund (HURF)				1,800,000
Total Special Revenue Funds	\$	\$	\$	\$ 2,800,000
DEBT SERVICE FUNDS				
	\$	\$	\$ 360,000	\$
Total Debt Service Funds	\$	\$	\$ 360,000	\$
CAPITAL PROJECTS FUNDS				
General Government CIP	\$	\$	\$ 100,000	\$
Asset Replacement		2,349,771	1,590,029	
Library DIF			2,500,000	
Total Capital Projects Funds	\$	\$ 2,349,771	\$ 4,190,029	\$
TOTAL ALL FUNDS	\$	\$ 2,349,771	\$ 7,350,029	\$ 7,350,029

CITY OF MARICOPA
Expenditures/Expenses by Fund
Fiscal Year 2020

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
GENERAL FUND				
Administrative Services	\$	\$ 351,772	\$ 313,077	\$ 4,933,986
City Attorney	625,000		556,250	
City Clerk	475,309		423,025	450,065
City Magistrate	523,532		465,943	591,308
City Manager	1,129,760	(79,090)	1,005,486	
Community Services	4,464,055	(83,715)	4,017,650	4,563,018
Development Services	1,948,659	150,000	1,792,766	2,992,867
Economic Development	881,341		784,393	897,372
Executive Services				2,250,880
Financial Services	1,193,219	(297,683)	1,061,965	
Fire	11,182,090	20,000	10,511,165	11,421,366
Human Resources	531,060		472,643	
Information Technology	1,413,029		1,257,596	
Mayor & Council	583,879		519,652	
Non-Departmental (includes contingency)	3,042,299	(200,000)	2,707,646	3,609,273
Police	12,044,796	16,000	11,322,108	12,114,484
Public Works/Services	1,966,857	388,716	1,730,834	4,511,476
Total General Fund	\$ 42,004,885	\$ 266,000	\$ 38,942,199	\$ 48,336,095
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund (includes contingency)	\$ 5,082,500		\$ 1,621,111	\$ 8,329,073
Copper Sky Recreation	2,494,522		2,322,685	
Local Road Maintenance	47,186			
Grants (includes contingency)	15,039,436		1,744,542	7,800,000
County Road Tax	3,242,422		1,107,664	2,880,020
Total Special Revenue Funds	\$ 25,906,066		\$ 6,796,002	\$ 19,009,093
DEBT SERVICE FUNDS				
General Obligation Debt Service	\$ 3,671,947		\$ 3,671,947	\$ 4,006,161
Total Debt Service Funds	\$ 3,671,947		\$ 3,671,947	\$ 4,006,161
CAPITAL PROJECTS FUNDS				
General Governmental CIP	\$ 11,121,055	\$ (330,580)	\$ 1,860,937	\$ 5,398,323
Asset Replacement				3,939,752
Grants CIP (includes contingency)	6,336,677	64,580	60,276	15,070,799
Police/Public Safety DIF	5,024		3,880	
Parks DIF	445,239		49,021	1,294,004
Library Impact Fee				3,280,221
Transportation DIF	17,028,717		86,222	5,319,870
Fire DIF	69,811		6,314	
Total Capital Projects Funds	\$ 35,006,523	\$ (266,000)	\$ 2,066,650	\$ 34,302,969
TOTAL ALL FUNDS	\$ 106,589,421	\$	\$ 51,476,798	\$ 105,654,318

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF MARICOPA
Expenditures/Expenses by Department
Fiscal Year 2020

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES 2019	EXPENDITURE/EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/EXPENSES* 2019	BUDGETED EXPENDITURES/EXPENSES 2020
Administrative Services				
General Fund	\$	\$ 351,772	\$ 313,077	\$ 4,933,986
Department Total	\$	\$ 351,772	\$ 313,077	\$ 4,933,986
City Attorney				
General Fund	625,000		556,250	
Department Total	\$ 625,000	\$	\$ 556,250	\$
City Clerk				
General Fund	475,309		423,025	450,065
Grants	5,000			
Department Total	\$ 480,309	\$	\$ 423,025	\$ 450,065
City Magistrate				
General Fund	523,532		465,943	591,308
Department Total	\$ 523,532	\$	\$ 465,943	\$ 591,308
City Manager				
General Fund	1,129,760	(79,090)	1,005,486	
Grants	2,288,514		68,764	
Grants CIP		58,165		
Department Total	\$ 3,418,274	\$ (20,925)	\$ 1,074,250	\$
Community Services				
General Fund	4,464,055	(83,715)	4,017,650	4,563,018
Copper Sky Recreation	2,494,522		2,322,685	
General Governmental CIP	272,612		219,427	50,309
Library Impact Fee	346,770			3,280,221
HURF				
Asset Replacement Fund				
County Road Tax				
Grants			14,769	300,000
Grants CIP				75,000
Parks DIF	445,239		49,021	1,294,004
Department Total	\$ 8,023,198	\$ (83,715)	\$ 6,623,552	\$ 9,562,552
Debt Services				
General Obligation Dept Service	3,671,947		3,671,947	4,006,161
Department Total	\$ 3,671,947	\$	\$ 3,671,947	\$ 4,006,161
Development Services				
General Fund	1,948,659	150,000	1,792,766	2,992,867
Asset Replacement Fund				2,734,752
Grants	839,539		171,967	206,735
County Road Tax	83,576			780,020
General Governmental CIP	231,746		19,328	2,763,330
Grants CIP	169,012	(58,165)	4,115	7,306,329
HURF				2,679,355
Transportation DIF				5,319,870
Department Total	\$ 3,272,532	\$ 91,835	\$ 1,988,176	\$ 24,783,258
Economic Development				
General Fund	881,341		784,393	897,372
Grants	2,866,348		183,270	300,000
Department Total	\$ 3,747,689	\$	\$ 967,663	\$ 1,197,372
Executive Services				
General Fund				2,250,880
Grants				1,800,000
Grants CIP				3,000,000
Department Total	\$	\$	\$	\$ 7,050,880
Financial Services				
General Fund	1,193,219	(297,683)	1,061,965	
General Governmental CIP	80,035			
Department Total	\$ 1,273,254	\$ (297,683)	\$ 1,061,965	\$
Fire				
General Fund	11,182,090	20,000	10,511,165	11,421,366
Grants	4,227,982		639,253	2,227,982
Asset Replacement Fund				74,000
Fire DIF	69,811		6,314	
General Governmental CIP	1,002,120	(64,580)	655,542	2,337,773
Grants CIP	215,000		64,580	4,689,470
Department Total	\$ 16,697,003	\$ 20,000	\$ 11,812,274	\$ 20,750,591
Human Resources				
General Fund	531,060		472,643	
Department Total	\$ 531,060	\$	\$ 472,643	\$
Information Technology				
General Fund	1,413,029		1,257,596	
General Governmental CIP	340,000		127,148	
Grants				
Department Total	\$ 1,753,029	\$	\$ 1,384,744	\$
Mayor & Council				
General Fund	583,879		519,652	
Department Total	\$ 583,879	\$	\$ 519,652	\$
Non-Departmental				
General Fund	3,042,299	(200,000)	2,707,646	3,609,273
Department Total	\$ 3,042,299	\$ (200,000)	\$ 2,707,646	\$ 3,609,273
Police				
General Fund	12,044,796	16,000	11,322,108	12,114,484
Grants	3,965,283		666,483	2,965,283
Asset Replacement Fund				786,000
General Governmental CIP	1,037,156	(16,000)	787,943	246,911
Police/Public Safety DIF	5,024		3,880	
Grants CIP	40,000			
Department Total	\$ 17,092,259	\$	\$ 12,780,414	\$ 16,112,678
Public Works/Services				
General Fund	1,966,857	388,716	1,730,834	4,511,476
Highway User Revenue Fund	5,082,500		1,621,111	5,649,718
Local Road Maintenance	47,186			
Grants	500,000			
County Road Tax	3,158,846		1,107,664	2,100,000
General Governmental CIP	8,157,386	(250,000)	51,585	
Asset Replacement Fund				345,000
Grants CIP	5,912,665		56,161	
Transportation DIF	17,028,717		86,222	
Department Total	\$ 41,854,157	\$ 138,716	\$ 4,653,577	\$ 12,606,194

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF MARICOPA
Full-Time Employees and Personnel Compensation
Fiscal Year 2020

FUND	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
	2020.00	2020	2020	2020	2020	2020
GENERAL FUND	330.96	\$ 23,439,847	\$ 4,344,122	\$ 3,353,367	\$ 2,760,525	\$ 33,897,861
SPECIAL REVENUE FUNDS						
Highway User Revenue Fund	13.80	\$ 847,753	\$ 100,189	\$ 171,316	\$ 138,200	\$ 1,257,458
Copper Sky Recreation						
Local Road Maintenance						
Grants	7.20	350,191	32,718	90,956	28,679	502,544
County Road Tax						
Total Special Revenue Funds	21.00	\$ 1,197,944	\$ 132,907	\$ 262,272	\$ 166,879	\$ 1,760,002
DEBT SERVICE FUNDS						
Total Debt Service Funds						
CAPITAL PROJECTS FUNDS						
Total Capital Projects Funds						
PERMANENT FUNDS						
Total Permanent Funds						
ENTERPRISE FUNDS						
Total Enterprise Funds						
TOTAL ALL FUNDS	351.96	\$ 24,637,791	\$ 4,477,029	\$ 3,615,639	\$ 2,927,404	\$ 35,657,863

SALARY PLAN BY JOB TITLE

JOB TITLE	PAYGRADE	MINIMUM	MIDPOINT	MAXIMUM
Accountant I	106	\$50,752	\$61,918	\$74,910
Accountant II	107	\$57,350	\$69,967	\$84,648
Accounting Specialist I	102	\$31,127	\$37,975	\$45,944
Accounting Specialist II	103	\$35,174	\$42,912	\$51,916
Administrative Assistant	103	\$35,174	\$42,912	\$51,916
Assistant Planner	104	\$39,746	\$48,490	\$58,665
Administrative Operations Specialist	106	\$50,752	\$61,918	\$74,910
Administrative Services Director	112	\$105,663	\$128,909	\$155,958
Assistant Fire Chief	111	\$93,507	\$114,079	\$138,016
Assistant to the City Manager	109	\$73,230	\$89,341	\$108,087
Business Development Specialist	107	\$57,350	\$69,967	\$84,648
Business Systems Analyst	108	\$64,805	\$79,062	\$95,652
Chief Building Official	109	\$73,230	\$89,341	\$108,087
City Clerk	111	\$93,507	\$114,079	\$138,016
City Engineer	111	\$93,507	\$114,079	\$138,016
City Manager	114	\$134,921	\$164,604	\$199,143
Code Compliance Officer	104	\$39,746	\$48,490	\$58,665
Community Programs Manager	108	\$64,805	\$79,062	\$95,652
Community Services Director	112	\$105,663	\$128,909	\$155,958
Construction Improvement Program (CIP) Manager	108	\$64,805	\$79,062	\$95,652
Custodian	100	\$24,377	\$29,740	\$35,981
Customer Service Representative	101	\$27,546	\$33,606	\$40,658
Deputy City Clerk	107	\$57,350	\$69,967	\$84,648
Deputy Fire Marshal	105	\$44,913	\$54,794	\$66,292
Development Services Director	112	\$105,663	\$128,909	\$155,958
Engineering Inspector/Special Projects	107	\$57,350	\$69,967	\$84,648
Engineering Plans Examiner	107	\$57,350	\$69,967	\$84,648
Equipment Operator	103	\$35,174	\$42,912	\$51,916
Facility Maintenance Coordinator	105	\$44,913	\$54,794	\$66,292

JOB TITLE	PAYGRADE	MINIMUM	MIDPOINT	MAXIMUM
Facility Maintenance Manager	108	\$64,805	\$79,062	\$95,652
Facility Maintenance Technician	103	\$35,174	\$42,912	\$51,916
Financial Services Manager	111	\$93,507	\$114,079	\$138,016
Fire Battalion Chief	110	\$82,750	\$100,955	\$122,138
Fire Chief	113	\$119,399	\$145,667	\$176,233
Fire Marshall	108	\$64,805	\$79,062	\$95,652
Fleet Mechanic Technician	105	\$44,913	\$54,794	\$66,292
Fleet Services Manager	108	\$64,805	\$79,062	\$95,652
Fleet Technician	104	\$39,746	\$48,490	\$58,665
GIS Technician	106	\$50,752	\$61,918	\$74,910
Grant and Budget Coordinator	107	\$57,350	\$69,967	\$84,648
Human Resources Analyst	106	\$50,752	\$61,918	\$74,910
Human Resources Manager	111	\$93,507	\$114,079	\$138,016
Human Resources Specialist	104	\$39,746	\$48,490	\$58,665
Intergovernmental Affairs Director	111	\$93,507	\$114,079	\$138,016
Irrigation Technician	103	\$35,174	\$42,912	\$51,916
IT Desktop Support Technician	105	\$44,913	\$54,794	\$66,292
IT Manager	111	\$93,507	\$114,079	\$138,016
IT Systems Specialist	108	\$64,805	\$79,062	\$95,652
Library Assistant	102	\$31,127	\$37,975	\$45,944
Library Clerk	101	\$27,546	\$33,606	\$40,658
Library Manager	108	\$64,805	\$79,062	\$95,652
Maintenance Foreman	105	\$44,913	\$54,794	\$66,292
Maintenance Worker	101	\$27,546	\$33,606	\$40,658
Management Analyst	106	\$50,752	\$61,918	\$74,910
Neighborhood Program Specialist	103	\$35,174	\$42,912	\$51,916
Network Engineer	108	\$64,805	\$79,062	\$95,652
Parks Crew Lead	105	\$44,913	\$54,794	\$66,292
Parks Equipment Mechanic	102	\$31,127	\$37,975	\$45,944
Parks Maintenance Worker II	102	\$31,127	\$37,975	\$45,944
Parks Maintenance Manager	108	\$64,805	\$79,062	\$95,652

JOB TITLE	PAYGRADE	MINIMUM	MIDPOINT	MAXIMUM
Payroll Specialist	104	\$39,746	\$48,490	\$58,665
Permit Center Supervisor	107	\$57,350	\$69,967	\$84,648
Permit Technician I	102	\$31,127	\$37,975	\$45,944
Permit Technician II	103	\$35,174	\$42,912	\$51,916
Permit Technician III*/ Residential Plans Examiner	104	\$39,746	\$48,490	\$58,665
Plan Review Supervisor	107	\$57,350	\$69,967	\$84,648
Planner I	106	\$50,752	\$61,918	\$74,910
Planner II	107	\$57,350	\$69,967	\$84,648
Planning and Zoning Manager	110	\$82,750	\$100,955	\$122,138
Plans Examiner - Building Inspector	105	\$44,913	\$54,794	\$66,292
Plan Reviewer	106	\$50,752	\$61,918	\$74,910
Plans Review Supervisor	107	\$57,350	\$69,967	\$84,648
Police Administrative Coordinator	103	\$35,174	\$42,912	\$51,916
Police Chief	113	\$119,399	\$145,667	\$176,233
Police Commander	111	\$93,507	\$114,079	\$138,016
Police Lieutenant	110	\$82,750	\$100,955	\$122,138
Police Property and Evidence Supervisor	106	\$50,752	\$61,918	\$74,910
Police Public Affairs Specialist	105	\$44,913	\$54,794	\$66,292
Police Records Supervisor	105	\$44,913	\$54,794	\$66,292
Property Evidence Supervisor	106	\$50,752	\$61,918	\$74,910
Property Evidence Technician	104	\$39,746	\$48,490	\$58,665
Public Information Officer (PIO)	108	\$64,805	\$79,062	\$95,652
Public Safety Communications Dispatcher	104	\$39,746	\$48,490	\$58,665
Public Safety Communications Manager	110	\$82,750	\$100,955	\$122,138
Public Safety Communications Supervisor	106	\$50,752	\$61,918	\$74,910
Public Safety IT Systems Administrator	108	\$64,805	\$79,062	\$95,652
Public Services Director	112	\$105,663	\$128,909	\$155,958

JOB TITLE	PAYGRADE	MINIMUM	MIDPOINT	MAXIMUM
Purchasing Manager	108	\$64,805	\$79,062	\$95,652
Records Administrator	105	\$44,913	\$54,794	\$66,292
Records Clerk	103	\$35,174	\$42,912	\$51,916
Recreation Coordinator	106	\$50,752	\$61,918	\$74,910
Recreation Manager	108	\$64,805	\$79,062	\$95,652
Recreation Programmer	105	\$44,913	\$54,794	\$66,292
Recreation Services Specialist	102	\$31,127	\$37,975	\$45,944
Recreation Supervisor	107	\$57,350	\$69,967	\$84,648
Risk and Safety Administrator	108	\$64,805	\$79,062	\$95,652
Senior Accountant	108	\$64,805	\$79,062	\$95,652
Senior Building Inspector	106	\$50,752	\$61,918	\$74,910
Senior Financial Analyst	109	\$73,230	\$89,341	\$108,087
Senior Fleet Mechanic	106	\$50,752	\$61,918	\$74,910
Senior Planner	108	\$64,805	\$79,062	\$95,652
Special Events and Marketing Specialist	107	\$57,350	\$69,967	\$84,648
Street Maintenance Manager	108	\$64,805	\$79,062	\$95,652
Supervising Librarian	106	\$50,752	\$61,918	\$74,910
Traffic Operations Crew Lead	105	\$44,913	\$54,794	\$66,292
Traffic Operations Specialist	104	\$39,746	\$48,490	\$58,665
Transit Coordinator	106	\$50,752	\$61,918	\$74,910
Transportation Engineer	111	\$93,507	\$114,079	\$138,016
Transportation Policy Manager	110	\$82,750	\$100,955	\$122,138
Victim Advocate	104	\$39,746	\$48,490	\$58,665

GLOSSARY

The annual budget is structured to be understandable and meaningful to the general public and organizational users. This glossary is provided to assist those who are unfamiliar with budgeting terms or terms specific to the City of Maricopa's budget process.

Account - An organizational budget/operating unit within each City department or division.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Actual vs. Budgeted - Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

Adopted - Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

Adopted Budget - Used in fund summaries and department and division summaries within the budget document. Represents the 2012 budget as approved by formal action of the City Council, which sets the spending limits for the fiscal year.

Allocation - A part of a lump sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or subjects.

Appropriation - An authorization made by the City Council which permits the City to incur obligations to make expenditures for specific purposes.

Assessed Valuation - A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor and the State as a basis for levying taxes.

Asset - Resources owned or held by a government which have monetary value.

Balanced Budget - A budget where revenues equal expenses.

Basis of Accounting - Defined by the Government Accounting Standards Board (GASB) by Fund type as the method of accounting for various activities. It is determined when a transaction or event is recognized in the fund's operating statement.

Beginning Balance - The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond - A long term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face

value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. This official public document reflects decisions, assesses service needs, establishes allocation of resources and is the monetary plan for achieving City goals and objectives.

Budget Calendar - The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Budget Message - The opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year and recommendations regarding the financial policy for the upcoming period.

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The first year of the five-year Capital Improvement Plan becomes the fiscal commitment to develop projects for the current year. These numbers reflect all appropriations for items that have a value of \$10,000 or more, have a useful life of more than one year, and add to the capital assets or infrastructure of the City.

Capital Projects - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program - The Capital Improvement Plan (CIP) is a comprehensive projection of capital investment projects which identifies priorities as to need, method of financing and project costs and revenues that will result during a five-year period. The plan is a guide for identifying current and future fiscal year requirements and becomes the basis for

determining the annual capital budget. The capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay - Fixed assets that have a value of \$10,000 or more and have a useful economic life of more than one year.

Carry Over - Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Commodities - Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Contingency Fund - A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department - A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Impact Fee - Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area, to offset costs for newly developed area's infrastructure costs.

Disbursement - The expenditure of money from an account.

Division - An organized unit within a department.
Employee Benefits - Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various pension, health and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Ending Balance - The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

Enterprise Fund - A governmental accounting fund in which the services provided, such as water, sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

Expenditure - Actual outlay of funds for an asset obtained or goods and services obtained regardless of when expense is actually paid.

Expenditure Limitation - An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule, under which voters approve a four-year expenditure limit based on revenues received.

Fees - Fees are charges for specific services.

Fiscal Policy - A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - The time period designated by the City signifying the beginning and end of the financial reporting period. The City has established July 1 to June 30 as the municipal fiscal year.

Fixed Assets - Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

Fund - An accounting entity which has a set of self-balancing accounts and records all financial transactions for specific activities or government functions.

Fund Balance - Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

Fund Summary - A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures and changes in fund balance for the prior year's actual, adopted and estimated budgets and the current year's adopted budgets.

General Fund - The general operating fund established to account for resources and uses of general operating functions of City departments. A majority of resources are provided by local and state shared taxes.

Generally Accepted Accounting Principles (GAAP)

- Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

General Plan - A planning and legal document that outlines the community vision in terms of land use.

Goal - The end toward which effort is directed.

Government Finance Officers Association (GFOA)

Budget Presentation Award - The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest: policy orientation, financial planning, operational focus and effective communications.

Governmental Funds - Funds which account for most general governmental functions and include the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

Grants - This funding source includes State and Federal subsidies received in aid of a public undertaking. In some instances, grants are not currently available and a program may be set back due to lack of funding.

Highway User Revenue Fund (HURF) - A fund with revenues consisting of state taxes collected on gasoline, vehicle licenses and other transportation related fees. These funds must be used for street and highway purposes.

Improvement Districts - Improvement districts consist of property owners who desire improvements that will benefit all properties within the district. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance or custodial services.

Infrastructure - Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

Inter-fund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement - A contract between governmental entities as authorized by state law.

Intergovernmental Revenues - Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

Internal Service Funds - Funds which account for the activities of government departments that do work for other government departments, rather than the public.

Line-Item Budget - A budget prepared along departmental lines that focuses on projected expenditures.

Local Transportation Assistance Fund (LTAF)

- Revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets, but a small portion may be used for cultural purposes.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Major Funds - Funds whose revenues, expenditures/ expenses, assets or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

Modified Accrual Basis - Under the modified accrual basis of accounting recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable statement of the actual service(s) which a City program aims to accomplish.

Operating Budget - This budget, associated with providing on-going services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, supplies and operational capital items.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations, including such items as taxes, user fees, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Ordinance - An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Per Capita - A unit of measure that indicates the amount of some quantity per person in the City.

Personnel Services - The classification of all salaries, wages and fringe benefits expenditures. Fringe benefits include FICA, Arizona State Retirement System, medical insurance, life insurance and workers compensation. In some cases, benefits may also include clothing allowances, and education assistance.

Policy - A plan, course of action or guiding principle, designed to set parameters for decisions and actions. A policy could also be a more precise statement of a desired course of action.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

Primary Property Tax - A limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a two percent (2%) annual increase, plus allowances for annexations, new construction and population increase.

Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollar per \$100 of equalized assessed valuation.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and

for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.

Proprietary funds - Funds which account for the business type activities of government, which include enterprise funds and internal service funds.

Reserve/Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The City Council must approve all contingency expenditures.

Resolution - A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue - Receipts from items such as taxes, intergovernmental sources and user fees or resources from voter-authorized bonds, system development fees and grants.

Source of Revenue - Revenues are classified according to their source or point of origin.

Special Revenue Fund - Created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for specific activities with a special form of continuing revenues.

Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Transfers - All inter-fund transactions except loans or advances, quasi-external transactions and reimbursements.

Unreserved Fund Balance - The portion of a fund's balance which is not restricted for a specific purpose and is available for general appropriation.

User Fees or Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

ACRONYMS

A.R.S. – Arizona Revised Statutes	G.O. Bonds – General Obligation Bonds
ADOT – Arizona Department of Transportation	GAAP – Generally Accepted Accounting Principles
AZ POST – Arizona Peace Officer Standards and Training	GASB – Governmental Accounting Standards Board
CAAG – Central Arizona Association of Governments	GF – General Fund
CAC – Central Arizona College	GFOA – Government Finance Officers Association
CAFR – Comprehensive Annual Financial Report	GIS – Geographic Information System
CAG – Central Arizona Governments	HAZMAT – Hazardous Materials
CALEA – Commission on Accreditation for Law Enforcement Agencies, Inc.	HR – Human Resources
CDBG – Community Development Block Grant	HURF – Highway User Revenue Fund
CFD – Community Facilities District	ICMA – International City/County Management Association
CIP – Capital Improvement Program	IT – Information Technology
CLOMR – Conditional Letter of Map Revision	LOMR – Letter of Map Revision
COMPSTAT – Computer/Comparative Statistics	LTAF – Local Transportation Assistance Fund
DIF – Development Impact Fees	MCG Highway – Maricopa Casa Grande Highway
DIMS – Digital Image Storage	MDT – Mobile Data Terminals
DSD – Development Services Department	MITS Committee – Maricopa Information Technology Steering Committee
ED – Economic Development Department	MOU – Memorandum of Understanding
EMS – Emergency Medical Services	PD – Police Department
EMT – Emergency Medical Technician	PW – Public Works
ERP – Enterprise Resource Planning	RTAC – Rural Transportation Advisory Council
FD – Fire Department	SAN – Storage Area Network
FEMA – Federal Emergency Management Agency	SR347 – State Route 347 (also referred to as “John Wayne Parkway”)
FICA – Federal Insurance Contributions Act (used in reference to FICA tax)	UCR – Uniform Crime Report (established by the Federal Bureau of Investigation)
FTE – Full Time Equivalent	UPRR – Union Pacific Railroad
FY – Fiscal Year	

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