

2009 • 2010 Annual Budget Book



CITY OF
MARICOPA
PROUD HISTORY • PROSPEROUS FUTURE

Strategies for Reaching our Prosperous Future



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Maricopa
Arizona**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

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City Manager's Budget Message



June 29, 2009

Honorable Mayor, members of the City Council and the community of Maricopa, I respectfully present the FY2010 Annual Budget for all funds of the City of Maricopa to you and the citizens of Maricopa for your consideration and for City Council approval of the final Annual Budget at Council meeting set for June 29, 2009.

BUDGET OVERVIEW

- The citywide total proposed budget for all funds is \$82,833,105, which is \$2,299,596 more than last year's budget, as amended at March 31, 2009, a 2.9% increase. The major increase to this budget relate to increases in grant funded expenditures, which increased to \$22,348,969 from \$4,451,428 in FY2009.
- The general fund budget has substantial reductions due to decreases in capital expenditures. The general fund budget is \$33.4 million, which includes a \$3,253,576 contingency fund. This is a \$2.9 million reduction in the general fund budget (from the amended FY2009 budget), an 8.0% decrease. There is a total of \$2.4 million of capital expenditures compared to \$6.9 million from the FY 2009 amended budget.
- Carry forward fund balances exceed \$96.4 million for all funds in the budget. Total resources available for all fund operations in FY2010 exceed \$152.1 million, which include \$55.7 million of all fund projected revenues.

REVENUES

- This budget will convey an operations level at a lower rate of growth than previous years. In fiscal year 2009, average single family residential permits were 133 per month. As of May 2008, the current average single family residential permits were 32 per month. The average single family residential permits of 30 per month was used as a baseline model for all revenue projections related to construction, including permit and engineering fees and construction sales taxes.
- Property tax assessments have had an increase of \$1,589,654 in total assessments with property tax rate decreases from \$3.2326 to \$2.8941 per \$100 in assessed valuation. The valuation base has increased due to the recent annexation and newly constructed homes being added to Maricopa's city tax rolls. Overall valuations have decreased with individual home values that also declined due to economic conditions related to housing market adjustments.
- Retail sales tax revenue has stabilized at about \$200,000 per month in projected tax revenues with unpredictable future impacts from new commercial development. Construction sales tax projections use a production rate of 30 single family residential permits per month. These construction sales tax projections also show decreases in home valuations as well as reductions in the overall projection of revenues from construction activities.

EXPENDITURES

- Estimated expenditures are comprised of the same funds as revenues. The total budget for the general fund is \$33.4 million, which is composed of the following categories:
 - \$18.2 million of personal services (salaries and related benefits)
 - \$9.1 million of professional & technical services (contracted professional services and other contracted services)
 - \$1.0 million in purchased property services (utilities, repairs, maintenance and rental costs)
 - \$1.3 million in other purchased services (dues, phone, advertising, printing, postage, training, and mileage)
 - \$1.3 million in supplies (office supplies, fuel/oil, meals, books/periodicals, non-capital equipment)
 - \$2.4 million of capital outlay (capital projects)
 - Contingency reserve is \$3,253,576 or 9.7% of the general fund budget.

REVENUE SUMMARY BY FUND TYPE

FUND TYPE	REVENUES ADOPTED BUDGET FY09	REVENUES ESTIMATED ACTUAL FY09	REVENUES PROPOSED BUDGET FY2010
General Fund	\$26,785,206	\$27,106,034	\$25,913,158
Special Revenue Funds	\$ 8,253,229	\$ 3,318,106	\$28,221,975
Capital Improvement Funds	\$ 6,426,400	\$ 5,378,782	\$ 2,718,760

- Expenditures were based on Council strategic goals, current levels of personnel and program costs. General fund allocations reflected these costs by division with the three highest costs as follows:
 - Public Safety represents the majority of allocations with \$14.9 million or 44.7%
 - Transportation with over \$3.4 million or 10.1%
 - Parks, Recreation, and Libraries with over \$2.0 million or 6.1%.
- Three new positions were added to staff the new library. However, there was a net reduction of non-Public Safety positions due to position eliminations. A reorganization resulted in reallocation and transfers of personnel when feasible. Total budgeted positions for the City are 213.5 for fiscal year 2010. The allocations of personnel were similar to spending trends as follows:
 - Public Safety at 59.1% or 125 positions
 - Development Services with 6.6% or 14 positions
 - Public Works – Streets with 3.8% or 8 positions
- Major highlights to the general fund budget are as follows:
 - City Magistrate budget increases due to the IGA for additional staff, handling City court increased activities.
 - City Manager Office budget increases due to one Building Inspector transferred in as the new Intergovernmental Technician and Public Information Office.
 - IT division budget increases due to a reorganization resulting in centralized computer software maintenance costs.
 - Financial Services budget increased due to capital improvement project of a new Enterprise Resource Program to integrate the financial accounting system and the transfer of a Customer Service Representative from the City Clerk Department.
 - Facilities Management budget increased due to the reorganization resulting in centralized building repair and maintenance costs.
 - Transportation budget increased due to capital improvement plan projects.

EXPENDITURES BY FUND TYPE

FUND TYPE	EXPENDITURES ADOPTED BUDGET FY09	EXPENDITURES ESTIMATED ACTUAL FY09	EXPENDITURES PROPOSED BUDGET FY2010
General Fund	\$37,561,028	\$29,710,043	\$33,417,128
Special Revenue Funds	\$12,441,530	\$ 2,978,859	\$25,222,677
Capital Improvement Funds	\$30,530,951	\$ 8,449,891	\$24,193,300

In conclusion, this budget has no bonded indebtedness. This does not mean this will not be a funding mechanism in the future of the city. No specific bonding is planned at this time.

ACKNOWLEDGEMENTS

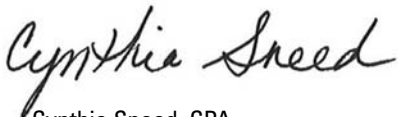
This budget reflects the hard work and cooperative efforts of both City Council and management staff to produce a budget that reflects the balance between the current economic realities and the desire to provide the best government possible during these current conditions for the citizens of Maricopa.

It is with great pleasure and purpose that we serve the citizens of Maricopa.

Respectfully submitted,



Kevin Evans
City Manager



Cynthia Sneed, CPA
Director of Financial Services

RESOLUTION NO. 09-38

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF MARICOPA, ARIZONA, ADOPTING THE BUDGET FOR THE FISCAL YEAR 2009-2010.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the Mayor and the Maricopa City Council did, on June 2, 2009, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing fiscal year, also an estimate of revenues from sources other than direct taxation; and

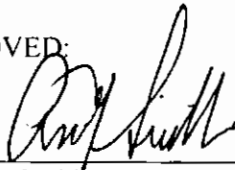
WHEREAS, , in accordance with said chapter of said title, and following due public notice, the Mayor and the Maricopa City Council met on June 29, 2009, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses; and

WHEREAS, , it appears that publication has been duly made as required by law, of said estimates together with a notice that the Mayor and the Maricopa City Council would meet on June 29, 2009, at the Global Water Center for the purpose of hearing taxpayers.

NOW, THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of Maricopa, Arizona, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedule, as now increased, reduced, or changed are hereby adopted as the budget of the City of Maricopa for the fiscal year 2009-2010.

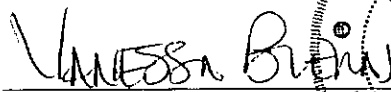
PASSED AND ADOPTED by the Mayor and City Council of the City of Maricopa, Arizona, this 29th day of June, 2009.

APPROVED:



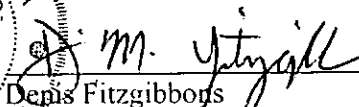
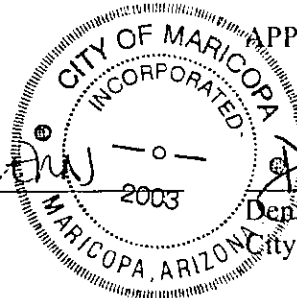
Anthony Smith
Mayor

ATTEST:

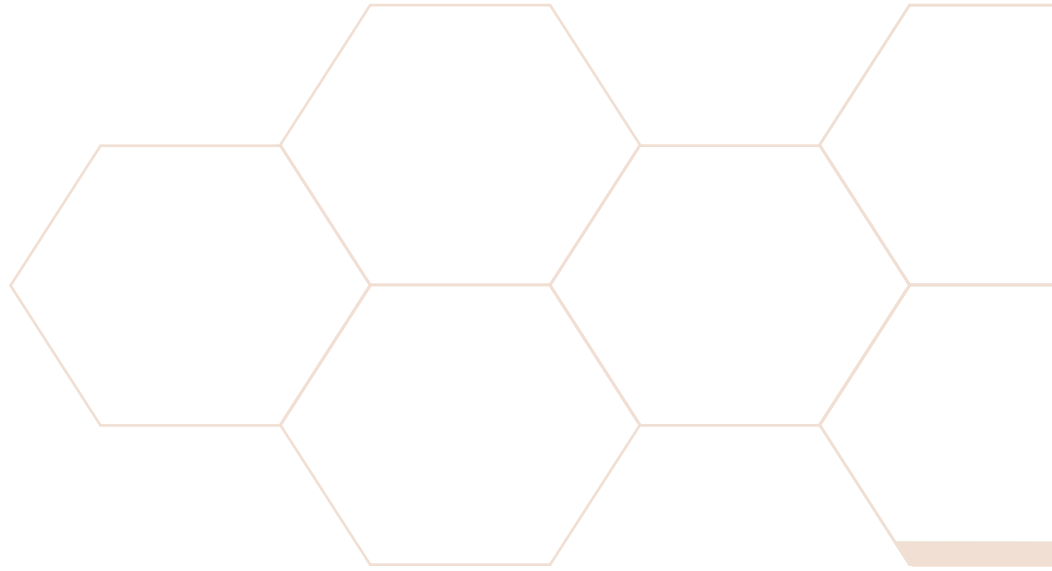


Vanessa Bueras, CMC
City Clerk

APPROVED AS TO FORM:



Denis Fitzgibbons
City Attorney



General Information



BUDGETARY POLICIES

INTRODUCTION

The City of Maricopa, Arizona, budget policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Arizona Revised Statutes for local governments, and the City of Maricopa Code. These policies are intended to assist the City Council and City staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions. The Annual Budget is, in itself, a policy document.

ANNUAL BUDGET

1. The fiscal year of the City of Maricopa shall begin July 1 of each calendar year and will end on June 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.

2. The City Manager, no later than June first of each year, shall prepare and submit to the City Clerk, the annual budget covering the next fiscal year, which shall contain the following information:
 - a. The City Manager's budget message shall outline the proposed policies for the next fiscal year with explanations of any major changes from the previous years in expenditures and any major changes of proposed policy and a statement regarding the financial condition of the City.
 - b. An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
 - c. An itemized list of proposed expenditures for office, department, agency, and projects for the budget year, as compared to actual expenditures of the last ended fiscal year, and estimated expenditures for the current year compared to adopted budget. Analysis will provide identification of long term costs in expenditures versus one-time expenditures, for the purpose of long-term budgetary stabilization and sustainability.
 - d. A description of all outstanding bonded indebtedness of the City.
 - e. A statement proposing capital expenditure deemed necessary during the next budget year including recommended provisions for financing and estimates of all future costs.
 - f. A list of capital projects which should be undertaken within the next five succeeding years.
 - g. A five year financial plan for the General Fund.
3. The City Manager's budget should assume, for each fund, revenues that are equal to, or exceed expenditures. The City Manager's budget message shall explain the reasons for any fund that reflects operating expenditures exceeding operating revenues.
4. At least two public hearings shall be conducted before the City Council, allowing interested citizens to express their opinions concerning expenditures. The notice of hearing shall be published in the official newspaper of the City not less that 14 days before or more than 20 days before the hearing. (A.R.S. 42-17107)
5. Following the public hearing, the Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least three days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote. If the Council fails to adopt the budget, the City shall continue to operate under the existing budget until such time as the Council adopts a budget for the ensuing fiscal year.
6. Upon final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the Council shall constitute the official appropriations for the fiscal year. Under conditions which may arise, the Council may amend or change the budget to provide for any additional expense.
7. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than ninety days following the date of the budget's adoption by the Council.

BASIS OF ACCOUNTING AND BUDGETING

1. The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board (GASB).
 - a. The accounts of the City are organized and operated on the basis of funds and account groups. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain long-term assets and liabilities of the governmental funds not recorded directly in those funds. Governmental funds are

used to account for the government's general government activities and include the General, Special Revenue and Capital Project funds.

- b. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Substantially all revenues are considered to be susceptible to accrual. Ad valorem, sales, franchise and state shared revenues recorded in the General Fund are recognized under the susceptible to accrual concept. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues (except earnings on investments) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available. Expenditures are recognized when the related fund liability is incurred, if measurable, except for principal and interest on general long-term debt, which are recorded when due, and compensated absences, which are recorded when payable from currently available financial resources.
 - c. The City utilizes encumbrance accounting for its Governmental fund types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.
2. The City's annual budgets shall be prepared and adopted on a basis consistent with generally accepted accounting principles for all governmental funds except the capital project funds, which adopt project-length budgets. All annual appropriations lapse at fiscal year end. Under the City's budgetary process, outstand-

ing encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

3. The issuance of Statement 34 by the GASB has influenced the creation and reporting of individual funds. GASB 34 essentially mandates dual accounting systems; one for government-wide (i.e. the government as a single entity) reporting and another for individual reporting. Under GASB 34 for individual funds, the City will continue utilizing the accounting and budgeting processes as described in paragraphs #1. and #2. of this section. However, because of GASB 34 mandates the flow of economic resources measurement focus and accrual basis of accounting for the government-wide reporting, extensive reconciliation must be performed to present aggregated fund information in the government-wide reporting model. Therefore, individual operating funds will be created with the objective of reducing fund to government-wide reconciliation as much as possible. When appropriate, individual funds will be examined as to whether it will be appropriate to account for them as proprietary fund types. Also, the City will limit the use of internal service funds and incorporate the financial transactions of those funds into other governmental funds.

BUDGET ADMINISTRATION

1. All expenditures of the City shall be made in accordance with the adopted annual budget. The department level is the legal level of the control enacted by the City Council. Budgetary control is maintained at the review of all requisitions of estimated purchase amounts prior to the release of purchase orders to vendors or cash disbursements.
2. The following represents the City's budget amendment policy delineating responsibility and authority for the amendment process. Transfers between expenditure line items in one department may occur with the approval of the Finance Department and the City Manager when: (1) the transfer does not result in a net increase in the budget for that department, and (2) the transfer will not result in the expenditure of funds for a purpose that is not

included the adopted budget. For example, a budgetary transfer may be approved that reallocates budgetary authority from Project A to Project B, when a department has realized budgetary savings on Project A and finds that Project B lacks sufficient budgetary authority to carryout the goals and objectives set by the City Council. Requests for such transfers will be initiated and recorded on forms provided by the Finance Department. Any budgetary transfer that: (1) proposes to spend monies for a purpose that is not included in the adopted budget, and/or (2) will result in an increase in a department's total budget must be approved by a majority vote of the members of the City Council at a public meeting.

FINANCIAL REPORTING

1. Following the conclusion of the fiscal year, the City's Finance department may prepare a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting and financial reporting principles established by the GASB. The document shall also satisfy all criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting Program.
2. The CAFR shall show the status of the City's finances on the basis of generally accepted accounting principles (GAAP). The CAFR shall show fund revenues and expenditures on both a GAAP basis and budget basis for comparison purposes. In all but two cases this reporting conforms to the way the City prepares its budget. Compensated absences (accrued but unused sick leave) are not reflected in the budget but are accounted for in the CAFR's long-term debt account group. Depreciation expense is not shown in the budget's proprietary funds, although the full purchase price of equipment and capital improvements is reflected as uses of working capital.
3. Included as part of the Comprehensive Annual Financial Report shall be the results of the annual audit prepared by independent certified public accountants designated by the City Council.
4. The Finance Director shall within sixty day following the conclusion of each calendar quarter, issue a report to the City Council reflecting

the City's financial condition for that quarter. The quarterly report format shall be consistent with the format of the annual budget document.

REVENUES

1. To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax can be somewhat volatile, unpredictable source of revenue the City will attempt to reduce its dependence on one-time sales tax revenue. Specifically, analysis will put a priority on identification of long term trends in sales taxes versus one-time sales tax revenues, for the purpose of stabilization of sales tax revenue projections.
2. For every annual tax levy, the City shall receive from the county assessor the certified property values necessary to calculate the property tax levy limit by February 10th of each tax year. The City shall make the property values provided by the county assessor available for public inspection by February 15th of each tax year. The City shall make notification as to agreement or disagreement with the property tax levy limit to the Property Tax Oversight Commission by February 20th of each fiscal year. If deemed necessary on July 3rd of each fiscal year, the City will submit information on involuntary tort judgments and appropriate documentation to the Property Tax Oversight Commission.
3. Since the City of Maricopa is subject to "Truth in Taxation" (when the proposed primary tax levy, excluding amounts that are attributable to new construction, will exceed the tax levy from the preceding tax year), the deadline for the adoption of the tentative budget will be required before June 30th of each fiscal year. The budget will be published once a week for two consecutive weeks prior to the July final adoption date. This publication will include time and place of the budget hearing and a statement indicating where the proposed budget may be examined. (This tentative adoption must be completed by state law on or before the third Monday in July of each fiscal year.)
4. The City of Maricopa will hold a public hearing on the budget and adopt a final budget by first

- City Council meeting in July of each fiscal year. (This must be completed by state law by the second Monday in August of each fiscal year.)
5. Since the City of Maricopa is subject to “Truth in Taxation”, the “Truth in Taxation” notice must be published twice in a newspaper of general circulation in the City. The first publication shall be at least fourteen, but not more than twenty days, before the date of the hearing for the proposed levy. The second publication must be at least seven but not more than ten days before the hearing. The hearing must be held at least fourteen days before the adoption of the levy. The hearings for “Truth in Taxation”, the adoption of the levy and the adoption of the final budget may be combined into one hearing. The “Truth in Taxation” hearing must be held before the adoption of the final proposed budget. (This only applies if the primary tax levy (net of construction) is greater than the amount levied by the City in the prior year.
 6. The City of Maricopa will adopt the property tax levy on or before the third Monday in August of each fiscal year. This tax levy should be adopted fourteen days after the final adoption of the annual City of Maricopa Budget. A.R.S. 42-17151
 7. The City of Maricopa will establish user charges and fees at a level that attempts to recover the full cost of providing the service.
 - a. User fees should identify the relative costs of serving different classes of customers.
 - b. The City will make every reasonable attempt to ensure accurate measurement of variables impacting taxes and fees (e.g. verification of business sales tax payments, etc.)
 8. The City of Maricopa will attempt to maximize the application of its financial resources by obtaining supplementary funding through agreements with other public and private agencies for the provision of public services or the construction of capital improvements.
 9. The City of Maricopa will consider market rates and charges levied by other public and private organization for similar services in establishing tax rates, fees, and charges.
 10. When developing the annual budget, the City Manager shall project revenues from every source based on actual collections from the preceding year and estimated collections of the current fiscal year, while taking into account known circumstances which will impact revenues for the new fiscal year. In consideration of the fluidity potential of actual revenues, the revenue projections for each fund should be made conservatively so that total actual fund revenues exceed budgeted projections.
 11. The City of Maricopa will provide sustainability principles and guidelines for all government departments, as a tool for behavior and decision making and to be promoted generally to the private sector and general public. These principles are generally related to sustainability as meeting the needs of the present without compromising the ability of future generations to meet their own needs.

OPERATING EXPENDITURES

1. Operating expenditures shall be accounted, reported, and budgeted for in the following major categories:
 - a. Operating, recurring expenditures
 - i. Personal Services
 - ii. Professional and Technical
 - iii. Purchased Property Services
 - iv. Other Purchased Services
 - v. Supplies
 - b. Operating, non-recurring expenditures
 - i. Capital Outlay
2. The annual budget shall appropriate sufficient funds for operating, and recurring expenditures necessary to maintain the established quality and scope of City services.
3. Personal Services expenditures will reflect the staffing needed to provide established quality and scope of City services. To attract and retain employees necessary for providing high-quality service, the City shall at a minimum maintain a compensation and benefit package

- competitive with the public and, when quantifiable, private service industries.
- Supplies expenditures shall be sufficient for ensuring the optimal productivity of City employees.
 - Purchased Property Services expenditures shall be sufficient for addressing the deterioration of the City's capital assets. Purchased Property Services should be conducted to ensure a relatively stable level of expenditures for every budget year.
 - The City of Maricopa will regularly evaluate its agreements with private contractors to ensure the established levels of services are performed at the optimal productivity and sufficient levels for the City.
 - Capital equipment is defined as equipment that exceeds \$10,000 and has a useful life of greater than one year. Existing capital equipment shall be replaced when needed to ensure the optimal productivity of City employees.
 - Expenditures for additional capital equipment shall be made to enhance employee productivity, improve quality of services, or expand scope of service.
 - To assist in controlling the growth of operating expenditures, operating departments within the General fund will submit their annual budgets to the City Manager with well defined goals and objectives directing spending within departments.

FUND BALANCES

Policy on Stabilizations Funds are developed to maintain the fund balance of the various operating funds at a level sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies, events and circumstances.

- The City shall strive to maintain the General Fund undesignated fund balance at 10 percent of current year budget expenditures. After completion of the annual audit, if the undesignated fund balance exceeds 10 percent, the excess may be specifically designated for subsequent year expenditures.

- Fund Balance may be used for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize fund balance.
- The City shall strive to reserve 50% of the identified one-time revenues received each year. These funds may be used to fund one-time expenditures, such as capital projects, with consideration for on-going future costs.
- The City shall maintain sufficient reserves in its debt service funds which shall equal or exceed the reserve fund balances required by bond indentures.

FUND TRANSFERS

- With the exception noted below, there will be no operating transfers between funds. Any costs incurred by one fund to support the operations of another shall be charged directly to the fund. (For example, actual hours worked by General fund employees for Grant fund events.)
- Fund transfers between funds may occur when surplus fund balances are used to support non-recurring capital expenditures or when needed to satisfy debt service obligations.

DEBT EXPENDITURES

- The City may issue debt when it is advantageous to the City to do so to fund capital projects that cannot be supported by current, annual revenues.
- To minimize interest payments on issued debt, the City will exercise due diligence in maintaining a rapid debt retirement policy by issuing debt with a maximum maturity target of fifteen (15) years. Retirement of debt principal will be structured to ensure constant annual debt payments.

3. The City will attempt to attain minimum base bond ratings (prior to insurance) of A1 (Moody's Investors Service) and A+ (Standard & Poor's) on its general obligation debt.
4. When needed to minimize annual debt payments, the City will obtain insurance for new debt issues.

8. The identification of a project within the five year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

CAPITAL PROJECT EXPENDITURES

CAPITAL IMPROVEMENT PLAN (CIP)

1. The CIP is a policy document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements with a total cost over \$25,000. Capital expenditures that are less than \$25,000 are considered Operating Capital and are expended from the City's operating funds.
2. It not only includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects anticipated into the indefinite future.
3. All costs for the five year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation and changes in plans and circumstances.
4. The CIP is reviewed and updated annually, with a target date set in December of each year.
5. The CIP also serves as a foundation for the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.

CAPITAL IMPROVEMENT PROGRAM

6. The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
7. Projects included within the five year program must have sound cost estimates, an identified site, and verified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.

THE CIP BUDGET PROCESS

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council annually. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent Annual Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs, and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

UTILITY CAPITAL EXPENDITURES

1. The City will design utility rates sufficient for funding a depreciation reserve which will accumulate resources to replace or rehabilitate aging infrastructure which no longer can be serviced by regular maintenance. Attempts should be made to fund the reserve at a level approximate to annual depreciation of assets as reported in the City's annual Comprehensive Annual Financial Report.

LONG-TERM FINANCIAL PLANS

1. The City will adopt the annual budget in the context of a long-term financial plan for the General Fund. Financial plans for other funds may be developed as needed.
2. The General fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process.

BUDGET PROCEDURES

OVERVIEW OF PERFORMANCE BUDGETING

Faced with fiscal constraints and demands for more and better public services, governments at every level are implementing new ways of budgeting. The budget is increasingly being seen as a tool to promote government accountability and effectiveness, rather than simply as a vehicle for allocating resources and controlling expenditures.

Performance based budgeting has been defined as a system where managers are provided with the flexibility to utilize agency resources as required, in return for their commitment to achieve certain performance results. Performance budgeting is a system of planning, budgeting and evaluation that emphasizes the relationship between money budgeted and results expected.

PERFORMANCE BUDGETING:

- *Focuses on results.* Departments are held accountable to certain performance standards. There is a greater awareness of what services taxpayers are receiving for their tax dollars.

- *Is flexible.* Money is often allocated in lump sums rather than strictly line-item budgets, giving managers the flexibility to determine how best to achieve results.
- *Is inclusive.* It involves policymakers, managers, and often citizens in the budget "discussion" through the development of strategic plans, identification of spending priorities, and evaluation of performance.
- *Has a long-term perspective.* By recognizing the relationship between strategic planning and resource allocation, performance budgeting focuses more attention on longer time horizons.

Common characteristics of performance budgets include:

- Agency identification of mission, goals, and objectives;
- Linkage of strategic planning information with the budget;
- Development and integration of performance measures into the budget;
- Dis-aggregation of expenditures into very broad areas (such as personnel, operating expenditures, and capital outlays) rather than more specific line-items.

Performance based budgeting is not envisioned as a reward and punishment system based on level of performance, but rather as an approach to evidence based decision making. The key intended benefit is to shift the focus and debate away from the level of program inputs, and focus on results. If the current level of results is unacceptable, the reasons for poor performance should be examined and if current strategies are ineffective, program changes may be necessary; the contra is equally true in measuring effectiveness of departments and programs.

Early involvement of stakeholders in the development of strategic plans and performance measures can go a long way towards building consensus and commitment. Decision makers and other stakeholders are generally most supportive of performance measurement systems that they have helped to develop themselves. If managed well, performance budgeting may over time strengthen relationships between the branches of government.

Scope of process – In order to ensure that the City of Maricopa allocates financial resources in line with the City Council’s goals and priorities, the following process issues will be discussed in developing these goals and priorities: Growth indicators, how growth impacts service delivery, financial analysis and forecast, CIP projects and other strategic needs. As the process proceeds, City Council will receive input from a City Council survey, public hearings, and from the city staff. Also the City Council will conduct work sessions, council retreats, and will conduct Public hearings and Regular and Special Council meetings to receive community input for the budget. City Council will convene in Regular and Special sessions to adopt and approve the tentative budget, final budget, and the property tax levies.

Performance Goals and Objectives – The detail department goals and objectives are due early in the budget process and before budget requests are to be submitted. The budget office is available to assist departments in developing goals and objectives for each department and project. The budget office will provide examples for each department. Each department shall quantify their department’s goals to reflect how the budgeted dollars are to be spent.

As previously stated, performance measurement is a crucial aspect of the budget and management process. Performance measures should reflect your department’s goals and objectives. Performance measures should be developed for all departments and they should be meaningful to both management and the department. For more information on establishing performance measures, please contact the Budget office.

Budget Processes – The City has deployed all new budgetary procedures for department budget requests. These procedures help with compliance with established financial policies, and ensure proper priority is given to all funding demands. Departmental budget requests are segregated into five separate components: **base budget, capital improvement program, personnel, supplemental requests, and carryovers**. All of these segments of the departments’ budgets shall reflect department goals and objectives.

Base Budget – This base budget is a starting point to the budget process which represents current expenditures. New requests will be added to

department’s budgets as new proposed expenditures for a total requested budget for the upcoming fiscal year. The total requested budget will reflect department goals and objectives. Budget requests will be submitted by individual line item, this is for accounting purposes only. However, department directors are encouraged to make adjustments between individual line items (within the supplies and services categories), as long as the sum total appropriation does not exceed the total base budget

As a departure point and to assist department heads, each department/program will be calculated by the Budget office, a **base expenditure** amount to support all ongoing operations for the fiscal year. The base budget for salaries and benefits will be calculated by the budget office reflecting all **currently authorized positions**, proposed merit increases and increases in insurance and retirement costs. The allocation for supplies and services is based on the prior year’s appropriation less one-time expenditures for each department/program. One time expenditures are usually found in Capital, non-Capital, and Professional Services line items.

Personnel Changes – Department heads should verify current employee names, positions and titles, identify any changes or adjustments to position allocation. This allows department heads to manage personnel dollars and ensure that all funds are appropriately allocated to the proper fund, department, division and program. All requests for additional positions will be entered through the supplemental process and should be shared with the Human Capital (HC) Department.

Changes such as position reclassifications and title changes should be coordinated with the HC Department. Additionally, HC should approve any position/classification titles that do not exist on the current pay plan prior to submittal in the budget process. HC should review all requests for appropriateness including: reclassification of existing positions; placement of additional budgeted positions in existing classifications; and the need to create new compensation classes. Detailed documentation including an updated job description and any other relevant information should be submitted to HC as soon as possible and not later than January 31. HC shall work with departments and assist them in changes to their personnel needs.

Capital Improvement Program – The Capital Improvement Program (CIP) budget is designed to budget for all the cost components of the typical capital improvement project over multiple fiscal years. All individual items or projects with a total cost of \$25,000 or more are considered CIP items. Items/projects costing less than \$25,000 and vehicles must be submitted through the supplemental process. Exceptions to this will be handled on a case-by-case basis.

Departments will be accountable for **all five years** of the CIP. Management will evaluate and prioritize **all five years** of the CIP, in concert with the priorities established by the Council. The out-years of the CIP are critical for the establishment and utilization of impact fees and proper fiscal planning.

Departments should provide detail, including a breakdown of project costs, and the specific funding source to be utilized. Operating expenditures associated with a CIP item should be submitted using the supplemental process. The supplemental must state the CIP Project name and should include all operating costs that are required if the project is funded.

Supplemental Requests – Any department requesting an increase to their base budget will be required to develop a supplemental request separately from their base budget. The supplemental process is used to request new personnel, programs and all operating costs associated with CIP items. Supplemental requests are separated into two classifications: “Maintenance” and “Enhancement” and within these classifications requested funding must be specified as “Ongoing” or “One-time”. Departments will be required to designate costs in these categories. *Maintenance* requests are those that are needed solely due to growth and the continuation of current services at the existing level of service. *Enhancement* requests are those that will improve the current level of service or offer new programs or services or in response to a policy initiative or a directive.

Given the limited amount of funds available for supplemental requests, it is important for departments to **prioritize** their individual needs. To assist in prioritizing requests, the supplemental requests should be categorized by level of importance. Supplemental requests should be prioritized at the department level with #1 being the most important. Management understands that all supplemental requests are important; however there can be only one #1 (and one #2, one #3, etc...) per department.

As can be expected, extra scrutiny is given to individual supplemental requests. As a result, the City Manager has developed a questionnaire to be completed by the department to justify their request within the supplemental input module. Following is a listing of these questions.

Please Describe this Supplemental Request – In this section, simply discuss the service that will be provided if this supplemental is funded. It is best to limit your narrative to two paragraphs or less. After reading this description, what you are requesting should be clearly understood by people unfamiliar with your services.

How will this new request affect your current service level? – The City Manager and staff are trying to identify how this will enhance your current level of service, or continue to maintain the existing service level or serve a policy initiative or directive. Please write a paragraph on how this funding will improve or sustain this service activity. Include workload issues and standards utilized, where applicable.

Discuss other options/alternatives which are available to address this concern. – Please describe in a couple paragraphs what other options your division/department has considered to deal with the current issue.

If a position is approved, where will they be housed? – The response should only be completed if an increase in positions is being requested. If remodeling/expansion of facilities is required, be sure to review with Facilities management. If the remodeling/expansion required is anticipated to be over \$25,000 the request would need to be submitted through the CIP process.

Has this request been reviewed by other departments? – Specifically, any supplemental request, which has an impact on another department, must be reviewed by the effected department. For example, any computer or communication related requests must be reviewed by the Information Technology Department and any space-related issues must be reviewed by the Facilities Department. Impacted departments may require additional forms to be filled out for specific requests and have established deadlines for review, separate from the budget process.

- HC, Facilities & IT Review deadline February 5th

Carryover Requests – This part of the budget is designed to allow departments to budget for those items obligated in a prior fiscal year but not entirely paid for during that year. One example of the type of item that may be put in a carryover request is a multi-year contract. Another example may be a purchase order for equipment that was initiated in May or June but can't be filled until after the end of the current fiscal year. By using carryover request forms, the budget office is able to more accurately capture commitments that span multiple fiscal years. **All purchase orders expire on June 30th unless renewed through the budget process and should have an agenda item that renews purchase order annually.**

These Carryover requests will use same form as supplemental request.

BUDGET REVIEW PROCESS AND CALENDAR

Once departments have prepared their individual budgets, the Budget office will compile the base, supplemental and personnel changes. Departments are required to submit their annual goals and objectives at, or before, submission of individual budgets. After a careful review for accuracy, the Budget office will meet with individual departments to resolve any outstanding issues.

Each department will have an opportunity to meet with the management review team to present and defend their requested capital items, personnel, and service enhancements. The management review team will review all requests for funds and all CIP projects.

When determining funding for projects and enhancements, **eligible restricted funds will be utilized first.** (e.g. Impact Fee Funds) Following the management review process all recommendations on supplements and CIP projects will be available through the Budget office. Departments desiring an appeal of the decisions of the management team will be given an opportunity to voice their concerns at the second management team meeting.

The decisions made by the management team at these meetings will subsequently serve as the basis for the City Manager's recommended budget. A final review of the overall budget with the City Manager will be held in early April. Although the City Manager has the final word on recommended funding, he has committed to abiding by the priorities of the management review team. Following City Manager review and modification, the budget office will prepare all documents for distribution to Council and staff two weeks prior to the Council Retreat, tentatively scheduled for the final week in April.

Following the Council Retreat, and upon any council revisions to the budget, the City Manager and the budget office will present the tentative budget to Council for adoption no later than the third week in May at a special City Council meeting. The final budget is scheduled for adoption no later than the first week in June at a regular scheduled City Council meeting with the property tax levy scheduled for adoption at a regular City Council meeting no later than the third week in July. ●

BUDGET CALENDAR • 2010

START DATE	ACTIVITY
February 9,10	Kick off Meeting - City Manager, Department Directors discuss policies, goals and objectives, receive budget materials
February 20	Department Goals and Objectives due
February 20	Facilities, HR, and IT review deadline
March 11	Council Retreat – Discussion of priorities, goals, and objectives for operations budget for FY10
March 20	All Budget Requests Due – Review and compile requests
Ongoing	Review and Revise Budget Requests with Departments
April 6 - 10	Staff Team Budget Reviews with City Manager
May 7	Budget/Finance Sub-Committee Review
May 12	Council Review – Discussion and review of operations budget
May 15	Budget/Finance Sub-Committee Review
June 2	Tentative Budget – Council Adoption of Tentative Budget
June 12	Truth-in-Taxation 1st notice published, Budget Publication
June 19	Truth-in-Taxation 2nd notice published, Budget Publication
June 29	Public Hearing on Final Budget - Council Adoption of Final Budget and Public Hearing on Tax Levy
July 7	Council Adoption of Property Tax Levy

CITY PROFILE

PROUD HISTORY

1694

A 1694 journal entry by Father Euseblo Francisco Kino records a description of what would become Maricopa Wells. He noted an established agricultural community populated by friendly Native Americans who were established traders.

1800s

In the Mid-1800's, when everything south of the Gila River was still part of Mexico, Maricopa Wells was a dependable source of water along the Gila Trail. The 1870's brought the railroad south off the wells and the ever-adaptable people of the area moved to meet the needs of progress. Phoenix was little more than a tiny village on the Salt River but growing political influence led to the building of a spur line from Maricopa to Phoenix. Today's Maricopa Road (John Wayne Parkway) lies over the top of that old rail line.

1900s

In 1935, Maricopa settled into a slower pace as rail traffic north was halted. Although agricultural production had been consistent through time, it became the catalyst when the rail service was cut. Increased mechanization of agriculture slowed the flow of people. However, it created a hearty farm economy that thrives today.

2000s

Farms and pecan groves have given way to new rooftops, paved roads and endless opportunities for residents. In October 2003, Maricopa incorporated and became Arizona's 88th city; and in 2006, in response to unprecedented hypergrowth, Maricopa residents voted to adopt its first Municipal General Plan to ensure the City achieves its vision for the year 2025.



Based on public input, a Municipal General Plan is a comprehensive document that will guide the long-term growth and development of a city. It is a blue-print that outlines our decisions in relation to future land use, transportation systems, economic development, and community facilities and services.

TODAY

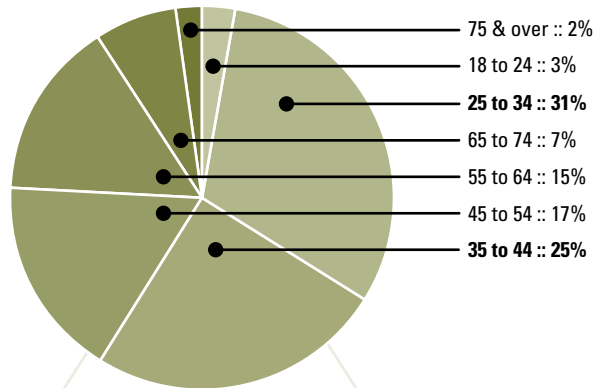
In order to honor the past while moving into the future of rapid growth, the City has developed a vision for itself in the year 2025. Maricopa has a unique small-town feel, reflective of its agricultural roots and western heritage.

PROSPEROUS FUTURE

The City of Maricopa is a family-oriented, vibrant community for residents and businesses seeking careful growth, environmental awareness, and a high quality of life. Maricopa offers a beautiful, clean suburban setting, efficient, high-quality city services, low crime rate, quality schools and recreation opportunities.

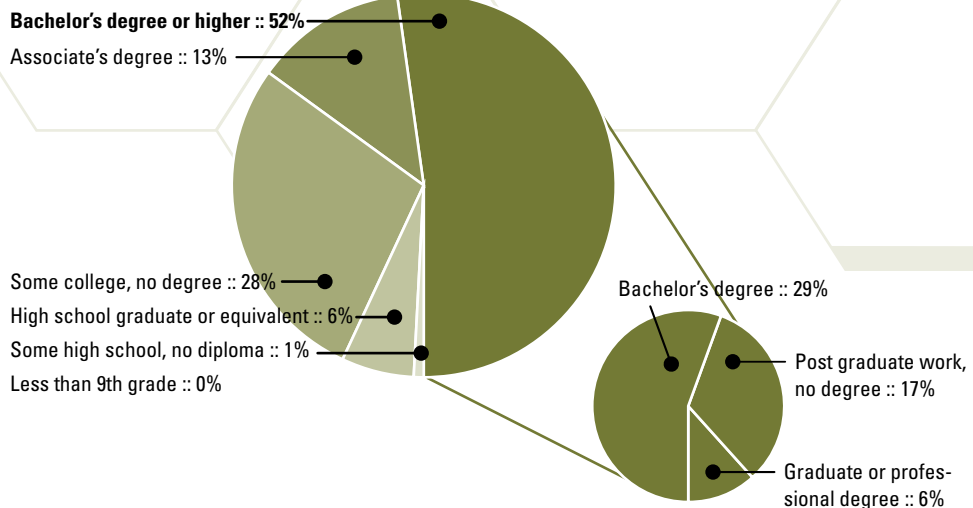
AGE DISTRIBUTION

- **56%** of Maricopa’s adult residents are **between the age of 25 to 44**.
- This is positive information for employers seeking an active work force.



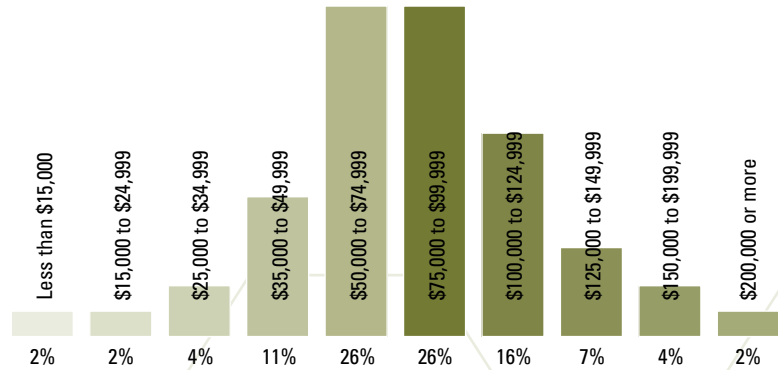
EDUCATIONAL ATTAINMENT

- **52% of Maricopa residents have a bachelor’s degree or higher**, compared to 27% of residents in the metro area.
- 13% have an associates degree.
- An astounding **88% reported having some post-high school education**.



HOUSEHOLD INCOME

- **29% of Maricopa responders report household incomes of \$100,000 or greater** (compared to only 20% of metro area households).
- This is critical information for attracting retail and restaurant industries.



LENGTH OF RESIDENCE

- Only **9%** of respondents have lived in Maricopa over 5 years.
- Most are from Chandler, Phoenix, or California.
- **60%** of workers had been at their current job for 3 years or more indicating that most did not change jobs when they moved to Maricopa.

JOB SECTOR

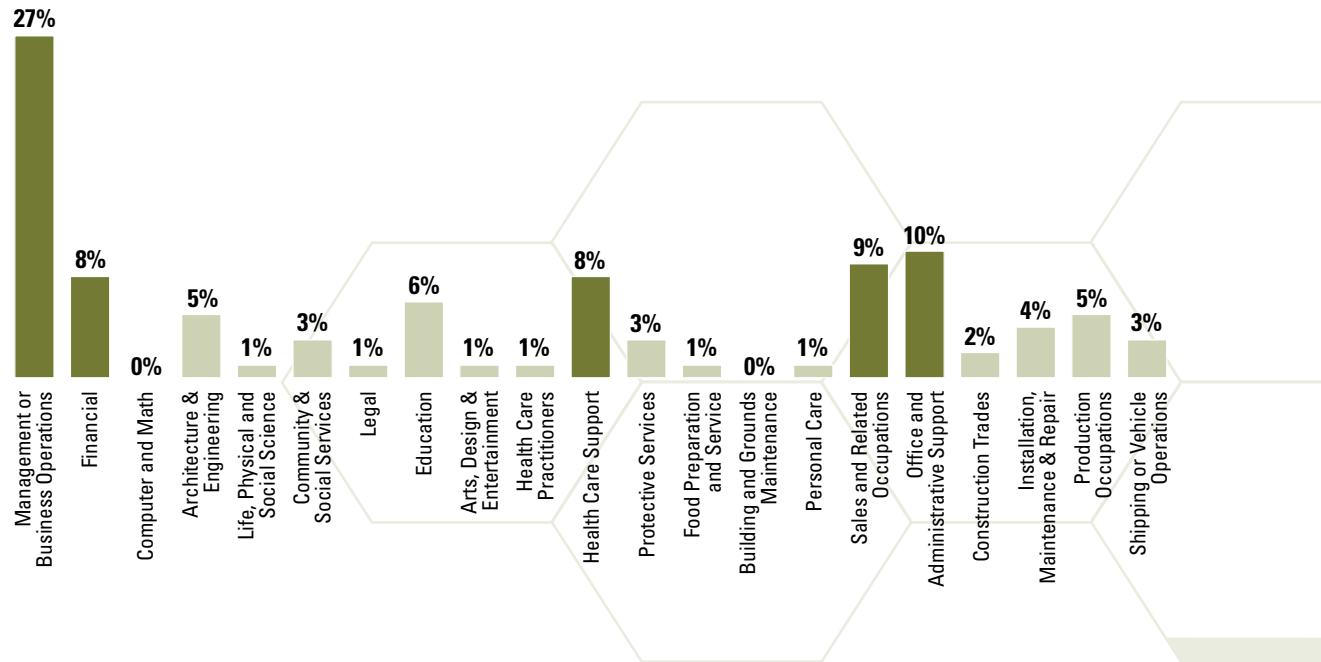
- **38%** work in the services sector, with high concentrations in health care, professional services and education.
- **15%** work in finance and insurance, primarily in banking and mortgage lending.
- **14%** work in manufacturing with a concentration in electronics and instruments.
- Specific companies reported by more than 20 respondents each include:
 - Intel
 - Maricopa Unified School District
 - Wells Fargo
 - Banner Health
 - US Airways
 - Arizona State University
 - City of Maricopa
 - Countrywide Home Loans

PREVIOUS RESIDENCE	NUMBER	PERCENT
Chandler	343	19%
Phoenix	207	11%
Mesa	159	9%
Gilbert	114	6%
Ahwatukee	101	6%
Tempe	95	5%
Scottsdale	55	3%
Glendale	25	1%
All other Maricopa County	52	3%
Pinal County	47	3%
Pima County	28	2%
All other Arizona Counties	31	2%
California	179	10%
Illinois	36	2%
Washington	26	1%
Michigan	24	1%
Colorado	23	1%
New York	20	1%
Nevada	20	1%
All other states	232	13%
Non-USA	5	0%



OCCUPATIONAL TRENDS

Overall, the Maricopa workforce is highly skilled with **53% working in management and other professional occupations**, compared to only 33% of the metro area population.

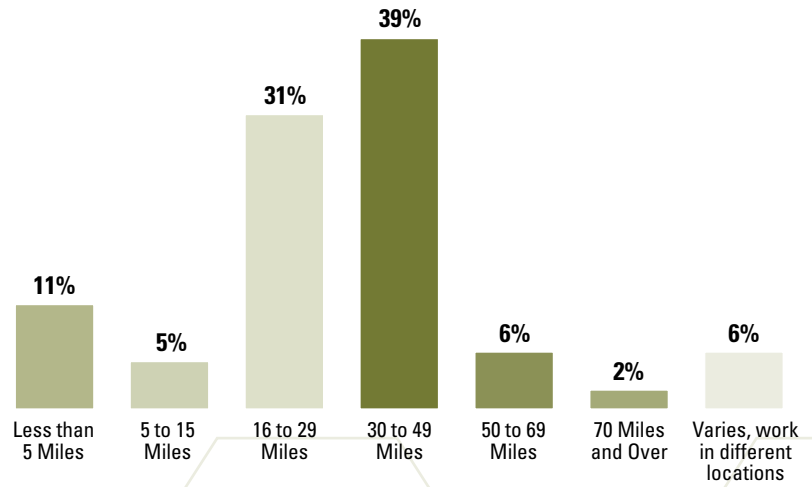


SALARY TRENDS

- **26%** of total respondents earn individually over \$75,000.
- **Over 60%** of healthcare practitioners, architects and engineers living in Maricopa earn more than \$75,000 along with about 33% each for sales, management and protective service workers.
- **Only 6%** of respondents earn less than \$25,000 per year and are mainly retail or food service occupations.

COMMUTING

- Commuting is a major issue for the local workforce – **74% reported moderate to high associated stress.**
- **47% of residents commute more than 30 miles** one way to work; the average travel time to work for metro area workers is about 27 minutes.
- With rapidly increasing gas prices, these commuting distances place a significant financial burden on residents.



WHY MARICOPA?

People were asked to rate the different factors that attracted them to live in Maricopa. Most desirable to residents were housing affordability and community safety.

	RATING				
	1	2	3	4	5
Housing Affordability	49	40	184	453	1382
	2%	2%	9%	21%	66%
Community Safety	63	91	423	703	766
	3%	4%	21%	34%	37%
Small Town Environment	263	201	464	576	568
	13%	10%	22%	28%	27%
Location Relative to Job	585	364	491	290	243
	30%	18%	25%	15%	12%
Location Relative to Family	825	322	370	231	271
	41%	16%	18%	11%	13%
Parks, Open Space & Natural Environment	275	281	575	538	364
	14%	14%	28%	26%	18%

EMPLOYMENT CHARACTERISTICS

Employment Status. Of the total respondents, 83 percent are currently employed, and 7 percent of those are self-employed. By comparison about 10 percent of residents in the metro area are self-employed.⁸ It is somewhat surprising that a higher percentage of Maricopa residents are not self-employed given the distance to major employment centers. In the CAREDF study, 18 percent of respondents in Maricopa reported being self-employed.

Length of Employment at Current Job. For employed residents, most had been at their current job for 3 to 5 years (27 percent) and an additional 23 percent had been there 1 to 2 years. The majority of residents moved to Maricopa in the past 3 years, while 60 percent of workers had been at their current job for 3 years or more indicating that many residents probably did not change jobs in order to work closer to home when they moved to Maricopa.

⁸ American Community Survey, 2005.



EMPLOYMENT STATUS • CITY OF MARICOPA RESIDENTS

	NUMBER	PERCENT
Currently Employed	2015	81.3%
Share Self Employed	150	7.4%
Length of Time with Current Employer		
Less than 1 Year	311	17.1%
1 to 2 Years	419	23.0%
3 to 5 Years	490	26.9%
6 to 10 Years	336	18.4%
More than 10 Years	268	14.7%
Not Currently Employed	465	18.8%

Occupational Mix. The largest share of respondents, 27 percent, are employed in management or business operations occupations. The next largest share are in office and administrative support occupations at 10 percent, followed by 9 percent in sales and 8 percent each in health care support and financial occupations. Overall, the workforce in Maricopa is highly skilled and with 53 percent working in management and other professional occupations, compared to only 33 percent of the metro area population⁸. Most of the respondents are committed to working in their current field with 72 percent somewhat or very likely to retire in their current occupation. By comparison, the CAREDF study showed only 16 percent employed in management or business operations, but 13 percent in sales and 8 percent in construction. Based on both industry and occupational mix, the CAREDF study reflected a lower skilled group of employed residents in Maricopa and was likely not a good representation of the overall resident workforce given the small sample size.

**EMPLOYMENT BY OCCUPATION
EMPLOYED RESIDENTS • CITY OF MARICOPA RESIDENTS**

OCCUPATION	NUMBER	PERCENT
Management or Business Operations	517	27%
Financial	149	8%
Computer and Math	6	0%
Architecture & Engineering	92	5%
Life, Physical and Social Science	20	1%
Community & Social Services	50	3%
Legal	25	1%
Education	118	6%
Arts, Design & Entertainment	21	1%
Health Care Practitioners	14	1%
Health Care Support	149	8%
Protective Services	66	3%
Food Preparation and Service	27	1%
Building and Grounds Maintenance	9	0%
Personal Care	14	1%
Sales and Related Occupations	163	9%
Office and Administrative Support	192	10%
Construction Trades	44	2%
Installation, Maintenance & Repair	84	4%
Production Occupations	95	5%
Shipping or Vehicle Operations	55	3%
Expect to Retire in Current Occupation		
Strongly agree	724	41%
Somewhat agree	550	31%
Do not agree	248	14%
Don't know	235	13%

⁸ American Community Survey, 2005.

Budget Summary



FY2010 OPERATIONAL BUDGET
BUDGET SUMMARY

Fund	Adopted Budget FY09	Fund Balances FY10	Estimated Revenues FY10	Total Resources Available FY10	Proposed Budget FY10
General Fund	37,566,028	65,688,615	25,913,158	91,601,773	33,417,128
HURF/Public Works - Streets	1,694,493	1,750,318	1,359,358	3,109,676	1,461,708
Road Maintenance	1,200,000	2,419,821	124,000	2,543,821	1,200,000
LTAf	143,137	385,787	164,497	550,284	212,000
Grants	4,848,900	1,438,875	25,049,120	26,487,995	22,348,969
County Road Tax	4,550,000	3,121,448	1,525,000	4,646,448	1,750,000
Parks DIF	675,600	18,931	57,840	76,771	1,005,000
Library DIF	3,045,351	664,599	78,980	743,579	
Public Safety DIF		918,237	34,100	952,337	78,300
Gen Govt DIF	6,000,000	5,641,557	149,280	5,790,837	7,500,000
Transportation DIF	20,810,000	20,375,221	873,560	21,248,781	13,860,000
Budget Summary Totals	80,533,509	102,423,409	55,328,893	157,752,302	82,833,105

FY2010 OPERATIONAL BUDGET
SUMMARY BY REVENUE SOURCE/FUND

Revenue Source	FY07 Actual	FY08 Actual	FY09 (3/09) Amended	FY09 (3/09) Actual	FY10 Proposed
General Property Tax	2,144,642	5,493,679	7,818,059	4,496,418	9,407,713
Local Sales Tax	25,454,638	18,992,199	8,040,000	9,096,829	9,500,000
Franchise Fees	633,918	770,397	600,000	439,614	500,000
Business Licenses	40,313	43,354	40,000	41,731	52,000
Development Permits	4,538,616	2,451,405	1,187,500	585,016	593,250
Engineering Permits	1,031,097	618,904	293,100	190,483	177,350
State Shared Revenues	3,713,371	4,835,810	4,590,097	3,479,228	4,132,198
Public Safety Fees	-	53,814	34,000	42,830	20,000
Recreational Fees	130,990	225,227	202,400	207,961	279,980
Fines & Forfeitures	192,084	406,210	360,400	340,204	450,400
Investment Earnings	2,525,937	2,837,215	500,000	(214,669)	600,000
Other Miscellaneous	156,779	413,566	115,000	114,476	200,267
Total General Fund	40,562,385	37,141,780	23,780,556	18,820,121	25,913,158
HURF (Streets)	1,549,536	1,657,975	1,461,192	919,967	1,359,358
Road Maintenance	417,670	1,067,968	220,000	38,269	124,000
LTAf	99,179	170,396	148,137	167,280	164,497
Grants	1,318,274	390,226	4,853,900	593,526	25,049,120
County Road Tax	1,665,633	1,701,998	1,570,000	1,081,008	1,525,000
Voluntary Regional Trans.	-	122,793	-	1,112,126	-
Parks DIF	636,104	409,390	377,600	67,553	57,840
Library DIF	1,967,905	674,198	525,200	89,235	78,980
Public Safety DIF	741,741	239,935	176,000	78,193	34,100
Gen Govt DIF	2,856,396	1,117,769	837,200	239,159	149,280
Transportation DIF	8,064,895	5,852,934	4,510,400	2,058,156	873,560
Total Special/DIF Funds	19,317,333	13,405,582	14,679,629	6,444,472	29,415,735
City Revenue Totals	59,879,718	50,547,362	38,460,185	25,264,593	55,328,893

FY2010 OPERATIONAL BUDGET
EXPENDITURE SUMMARY BY FUND/CATEGORY

Expenditure Category	FY07 Actual	FY08 Actual	FY09 (3/09) Amended	FY09 (3/09) Actual	FY10 Proposed
GENERAL FUND TOTALS					
Personal Services	3,379,133	15,747,078	18,525,870	18,145,290	18,190,139
Professional and Technical	4,242,240	4,232,642	7,801,504	2,600,909	9,146,860
Purch. Property Services	416,362	795,279	638,912	501,037	1,020,567
Other Purchased Services	589,423	1,063,084	1,124,349	993,938	1,345,543
Supplies	727,424	1,605,718	1,321,103	1,138,519	1,333,810
Capital Outlay	3,487,922	6,402,945	6,920,621	6,330,745	2,380,209
General Fund Total	12,842,504	29,846,746	36,332,359	29,710,438	33,417,128
SPECIAL REV/DIF FUNDS					
Personal Services	218,951	535,664	859,114	679,767	1,653,514
Professional and Technical	463,856	458,935	4,753,665	2,221,507	4,611,506
Purch. Property Services	133,796	341,538	2,298,450	1,846,512	1,648,601
Other Purchased Services	10,726	9,419	127,300	9,668	605,013
Supplies	100,678	111,023	333,928	326,914	3,452,780
Capital Outlay	2,036,638	4,179,880	32,438,552	6,344,382	37,444,563
All Other Funds Total	2,964,645	5,636,459	40,811,009	11,428,750	49,415,977
TOTAL CITY					
Personal Services	3,598,084	16,282,742	19,384,984	18,825,057	19,843,653
Professional and Technical	4,706,096	4,691,577	12,555,169	4,822,416	13,758,366
Purch. Property Services	550,158	1,136,817	2,937,362	2,347,549	2,669,168
Other Purchased Services	600,149	1,072,503	1,251,649	1,003,606	1,950,556
Supplies	828,102	1,716,741	1,655,031	1,465,433	4,786,590
Capital Outlay	5,524,560	10,582,825	39,359,173	12,675,127	39,824,772
City Totals	15,807,149	35,483,205	77,143,368	41,139,188	82,833,105

FY2010 OPERATIONAL BUDGET
AUTHORIZED POSITIONS BY DEPARTMENT

Department Totals	FY07 Actual	FY08 Actual	FY09 (3/09) Amended	FY09 (3/09) Actual	FY10 Proposed
City Magistrate	2.5	2.5	4.5	4.5	4.5
Mayor & Council	7.0	7.0	7.0	7.0	7.0
City Manager	6.0	3.5	5.5	4.5	7.5
Information Tech	-	6.0	6.0	6.0	4.0
Marketing & Comm	-	-	1.0	1.0	-
City Clerk	2.0	6.0	6.0	6.0	5.0
Finance	9.0	10.0	9.5	9.5	10.5
City Attorney	-	-	-	-	-
Support Services Admin	-	-	-	-	2.0
Human Resources	2.0	3.0	3.0	3.0	1.0
Planning	7.0	5.0	5.0	5.0	3.0
Dev. Services	13.0	14.0	15.0	14.0	11.0
Code Enforcement	-	-	1.0	1.0	1.0
Facilities Mgmt	-	1.0	2.0	2.0	2.0
Public Safety Admin	-	-	-	-	2.0
Police	9.0	62.5	64.5	67.5	63.0
Fire	-	64.5	66.5	66.5	65.0
Engineering	3.0	4.0	4.0	4.0	2.0
Transportation	-	3.0	2.0	2.0	2.0
Community Services Admin	-	-	-	-	2.0
Recreation	5.0	7.0	7.0	7.0	3.0
Libraries	2.5	4.0	4.0	4.0	7.0
Economic Dev.	-	1.0	1.0	1.0	1.0
Non-Departmental	-	-	-	-	-
Streets (HURF)	4.0	11.0	11.0	8.0	8.0
Departmental Totals	72.0	215.0	225.5	223.5	213.5

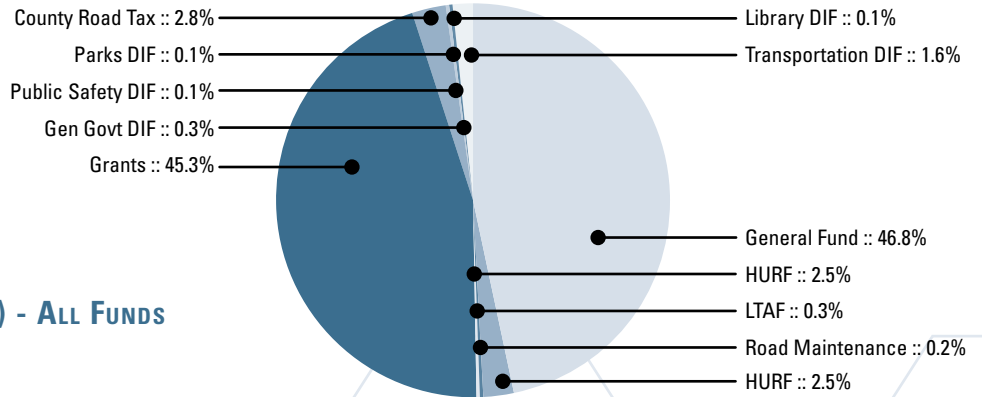
FY2010 OPERATIONAL BUDGET
SUMMARY BY DEPARTMENT

Expenditure/Department	FY07 Actual	FY08 Actual	FY09 (3/09) Amended	FY09 (3/09) Actual	FY10 Proposed
City Magistrate	167,219	70,454	224,028	215,868	267,362
Mayor & Council	236,865	315,168	385,924	352,567	350,118
City Manager	1,150,879	728,146	786,630	556,092	1,162,070
Information Tech	-	1,125,959	701,610	681,584	681,488
Marketing & Comm	-	-	241,335	204,916	-
City Clerk	180,800	366,979	505,986	498,080	401,001
Finance	549,372	1,032,891	1,041,218	951,214	1,479,004
City Attorney	258,866	1,049,084	397,000	496,426	480,000
Human Resources	-	285,971	285,026	274,234	92,567
Support Services Admin	-	-	-	-	196,462
Planning	517,487	782,393	404,816	408,492	314,869
Dev. Services	1,709,209	1,352,380	1,202,705	1,148,330	1,190,999
Code Enforcement	-	-	221,506	205,771	164,834
Facilities Mgmt	1,388,484	1,251,228	3,607,730	3,452,056	516,438
Public Safety	-	-	-	-	250,811
Police	3,711,291	7,390,078	6,727,222	6,676,638	6,530,989
Fire	-	8,468,091	7,755,324	7,930,529	7,988,303
Engineering	1,203,802	2,877,843	618,627	593,894	882,833
Transportation	-	459,771	1,477,771	757,505	3,373,215
Community Services	-	-	-	-	182,477
Recreation	1,207,804	1,392,509	3,360,962	2,915,156	1,034,855
Park Maintenance	-	-	-	-	382,534
Libraries	106,810	306,623	363,757	300,549	444,354
Economic Dev.	453,616	591,178	810,133	765,959	984,969
Non-Departmental	-	-	5,213,049	324,577	4,064,576
Streets (HURF)	526,558	1,430,680	1,694,493	1,098,700	1,461,708

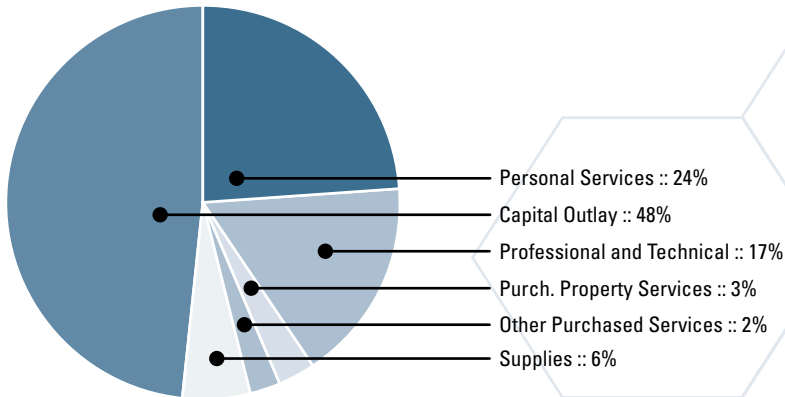
**FY2010 OPERATIONAL BUDGET
SUMMARY BY DEPARTMENT (CONTINUED)**

Expenditure/Department	FY07 Actual	FY08 Actual	FY09 (3/09) Amended	FY09 (3/09) Actual	FY10 Proposed
Road Maint.	-	359,808	1,200,000	653,338	1,200,000
LTAf	-	55,494	143,137	285,753	212,000
Grants	1,235,029	496,196	4,451,428	941,068	22,348,969
County Road	486,662	332,504	4,550,000	1,983,551	1,750,000
Voluntary Regional Trans.	-	33,925	1,341,000	1,336,280	-
Parks DIF	540,074	703,415	675,600	439,775	1,005,000
Library DIF	-	-	3,045,351	2,949,550	-
Public Safety DIF	-	455,000	-	-	78,300
Gen Govt DIF	-	-	6,000,000	-	7,500,000
Transportation DIF	176,322	1,769,437	17,710,000	1,740,735	13,860,000
Totals	15,807,149	35,483,205	77,143,368	41,139,188	82,833,105

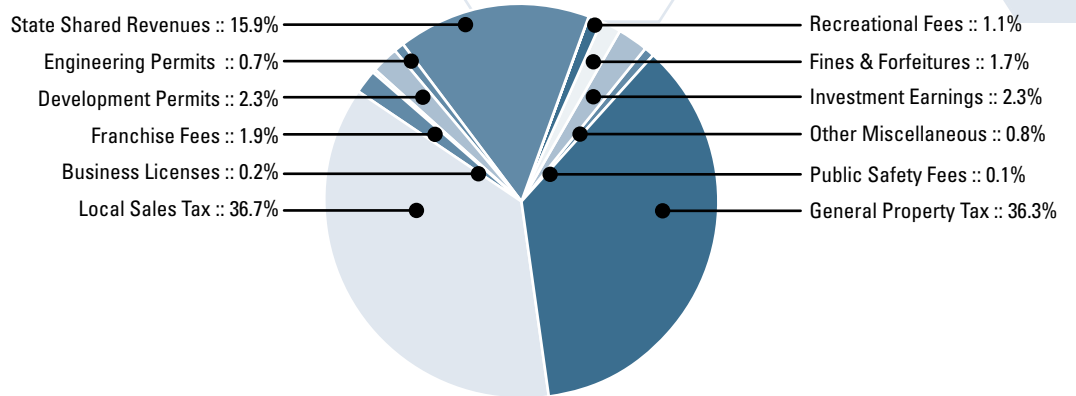
WHERE THE MONEY COMES FROM (SOURCES) - ALL FUNDS



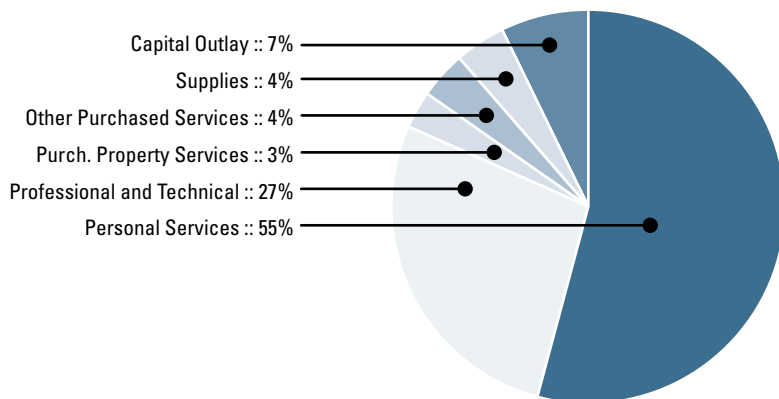
WHERE THE MONEY GOES (USES) - ALL FUNDS



WHERE THE MONEY COMES FROM (SOURCES) - GENERAL FUND



WHERE THE MONEY GOES (USES) - GENERAL FUND



FY2010 OPERATIONAL BUDGET

MAJOR FUND REVENUE AND EXPENDITURE SUMMARY

	General Fund	Special Revenue Funds	Capital Funds	Total Funds
REVENUES				
General Property Tax	9,407,713			9,407,713
Local Sales Tax	9,500,000			9,500,000
Franchise Fees	500,000			500,000
Business Licenses	52,000			52,000
Development Permits	593,250			593,250
Engineering Permits	177,350			177,350
State Shared Revenues	4,132,198	26,558,975		30,691,173
Public Safety Fees	20,000			20,000
Recreational Fees	279,980			279,980
Fines & Forfeitures	450,400			450,400
Investment Earnings	600,000	38,000	258,000	896,000
Contributions		100,000	2,460,760	2,560,760
Other Miscellaneous	200,267			200,267
	25,913,158	26,696,975	2,718,760	55,328,893
EXPENDITURES				
Personal Services	18,190,139	1,653,514		19,843,653
Professional and Technical	9,146,860	4,611,506		13,758,366
Purch. Property Services	1,020,567	1,648,601		2,669,168
Other Purchased Services	1,345,543	605,013		1,950,556
Supplies	1,333,810	3,452,780		4,786,590
Capital Outlay	2,380,209	13,251,263	24,193,300	39,824,772
	33,417,128	25,222,677	24,193,300	82,833,105
Net Increase (Decrease) in Fund Balance	(7,503,970)	1,474,298	(21,474,540)	(27,504,212)
% Change	-11.4%	24.6%	-69.9%	-26.9%
Fund Balance, July 1 2009	65,688,615	5,994,801	30,736,379	102,419,795
Fund Balance, June 30, 2010	58,184,645	7,469,099	9,261,839	74,915,583

FY2010 OPERATIONAL BUDGET

SUMMARY SCHEDULE OF ESTIMATED REVENUES AND EXPENDITURES/EXPENSES

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES 2009	ACTUAL EXPENDITURES/EXPENSES** 2009	FUND BALANCE/NET ASSETS*** JULY 1, 2009**	PROPERTY TAX REVENUES 2010	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2010	TOTAL FINANCIAL RESOURCES AVAILABLE 2010	BUDGETED EXPENDITURES/EXPENSES 2010
General Fund	\$36,320,378	\$29,342,306	\$60,747,393	Primary:	\$16,505,445	\$86,660,551	\$33,417,128
Special Revenue Funds	13,777,530	6,321,721	8,295,163	Secondary:	28,621,975	36,917,138	26,972,677
Debt Service Funds Available							
Less: Designation for Future Debt Retirement							
Total Debt Service Funds							
Capital Projects Funds	27,430,951	4,909,376	27,384,682		1,193,760	28,578,442	22,443,300
Permanent Funds							
Enterprise Funds Available							
Less: Designation for Future Debt Retirement							
Total Enterprise Funds							
Internal Service Funds							
TOTAL ALL FUNDS	\$77,528,859	\$40,573,403	\$96,427,238	\$9,407,713	\$46,321,180	\$152,156,131	\$82,833,105

EXPENDITURE LIMITATION COMPARISON	2009	2010
1. Budgeted expenditures/expenses	\$77,528,859	\$82,833,105
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	77,528,859	82,833,105
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$77,528,859	\$82,833,105
6. EEC or voter-approved alternative expenditure limitation	\$235,272,696	\$282,971,656

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

*Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

**Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

***Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

FY2010 OPERATIONAL BUDGET

SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

	2009	2010
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	7,818,059	9,407,713
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)		
3. Property tax levy amounts		
A. Primary property taxes	7,818,059	9,407,713
B. Secondary property taxes		
C. Total property tax levy amounts	7,818,059	9,407,713
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	7,284,429	
(2) Prior years' levies	202,147	
(3) Total primary property taxes	7,486,576	
B. Secondary property taxes		
(1) Current year's levy		
(2) Prior years' levies		
(3) Total secondary property taxes		
C. Total property taxes collected	7,486,576	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	3.2326	2.8941
(2) Secondary property tax rate		
(3) Total city/town tax rate	3.2326	2.8941
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating no special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

FY2010 OPERATIONAL BUDGET

SUMMARY BY FUND TYPE OF REVENUES OTHER THAN PROPERTY TAXES

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
GENERAL FUND			
Local taxes			
Transaction Privilege	8,040,000	10,500,000	9,500,000
Licenses and permits			
Building Permits	2,375,500	710,000	593,250
Business Licenses	40,000	45,000	52,000
Franchise Taxes	600,000	628,250	500,000
Intergovernmental			
Urban Revenue	2,348,905	2,348,905	2,057,185
State Sales and Use	1,441,192	1,275,000	1,225,013
Vehicle License	800,000	950,000	850,000
Charges for services			
Planning/Engineering Fees	718,000	215,000	177,350
Parks/Recreation Fees	202,400	260,000	279,980
Fines and forfeits			
Police Hearings	10,750	22,000	20,000
Court	360,400	450,000	450,400
Miscellaneous		30,500	90,867
Interest on investments			
Investment Earnings	2,000,000	(190,000)	600,000
Contributions			
Voluntary contributions	30,000	1,041,055	
Miscellaneous			
Rents		3,500	19,500
Miscellaneous		160,763	89,900
Total General Fund	18,967,147	18,449,973	16,505,445

FY2010 OPERATIONAL BUDGET

SUMMARY BY FUND TYPE OF REVENUES OTHER THAN PROPERTY TAXES (CONTINUED)

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Motor Vehicle Taxes	1,441,192	1,300,000	1,347,358
Investment Earnings	20,000	(4,000)	12,000
Total Highway User Revenue Fund	1,461,192	1,296,000	1,359,358
Local Transportation Assistance Fund			
Lottery Allocation	143,137	210,000	162,497
Investment Earnings	5,000	(500)	2,000
Total Local Transportation Assistance Fund	148,137	209,500	164,497
Road Maintenance Fund			
Developer Fees	200,000	47,500	100,000
Investment Earnings	20,000	(8,000)	24,000
	220,000	39,500	124,000
Grants Fund			
Grants	4,853,900	1,250,000	25,049,120
	4,853,900	1,250,000	25,049,120
1/2 Cent County Road Tax			
County Road Tax	1,550,000	1,400,000	1,500,000
Investment Earnings	20,000	(10,000)	25,000
	1,570,000	1,390,000	1,525,000
Voluntary Regional Transportation			
Developer Contributions		1,113,000	400,000
Investment Earnings		(75)	
		1,112,925	400,000
Total Special Revenue Funds	8,253,229	5,297,925	28,621,975

FY2010 OPERATIONAL BUDGET

SUMMARY BY FUND TYPE OF REVENUES OTHER THAN PROPERTY TAXES (CONTINUED)

SOURCE OF REVENUES	ESTIMATED REVENUES 2009	ACTUAL REVENUES* 2009	ESTIMATED REVENUES 2010
CAPITAL PROJECTS FUNDS			
Parks Development Impact Fee			
Developer Contributions	375,600	80,000	57,340
Investment Earnings	2,000	(1,500)	500
	377,600	78,500	57,840
Library Development Impact Fee			
Developer Contributions	523,200	120,000	78,480
Investment Earnings	2,000	(12,500)	500
	525,200	107,500	78,980
Public Safety Development Impact Fee			
Developer Contributions	174,000	90,000	26,100
Investment Earnings	2,000	(2,000)	8,000
	176,000	88,000	34,100
General Government Development Impact Fee			
Developer Contributions	835,200	300,000	125,280
Investment Earnings	2,000	(14,000)	24,000
	837,200	286,000	149,280
Transportation Development Impact Fee			
Developer Contributions	4,490,400	2,250,000	673,560
Investment Earnings	20,000	(50,000)	200,000
	4,510,400	2,200,000	873,560
Total Capital Projects Funds	6,426,400	2,760,000	1,193,760
TOTAL ALL FUNDS	33,646,776	26,507,898	46,321,180

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

FY2010 OPERATIONAL BUDGET

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES WITHIN EACH FUND TYPE

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2009	ACTUAL EXPENDITURES/ EXPENSES* 2009	BUDGETED EXPENDITURES/ EXPENSES 2010
GENERAL FUND				
City Magistrate	235,424	(11,396)	209,915	232,917
Mayor & Council	404,424	(18,500)	374,150	350,118
City Manager	835,075	(48,445)	541,317	817,744
Information Technology	846,359	(144,749)	660,555	672,088
Marketing & Communi- cations	286,786	(45,451)	189,208	475,076
City Clerk	458,326	(12,340)	441,559	461,657
Finance	956,719	(60,200)	858,578	1,416,563
Budget	145,199	(500)	142,702	1,785
City Attorney	397,000		495,000	480,000
Human Resources	308,726	(23,700)	271,325	298,998
Planning	394,816	10,000	388,506	314,869
Development Services	1,302,450	(99,745)	1,183,270	2,990,999
Code Compliance	274,246	(54,740)	203,731	164,834
Facilities	636,147	2,971,583	3,462,784	516,438
Police	6,866,982	(139,760)	6,311,010	6,787,700
Fire	9,128,111	(1,372,788)	7,811,559	7,986,803
Engineering	710,342	(91,715)	612,672	882,833
Transportation	4,042,136	(2,564,365)	825,700	1,608,215
Parks & Recreation	3,057,123	303,839	2,935,429	1,599,866
Libraries	377,504	(13,747)	343,739	444,354
Economic Development	1,662,133	(852,000)	757,672	853,769
Non-Departmental	4,240,000	1,023,069	321,925	4,059,502
Total General Fund	37,566,028	(1,245,650)	29,342,306	33,417,128

FY2010 OPERATIONAL BUDGET

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES WITHIN EACH FUND TYPE (CONTINUED)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2009	ACTUAL EXPENDITURES/ EXPENSES* 2009	BUDGETED EXPENDITURES/ EXPENSES 2010
SPECIAL REVENUE FUNDS				
Highway User Revenue	1,694,493		1,250,402	1,461,708
Road Maintenance	1,200,000		833,233	1,200,000
Local Transportation Assistance	143,137		143,137	212,000
Grants	4,848,900		940,420	22,348,969
County 1/2 Cent Road Tax	4,550,000		2,275,034	1,750,000
Voluntary Reg. Transportation		1,341,000	879,495	
Total Special Revenue Funds	12,436,530	1,341,000	6,321,721	26,972,677
CAPITAL PROJECTS FUNDS				
Parks Impact Fee	675,600		432,635	1,005,000
Libraries Impact Fee	3,045,351		2,970,428	
Public Safety Impact Fee				78,300
General Govt. Impact Fee	6,000,000			7,500,000
Transportation Impact Fee	20,810,000	(3,100,000)	1,506,313	13,860,000
Total Capital Projects Funds	30,530,951	(3,100,000)	4,909,376	22,443,300
TOTAL ALL FUNDS	80,533,509	(3,004,650)	40,573,403	82,833,105

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

FY2010 OPERATIONAL BUDGET

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2009	ACTUAL EXPENDITURES/ EXPENSES* 2009	BUDGETED EXPENDITURES/ EXPENSES 2010
City Magistrate				
General Fund	235,424	(11,396)	209,915	232,917
Department Total	235,424	(11,396)	209,915	232,917
Mayor and Council				
General Fund	404,424	(18,500)	374,150	350,118
Department Total	404,424	(18,500)	374,150	350,118
City Manager				
General Fund	835,075	(48,445)	541,317	817,744
Department Total	835,075	(48,445)	541,317	817,744
Information Technology				
General Fund	846,359	(144,749)	660,555	672,088
Department Total	846,359	(144,749)	660,555	672,088
Marketing and Communications				
General Fund	286,786	(45,451)	189,208	475,076
Department Total	286,786	(45,451)	189,208	475,076
City Clerk				
General Fund	458,326	(12,340)	441,559	461,657
Department Total	458,326	(12,340)	441,559	461,657
Finance				
General Fund	956,719	(60,200)	858,578	1,416,563
Department Total	956,719	(60,200)	858,578	1,416,563
Budget				
General Fund	145,199	(500)	142,702	1,785
Department Total	145,199	(500)	142,702	1,785

FY2010 OPERATIONAL BUDGET

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES (CONTINUED)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2009	ACTUAL EXPENDITURES/ EXPENSES* 2009	BUDGETED EXPENDITURES/ EXPENSES 2010
City Attorney				
General Fund	397,000		495,000	480,000
Department Total	397,000		495,000	480,000
Human Resources				
General Fund	308,726	(23,700)	271,325	298,998
Department Total	308,726	(23,700)	271,325	298,998
Planning				
General Fund	394,816	10,000	388,506	314,869
Department Total	394,816	10,000	388,506	314,869
Development Services				
General Fund	1,302,450	(99,745)	1,183,270	2,990,999
Department Total	1,302,450	(99,745)	1,183,270	2,990,999
Code Compliance				
General Fund	274,246	(54,740)	203,731	164,834
Department Total	274,246	(54,740)	203,731	164,834
Facilities				
General Fund	636,147	2,971,583	3,462,784	516,438
General Govt DIF	6,000,000			7,500,000
Department Total	6,636,147	2,971,583	3,462,784	8,016,438
Police				
General Fund	6,866,982	(139,760)	6,311,010	6,787,700
Public Safety Impact Fee				78,300
Grants Fund	679,742		236,299	2,438,918
Department Total	7,546,724	(139,760)	6,547,309	9,304,918

FY2010 OPERATIONAL BUDGET

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES (CONTINUED)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2009	ACTUAL EXPENDITURES/ EXPENSES* 2009	BUDGETED EXPENDITURES/ EXPENSES 2010
Fire				
General Fund	9,128,111	(1,372,788)	7,811,559	7,986,803
Grants Fund			8,569	8,352,227
Department Total	9,128,111	(1,372,788)	7,820,128	16,339,030
Engineering				
General Fund	710,342	(91,715)	612,672	882,833
Road Maintenance Fund	1,200,000		833,233	1,200,000
1/2 Cent County Road Tax	4,550,000		2,275,034	1,750,000
Voluntary Reg. Transportation		1,341,000	879,495	
Transportation Impact Fee Fund	20,810,000	(3,100,000)	1,506,313	13,860,000
Department Total	27,270,342	(1,850,715)	6,106,747	17,692,833
Transportation				
General Fund	4,042,136	(2,564,365)	825,700	1,608,215
Local Transit Assistance Fund	143,137		143,137	212,000
Grants Fund	4,102,888	(115,182)	544,317	10,482,753
Department Total	8,288,161	(2,679,547)	1,513,154	12,302,968
Parks & Recreation				
General Fund	3,057,123	303,839	2,935,429	1,599,866
Grants Fund	1,500		917	103,770
Parks Impact Fee Fund	675,600		432,635	1,005,000
Department Total	3,734,223	303,839	3,368,981	2,708,636

FY2010 OPERATIONAL BUDGET

SUMMARY BY DEPARTMENT OF EXPENDITURES/EXPENSES (CONTINUED)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2009	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2009	ACTUAL EXPENDITURES/ EXPENSES* 2009	BUDGETED EXPENDITURES/ EXPENSES 2010
Libraries				
General Fund	377,504	(13,747)	343,739	444,354
Grants Fund	16,770		15,650	
Libraries Impact Fee Fund	3,045,351		2,970,428	
Department Total	3,439,625	(13,747)	3,329,817	444,354
Economic Development				
General Fund	1,662,133	(852,000)	757,672	853,769
Grants Fund	48,000	115,182	134,668	971,300
Department Total	1,710,133	(736,818)	892,340	1,825,069
Non-Departmental				
General Fund	4,240,000	1,023,069	321,925	4,059,502
Department Total	4,240,000	1,023,069	321,925	4,059,502
Public Works				
Highway User Revenue Fund	1,694,493		1,250,402	1,461,708
Department Total	1,694,493		1,250,402	1,461,708

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Revenues

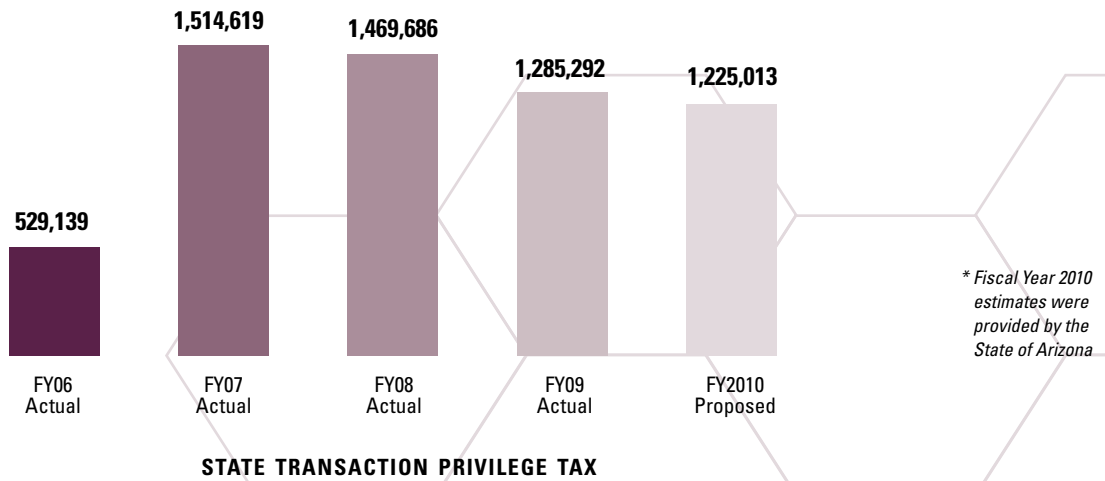


There are a variety of funding sources available for local governments within the state of Arizona. Therefore, in the following pages an explanation of these revenues sources available from the Federal and State governments as well as the revenues, which can be raised by the local government itself.

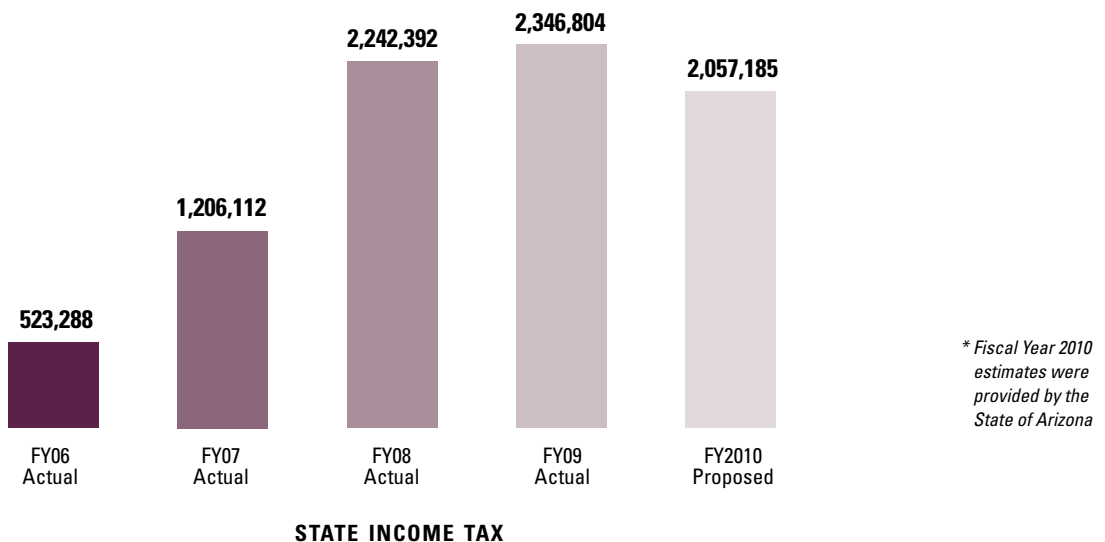
STATE SHARED REVENUES

Cities and towns in Arizona are fortunate to be involved in a fairly progressive State shared revenue program which passes funding through to Arizona municipalities from five State revenue sources. The following are sources of State shared revenue.

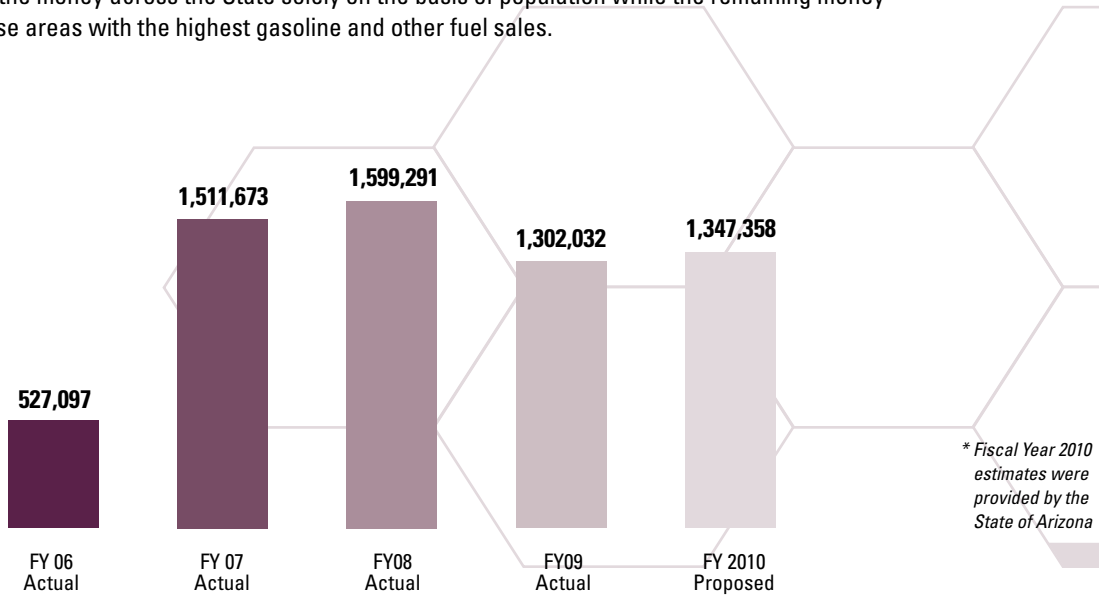
- State Transaction Privilege Tax (sales tax).** The current rate of the State sales tax is five and six-tenths percent (5.6%). Cities and towns share in a portion of the collection total. A municipality receives its share of state shared sales tax based on population. This revenue may be expended for any municipal public purpose and is therefore placed in the General Fund.



- State Income Tax.** A 1972 citizen's initiative gave the cities and towns a percentage share of the state income tax. This source of money is officially called urban revenue sharing. The percentage has fluctuated in the past but returned to 15% in FY2004-2005, the percentage established by the original initiative. This money is distributed to a city or town based on population. The annual amount of urban revenue sharing money distributed is based on income tax collections from two years prior to the fiscal year in which the city receives these funds. This year's State shared revenue is the City's share of the 2005 State income tax receipts. This revenue must be expended for a municipal public purpose.



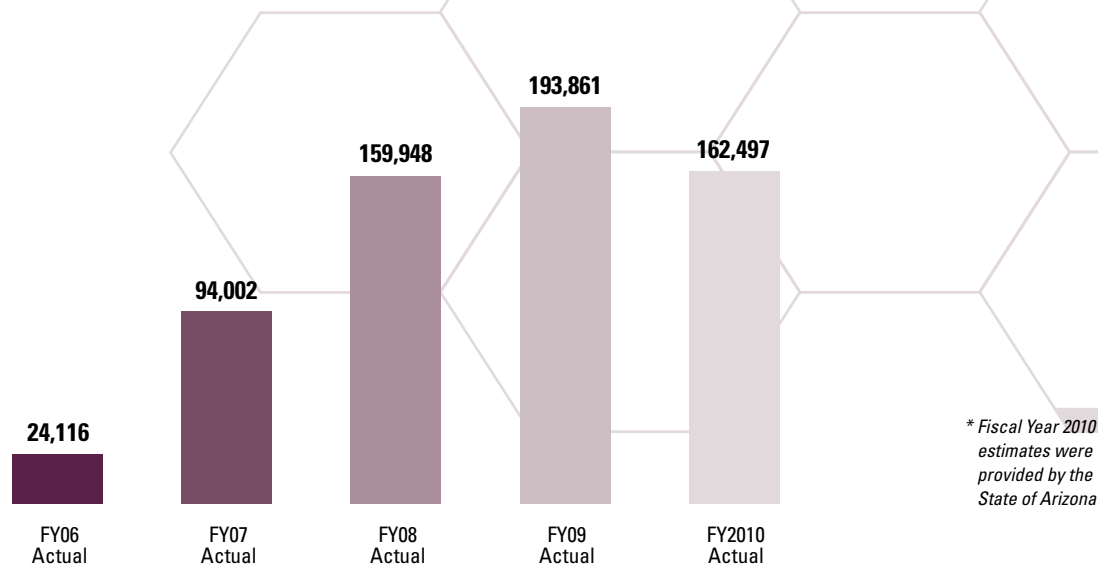
- Highway User Revenues.** This revenue source is commonly referred to as the gasoline tax; however, there are a number of additional transportation related fees including a portion of vehicle license taxes which are placed in the highway user revenue fund. Cities and towns receive 27.5% of the highway user revenues. One-half of the monies which a city or town receives under this formula is distributed on the basis of the municipality's population in relation of all incorporated cities and towns in the State according to the decennial census. The remaining half of the highway user revenue monies is allocated on the basis of "county of origin" of gasoline sales and the relation of a municipality's population to all incorporated cities and towns in the county. The intent of the distribution formula is to spread a portion of the money across the State solely on the basis of population while the remaining money flows to those areas with the highest gasoline and other fuel sales.



HIGHWAY USER REVENUE FUNDS (HURF)

- Local Transportation Assistance Fund (LTAF).** This source of this revenue is State lottery. Distribution of the fund is based on population, with all cities and towns receiving at least \$10,000. A minimum total distribution is guaranteed to cities and towns in the amount of \$20.5 million for each fiscal year. In addition, a maximum distribution of \$23 million will be distributed to cities and towns if this amount is generated by the lottery. Eligible expenditures of these funds would include street and highway project for any construction or reconstruction in public right-of-way as well as transit programs such as the purchase of buses.

If the fund does reach the \$23 million amount, then 10% of the local transportation assistance fund monies received by each community may be used for cultural, educational, historical, recreational or scientific facilities or programs. This portion of the lottery monies may also be used for programs or services for non-residential outpatients who are developmentally disabled. However, before this percentage may be spent, an equal cash match must be obtained from non-public monies.



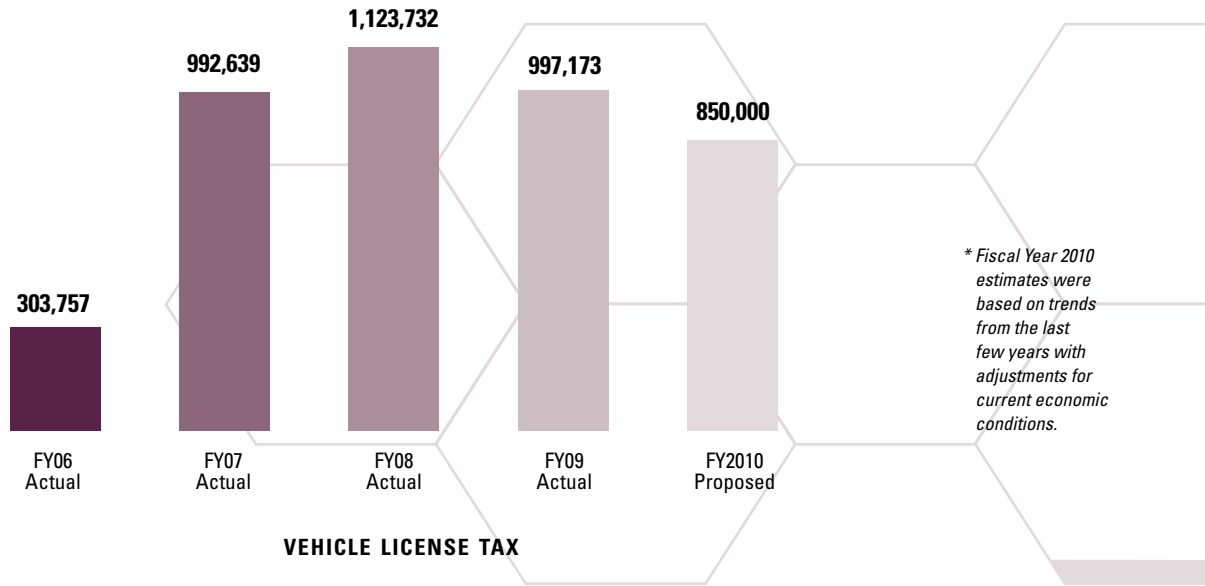
LOCAL TRANSPORTATION FUND (LTAF)

- Secondary LTAF (LTAF II).** A Secondary LTAF has been established that is eligible to receive revenue from the Powerball lottery. After the state lottery director determines that deposits to the state general fund from multistate lottery game (Powerball) revenues have reached \$21 million, a maximum of \$18 million is to be paid to the secondary LTAF from this source. In the 2006 legislative session, the threshold going to the state general fund was increased to \$37 million.

From this fund ADOT will award grants to cities, towns, and counties; for the cities and towns with a population of less than 50,000 persons – a one to four match must be provided. All monies awarded from the secondary LTAF can only be used for the public transit services, including operating and capital purposes except for cities and towns that receive less than \$2,500, which can use it for any transportation purpose.

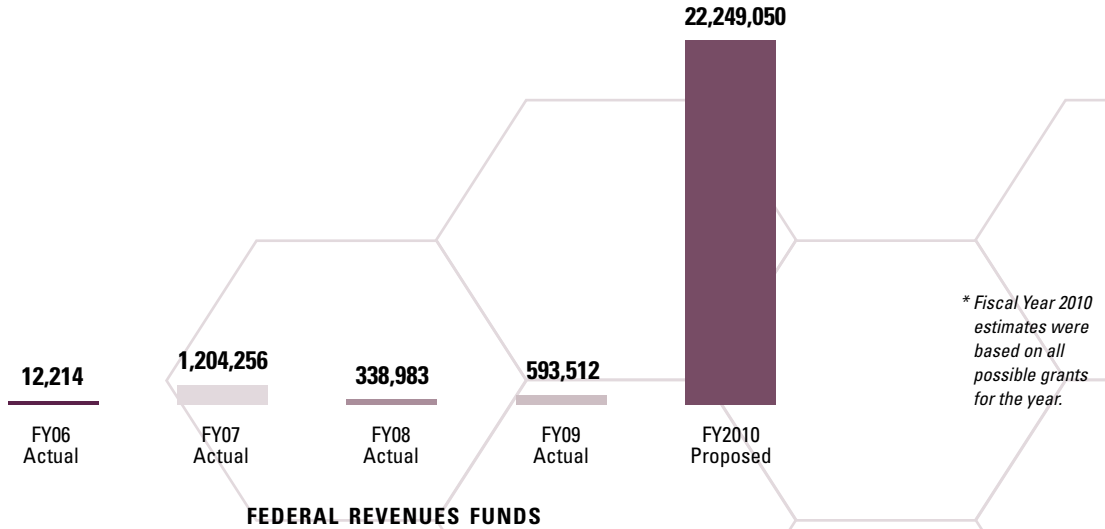
* No estimate was included for Fiscal Year 2010.

- Vehicle License Tax.** Approximately twenty percent of the revenues collected for the licensing of motor vehicles are distributed to incorporated cities and towns. (Thirty-Eight percent of the total revenues from this source are distributed to the highway user revenue fund and four percent to the state highway fund.) A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended on a public purpose.



FEDERAL REVENUES

The amount of Federal assistance, type of programs and the projects for which the money can be expended from other sources are constantly changing. Summarized below are the two general categories of Federal revenue sources which remain.



- Block Grant Programs.** A block grant program, in theory, is designed to fund various Federal programs within a broadly defined area. An example of a block grant program is the Community Development Block Grant program (CDBG). This particular block grant program is designed to fund a variety of housing, public works and physical construction projects.

A portion of the CDBG program is directed to smaller cities and towns whereby the State allocates community development monies to cities and towns with populations of less than 50,000 persons. This is not an entitlement program, cities and towns must apply to receive these grants. In most areas, the council of governments receives the applications and determines the allocation from this program.

- Categorical Grants.** Categorical grants are special Federal appropriations of money to fund specific projects of a definite limitation and scope. For example, a Federal grant to fund the construction of a wastewater treatment facility would be a categorical grant, since the construction of this facility would have the limited use and scope of “wastewater treatment.” Categorical grants are usually awarded within a strict framework of Federal guidelines governing this single purpose program. Cities and towns must meet specific guideline requirements to receive Federal money. Securing a Federal categorical grant also involves competition between various levels of government. At one point in time, categorical grants were more prevalent; however, this source of funding has become very limited in recent years.

LOCAL REVENUE SOURCES

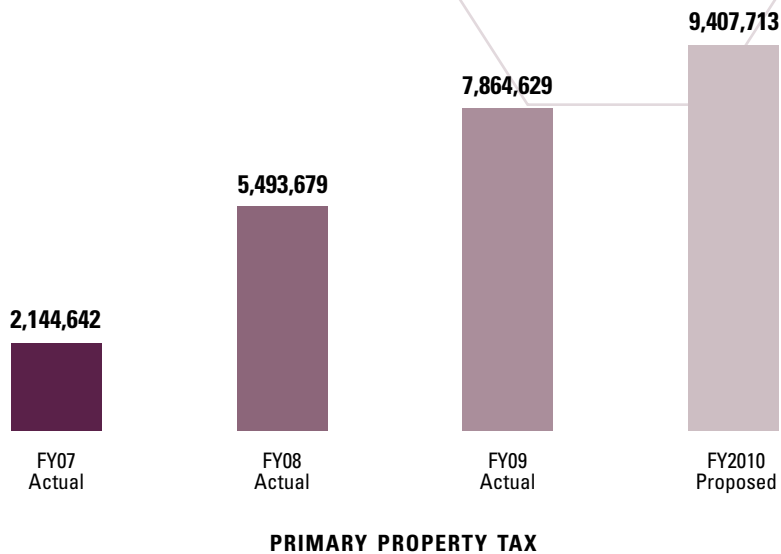
Arizona’s cities and towns under State law have the authority to establish certain taxes for revenue purposes. In addition to this power of taxation, there are a number of other fees and finance mechanisms available to cities and towns to support local service programs.

- Property Tax.** The property tax has been a traditional means of financing city and town services. While the importance of the property tax has been decreasing in recent years due to the increased revenues from sales taxes, it still is an important source of local revenue for many of Arizona cities and towns. The property has also been one of the most stable sources of revenue, because it is not subject to the same fluctuations sometimes experienced with excise taxes.

Beginning with the 1980 tax year, property tax levies were divided into a primary property tax levy and a secondary tax levy. A secondary property tax may only be levied to pay the principal and interest charges on bonds. The primary property tax levy is for all other public purposes. There are no limits on the amount of secondary, while there are strict limits placed on the primary property tax.

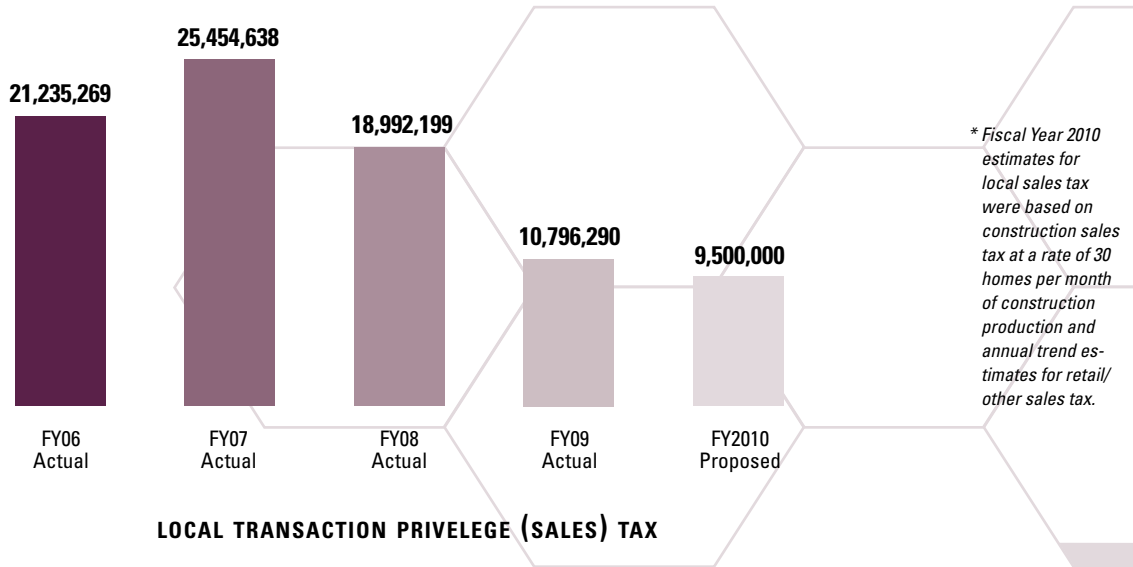
In November of 2006, Maricopa voters approved a primary property tax to fund public safety operations.

A city or town that incorporates or annexes land must give proper notice before levying a property tax in the next fiscal year. State law requires that notice must be given to the Department of Revenue and the appropriate county assessor. A map showing the boundaries of the newly incorporated or annexed area should be included along with the report. This notice must be given by November 1 of the year prior to the fiscal year when the tax will be levied.

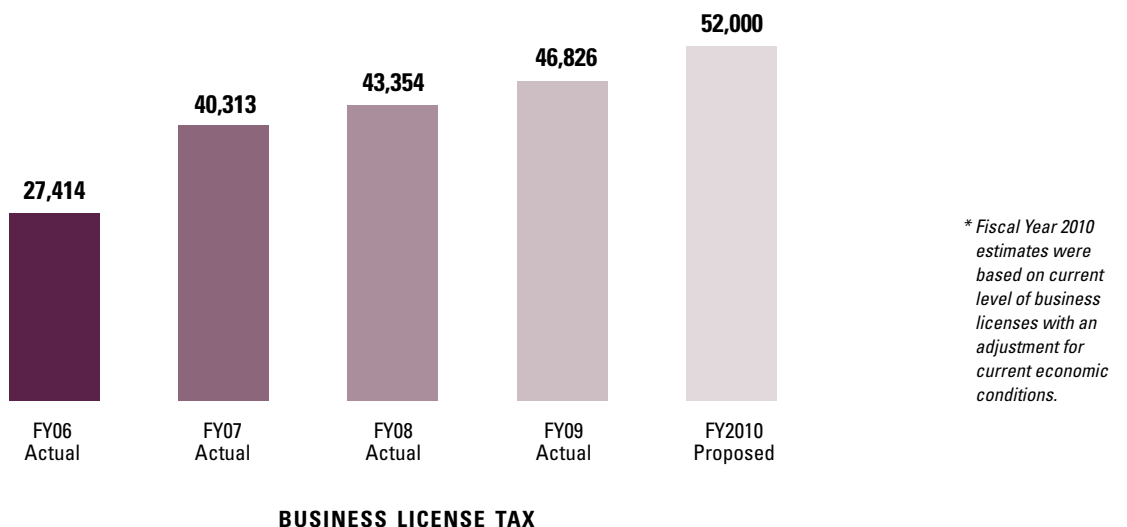


** Fiscal Year 2010 estimates for primary property tax were provided by Pinal County Assessor's Office.*

- Local Transaction Privilege (Sales) Tax.** The Transaction Privilege Tax (Sales) is obtained on the sale of goods and various business activities. This is one of the largest revenue sources for the City of Maricopa. Economic activity, especially in the area of construction and retail sales, has a direct effect on collections. This revenue may be expended for any municipal public purpose.
- Use Tax.** Another revenue source which is being used more in recent years is the use tax. Essentially, a use tax is an excise tax on the use or consumption of tangible personal property that is purchased without payment of a municipal tax to any city or town.



- Business License Tax.** The general law authority for a city or town to initiate a local sales tax is the same authority which allows a municipality to place a license tax on professions, occupations or businesses within the community. The State law stipulates that a business license tax can only be issued for the period of one year and may not be less than ten dollars or more than five thousand dollars.



- **Franchise Tax.** Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city or town's streets in the distribution of utility services.

City of Maricopa has several franchise agreements with various communications providers in the area as well as some utilities serving Maricopa. Revenues now exceed \$700,000 per year.

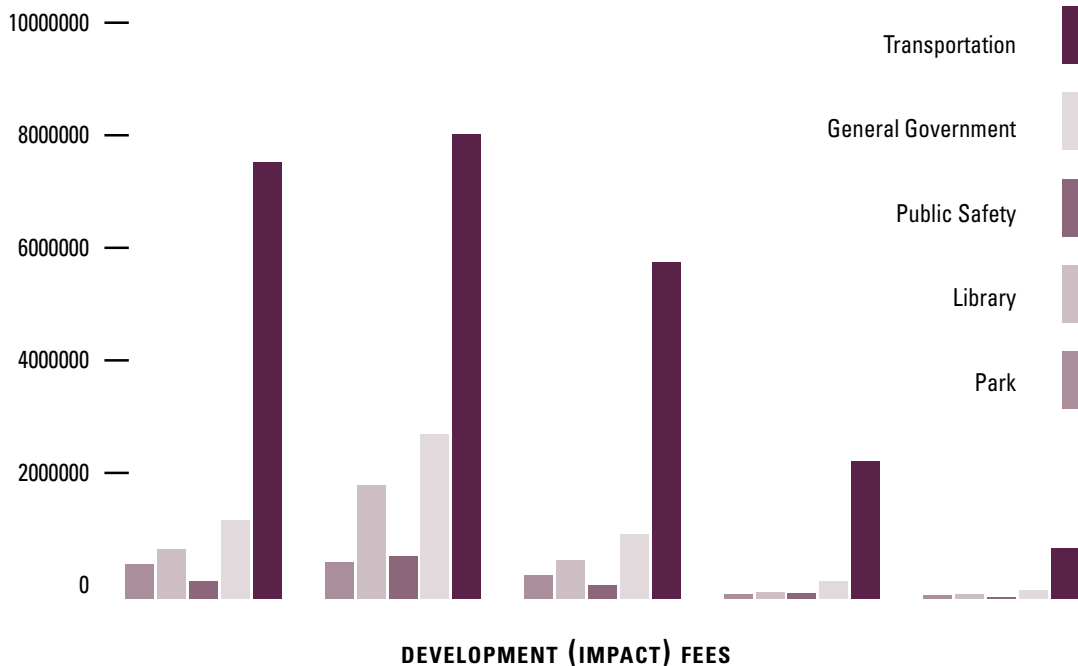
- **Magistrate Court Fines.** This revenue source is derived from traffic violations and other fines paid for the violation of municipal ordinances. The courts, counties, cities and towns have the authority to contract with the Motor Vehicle Division to require payment of traffic fines, sanctions and penalties that total in excess of \$200 prior to the renewal of automobile registrations.

- **User Fees.** User fees are collected from residents for the use of certain city and town facilities or services.

City of Maricopa charges user fees for parks and recreation activities, passport charges, transit services charges, and public safety hearing charges. Parks and recreational charges are currently about \$225,000 per year, transit service charges are about \$60,000 per year and public safety hearing charges are estimated at \$15,000 per year. Passport activities generate about \$30,000 per year. All these services will continue to grow with more citizens needs being met at City hall for these services.

- **Permit Fees.** Revenues from this source include the fees collected from building permits, zoning permits and a variety of other programs. Residential and Commercial permitting fees have had a drop off given recent economic conditions in the real estate market.

- **Development (Impact) Fees.** Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area. City of Maricopa adopted Development Impact Fees September 2005 and started collections November 2005. ●



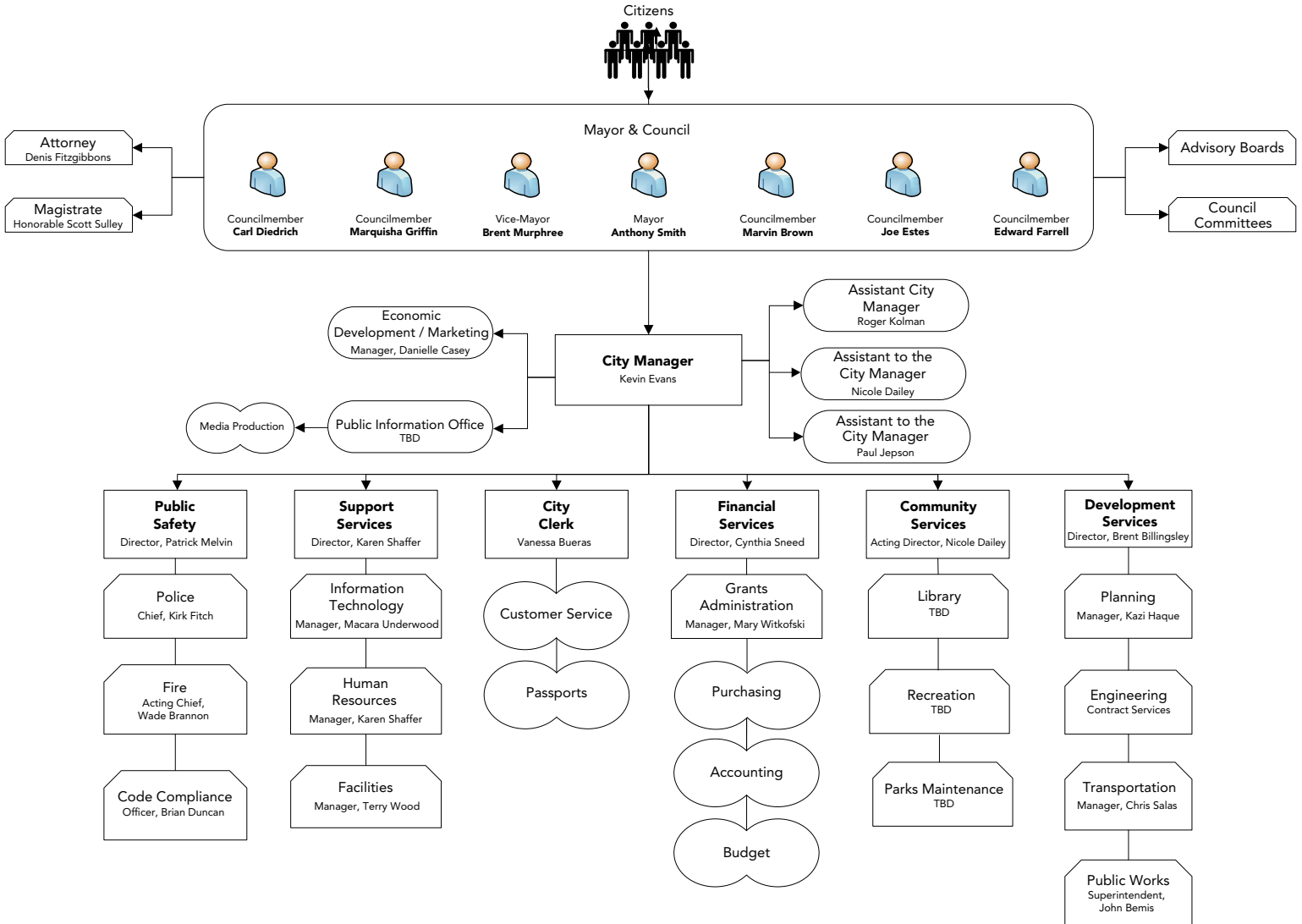
* Fiscal Year 2010 revenue projections are based on 30 single family homes permitted per month at an average level for the year.



General Government • Departments



Organization Chart



MAYOR & COUNCIL



MAYOR ANTHONY SMITH

Anthony Smith and his wife Nancy moved to Maricopa in July 2003, shortly before Maricopa became incorporated. Selected as one of the original members of Maricopa's Planning and Zoning Commission, he served three years as a commissioner and one year as chairperson.

Smith has a strong commitment to the community; he has been actively involved in many city sponsored events, helped plant local churches, and has aided several other community service groups.

In March 2007, Smith left Motorola and started Pinnacle West Consulting, LLC. As a certified Project Management Professional (PMP), he is a project management consultant. A graduate of Purdue University, Smith has a Bachelor of Science degree in Construction Technology. He has had a diverse career with first-hand knowledge of the design and construction of infrastructure improvements, community planning, and site development.

In March 2008, Smith was elected Mayor for the City of Maricopa. His passion for Maricopa is portrayed by his commitment to the community and strong desire to move Maricopa to the next level of growth and prosperity.

Council term: 2008-2010.



VICE MAYOR BRENT MUPHREE

Brent Muphree is the member services representative for the National Cotton Council of America in Arizona, New Mexico, and El Paso, Texas. He has been with the National Cotton Council since April of 1996.

Muphree is part of a fourth generation Arizona family who farmed in the Phoenix area for three quarters of a century.

Muphree worked from 1984 to 1986 in the City of Chandler City Manager's office as the assistant public information officer during the planning of the Valley's freeway expansion process, and at the beginning of Chandler's downtown redevelopment process.

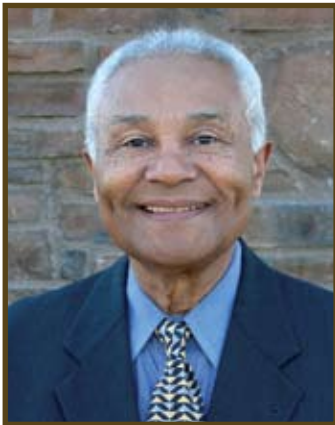
Before joining the council he worked 15 years in the advertising and promotions field, focusing heavily on agriculture and politics. Murphree has received two Arizona Newspaper Association awards for his work in advertising, and he is also the former editor of Pinal Ways Magazine.

Murphree is a past president of the Maricopa Rotary Club and former board chairman of Maricopa Community Church. He is a former county officer with the central committee of the Pinal County Republican Party and also served as the Third District Chairman. His work in politics has included several statewide campaigns.

In addition, Murphree is one of the founding members of Maricopa's incorporation committee, the MASH Drug Free Coalition and the Maricopa Hispanic Heritage Foundation.

"Watching Maricopa grow is exciting. Helping Maricopa grow wisely is a welcome challenge. We are making sure that the growth in this area is well planned. We are also positioning ourselves to take advantage of that growth for those who live in our community for today and for our future."

Council term: 2006-2010.



COUNCILMEMBER MARVIN BROWN

Marvin Brown and his wife Helen joined the Maricopa community in June 2006. Selected as one of the original members of the city's Merit Board, he had to step down when elected to the City Council in May 2008.

As the council representative to the Industrial Development Authority Board, and Pinal County Augmentation Authority, and the liaison to the Gila River and Ak-Chin Indian Communities, Brown demonstrates his strong commitment to regional relationships and economic development.

Brown most recently lived in Detroit, Michigan where he held many leadership positions: chairman of the board for the Detroit Non-Profit Housing Corporation, Michigan Unemployment Agency and Layayette Park Kiwanis Club; president of the board for the Traveler's Aide Society of Detroit; executive director of Urban Investments for Coman Corporation; and a board member for the Bank of Lansing.

In addition to his education in advanced urban studies at the University of Wisconsin, Brown has his Building Certificate through the Michigan State Housing Development Authority and was a special housing consultant for the Anchorage Housing Authority in Alaska.

Council term: 2008-2012.



COUNCILMEMBER CARL DIEDRICH

Carl Diedrich served as vice chairman of the Public Safety Advisory Committee prior to being elected to Maricopa's City Council in May of 2008. In addition to his tenure on the Public Safety Committee, Diedrich served on the Maricopa Fire District Board of Governors. He was also a founding member of the MASH Anti-Drug Coalition.

Public Service has always been important to Diedrich, and he has served the community in various capacities. His family attends Community of Hope Church where he has been a youth leader and been involved in many of the Church's outreach programs. Diedrich is also very active in the Maricopa Mutt March, an annual event for dog owners to walk and come together to raise money for a future dog park in Maricopa.

After attending Iowa State University in Ames, Iowa, Diedrich joined the HoneyBaked Ham Company and spent 12 years working in several capacities, most recently as district supervisor for the Minnesota region.

Diedrich believes a representative government is responsible for making sure the voice of its constituents is sought and heard. The decisions that the city council makes should reflect the will of the citizens of Maricopa. A council member listens to Maricopans and makes decisions which will improve the quality of life in Maricopa. Since moving to Maricopa with his wife Kimberly, Diedrich has been a Design Consultant. His wife owns Home Is Where The Hound Is Pet Sitting Services. They live in Rancho El Dorado where they raise their son Nate, who attends Santa Rosa Elementary.

Council Term: 2008-2012.



COUNCILMEMBER JOE ESTES

Although not a native to Maricopa, or even Arizona, since moving to Maricopa in August of 2004, Joe Estes has been actively involved in working and serving our community. It is his philosophy that the true key to happiness is through service to others. In keeping with this philosophy, Estes joined the Maricopa City Council in 2005, appointed to fill a vacated council seat following the resignation of a council member. Estes was subsequently elected in 2006 to retain his seat on the council. Prior serving on the City Council he was a member of the City's first Planning and Zoning Commission.

Estes received his bachelor's degree from Wesley College while serving in the United States Air Force, and obtained his law degree from the University of Las Vegas. He is currently working with the Phoenix-based law firm of Mann, Berens & Wisner. Estes resides with his wonderful wife of over 15 years, Trecia, and is the proud father of four wonderful children, Michael, Hayden, Jenna and Nathan. Estes' life experiences have taken him from coast to coast, including two years in Brazil, and he knows first hand that growth and a

changing population create unparalleled challenges. From the outset, he has been committed to protecting the existing rural feeling and lifestyle while at the same time making Maricopa an attractive place for new families. Estes believes it is imperative to insure that public services and structures such as fire stations, police stations, parks and roads keep pace with the growth in the community. Additionally, Estes lives by the philosophy that those elected to public office are servants of the people. In keeping with this philosophy, he has always maintained an open line of communication with the community. It is his hope and vision that the City of Maricopa will be a place that everyone can take pride in. He looks forward to working hard in an attempt to accomplish those goals that will continue to make the City of Maricopa an even better place to live, learn, work and play. Estes can be reached on his cellular phone at 520.280.6858; please, no calls after 8 p.m. or on Sundays.

Council term: 2006-2010.



COUNCILMEMBER EDWARD FARRELL

Edward Farrell is lifelong resident of Maricopa. He graduated in 1984 from Maricopa High School, and received his Bachelors degree in 1989 from University of Arizona.

Farrell is a partner in Western Land Planning, and the landlord of the Maricopa Manor Business Center. He is Project Central Class XVI alumni, and the Maricopa Rotary Club Rotarian of the Year in 1994. In addition, Farrell was the chairman of the committee to incorporate Maricopa, and was elected by the first city council of Maricopa as the inaugural Mayor to serve the City.

On May 3, 2004, Farrell received the 2004 American Society for Public Administration Superior Service Award. Farrell is a founding board member of the Pinal Partnership and currently sits on the Central Arizona Economic Development Foundation Board. He also represents the City of Maricopa with the Central Arizona Association of Government.

As a fourth generation Farrell in Maricopa, he and his wife, Lori, have added a fifth generation to continue the growing roots of this historic Maricopa family.

"One of my main goals through incorporation is to help establish a work force for our community through industry, to help minimize commuting in and out of our 'City', so that we will not become a bedroom community of the Valley. It is also very important that we build on our educational and recreational activities for our youth so that they can become active and bright young adults."

Council term: 2006-2010.



COUNCILMEMBER MARQUISHA GRIFFIN

Marquisha Griffin was elected to the Maricopa City Council in March 2008. Prior to being elected as a council member, she was on the Planning & Zoning Commission from 2005 to 2008 and was chairperson in 2008.

Griffin has been active in community and public service. Her leadership is inspired by her strong belief that a more responsive government, greater citizen participation and empowered communities will improve the quality of life for all of Maricopa and create safer communities, a strong local economy and a brighter future for our children. She also believes that public officials should define their lives with fair, honest and effective leadership.

As an assistant to the City of Mesa City Council, Griffin has gained extensive insight in municipal government operations. During her internship for the United States Congress, she viewed government from a global perspective and committed herself to bringing back effective policies to improve Arizona. Griffin understands that good government means transparency, accountability and communication.

Griffin received a Bachelor of Arts Degree in Political Science from Arizona State University and enrolled in post-graduate studies in Public Administration at Keller Graduate School of Management.

Griffin and her husband, Joe, are members of Pilgrim Rest Baptist Church. They have been married since 1999 and are the proud parents of three daughters, Lexus, Taylor, and Bryce, and two sons, DeSean and Kevon.

In 2008, Griffin was appointed by Governor Napolitano to serve on the Governor's African-American Advisory Council.

Council term: 2008-2012.

FY2010 OPERATIONAL BUDGET

MAYOR & COUNCIL

Cost Center: #100-41310

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	142,715	159,767	176,218	167,233	174,549
Professional and Technical	3,877	-	50,159	47,248	15,000
Purch. Property Services	1,500	486	18,000	14,599	12,500
Other Purchased Services	75,857	152,472	128,447	112,853	148,069
Supplies	12,916	2,443	13,100	10,634	-
Capital Outlay	-	-	-	-	-
Departmental Totals	236,865	315,168	385,924	352,567	350,118

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Mayor	1.0	1.0	1.0	1.0	1.0
City Council	6.0	6.0	6.0	6.0	6.0
Departmental Totals	7.0	7.0	7.0	7.0	7.0

FY2010 OPERATIONAL BUDGET

CITY MAGISTRATE

Cost Center: #100-41210

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	50,928	58,850	59,174	65,010	61,300
Professional and Technical	114,315	8,424	157,654	145,361	189,762
Purch. Property Services	-	-	-	-	-
Other Purchased Services	658	667	3,700	2,114	9,500
Supplies	1,318	2,513	3,500	3,383	6,800
Capital Outlay	-	-	-	-	-
Departmental Totals	167,219	70,454	224,028	215,868	267,362

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
City Magistrate	0.5	0.5	0.5	0.5	0.5
Court Clerks	2.0	2.0	4.0	4.0	4.0
Departmental Totals	2.5	2.5	4.5	4.5	4.5

CITY MANAGER

DESCRIPTION OF OUR SERVICES

The City Manager exercises leadership in maintaining effective communication between the City Council, City employees, and the citizens of Maricopa. As the City's Chief Executive Officer, the City Manager helps develop the City's mission, implements policies, and oversees legislative processes. The City Manager also formulates, reviews, and submits the annual budget to the City Council for adoption. This office helps to preserve and enhance the quality of life for the citizens of Maricopa by actively seeking economic and community development opportunities and by observing the City's guiding principles. The City Manager also performs other duties as assigned by the City Council.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Citizens Satisfied with the Overall Quality of Life in Maricopa ¹	N/A	N/A	83%	85%
% of Citizens Satisfied with the City's Keeping Citizens Informed about City Business ¹	N/A	N/A	75%	78%
% of Citizens Satisfied with City's Efforts to Plan for the Future Needs of Residents ¹	N/A	N/A	61%	65%
% of Citizens Satisfied with City's Efforts to Encourage Economic Growth ¹	N/A	N/A	52%	58%
% of Citizens Satisfied with City's Efforts to Maintain a Reasonable Tax Rate ¹	N/A	N/A	66%	70%
% of Citizens Satisfied with City Employee's Responsiveness ¹	N/A	N/A	67%	70%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

CITY MANAGER

Cost Center: #100-41320

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	658,395	654,603	680,440	490,207	871,620
Professional and Technical	19,705	16,213	13,750	13,750	162,500
Purch. Property Services	1,012	-	-	-	-
Other Purchased Services	32,708	41,463	62,545	42,550	93,400
Supplies	97,872	14,717	9,895	9,585	34,550
Capital Outlay	341,187	1,150	20,000	-	-
Departmental Totals	1,150,879	728,146	786,630	556,092	1,162,070

Notes: Transfer of a Building Inspector to Intergovernmental Technician - Tribal Liaison, and transfer of Marketing and Communications Manager to Public Information Officer, and transfer of Client Administrator to Media Production Specialist. Reclassification of Administrative Assistant II to Executive Assistant.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
City Manager	1.0	1.0	1.0	1.0	1.0
Assistant City Manager	-	-	1.0	1.0	1.0
Assistant to the City Manager	2.0	2.0	2.0	2.0	2.0
Public Information Officer	1.0	-	-	-	1.0
Media Production Specialist	-	-	-	-	1.0
Administrative Assistant II	1.0	0.5	0.5	0.5	-
Executive Assistant	-	-	-	-	0.5
Receptionist	1.0	-	1.0	-	-
Intergovernmental Technician	-	-	-	-	1.0
Departmental Totals	6.0	3.5	5.5	4.5	7.5

ECONOMIC DEVELOPMENT/MARKETING

DESCRIPTION OF OUR SERVICES:

Maricopa's economic development strategy is centered on building a sustainable city – one that features an economy characterized by diversity, competitiveness and success in the global economy. All efforts are designed to assist in job creation, retention, tax base enhancement, and overall quality of life improvement for the community. Services include City and economic development marketing, business advocacy and technical assistance, incentive and toolkit development, business attraction and prospect generation, small business development, and relationship-building. The Economic Development Office also coordinates with regional economic development partners and offers staff support to groups such as the City of Maricopa Industrial Development Authority and the Redevelopment District Citizen Advisory Committee, and provides a City staff liaison to the Maricopa Chamber of Commerce.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Estimated number of jobs attracted, created or retained	N/A	N/A	300	40
Average wage of job attracted, created or retained ¹	N/A	N/A	\$10.86	\$15.00
New square footage occupied ¹	N/A	N/A	190,000	50,000
% of Citizens Satisfied with City's Efforts to Encourage Economic Growth ¹	N/A	N/A	52%	58%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

CITY MANAGER • ECONOMIC DEVELOPMENT/MARKETING

Cost Center: #100-46500

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	89,058	90,115	90,574
Professional and Technical	349,922	452,300	494,650	488,700	571,900
Purch. Property Services	-	-	-	-	1,500
Other Purchased Services	98,529	111,233	124,025	110,897	316,745
Supplies	5,165	5,995	7,400	6,247	4,250
Capital Outlay	-	21,650	95,000	70,000	-
Departmental Totals	453,616	591,178	810,133	765,959	984,969

Notes: Reorganization resulted in Marketing function transferred to Economic Development.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Economic Development Manager	-	1.0	1.0	1.0	1.0
Departmental Totals	-	1.0	1.0	1.0	1.0

FY2010 OPERATIONAL BUDGET

CITY MANAGER • MARKETING AND COMMUNICATION

Cost Center: #100-41350

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	105,046	100,147	-
Professional and Technical	-	-	29,975	29,827	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	50,975	30,077	-
Supplies	-	-	18,010	8,763	-
Capital Outlay	-	-	37,329	36,102	-
Departmental Totals	-	-	241,335	204,916	-

Notes: Reorganization resulted in transfer of Marketing and Communications Manager to Public Information Officer in the City Manager Office.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Public Affairs Manager	-	-	1.0	-	-
Marketing/ Communications Mgr	-	-	-	1.0	-
Departmental Totals	-	-	1.0	1.0	-

FY2010 OPERATIONAL BUDGET

NON-DEPARTMENTAL

Cost Center: #100-49500

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	-	4,890,866	3,092	3,253,576
Purch. Property Services	-	-	-	-	49,000
Other Purchased Services	-	-	232,183	284,610	303,000
Supplies	-	-	90,000	36,875	134,000
Capital Outlay	-	-	-	-	325,000
Departmental Totals	-	-	5,213,049	324,577	4,064,576

Notes: Budgetary contingency moved to non-departmental FY09 includes Citywide expenses of liability insurance and office supplies.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

CITY CLERK

DESCRIPTION OF OUR SERVICES:

City Clerk's Office is responsible for the preservation of legal documents and is the source of information on City Council legislation and actions. The City Clerk's Office conducts all municipal elections, assist the Mayor in administering the appointment of members to serve on various City boards and commissions and provides special services to the public including passports and notary services.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Open Records Request Processed Within Required Time Period ¹	N/A	N/A	82%	100%
% of City Council Meeting Minutes Prepared On-Time ¹	N/A	N/A	96%	100%
Number of business licenses issued	N/A	N/A	341	350
Number of passports processed	N/A	N/A	1,269	1,100

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

CITY CLERK

Cost Center: #100-41400

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	124,818	200,501	383,336	379,062	326,276
Professional and Technical	18,634	39,933	30,000	29,919	55,000
Purch. Property Services	-	79,866	60,000	59,838	-
Other Purchased Services	11,215	16,557	23,700	20,834	19,225
Supplies	22,011	4,714	8,950	8,427	500
Capital Outlay	4,122	25,408	-	-	-
Departmental Totals	180,800	366,979	505,986	498,080	401,001

Notes: Reorganization resulted in one Customer Service Rep position transferred from City Clerk to Financial Services

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
City Clerk	1.0	1.0	1.0	1.0	1.0
Administrative Asst. II	-	1.0	1.0	1.0	1.0
Records Clerk I	1.0	1.0	1.0	1.0	1.0
Customer Service Representative	-	3.0	3.0	3.0	2.0
Departmental Totals	2.0	6.0	6.0	6.0	5.0

FINANCIAL SERVICES

DESCRIPTION OF OUR SERVICES:

Financial Services provides financial management and support services to other City departments. In addition to maintaining the financial integrity of the City with comprehensive financial administration, this unit also provides for the development, coordination and review of all activities in the department including Budget, Purchasing, Grants and Accounting.

Grants Division assists City departments in the availability of grant sources and compliance with grant awards.

Purchasing is responsible for maintaining timely and adequate support of the City's need for materials and services in accordance with Federal, State and City requirements.

Accounting is responsible for maintaining accurate financial records and providing timely financial information to the public, grantors, auditors, City Council and City management.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Unqualified Audit Opinion Received ¹	N/A	N/A	Yes	Yes
GFOA's Distinguished Budget Presentation Award Received ¹	N/A	N/A	Yes	Yes
% of additional grant revenue through awarded grant applications across all city departments ¹	N/A	N/A	60%	63%
% Increase in the Number of Annual Contracts ¹	N/A	N/A	24%	35%
% of Purchase Orders Processed Within 5 Business Days ¹	N/A	N/A	62%	65%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

FINANCIAL SERVICES

Cost Center: #100-41510

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	425,145	845,403	746,744	695,381	773,979
Professional and Technical	56,475	135,520	120,408	83,089	185,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	38,366	38,592	24,717	22,092	17,340
Supplies	7,477	10,057	4,650	4,556	400
Capital Outlay	21,909	3,319	-	-	500,000
Departmental Totals	549,372	1,032,891	896,519	805,118	1,477,219

Notes: Reorganization resulted in Customer Service Representative transferred from City Clerk to Financial Services and reclassification of Administrative Assistant II to Executive Assistant. FY2010 includes budget for new Enterprise Resource Planning software.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Finance Director	1.0	1.0	1.0	1.0	1.0
Grants Manager	1.0	1.0	1.0	1.0	1.0
Senior Accountant	-	1.0	1.0	1.0	1.0
Purchasing Manager	1.0	1.0	1.0	1.0	1.0
Budget Manager	1.0	-	-	-	-
Accountant - Public Safety	-	1.0	1.0	1.0	1.0
Accountant	1.0	-	-	-	-
A/P - Payroll Clerks	1.0	2.0	2.0	2.0	2.0
Buyer I	1.0	1.0	1.0	1.0	1.0
Customer Service Rep.	1.0	-	-	-	1.0
Grants Writer	1.0	1.0	1.0	1.0	1.0
Administrative Assistant II	-	0.5	0.5	0.5	-
Executive Assistant	-	-	-	-	0.5
Grants Intern	-	0.5	-	-	-
Departmental Totals	9.0	10.0	9.5	9.5	10.5

FY2010 OPERATIONAL BUDGET

FINANCIAL SERVICES • BUDGET OFFICE

Cost Center: #100-41520

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	98,299	100,619	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	7,622	7,001	1,285
Supplies	-	-	778	476	500
Capital Outlay	-	-	38,000	38,000	-
Departmental Totals	-	-	144,699	146,096	1,785

Notes: Reorganization includes elimination of Budget Manager position and transfer Budget Office from City Manager to Financial Services Department

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Budget Manager	-	-	1.0	1.0	-
Departmental Totals	-	-	1.0	1.0	-

CITY ATTORNEY

DESCRIPTION OF OUR SERVICES:

The City Attorney's department serves as the legal advisor to the City Council, City Manager and all City departments and represents the City in all legal proceedings.

FY2010 OPERATIONAL BUDGET

CITY ATTORNEY

Cost Center: #100-41530

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	258,866	1,048,885	397,000	496,426	480,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	199	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	258,866	1,049,084	397,000	496,426	480,000

Notes: Contracted City Attorney includes City Prosecutor, Public Defender. Jail Services are provided by IGA with Pinal County Sheriff's Office.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

SUPPORT SERVICES ADMINISTRATION

DESCRIPTION OF OUR SERVICES:

Support Services Administration directs the department to promote the development of employees, and coordinate the activities of the divisions within the department, and provides necessary resources and information services support.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Average time to resolve critical priority help desk request ^{1,2}	N/A	N/A	2 hours	2 hours
% of citizens satisfied with City's efforts to maintain a qualified workforce ¹	N/A	N/A	60%	62%
% of emergency facilities service calls responded to within 24 hour ¹	N/A	N/A	100%	100%

Notes: ¹New performance measure beginning in fiscal year 08/09.

²Hours assumed as business hours.

FY2010 OPERATIONAL BUDGET

SUPPORT SERVICES ADMINISTRATION

Cost Center: #100-41540

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	193,962
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	2,500
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	196,462

Notes: Reorganization includes creating new division, Support Services Administration, in the Support Services Department. Director and Administrative Assistant position transferred from Human Resources division to Support Services Administration.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Support Services Director	-	-	-	-	1.0
Administrative Assistant II	-	-	-	-	1.0
Departmental Totals	-	-	-	-	2.0

SUPPORT SERVICES • INFORMATION TECHNOLOGY

DESCRIPTION OF OUR SERVICES:

Information Technology is responsible for fostering a partnership with City Departments and optimizing the productivity of the office environment.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Average Time to Resolve Help Desk Request: ^{1,2}				
• Critical Priority	N/A	N/A	2 hours	2 hours
• Medium Priority	N/A	N/A	26 hours	24 hours
• Low Priority	N/A	N/A	60 hours	60 hours

Notes: ¹New performance measure beginning in fiscal year 08/09.
²All hours assumed at business hours.

FY2010 OPERATIONAL BUDGET

SUPPORT SERVICES • INFORMATION TECHNOLOGY

Cost Center: #100-41330

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	521,791	580,702	585,210	404,811
Professional and Technical	-	10,323	70,173	66,820	190,351
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	27,845	17,630	10,907	6,200
Supplies	-	26,317	12,450	10,115	14,130
Capital Outlay	-	539,683	20,655	8,532	65,996
Departmental Totals	-	1,125,959	701,610	681,584	681,488

Notes: Reorganization resulted in elimination of GIS Coordinator and transfer of Client Administrator to Media Production Specialist in the City Manager Office.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
IT Manager	-	1.0	1.0	1.0	1.0
Network Admin. - Police	-	1.0	-	-	-
Network Admin. - Fire	-	-	1.0	1.0	1.0
Network Administrator	-	1.0	1.0	1.0	1.0
Client Administrator	-	1.0	1.0	1.0	-
Network Engineer/Architect	-	1.0	1.0	1.0	1.0
GIS Coordinator	-	1.0	1.0	1.0	-
Departmental Totals	-	6.0	6.0	6.0	4.0

SUPPORT SERVICES • FACILITIES MANAGEMENT

DESCRIPTION OF OUR SERVICES:

Facilities Management is responsible for providing quality support for maintenance of City facilities and making the work environments safe while maintaining fiscal responsibility.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Non-Emergency Service Calls Responded to Within 3 Days ¹	N/A	N/A	100%	100%
% of Emergency Service Calls Responded to Within 24 Hours ¹	N/A	N/A	100%	100%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

SUPPORT SERVICES • FACILITIES MANAGEMENT

Cost Center: #100-41940

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	82,100	127,367	110,270	117,298
Professional and Technical	2,585	8,506	7,500	6,183	-
Purch. Property Services	258,135	378,122	255,500	128,696	359,726
Other Purchased Services	213,734	253,472	25,080	17,364	36,589
Supplies	165,839	72,589	12,730	8,000	2,825
Capital Outlay	748,191	456,439	3,179,553	3,181,543	-
Departmental Totals	1,388,484	1,251,228	3,607,730	3,452,056	516,438

Notes: Reorganization resulted in centralizing repair and maintenance items from various departments citywide into the Facilities Management division.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Facility Manager	-	1.0	1.0	1.0	1.0
Maintenance Worker	-	-	1.0	1.0	1.0
Departmental Totals	-	1.0	2.0	2.0	2.0

SUPPORT SERVICES • HUMAN RESOURCES

DESCRIPTION OF OUR SERVICES:

The purpose of Human Resources is to provide quality service to enable people to lead healthier, more secure, independent and productive lives; to treat all people fairly, promoting dignity and self-respect; and to administer public resources in a fiscally responsible and ethical manner.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Eligible Employees Enrolled in Benefit Program ²	N/A	N/A	N/A	100%
% of New Hires that Successfully Complete Probation ²	N/A	N/A	N/A	90%
% of Citizens Satisfied with City's Efforts to Maintain a Qualified Workforce ¹	N/A	N/A	60%	63%

Notes: ¹New performance measure beginning in fiscal year 08/09.

²New performance measure beginning in fiscal year 09/10.

FY2010 OPERATIONAL BUDGET

SUPPORT SERVICES • HUMAN RESOURCES

Cost Center: #100-41550

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	214,002	260,276	263,043	75,487
Professional and Technical	-	50,745	5,000	4,977	6,400
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	14,202	9,750	4,370	7,680
Supplies	-	7,022	10,000	1,844	3,000
Capital Outlay	-	-	-	-	-
Departmental Totals	-	285,971	285,026	274,234	92,567

Notes: Reorganization resulted in Support Services Director and Administrative Assistant position transferring from Human Resources into new Support Services Administration division.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Support Service Director	-	1.0	1.0	1.0	-
Human Resources Manager	1.0	-	-	-	-
HR Analyst - Public Safety	-	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0	-
Departmental Totals	2.0	3.0	3.0	3.0	1.0

PUBLIC SAFETY ADMINISTRATION

DESCRIPTION OF OUR SERVICES:

Public Safety Administration directs the department to provide police and fire services to the City, coordinate the activities of the divisions within the department, and provides necessary resources and information services support.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Citizens rating Code Enforcement services as good or excellent ¹	N/A	N/A	56%	60%
% of Citizens rating Police Department services as good or excellent ¹	N/A	N/A	80%	83%
% of Citizens rating Fire Department services as good or excellent ¹	N/A	N/A	79%	82%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

PUBLIC SAFETY ADMINISTRATION

Cost Center: #100-42300

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	244,066
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	6,745
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	250,811

Notes: New division in FY2010. The Director of Public Safety position moved from both Police and Fire Administration to Public Safety Administration, and an administrative assistance position moved from the Police Department division to the new Public Safety Administration division.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Public Safety Director	-	-	-	-	1.0
Administrative Assistant II	-	-	-	-	1.0
Departmental Totals	-	-	-	-	2.0

PUBLIC SAFETY • CODE COMPLIANCE

DESCRIPTION OF OUR SERVICES:

The Code Compliance unit provides public information and enforcement for residents to comply with City zoning and nuisance code requirements. This unit also engages in specialized activities such as graffiti removal/abatement, education, and other activities as needed.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Citizens Rating Code Enforcement Services as Good or Excellent	N/A	N/A	56%	60%
Percentage of voluntary compliance on violations. ¹	N/A	N/A	98%	98%
From time assigned, percentage of graffiti complaint response within 24 business hours. ¹	N/A	N/A	75%	80%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

PUBLIC SAFETY • CODE ENFORCEMENT

Cost Center: #100-41930

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	89,976	86,432	87,204
Professional and Technical	-	-	60,000	60,046	55,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	1,945	1,056	4,280
Supplies	-	-	19,585	13,459	18,350
Capital Outlay	-	-	50,000	44,778	-
Departmental Totals	-	-	221,506	205,771	164,834

Notes: Reorganization resulted in Code Enforcement function transferred from Community Services into Public Safety.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Code Compliance Officer	-	-	1.0	1.0	1.0
Departmental Totals	-	-	1.0	1.0	1.0

PUBLIC SAFETY • POLICE DEPARTMENT • POLICE ADMINISTRATION

DESCRIPTION OF OUR SERVICES:

Police Administration provides leadership and resources for the accomplishment of the Department's mission of public safety for the citizens of Maricopa. Police records unit receives copies, distributes and files all offense reports generated by police officers.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Citizens Rating Police Department Services as Good or Excellent ¹	N/A	N/A	80%	83%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

POLICE ADMINISTRATION

Cost Center: #100-42100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	320,024	4,284,226	5,780,771	5,747,918	389,990
Professional and Technical	1,847,729	988,200	487,274	483,020	8,495
Purch. Property Services	20,342	27,802	26,800	26,915	2,500
Other Purchased Services	20,082	93,109	112,688	108,652	64,840
Supplies	137,097	626,796	318,689	309,144	11,100
Capital Outlay	1,366,017	1,369,945	1,000	989	-
Departmental Totals	3,711,291	7,390,078	6,727,222	6,676,638	476,925

Notes: Reorganization of Police Department for FY2010. Previously one division split into five divisions. Reclassify Assistant Chief to Police Chief.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Public Safety Director	-	0.5	0.5	0.5	-
Chief of Police	1.0	-	-	-	1.0
Assistant Chief of Police	1.0	1.0	1.0	1.0	-
Commander	-	1.0	1.0	1.0	-
Lieutenants	-	2.0	2.0	2.0	-
Sergeants	4.0	10.0	8.0	10.0	2.0
Detectives	-	-	4.0	5.0	3.0
Police Officers	1.0	41.0	41.0	41.0	1.0
Records Mgmt Manager	-	1.0	1.0	1.0	-
Crime Analyst	-	1.0	1.0	1.0	-
Property Evidence Manager	1.0	1.0	1.0	1.0	-
Alarm Coordinator	-	-	-	-	1.0
Crime Scene Technician	-	1.0	1.0	1.0	-
Administrative Assistant	1.0	3.0	3.0	3.0	2.0
Departmental Totals	9.0	62.5	64.5	67.5	10.0

POLICE UNIFORMED SERVICES

DESCRIPTION OF OUR SERVICES:

Uniformed Services is responsible for patrolling and traffic control of the City's roadways. Uniformed Services is comprised of traditional patrol officers, the motorcycle unit, the K-9 team, and the Police Explorer Program.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Traffic accident rate at top city intersections per 1,000 population ¹	N/A	N/A	10.05	10.0
DUI related accident rate per 1,000 population ¹	N/A	N/A	.40	.35

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

POLICE UNIFORMED SERVICES

Cost Center: #100-42123

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	4,711,794
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	50,450
Supplies	-	-	-	-	64,055
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	4,826,299

Notes: Reorganization of Police Department for FY2010. Previously one division split into five divisions.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Lieutenants	-	-	-	-	2.0
Sergeants	-	-	-	-	8.0
Police Officers	-	-	-	-	37.0
Departmental Totals	-	-	-	-	47.0

POLICE PROFESSIONAL DEVELOPMENT

DESCRIPTION OF OUR SERVICES:

The Professional Development section is responsible for maintaining Commission on Accreditation for Law Enforcement Agencies (CALEA) standards; recruitment, selection, and hiring of Police Department personnel.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Maintain AZ Post training standards ¹	N/A	N/A	100%	100%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

POLICE PROFESSIONAL DEVELOPMENT

Cost Center: #100-42140

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	203,545
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	12,620
Supplies	-	-	-	-	39,450
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	255,615

Notes: Reorganization of Police Department for FY2010. Previously one division split into five divisions.

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Lieutenants	-	-	-	-	1.0
Accreditation Manager	-	-	-	-	1.0
Police Officer	-	-	-	-	1.0
Departmental Totals	-	-	-	-	3.0

POLICE SUPPORT SERVICES

DESCRIPTION OF OUR SERVICES:

The Property and Evidence Unit is responsible for the receiving, storing and releasing of found, stolen, confiscated property and evidence impounded by Police Department personnel. The Maricopa Police Department currently has 4846 items in storage. It is our goal to return as many items as possible back to their rightful owners, dispose of illegal contraband and/or auction found items with no identifiable owner.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Inventory error rate ¹	N/A	N/A	9%	5%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

POLICE SUPPORT SERVICES

Cost Center: #100-42150

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	367,833
Professional and Technical	-	-	-	-	591,040
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	3,295
Supplies	-	-	-	-	9,982
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	972,150

Notes: Reorganization of Police Department for FY2010. Previously one division split into five divisions.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Lieutenants	-	-	-	-	1.0
Evidence Manager	-	-	-	-	1.0
Crime Scene Technician	-	-	-	-	1.0
Departmental Totals	-	-	-	-	3.0

PUBLIC SAFETY • FIRE DEPARTMENT • FIRE ADMINISTRATION

DESCRIPTION OF OUR SERVICES:

Fire Administration provides leadership and support for the Fire Prevention, Life Safety, and Support Services Divisions of the Fire Department. Administration also plans for the long-range fire safety needs of the City.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Number of Buildings Inspected as a % of Total Buildings ¹	N/A	N/A	53%	53%
% of Citizens Rating Fire Department Services as Good or Excellent ¹	N/A	N/A	79%	82%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

FIRE ADMINISTRATION

Cost Center: #100-42200

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	280,752	216,666	212,630	275,796
Professional and Technical	-	11,500	-	-	750
Purch. Property Services	-	90,332	-	50	-
Other Purchased Services	-	15,608	7,130	6,840	8,520
Supplies	-	25,269	7,540	6,920	1,950
Capital Outlay	-	1,682,231	1,344	1,344	-
Departmental Totals	-	2,105,692	232,680	227,784	287,016

Notes: Reorganization resulted in Assistant Fire Chief reclassified to Fire Chief.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Public Safety Director	-	0.5	0.5	0.5	-
Fire Chief	-	-	-	-	1.0
Assistant Fire Chief	-	1.0	1.0	1.0	-
Battalion Chief	-	4.0	-	-	-
Captain	-	15.0	-	-	-
Fire Inspector	-	1.0	-	-	-
Engineer	-	12.0	-	-	-
Firefighter/EMT	-	27.0	-	-	-
Record Mgmt Coordinator	-	1.0	1.0	1.0	1.0
Master Mechanic	-	1.0	-	-	-
Mechanic	-	1.0	-	-	-
Training/EMS	-	1.0	1.0	1.0	1.0
Departmental Totals	-	64.5	3.5	3.5	3.0

FIRE PREVENTION

DESCRIPTION OF OUR SERVICES:

Fire Prevention provides a proactive service to the community by enforcing the International Fire Code and other City codes and ordinances that pertain to fire and life safety by conducting initial fire inspections for all new commercial occupancies. Fire Prevention provides assistance for Fire Code compliance and interpretations for all new construction.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Cause determination of working incidents ¹	N/A	N/A	52%	55%
Present Fire safety instruction to educational institutions and child care facilities ¹	N/A	N/A	100%	100%
Inspect public educational institutions ¹	N/A	N/A	100%	100%
Inspect all hazardous occupancies, public institutions, places of assembly, child-care facilities with five or more persons, and residential occupancies with three or more dwelling units annually ¹	N/A	N/A	100%	100%
Hazardous occupancies have an updated electronic copy of their HMIS or HMMP on file with the Fire Department ¹	N/A	N/A	100%	100%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

FIRE PREVENTION

Cost Center: #100-42210

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	250,351	249,984	258,982	196,228
Professional and Technical	-	-	-	-	1,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	6,636	11,961	11,227	7,490
Supplies	-	936	4,975	3,648	6,550
Capital Outlay	-	-	7,184	7,183	-
Departmental Totals	-	257,923	274,104	281,040	211,768

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Division Chief	-	-	1.0	1.0	1.0
Deputy Fire Marshal	-	-	1.0	1.0	1.0
Departmental Totals	-	-	2.0	2.0	2.0

FIRE LIFE SUPPORT

DESCRIPTION OF OUR SERVICES:

Fire Life Support provides fire, emergency medical, hazardous material and technical rescue responses within the community. This is accomplished through the rapid deployment of equipment and trained personnel.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
911 call process time ¹	N/A	N/A	1 minute or less, 95% of the time	1 minute or less, 95% of the time
Turnout time ¹	N/A	N/A	1 minute or less, 70% of the time 1 minute, 19 seconds or less, 90% of the time	1 minute or less, 73% of the time 1 minute, 5 seconds or less, 90% of the time
First unit travel time (initial responders) ¹	N/A	N/A	4 minutes or less, 47.21% of the time 6 minutes, 51 seconds or less, 90% of the time	4 minutes or less 50.0% of the time. 6 minutes, 45 seconds or less, 90% of the time
Effective response time ^{1,2}	N/A	N/A	8 minutes or less, 51.16% of the time 11 minutes, 37 seconds or less, 90% of the time	8 minutes or less, 60.0% of the time 11 minutes, 30 seconds or less, 90% of the time

Notes: ¹New performance measure beginning in fiscal year 08/09.

²Effective response time is calculated as the time it takes to get the necessary number of responders on scene to stop fire progression.

FY2010 OPERATIONAL BUDGET

FIRE LIFE SUPPORT

Cost Center: #100-42220

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	5,157,253	5,705,035	5,802,320	6,024,933
Professional and Technical	-	-	39,750	11,544	42,000
Purch. Property Services	-	742	-	-	-
Other Purchased Services	-	92,578	48,116	45,248	90,000
Supplies	-	48,640	38,300	36,194	37,400
Capital Outlay	-	-	-	-	-
Departmental Totals	-	5,299,213	5,831,201	5,895,306	6,194,333

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Battalion Chief	-	-	3.0	3.0	3.0
Shift Captain	-	-	14.0	14.0	14.0
Firefighter/EMT	-	-	41.0	41.0	41.0
Departmental Totals	-	-	58.0	58.0	58.0

FIRE SUPPORT SERVICES

DESCRIPTION OF OUR SERVICES:

Fire Support Services has three main management responsibilities: mechanical maintenance, self contained breathing apparatus (SCBA) program and logistics. Mechanical maintenance provides repairs, fuel, and preventive maintenance and supervises outsourced repairs for emergency response vehicles and power equipment.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of time that a reserve unit is available for front line vehicle replacement ¹	N/A	N/A	99%	99%
% of power tool preventive maintenance completed on schedule ¹	N/A	N/A	98%	99%
% complete inspections and periodic maintenance completed on time ¹	N/A	N/A	100%	100%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

FIRE SUPPORT SERVICES

Cost Center: #100-42230

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	212,101	254,011	244,901	166,070
Professional and Technical	-	31,712	199,210	196,682	225,716
Purch. Property Services	-	57,894	96,512	129,021	304,651
Other Purchased Services	-	58,725	43,150	52,652	51,250
Supplies	-	323,496	257,100	248,132	180,286
Capital Outlay	-	121,335	567,356	655,011	367,213
Departmental Totals	-	805,263	1,417,339	1,526,399	1,295,186

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Master Mechanic	-	-	1.0	1.0	1.0
Mechanic	-	-	1.0	1.0	1.0
EMS Coordinator	-	-	1.0	1.0	-
Departmental Totals	-	-	3.0	3.0	2.0

DEVELOPMENT SERVICES • ADMINISTRATION

DESCRIPTION OF OUR SERVICES:

Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of Maricopa through provision of quality infrastructure, orderly development and excellent customer service. The department seeks to facilitate an efficient and effective development process that supports the Maricopa General Plan and Regional Transportation Plan while promoting quality growth and economic development. Processes include regional and community planning, fleet management, public works maintenance, airport planning, engineering design and review, transportation planning, subdivision mapping/parcel addressing, zoning and subdivision administration, building code administration, sign regulation, and traffic impact analysis. Since City development involves partnerships with regional partners and outside agencies the department seeks to facilitate coordination of regional and local efforts to provide responsive customer service throughout the development process and to ensure consistency and buy-in with our stakeholders.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Percent of cases reviewed and approved within specified turnaround times	N/A	N/A	80%	85%
Number of high profile and expedited projects submitted for review. ¹	N/A	N/A	5	6
Percentage citizens satisfied with service received at the "One-Stop Shop". ¹	N/A	N/A	77%	80%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

DEVELOPMENT SERVICES ADMINISTRATION

Cost Center: #100-41540

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	277,775
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	11,704
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	289,479

Notes: Reorganization includes creating new division, Development Services Administration, in the Development Services Department. Director, Development Expeditor, Engineering Technician and Administrative Assistant position transferred from Planning and Building Safety divisions to Development Services Administration.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Development Services Director	-	-	-	-	1.0
Administrative Assistant	-	-	-	-	1.0
Development Expeditor	-	-	-	-	1.0
Engineering Technician	-	-	-	-	1.0
Departmental Totals	-	-	-	-	4.0

DEVELOPMENT SERVICES • PLANNING

DESCRIPTION OF OUR SERVICES:

The Planning Division provides support to the City Council, Planning & Zoning Commission, City Administration, and local board, committees and task forces. Complex tasks include preparing and implementing the General Plan, development regulations (zoning and subdivision ordinances), sub-area plans, strategic plans coordinating special planning, annexations and reviewing land use applications and development proposals for compliance with applicable regulations.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Citizens Satisfied with City's Efforts to Plan for the Future. ¹	N/A	N/A	60%	63%
Number of regional planning efforts participated in ¹	N/A	N/A	6	6
% of planning cases reviewed within specified turnaround times ¹	N/A	N/A	80%	85%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

DEVELOPMENT SERVICES • PLANNING

Cost Center: #100-41910

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	422,375	662,408	375,566	395,323	248,053
Professional and Technical	49,408	81,411	-	-	50,000
Purch. Property Services	1,051	-	2,500	-	-
Other Purchased Services	28,535	22,862	24,900	11,421	16,816
Supplies	16,118	15,712	1,850	1,748	-
Capital Outlay	-	-	-	-	-
Departmental Totals	517,487	782,393	404,816	408,492	314,869

Notes: Reorganization resulted in elimination of one Administrative Assitant II and one Planner Assistant.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Planning Director	1.0	-	-	-	-
Planning Manager	-	1.0	1.0	1.0	1.0
Senior Planner	1.0	-	-	-	-
Planner II	1.0	1.0	1.0	1.0	1.0
Code Compliance Officer	1.0	-	-	-	-
Planner I	1.0	-	-	-	-
Assistant Planner	1.0	1.0	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0	1.0	-
Planner Assistant	-	1.0	1.0	1.0	-
Departmental Totals	7.0	5.0	5.0	5.0	3.0

DEVELOPMENT SERVICES • BUILDING SAFETY

DESCRIPTION OF OUR SERVICES:

Building Safety is the central resource for building construction, code information, plan review, permit issuance and building construction inspection. The division consists of building inspectors, plan reviewers and counter services staff. Our internal mission is to protect the lives and safety of Maricopa resident through the implementation of building, plumbing, mechanical and electrical codes.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of plan reviews completed within specified timeframes ¹	N/A	N/A	80%	85%
% of inspections performed within 24 hours of request ¹	N/A	N/A	100%	100%
% of standard home permits issued within specified timeframes ¹	N/A	N/A	100%	100%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

DEVELOPMENT SERVICES • BUILDING SAFETY

Cost Center: #100-41920

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	559,685	1,004,495	1,150,650	1,116,966	579,895
Professional and Technical	923,720	247,539	-	-	-
Purch. Property Services	109	-	-	-	-
Other Purchased Services	21,190	14,613	39,700	19,481	13,300
Supplies	59,036	12,933	12,355	11,883	-
Capital Outlay	145,469	72,800	-	-	-
Departmental Totals	1,709,209	1,352,380	1,202,705	1,148,330	593,195

Notes: Reorganization resulted in transferring Development Services Director and Administrative Assistant positions from Building Safety division to Development Services Administration. Additionally, three Building Inspectors and one Permit Technician positions were eliminated.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Development Services Dir.	-	1.0	1.0	1.0	-
Counter Services Manager	1.0	-	-	-	-
Chief Building Official	1.0	1.0	1.0	1.0	1.0
Permit Center Supervisor	1.0	-	-	-	-
Development Expeditor	-	1.0	1.0	1.0	-
Plan Review/Insp. Supervisor	-	1.0	1.0	1.0	1.0
Building Plans Examiner	-	1.0	1.0	1.0	1.0
Senior Building Inspector	1.0	1.0	1.0	1.0	1.0
Building Inspector	4.0	4.0	4.0	4.0	1.0
Permit Technician	3.0	3.0	3.0	3.0	1.0
Administrative Assistant I	2.0	1.0	2.0	1.0	1.0
Departmental Totals	13.0	14.0	15.0	14.0	7.0

DEVELOPMENT SERVICES • FLEET MANAGEMENT

DESCRIPTION OF OUR SERVICES:

Fleet Management is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments; reviewing new vehicle and equipment specification; and providing recommendations on vehicle and equipment replacement schedules. Fleet Management also monitors fuel purchases, fuel consumption per department as well for each vehicle. Fleet Management maintains all equipment and vehicle maintenance records in accordance with the state Department of Transportation regulations. Fleet also takes care of all vehicle licensing and registrations through the Department of Motor Vehicles.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
Accidents attributed to equipment failure. ¹	N/A	N/A	0	0
% of vehicle/equipment purchases made within budgeted amounts ¹	N/A	N/A	100%	100%
Preventive maintenance completed within manufacturer's suggested timeframes. ¹	N/A	N/A	80%	85%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

DEVELOPMENT SERVICES • FLEET MANAGEMENT

Cost Center: #100-41945

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	82,591
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	53,390
Other Purchased Services	-	-	-	-	1,600
Supplies	-	-	-	-	170,744
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	308,325

Notes: Reorganization resulted in centralizing repair and maintenance items from various departments citywide into the new Fleet Management division. Fleet Manager position transferred from Transportation division.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Fleet Manager	-	-	1.0	1.0	1.0
Departmental Totals	-	-	1.0	1.0	1.0

DEVELOPMENT SERVICES • ENGINEERING

DESCRIPTION OF OUR SERVICES:

The Engineering Division plans and directs a diverse program of public works design, new development coordination, construction and administration. Responsibilities include, but are not limited to, plan review of design and construction of improvements in public right-of-way, the acquisition or abandonment of rights-of-way and review/inspection of private development plans, reports and plats, including geotechnical reports and survey documents. Engineering acts as the City's liaison with all the utility providers as well as Pinal County and FEMA for flood plain administration. The Engineering Division project manages Capital Improvement Projects and is responsible to ensure all public improvements are built to City standards.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of engineering inspections completed within specified timeframes ¹	N/A	N/A	90%	90%
% of engineering plan reviews completed within specified turnaround times ¹	N/A	N/A	90%	90%
% of CIP Projects completed within budget ¹	N/A	N/A	95%	95%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

DEVELOPMENT SERVICES • ENGINEERING

Cost Center: #100-43100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	358,737	371,125	298,037	290,882	242,333
Professional and Technical	516,593	511,168	304,000	296,257	636,000
Purch. Property Services	47,658	616	-	-	-
Other Purchased Services	9,575	10,935	12,275	3,877	4,500
Supplies	12,252	9,055	4,315	2,878	-
Capital Outlay	258,987	1,974,944	-	-	-
Departmental Totals	1,203,802	2,877,843	618,627	593,894	882,833

Notes: Reorganization resulted in elimination of City Engineer position.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
City Engineer	1.0	1.0	1.0	1.0	-
Sr. Engineer	-	1.0	1.0	1.0	1.0
PW Inspector	1.0	1.0	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0	1.0	-
Departmental Totals	3.0	4.0	4.0	4.0	2.0

DEVELOPMENT SERVICES • TRANSPORTATION

DESCRIPTION OF OUR SERVICES:

Transportation is responsible for long range planning of the transportation network and developing a Capital Improvement Plan that facilitates the necessary improvements. Transportation also reviews all transportation and traffic engineering related documents and plans for Development Services.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of transportation plan reviews completed within specified turnaround times ¹	N/A	N/A	90%	90%
% of intersections addressed once MUTCD signal warrants are met within 24 month period ¹	N/A	N/A	75%	80%
% of citizens rating the transit system as "good" or "excellent" ²	N/A	N/A	N/A	70%
Percent increase in transit ridership from previous grant year ²	N/A	N/A	N/A	10%

Notes: ¹New performance measure beginning in fiscal year 08/09.
²New performance measure beginning in fiscal year 09/10.

FY2010 OPERATIONAL BUDGET

DEVELOPMENT SERVICES • TRANSPORTATION

Cost Center: #100-43130

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	114,348	267,254	198,851	124,545
Professional and Technical	-	331,202	323,882	12,092	2,338,370
Purch. Property Services	-	6,696	13,000	9,253	-
Other Purchased Services	-	4,708	12,500	4,162	4,800
Supplies	-	2,817	12,135	7,984	5,500
Capital Outlay	-	-	849,000	525,163	900,000
Departmental Totals	-	459,771	1,477,771	757,505	3,373,215

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Transportation Manager	-	1.0	1.0	1.0	1.0
Fleet Manager	-	1.0	-	-	-
Transit Coordinator	-	1.0	1.0	1.0	1.0
Departmental Totals	-	3.0	2.0	2.0	2.0

COMMUNITY SERVICES ADMINISTRATION

DESCRIPTION OF OUR SERVICES:

Community Services Administration provides leadership and service coordination to operational divisions and information to the public on various developmental activities and facilities provided by the City.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% citizens rating overall satisfaction with Maricopa leisure opportunities and services as good or better ¹	N/A	N/A	51%	55%
% citizens rating park facilities as good or better ¹	N/A	N/A	78%	80%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

COMMUNITY SERVICES ADMINISTRATION

Cost Center: #100-45300

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	175,977
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	5,500
Supplies	-	-	-	-	1,000
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	-	-	182,477

Notes: New division includes Director and Administrative Assistant II previously in Parks and Recreation Division.

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Community Services Director	-	-	-	-	1.0
Administrative Assistant II	-	-	-	-	1.0
Departmental Totals	-	-	-	-	2.0

COMMUNITY SERVICES • RECREATION

DESCRIPTION OF OUR SERVICES:

Recreation provides a year-round program that includes coordinating adult sports leagues and tournaments, youth sports, special events, instructional classes, programs for youth, teens, and senior citizens.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Change in In-House Recreation Program Participation ¹	N/A	N/A	60%	63%
% of Contracted Recreation Program Participation ¹	N/A	N/A	55%	58%
% of Citizens Rating Recreation Services as Good or Excellent ¹	N/A	N/A	51%	55%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

COMMUNITY SERVICES • RECREATION

Cost Center: #100-45100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	243,544	511,307	555,039	512,362	218,567
Professional and Technical	80,411	192,541	95,000	95,876	80,000
Purch. Property Services	78,732	139,235	151,700	115,592	8,000
Other Purchased Services	34,974	76,128	83,210	55,659	5,800
Supplies	168,103	339,257	421,813	373,567	542,488
Capital Outlay	602,040	134,041	2,054,200	1,762,100	180,000
Departmental Totals	1,207,804	1,392,509	3,360,962	2,915,156	1,034,855

Notes: Director and Administrative Assistant II moved to new division, Community Services Administration. Two Maintenance Workers moved to new division, Parks Maintenance.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
PRL Director	1.0	-	-	-	-
Community Services Director	-	1.0	1.0	1.0	-
Recreation Coordinator II	1.0	1.0	1.0	1.0	1.0
Recreation Coordinator I	1.0	1.0	1.0	1.0	1.0
Recreation Programmer	-	1.0	1.0	1.0	1.0
Maintenance Workers	2.0	2.0	2.0	2.0	-
Administrative Assistant II	-	1.0	1.0	1.0	-
Departmental Totals	5.0	7.0	7.0	7.0	3.0

COMMUNITY SERVICES • PARKS MAINTENANCE

DESCRIPTION OF OUR SERVICES:

Parks Maintenance maintains all developed park land.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of citizens rating Park facilities as good or better ¹	N/A	N/A	78%	80%

Notes: ¹New performance measure beginning in fiscal year 08/09.

FY2010 OPERATIONAL BUDGET

COMMUNITY SERVICES • PARK MAINTENANCE

Cost Center: #100-45200

SUMMARY BY CATEGORY

EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	109,234
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	229,300
Other Purchased Services	-	-	-	-	2,000
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	42,000
Departmental Totals	-	-	-	-	382,534

Notes: Reorganization resulted in two Maintenance Workers moved from Recreation division to new division, Parks Maintenance.

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Maintenance Workers	-	-	-	-	2.0
Departmental Totals	-	-	-	-	2.0

COMMUNITY SERVICES • LIBRARY

DESCRIPTION OF OUR SERVICES:

The Library is responsible for the selection and circulation of materials in a variety of mediums. The Library serves as a learning, educational, and cultural center for the community, and promote the development of appreciation for reading and learning.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of Collection Less Than 5 Years Old ^{1,2}	N/A	N/A	30%	40%
% Increase (Decrease) in Literacy Program Student Hours ^{1,2}	N/A	N/A	(54%)	270%
% Increase (Decrease) in Children's Program Attendance ^{1,2}	N/A	N/A	114%	60%
% of Citizens Rating Library Services as Good or Excellent ^{1,2}	N/A	N/A	39%	45%

Notes: ¹New performance measure beginning in fiscal year 08/09.

²New library facility opened at the end of 08/09 to accommodate significantly more programming in 09/10 and beyond.

FY2010 OPERATIONAL BUDGET

COMMUNITY SERVICES • LIBRARY

Cost Center: #100-45500

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	72,767	161,695	276,221	231,425	373,854
Professional and Technical	-	66,520	25,253	30,000	8,000
Purch. Property Services	7,823	13,488	14,900	17,073	-
Other Purchased Services	4,000	10,480	16,400	7,994	18,500
Supplies	22,220	54,440	30,983	14,057	44,000
Capital Outlay	-	-	-	-	-
Departmental Totals	106,810	306,623	363,757	300,549	444,354

Notes: Includes new Library Assistant positions to staff new library facility.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Library Manager	-	1.0	1.0	1.0	1.0
Library Coordinator I	1.0	1.0	1.0	1.0	1.0
Library Assistant	1.5	2.0	2.0	2.0	5.0
Departmental Totals	2.5	4.0	4.0	4.0	7.0



Special Revenue Fund Budgets



HURF/PUBLIC WORKS • STREETS

DESCRIPTION OF OUR SERVICES:

Public Works - Streets maintains the City of Maricopa's roads, roadway signage, pavement markings, traffic control devices, curbs, gutters and other improvements within the public rights-of-way.

EFFECTIVENESS MEASURES	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2010 PROJECTED
% of annual lane mile maintenance completed	N/A	N/A	70%	75%
% of emergency calls responded to within four hours	N/A	N/A	100%	100%
% of citizens rating street condition as "good" or "excellent"	N/A	N/A	74%	75%

FY2010 OPERATIONAL BUDGET

STREETS (HURF)

Cost Center: #200-43120

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	218,951	398,559	616,643	459,639	602,726
Professional and Technical	123,103	66,626	10,000	7,666	7,500
Purch. Property Services	133,796	316,137	299,450	157,340	448,601
Other Purchased Services	4,726	4,879	27,300	5,470	8,730
Supplies	42,080	63,996	181,100	135,066	179,151
Capital Outlay	3,902	580,483	560,000	333,519	215,000
Departmental Totals	526,558	1,430,680	1,694,493	1,098,700	1,461,708

Notes: All funding in this department is for street maintenance.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Streets Superintendent	1.0	1.0	1.0	1.0	1.0
Mechanic	-	1.0	1.0	-	-
Signal Technician	-	1.0	1.0	-	-
Mechanic's Aide	-	1.0	1.0	-	-
Maintenance Foreman	-	-	-	1.0	1.0
Equipment Operator	1.0	4.0	4.0	3.0	4.0
Maintenance Worker	2.0	3.0	3.0	3.0	2.0
Departmental Totals	4.0	11.0	11.0	8.0	8.0

FY2010 OPERATIONAL BUDGET

ROAD MAINTENANCE

Cost Center: #205-43100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	25,401	1,200,000	653,338	1,200,000
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	334,407	-	-	-
Departmental Totals	-	359,808	1,200,000	653,338	1,200,000

Notes: These funds are for sealing new streets to extend useful life of streets

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF)

Cost Center: #210-43100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	9,347	7,472	16,847	20,000
Professional and Technical	-	46,134	135,665	268,313	192,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	541	-
Supplies	-	13	-	52	-
Capital Outlay	-	-	-	-	-
Departmental Totals	-	55,494	143,137	285,753	212,000

Notes: Includes grant match requirements for the transit grants.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

GRANTS

Cost Center: #220

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	127,758	234,999	203,281	1,030,788
Professional and Technical	204,131	312,250	3,157,611	532,234	4,412,006
Purch. Property Services	-	-	-	-	-
Other Purchased Services	6,000	4,540	100,000	3,657	596,283
Supplies	58,598	47,014	152,828	191,796	3,273,629
Capital Outlay	966,300	4,634	805,990	10,100	13,036,263
Departmental Totals	1,235,029	496,196	4,451,428	941,068	22,348,969

Notes: Various grants including Transit, Transportation Enhancement, Public Safety, and American Recovery Act grants.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

COUNTY ROAD TAX

Cost Center: #300-43100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	136,622	-	109,389	62,309	-
Purch. Property Services	-	-	799,000	1,035,834	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	350,040	332,504	3,641,611	885,408	1,750,000
Departmental Totals	486,662	332,504	4,550,000	1,983,551	1,750,000

Notes: Projects are included in CIP.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-



Capital Projects Fund Budgets



FY2010 OPERATIONAL BUDGET

VOLUNTARY REGIONAL TRANSPORTATION FUND

Cost Center: #310-43100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	33,925	1,341,000	1,336,280	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	-	33,925	1,341,000	1,336,280	-

Notes: No projects are included in CIP.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

PARKS DEVELOPMENT IMPACT FEE (DIF)

Cost Center: #320-45100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	540,074	703,415	675,600	439,775	1,005,000
Departmental Totals	540,074	703,415	675,600	439,775	1,005,000

Notes: Projects are included in CIP.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

PUBLIC SAFETY DEVELOPMENT IMPACT FEE (DIF)

Cost Center: #321-45500

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	3,045,351	2,949,550	-
Departmental Totals	-	-	3,045,351	2,949,550	-

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

PUBLIC SAFETY DIF

Cost Center: #322-42100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	455,000	-	-	78,300
Departmental Totals	-	455,000	-	-	78,300

Notes: No Projects are included in CIP.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

GENERAL GOVERNMENT DEVELOPMENT IMPACT FEE (DIF)

Cost Center: #323-41940

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	6,000,000	-	7,500,000
Departmental Totals	-	-	6,000,000	-	7,500,000

Notes: Projects are included in CIP. These funds represent carryforward funding for land acquisition.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2010 OPERATIONAL BUDGET

TRANSPORTATION DEVELOPMENT IMPACT FEE (DIF)

Cost Center: #324-43100

SUMMARY BY CATEGORY					
EXPENDITURE CATEGORY	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	14,705	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	176,322	1,769,437	17,710,000	1,726,030	13,860,000
Departmental Totals	176,322	1,769,437	17,710,000	1,740,735	13,860,000

Notes: Projects are included in CIP, as outlined includes signal and street improvements.

AUTHORIZED POSITIONS					
POSITION CLASSIFICATIONS	FY07 ACTUAL	FY08 ACTUAL	FY09 (3/09) AMENDED	FY09 ESTIMATED ACTUAL	FY10 PROPOSED
	-	-	-	-	-
Departmental Totals	-	-	-	-	-



Capital Improvement Plan



WHAT IS A CAPITAL IMPROVEMENT PLAN?

- The Capital Improvement Plan is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements with a total cost over \$25,000. Capital expenditures that are less than \$25,000 are considered Operating Capital and are expended from the City's operating funds.
- It not only includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects anticipated into the indefinite future.
- All costs for the five year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation.
- The Plan is reviewed and updated annually, with a target date set in December of each year or in conjunction with operations budget.
- The Plan also serves as a foundation to the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.

WHAT IS A CAPITAL IMPROVEMENT PROGRAM?

- The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
- Projects included within the five year program must have sound cost estimates, an identified site, and verified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
- The identification of a project within the five year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

THE PROCESS

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council in December of each year or soon thereafter. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent Annual Operational Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

The following identifies major areas of responsibility in completing the Capital Improvement Program: Office of the Budget

The calendar, coordination, development, and preparation of the Capital Improvement Program are completed through the Office of the Budget. The Office of the Budget coordinates and reviews estimates of available financial resources and assumptions regarding their availability for each of the five years within the program.

The Office of the Budget also serves as the focus for all information, scheduling, and funding resources for departments in updating, preparing, and submitting projects. The Finance Department is also responsible for the completion of the final draft of the Capital Improvement Program.

DEPARTMENTS

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs, and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

MAYOR AND COUNCIL

The preliminary Capital Improvement Program will be presented to the City Council in January 2009 and proposed adoption in March 2009. Prior to the initiation of any individual project, additional approval must be provided by the City Council. Capital project authorizations are taken up subsequently by the City Council on a project by project basis.

ECONOMIC ASSUMPTIONS AND FINANCIAL RESOURCES

ECONOMIC ASSUMPTIONS

This Plan is based upon the following general assumptions:

- All costs are stated in current year dollars with no adjustments for inflation.
- The rate of growth in the community will continue on an average of 180 additional single family units per year, and non-residential growth is projected at a proportional increase based upon commercial growth in the area;
- As concerns the newly annexed area of the city, staff is proposing to leave all CIP projects/priorities as concerns this area in place as submitted. Staff feels strongly that the ruling in favor of the City of Maricopa will be upheld throughout the appeal process and it is important that our new residents are not underserved in the coming year. Staff will closely monitor the appeal process as it proceeds and will bring to your attention any issues that may need to be revisited.

FINANCIAL RESOURCES

The most significant source of capital project funding are Development Impact Fees (DIF), which are charged to new growth in the community at the time building permits are issued. By state statute, DIF may only pay for the costs of projects associated with growth, so only growth related projects are DIF eligible. The following resource categories explain the available resources to fund and construct improvements:

PARKS AND RECREATION DIF

At the adopted rate of \$313 per residential unit, approximately \$56,340 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding parks and associated recreation infrastructure to serve new growth in the community.

LIBRARY DIF

At the adopted rate of \$436 per residential unit, approximately \$78,480 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding library facilities and associated library infrastructure to serve new growth in the community.

PUBLIC SAFETY DIF

At the adopted rate of \$145 per residential unit and a per square foot charge for non-residential structures, approximately \$26,100 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding Public Safety services, facilities and infrastructure to serve new growth in the community.

GENERAL GOVERNMENT DIF

At the adopted rate of \$696 per residential unit and a per square foot charge for non-residential structures, approximately \$125,280 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding General Government services, facilities and infrastructure to serve new growth in the community. This includes administration, courts and similar improvement areas.

TRANSPORTATION DIF

At the adopted rate of \$3,742 per residential unit and a per square foot charge for non-residential structures, approximately \$673,560 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding the transportation infrastructure within the City limits.

GRANTS

Grants are available for various types of projects through different sources and governmental agencies. If capital grants are listed as the funding source, the project will not proceed until the grant is awarded. A grant funded project may also require City matching funds, which should also be clearly stated in the project description. The City may use the appropriate DIF as the matching portion for most grants.

LONG TERM DEBT

Bonds, Certificates of Participation, Loans and Capital Leases are various forms of Long-Term financing tools available to the City. One or more of these financing tools may be utilized to complete a project earlier than would be possible if the City waited until it had the funds on hand to fully pay for the project. However, each of these financing tools requires a revenue stream with which to repay the debt.

- November 4, 2008 voters of the City of Maricopa authorized bonding authority to sell bonds for the construction of projects for Park, Recreation and Library as defined in the CIP in the amount of \$65.5 million.

DEVELOPER (PRIVATE) CONTRIBUTIONS

Developers contribute toward costs of capital projects when the construction is of direct benefit to their development and a requirement of the stipulations placed on the development's final plat. In some cases, funds are contributed toward a project from private sources as well. These sources are described as developer (if required) and private (if voluntary). ●

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
DEVELOPMENT IMPACT FEES REVENUE PROJECTIONS**

	PARKS	LIBRARY	PUBLIC SAFETY	GEN. GOVT	TRANSPOR- TATION
Current DIF	313	436	145	696	3,742
FY2010	56,340	78,480	26,100	125,280	673,560
FY2011	59,157	82,404	27,405	131,544	707,238
FY2012	63,101	87,898	29,232	140,314	754,387
FY2013	68,171	94,961	31,581	151,589	815,008
FY2014	74,369	103,594	34,452	165,370	889,099
FY2015	82,820	115,366	38,367	184,162	990,133
FY2016	92,398	128,707	42,804	205,459	1,104,638
FY2017	103,666	144,403	48,024	230,515	1,239,350
FY2018	114,934	160,099	53,244	255,571	1,374,062
FY2019	126,202	175,795	58,464	280,627	1,508,774
FY2020	137,470	191,491	63,684	305,683	1,643,486
FY2021	148,738	207,187	68,904	330,739	1,778,198
FY2022	160,006	222,883	74,124	355,795	1,912,910
FY2023	171,274	238,579	79,344	380,851	2,047,622
FY2024	182,542	254,275	84,564	405,907	2,182,334
FY2025	193,810	269,971	89,784	430,963	2,317,046
FY2026	205,078	285,667	95,004	456,019	2,451,758
FY2027	216,346	301,363	100,224	481,075	2,586,470
FY2028	227,614	317,059	105,444	506,131	2,721,182
Total Projected DIF	2,484,031	3,460,183	1,150,749	5,523,595	29,697,260

Based on 15 SFR/month per year for FY10, trending to 100 SFR/month per year by FY17
Current DIF Rates with 3% annual CPI increases

FY2010-2029 CAPITAL IMPROVEMENT PLAN
CIP REVENUE PROJECTIONS

CAPITAL IMPROVEMENT PLAN FY2010-2029	POP.	COUNTY 1/2 CENT GAS TAX	LTAIF
DES FY2006	4,855	374,551	24,127
Census FY2007	15,934	1,438,810	46,942
DES FY2008 (Actuals)	25,830	1,860,000	118,572
DES FY2009 (Actuals)	32,157	1,550,000	135,000
Projected FY2010	32,661	1,500,000	132,000
Projected FY2011	33,501	1,530,000	132,000
Projected FY2012	34,677	1,560,600	132,000
Projected FY2013	36,189	1,591,812	132,000
Projected FY2014	38,037	1,623,648	132,000
Projected FY2015	40,557	1,656,121	132,000
Projected FY2016	43,413	1,689,244	132,000
Projected FY2017	46,773	1,723,029	132,000
Projected FY2018	50,133	1,757,489	132,000
Projected FY2019	53,493	1,792,639	132,000
Projected FY2020	56,853	1,828,492	132,000
Projected FY2021	60,213	1,865,061	132,000
Projected FY2022	63,573	1,902,363	132,000
Projected FY2023	66,933	1,940,410	132,000
Projected FY2024	70,293	1,979,218	132,000
Projected FY2025	73,653	2,018,803	132,000
Projected FY2026	77,013	2,059,179	132,000
Projected FY2027	80,373	2,100,362	132,000
Projected FY2028	83,733	2,142,369	132,000

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
CIP REVENUE PROJECTIONS (CONTINUED)**

CAPITAL IMPROVEMENT PLAN FY2010-2029	POP.	COUNTY 1/2 CENT GAS TAX	LTAf
Projected FY2029	87,093	2,185,217	132,000
		Note 1	Note 2
Total Revenues (FY09-FY28)		\$37,996,055	\$2,775,000

Note 1 County 1/2 Cent Tax is a trend calculation based on estimated consumption volume, this is an excise tax.

Note 2 LTAf estimates unclear due to Arizona budget shortfall which jeopardized this revenue source.

Note 3 Population is based on current DES with increase based on 15 homes per month with 2.8 residents per household, over the years increasing to 100 homes per month.

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
GENERAL FUND CAPITAL RESERVE PROJECTIONS**

	CAPITAL RESERVE ADDITIONS	CAPITAL RESERVE USES	CAPITAL RESERVE BALANCE
June 30, 2007 Actual	-	-	35,559,271
FY2008 Projections, 6/30/2008	8,346,447	6,381,561	37,524,157
FY2009 Projections, 6/30/2009	3,100,000	6,336,748	34,287,409
FY2010	2,356,000	4,606,000	32,037,409
FY2011	2,473,800	1,830,000	32,681,209
FY2012	2,597,490	8,900,000	26,378,699
FY2013	2,727,365	10,000,000	19,106,064
FY2014	2,863,733	5,599,796	16,370,000
FY2015	3,006,919	19,376,920	-
FY2016	3,157,265	3,157,265	-
FY2017	3,315,129	3,315,129	-
FY2018	3,480,885	3,480,885	-
FY2019	3,654,929	3,654,929	-
FY2020	3,837,676	3,837,676	-
FY2021	4,029,560	4,029,560	-
FY2022	4,231,038	4,231,038	-
FY2023	4,442,589	4,442,589	-
FY2024	4,664,719	4,664,719	-
FY2025	4,897,955	4,897,955	-
FY2026	5,142,853	5,142,853	-
FY2027	5,399,995	5,399,995	-
FY2028	5,669,995	5,669,995	-
	Note 1	Note 2	
Total Revenues (FY09-FY28)	83,396,340	118,955,611	-

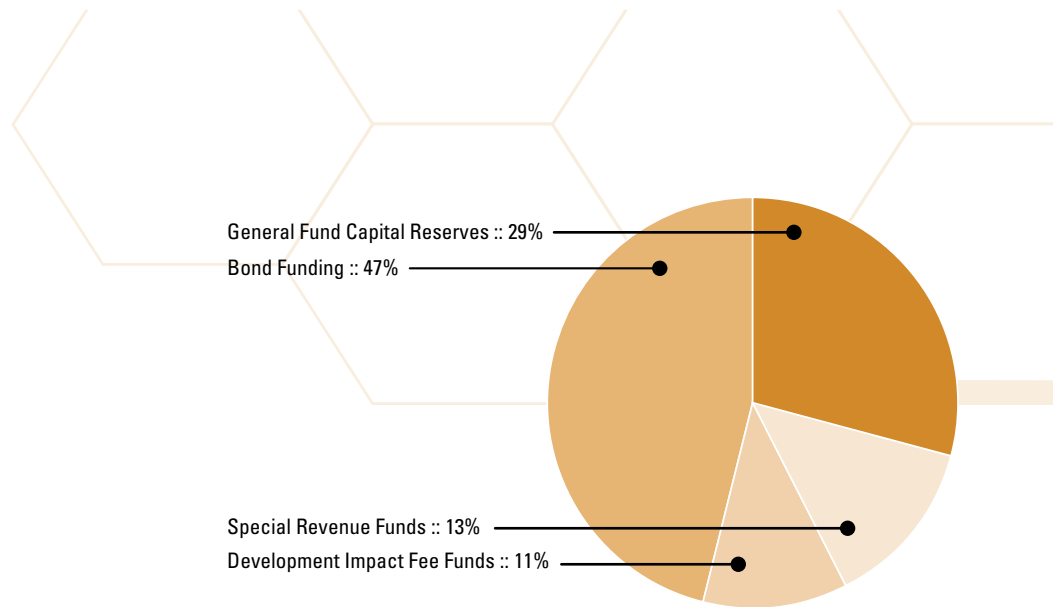
Note 1 Capital Reserve increases based on FY09 trends with corrective adjustment for current economic situations and increase on a 1% annual increase in valuation base.

Note 2 Capital Reserve uses include CIP transfers and for FY10 General Fund Capital. All other uses are for transfers into the CIP from Capital Reserves for the FY10-29 of approximately \$70M

FY2010-2029 CAPITAL IMPROVEMENT PLAN

CAPITAL EXPENDITURES BY FUND TYPE

FUND TYPE	FY2010	FY2011	FY2012	FY2013	FY2014
General Fund Capital Reserves	4,606,000	18,300,000	8,900,000	-	-
Special Revenue Funds	2,390,000	5,683,000	2,096,060	2,464,181	1,812,364
Development Impact Fee Funds	9,765,000	2,050,000	200,000	200,000	200,000
Bond Funding	900,000	15,700,000	20,000,000	-	13,400,000
Totals	17,661,000	41,733,000	31,196,060	2,664,181	15,412,364



FY2010-2029 CAPITAL IMPROVEMENT PLAN

CAPITAL RESERVE FUNDING

CAPITAL IMPROVEMENT PLAN FY2010-2029	FY2010	FY2011	FY2012	FY2013	FY2014
PARKS DEVELOPMENT FUND					
Lawn Mower	30,000	-	-	-	-
Santa Rosa Wash Trail Study	-	65,000	-	-	-
Pacana Park Improvements	-	155,000	-	-	-
	30,000	220,000	-	-	-
PUBLIC SAFETY DEVELOPMENT FUND					
Radio Infrastructure	-	2,200,000	-	-	-
Fire Brush Truck	250,000	-	-	-	-
	250,000	2,200,000	-	-	-
GENERAL GOVT. DEVELOPMENT FUND					
ERP Financial Software	500,000	-	-	-	-
City Complex	-	7,000,000	7,000,000	-	-
Santa Cruz Wash Flood Control	-	7,500,000	1,500,000	-	-
Economic Development Projects	400,000	400,000	400,000	-	-
	900,000	14,900,000	8,900,000	-	-
TRANSPORTATION DEVELOPMENT FUND					
Master Drainage Study (Carryforward)	76,000	-	-	-	-
Signal @ White/Parker Road/ Honeycutt	100,000	300,000	-	-	-
Signal @ Adams Way & Porter Road	400,000	-	-	-	-
Signal @ Honeycutt Rd/ Glennwilde Dr.	400,000	-	-	-	-
Hassayampa Freeway EIS (Hidden Valley)	500,000	-	-	-	-
Quiet Zone Study	-	100,000	-	-	-
Roosevelt/Lexington Drainage Project	-	80,000	-	-	-

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
CAPITAL RESERVE FUNDING (CONTINUED)**

CAPITAL IMPROVEMENT PLAN FY2010-2029	FY2010	FY2011	FY2012	FY2013	FY2014
TRANSPORTATION DEVELOPMENT FUND (CONTINUED)					
Commuter Rail Feasibility Study	150,000	-	-	-	-
Park & Ride Lot	-	500,000	-	-	-
SR347/UPRR Grade Separation, DCR	500,000	-	-	-	-
Internal Loop DCR	800,000	-	-	-	-
CLOMR/LOMR Improvements	500,000	-	-	-	-
	3,426,000	980,000	-	-	-
Total Capital Reserve Funding	4,606,000	18,300,000	8,900,000	-	-

FY2010-2029 CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENTS BY FUND

FUND	FY2010	FY2011	FY2012	FY2013	FY2014
LTAFF FUND					
Transit Grant Match	132,000	132,000	132,000	132,000	132,000
	132,000	132,000	132,000	132,000	132,000
COUNTY ROAD TAX FUND					
Street Maintenance	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Capital Replacement Reserve	150,000	153,000	156,060	159,181	162,364
PW Maintenance Bldg	-	2,490,000	-	-	-
	1,750,000	4,243,000	1,756,060	1,759,181	1,762,364
PARKS DEVELOPMENT FUND					
Recreation/Aquatic Center	900,000	15,700,000	-	-	-
Skate Park	38,000	-	-	-	-
Lawn Mower	30,000				
Pacana Park Improvements	-	155,000			
Sport Complex	-	-	20,000,000	-	-
Park - Eagle Shadow	-	-	-	-	13,400,000
Santa Road Wash Trail Study	-	65,000	-		
Santa Rosa Wash Trail System	-	-	1,200,000	450,000	950,000
Park Pathway Lights	67,000	-	-	-	-
	1,035,000	15,920,000	21,200,000	450,000	14,350,000
PUBLIC SAFETY DEVELOPMENT FUND					
Police Vehicles	50,000	125,000	125,000	125,000	125,000
Cardiac Monitoring Equipment	-	50,000	-	-	-
Radio Infrastructure	-	2,200,000	-	-	-
Fire Brush Truck	250,000	-	-	-	-
	300,000	2,375,000	125,000	125,000	125,000
GENERAL GOVT. DEVELOPMENT FUND					
City Complex	1,400,000	7,000,000	7,000,000	-	-

FY2010-2029 CAPITAL IMPROVEMENT PLAN
CAPITAL IMPROVEMENTS BY FUND (CONTINUED)

FUND	FY2010	FY2011	FY2012	FY2013	FY2014
GENERAL GOVT. DEVELOPMENT FUND (CONTINUED)					
Economic Development Projects	400,000	400,000	400,000	-	-
ERP Financial Software	500,000	-	-	-	-
Santa Cruz Wash Flood Control CFD		7,500,000	1,500,000	-	-
City IT Equipment & Software	100,000	75,000	75,000	75,000	75,000
	2,400,000	14,975,000	8,975,000	75,000	75,000
TRANSPORTATION DEVELOPMENT FUND					
MCG Highway Interim Improvements	2,500,000	1,000,000	3,800,000	1,000,000	4,500,000
Honeycutt Road from SR347 to CG Highway	500,000	1,500,000	4,000,000	-	-
Honeycutt Road at 7 Ranches South	2,500,000	-	-	-	-
Honeycutt Road - Santa Cruz Bridge	-	-	1,000,000	3,000,000	-
Honeycutt Road - White/Parker to Santa Cruz	-	-	500,000	2,000,000	-
Hartman Road - MCG to Bowlin Road	-	-	500,000	-	2,000,000
White/ Parker at 7 Ranches Frontage West 1/2	500,000	1,000,000	2,000,000	-	-
White / Parker- Farrell Road to Honeycutt East 1/2	500,000	2,000,000	-	-	-
Farrell Road - Porter Road to Palo Brea (2 lanes)	-	-	500,000	-	2,500,000
Bowlin Road from White/Parker to Fuqua	500,000	3,500,000	-	-	-
Smith Enke/Porter Road	500,000	1,000,000	-	-	-
Signal @ Porter Road/ Smith Enke	100,000	300,000	-	-	-
Signal @ Hartman/ Honeycutt Road	-	-	-	500,000	-

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
CAPITAL IMPROVEMENTS BY FUND (CONTINUED)**

FUND	FY2010	FY2011	FY2012	FY2013	FY2014
TRANSPORTATION DEVELOPMENT FUND (CONTINUED)					
Signal @ White & Parker Road/ Honeycutt	100,000	300,000	-	-	-
Signal @ Adams Way	400,000	-	-	-	-
Signal @ Porter Road/ Glennwilde Road	400,000	-	-	-	-
Public Works Maintenance Building	510,000	-	-	-	-
Public Works Fleet Maintenance Shop/ Fuel Facilities	-	1,250,000	250,000	250,000	250,000
Farrell Road - Warren Road to Deer Trail	-	250,000	-	-	-
Hidden Valley Road Improvements	-	100,000	1,000,000	-	-
Quiet Zone Study	-	100,000	-	-	-
Hassayampa Freeway EIS (Hidden Valley)	500,000	-	-	-	-
Roosevelt /Lexington Drainage Project	-	80,000	200,000	-	-
Commuter Rail Feasibility Study	150,000	-	-	-	-
SR347 / UPRR Grade Separation DCR	500,000	-	-	-	-
Park & Ride Lot	-	500,000	-	3,000,000	-
Amtrak Station Relocation	-	500,000	1,500,000	-	-
Internal Loop DCR	800,000	-	-	-	-
Murphy Road @ Tortosa	-	-	1,000,000	-	-
Hartman Road @ Tortosa	-	-	-	2,500,000	-
Bowlin Road @Tortosa	-	-	-	-	2,000,000
UPRR Grade Separation Study/Design	500,000	1,000,000	-	-	-
Master Drainage Study	76,000	-	-	-	-
CLOMR/LOMR Downtown Area	500,000	-	-	-	-

FY2010-2029 CAPITAL IMPROVEMENT PLAN
CAPITAL IMPROVEMENTS BY FUND (CONTINUED)

FUND	FY2010	FY2011	FY2012	FY2013	FY2014
TRANSPORTATION DEVELOPMENT FUND (CONTINUED)					
Street Sweeper	-	-	-	225,000	-
4000 gallon Water Truck	-	200,000	-	-	-
2.5 Yard Loader	-	-	125,000	-	-
Tandem-axle Dump Truck	-	-	110,000	-	-
3 Ton Roller	50,000	-	-	-	-
PW Vehicles	-	25,000	55,000	50,000	-
Backhoe	-	140,000	-	-	-
Variable Message Signs	50,000	-	-	50,000	-
Striping Machine	20,000	-	-	-	-
Forklift	-	25,000	-	-	-
Barricade Truck	-	50,000	-	-	-
Grader	-	-	-	250,000	-
Tractor/ Mower - large	-	-	-	110,000	-
Light Tower (2)	-	-	-	20,000	-
Small Dump Truck 1-Ton	-	-	50,000	-	50,000
Tractor/ Mower -small	20,000	-	-	-	-
	12,176,000	14,820,000	16,590,000	12,955,000	11,300,000

FY2010-2029 CAPITAL IMPROVEMENT PLAN
CAPITAL EXPENDITURES FOR OUT YEARS

FUND	FY2015-2029
LTAFF FUND	
Transit Match	1,980,000
COUNTY ROAD TAX	
Street Maintenance	24,000,000
Capital Replacement Reserve	2,863,999
PARKS DEVELOPMENT FUND	
Santa Cruz Wash Trail System	13,300,000
LIBRARY DEVELOPMENT FUND	
New Main Library	15,500,000
Collections	500,000
PUBLIC SAFETY DEVELOPMENT FUND	
Police Vehicles	300,000
Fire Station #572 (Hartman & Bowlin)	4,608,000
Fire Station #573	5,000,000
MCT Updates	100,000
Regional Training Facility	23,160,000
Electronic Reporting Software	206,000
Ladder Truck	1,300,000
Haz Mat/Special OPS Response Team	1,400,000
Fire Apparatus Replacement	1,285,000
Fire Prevention Vehicle	35,000
GENERAL GOVERNMENT DEVELOPMENT FUND	
Economic Development Projects	7,000,000
Technology - IT Servers, Telcom	250,000

FY2010-2029 CAPITAL IMPROVEMENT PLAN (CONTINUED)

CAPITAL EXPENDITURES FOR OUT YEARS

FUND	FY2015-2029
TRANSPORTATION DEVELOPMENT FUND	
MCG Highway Interim improvements	2,000,000
SR347 Bypass	44,000,000
MCG Highway Structures	
Loma Grade Separation	20,000,000
White/Parker Grade Separation	40,000,000
Hartman Grade Separation	25,000,000
Anderson Grade Separation	25,000,000
MCG Hwy Project	121,000,000
Bridge Improvements	
Porter/Santa Rosa	3,000,000
White/Parker/Santa Rosa	3,000,000
Peter & Nall/Santa Rosa	3,000,000
Farrell Road/Santa Rosa	3,000,000
Streen Road/Santa Rosa	3,000,000
Farrell Road/Santa Cruz	3,000,000
Bowlin Road/Santa Cruz	3,000,000
Smith-Enke/Santa Cruz	3,000,000
Hillard Road/Santa Cruz	3,000,000
Equipment for PW	
Street Sweepers	250,000
Total Out Year Projects	407,037,999

Notes: These capital project estimates represent costs for future fiscal years (beyond FY2014).

FY2010-2029 CAPITAL IMPROVEMENT PLAN

FUND CASH FLOWS

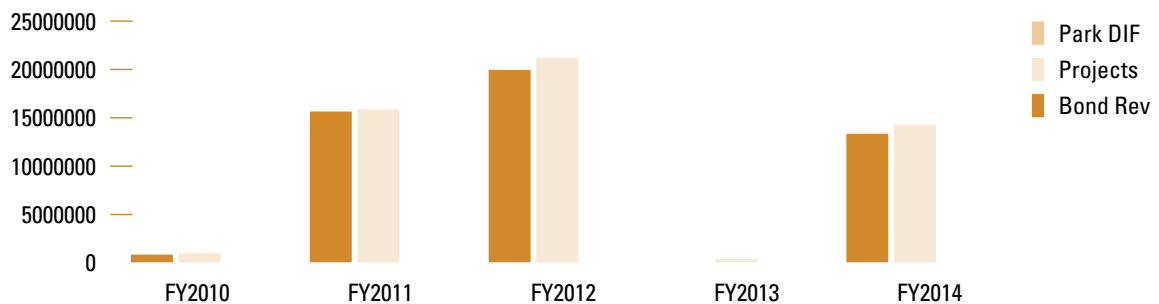
	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
LTAFF FUND							
Beginning Cash Available	-	-	-	-	-	-	-
Revenues:							
Lottery Allocation	132,000	132,000	132,000	132,000	132,000	1,980,000	2,640,000
Total Sources of Cash	132,000	132,000	132,000	132,000	132,000	1,980,000	2,640,000
Expenditures:							
Transit Match	132,000	132,000	132,000	132,000	132,000	1,980,000	2,640,000
Total Uses of Cash	132,000	132,000	132,000	132,000	132,000	1,980,000	2,640,000
Ending Cash Available - LTAFF Fund	-	-	-	-	-	-	-
COUNTY ROAD TAX							
Beginning Cash Available	3,000,000	2,750,000	37,000	(158,460)	(325,829)	(464,545)	3,000,000
Revenues:							
County Road Tax	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	28,639,994	36,446,054
Total Sources of Cash	4,500,000	4,280,000	1,597,600	1,433,352	1,297,819	28,175,449	39,446,054
Expenditures:							
Street Maintenance	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	24,000,000	32,000,000
Capital Replacement Reserve	150,000	153,000	156,060	159,181	162,364	2,863,999	3,644,604
Transportation County Projects		-	-	-	-		-
Honeycutt Road/Santa Rosa bridge improvements							
Signal @ Province/Smith Enke							
Signal @ Honeycutt Road/Maricopa Groves							
PW Maintenance Bldg		2,490,000					2,490,000
Total Uses of Cash	1,750,000	4,243,000	1,756,060	1,759,181	1,762,364	26,863,999	38,134,604
Ending Cash Available - County Road Tax	2,750,000	37,000	(158,460)	(325,829)	(464,545)	1,311,450	1,311,450

FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
PARKS DEVELOPMENT FUND							
Beginning Cash Available	25,000	(23,660)	(184,503)	(1,321,402)	(1,703,231)	(2,578,862)	25,000
Revenues:							
Development Impact Fee Revenue	56,340	59,157	63,101	68,171	74,369	2,162,893	2,484,031
Bond Funding	900,000	15,700,000	20,000,000		13,400,000		50,000,000
Transfer from Capital Reserve	30,000	220,000	-				250,000
Total Sources of Cash	1,011,340	15,735,497	19,878,598	(1,253,231)	11,771,138	(415,969)	52,509,031
Expenditures:							
Recreation/Aquatic Center							
Land & Land Prep							-
Planning & Design	900,000						900,000
Construction		11,438,672					11,438,672
Equipment/Furnishings		2,500,000					2,500,000
Technology		225,000					225,000
Communications		175,000					175,000
Bond Reserve		1,361,328					1,361,328
Pacana Expansion							
NEOS Park Game		45,000					45,000
Renovation ball field #2		110,000					110,000
Pathway lights	67,000						67,000
Skate Park							
Equipment/Furnishings	38,000						38,000
Sports Complex 40 acres							
Land & Land Prep			5,000,000				5,000,000
Construction			13,374,310				13,374,310
Bond Reserve			1,625,690				1,625,690

FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Park - Eagle Shadow							
Planning & Design					125,000		125,000
Construction					6,500,000		6,500,000
Equipment/Furnishings					5,396,118		5,396,118
Technology					150,000		150,000
Communications					125,000		125,000
Bond Reserve					1,103,882		1,103,882
Lawn Mower	30,000						30,000
Santa Cruz Wash Trail System							
Construction						13,300,000	13,300,000
Santa Rosa Wash Trail system			1,200,000	450,000	950,000		2,600,000
Santa Rosa Wash Master Study		65,000					65,000
Total Uses of Cash	1,035,000	15,920,000	21,200,000	450,000	14,350,000	13,300,000	66,255,000
Ending Cash Available - Parks Dev. Fund	(23,660)	(184,503)	(1,321,402)	(1,703,231)	(2,578,862)	(13,715,969)	(13,745,969)



FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)

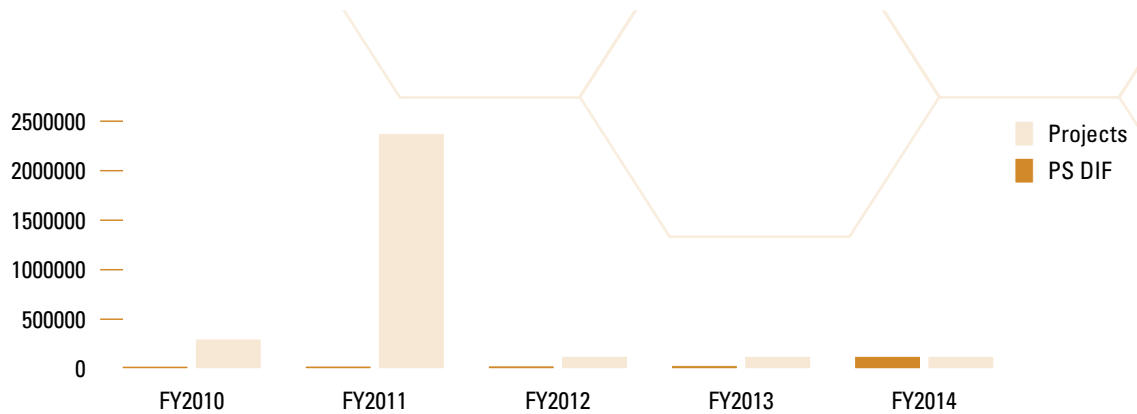
	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
LIBRARY DEVELOPMENT FUND							
Beginning Cash Available	35,000	113,480	195,884	283,782	378,742	482,336	35,000
Revenues:							
Development Impact Fee Revenue	78,480	82,404	87,898	94,961	103,594	3,012,847	3,460,183
Bond funding						15,500,000	15,500,000
Total Sources of Cash	113,480	195,884	283,782	378,742	482,336	18,995,183	18,995,183
Expenditures:							
Collections						500,000	500,000
New Main Library							
Planning & Design						1,000,000	1,000,000
Construction						11,000,000	11,000,000
Equipment/Furnishings						1,202,816	1,202,816
Technology						900,000	900,000
Communications						125,000	125,000
Bond Reserve						1,272,184	1,272,184
Total Uses of Cash	-	-	-	-	-	16,000,000	16,000,000
Ending Cash Available - Library Dev. Fund	113,480	195,884	283,782	378,742	482,336	2,995,183	2,995,183
PUBLIC SAFETY DEVELOPMENT FUND							
Beginning Cash Available	850,000	826,100	678,505	582,737	489,318	398,770	850,000
Revenues:							
Development Impact Fee Revenue	26,100	27,405	29,232	31,581	34,452	1,001,979	1,150,749
Transfer from Capital Reserve	250,000	2,200,000					2,450,000
Total Sources of Cash	1,126,100	3,053,505	707,737	614,318	523,770	1,400,749	4,450,749
Expenditures:							
Police Vehicles	50,000	125,000	125,000	125,000	125,000	300,000	850,000

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)**

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Fire Station #572 (Hartman & Bowlin)							
Land & Land Prep						408,000	408,000
Construction						3,700,000	3,700,000
Equipment/Furnishings						100,000	100,000
Technology						200,000	200,000
Communications						200,000	200,000
Fire Station #573							
Land & Land Prep						600,000	600,000
Planning & Design						100,000	100,000
Construction						3,800,000	3,800,000
Equipment/Furnishings						100,000	100,000
Technology						200,000	200,000
Communications						200,000	200,000
MCT Updates						100,000	100,000
Regional Training Facility							
Land & Land Prep						3,200,000	3,200,000
Planning & Design						1,460,000	1,460,000
Construction						17,250,000	17,250,000
Equipment/Furnishings						750,000	750,000
Technology						250,000	250,000
Communications						250,000	250,000
Cardiac Monitoring Equipment		50,000					50,000
Electronic Reporting Software						206,000	206,000
Radio Infrastructure		2,200,000					2,200,000
Ladder Truck						1,300,000	1,300,000

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)**

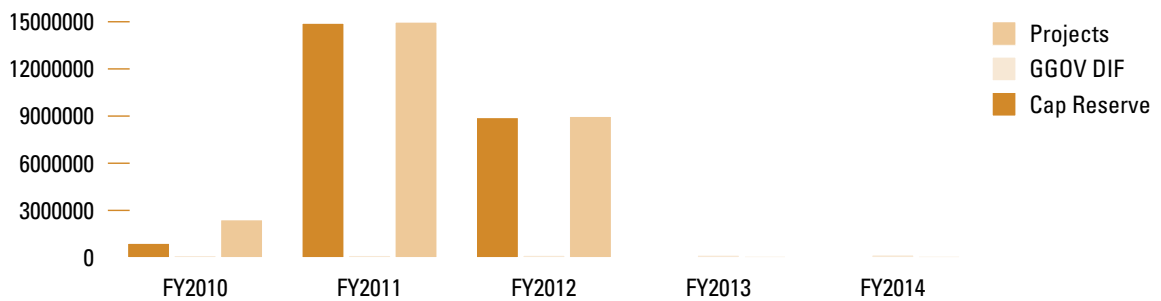
	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Haz Mat/Special OPS Response Team						1,400,000	1,400,000
Fire Apparatus Replacement						1,285,000	1,285,000
Fire Brush Truck	250,000						250,000
Fire Prevention Vehicle						35,000	35,000
Total Uses of Cash	300,000	2,375,000	125,000	125,000	125,000	37,394,000	40,444,000
Ending Cash Available - Public Safety Dev. Fund	826,100	678,505	582,737	489,318	398,770	(35,993,251)	(35,993,251)



GENERAL GOVERNMENT DEVELOPMENT FUND							
Beginning Cash Available	3,250,000	1,875,280	1,931,824	1,997,138	2,073,726	2,164,096	3,250,000
Revenues:							
Development Impact Fee Revenue	125,280	131,544	140,314	151,589	165,370	4,809,499	5,523,595
Transfer from Capital Reserve	900,000	14,900,000	8,900,000			-	24,700,000
Total Sources of Cash	4,275,280	16,906,824	10,972,138	2,148,726	2,239,096	6,973,595	33,473,595
Expenditures:							
City Hall Complex							
Land & Land Prep - Govt. Complex							-

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)**

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Planning & Design - Govt. Complex	1,400,000						1,400,000
Construction - Govt. Complex		7,000,000	5,000,000				12,000,000
Equip./Furnishings - Govt. Complex			500,000				500,000
Technology - Govt. Complex			1,000,000				1,000,000
Communications - Govt. Complex			500,000				500,000
Technology - IT Servers, Telcom	100,000	75,000	75,000	75,000	75,000	250,000	650,000
Economic Development	400,000	400,000	400,000			7,000,000	8,200,000
Santa Cruz Wash - Flood Control CFD		7,500,000	1,500,000				9,000,000
ERP Financial Reporting Software	500,000						500,000
Total Uses of Cash	2,400,000	14,975,000	8,975,000	75,000	75,000	7,250,000	33,750,000
Ending Cash Available - Gen. Govt. Dev. Fund	1,875,280	1,931,824	1,997,138	2,073,726	2,164,096	(276,405)	(276,405)



FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
TRANSPORTATION DEVELOPMENT FUND							
Beginning Cash Available	15,000,000	6,923,560	(6,209,202)	(22,044,815)	(33,684,807)	(44,095,708)	15,000,000
Revenues:							
Development Impact Fee Revenue	673,560	707,238	754,387	815,008	889,099	25,857,968	29,697,260
HURF Exchange				500,000			500,000
Transfers from Capital Reserves	3,426,000	980,000					4,406,000
Total Sources of Cash	19,099,560	8,610,798	(5,454,815)	(20,729,807)	(32,795,708)	(18,237,740)	49,603,260
Expenditures:							
MCG Highway Interim improvements							
Land & Land Prep			2,500,000	1,000,000	4,500,000	2,000,000	10,000,000
Construction Interim Improvements	2,500,000						2,500,000
Design Concept Report (DCR)		1,000,000	1,300,000				2,300,000
Honeycutt Road from SR347 to CG Hwy							
Land & Land Prep	500,000	500,000					1,000,000
Planning & Design		1,000,000					1,000,000
Construction			4,000,000				4,000,000
Honeycutt Road @ 7 Ranch (South)							
Construction	2,500,000						2,500,000
Honeycutt Road - Santa Cruz Bridge							
Planning & Design			1,000,000				1,000,000
Construction				3,000,000			3,000,000
Honeycutt Road - White/Parker to Santa Cruz							
Planning & Design			500,000				500,000

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)**

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Construction				2,000,000			2,000,000
Hartman Road - MCG to Bowlin Road							
Planning & Design			500,000				500,000
Construction					2,000,000		2,000,000
White/Parker 7 Ranches Frontage West 1/2	500,000						500,000
Planning & Design		1,000,000					1,000,000
Construction			2,000,000				2,000,000
White/Parker-Farrell Road to Honeycutt East 1/2							
Planning & Design	500,000						500,000
Construction		2,000,000					2,000,000
Farrell Road - Porter to Palo Brea (2 lanes)							
Planning & Design			500,000				500,000
Construction					2,500,000		2,500,000
Bowlin From White & Parker to Fuqua							
Design	500,000						500,000
Construction		3,500,000					3,500,000
Smith Enke/Porter Road							
Land & Land Prep	500,000						500,000
Construction		1,000,000					1,000,000
SR347 Bypass							
Corridor Study						1,000,000	1,000,000
ROW						2,500,000	2,500,000

FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Design Concept Report (DCR)						500,000	500,000
Construction						40,000,000	40,000,000
Signal Improvements							
Signal @ Porter Road/Smith Enke							
Design	100,000						100,000
Construction		300,000					300,000
Signal @ Hartman Road / Honeycutt Road							
Planning & Design				100,000			100,000
Construction				400,000			400,000
Signal @ White & Parker Road/ Honeycutt Road							
Construction	100,000	300,000					400,000
Signal @ Adams Way & Porter Road							
Construction	400,000						400,000
Signal @ Porter Road/ Glenwilde Drive							
Construction	400,000						400,000
PW Maintenance Bldg	510,000						510,000
PW Fleet Maint. Shop/Fuel Facilities		1,250,000	250,000	250,000	250,000		2,000,000
MCG Highway Structures							
Loma Grade Separation						20,000,000	20,000,000
White/Parker Grade Separation						40,000,000	40,000,000
Hartman Grade Separation						25,000,000	25,000,000
Anderson Grade Separation						25,000,000	25,000,000

FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)

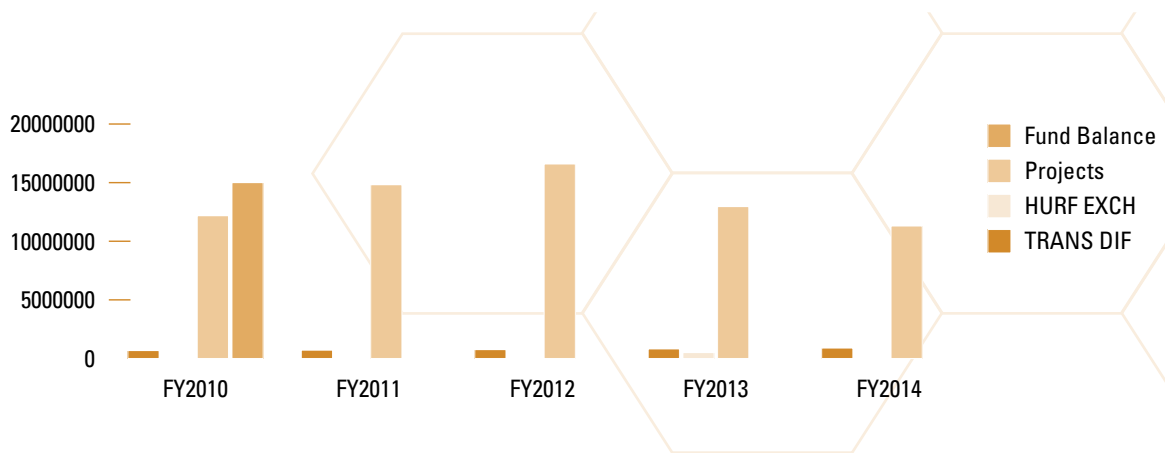
	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
UPRR Grade Separation Study/Design	500,000	1,000,000					1,500,000
Hassayampa Freeway EIS (Hidden Valley)	500,000						500,000
Quiet Zone Study		100,000					100,000
Roosevelt/Lexington Drainage project		80,000	200,000				280,000
Farrell Road - Warren Road to Deer Trail		250,000					250,000
Hidden Valley Road Improvements		100,000	1,000,000				1,100,000
Commuter Rail Feasibility Study	150,000						150,000
SR347/ UPRR Grade Separation DCR	500,000						500,000
Park & Ride Lot		500,000		3,000,000			3,500,000
Am Trak Station Relocation		500,000	1,500,000				2,000,000
Internal Loop DCR	800,000						800,000
Murphy Road @ Tortosa			1,000,000				1,000,000
Hartman Road @ Tortosa				2,500,000			2,500,000
Bowlin Road @ Tortosa							
Engineering					500,000		500,000
Construction					1,500,000		1,500,000
Master Drainage Study	76,000						76,000
CLOMR/LOMR Downtown area	500,000						500,000
MCG Hwy Project						121,000,000	121,000,000

FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Bridge Improvements:							
Porter/Santa Rosa						3,000,000	3,000,000
White/Parker/Santa Rosa						3,000,000	3,000,000
Peter & Nall/Santa Rosa						3,000,000	3,000,000
Farrell Road/Santa Rosa						3,000,000	3,000,000
Streen Road/Santa Rosa						3,000,000	3,000,000
Farrell Road/Santa Cruz						3,000,000	3,000,000
Bowlin Road/Santa Cruz						3,000,000	3,000,000
Smith-Enke/Santa Cruz						3,000,000	3,000,000
Hillard Road/Santa Cruz						3,000,000	3,000,000
Equipment for PW							
Street Sweepers				225,000		250,000	475,000
4000 Gallon Water Truck		200,000					200,000
2.5 Yard Loader			125,000				125,000
Tandem-axle Dump Truck			110,000				110,000
3-Ton Roller	50,000						50,000
PW Vehicles		25,000	55,000	50,000			130,000
Backhoe		140,000					140,000
Variable Message Signs & Arrow Boards	50,000			50,000			100,000
Striping Machine	20,000						20,000
Forklift		25,000					25,000
Barricade Truck		50,000					50,000
Grader				250,000			250,000
Light Tower (2)				20,000			20,000
Small Dump 1-Ton			50,000		50,000		100,000
Tractor/Mower (small)	20,000						20,000

**FY2010-2029 CAPITAL IMPROVEMENT PLAN
FUND CASH FLOWS (CONTINUED)**

	FY2010	FY2011	FY2012	FY2013	FY2014	FY 2015-29	Total CIP
Tractor/Mower (large)				110,000			110,000
Total Uses of Cash	12,176,000	14,820,000	16,590,000	12,955,000	11,300,000	304,250,000	372,091,000
Ending Cash Available - Trans. Dev. Fund	6,923,560	(6,209,202)	(22,044,815)	(33,684,807)	(44,095,708)	(322,487,740)	(322,487,740)



SUMMARY OF DIF

Beginning Cash Available	22,160,000	12,464,760	(3,550,492)	(20,661,021)	(32,772,080)	(44,093,913)	22,160,000
Revenues	3,491,760	18,369,748	22,767,531	3,385,122	16,422,531	82,965,180	147,401,872
Transfers from Capital Reserves	4,606,000	18,300,000	8,900,000	-	-	-	29,106,000
Expenditures	17,661,000	52,333,000	48,646,060	15,364,181	27,612,364	405,057,999	566,674,604
Ending Cash Available	12,596,760	(3,198,492)	(20,529,021)	(32,640,080)	(43,961,913)	(366,186,732)	(368,006,732)

Supplemental Information



The Annual Budget is structured to be understandable and meaningful to the general public and organizational users. This glossary is provided to assist those who are unfamiliar with budgeting terms or terms specific to City of Maricopa's budgeting process.

Account – An organizational budget/operating unit within each City department or division.

Accrual Basis – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Actual vs. Budgeted – Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

Adopted – Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

Adopted Budget – Used in fund summaries and department and division summaries within the budget document. Represents the 2009 budget as approved by formal action of the City Council, which sets the spending limits for the fiscal year.

Allocation – A part of a lump sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or subjects.

Appropriation – An authorization made by the City Council which permits the City to incur obligations to make expenditures for specific purposes.

Assessed Valuation – A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor and the State as a basis for levying taxes.

Asset – Resources owned or held by a government which have monetary value.

Basis of Accounting – Defined by the Government Accounting Standards Board by Fund type as the method of accounting for various activities. It is determined when a transaction or event is recognized in the fund's operating statement.

Beginning Balance – The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond – A long term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

Budget – A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. This official public document reflects decisions, assesses service needs, establishes allocation of resources, and is the monetary plan for achieving City goals and objectives.

Budget Calendar – The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

Budget Document – The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Budget Message – The opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year, and recommendations regarding the financial policy for the upcoming period.

Budgetary Control – The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget – The first year of the five-year Capital Improvement Plan becomes the fiscal commitment to develop projects for the current year. These numbers reflect all appropriations for items that have a value of \$1,000 or more, have a useful life of more than one year, and add to the capital assets or infrastructure of the City.

Capital Projects – Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program – The Capital Improvement Plan (CIP) is a comprehensive projection of capital investment projects which identifies priorities as to need, method of financing, and project costs and revenues that will result during a five-year period. The plan is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. The capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay – Fixed assets that have a value of \$10,000 or more and have a useful economic life of more than one year.

Carry Over – Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.

Cash Basis – A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Commodities – Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Contingency Fund – A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

Debt Service – The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department – A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations.

Depreciation – Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Impact Fee – Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area, to offset costs for newly developed area’s infrastructure costs.

Disbursement – The expenditure of money from an account.

Division – An organized unit within a department.

Employee Benefits – Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government’s share of costs for social security and the various pension, health and life insurance plans.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Ending Balance – The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

Enterprise Fund – A governmental accounting fund in which the services provided, such as water or sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

Expenditure – Actual outlay of funds for an asset obtained or goods and services obtained regardless of when expense is actually paid.

Expenditure Limitation – An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule, under which voters approve a four-year expenditure limit based on revenues received.

Fees – Fees are charges for specific services.

Fiscal Policy – A government’s policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the

planning and programming of government budgets and their funding.

Fiscal Year – The time period designated by the City signifying the beginning and end of the financial reporting period. The City has established July 1 to June 30 as the municipal fiscal year.

Fixed Assets – Assets of a long-term character which are intended to be held or use, such as land, buildings, machinery, furniture and other equipment.

Fund – An accounting entity which has a set of self-balancing accounts and records all financial transactions for specific activities or government functions.

Fund Balance – Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

Fund Summary – A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior years actual, adopted, and estimated budgets, and the current year’s adopted budgets.

General Fund – The general operating fund established to account for resources and uses of general operating functions of City departments. A majority of resources are provided by local and state shared taxes.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Plan – A planning and legal document that outlines the community vision in terms of land use.

Goal – The end toward which effort is directed.

Government Finance Officers Association (GFOA) Budget Presentation Award – The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing

budget documents. Award criteria include coverage of four areas of interest: policy orientation, financial planning, operational focus, and effective communications.

Grants – This funding source includes State and Federal subsidies received in aid of a public undertaking. In some instances, grants are not currently available and a program may be set back due to lack of funding.

Highway User Revenue Fund (HURF) – A fund with revenues consisting of state taxes collected on gasoline, vehicle licenses and other transportation related fees. These funds must be used for street and highway purposes.

Improvement Districts – Improvement districts consist of property owners who desire improvements that will benefit all properties within the district. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance or custodial services.

Infrastructure – Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

Inter-fund Transfer – The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement – A contract between governmental entities as authorized by State law.

Intergovernmental Revenues – Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

Line-Item Budget – A budget prepared along departmental lines that focuses on what is to be bought.

Local Transportation Assistance Fund

(LTAF) – Revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets, but a small portion may be used for cultural purposes.

Long Term Debt – Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis – Under the modified accrual basis of accounting recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective – A specific measurable statement of the actual service(s) which a City program aims to accomplish.

Operating Budget – This budget, associated with providing on-going services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, supplies, and operation capital items.

Operating Revenue – Funds that the government receives as income to pay for ongoing operations, including such items as taxes, user fees, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Ordinance – An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Per Capita – A unit of measure that indicates the amount of some quantity per person in the City.

Personal Services – The classification of all salaries, wages, and fringe benefits expenditures. Fringe benefits include FICA, Arizona State Retirement System, medical insurance, life insurance, workers compensation. In some cases, benefits may also include clothing allowances, and education assistance.

Policy – A plan, course of action or guiding principle, designed to set parameters for decisions and actions. A policy could also be a more precise statement of a desired course of action.

Primary Property Tax – all ad valorem taxes except for secondary property taxes.

Reserve/Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The City Council must approve all contingency expenditures.

Resolution – A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue – Receipts from items such as taxes, intergovernmental sources, and user fees or resources from voter-authorized bonds, system development fees, and grants.

Source of Revenue – Revenues are classified according to their source or point of origin.

Special Revenue Fund – Created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for specific activities with a special form of continuing revenues.

Tax Levy – The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Transfers – All inter-fund transactions except loans or advances, quasi-external transactions and reimbursements.

Unreserved Fund Balance – The portion of a fund's balance which is not restricted for a specific purpose and is available for general appropriation.

User Fees or Charges – The payment of a fee for direct receipt of a public service by the party who benefits from the service. ●





ACKNOWLEDGEMENTS

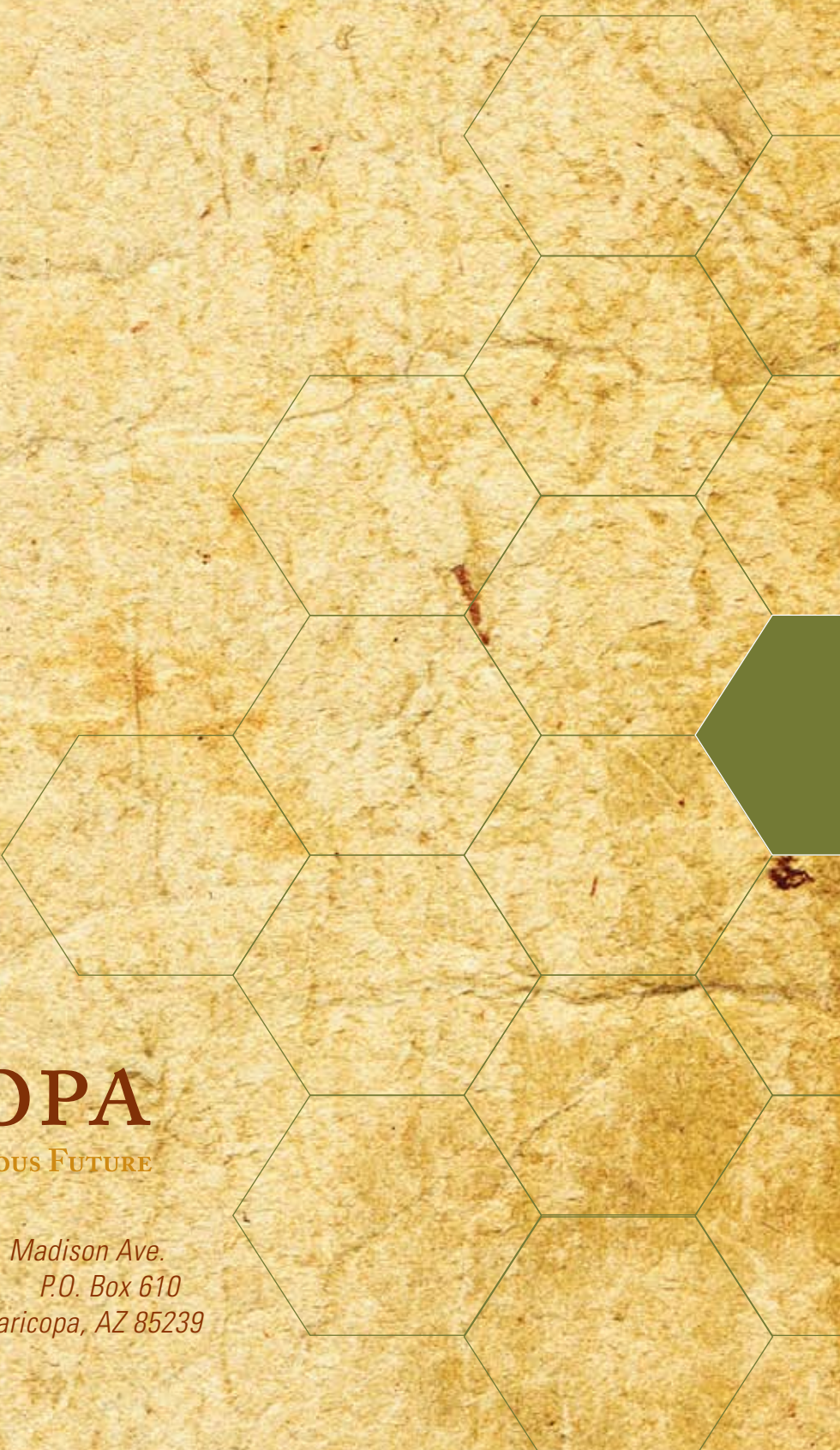
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