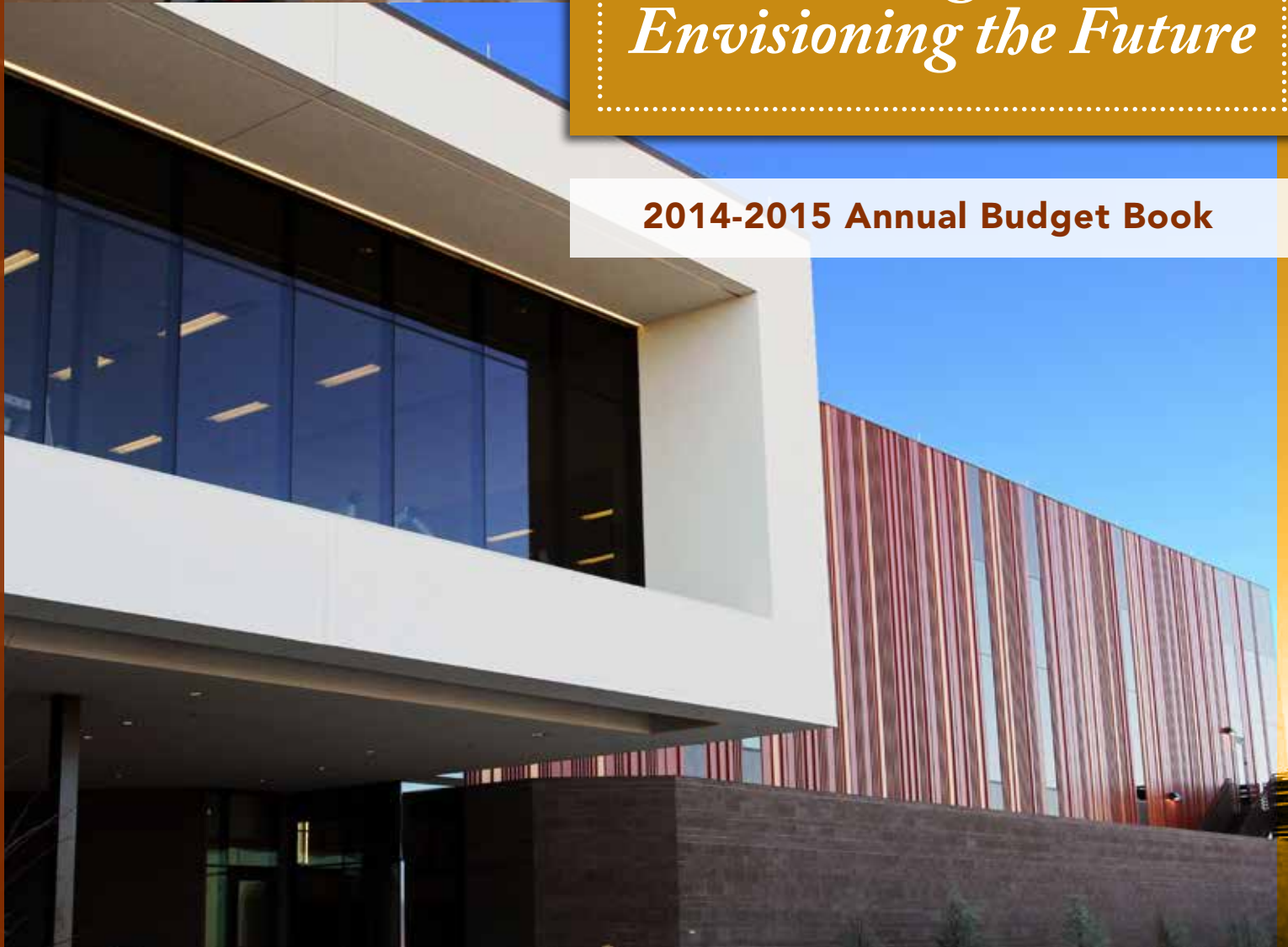




*Building Now,  
Envisioning the Future*

**2014-2015 Annual Budget Book**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Maricopa  
Arizona**

For the Fiscal Year Beginning

**July 1, 2013**

Executive Director

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# Introduction

## CONNECTING THE BUDGET TO THE CITY COUNCIL STRATEGIC PLAN

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### **STRATEGIC PLAN**

As one of the primary guiding documents for the City, the Strategic Plan sets broad City Council priorities, provides specific direction for the immediate future of Maricopa and establishes a strong foundation upon which to build strategies that will guide future activities and the development of Maricopa. There are five key priority areas: Economic Sustainability, Quality of Life, Transportation, Public Safety and Quality Municipal Services. These areas address key City Council goals, objectives and activities. In the long term, investment in the strategic vision of the City requires resources. The Operating Budget provides some of those resources. With the Strategic Plan operating in conjunction with sound fiscal planning, the City is ensuring a prosperous future for Maricopa.

### **ECONOMIC SUSTAINABILITY**

Maricopa will be a leading regional partner, providing growth opportunities for new companies, entrepreneurs and expanding companies by delivering high quality services, sites, and talent to local, regional, national and international businesses.

### **QUALITY OF LIFE**

To provide residences with a safe and secure community that has the amenities and opportunities for all to enjoy while offering a high standard of living and quality of life.

### **TRANSPORTATION**

To provide a safe and efficient transportation system to the citizens of Maricopa that facilitates the orderly and efficient movement of people, goods, and services.

### **PUBLIC SAFETY**

To safeguard the City's state of well-being, by preventing harm to life, property and the environment and ensuring the complete safety of our residents, business, and all who work in, visit, or travel through our community.

### **QUALITY MUNICIPAL SERVICES**

Offer highly effective, fiscally responsible, creative and open service to citizens that exceeds the expectation of the community.

# BUDGET MESSAGE

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## Honorable Mayor, members of the City Council and the community of Maricopa,

We respectfully present to you and the citizens of Maricopa the Fiscal Year 2014-2015 (FY14-15) Annual Budget. This budget includes all funds of the City of Maricopa and represents months of hard work and difficult decisions by the Mayor and City Council, our employees, and City management.

Maricopa is not exempt from the difficulties that the current local, state, and national economic climate presents, and this budget relies on an organizational alignment to maintain efficiency and service levels. Solid financial planning has resulted in matching planned expenditures to anticipated revenues. Sales tax revenue has increased over the past several years as the economy improves. The sales tax base has increased the City's ability to provide quality services to citizens. The budget strives to ensure the City's fiscal stability, while providing the essential services afforded to all Maricopa citizens. Continued stronger economic conditions coupled with anticipated expenditure increases are the primary driver behind the FY14-15 budget. As has been the case for many municipalities during past economic downturns, Maricopa has been forced to balance the needs for City services with a minimal revenue base. During these challenging economic times, the City has been working not only to balance the budget, but to also think beyond the past recession in order to position the City for future success.

Although the City continues to grow, it is at a rate much lower than has been seen in the mid 2000s. The relatively strengthened economy contributes to increases sales tax collections at state and local levels, While most aspects of the local economy seem to be increasing steadily, as compared to prior budget years, the City continues to estimate conservatively, as the growth and stability of the economy's future is unpredictable.

To balance the budget, the City adopted a "zero-based" budget approach developed around the Council adopted five-year Comprehensive Financial Plan. City departments endured an extensive budget process balancing the needs of service to the community with the local economic realities. Additionally, the Comprehensive Financial Plan and budget were developed considering the operational impacts of future CIP projects.

Budget development occurred within the framework of the Council Strategic Plan focus areas:

- **Economic Sustainability:** Maricopa will be a leading regional partner, providing growth opportunities for new companies, entrepreneurs and expanding companies by delivering high quality services, sites, and talent to local, regional, national and international businesses.
- **Quality of Life:** To provide residents with a safe and secure community that has the amenities and opportunities for all to enjoy while offering a high standard of living and quality of life.
- **Transportation:** To provide a safe and efficient transportation system to the citizens of Maricopa that facilitates the orderly and efficient movement of people, goods, and services.
- **Public Safety:** To safeguard the City's state of well-being; by preventing harm to life, property and the environment and ensuring the complete safety of our residents, businesses, and all who work in, visit, or travel through our community.
- **Quality Municipal Services:** Offer highly effective, fiscally responsible, creative and open service to citizens that exceed the expectations of the community.



## **BUDGET OVERVIEW**

- The Citywide total proposed budget for all funds is \$147.2 million, which is \$39.3 million less than last year's budget, as adopted June 3, 2014 and is a 20.5% decrease. The major decrease in this budget relates to completion of the City Hall and Police Station complex during FY13-14. Notable capital projects include completing a Public Works and Fire Fleet Facility, a Police substation and the SR347 Grade Separation project.
- The General Fund budget includes an overall increase from FY13-14 budget of \$30.8 million to the currently adopted FY14-15 budget of \$31.0 million. This represents an increase of \$200,000. This only modest increase was a result of not funding the Assistant to the City Manager position and combining the Assistant to the City Manager and Public Information Officer duties.
- Citywide carry forward fund balances from FY13-14 to FY14-15 are estimated at \$51 million for all funds in the budget, including General Fund (\$24.7 million), Special Revenue Funds (\$5 million), and Capital Projects Funds (\$19 million). Total resources available for FY14-15 are estimated to be \$192.3 million. This includes \$51 million in carry forward fund balance and \$125.9 million in budgeted revenue. It is notable that the \$192.3 million in projected revenue includes \$75 million in projected grant revenue. Although budgeted, grant projects can only proceed if successfully awarded.

## **REVENUES**

This operating budget conveys operation levels at a higher rate of growth than previous years. Overall, operating revenues are expected to increase in FY14-15 from \$52.2 million to \$58.7 million due primarily to increased Special Revenue fund revenue budget.

Primary property tax assessments remain relatively unchanged with an increase of \$231,205 in total assessments and a decreasing primary property tax rate from \$5.0898 to \$4.9842 per \$100 in assessed valuation. The assessment increase is due to the impact of new construction.

Despite significant sales tax reductions from the peak in FY06-07, overall sales tax revenue has increased over the past fiscal year and is budgeted to be \$7.9 million in FY14-15 compared with FY13-14 estimates of \$7.2 million. For FY14-15, sales tax revenue is budgeted at \$7.1 million in the General Fund and \$0.8 million in the General Governmental CIP Fund.

Revenues passed through the State of Arizona to Arizona municipalities, otherwise known as state shared revenues, increased significantly starting in FY11-12. This is due to the effect of the 2010 census, which increased Maricopa's population relative to the state population as a whole; The FY14-15 state shared revenues increased in the General Fund and one Special Revenue Fund (Highway User Revenue Fund) by 6.7% and 5.6%, respectively.

The revenue budget for the Capital Improvement Funds totals \$56.5 million in FY14-15 compared to \$73.6 million in FY13-14. The primary reason for the decrease is the appropriation of \$9.4 million in Grants CIP revenues in FY14-15.

## REVENUE SUMMARY BY FUND TYPE

FUND TYPE	FY13-14 BUDGET	FY14-15 BUDGET
General Fund	\$29,044,496	\$31,107,631
Special Revenue Funds	\$19,356,722	\$28,465,004
Debt Service Funds	\$3,846,317	\$5,278,206
Total Operating Revenue Budget	\$52,247,535	\$64,850,841
Capital Improvement Funds	\$73,620,324	\$56,470,264
<b>Total Revenue Budget</b>	<b>\$125,867,859</b>	<b>\$121,321,105</b>

## EXPENDITURES

Estimated expenditures are comprised of the same funds as revenues. The total budget for General Fund expenditures is \$31.0 million, which is composed of the following categories:

- \$20.7 million in personal services (salaries and related benefits)
- \$3.3 million in professional & technical services (contracted professional services and other contracted services)
- \$140 thousand in purchased property services (rental costs)
- \$3.4 million in other purchased services (utilities, repairs, maintenance, dues, phone, advertising, printing, postage, training, meals, and mileage)
- \$92 thousand in purchased property services (rental costs)
- \$3.7 million in other purchased services (utilities, repairs, maintenance, dues, phone, advertising, printing, postage, training, meals, and mileage)
- \$852 thousand in supplies (office supplies, fuel/oil, books/periodicals, non-capital equipment)
- \$64 thousand in capital outlay (capital projects)
- \$1.3 million in budgeted transfers
- \$1.0 million in contingency reserve, or 3% of the General Fund budget

Expenditures were based on City Council Strategic Plan goals and objectives, current levels of personnel and program costs. General fund allocations reflect these costs by department with the four highest costs as follows:

- Police with the majority of allocations, \$8.9 million or 28.6%
- Fire with \$8.6 million or 27.8%
- Community Services with \$2.1 million or 6.8%
- Development Services with \$1.5 million or 5%

Major highlights of the General Fund budget are as follows:

- Overall, the FY14-15 adopted budget represents an increase of \$250,000 from the FY13-14 adopted budget. This is due primarily to an increase for the operational costs of the new City Hall and Police Complex.
- Human Resources budget increased by \$87,548 or 26% due to an increase of one full-time and one part-time positions.
- Non-Departmental expenditures decreased due primarily to the reduction of the contingency account.
- There are no planned “across-the board” salary increases, cuts, furloughs, or layoffs. However, this budget includes salary merit increases that are based on employee performance.
- Eliminated funding for Assistant City Manager and Public Information Officer positions.
- Combined Public Information Officer and Assistant to City Manager duties.

The adopted budget for Special Revenue Funds increased by approximately \$9.0 million. This is due primarily to increase in anticipated grant funding from FY13-14 to FY14-15 and the operational costs of the new Copper Sky Recreation Complex.

For FY14-15, the Debt Service Fund appropriation of principal and interest stayed relatively unchanged for the debt service requirement for new Copper Sky Recreation Complex.

The FY13-14 Capital Improvement Funds budget decreased over the FY14-15 budget by \$46.4 million. This is due primarily to a reduction of the Grants CIP projects budget by \$6.1 million to a total of \$55.5 million designated primarily for the grade separation grant application, a reduction of the Parks Bond CIP projects budget by \$25.3 million due to the completion of construction of the recreation/aquatic center and regional park/sports complex capital projects, and the reduction of the General Governmental CIP fund budget by \$12.4 million due to the completion of construction of the City Hall and Police Station complex. As stated previously, the Grants CIP projects funds can only be spent if the grant is successfully awarded.

## EXPENDITURES BY FUND TYPE

FUND TYPE	FY13-14 BUDGET	FY14-15 BUDGET
General Fund	\$30,792,576	\$31,041,623
Special Revenue Funds	\$24,078,556	\$33,062,393
Debt Service Funds	\$4,587,366	\$3,750,972
Total Operating Revenue Budget	\$59,458,498	\$67,854,988
Capital Improvement Funds	\$127,004,367	\$80,616,734
<b>Total Budget</b>	<b>\$186,462,865</b>	<b>\$148,471,722</b>

## **BONDED INDEBTEDNESS**

In November 2008, City of Maricopa voters authorized \$65.5 million in general obligation (G.O.) bonds be issued for Parks, Recreation and Library projects. In FY09-10, the City issued its first G.O. bonds in the amount of \$20.0 million. These bonds were issued via the Greater Arizona Development Authority Infrastructure Revenue Bonds, Series 2010A. In FY12-13, the City issued G.O. bonds in the amount of \$31.6 million for completion of the recreational aquatic center and regional park/sports complex projects, thus leaving the remaining bond authorization at \$13.9 million.

## **ACKNOWLEDGMENTS**

This budget reflects the hard work and cooperative efforts of City Council and Management staff to produce a budget that reflects the balance between the current economic realities and the desire to provide the best government services possible for the citizens of Maricopa. Through this process we believe that the departments have strengthened their understanding and relationships as to the needs and contributions that each provide to the city.

A special note of thanks and appreciation should go to the Finance Department for its performance in gathering, analyzing and presenting information clearly and accurately.

We are confident that the programs included in this budget reflect the policies and direction of the City Council and provide the financial plan for a successful year.

It is with great pleasure and purpose that we serve the citizens of Maricopa.

Respectfully submitted,



Gregory E. Rose  
City Manager



Brian A. Ritschel, CPA, CFE  
Finance Director

## Mayor and City Council

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### Mayor Christian Price

Mayor Christian Price has been a resident of Maricopa since early 2005. After moving from Chandler with his wife, they purchased their first home and started a family. Mayor Price immediately got involved with his community by running for his HOA Board of Directors and was president for six years. He is very active in the community and volunteers his time whenever possible to non-profits, churches, the food bank and other service organizations.

Mayor Price sits on the Maricopa Seniors Board as an advisory member, is a governing board member of For Our City/Citizens Corp and serves as a member of the Arizona Farm Bureau and the Maricopa Chamber of Commerce. He was also selected for Maricopa's first Board of Adjustments commission and served as its vice chair, before resigning to run for Mayor. Mayor Price is an enormous advocate of networking – meeting new people and establishing relationships with citizens, stakeholders, regional partners, members of neighboring cities, and other government officials. He strongly believes that good working relationships with these groups and individuals will help Maricopa become a strong well-rounded regional player and directly influence the quality of life of the citizens through an enhanced economic development climate.

For more than 12 years, Mayor Price has been an entrepreneur and a small business owner. He is the managing partner of Pantheon Investments, LLC/NPC, a financial advisory firm. A graduate of Northern Arizona University, he holds a Bachelor of Arts degree in English literature. Mayor Price has also had the privilege of working as a legislative analyst for the Arizona State House of Representatives and has first-hand knowledge of legislative processes and procedures. His family hails from northwest Tucson and he is an Eagle Scout who is fluent in Spanish. As a member of the Maricopa City Council, Mayor Price has a strong desire to work closely with fellow Council members and City staff to find the most economic and efficient solutions to help Maricopa grow and prosper.

Council Term: 2012-2014



### Vice Mayor Edward Farrell

Edward Farrell is a life long resident of Maricopa. He graduated in 1984 from Maricopa High School and then attended the University of Arizona until 1989. Vice Mayor Farrell was a founding board member and is currently the vice president of Pinal Partnership and the property manager of the Maricopa Manor Business Center. He is a Project Central Class XVI Alumnus and recipient of the "Outstanding Leadership Award for Public Policy" in 2009. Vice Mayor Farrell was also the Maricopa Rotary Club's "Rotarian of the Year" in 1994.

Vice Mayor Farrell was the chairman of the Committee to Incorporate Maricopa, which successfully became Arizona's 88th municipality on October 15, 2003. He was chosen by the Pinal County Board of Supervisors to serve on the first City Council and then was elected by Council members as Maricopa's founding Mayor.

On May 3, 2004, Vice Mayor Farrell received the "2004 American Society for Public Administration Superior Service Award." As a fourth generation Farrell in Maricopa, he has started a fifth generation of Farrells with his twins, Luke and Selah, and continues the growing roots of this historic Maricopa Family.

"One of my main goals through incorporation is to help establish a workforce for our community through industry, to help minimize commuting in and out of our city so that we will not become a bedroom community of the valley. It is also very important that we build on our education and recreational activities for our youth so that they can become active and bright young adults."

Council Term 2010-2014



## Councilmember Marvin L. Brown

Marvin L. Brown and his wife Helen joined the Maricopa community in June 2006. Selected as one of the original members of the city's Merit Board, he stepped down when elected to the City Council in May 2008.

Brown demonstrates his strong commitment to regional relationships and economic development through his work with the City's neighboring Indian communities.

Brown most recently lived in Detroit, Mich., where he held many leadership positions: chairman of the board for the Detroit Non-Profit Housing Corporation, Michigan Unemployment Agency and Lafayette Park Kiwanis Club; president of the board for the Travelers Aide Society of Detroit; executive director of Urban Investments for Coman Corporation; and a board member for the Bank of Lansing.

In addition to his education in advanced urban studies at the University of Wisconsin, Brown has his Building Certificate through the Michigan State Housing Development Authority and was a special housing consultant for the Anchorage Housing Authority in Alaska.

Council Term: 2012-2016



## Councilmember Peggy Chapados

Councilmember Peggy J. (Peg) Chapados was born in Rochester and grew up in the western New York rural town of Scottsville. Prior to coming to Maricopa in May 2006, she lived in Denton, Texas, Buffalo and Grand Island, New York and Gilbert, Ariz.

Councilmember Chapados' career path afforded her countless opportunities to make a positive difference and serve the public. She began in law enforcement, working as a Public Safety Officer at two university campuses in the greater Buffalo area before becoming one of the first female instructors at the Erie County Central Police Services Law Enforcement Training Academy. After that, she became a Special Event Planner, eventually starting an event consulting business. Councilmember Chapados was an original faculty member of a Special Events Management course at a college in Ontario, Canada where she created and taught four of the program's core courses. Her love of teaching led her to write and publish a textbook for the course, which is still being used. She also continued to produce special events for a variety of private, corporate, non-profit and community clients.

Councilmember Chapados' leadership roles include past and present service as both director and officer on the inaugural boards for The Villages at Rancho El Dorado HOA, Maricopa Seniors, and the Maricopa Police Foundation. She has also served on the City of Maricopa's former Public Safety Advisory Committee and 2010 U.S. Census Complete Count Committee. Most recently, she served as Chair of the Parks, Recreation and Libraries Advisory Committee. Councilmember Chapados' volunteer activities fuel her desire to be involved, make a positive difference and meet new people. She is a graduate of the first Maricopa Citizens Leadership Academy and was a volunteer with Code Enforcement. Her participation in the Maricopa Historical Society non-profit incorporation committee and the Animal Control and Graffiti Task Forces are just a few examples of her service.

She strongly advocates expanding and sharing knowledge to achieve the best results possible. Embracing the words of Sir Francis Bacon and J.K. Rowling, two of her favorite mottos are "Knowledge is power" and "It is not our abilities that show who we truly are, it is our choices."

Council Term: 2012-2014



## Councilwoman Julia R. Gusse

Julia was born and raised in East Los Angeles and has lived in Maricopa since 2005. She served in the United States Air Force as a Cryptologic Technician/Morse Code Operator at the National Security Agency (NSA) of the United States. She holds a Bachelor of Arts degree in Spanish from California State University, Los Angeles and an Master of Arts degree in Information Resources and Library Science from the University of Arizona. She is currently employed by one of the Maricopa Community Colleges in Phoenix.

Councilwoman Gusse is serving her second year on the Council with term ending in 2014. She has helped implement the Maricopa Let's Move Program and Operation Welcome Home in the last two years on Council. Councilwoman Gusse is involved with various Maricopa Unified School District clubs and organizations and serves as the Vice Commander of the American Legion Post 133, President of the Maricopa Legion Auxiliary and Vice President of the Maricopa Optimist Club.

Councilwoman Gusse is married to Kevin Gusse and they have three children. She also has two brothers who reside in Maricopa with their families. The Gusse and Romero families are members of Our Lady of Grace Catholic Church of Maricopa.

Council term: 2010-2014



## Councilmember Bridger Kimball

Bridger Kimball is an Arizona native. His parents – a law enforcement officer and dental hygienist – instilled in him a blue collar, community-first mentality. From his football coach at Mountain Pointe High School, Bridger, a varsity running back, learned the true meaning and significance of teamwork and self-sacrifice.

After graduating high school, he followed a family tradition of military service (his grandfather was a fighter and test pilot killed in action and three uncles served in the armed forces during WWII and Korea). Councilmember Kimball enlisted in the United States Marine

Corps. A potential career Marine, his military service ended early and abruptly when he endured significant non-combat injuries.

Almost immediately after honorable medical discharge, Councilmember Kimball entered the world of retail sales and management. Starting as a stock boy at a Mesa indoor shooting range and gun store, he rapidly earned his way up the management chain. Today, Councilmember Kimball holds the position of President of Rangemasters Shooting Range, Inc. (d.b.a Caswells Shooting Range), a company that he and two business partners purchased in late 2009. He is a National Rifle Association Certified Instructor in Home Firearms Safety, Basic Pistol, Personal Protection in the Home, Rifle, and Shotgun, and is an Arizona Concealed Carry Instructor.

In 2003, Councilmember Kimball found “his community” in Maricopa. Councilmember Kimball served for one year on the Maricopa Planning and Zoning Commission, is a graduate of the Maricopa Leadership Academy and was elected to the City Council in March 2012.

Council Term: 2012-2016



## Councilmember Dan Frank

Dan Frank and his wife Tina moved to Maricopa in 2005. Immediately upon moving to Maricopa he joined the Public Works Committee (later renamed as the Transportation Advisory Committee) which he was the chairman from 2008-2012. He has always looked for way to serve the community. In 2001, he joined the non-profit Central Arizona Mountain Rescue Association (CAMRA) where he could combine his passion for the outdoors with helping those in need. He served as CAMRA’s secretary in 2002, 2003, 2012, and 2013, and as President in 2004 and 2005. Mr. Frank maintains certification as a Wilderness EMT and is also a member of the Maricopa County Sheriff’s Posse where he has received recognition for Outstanding Volunteer Service to Maricopa County having routinely served in excess of 500 hours per year since 2001.

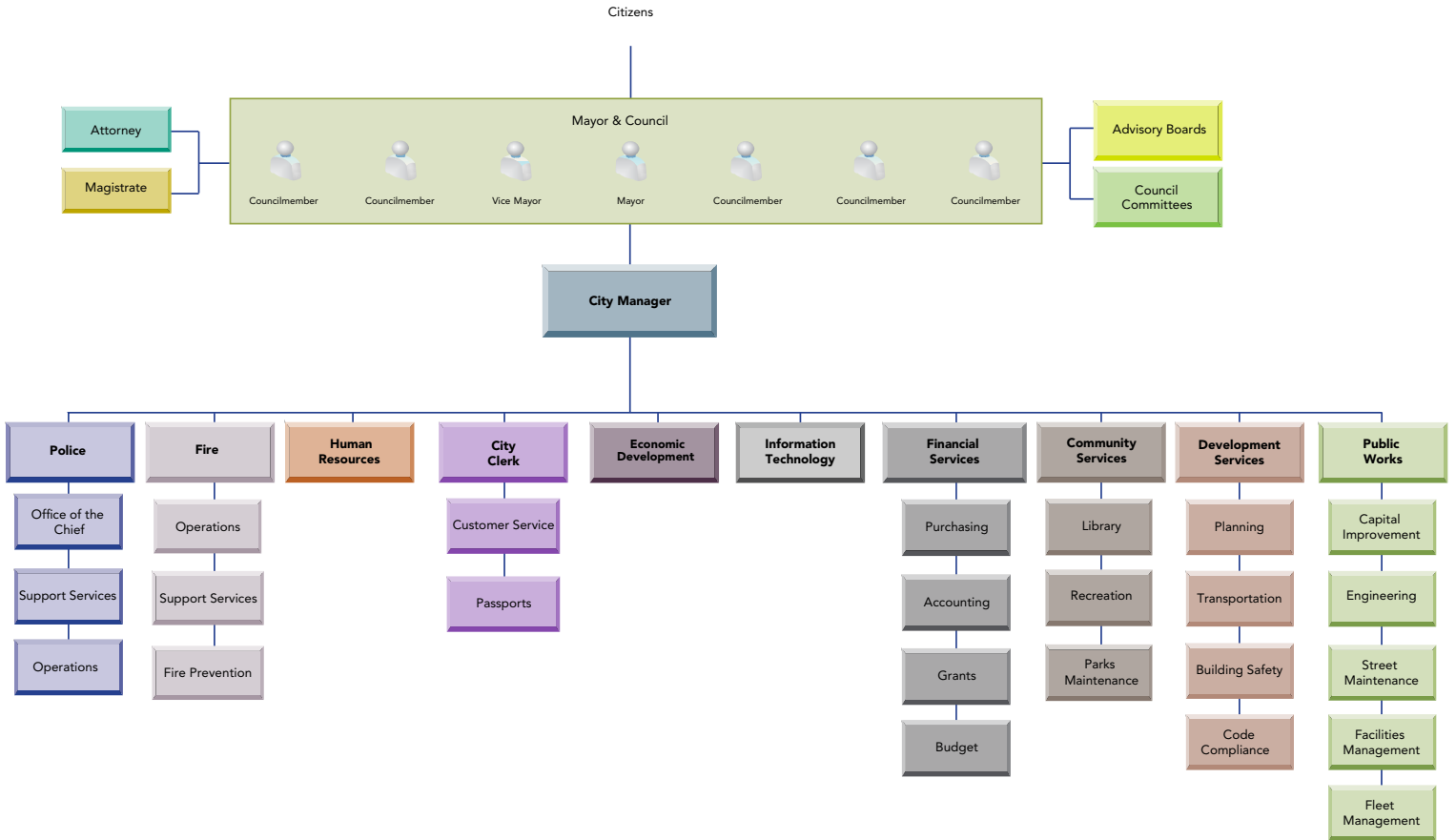
Mr. Frank attended Arizona State University and earned a Bachelors of Science in Engineering. He worked for a highly reputable Phoenix-based civil engineering firm for 16-years and was the Drainage & Flood Control Practice Leader and Vice President from 2008 to 2012. His project resume includes everything from 100+ square mile drainage master plans to small studies for HOA’s and private developments. Volunteerism also extended into his professional life as Mr. Frank was chairman of the Legislative Issues Committee for the Arizona Floodplain Management Association (AFMA) from 2009 to 2011. He was also a presenter on storm water safety at one of the AFMA regional conferences. He also volunteered to help the City of Scottsdale re-write their Storm Water and Floodplain Ordinance.

Having the entrepreneurial spirit, Mr. Frank left the corporate world to start his own business combining his real estate and engineering backgrounds, and continues to work as a consultant.

Mr. Frank enjoys the outdoors and tries to get out and hike or mountain bike whenever he can. He has spent considerable time backpacking in the Grand Canyon and has hiked rim-to-rim-to-rim several times. He enjoys working with his hands and creating. Any spare time is usually spent tending to his vegetable garden or aquaponics system.



# City Organization Chart



# COUNCIL STRATEGIC PLAN

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## Mission

The City of Maricopa will be open, responsive and accountable while serving the public with integrity.

## *ECONOMIC SUSTAINABILITY*

### Objectives and Activities

1. Develop properly aligned resources and tools required to become a regional leader in economic development.
  - a. Expand support for entrepreneurial ventures through the development of a local incubator
  - b. Support the Zucker Study Implementation Plan to advance business-friendly strategies and internal support for commercial development.
2. Become a comity recognized by decision makers as having developable shovel ready sites, processes, and the tools to satisfy the needs of companies in our targeted industries as identified in the Economic Development Strategic Plan (EDSP).
  - a. Update and improve the City's development process cycle times, zoning code and land use plan
  - b. Initiate and/or encourage site and infrastructure development to support business growth and retention
3. Effectively market the community to become a preferred destination for new investment opportunities among targeted sectors and audiences (as identified in the EDSP).
  - a. Expand the external marketing campaign
4. Become known as a community that delivers high quality projects and public amenities.
  - a. Advance the goals and strategies in the Redevelopment District (Heritage District) Area Plan
  - b. Develop and implement a strategy for encouraging and incentivizing targeted development and redevelopment for the City

## *QUALITY OF LIFE*

### Objectives and Activities

1. Create and expand the opportunities that Maricopa residents have to participate in quality indoor and outdoor recreation.
  - a. Review and update the existing Parks, Recreation and Open Space Master Plan to determine citywide need for parks, recreation, and open space
  - b. Explore partnership opportunities for the design, management and operation of the multigenerational center/recreation center and other City facilities as appropriate
2. Design and implement a capital improvement plan which prioritizes projects and allocates adequate fiscal resources to those projects.

- a. Seek innovative and alternative financing opportunities to fund the five-year Capital Improvement Plan (CIP)
- 3. Provide adequately planned, promoted and funded programs and services for the youth seniors and families of Maricopa.
  - a. Complete a comprehensive existing program evaluation and five-year strategy through the evaluation and implementation of new opportunities such as music, cultural, and art attractions
- 4. Address environmental concerns to protect the health, safety and welfare of Maricopa's citizens.
  - a. Develop a beautification plan for all City-maintained streets, rights of way, and other properties
  - b. Determine actions necessary to guarantee the maintenance and expansion of an adequate, efficient, and safe utility infrastructure
  - c. Continue to focus efforts in solving various flood plain mapping issues within the city

## **TRANSPORTATION**

### **Objectives and Activities**

- 1. Enhance safety, mobility, and connectivity of our regional and intra-regional transportation system.
  - a. Work with regional partners to begin implementation of the Regionally Significant Routes for Safety and Mobility plan (RSRSM)
  - b. Work with the State Transportation Board, Maricopa Association of Governments, Pinal County, tribal communities, and local government partners to acquire the funding necessary to implement the I-8/I-10 Hidden Valley Roadway Framework Study Findings
- 2. Enhance safety, mobility, and connectivity of our intra-city transportation system.
  - a. Analyze options related to assuming management of State Route 347 within city limits to have control over weed and trash abatement as well as signage and development access review and approvals
  - b. Continue to pursue grade separation over Union Pacific Railroad crossing at SR 347 and Maricopa-Casa Grande Highway
- 3. Work with the Union Pacific Railroad to improve safety and support of Maricopa's economic development efforts, through continued efforts to relocate the existing Amtrak passenger terminal to the Estrella (Gin) Property.
- 4. Pursue an effective mass transit system to serve the city.
  - a. Design and support the Estrella (Gin) Property to be a future Maricopa Transit Center
  - b. Reach out beyond our existing political and jurisdictional boundaries to create transit partnerships that foster expansion of the destinations and timeframes that are currently available

## **PUBLIC SAFETY**

### **Objectives and Activities**

- 1. Ensuring public confidence by maintaining a welcoming and safe environment in the City of Maricopa.
  - a. Achieve Police Department accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA)
  - b. Support and enhance Copa Cares and community outreach and education activities

- c. Complete Heritage District Fire Station 575 and Tortosa Station 572 construction
- d. Implement an electronic patient care records system
- e. Update Spillman Report Writing/Records Management System to the most recent version to increase security of records
- f. Update public safety communications systems to provide a seamless operable and interoperable essential public safety communications system
- g. Evaluate Police Department Mobile Computing Terminal and data connectivity

## ***QUALITY MUNICIPAL SERVICES***

### **Objectives and Activities**

1. Encourage citizen engagement and communication.
  - a. Routinely conduct and report upon a City-wide Customer Service Survey
2. Deliver the highest quality municipal services through the combination of personal service from a high-quality workforce and the utilization of the latest technology.
  - a. As appropriate, obtain and consider feedback from consumers of the City's services and/or programs
  - b. Complete a Citywide review of information technology best practices to determine areas in need of resources, with a focus on GIS solutions
  - c. Provide training, tools, and equipment to employees in order to maintain quality services
  - d. Create and maintain a positive and productive organizational culture which values excellent customer service, and is responsive and accessible
  - e. Work with the City's contracted legal firm to have an attorney present at City Hall 40 hours per week during current City business hours to increase face time with staff requiring project support

# BUDGET CALENDAR

Text in green indicates CIP related items; black text indicates operating budget items.

START DATE	ACTIVITY
November 6, 2013	Capital Improvement Project (CIP) budget kickoff for the departments
December 5, 2013	CIP project requests due
December 17, 2013	Mid-year review and operating budget kickoff for City Council
January 6-9, 2014	Budget software training for the departments
February 3, 2014	Department operational budget requests due
February 13, 2014	Department goals, objectives and performance measures due
February 18-21, 2014	City Manager budget review meetings with departments
March 18, 2014	10-Year CIP Plan initial presentation at City Council Work Session
March 31, 2014	Council Budget, Finance and Operations Subcommittee budget review with departments
April 3, 2014	Special all day City Council Budget Work Session
May 6, 2014	Tentative budget adoption
May 20, 2014	Post tentative budget on City website Publish tentative budget in newspaper-first notice Publish Truth-in-Taxation-first notice
May 27, 2014	Publish tentative budget in newspaper-second notice Publish Truth-in-Taxation-second notice
June 3, 2014	Public hearing for final budget Public hearing for primary property tax levy Final budget adoption (special meeting required) Ten-year CIP plan adoption by City Council
June 17, 2014	Final adoption of primary and secondary property tax levies

## City Profile

Maricopa is one of the fastest growing cities in the United States going from a population of 1,040 in the year 2000 to 43,482 in 2010. Maricopa became an incorporated city on October 15, 2003 making it Arizona's 88th municipality and is approximately 42 square miles in size. It offers residents and businesses the experience of a small-town, rural atmosphere that is within a short distance to two major metropolitan areas, Phoenix and Tucson.

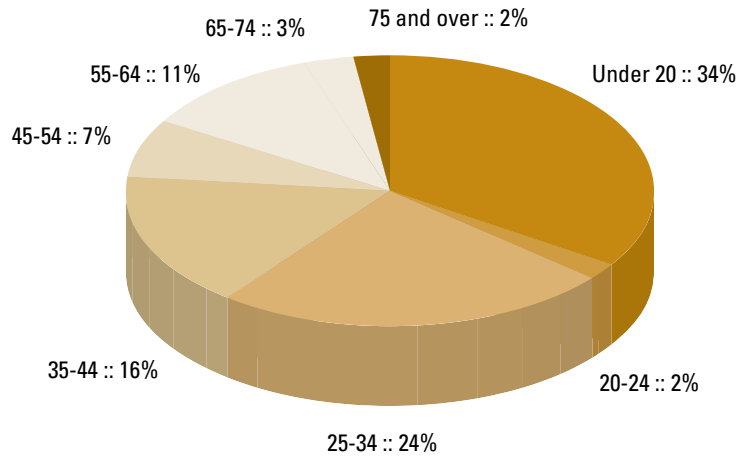


### POPULATION GROWTH SINCE INCORPORATION

FISCAL YEAR	POPULATION	YEARLY GROWTH	GROWTH RATE SINCE INCORPORATION
2003-2004	5,088	-	-
2004-2005	5,814	14%	14%
2005-2006	10,087	73%	98%
2006-2007	26,661	164%	424%
2007-2008	33,336	25%	555%
2008-2009	38,794	16%	662%
2009-2010	41,309	6%	712%
2010-2011	43,482	5%	755%
2011-2012	44,450	2%	774%
2012-2013	44,946	1%	783%
2013-2014	45,821	2%	801%

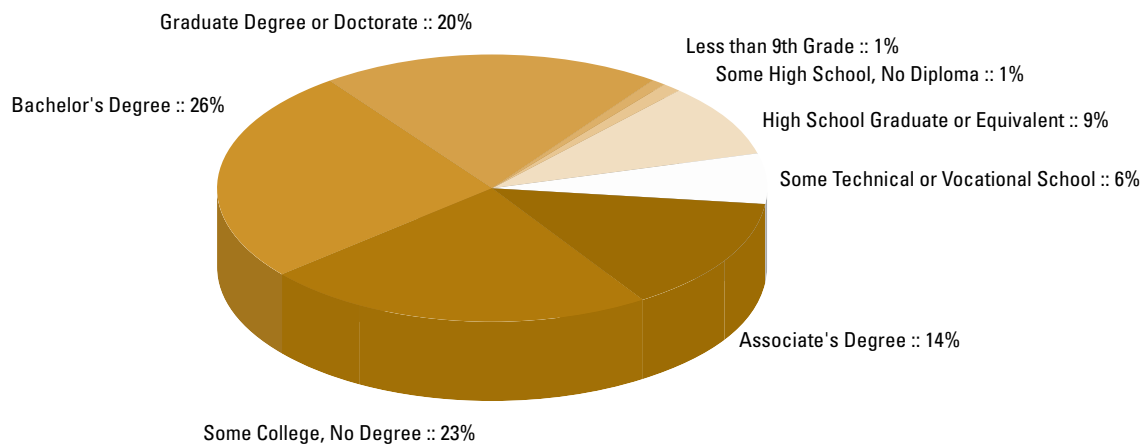
## POPULATION AGE

Maricopa has a larger than average workforce-aged population. According to the 2011 American Community Survey, 47% of Maricopa residents are between the ages of 25 and 54, compared to only 41% for Pinal County.



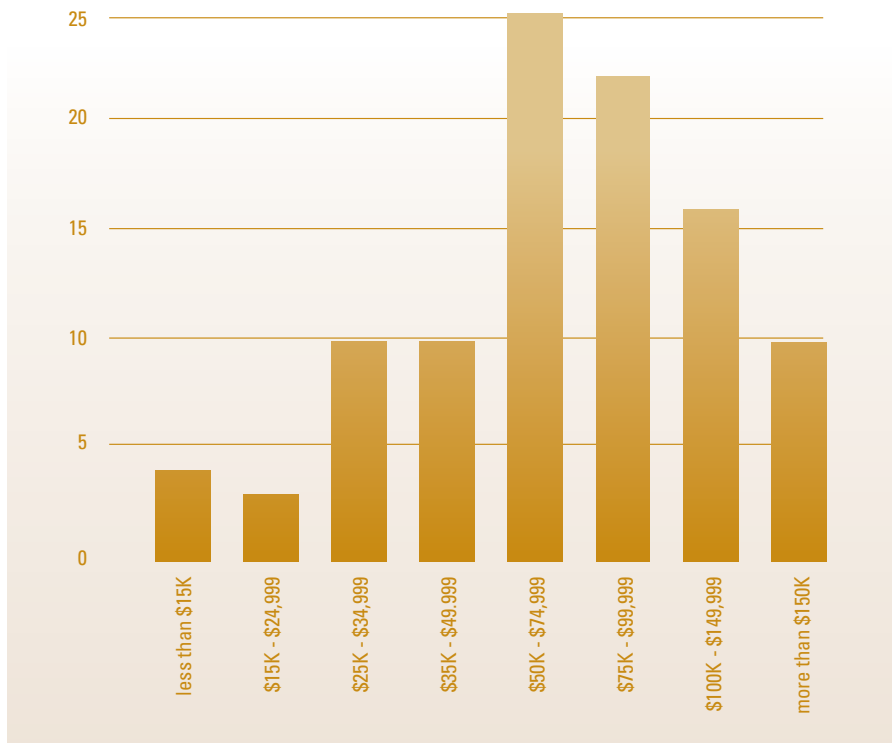
## EDUCATION LEVELS

A large majority of Maricopa adults have had at least some college education. Nearly 89% of respondents in the City's 2013 Labor Study Survey reported having at least some college education with 46% having a bachelor's or graduate degree. These results are quite comparable to the survey performed in 2009, lending credibility to the data above other sources.



## HOUSEHOLD INCOME

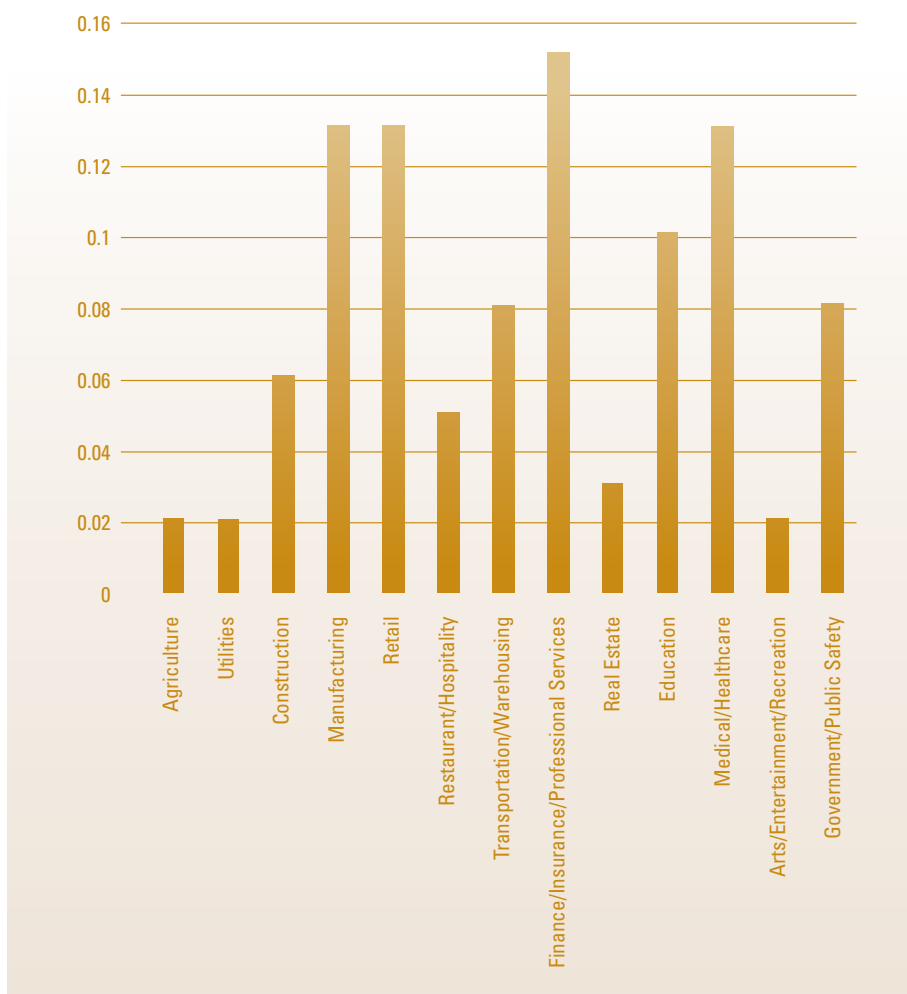
Income and years of education are prime proxies to gauge skill level. Maricopa has a relatively large percentage of residents in high wage jobs, earning between \$50,000 and \$100,000, compared to the greater Phoenix region.





## OCCUPATIONS

There is a fairly wide distribution of industries represented with manufacturing, retail, finance/professional services, education, and medical/healthcare each having at least 10% of the employed residents. Most of these industries equate to higher wages for employees. Conversely, there is very little reported employment within categories such as restaurant/hospitality which have relatively low wages. Compared to the metro area as a whole, Maricopa has a higher percentage of manufacturing employment but a lower percentage of professional services.





# *Comprehensive Financial Plan*

## **Comprehensive Financial Plan Overview**

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### **Introduction**

The Comprehensive Financial Plan, provides a five-year perspective on the financial condition of the City's General Fund and any other appropriated funds deemed necessary. For the FY14-15 budget process, a Comprehensive Financial Plan was prepared for both the General Fund and the Highway User Revenue Fund (HURF). This plan provides a long-range context for staff and the City Council to make budgetary decisions for the upcoming fiscal year.

The FY14-15 financial forecast was utilized to examine the revenue and expenditure structures for the period of FY12-13 through FY18-19. These forecast models include forecasted fund balance information.

It is important to note that the forecast models presented herein were presented to the City Council in December, 2013 and provided five-year perspectives that were representative of the City's projected financial position at that time. The FY14-15 operating budgets for the General Fund and HURF Fund were formulated using this forecast as a starting point. As such, the forecast provides the long-term context used as the foundation for budget development and do not serve to provide a prospective look at the future impacts of current year budget choices.

The City was impacted significantly from the severe economic recession which resulted in a steep decline in sales tax and less dramatic decreases in state shared revenues starting in FY07-08 and continuing through FY09-10. Offsetting this decrease in state shared revenues was the readjustment, and resulting increase, in these revenues beginning in FY11-12. This is due to the 2010 census which recalculated the City's population versus statewide population. In essence, Maricopa's population increased at a greater rate than the state population as a whole; therefore, Maricopa's share of these revenues increased.

Based on the prior year forecast, the General Fund was projected to experience a deficit of \$2.3 million in FY12-13. Additionally, this forecast anticipated increasing personnel costs, relatively small revenue growth projections, and anticipated debt service costs resulting in approximately \$4.0 million in annual deficits. A budget balancing plan was implemented that chose to substantially eliminate this deficit spread out over a four year period beginning with FY11-12. FY14-15 represents the third year of deficit elimination and decreased the anticipated deficit from \$2.3 million, based on the prior year forecast, to \$2.5 million, based on the current year forecast. Additionally, the actual FY14-15 adopted budget, as adopted, further reduced the deficit to \$0.5 million.

## Forecast Methodology

Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels and programs over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating whether or not, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue and service options the Council must address.

The forecasting methodology reflects a combination of internal analysis covering such factors as development activity, retail sales and inflation. Specifically, for revenue forecasts, past collections are analyzed and used to model future revenue based on the prior year patterns. External sources such as the State Finance Advisory Committee (FAC), which provides a forecast of major state revenue sources on a quarterly basis, were also utilized. Typically, these forecasts cover the state as a whole. Therefore, adjustments, to reflect unique conditions in Maricopa, are sometimes necessary.

Expenditure growth is most closely linked to three major factors in the models: 1) growth in the components of personnel costs, 2) inflation in non-personnel costs (including general inflation, fuel and utility inflation) and 3) City financial policies related to new programs and/or the expansion of existing programs as well as including new operational and debt service funding associated with Capital Improvements Program projects.

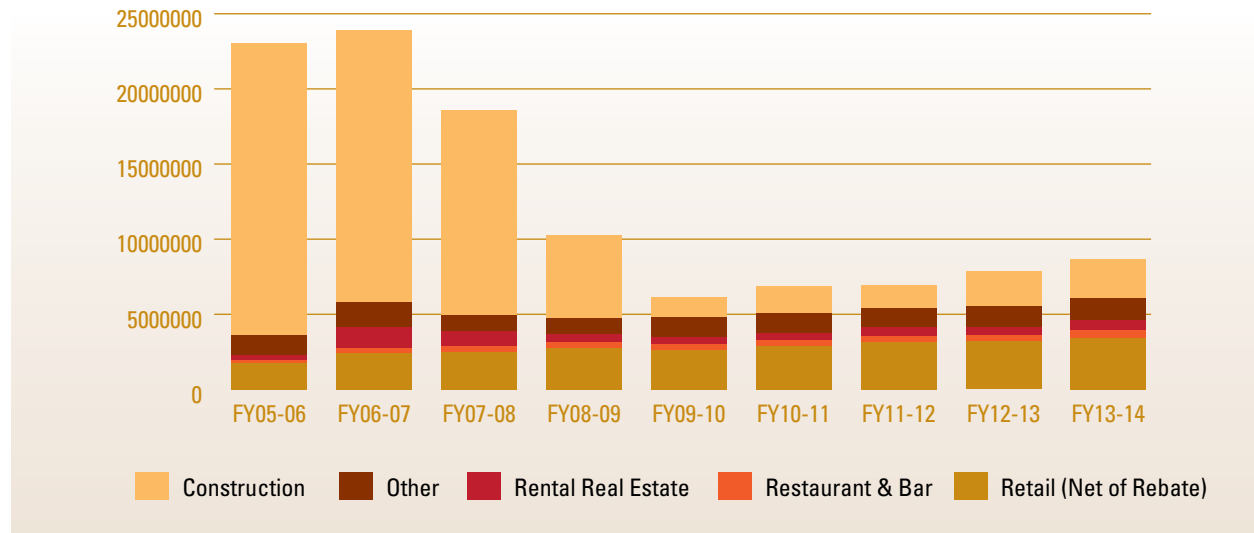
## Major Revenue Assumptions

The general approach to Maricopa forecasting is to apply a conservative philosophy that does not overstate revenue nor understate expenditures. However, economic forecasting is not an exact science and at times relies on professional judgment to adjust the accuracy of revenues or expenditures. The City's revenues are affected by many unique elements that respond to a variety of external factors such as population growth, development, inflation and interest rates. The following provides the assumptions relating to major revenues and expenditures.

### **LOCAL SALES TAX**

Maricopa was incorporated in 2003 and grew from a population of 5,088 in FY03-04 to 45,821 in FY13-14. Likewise, construction sales tax revenue increased tremendously over this time period. With the effects of the recession, construction sales tax revenues have fallen sharply and are forecasted to remain at relatively the same, low levels as have been experienced since FY09-10. The graph below highlights the decline in construction sales taxes and shows the upward movement in sales taxes on FY13-14.

## LOCAL SALES TAX



Despite the decrease in construction sales tax revenues, non-construction sales tax revenues have increased slightly over the past four years. Overall taxable sales are expected to increase modestly throughout the forecast period; therefore, sales tax revenues are expected to increase 2% per year anticipating a slow but stable economic recovery.

## PRIMARY PROPERTY TAX

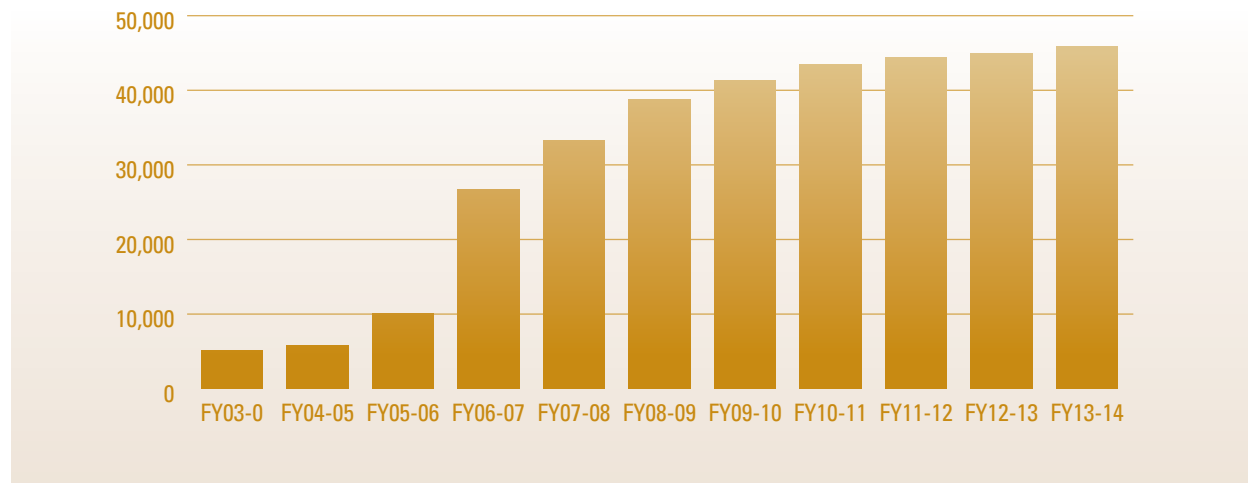
Arizona public finance statutes provide for two different property tax bases, distinguished by both their allowable use as well as the extent to which they can grow in successive years. The first is the primary property tax base, which is the base used for financing current government operating expenditures in the General Fund. This portion of the property tax is limited in the extent to which the levy can grow each year to a level of 2% plus new construction. Although the forecast assumed the City would take advantage of the 2% allowable growth, the FY14-15 adopted budget did not include this levy increase.

The other property tax base is the secondary, which is used to generate revenue to pay annual debt service for the City's general governmental bonded debt through the City's Debt Service Fund. This tax base is statutorily unlimited in terms of annual growth. The overall amount of money a City can bond for is limited by State Statutes. The Debt Service Fund is not presented in this Comprehensive Financial Plan Overview section.

## POPULATION

As referenced earlier, Maricopa experienced some of the strongest population growth in the United States. Since incorporation in October 2003 through the 2010 population census, the City has grown 755% with the population growing from 5,088 to 43,482 in that time period. The most current population estimate is 45,821. This represents a one year increase of 1.9%.

## POPULATION



Population is typically used to forecast growth in revenues such as parks and recreation fees, public safety fees, licenses and permits. Additionally, population is the basis of distribution of state shared revenues. Despite the significant population growth experienced in the past, Maricopa's population is forecasted to grow only modestly through the forecast period. Because of the modest growth forecasted, revenues linked to population growth were held constant.

The disparity between growth in local and state populations is significant since several major revenue categories are dependent upon Maricopa's population as a percentage of the state. For example, if the populations of other municipalities in the state continue to grow at a slower rate than Maricopa's population, Maricopa's relative share of state shared revenue increases. Every five years the sharing formula is recalculated and the differences in growth rates inevitably impacts Maricopa's share of the total revenue pool. The initial fiscal year impacted by the most recent recalculation is FY11-12.

## STATE SHARED REVENUES

State shared revenues in the City's General Fund include state share sales tax, state shared income tax and vehicle license tax. These "intergovernmental revenues" increased sharply due to the 2010 population census despite sharply negative revenues received statewide. The forecast growth in state share sales tax, state shared income tax, and vehicle license tax is between 4.2% and 5.2% throughout the forecast period. This is due to a modest state economic recovery and consistent with projections from the FAC.

The City's Highway User Revenue Fund (HURF) also received state shared revenue commonly referred to as the gasoline tax. The distribution formula for this revenue is slightly different than state shared sales and income tax and is expected to grow by 2.0% throughout the forecast period.

Also of importance are State laws related to revenue, including future rate cuts and changes to the revenue sharing formula. It is impossible to predict the actions of future Legislatures; therefore, the forecast assumes status quo with regard to future state shared revenue formula.

## **INVESTMENT EARNINGS**

Investment earnings are expected to be minimal over the forecast period. This is primarily the result of continued historically low short term interest rates.

## **ECONOMIC OUTLOOK**

Following a mild recession in 2001 to 2002, the state economies enjoyed a period of strong economic growth. However, that trend reversed sharply beginning in FY2008-09 as the economic recession gripped the national, state and local economies. Adverse impacts on revenues were substantial. Recent economic forecasts anticipate a slow but stable economic recovery. Therefore, this forecast generally anticipates slow revenue growth.

## **Major Expenditure Assumptions**

The following major expenditure assumptions drive the expenditure forecasts.

### **PERSONNEL COSTS**

The largest component of General Fund expenditures is personnel costs. These costs primarily include the costs of salaries and wages, health insurance and retirement contributions.

### **SALARIES AND WAGES**

The salaries and wage costs assume annual merit increases each year over the forecast period. The City's normal salary structure allows for a 2.5% to 5.0% merit increase, depending upon employee performance. The forecast assumes increases occur annually on each employee's anniversary date.

### **GROUP INSURANCE**

Group health insurance costs are forecasted to increase in excess of inflation estimates over the next five years. The significant cost of group health insurance to the total operating budget, the unknown impact of recent federal legislation and the significant cost increases require the City to monitor this item closely. This forecast assumes annual increases between 8.0% and 9.0% in group health insurance.

### **RETIREMENT CONTRIBUTIONS**

City of Maricopa employees contribute to two public retirement plans: the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS) for the City's sworn police and fire personnel. The annual employer's portion of the contribution rates differ by retirement system. With the recent reduction in the value of plan assets in both retirement systems, it is anticipated the contributions to the plans will increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY15-16 through FY18-19 were estimated as follows.

	<b>FY14-15</b>	<b>FY15-16</b>	<b>FY16-17</b>	<b>FY17-18</b>
Arizona State Retirement	11.84%	12.14%	12.44%	12.74%
Public Safety Personnel Retirement - Police	12.08%	12.44%	12.82%	13.20%
Public Safety Personnel Retirement - Fire	12.20%	12.57%	12.94%	13.33%

## ***INFLATION***

General inflation is expected to fluctuate from 2.5% to 2.0% in the later years of the forecast.

## ***LIMITS ON DISCRETIONARY BUDGET INCREASES***

For this forecast and also for the adopted FY14-15 budget, no new programs were authorized, as the focus was to maintain basic services and plan for the operational impact of upcoming capital projects.

## ***CAPITAL IMPROVEMENTS PROGRAM OPERATING BUDGET IMPACTS***

An important aspect of the City's Capital Improvements Program is the identification of operating budget impacts associated with capital projects. Since long-range planning takes place prior to the adoption of the Capital Budget, future impacts of new programs are not included. However, operating impacts for projects approved in prior years' Capital Budgets are considered in the out-years of the forecast. Currently, the City anticipates the completion of Police Substation at the Copper Sky Recreation Complex in FY14-15 with the full operating impact not being felt until FY15-16.

## **General Fund Forecast Discussion**

In the mid-2000's, Maricopa experienced significant growth in population, construction and resulting sales taxes primarily related to construction. This resulted in significant fund balances in the General Fund. During FY11-12, the City established the General Governmental CIP Fund and transferred a significant portion of the fund balances for pay-as-you-go financing of capital projects. In the forecast, the unreserved fund balance is estimated to be \$22.8 million at June 30, 2014 or 80.1% of estimated operating expenditures for FY13-14. This total fund balance exceeds the policy of 30% of operating expenditures.

The largest component of General Fund revenues are local taxes (which include City sales and property taxes) which represents 55.4% of estimated operating revenue for FY13-14. Due to the state and national recession that began in FY07-08, the city's General Fund saw a significant decline in City construction sales tax revenues. As discussed in the Local Sales Tax section, a modest economic recovery is anticipated resulting in modest sales tax growth. The forecast anticipates 0% to 1.2% in property tax revenue growth.

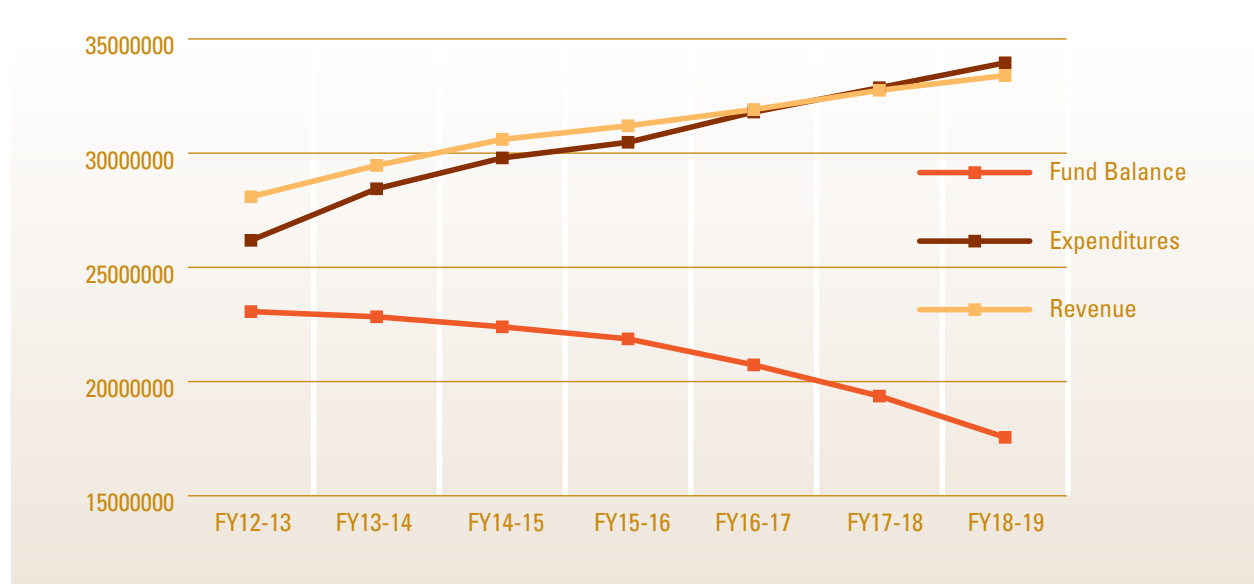
The next largest source of General Fund revenues is intergovernmental revenue, which is comprised of state sales, income, and vehicle license taxes (commonly referred to as "State Shared Revenues"). This category represented 36.1% of estimated operating revenue for FY13-14. Similar to local sales taxes, each of these categories experienced decline in the most recent economic recession. However, beginning in FY11-12, the City experienced a significant increase in these revenues due to the significant population increase captured in the 2010 census. The forecast anticipates modest increases in intergovernmental revenues due to the modest anticipated statewide economic recovery.

From an expenditure perspective, personnel costs (primarily salaries, wages, group insurance and retirement contributions) have traditionally been the largest operating cost and were estimated to be 66.9% of projected FY13-14 General Fund operating expenditures. In prior years, as a result of the economic downturn, annual salary adjustments were suspended. This forecast assumes continuation of "merit-based" increases. Health care costs for employees were anticipated to increase between 8.0% and 9.0%.

One additional cost component projected in the General Fund forecast is contingency. Contingency amounts are appropriated for unplanned or emergency expenditures. The forecast assumes \$1.0 million in annual contingency amounts spent which is approximately 3.4% of the total FY14-15 General Fund forecasted expenditures.

As previously stated, the Copper Sky Recreation Complex operating costs are offset somewhat by program revenues, the forecast anticipated the total operating impact of these projects to be \$1.25 million in FY14-15.

The unreserved fund balance was estimated to be \$22.8 million at June 30, 2014. This forecasts estimates that approximately \$1.1 million of the balance would be spent each year. A budget balancing plan was implemented during FY11-12 that chose to substantially eliminate this deficit over a four year period. As reviewed in the Comprehensive Financial Plan Overview section, the FY14-15 budget, as approved, represents the third year of deficit elimination and a balanced budget is planned. Details of the General Fund forecast follows.





## General Fund Five Year Forecasted Revenue, Expenditures and Fund Balance

	ACTUAL	REVISED EST.	FORECAST				
	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Revenue</b>							
Local Taxes	\$15,957,256	\$16,332,314	\$16,915,577	\$17,351,158	\$17,899,608	\$18,572,381	\$19,053,328
Intergovernmental Revenue	9,926,348	10,631,539	11,214,660	11,326,807	11,440,074	11,554,476	11,670,020
Licenses & Permits	771,911	1,341,679	1,451,510	1,469,914	1,490,998	1,514,623	1,534,535
Fees, Fines & Charges	1,161,742	854,212	700,046	722,839	743,104	764,220	786,187
Investment Earnings	93,673	250,000	210,000	212,100	215,812	219,588	223,431
Miscellaneous	180,158	52,360	109,520	114,107	119,349	124,886	129,848
<b>Total Operating Revenue</b>	<b>28,091,088</b>	<b>29,462,105</b>	<b>30,601,313</b>	<b>31,196,925</b>	<b>31,908,945</b>	<b>32,750,174</b>	<b>33,397,349</b>
<b>Operating Expenditures</b>							
Personnel	18,550,167	19,012,845	20,855,008	21,394,481	22,568,887	23,485,883	24,422,471
Professional & Technical	3,154,653	4,223,307	3,298,771	3,338,570	3,380,396	3,423,057	3,466,571
Contracted and Other Services	3,084,870	2,807,349	3,271,260	3,348,065	3,426,057	3,505,029	3,584,745
Fuel, Oil & Supplies	910,323	892,003	1,302,018	1,328,402	1,355,314	1,382,773	1,410,801
Capital Outlay & Equipment	482,258	149,766	64,066	65,347	66,654	67,987	69,347
Contingency	-	1,354,464	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Operating Expenditures</b>	<b>26,182,271</b>	<b>28,439,734</b>	<b>29,791,123</b>	<b>30,474,865</b>	<b>31,797,308</b>	<b>32,864,729</b>	<b>33,953,935</b>
<b>Transfers Out</b>	<b>(175,000)</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>
<b>Excess/ (Deficiency)</b>	<b>\$1,733,817</b>	<b>\$(227,629)</b>	<b>\$(439,810)</b>	<b>\$(527,940)</b>	<b>\$(1,138,363)</b>	<b>\$(1,364,555)</b>	<b>\$(1,806,586)</b>
<b>Fund Balance Unrestricted</b>	<b>\$23,063,882</b>	<b>\$22,836,253</b>	<b>\$22,396,443</b>	<b>\$21,868,503</b>	<b>\$20,730,139</b>	<b>\$19,365,584</b>	<b>\$17,558,998</b>

Note 1: FY12-13 Operating results are presented on the modified accrual basis.

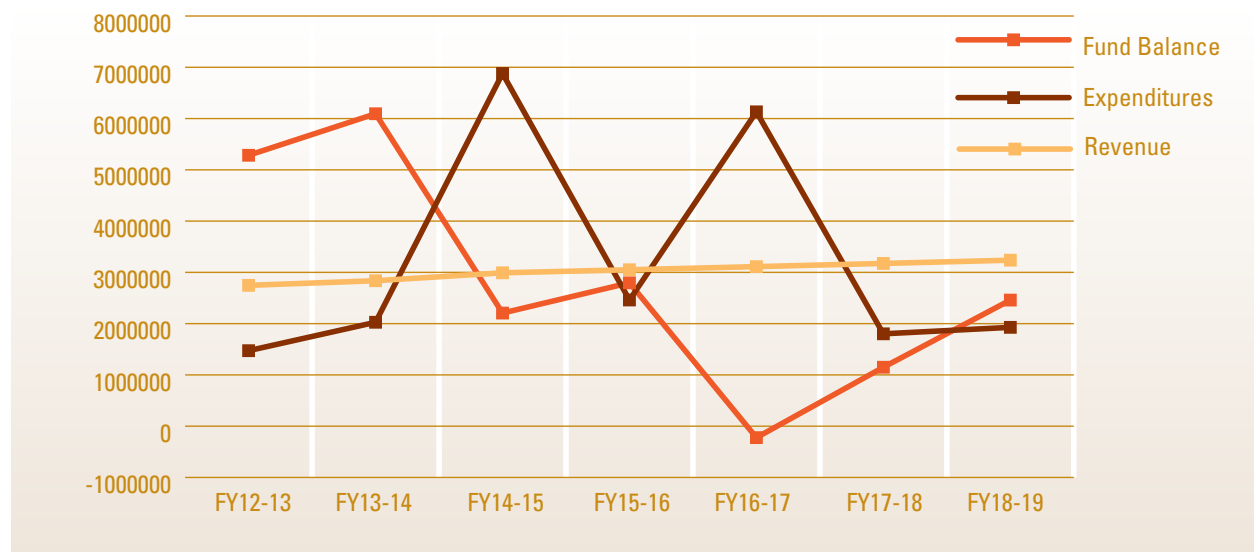
Note 2: For comparison purposes, the graph does not include the FY11-12 transfer out which established the General Governmental CIP Fund.

Note 3: The operating impacts several CIP projects, including the Copper Sky Recreation Complex and the City Hall Complex, begin in FY13-14 with the operating full impacts felt in FY14-15.

## Highway User Revenue Fund Forecast Discussion

The Highway User Revenue Fund (HURF) revenue source is commonly referred to as the gasoline tax despite the fact there are a number of additional fees included in this state shared revenue distribution. Like the state shared sales, income, and vehicle license taxes, the City saw a substantial increase in HURF revenue distributions beginning in FY11-12 due to the 2010 population census. Consistent with the General Fund state shared revenues, the forecast anticipates modest 2.0% increases in HURF revenues due to the modest anticipated statewide economic recovery.

Personnel costs, contracted street maintenance, right of way acquisition and related equipment acquisition for street maintenance make up the majority of costs in the HURF fund. Details of the HURF Fund forecast follows.



## HURF Five-Year Forecasted Revenue, Expenditures and Fund Balance

	ACTUAL	REVISED EST.	FORECAST				
	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Revenue</b>							
Intergovernmental Revenue	\$2,738,518	\$2,808,715	\$2,983,580	\$3,043,252	\$3,104,117	\$3,166,199	\$3,229,523
Investment Earnings	8,305	28,054	7,500	7,650	7,803	7,959	8,118
<b>Total Operating Revenue</b>	<b>2,746,823</b>	<b>2,836,769</b>	<b>2,991,080</b>	<b>3,050,902</b>	<b>3,111,920</b>	<b>3,174,158</b>	<b>3,237,641</b>
<b>Operating Expenditures</b>							
Personnel	631,077	761,081	876,889	897,643	919,046	941,120	963,887
Professional & Technical	59,314	28,045	38,760	39,536	40,326	41,133	41,955
Contracted and Other Services	421,661	456,609	601,018	623,963	646,486	667,831	689,366
Fuel, Oil & Supplies	86,990	89,458	134,063	139,549	145,279	151,264	157,516
Capital Outlay & Equipment	273,491	691,451	5,227,936	760,484	4,380,000	-	75,000
<b>Total Operating Expenditures</b>	<b>1,472,533</b>	<b>2,026,644</b>	<b>6,878,666</b>	<b>2,461,175</b>	<b>6,131,137</b>	<b>1,801,347</b>	<b>1,927,725</b>
<b>Excess/ (Deficiency)</b>	<b>\$1,274,290</b>	<b>\$810,125</b>	<b>\$(3,887,586)</b>	<b>\$589,726</b>	<b>\$(3,019,217)</b>	<b>\$1,372,811</b>	<b>\$1,309,916</b>
<b>Fund Balance Restricted for Streets &amp; Highway</b>	<b>\$5,283,717</b>	<b>\$6,093,842</b>	<b>\$2,206,256</b>	<b>\$2,795,982</b>	<b>\$(223,235)</b>	<b>\$1,149,575</b>	<b>\$2,459,492</b>

Note 1: As HURF revenues are restricted to only street and highway purposes, the capital outlay is included in the expenditures and any remaining funds are available for both capital and non-capital purpose



# Budget Summary

The Maricopa City Council adopted the City's FY14-15 budget of \$147,221,722 on June 3, 2014. In order to properly account for \$1,250,000 in Interfund Transfers, a working budget of \$148,741,722 was established. The adopted budget includes an operating budget of \$60,410,896 and a capital projects budget of \$88,060,826. The FY14-15 budget is a balanced budget.

The following pages contain additional summary information including comparisons to previous fiscal years.

## Fund Descriptions

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary or proprietary. Different fund types are also found within each classification. The City does not currently have any fiduciary or proprietary funds. The City's annual budgets for the funds listed below were adopted on a modified accrual basis consistent with generally accepted accounting principles for all the governmental funds.

### GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: the General Fund, Capital Projects Funds, the Debt Service Fund and Special Revenue Funds.

**General Fund.** The General Fund is to account for all financial resources except those reported in another fund. The General Fund is the major operating fund of the City government and it accounts for the vast majority of City operations. The General Fund pays for police and fire protection, parks and recreation, community development and general City administration among other City functions. All other City funds are used to account for revenues which are restricted under federal, state or local law or generally accepted accounting principles.

**Capital Projects Funds.** These funds are used to account for and report financial resources that are restricted, committed or assigned to expenditure for capital outlays including the acquisition or replacement for capital assets including land, buildings, equipment and other improvements such as streets and roads.

**Development Impact Fee Funds.** Development Impact Fees are fees assessed to new construction to fund infrastructure improvements required due to new growth. These fees are accumulated to construct specific improvements or portions of specific improvements of the municipality.

**Parks Bond Fund.** This fund is used to account for the expenditure of bond proceeds for voter-approved projects.

**General Governmental CIP Fund.** This fund is used to account for CIP expenditures supported by construction sales tax and other dedicated one-time funding resources.

**General Governmental Bond Fund.** This fund is used to account for the construction of the City Complex project funded with anticipated annual appropriation debt.

**Debt Service Fund.** The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Special Revenue Funds.** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**Grant Funds (Federal and State).** Most grants that are awarded to the City are required to be accounted for separately from all other City activities in separate funds. The grants budgeted are a combination of grants which have already been awarded to the City and/or grants which have been applied for and are pending notification of award.

**Highway User Revenue Fund (HURF).** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.

**Copper Sky Recreation Fund.** This fund accounts for the operating activities of the Copper Sky Recreational Complex scheduled to open during FY13-14. Revenues are from contributions and program revenues restricted for use in fund operations. Other financing sources are from budgeted General Fund transfers into the fund.

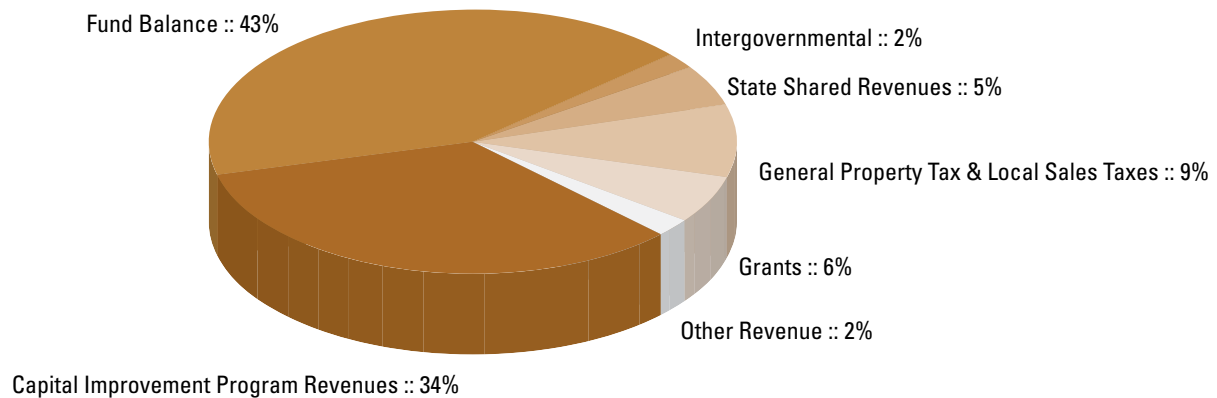
**Local Road Maintenance Fund.** This fund accounts for revenue from developers to perform maintenance of roads associated with their developments.

**County Road Tax Fund.** This fund accounts for the City's share of the County ½ tax on fuel. These revenues are used to fund street and road maintenance projects.

# Budget Summary

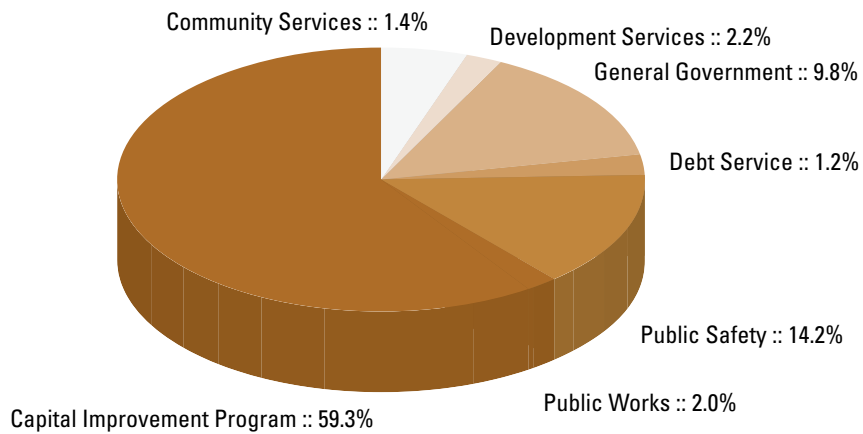
## WHERE THE MONEY COMES FROM

Capital Improvement Program Revenues	\$56,470,264
General Property Tax	15,278,751
Local Sales Tax	7,088,572
Licenses, Permits & Franchise Fees	1,451,510
State Shared Revenues	11,214,660
Grants	19,511,464
Intergovernmental	4,483,580
Charges for Services	3,601,506
Fines & Forfeitures	300,000
Investment Earnings	228,500
Other Miscellaneous	442,298
Transfers In	1,250,000
<b>Total Revenues</b>	<b>\$121,321,105</b>
<b>Fund Balance</b>	<b>72,275,494</b>
<b>Total Financial Resources</b>	<b>\$193,596,599</b>



## WHERE THE MONEY GOES

Community Services	\$8,007,349
Development Services	3,305,474
General Government	21,343,136
Debt Service	3,750,972
Public Safety	21,100,618
Public Works	2,903,347
Capital Improvement Program	88,060,826
<b>Total Expenditures</b>	<b>\$148,471,722</b>



## TOTAL FINANCIAL PROGRAM

**FY13-14 Total Budget \$148,471,722**

<b>OPERATING BUDGET GOVERNMENTAL FUNDS</b>	<b>\$60,410,896</b>
General Fund	\$31,041,623
Highway User Revenue Fund (HURF)	\$1,665,941
Grants	\$19,511,494
Copper Sky Recreation	\$4,440,866
Debt Service	\$3,750,972
<b>CAPITAL BUDGET GOVERNMENTAL FUNDS</b>	<b>\$88,060,826</b>
Local Road Maintenance	\$300,000
Grants CIP	\$55,452,229
General Governmental CIP	\$11,589,210
Parks Bond	\$400,000
Highway User Revenue Fund (HURF)	\$5,227,936
County Road Tax	\$1,916,156
Transportation DIF	\$10,621,595
Public Safety/Police/Fire DIF	\$518,700
General Governmental Impact Fee	\$2,000,000
Library DIF	\$35,000



## FY14-15 BUDGET SUMMARY

### Total Financial Resources

FUND	FY13-14 BUDGET	ESTIMATED FUND BALANCES 7/1/2014	FY14-15 ESTIMATED REVENUES/SOURCES *	FY14-15 TOTAL FUNDS AVAILABLE	FY14-15 ADOPTED BUDGET/USES **
General Fund	\$30,792,573	\$22,745,114	\$31,107,631	\$53,852,745	\$31,041,623
Highway User Revenue Fund (HURF)	4,813,771	5,820,244	2,991,080	8,811,324	6,893,877
Copper Sky Recreation	1,913,248	-	3,201,460	3,201,460	4,440,866
Local Road Maintenance	1,000,000	1,349,228	6,000	1,355,228	300,000
LTAf	-	-	-	-	-
Grants	13,073,381	-	19,511,464	19,511,464	19,511,494
County Road Tax	3,278,156	3,810,850	1,505,000	5,315,850	1,916,156
Debt Service Fund	4,587,366	(663,706)	332,778	(330,928)	3,750,972
Parks DIF Funds	17,400	997,797	360,010	1,357,807	-
Library DIF Funds	4,590	22,669	4,690	27,359	35,000
Public Safety/Police/Fire DIF Funds	200,280	702,693	245,180	947,873	518,700
Gen Govt DIF Funds	-	-	-	-	2,000,000
Transportation DIF Funds	12,130,384	21,170,894	764,530	21,935,424	10,621,595
Parks Bond Fund	25,740,000	-	-	-	400,000
General Governmental Bond	-	-	-	-	-
General Governmental CIP	24,002,120	16,319,711	772,855	17,092,566	11,589,210
Grants CIP	64,909,593	-	55,452,229	55,452,229	55,452,229
<b>Total</b>	<b>\$186,462,862</b>	<b>\$72,275,494</b>	<b>\$116,254,907</b>	<b>\$188,530,401</b>	<b>\$148,471,722</b>

\* Includes \$1,250,000 in budgeted transfers into the Copper Sky Recreation Fund

\*\* Includes \$1,250,000 in budgeted transfers out from the General Fund

## FY14-15 BUDGET SUMMARY

### Summary by Fund of Revenue/Other Sources

REVENUE SOURCE	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
General Property Tax	\$10,858,509	\$9,046,204	\$10,102,118	\$10,102,118	\$10,333,323
Local Sales Tax	7,219,214	6,792,246	6,453,247	6,453,247	7,088,572
Franchise Fees	355,887	309,744	296,000	296,000	298,960
Business Licenses	50,803	55,392	45,675	45,675	50,000
Permits	527,619	886,290	658,823	658,823	1,102,550
State Shared Revenues	9,322,542	9,895,845	10,514,607	10,514,607	11,214,660
Public Safety Fees	128,685	130,688	89,553	89,553	89,553
Passport Fees	30,073	30,594	24,793	24,793	24,793
Recreational Fees	285,986	282,566	283,320	283,320	285,700
Fines & Forfeitures	474,928	271,537	300,000	300,000	300,000
Investment Earnings	59,840	93,672	210,000	210,000	210,000
Other Miscellaneous	825,090	294,581	66,360	66,360	109,520
<b>Total - General Fund</b>	<b>\$30,139,176</b>	<b>\$28,089,359</b>	<b>\$29,044,496</b>	<b>\$29,044,496</b>	<b>\$31,107,631</b>
Highway User Revenue Fund (HURF)	2,771,527	2,746,823	2,847,480	2,847,480	2,991,080
Copper Sky Recreation	-	-	1,915,361	1,915,361	3,201,460
Local Road Maintenance	15,798	7,107	6,000	6,000	6,000
LTAf	9,062	-	-	-	-
Grants	2,107,019	604,333	13,073,381	13,073,381	19,511,464
County Road Tax	1,577,776	1,543,996	1,514,500	1,514,500	1,505,000
Debt Service Fund	2,092,402	2,518,392	3,846,317	3,846,317	332,778
Parks DIF Funds	178,708	449,833	360,010	360,010	360,010
Library DIF Funds	9,050	10,943	8,390	8,390	4,690
Public Safety/Police/Fire DIF	127,263	378,990	245,180	245,180	245,180
Gen Govt DIF Funds	21,396	4,538	-	-	-
Transportation DIF Funds	1,001,873	2,231,833	764,530	764,530	764,530
Parks Bond Fund	13,800	31,619,946	-	-	-
Gen Governmental Bond	-	-	-	-	-
General Governmental CIP	36,054,868	1,423,250	7,332,621	7,332,621	772,855
<b>Grants CIP</b>	<b>-</b>	<b>250,000</b>	<b>64,909,593</b>	<b>64,909,593</b>	<b>55,452,229</b>

## FY14-15 BUDGET SUMMARY

### Summary by Fund of Revenue/Other Sources

REVENUE SOURCE	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Total - Other Funds	\$45,980,542	\$43,789,984	\$96,823,363	\$96,823,363	\$85,147,276
Total - All Revenue Sources	\$76,119,718	\$71,879,343	\$125,867,859	\$125,867,859	\$116,254,907

## FY14-15 BUDGET SUMMARY

### Fund Revenue, Expenditure and Transfers Summary

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	TOTAL
<b>Revenues</b>					
General Property Tax	\$10,333,323	\$-	\$-	\$4,945,428	\$15,278,751
Local Sales Tax	7,088,572	-	767,955	-	7,856,527
Franchise Fees	298,960	-	-	-	298,960
Business Licenses	50,000	-	-	-	50,000
Development Permits	1,102,550	-	-	-	1,102,550
Intergovernmental	11,214,660	23,995,044	54,322,999	-	89,532,703
Public Safety Fees	89,553	-	-	-	89,553
Passport Fees	24,793	-	-	-	24,793
Recreational Fees	285,700	3,201,460	-	-	3,487,160
Fines & Forfeitures	300,000	-	-	-	300,000
Impact Fees	-	-	1,304,910	-	1,304,910
Investment Earnings	210,000	18,500	74,400	-	302,900
Other Entities' Participation	-	-	-	-	-
Other Miscellaneous	109,520	-	-	332,778	442,298
Transfer In	-	1,250,000	-	-	1,250,000
<b>TOTAL - Revenues/Transfers In</b>	<b>\$31,107,631</b>	<b>\$28,465,004</b>	<b>\$56,470,264</b>	<b>\$5,278,206</b>	<b>\$121,321,105</b>
<b>Expenditures</b>					
Personal Services	\$20,742,562	\$4,536,867	\$-	\$-	\$25,279,429
Professional and Technical	3,298,771	15,305,926	-	-	18,604,697
Purch. Property Services	92,741	-	-	-	92,741
Other Purchased Services	3,740,998	2,546,745	-	-	6,287,743
Supplies	852,486	1,919,721	-	-	2,772,207

## FY14-15 BUDGET SUMMARY

### Fund Revenue, Expenditure and Transfers Summary

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	TOTAL
Capital Outlay	64,066	8,753,134	80,616,734	-	89,433,934
Contingency	1,000,000	-	-	-	1,000,000
Debt Service	-	-	-	3,750,972	3,750,972
Transfer Out	1,250,000	-	-	-	1,250,000
<b>TOTAL - Expenditures/ Transfers Out</b>	<b>\$31,041,623</b>	<b>\$33,062,393</b>	<b>\$80,616,734</b>	<b>\$3,750,972</b>	<b>\$148,471,722</b>
Net Increase (Decrease) in Fund Balance	\$66,008	\$(4,597,389)	\$(24,146,470)	\$1,527,234	\$(27,150,617)
% Change	0.3%	-47.7%	-55.2%	-1974.6%	-34.8%
Fund Balance - July 1, 2014	\$24,635,286	\$9,643,972	\$43,765,991	\$77,343	\$78,122,592
Fund Balance, June 30, 2015	\$24,701,294	\$5,046,583	\$19,619,521	\$1,604,577	\$50,971,975

## FY14-15 BUDGET SUMMARY

### Expenditure Summary by Fund/Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
<b>General Fund Expenditures</b>					
Personal Services	\$17,191,240	\$18,550,167	\$19,820,690	\$19,820,690	\$20,742,562
Professional and Technical	3,264,257	3,570,653	3,337,233	3,337,233	3,298,771
Purch. Property Services	135,105	164,982	139,769	139,769	92,741
Other Purchased Services	3,303,947	2,985,309	3,420,584	3,420,584	3,740,998
Supplies	865,121	428,901	624,974	624,974	852,486
Capital Outlay	1,165,041	482,258	79,323	79,323	64,066
Contingency	-	-	2,000,000	2,000,000	1,000,000
Debt Service	-	-	-	-	-
Transfers Out	37,135,270	175,000	1,370,000	1,370,000	1,250,000
<b>Total - General Fund</b>	<b>\$63,059,981</b>	<b>\$26,357,270</b>	<b>\$30,792,573</b>	<b>\$30,792,573</b>	<b>\$31,041,623</b>
<b>Other Funds Expenditures</b>					
Personal Services	\$838,000	\$796,169	\$2,302,146	\$2,302,146	\$4,536,867
Professional and Technical	2,259,002	327,118	3,415,412	3,415,412	15,305,926

## FY14-15 BUDGET SUMMARY

### Expenditure Summary by Fund/Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Purch. Property Services	16,319	6,957	-	-	-
Other Purchased Services	341,222	489,263	2,642,416	2,642,416	2,546,745
Supplies	154,464	133,785	3,585,540	3,585,540	1,919,721
Capital Outlay	10,396,644	43,702,608	139,137,409	139,137,409	89,369,868
Debt Service	-	2,406,386	4,587,366	4,587,366	3,750,972
Transfers Out	-	-	-	-	-
<b>Total - Other Funds</b>	<b>\$14,005,651</b>	<b>\$47,862,286</b>	<b>\$155,670,289</b>	<b>\$155,670,289</b>	<b>\$117,430,099</b>
<b>Total Expenditures</b>					
Personal Services	\$18,029,240	\$19,346,336	\$22,122,836	\$22,122,836	\$25,279,429
Professional and Technical	5,523,259	3,897,771	6,752,645	6,752,645	18,604,697
Purch. Property Services	151,424	171,939	139,769	139,769	92,741
Other Purchased Services	3,645,169	3,474,572	6,063,000	6,063,000	6,287,743
Supplies	1,019,585	562,686	4,210,514	4,210,514	2,772,207
Capital Outlay	11,561,685	44,184,866	139,216,732	139,216,732	89,433,934
Contingency	-	-	2,000,000	2,000,000	1,000,000
Debt Service	-	2,406,386	4,587,366	4,587,366	3,750,972
Transfers Out	37,135,270	175,000	1,370,000	1,370,000	1,250,000
<b>Total City Expenditures</b>	<b>\$77,065,632</b>	<b>\$74,219,556</b>	<b>\$186,462,862</b>	<b>\$186,462,862</b>	<b>\$148,471,722</b>

## FY14-15 BUDGET SUMMARY

### Expenditure Summary by Department

DEPARTMENT / FUND	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
<b>General Fund</b>					
Mayor & Council	\$695,089	\$383,400	\$440,222	\$440,222	\$494,153
City Attorney	670,219	625,457	600,000	600,000	600,000
City Clerk	358,936	357,774	370,293	370,293	411,780
City Magistrate	258,918	274,948	282,973	282,973	297,422
City Manager					

## FY14-15 BUDGET SUMMARY

### Expenditure Summary by Department

DEPARTMENT / FUND	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
City Manager's Office	666,058	674,136	540,576	540,576	646,396
Communications & Marketing	-	-	327,254	327,254	227,342
Subtotal:	\$666,058	\$674,136	\$867,830	\$867,830	\$873,738
Human Resources	294,509	306,046	334,778	334,778	422,326
Economic Development	1,671,299	729,901	450,423	450,423	489,506
Finance	791,494	800,200	832,548	832,548	771,703
Information Technology	670,932	1,043,639	752,539	752,539	913,383
Subtotal:	\$3,428,234	\$2,879,786	\$2,370,288	\$2,370,288	\$2,596,918
Community Services					
Community Services Administration	189,306	202,174	194,213	194,213	218,712
Library	444,356	435,709	485,268	485,268	514,102
Park Maintenance	543,156	730,845	585,017	585,017	605,748
Recreation	758,011	618,105	767,072	767,072	765,151
Subtotal:	\$1,934,829	\$1,986,833	\$2,031,570	\$2,031,570	\$2,103,713
Development Services					
Development Services Administration	259,485	467,329	294,427	294,427	254,811
Building Safety	593,729	568,502	684,386	684,386	803,321
Code Compliance	143,812	92,277	-	-	28,581
Planning & Zoning	194,775	319,980	471,355	471,355	285,503
Transportation	135,507	117,989	118,972	118,972	165,298
Subtotal:	\$1,327,308	\$1,566,077	\$1,569,140	\$1,569,140	\$1,537,514
Public Works					
Public Works Administration	-	-	-	-	4,960
CIP Project Management	-	369	106,861	106,861	105,362
Engineering	137,906	208,711	197,926	197,926	203,149
Facilities Management	493,193	473,076	758,403	758,403	816,107
Fleet Management	86,690	93,650	99,541	99,541	107,828
Subtotal:	\$717,789	\$775,806	\$1,162,731	\$1,162,731	\$1,237,406

## FY14-15 BUDGET SUMMARY

### Expenditure Summary by Department

DEPARTMENT / FUND	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Fire Department					
Fire Administration	295,453	324,214	305,424	305,424	267,250
Prevention	210,991	220,259	227,630	227,630	277,283
Fire Operations	5,883,746	6,129,890	6,112,868	6,112,868	6,702,653
Fire Support Services	1,423,146	1,155,999	1,269,682	1,269,682	1,386,321
Subtotal:	\$7,813,336	\$7,830,362	\$7,915,604	\$7,915,604	\$8,633,507
Police Department					
Office of the Chief	770,289	904,279	833,154	833,154	784,337
Police Operations	4,864,540	5,407,161	5,624,402	5,624,402	6,320,099
Police Support Services	1,441,677	1,553,590	1,617,862	1,617,862	1,774,653
Subtotal:	\$7,076,506	\$7,865,030	\$8,075,418	\$8,075,418	\$8,879,090
Non-Departmental	977,489	962,661	3,736,504	3,736,504	2,126,382
Debt Service	-	-	-	-	-
Transfers Out	37,135,270	175,000	1,370,000	1,370,000	1,250,000
<b>Total - General Fund:</b>	<b>\$63,059,981</b>	<b>\$26,357,270</b>	<b>\$30,792,573</b>	<b>\$30,792,573</b>	<b>\$31,041,623</b>
<b>ALL OTHER FUNDS</b>					
Highway User Revenue Fund (HURF)	\$1,268,930	\$1,472,532	\$4,813,771	\$4,813,771	\$6,893,877
Copper Sky Recreation	-	-	1,913,248	1,913,248	4,440,866
Local Road Maintenance	144,960	221,834	1,000,000	1,000,000	300,000
LTAF	101,449	-	-	-	-
Grants	2,602,861	578,280	13,073,381	13,073,381	19,511,494
County Road Tax	1,158,470	1,441,775	3,278,156	3,278,156	1,916,156
Debt Service	1,770,546	2,406,386	4,587,366	4,587,366	3,750,972
General Governmental CIP	2,821,831	14,841,438	24,002,120	24,002,120	11,589,210
Grants CIP	-	668	64,909,593	64,909,593	55,452,229
General Governmental Bond	-	-	-	-	-
Parks Bond	1,337,726	22,345,143	25,740,000	25,740,000	400,000
Library DIF	-	-	4,590	4,590	35,000
Parks DIF	-	-	17,400	17,400	-

## FY14-15 BUDGET SUMMARY

### Expenditure Summary by Department

DEPARTMENT / FUND	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
General Governmental DIF	1,782,757	3,449,751	-	-	2,000,000
Public Safety/Police/Fire DIF	126,109	744,101	200,280	200,280	518,700
Transportation DIF	890,012	360,378	12,130,384	12,130,384	10,621,595
Subtotal:	\$14,005,651	\$47,862,286	\$155,670,289	\$155,670,289	\$117,430,099
<b>TOTAL - EXPENDITURES</b>	<b>\$77,065,632</b>	<b>\$74,219,556</b>	<b>\$186,462,862</b>	<b>\$186,462,862</b>	<b>\$148,471,722</b>

## FY14-15 BUDGET SUMMARY

### Authorized Positions by Department

DEPARTMENT	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY14-15 ADOPTED
Mayor & Council	8.00	8.00	8.00	8.00
<b>City Manager</b>				
City Manager's Office	4.00	4.00	4.00	5.00
Communications & Marketing	-	-	2.00	1.00
Department Total	4.00	4.00	6.00	6.00
City Attorney	-	-	-	-
City Clerk	5.00	5.00	5.00	4.50
City Magistrate	5.00	3.00	3.00	2.50
Human Resources	3.00	3.00	3.00	4.50
Economic Development	5.00	5.00	3.00	3.00
Financial Services	10.00	10.00	9.00	8.00
Information Technology	4.00	4.00	4.00	4.00
<b>Community Services</b>				
Administration-Community Services	2.00	2.00	2.00	2.00
Recreation	3.00	3.00	3.00	8.50
Park Maintenance	2.00	1.00	1.00	3.00
Library	7.00	8.00	8.00	8.50
<b>Department Total</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>22.00</b>
<b>Development Services</b>				
Administration - Development Services	2.75	3.75	3.25	1.50



## FY14-15 BUDGET SUMMARY

### Authorized Positions by Department

DEPARTMENT	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY14-15 ADOPTED
Code Enforcement	2.00	2.00	-	-
Planning & Zoning	2.00	2.00	3.00	3.00
Building Safety	7.00	6.00	7.00	8.00
Transportation	1.50	1.10	0.60	0.60
<b>Department Total</b>	<b>15.25</b>	<b>14.85</b>	<b>13.85</b>	<b>13.10</b>
<b>Public Works</b>				
CIP Project Management	-	-	1.00	1.00
Engineering	1.50	1.50	2.00	3.00
Facilities	2.00	2.00	2.00	2.00
Fleet Management	1.00	1.00	1.00	1.00
<b>Department Total</b>	<b>4.50</b>	<b>4.50</b>	<b>6.00</b>	<b>7.00</b>
<b>Fire Department</b>				
Administration - Fire	3.00	3.00	3.00	3.00
Prevention	2.00	2.00	2.00	2.00
Operations - Fire	55.00	55.00	55.00	55.00
Support	3.00	3.00	3.00	3.00
<b>Department Total</b>	<b>63.00</b>	<b>63.00</b>	<b>63.00</b>	<b>63.00</b>
<b>Police Department</b>				
Office of the Chief	6.00	5.00	6.00	6.00
Operations - Police	-	53.00	54.00	51.75
Support Services	6.00	8.00	9.00	9.00
Uniform	50.00	-	-	-
Professional Development	4.00	-	-	-
Code Enforcement	-	-	-	-
<b>Department Total</b>	<b>66.00</b>	<b>66.00</b>	<b>69.00</b>	<b>66.75</b>
<b>GENERAL FUND TOTAL</b>	<b>206.75</b>	<b>204.35</b>	<b>206.85</b>	<b>212.35</b>
<b>ALL OTHER FUNDS</b>				
Development Services	9.25	9.25	9.75	-
Public Works	-	-	-	12.50
Highway User Revenue Fund	9.25	9.25	9.75	12.50
Development Services	-	0.40	0.40	0.40

## FY14-15 BUDGET SUMMARY

### Authorized Positions by Department

DEPARTMENT	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY14-15 ADOPTED
Police Department	-	-	-	2.25
Grants Fund	-	0.40	0.40	2.65
Community Services	-	-	-	50.00
Copper Sky Fund	-	-	-	50.00
<b>TOTAL OTHER FUNDS</b>	<b>9.25</b>	<b>9.65</b>	<b>10.15</b>	<b>65.15</b>
<b>ALL FUNDS TOTAL</b>	<b>216.00</b>	<b>214.00</b>	<b>217.00</b>	<b>277.50</b>

## FY14-15 BUDGET SUMMARY

### Capital Improvement Program Summary

FUND	FY13-14
<b>Local Road Maintenance</b>	
Street Maintenance	300,000
Total - Local Road Maintenance	\$300,000
<b>County Road Tax</b>	
Community Development Block Grant Projects - Paving (Local Match)	78,156
Regional Transportation Plan 14/15 Update	338,000
Street Maintenance	1,500,000
Total - County Road Tax	\$1,916,156.0
<b>General Governmental CIP</b>	
CMAQ Grant - Paving Hartman Road (MCG to Bowlin) PM2.5 Mitigation - Local Match	90,926
Economic Development Infrastructure Needs	845,000
Economic Development Vehicle	25,000
Extrication Equipment	140,000
Fire Department Ladder Tender - Equipment for 2 Trucks	554,000
Fuel Card Reader System	90,000
General Plan Update	175,000
Maricopa Police Department Substation at Regional Park	4,000,000
Pacana Park - Concrete Work	18,000
Pacana Park - Erosion Control Rock	51,300
Pacana Park - Irrigation Renovation	15,000

## FY14-15 BUDGET SUMMARY

### Capital Improvement Program Summary

FUND	FY13-14
Police Body Cameras	65,000
Police DIMS Evidence Storage	29,358
Police Laptop Computer Replacement	75,000
Police Regional Wireless Cooperative (RWC)	100,000
Police Regional Wireless Cooperative (RWC) Microwave Antenna	85,000
Police Regional Wireless Cooperative (RWC) Repeater Station	1,500,000
Police Technology Infrastructure (Secure Data)	25,350
Police Technology Upgrades to Existing Cars	40,000
Public Works Maintenance & Fire Fleet Facility	1,800,000
Security Systems - 571 and 574	50,000
SR347 Overpass Project: AmTrak Station Relocation Design and Construction	1,782,972
Zoning Code Rewrite	32,304
<b>Total - General Governmental CIP</b>	<b>\$11,589,210</b>
<b>Grants Fund</b>	
Assistance to Firefighters Grant - Hazmat Operations Vehicle	210,000
Community Development Block Grant Projects	221,639
CMAQ Grant - Paving Hartman Road (MCG to Bowlin) PM2.5 Mitigation	529,522
Emergency Ops Center Construction (AZ Dept of Homeland Security grant)	300,000
Highway Safety Improvement Program - Systematic Sign Management System	188,500
Safe Routes to Schools Vehicle Feedback Signs - Sidewalk (Juan Str. - Bowlin)	232,406
SR347 Overpass Project: AmTrak Station Rail/Siding Design - Grant Funded	282,975
SR347 Overpass Project: Overpass Construction - Grant Funded	52,000,000
State Special Projects Grant - MDWID Phase II	300,000
Tortosa Flood Control Solution Assistance - Crossing @ Hartman Rd. (Culvert)	250,000
UPRR Grade Separation Study/Design - White & Parker Road	937,187
<b>Total - Grants Fund</b>	<b>\$55,452,229</b>
<b>Parks Bond Fund</b>	
Recreation & Aquatic Center	200,000
Regional Park & Sports Complex	200,000
<b>Total - Parks Bond Fund</b>	<b>\$400,000</b>

## FY14-15 BUDGET SUMMARY

### Capital Improvement Program Summary

FUND	FY13-14
<b>Library Development Fund</b>	
Development Impact Fee Study	35,000
Total - Library Development Fund	\$35,000
<b>Public Safety/Police/Fire DIF</b>	
Assistance to Firefighters Grant - Hazmat Operations Vehicle - Local Match	2,100
Fire Station #572 - Phase 3 Construction	250,000
Fire Department End-User Radios	56,600
Fire Department Car & Light Truck Replacement	40,000
Police Replacement Vehicles	170,000
Total - Public Safety/Police/Fire DIF	\$518,700
<b>Transportation Development Fund</b>	
Edison Road Extension - Connection Edison to SR238 (Design & Construction)	3,337,500
Public Works Maintenance & Fire Fleet Facility	247,064
Smith Enke & Porter Road Intersection & Chase to White & Parker Improvements	1,511,650
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements	3,825,381
SR347 Overpass Project: Overpass Design Concept Report to 30%	500,000
SR347 Widening: Smith Enke to Cobblestone Farms Drive - Design & Construction	1,200,000
Total - Transportation Development Fund	\$10,621,595
<b>Highway User Revenue Fund (HURF)</b>	
Public Works Maintenance & Fire Fleet Facility	4,227,936
SR347 Overpass Project: Transportation Center	800,000
Street Maintenance	200,000
Total - Highway User Revenue Fund (HURF)	\$5,227,936
<b>Grand Total - Capital Improvement Program</b>	<b>\$86,060,826</b>

## FY14-15 BUDGET SUMMARY

### Debt Limitations

	6% <sup>(1)</sup>	20% <sup>(2)</sup>
<b>TAX YEAR 2014 SECONDARY ASSESSED VALUE*</b>	<b>\$209,903,674</b>	<b>\$209,903,674</b>

Projected General Obligation (G.O.) Bond Limit	12,594,220	41,980,735
Bonds Outstanding at June 30, 2013 **	(5,350,000)	(41,000,000)
G.O. Bond Issuance for FY12-13	-	(17,400,000)
Legal Debt Limit Remaining	\$7,244,220	\$980,735

\*Estimate

\*\*Reflects reduction of July 1, 2014 principal payments

(1)The Arizona Constitution states that, for general municipal purposes, a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers and for the acquisition and development of land for open space preserves, parks, playground and recreational facilities.

## FY14-15 BUDGET SUMMARY

### Debt Service Schedule - General Obligation Bonds

FISCAL YEAR	CURRENT DEBT OUTSTANDING		PROPOSED ISSUANCE		
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
FY13-14	\$800,000	\$974,796	\$1,160,933	\$1,171,500	\$4,107,229
FY14-15	820,000	950,796	1,202,146	1,130,287	4,103,229
FY15-16	840,000	921,301	1,244,822	1,087,611	4,093,734
FY16-17	865,000	886,735	1,289,013	1,043,420	4,084,168
FY17-18	890,000	848,978	1,334,773	997,660	4,071,411
FY18-19	915,000	806,222	1,382,158	950,275	4,053,655
FY19-20	945,000	760,436	1,431,224	901,209	4,037,869
FY20-21	980,000	711,258	1,482,033	850,400	4,023,691
FY21-22	1,015,000	654,379	1,534,645	797,788	4,001,812
FY22-23	1,055,000	595,468	1,589,125	743,308	3,982,901
FY23-24	1,095,000	534,236	1,645,539	686,894	3,961,669
FY24-25	1,135,000	470,682	1,703,955	628,477	3,938,114
FY25-26	1,175,000	404,807	1,764,446	567,987	3,912,240
FY26-27	1,225,000	330,370	1,827,084	505,349	3,887,803
FY27-28	1,275,000	252,767	1,891,945	440,488	3,860,200
FY28-29	1,330,000	171,995	1,959,109	373,324	3,834,428
FY29-30	1,385,000	87,740	2,028,657	303,775	3,805,172
FY30-31	-	-	2,100,675	231,758	2,332,433
FY31-32	-	-	2,175,249	157,184	2,332,433
FY32-33	-	-	2,252,469	79,963	2,332,432
<b>Totals</b>	<b>\$17,745,000</b>	<b>\$10,362,966</b>	<b>\$33,000,000</b>	<b>\$13,648,657</b>	<b>\$74,756,623</b>



# Revenue Summary

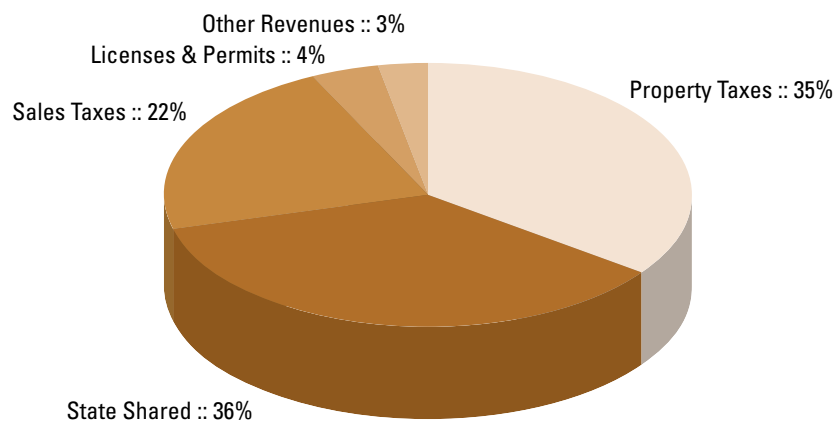
There are a variety of funding sources available for local governments within the state of Arizona. Therefore, in the following pages is an explanation of these revenue sources available from the Federal and State governments as well as the revenues which can be raised by the local government itself.

## REVENUE SUMMARY GENERAL FUND

The General Fund is the largest funding source in the City's operating budget and is comprised of revenue generated from taxes, fines, licenses and fees. Total General Fund revenues for FY14-15 are projected at \$31,107,631. The main components of the fund are displayed in the table and graph below.

### GENERAL FUND REVENUES

Property Taxes	10,333,323
State Shared	11,214,660
Sales Taxes	7,088,572
Licenses & Permits	1,451,510
Other Revenues	1,019,566
<b>Total</b>	<b>\$31,107,631</b>



# PROPERTY TAXES

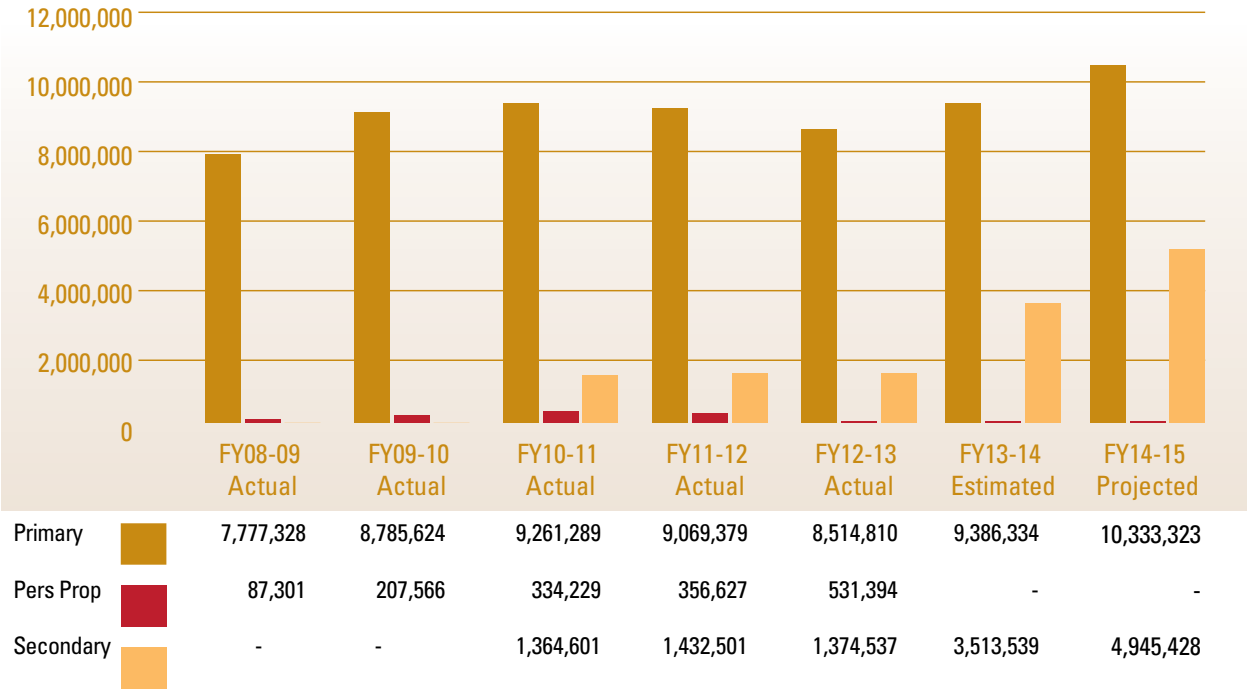
Property taxes have been a traditional means of financing city and town services. While the importance of the property tax has been decreasing in recent years due to increased revenue generated from sales taxes, it is still an important source of local revenue for many Arizona cities and towns. The property tax has also been one of the most stable sources of revenue, because it is not subject to the same fluctuations sometimes experienced with sales taxes.

Beginning with the 1980 tax year, property tax levies were divided into a primary property tax levy and a secondary tax levy. A secondary property tax may only be levied to pay the principal and interest charges on bonds issued by the City. The primary property tax levy is utilized for all other public purposes. There are no limits on the amount of a city's secondary property tax, but there are strict limits placed on the level of a city's primary property tax.

In November 2006, voters in the City of Maricopa approved a primary property tax to be used to enhance public safety funding. In November 2008, city voters approved a secondary property tax authorizing the City to sell bonds for parks and recreation projects. The primary levy is deposited in the General Fund and the secondary levy is deposited in the Debt Service Fund.

The City's property tax is based on the assessed value of the property as determined by the Pinal County Assessor. Pinal County also bills, collects and distributes, to the City of Maricopa, all property taxes. Historical changes in total revenue collected have primarily been the result of new development. FY14-15 assessed valuations, used to determine the primary property tax, were provided by the Pinal County Assessor's Office.

## PROPERTY TAXES



## STATE SHARED REVENUES

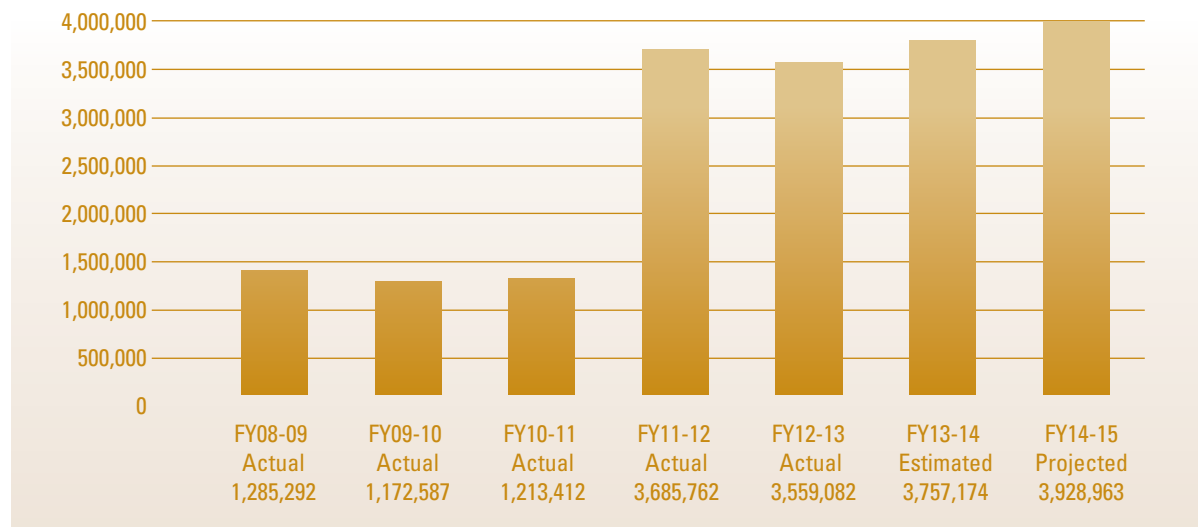
Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which passes funding through to Arizona municipalities from four state revenue sources. Since the shared revenues are based on population, the FY14-15 estimates provided to the City were based on the official 2010 Census data. The City has grown rapidly since its incorporation, and population figures were estimated before the 2010 Census. The City's share of these revenues has increased, starting in FY11-12, due to the increase in Maricopa's population relative to the state population. The following are sources of state shared revenues that are deposited in the General Fund.

### STATE TRANSACTION PRIVILEGE TAX (SALES TAX)

The current rate of the state sales tax is 5.6% with a portion of the collection total distributed to cities and towns. The distribution calculation for the 5.6% is based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census. This revenue may be expended for any municipal public purpose and is distributed on a monthly basis. The significant increase beginning in FY11-12 is due to the 2010 Census adjustment for Maricopa's population relative to the state population.

FY14-15 estimates were provided by the State of Arizona.

### STATE TRANSACTION PRIVILEGE TAX (SALES TAX)



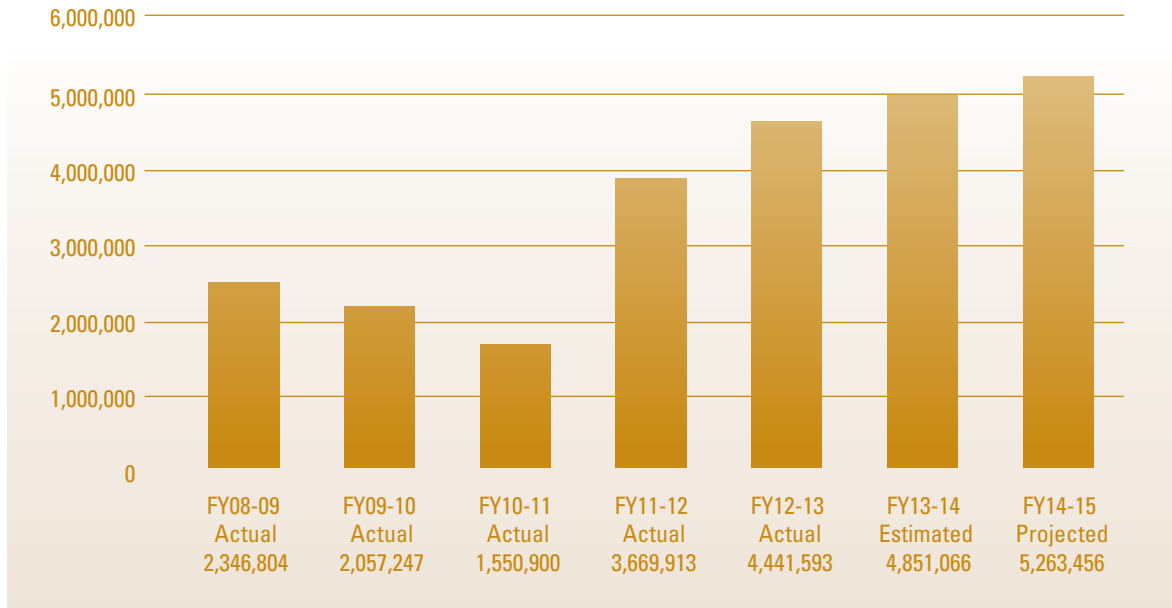
### STATE INCOME TAX

A 1972 citizen's initiative provided for giving the cities and towns a 15% share of the state income tax in return for the cities and towns not charging a local income tax in their jurisdictions. This source of money is commonly referred to as Urban Revenue Sharing, and is distributed with the same formula used for the state sales tax. Urban revenue sharing monies are distributed based on income tax collections from two years prior to the fiscal year in which the city actually receives the funding. Beginning in FY11-12, even though income tax collections statewide were down from previous years, the City's portion shows an increase from prior years' collections due to the increase in the City's population relative to the state population. This revenue is distributed to the cities monthly and must be expended for a municipal public purpose.

FY14-15 estimates were provided by the State of Arizona.



## STATE INCOME TAX

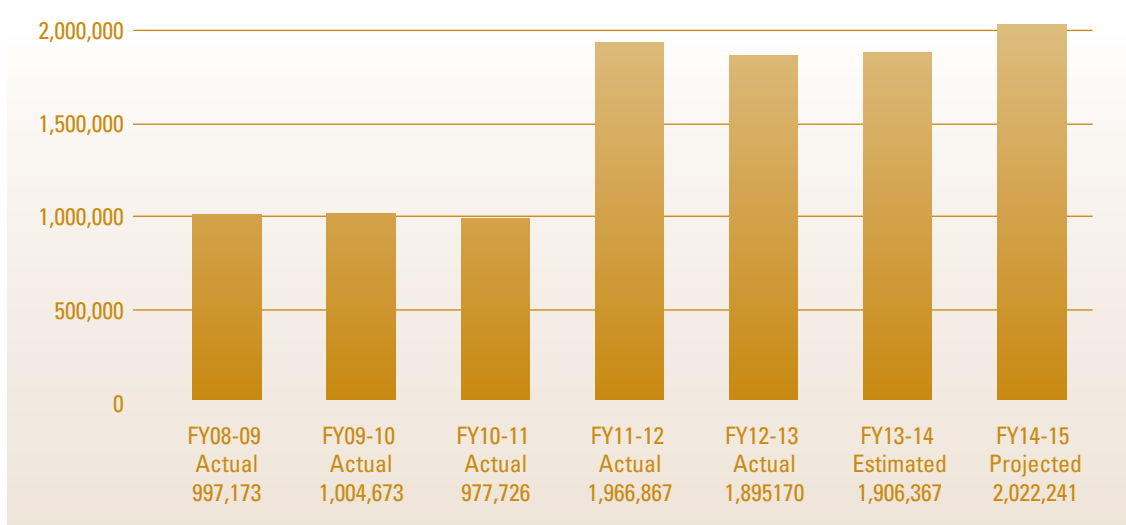


## VEHICLE LICENSE TAX

Approximately twenty-five percent of the revenues collected for the licensing of motor vehicles are distributed to incorporated cities and towns. (Thirty-eight percent of the total revenues from this source are distributed to the highway user revenue fund (HURF)). A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended on a public purpose.

FY14-15 estimates are based on trends from prior years with adjustments for current economic conditions.

## VEHICLE LICENSE TAX



# LOCAL REVENUES

## TRANSACTION PRIVILEGE (SALES) TAX

The Transaction Privilege Tax (Sales) is obtained on the sale of goods and various business activities. Economic activity, especially in the area of construction and retail sales, has a direct effect on collections and collections have increased in the last few years due to the economic slowdown and sharply reduced construction activity. This revenue may be expended for any municipal public purpose.

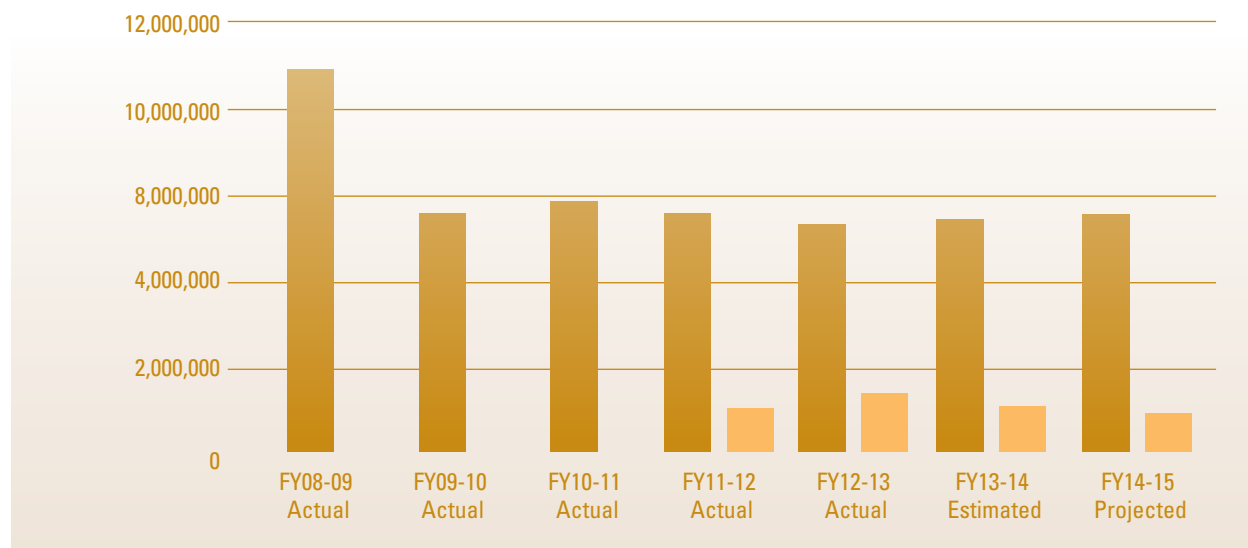
## USE TAX

Another revenue source which is being used more in recent years is the use tax. Essentially, a use tax is an excise tax on the use or consumption of tangible personal property that is purchased without payment of a municipal tax to any city or town.

Consistent with City revenue policies, one-half of all construction related revenues, including sales taxes are dedicated to fund future capital projects. Starting in FY12-13, construction sales tax is budgeted directly in the General Governmental CIP Fund.

FY14-15 estimates are based on annual trend estimates for retail/other sales tax.

## LOCAL TRANSACTION PRIVILEGE (SALES) TAX



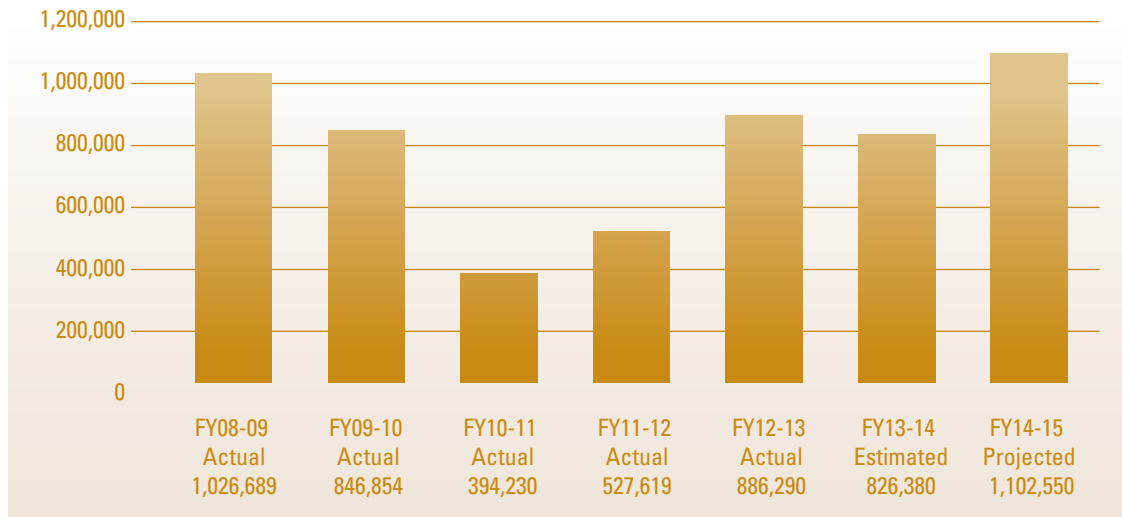
General Fund	10,796,290	7,312,930	7,438,624	7,219,214	6,792,246	6,453,247	7,088,572
General Governmental CIP Fund	-	-	-	767,955	1,150,323	767,955	767,955

## PERMIT FEES

Revenues from this source include fees collected from building permits, zoning permits and a variety of other programs. Residential and commercial permitting fee revenue experienced a significant downturn given recent economic conditions in the real estate market.

FY14-15 revenue estimates for permit activities are based on 10 homes per month level estimate.

## PERMIT FEES



## BUSINESS LICENSES

The general law authority for a city or town to initiate a local sales tax is the same authority which allows a municipality to place a license tax on professions, occupations or businesses within the community. State law stipulates that a business license tax can only be issued for the period of one year and may not be less than ten dollars or more than five thousand dollars.

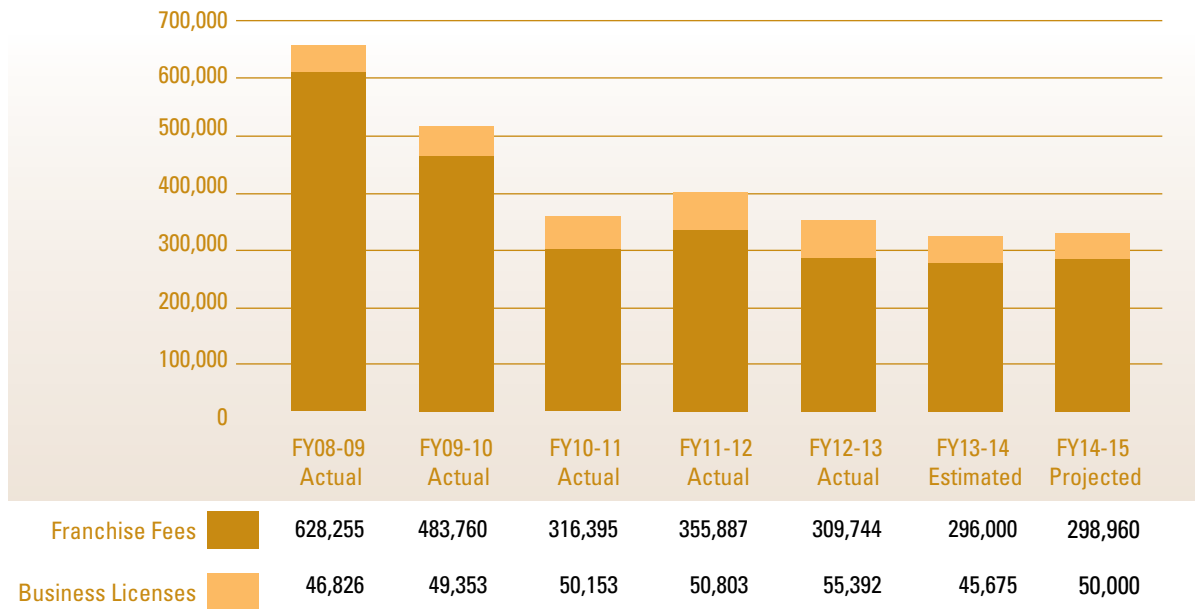
FY14-15 estimates are based on the current level of business licenses with adjustments for current economic conditions.

## FRANCHISE FEES

Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city or town's streets in the distribution of utility services. The City of Maricopa has several franchise agreements with various communications providers in the area as well as some utilities serving Maricopa.

FY14-15 estimates are based on trends from previous year averages with adjustments for current economic conditions.

## BUSINESS LICENSES AND FRANCHISE FEES

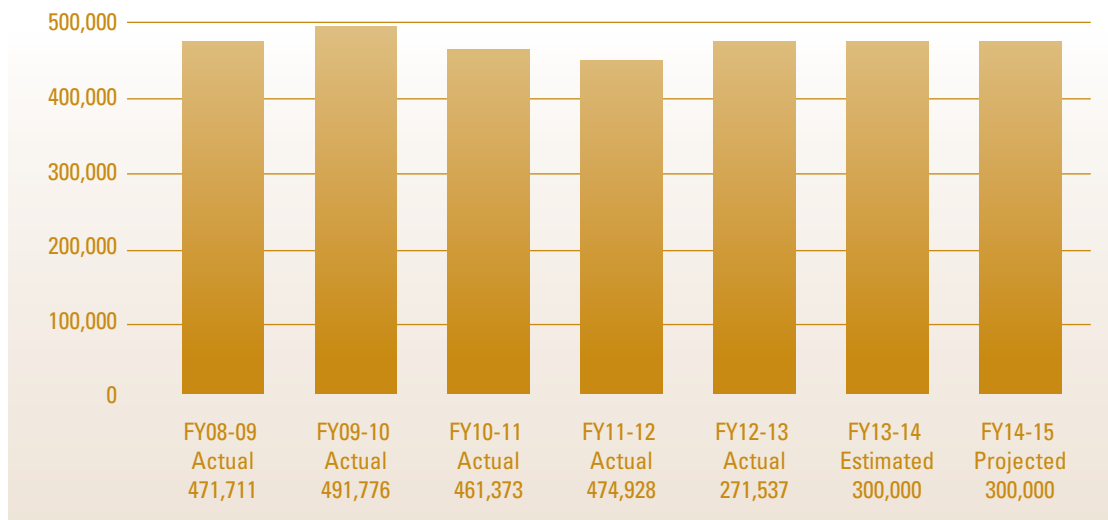


## MAGISTRATE COURT FINES

This revenue source is derived from traffic violations and other fines paid for the violation of municipal ordinances. The courts, counties, cities and towns have the authority to contract with the Motor Vehicle Division to require payment of traffic fines, sanctions and penalties that total in excess of \$200 prior to the renewal of automobile registrations.

FY14-15 estimates are based on current levels of activities.

## MAGISTRATE COURT FINES

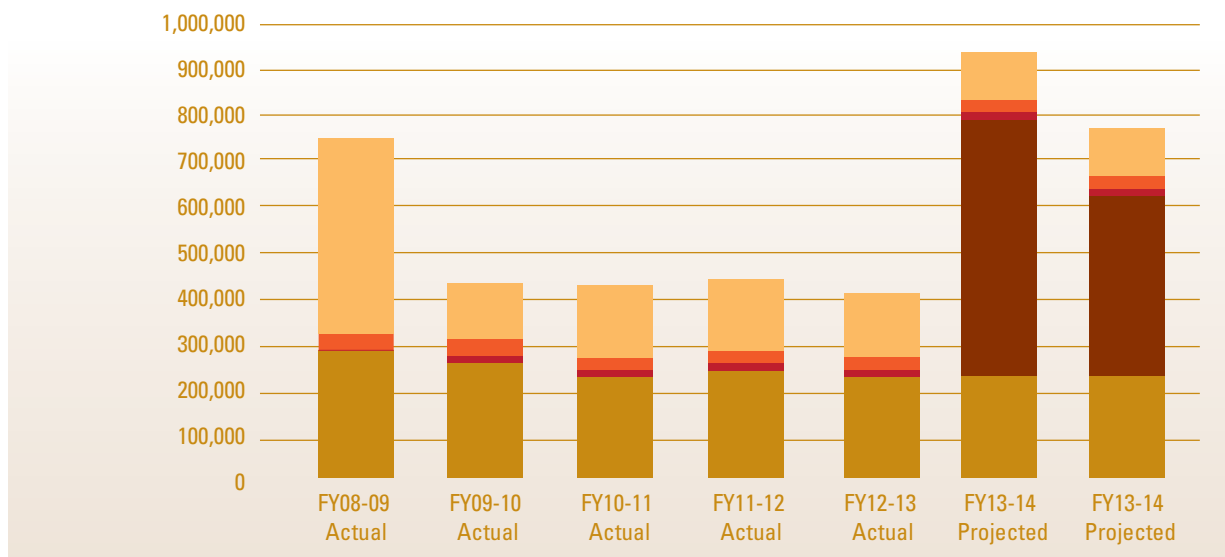


## USER FEES

User fees are collected from residents for the use of certain city and town facilities or services. The City of Maricopa charges user fees for parks and recreation activities, passport processing, transit services, and public safety hearings. In FY13-14 the Copper Sky Special Revenue Fund was created to account for the operations of Copper Sky. These services will continue to grow with the City's growth in population and the expansion of programs offered to citizens.

FY13-14 estimates are based on current levels of activities.

### USER FEES



Parks & Rec	273,899	252,258	219,053	269,816	262,750	275,000	272,500
Parks & Rec Copper Sky Special Fund	-	-	-	-	-	545,361	372,500
Library	2,444	12,862	15,432	16,170	19,816	13,200	13,200
Passport	37,677	39,774	25,862	30,073	30,594	24,973	24,793
Public Safety	426,086	118,963	158,421	128,685	99,551	89,553	89,553

# REVENUE SUMMARY

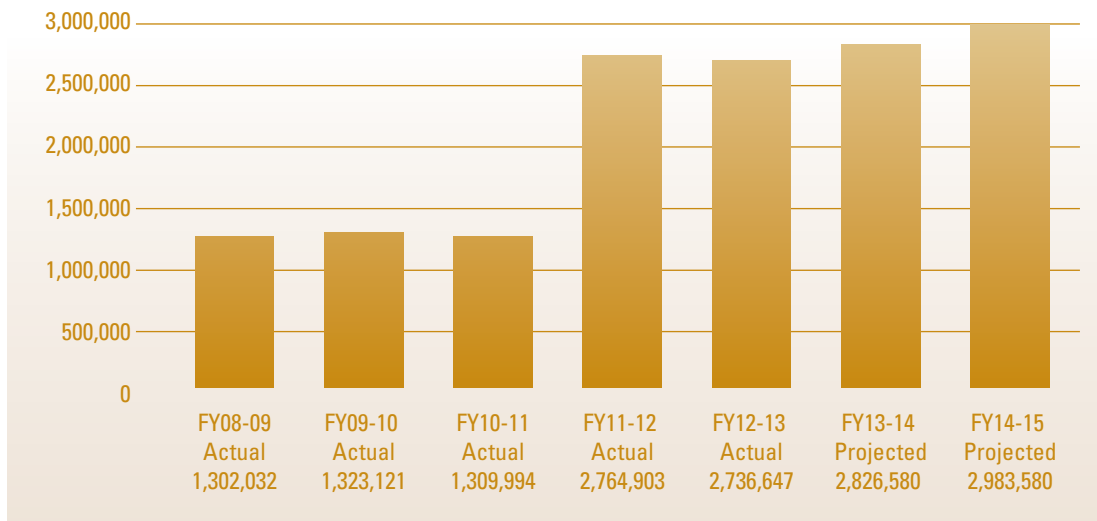
## SPECIAL REVENUE FUNDS

### *HIGHWAY USER REVENUE FUND*

This revenue source is commonly referred to as the gasoline tax; however, there are a number of additional transportation related fees including a portion of vehicle license taxes which are placed in the Highway User Revenue Fund. Cities and towns receive 27.5% of the highway user revenues. One-half of the monies which a city or town receives under this formula is distributed on the basis of the municipality's population in relation to all incorporated cities and towns in the State according to the decennial census. The remaining half of highway user monies is allocated on the basis of "county of origin" of gasoline sales and the relation of a municipality's population to all incorporated cities and towns in the county. The intent of the distribution formula is to spread a portion of HURF monies across the state solely on the basis of population while the remaining HURF monies flow to those areas in the state with the highest gasoline and other fuel sales. The City's share of these revenues has increased, beginning in FY11-12, due to the increase in Maricopa's population relative to the state and county population.

FY14-15 estimates were provided by the State of Arizona.

### **HIGHWAY USER REVENUE FUND**



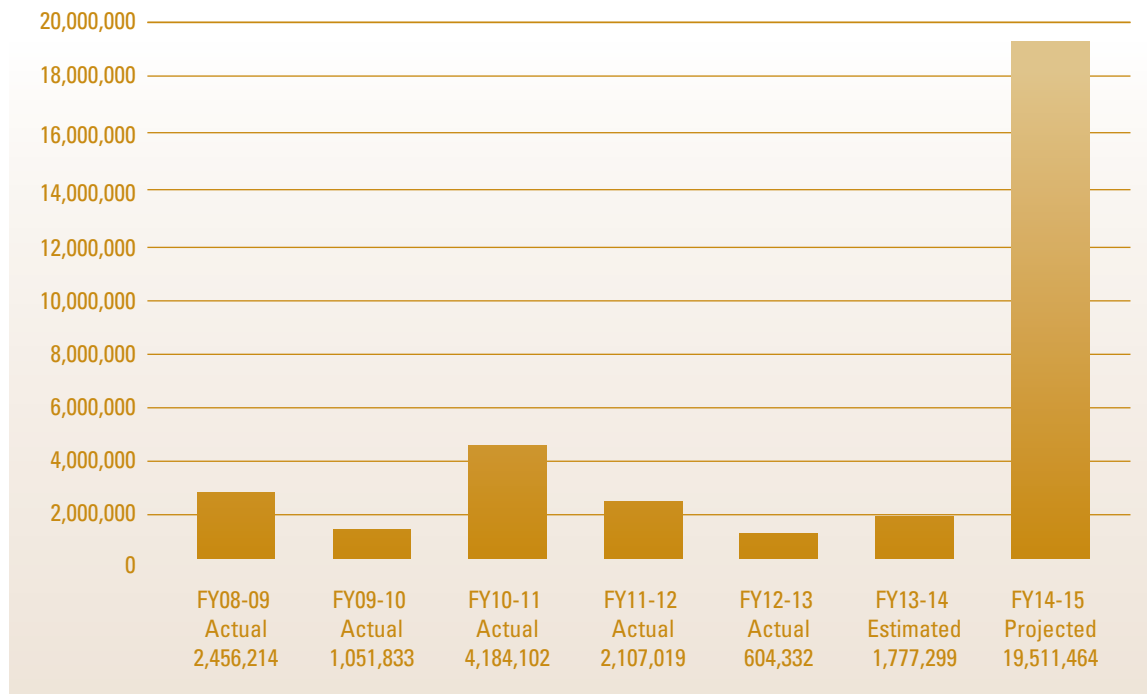
### **GRANTS**

This revenue source consists of federal, state and local grants. With the condition of the recent economy, most assistance is available from the Federal level, with some state grants still available. The amount of assistance, the type of programs and projects for which the money can be expended from other sources are constantly changing. Revenues from grants can vary widely from year to year depending on the funds available for distribution and the number of competing jurisdictions. Summarized below are the two general categories of federal grant revenue sources which remain.

- **Block Grant Programs:** A block grant program, in theory, is designed to fund various Federal programs within a broadly defined area. An example of a block grant program is the Community Development Block Grant program (CDBG). This particular block grant program is designed to fund a variety of housing, public works and physical construction projects. A portion of the CDBG program is directed to smaller cities and towns whereby the State allocates community development monies to cities and towns with populations of less than 50,000 persons. This is not an entitlement program, cities and towns must apply to receive these grants. In most areas, the council of governments receives the applications and determines the allocation from this program.
- **Discretionary Grants:** Discretionary grants are special federal and state appropriations of money to fund specific projects of a definite limitation and scope. For example, a federal grant to fund the construction of a wastewater treatment facility would be a discretionary grant, since the construction of this facility would have the limited use and scope of "wastewater treatment." Discretionary grants are usually awarded within a strict framework of guidelines governing this single purpose program and cities and towns must meet these specific guideline requirements. Securing a discretionary grant also involves competition between various levels of government. At one point in time, discretionary grants were more prevalent; however, this source of funding has become very limited in recent years.

FY14-15 estimates are based on all possible grants for the fiscal year. The projected increase in FY14-15 revenues is primarily due to \$60.0 million in transportation grant opportunities.

## GRANT REVENUE



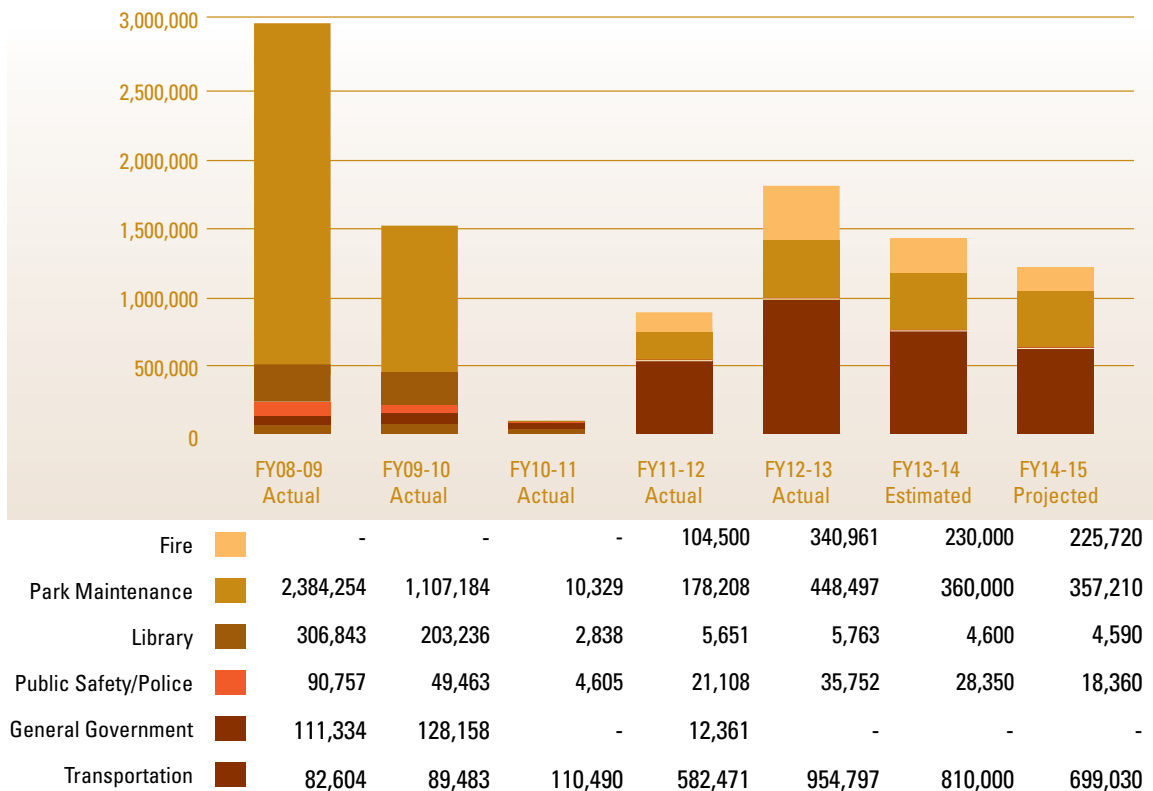
# REVENUE SUMMARY CAPITAL PROJECTS FUNDS

## DEVELOPMENT (IMPACT) FEES

Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area. City of Maricopa adopted Development Impact Fees September 2005 and started collections November 2005. Fees were revised in December 2010, and state legislation passed in 2011 that restricted the types of projects that could be funded with development fees. The most recent Development Impact Fee study was completed in November 2011, for fees effective January 1, 2012, which eliminated the collection of General Governmental impact fees and added a Fire Development Impact Fee.

FY14-15 revenue projections are based on 80 single family homes permitted for the year.

## DEVELOPMENT IMPACT FEE COLLECTIONS





## Summary of Tax Levy and Tax Rate Information

	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15
<b>Property tax levy amounts</b>					
Primary property taxes	\$9,846,318	\$10,038,102	\$10,032,647	\$10,102,118	\$11,185,209
Secondary property taxes	1,432,368	1,437,724	1,437,724	3,513,539	4,945,428
<b>Total property tax levy amounts</b>	<b>\$11,278,686</b>	<b>\$11,475,826</b>	<b>\$11,470,371</b>	<b>\$13,615,657</b>	<b>\$16,130,637</b>
<b>Property tax rates per \$100 of assessed value</b>					
Primary property tax rate	\$4.0168	\$4.8105	\$4.8753	\$5.0898	\$4.9842
Secondary property tax rate	0.5514	0.6528	0.6917	1.7600	2.3716
<b>Total property tax levy amounts</b>	<b>\$4.5682</b>	<b>\$5.4633</b>	<b>\$5.5670</b>	<b>\$6.8498</b>	<b>\$7.3558</b>



# *Departmental Summaries*

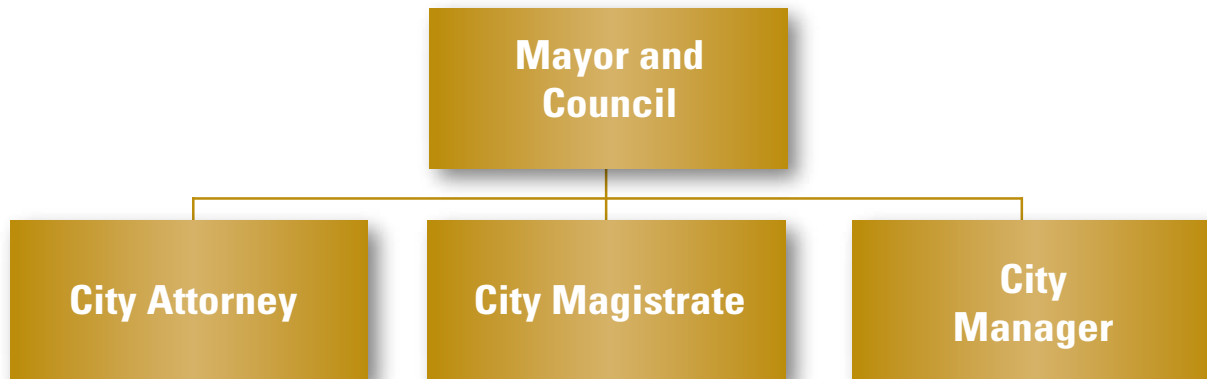
The following section contains the FY14-15 budget divided into department and divisional sections. Included are descriptions of each work unit, performance measurement with results, comparisons to previous fiscal years and authorized positions.



*Back row, left-to-right: Councilmember Peggy Chapados, Councilmember Dan Frank, Councilmember Bridger Kimball, Councilwoman Julia R. Gusse  
Front row, left-to-right: Councilmember Marvin Brown, Mayor Christian Price, Vice Mayor Edward Farrell*

# General Government

## Mayor and Council



### Mission

The City of Maricopa will be open, responsive and accountable while serving the public with integrity.

## Department Description

The Mayor and six councilmembers are the only elected officials in the municipality. The Mayor and Councilmembers serve two-and-four-year terms, respectively. The Mayor and Councilmembers are elected at large on a nonpartisan ballot. The City Council is elected on a rotating basis, so three seats are up for election every two years. The Mayor is elected every two years. There are no term limits for the Mayor or City Councilmembers.

Primary election is held on the tenth Tuesday before the first Tuesday after the first Monday in November. General election is held the first Tuesday after the first Monday in November of even numbered years.

The City Council is responsible for setting public policy, approving the City's annual budget, entering agreements, providing executive leadership, making planning and development decisions and adopting new codes and ordinances.

## Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services Goals and Objectives

### Economic Sustainability

- Develop properly aligned resources and tools required to become a regional leader in economic development

- Become a community recognized by decision makers as having developable, shovel ready sites, processes, and the tools to satisfy the needs of companies in our targeted industries as identified in the Economic Development Strategic Plan (EDSP)
- Effectively market the community to become a preferred destination for new investment opportunities among targeted sectors and audiences (as identified in the EDSP)
- Become known as a community that delivers high quality projects and public amenities

### **Quality of Life**

- Create and expand the opportunities that Maricopa residents have the participate in quality indoor and outdoor recreation
- Design and implement a capital improvement plan which prioritizes projects and allocates adequate fiscal resources to those priority projects
- Provide adequately planned, promoted, and funded programs and services for the youth, seniors and families of Maricopa
- Address environmental concerns to protect the health, safety and welfare of Maricopa’s citizens

### **Transportation**

- Enhance the safety, mobility, and connectivity of our regional and intra-regional transportation system
- Enhance safety, mobility, and connectivity of our intra-city transportation system
- Work with the Union Pacific Railroad to improve safety and support of Maricopa’s economic development efforts, thought continued efforts to relocate the existing Amtrak passenger terminal to the Estrella (Gin) Property
- Pursue an effective mass transit system to serve the city

### **Public Safety**

- Ensuring public confidence by maintaining a welcoming and safe environment in the City of Maricopa

### **Quality Municipal Services**

- Encourage citizen engagement and communication by offering greater opportunities to connect and promote City accomplishments
- Deliver the highest quality municipal services through the combination of personal services from a high-quality workforce and the utilization of the latest technology

## FY2015 BUDGET

### Mayor & Council

Cost Center: #10011111

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$153,279	\$221,220	\$228,797	\$228,797	\$256,546
Professional and Technical	359,011	6,000	16,000	16,000	16,000
Purch. Property Services	-	20	-	-	-
Other Purchased Services	104,504	156,115	194,925	194,925	218,607
Supplies	78,295	45	500	500	1,000
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$695,089</b>	<b>\$801,057</b>	<b>\$440,222</b>	<b>\$440,222</b>	<b>\$492,153</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Mayor	1.0	1.0	1.0	1.0	1.0
Vice Mayor	1.0	1.0	1.0	1.0	1.0
City Council	5.0	5.0	5.0	5.0	5.0
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
<b>Departmental Totals</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>

## City Attorney

### Department Description

The City Attorney's Office provides legal service, advice and representation to the Mayor, City Council, City Manager, City departments, and City boards and commissions. The City Attorney works closely with the City Manager and his staff to carry out the City Council's goals. Ongoing responsibilities of the City Attorney's office include:

- Serve as General Counsel for all agencies after being formed by the City
- Advocate the City's interest in lawsuits filed against or on behalf of the City, its officers, employees, agencies in administrative venues, before boards and commissions, and in the state and federal court systems
- Assist the City's insurers in the investigation and defense of claims for damages filed against the City
- Provide legal advice in the areas of finance, land use, personnel, elections, conflicts of interest, open government laws, economic development, redevelopment, and code enforcement, among others
- Provide legal services such as drafting and reviewing contracts, ordinances, resolutions and other documents
- Provide counsel to, and attend meetings of, the City Council, Planning and Zoning Commission (as required), and subcommittees (as required)
- Train staff, the City Council and Planning Commission on compliance with critical laws

The functions of the City Attorney's office are contracted out to a local law firm.

### FY2015 BUDGET

#### City Attorney

Cost Center: #10011414

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	670,219	625,457	600,000	600,000	600,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$670,219</b>	<b>\$625,457</b>	<b>\$600,000</b>	<b>\$600,000</b>	<b>\$600,000</b>

## City Magistrate

### Department Description

The City Magistrate department is responsible for costs of operating the City-related judicial issues of the Maricopa Justice Court. It is a court of limited jurisdiction under the supervision and mandates of the Arizona Supreme Court and the Pinal County Superior Court. The purpose of the Justice Court is to provide due process, case resolution and records management services to the court users so they can receive equal access, timely resolution in all court matters and complete their court business. The City's portion of the Justice Court is operated by Pinal County through an intergovernmental agreement with the City.

### FY2015 BUDGET

#### City Magistrate

Cost Center: #10011010

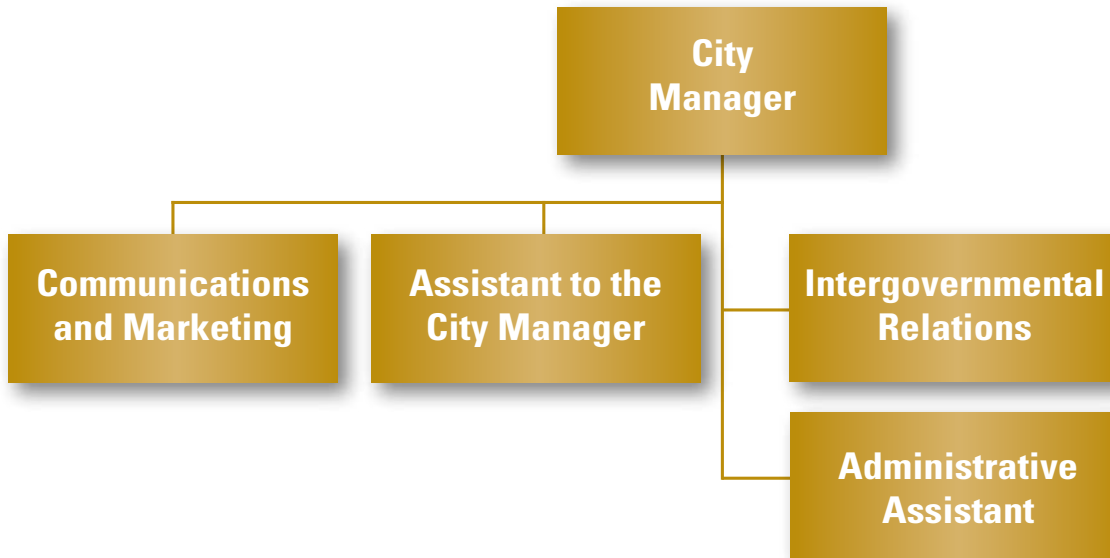
#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$61,380	\$62,503	\$62,473	\$62,473	\$73,422
Professional and Technical	194,652	209,446	217,500	217,500	221,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	909	675	1,000	1,000	1,000
Supplies	1,977	2,324	2,000	2,000	2,000
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$258,918</b>	<b>\$274,948</b>	<b>\$282,973</b>	<b>\$282,973</b>	<b>\$297,422</b>

### AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
City Magistrate	1.0	1.0	1.0	1.0	1.0
Court Clerk	4.0	4.0	2.0	2.0	3.0
<b>Departmental Totals</b>	<b>5.0</b>	<b>5.0</b>	<b>3.0</b>	<b>3.0</b>	<b>4.0</b>

## City Manager



### Mission

To provide clear centralized direction and leadership for the effective administration and operation of all municipal services for the City of Maricopa as directed by the Mayor & City Council; serve as the focal point for administrative direction, communication and coordination of the City's departmental operations; and to direct the City's operations and activities effectively and efficiently and guide it with the aid of City's policies and principles.

### Department Description

The City Manager is responsible for executing the policies of the City Council. The City Manager is the chief administrative officer of the City and has responsibility for overseeing the City's operations and service delivery by providing management direction and leadership for the organization, aligning service delivery with community needs, Council priorities and organizational goals and advancing community relations and civic engagement. The City Manager's Office also provides the functions of intergovernmental relations, marketing and communications for the City.

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

1. To maintain a strong Council/Mayor partnership to accomplish focused, consensual Council priorities
  - a. Create and implement City Council Work Plan for FY14-15
  - b. Structure a municipal environment in which businesses flourish and economic activity increases



2. Develop a strong City management team capable of cooperatively and creatively working together to address changing local government service needs.
  - a. Hold weekly team meetings
  - b. Encourage the enhancement of executive team leadership and creative management skills through various forms of training and group exercises
  - c. Provide the management direction and focus to continuously improve internal and external customer service
  - d. Enhance current tools and continue to implement new ones that will allow for the delivery of City services and information to citizens 24 hours a day, seven days a week
3. Assist the City Council with increasing the City's influence and visibility in shaping local, regional and state governance priorities.
  - a. Protecting the concept of local control under legislative activities
  - b. Taking a leadership role at the County level to create a unified voice with State legislators
4. Keep Council and the community informed of the City's financial position
  - a. Provide quarterly financial reports to Council and the citizens
  - b. Provide timely information on changing financial conditions that affect the City of Maricopa
5. Promote the City locally and regionally, ensuring it is recognized as a key player poised for the next wave of growth
  - a. Reach out proactively to representatives capable of acting as ambassadors for Maricopa, such as media representatives, real estate executives, and business executives
  - b. Represent the community at regional and state organizations and events to gain greater community credibility outside the local area

**PERFORMANCE MEASURES** \*City survey conducted every two years

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	4.0	4	6	4
"% of residents who feel the quality of life in Maricopa is excellent/good"	84%	N/A	N/A	0.9
% of residents who feel the City provides services in an efficient and economical manner	70%	N/A	N/A	0.8
% of residents who feel the City keeps them informed about City business	64%	N/A	N/A	0.8
# of Leadership Academy participants	26	29	13	29
% of participants who graduated	81%	N/A	86	1
% of requests with completion or strategy determination made in 30 days	69%	0.23	50%	50%

## FY2015 BUDGET

City Manager

Cost Center: #10011115

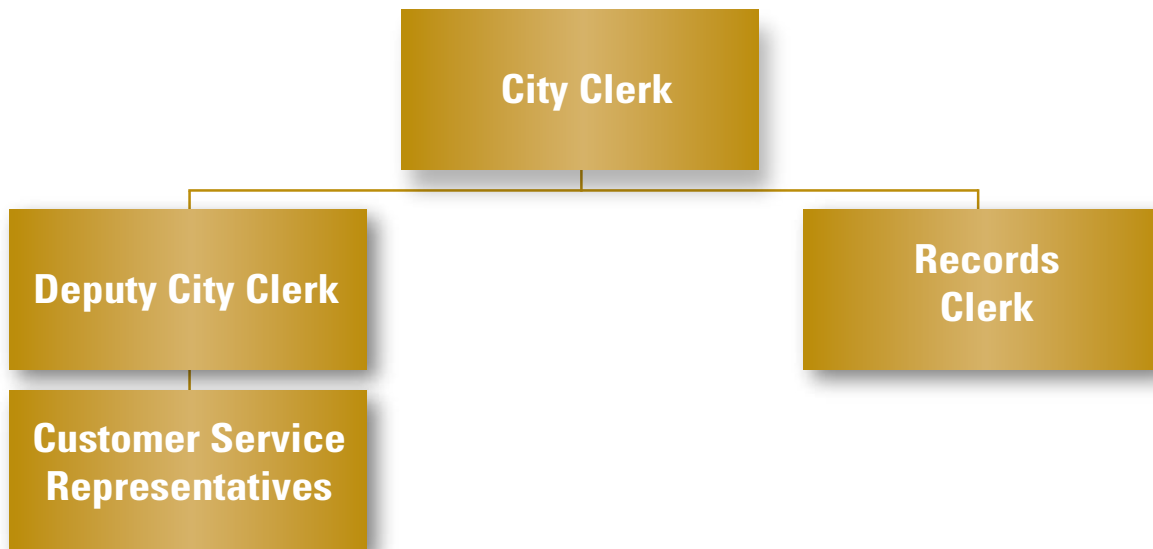
### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$436,472	\$511,853	\$711,787	\$711,787	\$718,607
Professional and Technical	194,861	143,839	31,500	31,500	32,705
Purch. Property Services	19,534	-	-	-	-
Other Purchased Services	14,771	18,059	121,629	121,629	118,205
Supplies	420	384	2,914	2,914	4,221
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$666,058</b>	<b>\$674,135</b>	<b>\$867,830</b>	<b>\$867,830</b>	<b>\$873,738</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
City Manager	1.0	1.0	1.0	1.0	1.0
Assistant City Manager	1.0	1.0	1.0	1.0	0.0
Assistant to the City Manager	-	1.0	1.0	1.0	1.0
Public Information Officer	-	-	-	1.0	-
Media Production Specialist	-	-	-	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Executive Assistant	-	-	-	-	-
Intergovernmental Manager	1.0	-	-	-	-
Intergovernmental Technician	-	-	-	-	-
<b>Departmental Totals</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>6.0</b>	<b>4.0</b>

## City Clerk



### Mission Statement

Office of the City Clerk is dedicated to serving the City Council, staff and citizens of the community in an efficient, courteous and professional manner; accurately record and preserve the history of the City of Maricopa; ensure the preservation, management and maintenance of all City records from creation to disposition and diligently conduct the City's elections pursuant to state statute.

### Department Description

The Office of the City Clerk is recognized as the hub of local government and provides contact between the citizens and government. The Office of the City Clerk is responsible for the maintenance of all official records in compliance with State statute. The City Clerk acts as the official custodian of the City seal and attests to all contracts, agreements, leases, resolutions, ordinances and other documents to which the City is a party. The office prepares agendas for all public meetings ensuring compliance with Open Meeting Law as well as transcribes minutes of all City Council proceedings. The City Clerk is also responsible for conducting all municipal elections in Maricopa. In addition, the department is responsible for processing all public records requests, issuing business licenses, solicitor licenses, as well as processing passport applications. Preparation of proclamations, ordinances, resolutions and maintaining the City Code for the City of Maricopa are also among the many duties performed by this department.

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

1. Coordinate the 2014 municipal elections and serve as the filing officer for the City of Maricopa.

- a. Serve as the filing officer by accepting the candidates' election forms and ensuring their name properly appears on the ballot.
- b. Coordinate with Pinal County to conduct the City's first Fall Election
2. Respond to the legislative needs of the City Council and their constituents.
  - a. Prepare, distribute and post on the website all City Council packet materials in a timely manner
  - b. Implement the Legistar Agenda Management Program and ensure everyone is properly trained to use the program.
3. Administer the City's records management program.
  - a. Effectively maintain custody of City records
  - b. Process all public record requests in a timely manner
  - c. Comply with all applicable state laws for legal advertisements and record retention requirements
  - d. Complete implementation of Tyler forms as the new records management program
  - e. Train staff to scan, store and retrieve records in Tyler Forms
4. Deliver excellent customer service.
  - a. Answer all incoming phone calls in a expeditious manner
  - b. Provide accurate information to all of our walk-in customers
  - c. Respond quickly and accurately to customer requests
  - d. Provide current and accurate information to meet customers' needs
  - e. Continue to provide U.S. passport services

## PERFORMANCE MEASURES

MEASURES	FY 11-12 ACTUAL	FY 12-13 ACTUAL	FY 13-14 ACTUAL	FY 14-15 PROJECTED
# of Full-time employee equivalents	5	5	3	4
Hours of volunteer service received	N/A	N/A	N/A	N/A
# of public records requests received	279	247	298	275
% of public records requests processed within three days	75%	44%	41%	60%
# of meeting notices processed (includes Council, boards, commissions, committees, possible quorum, etc.)	144	201	175	175
% of notices processed that were Council related	31%	37%	61%	40%
# of Council meetings for which minutes were prepared and presented for approval	45	51	55	50
% of City Council meeting minutes presented for approval by the next regular City Council meeting	100%	100%	100%	100%
# of City Council agenda items processed	215	379	350	350

## PERFORMANCE MEASURES

MEASURES	FY 11-12 ACTUAL	FY 12-13 ACTUAL	FY 13-14 ACTUAL	FY 14-15 PROJECTED
# of passports processed	938	971	883	850
Passport funds generated	29770	\$24,275	\$29,195	\$21,250
# of community events coordinated or attended to promote departmental services	4	4	3	3
# of documents scanned per records management	362	263	251	250

## FY2015 BUDGET

### City Clerk

Cost Center: # 10011212

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$317,939	\$346,104	\$356,210	\$356,210	\$339,396
Professional and Technical	31,276	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	7,658	10,210	11,583	11,583	69,384
Supplies	2,063	1,460	2,500	2,500	3,000
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$358,936</b>	<b>\$357,774</b>	<b>\$370,293</b>	<b>\$370,293</b>	<b>\$411,780</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
City Clerk	1.0	1.0	1.0	1.0	1.0
Deputy City Clerk	1.0	1.0	1.0	1.0	1.0
Records Clerk	1.0	1.0	1.0	1.0	1.0
Customer Service Representative	2.0	2.0	2.0	2.0	2.0
<b>Departmental Totals</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>

## Human Resources



### Mission Statement

To provide quality service to enable people to lead healthier, more secure, independent and productive lives; treat all people fairly, promoting dignity and self-respect; and administer public resources in a fiscally responsible and ethical manner.

### Department Description

The Human Resources Department is a strategic partner with all City departments, engaged in the recruitment, selection, and development of skillful and competent employees. The HR Department creates policies and compensation programs intended to reward and motivate employees, and ensure the City has a stable and loyal workforce. The HR Department champions change and works closely with managers and employees to align policies and training with the City's ethical principles and legal standards. Human Resources provides the framework to evaluate and recognize employee performance by analyzing and composing job descriptions, developing performance appraisal tools, conducting classification studies, and compensation surveys. The mission of Human Resources is to deliver strategic outcomes in support of the City's vision, goals, and core values.

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

- a. Support departments in their efforts to recruit, select, and retain a diverse employee population that possesses the core competencies needed to deliver high quality services to the residents of the City of Maricopa.
- b. Employ recruitment tools and strategies that attract and promote highly qualified and diverse staff who enhance the reputation and distinctiveness of City of Maricopa.
- c. Collaborate with department leaders to improve selection procedures and testing.
- d. Report on hiring and benefit participation metrics, analyze data to enhance management decision-making.

1. Link rewards, recognition, job competency, and the City's' strategic plan to compensation through performance management.
  - a. Implement an employee goal-setting and evaluation process to provide a framework for employee performance feedback and career development.
  - b. Research and implement awards and recognition programs designed to incentivize superior performance.
  - c. Reinforce workplace equity and equality of opportunity principles through consistent application of City policies and procedures.
2. Design and administer innovative and cost-effective benefit programs that meet the needs of today's diverse workforce and enhance the City of Maricopa's ability to attract, retain and reward employees.
  - a. Develop and implement strategies to strengthen employees' understanding of the City's benefit programs, including varied communication tools: Lunch and Learn opportunities, Frequently Asked Questions, one-on-one sessions with the City's benefit provider staff, etc.
  - b. Design and implement a City Wellness Program to encourage good habits thereby reducing health care costs or minimizing increases.
3. Improve the City's effectiveness overall as well as individual performance through internal consulting, training, and development of managers.
  - a. Deliver performance management training to all City supervisors within six month of appointment.
  - b. Create additional core supervisory courses such as EO, sexual harassment prevention, and other critical supervisory subjects.
4. Engage in continuous improvement efforts to streamline human resource data processes and offer management tools such as metrics, and management reports.
  - a. Implement a revised leave request and approval process, along with a new leave policy to communicate a consistent standard and expectations to employees.
  - b. Partner with the Finance and ITS departments to implement self-service options using MUNIS.

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-Time employee equivalents	3	3	3.5	3.5
Hours of volunteer service received	7,151.55	13,909.30	14,542.95	18,000
% of citizens satisfied or very satisfied with City's efforts to maintain a qualified workforce	N/A	5%	N/A	N/A
Average Citywide employee turnover rate	9.6%	10.5%	7.66%	7.5%
# of City full-time equivalent employees supported	208	209	292	290
# of Citywide volunteers supported	20	71	139	140
# of interns employed by the City	5	10	14	14

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of recruitments conducted	13	34	68	40
Average time for recruitment in days (from request to job offer)	71	45	45	45
# of grievances	N/A	2	0	2
% of grievances resolved	100%	44%	100%	100%
# of Merit Board appeals	1	1	0	0
% of Merit Board appeals upheld	100%	100%	100%	100%
Total cost of workers' compensation claims	\$164,706	\$153,337	\$222,864	\$200,000
# of workers' compensation claims	34	40	39	35
* % of claims with no lost time	91.2%	82.5%	94.87%	95.00%
# of training programs coordinated	1	5	0	6
% of staff participating in training programs offered	2.9%	19.6%	0	50%

## FY2015 BUDGET

### Human Resources

Cost Center: #10011555

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$267,006	\$273,866	\$311,852	\$311,852	\$374,693
Professional and Technical	19,388	15,368	10,997	10,997	20,573
Purch. Property Services	-	-	-	-	-
Other Purchased Services	2,855	9,933	7,346	7,346	14,756
Supplies	5,260	6,878	4,583	4,583	12,304
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$294,509</b>	<b>\$306,045</b>	<b>\$334,778</b>	<b>\$334,778</b>	<b>\$422,326</b>

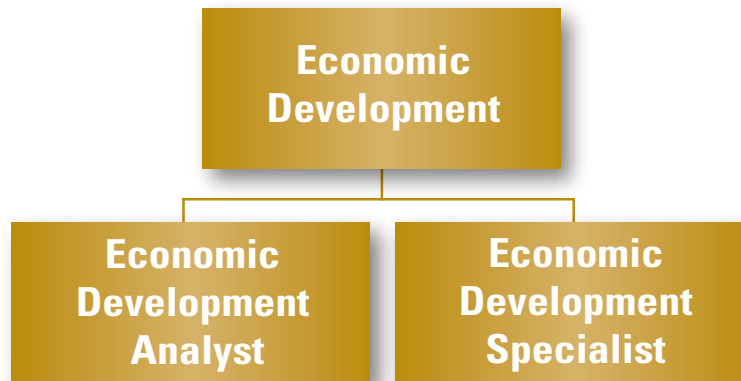


## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Director of Human Resources	1.0	1.0	1.0	1.0	1.0
HR Generalist/Analyst	1.0	-	-	-	-
Management Analyst	-	1.0	1.0	2.0	3.5
Administrative Assistant	1.0	1.0	1.0	-	-
<b>Departmental Totals</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>4.5</b>



## Economic Development



### Mission Statement

Maricopa will be a leading regional partner, providing growth opportunities for new companies, entrepreneurs and expanding companies by delivering high quality services, sites and talent to local, regional, national and international businesses.

### Department Description

Maricopa's economic development strategy is centered on building a sustainable city- one that features an economy characterized by diversity, competitiveness and success in the global economy. All efforts are designed to assist a job creation, retention, tax base enhancement and overall quality of life improvement for the community. Services include City and economic development marketing, business advocacy and technical assistance, incentive and toolkit development, business attraction and prospect generation, small business development and relationship-building. The Economic Development Office also coordinates with regional economic development partners and offers staff support to groups such as the City of Maricopa Industrial Development Authority and the Heritage District Citizen Advisory Committee, and provides a City staff liaison to the Maricopa Chamber of Commerce, the Maricopa Economic Development Alliance and regional and state level economic development partners.

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

To be a regional leader in economic development with properly aligned resources and tools.

- a. Build local capacity for economic development
  - b. Pursue retention and expansion efforts for existing businesses
  - c. Support local entrepreneurs in the start-up of new business
1. To be a community recognized by site selectors and companies in target industries as having a high quality real estate product.
    - a. Plan for adequate sites and infrastructure to support business development and attraction in Maricopa

- b. Assist in the development of a business park to attract industrial employers
- c. Ensure the City includes mixed-use activities in its development plans for the new City center
- 2. To have effective marketing that positions the community as a preferred destination for new investment opportunities among key target sectors and audiences.
  - a. Raise awareness of economic development opportunities among local residents and businesses
  - b. Initiate an external marketing campaign for Maricopa and its target industries
- 3. To be known as a community with a unique quality of place with the region.
  - a. Strengthen and leverage existing educational institutions, workforce development, and other training assets serving Maricopa
  - b. Continue to support the expansion of additional quality of place amenities

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	3	3	3	3
Hours of volunteer service received	0	0	0	0
% of citizens satisfied with City's efforts to encourage economic growth	41%	N/A	N/A	N/A
Estimated # of jobs attracted, created, or retained with City assistance	46	37	99	61
Average hourly wage of job attracted, created, or retained with City assistance	\$31.69	\$18.94	\$9.55	\$20.06
Estimated new commercial capital investment created with City assistance	\$15,153,570	\$1,598,955	\$2,526,219	\$6,426,181
New commercial square footage constructed	64,739	7,000	22,347	31,362
Average end of year commercial occupancy rate (all types)	92.8%	92.6%	94.5%	93.3%
* End year commercial occupancy rate, retail	91.0%	92.2%	93.5%	92.2%
* End year commercial occupancy rate, industrial	98.1%	96.2%	97.7%	97.3%
* End year commercial occupancy rate, office	91.5%	85.1%	91.3%	89.3%
# of small businesses training program participants	67	147	128	114
# of business retention and expansion visits conducted	18	53	20	30
# of meetings held with existing or prospective businesses	148	157	124	143
Total sales tax (retail, construction and bed tax) collections	\$6,904,365	\$7,852,139	\$8,655,920	\$7,804,141
* % increase/decrease in sales tax collections over prior year	0.4%	0.137	10.2	8.1
# of total calls for assistance responded to via Ombudsman Line	NA	381	465	423
# of special events, focus groups, tours, or other programs coordinated and executed	14	10	11	12

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
* # of attendees	244	217	411	291
Economic Development grant funding awarded	\$0	-	-	-

## FY2015 BUDGET

### Economic Development

Cost Center: #10011616

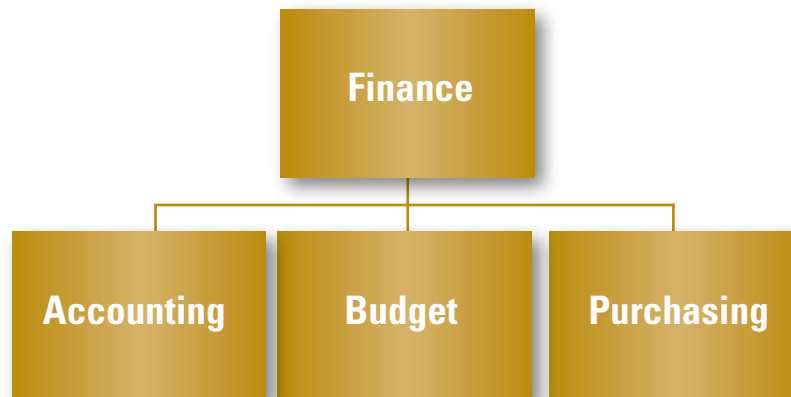
#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$351,432	\$461,478	\$268,910	\$268,910	\$301,252
Professional and Technical	141,359	68,111	38,750	38,750	38,750
Purch. Property Services	-	-	500	500	500
Other Purchased Services	1,160,508	176,340	140,729	140,729	147,470
Supplies	18,000	750	1,534	1,534	1,534
Capital Outlay	-	23,222	-	-	-
<b>Departmental Totals</b>	<b>\$1,671,299</b>	<b>\$729,901</b>	<b>\$450,423</b>	<b>\$450,423</b>	<b>\$489,506</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Director of Economic Development	1.0	1.0	1.0	1.0	1.0
Economic Development Coordinator	1.0	1.0	1.0	1.0	1.0
Economic Development Analyst	1	1.0	1.0	1.0	1.0
Public Information Officer	1.0	1.0	1.0	-	-
Media Production Specialist	1.0	1.0	1.0	-	-
<b>Departmental Totals</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>3.0</b>	<b>3.0</b>

## Financial Services



### Mission Statement

The Financial Services Department provides high quality financial information; monitors the fiscal condition of the City and is committed to providing exceptional support to policymakers, City departments and staff in accomplishing their goals. This is achieved through professionalism, teamwork, transparent and ethical practices, superior customer service and attention to every detail.

### Department Description

The Financial Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability. Finance provides support for the operations of City departments. Finance also provides timely advice to the City's elected officials, senior management, and City staff on items affecting the current and future financial affairs of the City. Finance is made up of several work units and includes:

- Accounting: maintains the general ledger, prepares Citywide payroll, handles Citywide payments of accounts payable, manages the City's cash and investments, tracks capital asset activity and depreciation, manages debt service, prepares financial analysis, reports financial activity, coordinates the annual audit, and prepares the annual financial statements
- Budget: coordinates and prepares the annual budget
- Purchasing: supports City staff through the use of solicitations in procuring goods and/or services that are required to ensure the departmental needs are met and procurement policy is followed

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

1. Provide timely and accurate financial information to the public, auditors, grantors, City Council and City Management.

- a. Provide informative quarterly financial reports
  - b. Receive an unqualified audit opinion for the fiscal year
  - c. Fully utilize the City Enterprise Resource Planning (ERP) application
2. Facilitate the City budget process and prepare the annual budget
    - a. Coordinate with departments to develop the Capital Improvement Program budget
    - b. Coordinate with the departments to develop and prepare the annual operating budget

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	10.0	9	9	8
Hours of volunteer service received	N/A	N/A	N/A	N/A
Unqualified audit opinion received	Yes	Yes	Yes	Yes
GFOAs distinguished budget presentation award	Yes	Yes	Yes	Yes
GFOAs certification of excellence in financial reporting	Yes	Yes	Yes	Yes
General Fund unreserved fund balance coverage (% of expenditures)	77%	72%	81%	72%
# of CIP projects being tracked and maintained	31	41	48	45
Total cash invested	\$93,216,692	\$95,034,642	\$72,841,631	\$70,850,600
Return on cash invested	0.31%	0.40%	0.45%	0.75%
License and franchise fee revenues	\$336,274	\$364,634	\$344,150	\$375,000
Grant dollars awarded	\$117,073	\$1,165,350	\$2,692,234	\$2,500,000
# of grant applications submitted	41	24	35	44
# of business licenses issued	1174	1,283	1,243	1,250
* % of business licenses issued that were new	28%	19%	27%	25%
# of purchase orders processed	1,747	1,745	1,951	1,800
* Average turnaround time for purchase order processing (business days)	2	2	2	2
# of bids and requests for proposals issued	50	56	44	45
% of month-end closes by the 20th of the next month	N/A	100%	100%	100%
Amount of risk management claims paid	\$24,965	\$21,323	\$22,293	\$25,000

## FY2015 BUDGET

### Financial Services

Cost Center: #10011313

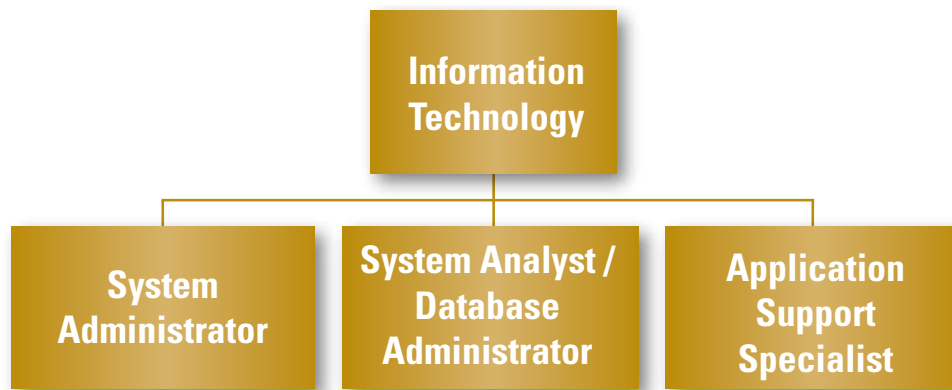
#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$610,368	\$662,881	\$730,343	\$730,343	\$664,498
Professional and Technical	153,847	125,900	90,200	90,200	89,450
Purch. Property Services	-	-	-	-	-
Other Purchased Services	7,543	10,681	11,070	11,070	14,320
Supplies	1,401	737	935	935	3,435
Capital Outlay	18,335	-	-	-	-
<b>Division Totals</b>	<b>\$791,494</b>	<b>\$800,199</b>	<b>\$832,548</b>	<b>\$832,548</b>	<b>\$771,703</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Finance Director	1.0	1.0	1.0	1.0	1.0
Grants Manager	1.0	1.0	1.0	1.0	-
Finance & Budget Manager	-	-	-	-	1.0
Accounting Manager	-	1.0	1.0	1.0	-
Senior Accountant	1.0	-	-	-	-
Purchasing Manager	1.0	1.0	1.0	1.0	1.0
Purchasing Coordinator	-	-	-	1.0	1.0
Accountant	-	-	-	-	1.0
A/P - Payroll Clerk	3.0	3.0	3.0	2.0	2.0
Buyer	1.0	1.0	1.0	-	-
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Executive Assistant	-	-	-	-	-
Management Analyst	-	1.0	1.0	1.0	-
Budget Analyst	1.0	-	-	-	-
<b>Division Totals</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>9.0</b>	<b>8.0</b>

## Information Technology



### Mission Statement

The Information Technology Department provides high quality technology-based services and systems, in a reliable, cost-effective manner, to support the City's overall mission and goals.

### Department Description

The Information Technology Department coordinates the use of information technology across the various departments of the City of Maricopa to ensure that accurate and timely information is provided to citizens, elected officials, management, and staff. The Information Technology Department plays an integral role in the managed city growth, focusing on the establishment of efficient system architectures that enhance productivity.

### Goals and Objectives

1. Maintain a secure and robust infrastructure in order to provide consistent and uninterrupted technology service with the capacity to address future growth.
  - a. Provide a redundant and secure network backbone connecting all physical City locations with secure wireless technologies where possible
  - b. Maintain productivity and data reliability with continued enhancement and redundancy of the City's SAN (Storage Area Network) for files, email, ERP and GIS data
2. Maximize City staff productivity and control cost through technology innovation, management and reliability.
  - a. Streamline application and hardware acquisition and distribution by continuing to develop guidelines and policies
  - b. Expand the functionality for the ERP system with the implementation of an enterprise content manager for records retention and storage
  - c. Optimize hardware capacities, disaster recovery capabilities and consolidation by continuing to develop a complete virtualized server environment
3. Maintain data integrity and access through both structural and procedural enhancements.



- a. Maintain reliability and redundancy to public safety communication systems
- 4. Consolidate assets and standardize technical systems, when possible, for ease of management, improved intra-communication and to reduce the total cost of ownership.
- 5. Support City efforts to enhance citizen access to information and services.
  - a. Broaden interoperability of systems and resources through server, desktop and application software upgrades
  - b. Develop a list of software options, for inclusion in future City budgets, to provide online services to City customers
- 6. Strengthen the technology support division by increased response times and cost effective technical solutions.
  - a. Provide an arena for innovative technical ideas and solutions by enhancing the Maricopa Information Technology Steering (MITS) Committee
  - b. Support the goals and efforts of the public safety departments by seeking cost-effective technical alternatives and initiatives for radio communication narrow banding and conversion
- 7. Identify, develop and implement better business practices through project planning, procedure development, documentation, metrics and municipal partnerships.
  - a. Maintain existing administrative applications and systems
  - b. Enhance department performance and productivity through continued cross training, focused task areas and additional training opportunities

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	4	2	4	4
# of personal computers / laptops supported	257	272	279	155
# of mobile communication devices (cell phones, PDAs, iPads, etc.) supported	154	158	160	72
Average hours to resolve Help Desk requests:				
- Critical Priority	2	2	2	2
- Medium Priority	14	20	14	14
- Low Priority	47	74	40	40

## FY2015 BUDGET

### Information Technology

Cost Center: #10011553

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	347,388	\$307,734	\$403,467	\$403,467	\$496,661
Professional and Technical	223,925	490,811	297,607	297,607	368,907
Purch. Property Services	-	-	-	-	-
Other Purchased Services	10,027	10,742	11,335	11,335	11,335
Supplies	33,485	35,173	40,130	40,130	36,480
Capital Outlay	56,107	199,180	-	-	-
<b>Division Totals</b>	<b>\$670,932</b>	<b>1,043,639</b>	<b>\$752,539</b>	<b>\$752,539</b>	<b>\$913,383</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Chief Information Officer	-	-	-	-	1.0
IT Manager	1.0	1.0	1.0	1.0	-
Network Administrator - Fire	1.0	-	-	-	-
Network Administrator	1.0	2.0	2.0	2.0	-
System Administrator	-	-	-	-	1.0
System Analyst / Database Administrator	-	-	-	-	1.0
Application Support Specialist	-	-	-	-	1.0
Network Engineer / Architect	1.0	1.0	1.0	1.0	-
<b>Division Totals</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>

## Non-Departmental

### Department Description

The Non-Departmental cost center is used to account for items that are for general City benefit and difficult to assign to one department. Items budgeted include the City-wide general liability insurance, repair and maintenance for City Hall, public service awards, merit increases, general office supplies and postage, and the General Fund contingency.

### FY2015 BUDGET

#### Non-Departmental

Cost Center: #10010000

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$27,414	\$60,704	\$621,622	\$621,622	\$140,000
Professional and Technical	-	75,893	331,000	331,000	331,000
Purch. Property Services	4,095	29,886	25,982	25,982	25,982
Other Purchased Services	306,537	776,772	713,400	713,400	613,400
Supplies	50,445	19,405	44,500	44,500	16,000
Capital Outlay	588,998	-	-	-	-
Principal	-	-	-	-	-
Interest	-	-	-	-	-
Contingency	-	-	2,000,000	2,000,000	1,000,000
Transfers Out	-	175,000	1,370,000	1,370,000	1,250,000
Debt Service	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$977,489</b>	<b>\$1,137,661</b>	<b>\$5,106,504</b>	<b>\$5,106,504</b>	<b>\$3,376,382</b>

# Community Services

## Community Services – Administration



### Mission

The City of Maricopa Community Services Department is committed to providing services and amenities to enhance the quality of life of its residents.

### Department Description

The department offers a variety of diversified programs, activities and special events that focus on family fun, recreational needs and physical wellness of children, adults and seniors. Parks and other public facilities enhance the quality of life of Maricopa residents, provide a place for families and friends to gather and add to the amenities offered to many visitors.

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

1. Administer and evaluate the delivery of services of the department to be financially responsible and beneficial to the citizens.
  - a. Develop recreation programs within available budget
  - b. Set fees to recover a portion of expenses while still maintaining affordability to the community
2. Develop means for enhanced revenues and decreased expenditures to provide quality programs and services.
  - a. Develop joint sponsorship opportunities with outside agencies
  - b. Seek alternative revenues from grants and sponsorships

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents Department-wide	14	14	-	-
# full-time employee equivalents division- wide	2.00	2.00	2	3
# of programs conducted in department	357	434	752	850
% of programs that have a cost recovery plan	100%	100%	100%	100%

## FY2015 BUDGET

### Community Services – Administration

Cost Center: #10033130

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$158,975	\$184,766	\$186,394	\$186,394	\$206,443
Professional and Technical	30,000	10,713	1,990	1,990	1,990
Purch. Property Services	-	4,238	559	559	559
Other Purchased Services	331	2,457	5,070	5,070	7,020
Supplies	-	-	200	200	2,700
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$189,306</b>	<b>\$202,174</b>	<b>\$194,213</b>	<b>\$194,213</b>	<b>\$218,712</b>

## AUTHORIZED POSITIONS

POSITION CLASSI- FICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Community Services Director	1.0	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
<b>Division Totals</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>

## Community Services – Library

### Division Description

The Library is responsible for the selection and circulation of materials in a variety of mediums. The Library serves as a learning, educational and cultural center for the community and promotes the development of appreciation for reading and learning.

### Goals and Objectives

1. Maintain and enhance utilization of the Library and its resources.
  - a. Provide appropriate resources of interest for check out by Library users
  - b. Provide access to computer technology and electronic resources
  - c. Increase use of Library materials and services by customers
2. Support literacy and education in the community.
  - a. Provide literacy programs for young families and adults
  - b. Provide facilities that support literacy efforts

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	8.5	8.5	8.5	8.5
# of Full-time employees	8	8	8	8
# of Part-time employees	1	1	1	1
Hours of volunteer service received	1,526	1,263	1,602	1,500
Total circulation	258,198	246,351	264,380	270,000
% increase (decrease) in the number of items circulated over the past year	3%	-1%	7%	7%
# of visitors	137,043	152,153	175,202	184,000
% increase (decrease) in annual visitorship over prior year	- 2%	4%	13%	5%
# of materials in library inventory	27,515	125,243	39,680	44,000
% of collection that is 5 years of age or less	32%	44%	46%	45%
% inventory loss rate due to damage, theft, or other	5%	4%	7%	5%
Total amount of fines collected via cash or donation equivalent	\$16,723	\$19,345	\$20,580	\$20,000
Total attendance at children's programs	3,722	5,271	9,515	10,000
% increase (decrease) in children's program attendance over prior year	52%	50%	44%	5%
% of citizens rating Library services as good or excellent	85%	N/A	N/A	N/A

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Library cards issued	4,829	4,346	4,483	4,200
% increase (decrease) in Library cards over prior year	- 8%	-5%	3%	3%
# of items circulated through inter-library loan	19,483	24,197	23,338	20,000
% increase (decrease) in inter-library loans over prior year	44%	14%	-3%	-5%
# of computer usage visits	58,239	84,548	33,242	33,000

## FY2015 BUDGET

### Community Services – Library

Cost Center: #10033135

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$407,592	\$403,762	\$442,168	\$442,168	\$471,002
Professional and Technical	-	1,306	3,500	3,500	1,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	3,625	2,542	5,100	5,100	5,250
Supplies	33,140	28,098	34,500	34,500	36,350
Capital Outlay	(1)	-	-	-	-
<b>Division Totals</b>	<b>\$444,356</b>	<b>\$435,709</b>	<b>\$485,268</b>	<b>\$485,268</b>	<b>\$514,102</b>

## AUTHORIZED POSITIONS

POSITION CLASSI- FICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Library Manager	1.0	1.0	1.0	1.0	1.0
Senior Library Coordinator	-	1.0	1.0	1.0	1.0
Library Coordinator	1.0	-	-	-	-
Library Assistant	5.0	6.0	6.0	6.0	6.5
<b>Division Totals</b>	<b>7.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.5</b>

## Community Services – Parks Maintenance

### Division Description

This division is responsible for community park facilities including fields, playgrounds, courts, restroom buildings and ramadas. This division is also responsible for the oversight and management of maintenance contracts for school district fields per the intergovernmental agreement with the Maricopa Unified School District.

### Goals and Objectives

1. Provide safe, clean and aesthetically pleasing parks and municipal landscapes for citizens and visitors in Maricopa.
  - a. Manage and staff multi-use community parks as a destination for year-round use
  - b. Provide safe, clean and aesthetically pleasing landscaping on City maintained property
2. Utilize cost effective procedures in maintaining and repairing park facilities for safe use.
  - a. Maintain overall safe operations
  - b. Maintain park amenities

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	2.6	3.6	19.2	21.5
# of Full-time employees	1.0	1.0	14.0	14.0
# of Part-time employees	2.0	3.0	9.0	15.0
Hours of volunteer service received	200	663	697	1,000
Park acreage in the City	28	29	127	127
# of park acres per full-time employee equivalent	10.8	8.0	6.6	5.9
Cost of parks maintenance in the City	\$636,414	\$579,933	\$1,529,100	\$2,534,769
Average cost per acre for park maintenance	\$22,729	\$19,998	\$12,040	\$19,959
# of maintenance activities performed annually	1,584	1,390	2,201	4,120
* Trash and litter cleanup	375	378	512	772
* Restroom cleanup	375	351	360	360
* Playground maintenance	52	52	152	722
* Turf maintenance	365	168	512	722
* Irrigation maintenance	52	101	205	722
* Field maintenance	365	304	460	722
% of citizens rating parks facilities as "good" or "excellent"	1	N/A	N/A	90%



## FY2015 BUDGET

### Community Services – Parks Maintenance

Cost Center: #10033132

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$157,074	\$150,497	\$180,724	\$180,724	\$201,455
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	604,992	543,473	398,793	398,793	395,793
Supplies	8,831	4,622	5,500	5,500	8,500
Capital Outlay	-	32,253	-	-	-
<b>Division Totals</b>	<b>\$770,897</b>	<b>\$730,845</b>	<b>\$585,017</b>	<b>\$585,017</b>	<b>\$605,748</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Maintenance Worker	1.0	1.0	1.0	1.0	2.0
Recreation Coordinator	1.0	-	-	-	1.0
<b>Division Totals</b>	<b>2.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>3.0</b>

## Community Services – Recreation

### Division Description

The Recreation Division provides a year-round programs that include coordinating adult sport leagues, youth sports, special events, instructional classes and programs for youth, teens, special needs and senior citizens.

### Goals and Objectives

1. To meet the needs and desires of the citizens of Maricopa by developing, implementing and maintaining quality recreation programs which are cost-effective, creative, safe, responsive to citizen input and meet the needs of all ages.
  - a. Offer programs to enhance the quality of life for senior adults
  - b. Develop and implement programs to enhance the quality of life for youth in the community
  - c. Develop and implement a variety of special events for participants of all ages, including family-oriented events, holiday celebrations and other occasions
2. To provide affordable, quality and diverse recreational sports leagues for youth and adults.
  - a. Provide sports programs that encourage and promote lifelong leisure pursuits
  - b. Provide quality programs, trained coaches and educated parents that positively impact the participants' social, emotional and physical wellbeing

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	3.0	4.4	-	-
# of Full-time employees	3.0	3.0	8	8
# of Part-time employees	0.0	2.0	118	118
Hours of volunteer service received	11,142	9,232	14,508	16,000
% of citizens rating recreation programs "good" or "excellent"	0.47	N/A	88%	90%
Facility (includes park) reservations processed	634	3,771	632	800
% of registrants that were youth	73%	80%	72%	70%
% of registrations completed via web	69%	68%	71%	75%

## FY2015 BUDGET

### Community Services – Recreation

Cost Center: #10033131

#### Summary by Category

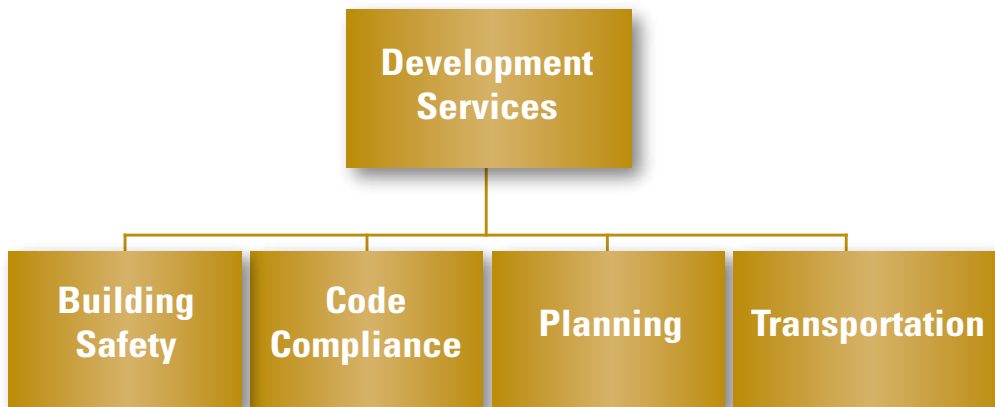
EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$228,616	\$286,273	\$294,561	\$294,561	\$324,750
Professional and Technical	68,393	204,883	244,515	244,515	159,508
Purch. Property Services	976	3,213	4,200	4,200	4,200
Other Purchased Services	136,884	5,631	35,753	35,753	43,252
Supplies	323,142	103,029	188,043	188,043	233,981
Capital Outlay	-	15,075	-	-	-
<b>Division Totals</b>	<b>\$758,011</b>	<b>\$618,105</b>	<b>\$767,072</b>	<b>\$767,072</b>	<b>\$765,691</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Recreation Coordinator	1.0	1.0	1.0	1.0	2.5
Recreation Services Lead	1.0	1.0	1.0	1.0	2.0
Recreation Programmer	-	-	-	-	-
Youth Coordinator	1.0	1.0	1.0	1.0	2.0
<b>Division Totals</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>6.5</b>

# Development Services

## Development Services – Administration



### Mission

The City of Maricopa Development Services Department is committed to providing quality customer service by effectively facilitating the development process while protecting the health, safety and public welfare of the community.

### Department Description

The Development Services Department is responsible for protecting the health, safety and quality of life of the residents of Maricopa through provision of quality infrastructure, orderly development and excellent customer service. The department seeks to facilitate an efficient and effective development process that supports the Maricopa General Plan and Regional Transportation Plan while promoting quality growth and economic development. Processes include regional and community planning, transportation planning, subdivision mapping/parcel addressing, zoning and subdivision administration, building code review, inspections, and administration, sign regulation and traffic impact analysis. Since city development involves partnerships with regional partners and outside agencies, the department seeks to facilitate coordination of regional and local efforts to provide responsive customer service throughout the development process and to ensure consistency and buy-in with our stakeholders.

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

1. Interact with those private, public and quasi-public organizations to facilitate services and eliminate wasteful duplication.

- a. Encourage an effective, efficient working relationship with community organizations, school districts, utility providers, the County, and surrounding communities for the benefit of the needs of all agencies.
2. Promote comfortable, safe and affordable development that meets the physical and psychological needs of community members and promotes vibrant mixed use neighborhoods.
  - a. Eliminate and prevent conditions that contribute to and perpetuate blight in residential areas.
  - b. Encourage redevelopment that is compatible with neighborhood character
  - c. Encourage a variety of housing designs, types, and values to meet the residential needs of all segments of the Township's present and future population
  - d. Facilitate continued economic development by providing excellent customer service including a faster, friendlier and cost effective development process.
3. Provide a guiding pattern of compatible land uses that is responsive to the needs and desires of the citizens and to the opportunities and limitations of both natural and man-made environments.
  - a. Sustain functional environments for each major land use, such as residential, commercial, and industrial, by reserving appropriate areas for their development, expansion and redevelopment needs

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents department-wide	29.0	25.0	24.0	10.5
# of full-time employee equivalents division-wide	2.8	2.75	2.75	1.5
# of full-time employee equivalents	2.8	2.75	2.75	1.5
Hours of volunteer service received	N/A	N/A	N/A	N/A
% of citizens satisfied with customer service received at the One Stop Shop	68%	68%	68%	70%
# of city permits issued (all types)	742	1,143	1,051	1,200
# of documents recorded	2	2	2	3
# of approved fast-track projects and expedited reviews completed	1	1	1	1

## FY2015 BUDGET

### Development Services – Administration

Cost Center: #10044140

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$246,691	\$285,517	\$282,102	\$282,102	\$239,946
Professional and Technical	8,160	126,387	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	4,634	25,905	11,775	11,775	11,365
Supplies	-	382	550	550	3,500
Capital Outlay	-	29,139	-	-	-
<b>Division Totals</b>	<b>\$259,485</b>	<b>\$467,329</b>	<b>\$294,427</b>	<b>\$294,427</b>	<b>\$254,811</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Development Services Director*	0.75	0.75	0.75	0.75	0.75
Assistant Director of Development Services*	-	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Capital Improvement Project (CIP) Manager	1.00	1.00	1.00	1.00	1.00
Development Expediter	-	-	-	-	-
Permit Technician	-	1.00	1.00	1.00	1.00
<b>Division Totals</b>	<b>2.75</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>

\* Position is funded in both the Administration Division and the Public Works Division.

## Development Services – Building Safety

### Division Description

Building Safety is the central resource for building construction, code information, plan review, permit issuance and building construction inspection. The division consists of building inspectors, plan reviewers and counter services staff. Our internal mission is to protect the lives and safety of Maricopa residents through verifying substantial compliance with the building, plumbing, mechanical and electrical codes.

### Goals and Objectives

1. Protect the public through the implementation and enforcement of appropriate building and fire codes and standards. Ensures the safest building with the latest material methods.
  - a. Continue reviewing building and civil plans for compliance with all applicable building codes, subdivision code, fire code and other regulatory requirements and standards.
2. Maintain quality customer service through a welcoming service oriented workgroup.
  - a. Maintain quality customer service by promoting a “First Contact” environment
3. Continue to develop submittal checklists/ prescreening of submittals.
  - a. Develop complete and thorough checklists for all major permit types
  - b. Provide information regarding submittal pre-requisites, applicable codes and ordinances, submittal package requirements and basic plan content requirements
  - c. Consolidate information from various departments and put all information in a consistent format for customers
  - d. Continue to prescreen all the different submittal types for completeness and basic content requirement
4. Continue to build a steadfast relationship with citizens, developers and homebuilders.
  - a. Meet regularly with HBA to address issues, communicate new policy initiatives, update or change existing policies
5. Continue funding for contracted plan review and inspection services. Staffing for peak periods is impractical and understaffing results in poor customer service.
  - a. Respond to all building construction inspection requests within 24 hours. Utilize contracted services on an “as-needed” basis to effectively manage the division in the most efficient, economical way possible allowing staff to adjust to unexpected workloads associated with market trends, future annexation and economic development recruitments.
6. Continue to work with the Clerk’s Office to effectively facilitate the disposal of records management.
  - a. Establish a retention schedule for electronic data storage and migrate to a complete electronic document environment
7. Continue implementing the GID/Permit tracking system.

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	6	7	7	9
# of building plan reviews completed	180	274	661	800
* RESIDENTIAL: Average turnaround time for first submittals (business days)	11	10	10	8
* RESIDENTIAL: Average turnaround time for second submittals (business days)	7	5	5	5
* COMMERCIAL: Average turnaround time for first submittals (business days)	12	12	12	10
* COMMERCIAL: Average turnaround time for second submittals (business days)	10	10	8	7
* TENANT IMPROVEMENT: Average turnaround time for first submittals (business days)	6	8	8	8
* TENANT IMPROVEMENT: Average turnaround time for second submittals (business days)	2	5	5	4
# of building inspections conducted	5,300	7,979	6,347	8,000
* Average response time for inspections (hours)	22	17	17	17
* % of inspections passing on first visit	36%	34%	64%	75%
* Average # of inspections per full-time inspector	2,650	3,990	4,231	4,300

## FY2015 BUDGET

### Development Services – Building Safety

Cost Center: #10044142

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$576,579	\$533,077	\$617,544	\$617,544	\$669,277
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	10,759	12,567	41,328	41,328	29,158
Supplies	6,391	1,823	25,514	25,514	64,886
Capital Outlay	-	21,034	-	-	40,000
<b>Division Totals</b>	<b>\$593,729</b>	<b>\$568,502</b>	<b>\$684,386</b>	<b>\$684,386</b>	<b>\$803,321</b>



## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 ACTUAL	FY14-15 ADOPTED
Chief Building Official	1.0	1.0	1.0	1.0	1.0
Plan Review / Inspection Supervisor	1.0	1.0	1.0	1.0	1.0
Building Plans Examiner	1.0	1.0	1.0	1.0	1.0
Senior Building Inspector	1.0	1.0	1.0	1.0	2.0
Building Inspector	1.0	1.0	1.0	1.0	1.0
Permit Technician	1.0	-	2	2	2
Code Compliance Officer	-	-	-	-	1
Administrative Assistant	1.0	1.0	-	-	-
<b>Division Totals</b>	<b>7.0</b>	<b>6.0</b>	<b>7.0</b>	<b>7.0</b>	<b>9.0</b>



## Development Services – Code Compliance

### Division Description

Code compliance provides public information and compliance for residents to comply with City zoning and nuisance code requirements. This division also engages in specialized activities such as graffiti removal/ abatement and education. Code compliance operates under the philosophy the proactive educational and awareness efforts, combined with communication and intervention, are the most desirable approaches to achieving voluntary compliance.

### Goals and Objectives

#### Code Enforcement Cases

1. Resolve code enforcement cases within 45 days by voluntary compliance.
  - a. Case clearance rate of at least 90%
  - b. Respond to all complaints within 72 hours
  - c. Resolution with no additional enforcement action needed
2. Reduce number of violations.
  - a. Educate citizens about the law, rights and responsibilities
3. Enhance public relations.
  - a. Improved customer service through expanded networking and direct communication
  - b. Proactive educational brochures, mailings and other publications

#### Graffiti Abatement

1. Abate images within 24 hours from time of report, or upon discovery by graffiti abatement volunteers or Code Compliance Officer

#### Animal Care and Control

1. Transition to in-house animal control from contracted service

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	2	1	1	1
# of volunteer hours donated to code compliance assistance	104	80	90	40
# of code compliance cases	230	339	334	350
% of cases closed after first contact	85%	80%	75%	80%
% of cases resulting in escalation to citation	15%	21%	25%	20%
# of inspections conducted	689	1,145	452	400
# of graffiti images abated	995	687	500	0
% of graffiti images abated within 24 hours of reporting	1	88%	80%	0%
Square foot size of all graffiti abatements	N/A	6,588	1,500	0
# of special events coordinated	1	5	2	3
% of citizens rating code enforcement as "good" or "excellent"	0	N/A	N/A	N/A

\* As of FY14-15 Graffiti abatement program has been moved to Police Department

## FY2015 BUDGET

### Development Services - Code Compliance

Cost Center: #10044149

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$58,924	\$69,115	\$65,057	-	\$1,257
Professional and Technical	59,860	7,850	19,850	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	15,714	6,229	7,229	-	6,310
Supplies	9,314	9,082	26,609	-	21,014
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$143,812</b>	<b>\$92,277</b>	<b>\$118,745</b>	<b>\$-</b>	<b>\$28,581</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 ACTUAL	FY14-15 ADOPTED
Senior Code Compliance Officer	1.0	1.0	1.0	1.0	1
Animal Control Officer	1.0	1.0	1.0	1.0	-
<b>Division Totals</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>1.0</b>	<b>1</b>

## Development Services – Planning

### Division Description

The Planning division provides support to the City Council, Planning and Zoning Commission, City administration and local boards, committees and task forces. Complex tasks include preparing and implementing the General Plan Update, development regulations (zoning and subdivision ordinances), sub-area plans, strategic plans coordinating special planning, annexations and reviewing land use applications and development proposals for compliance with applicable regulations.

### Goals and Objectives

1. Provide excellent internal and external customer service
  - a. Improve Responsiveness to customers
  - b. Emphasize teamwork
  - c. Provide timely assistance to other departments
  - d. Ensure accuracy and availability of applications
  - e. Continue to provide timely reviews
2. Ensure services are regionally consistent, appropriate and current
  - a. Analyze and review service provision for the regional consistency
  - b. Emphasize professional development of staff
3. Improve participation in the Development Process
  - a. Market the “one-stop shop” approach to the Development process
  - b. Participate in monthly development team meetings
4. Partnerships with Emergency Services, GIS, Pinal County, Postal Services
  - a. Establish inter-agency database of addressing information
5. Protect the environment
  - a. Take a leadership role with federal, state and local organizations charged with addressing environmental concerns.
  - b. Utilize the planning process to support and implement environmentally-friendly design principles

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	2	2	3	3
# of plan reviews completed	112	47	54	60
Average turnaround time for first submittals (business days)	10	14	10	10
Average turnaround time for second submittals (business days)	10	9	8	9
% of reviews that were site plans	11%	4%	4%	4%
% of reviews that were final plans	2%	3%	4%	4%
% of reviews - Conditional Use Permits	11%	2%	5%	10%
% of reviews - Temporary Use Permits	20%	16%	18%	25%
% of reviews - Variances	4%	1%	2%	0%
% of reviews - Rezonings	4%	3%	0%	10%
% of reviews - General Plan Amendments	0%	2%	0%	0%
% of reviews - Sign Permits	46%	41%	62%	42%
% of reviews - Comprehensive Sign Plans	4%	4%	5%	5%
# of Board of Adjustment cases reviewed	2	2	1	0
Zoning cases reviewed or amended	2	3	0	5
Average # of calendar days from first formal submittal to final approval	111	67	30	28

## FY2015 BUDGET

### Development Services - Planning

Cost Center: #10044141

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$166,415	\$173,708	\$283,619	\$283,619	\$272,767
Professional and Technical	25,515	143,245	175,000	175,000	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	2,795	2,882	12,436	12,436	12,436
Supplies	50	145	300	300	300
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$194,775</b>	<b>\$319,980</b>	<b>\$471,355</b>	<b>\$471,355</b>	<b>\$285,503</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 ACTUAL	FY14-15 ADOPTED
Planning & Zoning Administrator	-	-	-	1.0	1.0
Planning Manager	1.0	1.0	1.0	1.0	1.0
Planner	1.0	1.0	1.0	1.0	1.0
Assistant Planner	-	-	-	-	-
<b>Division Totals</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>3.0</b>	<b>3.0</b>



## Development Services – Transportation

### Division Description

The Transportation Section provides the City of Maricopa with a comprehensive, safe and modern transportation system that integrates all modes of travel and provides mobility and accessibility in a convenient, safe and cost-effective manner. In addition to transportation planning, Safe Routes to School, traffic engineering, and transit administration are managed by the Transportation Section.

### Goals and Objectives

1. To provide a safe and efficient transportation system for the citizens of Maricopa.
  - a. Provide technical support and guidance to the organization, departments and community on infrastructure needs and projects.
  - b. Provide a sustainable City by delivering cost effective, efficient transportation projects.
2. To provide orderly and efficient movement people, goods, and services.
  - a. Reduce air pollution, energy consumption, automobile traffic, thereby reducing the number of accidents, and need for capacity improvements.
  - b. Provide community access as a social service by providing transportation to youth and elderly, and persons with disabilities
3. To serve the public through a number of diverse services including streets, traffic signalization, sidewalks, bikeways and public transit.
  - a. Preserve the environment and enhance neighborhood livability of Maricopa by: Providing viable transportation alternatives for all citizens.
  - b. Improve citizen involvement in long term planning and transportation projects.

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	2	1.0	1.0	1.0
# of traffic study reviews completed	23	5	3	5
Average turnaround time for first submittals (business days)	10	n/a	10	10
Average turnaround time for second submittals (business days)	8	n/a	7	8
# of scheduled traffic signal maintenance performed	156	98	n/a	n/a
Lane miles of roadway constructed	2	0.2	n/a	n/a
% of citizens rating the transit system as "good" or "excellent"	\$0	n/a	n/a	1
Transit trips taken	3,005	2,607	2,561	2,700
% increase (decrease) in transit trips from previous year	-79.0%	-11.0%	-2.0%	5.0%
Transit ridership (unique passengers)	\$81	1413	1563	n/a

## FY2015 BUDGET

### Development Services - Transportation

Cost Center: #10044146

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$87,229	\$60,680	\$52,087	\$52,087	\$53,065
Professional and Technical	46,309	47,903	49,624	49,624	60,772
Purch. Property Services	146	146	150	150	150
Other Purchased Services	652	9,115	17,011	17,011	27,144
Supplies	1,171	146	100	100	101
Capital Outlay		-	-	-	24,066
<b>Division Totals</b>	<b>\$135,507</b>	<b>\$117,989</b>	<b>\$118,972</b>	<b>\$118,972</b>	<b>\$165,298</b>

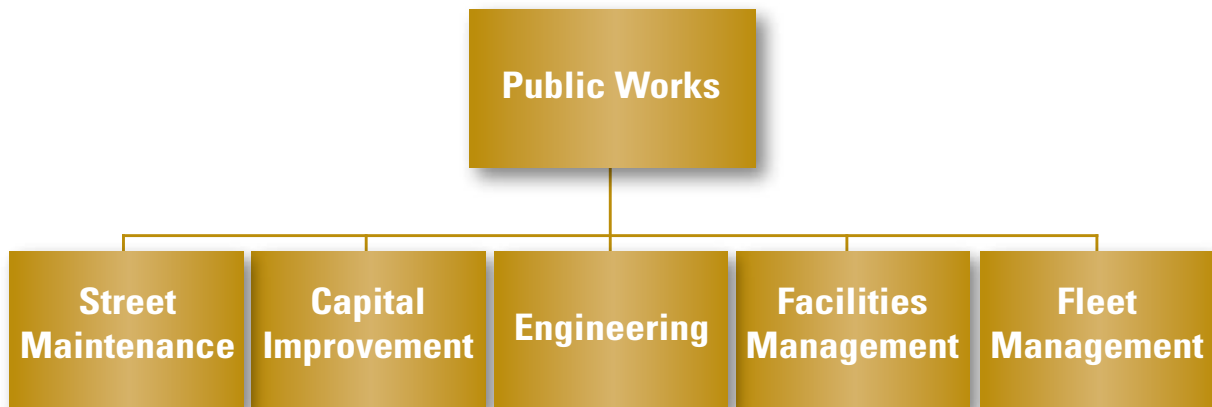
## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 ACTUAL	FY14-15 ADOPTED
Transportation Manager	0.5	0.5	1.0	1.0	1.0
Transit Coordinator	1.0	0.6	0.0	0.0	1.0
<b>Division Totals</b>	<b>1.5</b>	<b>1.1</b>	<b>1.0</b>	<b>1.00</b>	<b>3.0</b>



# Public Works

## Public Works – Administration



### Division Description

The Public Works division provides safe, efficient, economical and responsive infrastructure systems in Maricopa to include streets, sidewalks and public facilities.

### Goals and Objectives

1. To provide clean, well maintained, and accessible public infrastructure.
2. To focus on high quality service and customer satisfaction to be the "provider of choice" for our customers.
3. To foster collaborative opportunities with other agencies to improve service delivery.
4. To provide smooth, crack free, aesthetically pleasing, drivable streets.
5. To utilize the Pinal County ½ cent sales tax for cost effective street maintenance, minor improvements to the arterial street system, and other special transportation services.
6. To provide a safe and efficient transportation system for the citizens of Maricopa.
7. To provide orderly and efficient movement of people, goods, and services.
8. To satisfy the intent of the 2005 Small Area Transportation Study through provision of arterial street improvements as specified in the Capital Improvement Program.
9. Design and construct streets maintenance projects established in the Capital Improvement Program (CIP).
10. Establish a pavement management program; evaluate the impacts of pavement restoration with pavement rating and maintenance dollar requirements.
11. Resurface various streets throughout the city based on condition rating and available funds.
12. Maintain city streets through an annual operations and maintenance program.
13. Decrease City liability through provision of clean well maintained and accessible streets, sidewalks and public facilities.

14. Manage and maintain the City's Infrastructure to beautify our community.  
 15. Provide high quality service and customer satisfaction for our customers.

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	9	9.25	10.25	7.50
# of street signs installed, replaced, maintained	523	571	571	500
Miles of striping completed	50.29	80.00	80.00	80.00
# of street miles swept	9,300	9,300	9,765	9,765
# of street sweepers in service	2	2	2	2
Average annual miles per street sweeper	4,650	4,699	4,882	4,882
Average annual miles of maintenance per full-time equivalent (FTE) position	61.21	65.00	65.00	66.00
Lane miles requiring maintenance service	505	505	532	532
% of lane miles requiring maintenance completed	100%	25%	100%	100%
% of citizens rating street maintenance as "good" or "excellent"	79%	na	70%	100%

## FY2015 BUDGET

### Public Works (HURF)

Cost Center: #20055151

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$639,657	\$-	\$793,350	\$793,350	-
Professional and Technical	90	-	5,315	5,315	-
Purch. Property Services	16,319	-	-	-	-
Other Purchased Services	319,346	-	693,620	693,620	-
Supplies	47,671	-	48,550	48,550	-
Capital Outlay	245,846	-	3,272,936	3,272,936	-
<b>Division Totals</b>	<b>\$1,268,929</b>	<b>\$-</b>	<b>\$4,813,771</b>	<b>\$4,813,771</b>	<b>\$-</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 ACTUAL	FY14-15 ADOPTED
DSD Director *	0.25	0.25	0.25	0.25	-
PW Director	-	-	-	0.50	0.50
Administrative Assistant	-	-	-	-	0.50
Management Analyst	-	-	-	0.50	0.50
Public Works Superintendent *	1.00	1.00	1.00	1.00	1.00
City Engineer - Transportation Manager	0.50	0.50	0.50	0.50	0.50
Public Works Construction Inspector *	0.50	0.50	0.50	0.50	0.50
Maintenance Foreman	1.00	1.00	1.00	1.00	1.00
Equipment Operator	2.00	4.00	4.00	4.00	1.00
Maintenance Worker	4.00	2.00	2.00	2.00	2.00
<b>Division Totals</b>	<b>9.25</b>	<b>9.25</b>	<b>9.25</b>	<b>10.25</b>	<b>7.50</b>



## Public Works – Capital Improvement Project Management

### Division Description

Capital Projects is responsible for maintaining and coordinating the design and construction of the City's capital infrastructure in the Capital Improvement Program.

### Goals and Objectives

1. To provide quality design and construction management on all municipal infrastructure
2. To work closely with the Public Works Department's maintenance staff on right of way improvement
3. Design and construct public improvements projects established in the Capital Improvement Program (CIP)
4. Control cost increases on construction projects through performance of design review and multi-project coordination

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	0.0	0.0	0.0	1.0
# of Departmental Capital Improvement Projects	15	39	46	49
Amount of Departmental Capital Improvement Projects	\$3,234,605	41,953,724	107,561,246	83,709,118

### FY2015 BUDGET

#### Public Works - Capital Improvement Project Management

Cost Center: #10044143

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$369	\$98,958	\$98,958	\$97,459
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	7,903	7,903	7,903
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$-</b>	<b>\$369</b>	<b>\$106,861</b>	<b>\$106,861</b>	<b>\$105,362</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Capital Improvement Project Manager	-	-	-	-	1.0
<b>Division Totals</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>1.0</b>



## Public Works – Engineering

### Division Description

The Engineering division plans and directs a diverse program of public works design, new development coordination, construction and administration. Responsibilities include, but are not limited to, plan review of design and construction of improvements in public right-of-way and review/inspection of private development plans, reports and plats, including geotechnical reports and survey documents. Engineering acts as the City's liaison with Pinal County and FEMA for flood plain administration. The Engineering division manages some capital improvement projects and is responsible for ensuring all public improvements are built to City standards.

### Goals and Objectives

- To provide engineering support services to the City of Maricopa, including guidelines and plan review
- To provide engineering inspection services for all construction projects performed within the City of Maricopa
- To provide floodplain management in conjunction with Pinal County to the citizens and businesses of the City of Maricopa
- To provide a master drainage study to the City of Maricopa
- Provide current updates of the City's engineering guidelines
- Provide engineering guidance and comment for all projects proposed within the City by attending meetings and being available for assistance
- Bring all engineering plan reviews 'in-house' by hiring a full time plan reviewer
- Complete a master drainage plan for the City of Maricopa which will include a study to potentially remove the flood prone areas of the City, out of the floodplain
- Complete the Santa Rosa Bridge on Honeycutt Road, including inspection and monitoring of construction
- Establish an official benchmark (a monument that all surveys and projects must use so City projects will be on the same datum) for the City of Maricopa through a survey of the entire City
- Conduct monthly utility coordination meetings
- Provide a one-year warranty guideline to developers for street maintenance of streets accepted by the City

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	1.5	2.0	2.0	2.0
# of engineering plan reviews completed	140	174	66	80
Average turnaround time for first submittals (business days)	11	15	11	10
Average turnaround time for second submittals (business days)	8	13	8	10
# of engineering inspections conducted	351	204	325	350
* Average response time for inspections (hours)	24	24	24	24

## FY2015 BUDGET

### Public Works – Engineering

Cost Center: #10055155

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$130,160	\$128,071	\$193,346	\$193,346	\$198,569
Professional and Technical	6,134	75,093	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	1,417	5,087	3,720	3,720	3,720
Supplies	195	460	860	860	860
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$137,906</b>	<b>\$208,711</b>	<b>\$197,926</b>	<b>\$197,926</b>	<b>\$203,149</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Engineering Manager*	-	-	-	0.5	0.5
Senior Engineer Plans Examiner	1.0	1.0	1.0	0.5	0.5
Public Works Inspector*	0.5	0.5	0.5	1.0	1.0
Administrative Assistant	-	-	-	-	-
<b>Division Totals</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>2.0</b>	<b>2.0</b>

\*Position is funded in both the Engineering Division and the Public Works Division.

## Public Works – Facilities Management

### Division Description

The Facilities department maintains all City of Maricopa buildings to a safe and energy efficient standard. Facilities Management reduces asset replacement through preventative maintenance of HVAC, Plumbing and various other infrastructures. Facilities manage the master key systems for the security of our buildings. Facilities also manage various contracts to achieve some of the aforementioned items. Facilities assist in the review and execution of CIP construction projects.

### Goals and Objectives

- Achieve 100% completion of preventative maintenance
- Maintain compliance of all NFPA standards
- Work within budgetary design effectively
- Provide a safe comfortable facility for staff and citizens
- Build a functional facility management dept. for the city of Maricopa
- Establish an equipment inventory and asset identification system
- Implement an end user work order system for reporting and tracking of repairs
- Provide expertise to the appropriate management of all facilities assets
- Engage all facility vendors to provide us with the best service available
- Continue to work with engineering on construction projects
- Protect our facilities for a prosperous future

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	2.0	2.0	2.0	2.0
# of independent structures maintained	14	14	10	13
Square feet of building space maintained	46,963	46,963	85,216	108,704
Average square feet per full-time employee	\$23,482	23,482	85,216	108,704
# of non-emergency repair requests	\$117	78	N/A	N/A
Average response time for non-emergency repair requests (hours)	48	48	N/A	48
# of emergency repair requests	N/A	N/A	N/A	N/A



## FY2015 BUDGET

### Facilities Management

Cost Center: #10055158

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$113,344	\$119,065	\$121,438	\$121,438	\$119,719
Professional and Technical	-	-	-	-	-
Purch. Property Services	108,369	110,797	108,243	108,243	61,215
Other Purchased Services	258,485	232,574	511,740	511,740	618,173
Supplies	565	10,639	16,982	16,982	17,000
Capital Outlay	12,430	-	-	-	-
<b>Division Totals</b>	<b>\$493,193</b>	<b>\$473,076</b>	<b>\$758,403</b>	<b>\$758,403</b>	<b>\$816,107</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Facility Manager	1.0	1.0	1.0	1.0	1.0
Maintenance Worker	-	-	-	-	-
Custodian	1.0	1.0	1.0	1.0	1.0
<b>Division Totals</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>



## Public Works – Fleet Management

### Division Description

Fleet Management is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments; reviewing new vehicle and equipment specifications, and providing recommendations on vehicle and equipment replacement schedules. Fleet Management also monitors fuel purchases and fuel consumption for each vehicle, as well as per department. Fleet Management maintains all equipment and vehicle maintenance records in accordance with the State Department of Transportation regulations. Fleet also takes care of all vehicle licensing and registrations through the Department of Motor Vehicles.

### Goals and Objectives

- Provide the City of Maricopa’s departments and divisions with safe, dependable vehicles and equipment necessary to perform their duties
- Provide this service at the most efficient price available
- Receive the best quality of workmanship at a reasonable price
- Acquire vehicles and equipment that will fit the departments’ future needs at the best possible price
- Continue performing preventative maintenance as specified by the manufacture
- Perform safety inspections that meet Federal and State DOT requirements
- Continue to request Government pricing on purchases and service on vehicle and equipment
- Search for vendors that can provide the same quality product at a reduced price
- Dealing with vendors that can provide Certified Technicians performing the repairs on the City’s vehicles and equipment
- Continue searching and purchasing vehicles and equipment through vehicle auctions and state surplus facilities

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	1	1	1	1
# of vehicles and equipment in the Fleet Division	131	150	158	163
Road service calls	N/A	N/A	N/A	N/A
Work orders completed	882	N/A	N/A	N/A
Annual non-police vehicle maintenance costs	\$119,393	\$85,795	\$192,000	\$170,000
*Average annual maintenance cost per non-police vehicles	\$1,809	\$1,800	\$2,500	\$2,800
Annual police vehicle maintenance costs	\$144,016	\$168,435	\$155,000	\$178,000
* Average annual maintenance cost per police vehicle	\$2,361	\$3,265	\$2,500	\$2,900
% of repairs that are regularly scheduled	33%	36%	33%	25%

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
* Average turnaround time for non-emergency repairs (business days)	300%	3	3	3
* Average turnaround time for non-emergency maintenance (business days)	100%	1	1	1

## FY2015 BUDGET

### Public Works – Fleet Management

Cost Center: #10055157

#### Summary by Category

EXPENDITURE CAT- EGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$82,234	\$81,828	\$80,201	\$80,201	\$83,988
Professional and Technical	-	892	1,500	1,500	1,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	4,073	6,359	12,293	12,293	12,293
Supplies	383	4,571	5,547	5,547	10,047
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$86,690</b>	<b>\$93,650</b>	<b>\$99,541</b>	<b>\$99,541</b>	<b>\$107,828</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 ACTUAL	FY14-15 PROJECTED
Fleet Manager	1.0	1.0	1.0	1.0	1.0
<b>Division Totals</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

# Fire Department

## Fire Department – Administration



### Mission

To protect the lives and property of the residents, businesses and visitors within the City of Maricopa. Our dedicated, highly-training men and women execute that mission through fire suppression, fire code enforcement, arson investigation and fire cause determination, fire and life safety education, emergency medical and rescue services, community emergency preparedness and hazardous materials response.

## Department Description

Fire Administration directs the activities and operations of the Fire Department to protect life and property and is responsible for the personnel, morale and general efficiency of the department. Administration keeps records, prepares and administers the department's budget, serves as the emergency services planner and coordinator, and plans for the long- range fire safety needs of the city.

## Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

## Goals and Objectives

1. Provide quality, cost effective fire and emergency services to the city/community
  - a. Compare favorably with the average firefighters per 1000 population for similar cities
  - b. Compare favorably with average per capita cost for cities of similar size
2. Maintain a safe work environment for employees

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents department-wide	63	61	60	71
# of full-time employee equivalents division-wide	3	3	3	4
Hours of volunteer service received	N/A	N/A	N/A	N/A
% of citizens rating Fire Department services as "good" or "excellent"	1	N/A	N/A	100%

## FY2015 BUDGET

### Fire Department – Administration

Cost Center: #10022525

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$286,812	\$300,610	\$296,865	\$296,865	\$250,691
Professional and Technical	-	-	-	-	-
Purch. Property Services	50	16,681	135	135	135
Other Purchased Services	4,048	2,948	3,474	3,474	8,474
Supplies	4,543	3,974	4,950	4,950	7,950
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$295,453</b>	<b>\$324,214</b>	<b>\$305,424</b>	<b>\$305,424</b>	<b>\$267,250</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Fire Chief	1.0	1.0	1.0	1.0	1.0
Records Management Coordinator	1.0	-	-	-	-
Management Analyst	-	1.0	1.0	1.0	1.0
Training / EMS Coordinator	1.0	1.0	1.0	1.0	1.0
<b>Division Totals</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

## Fire Department – Fire Operations

### Division Description

The Operations division provides properly trained personnel to safely and effectively resolve emergency situations that may involve fire, medical, hazardous materials, and technical rescue situations.

### Goals and Objectives

While operating within a risk-management plan, emergency responders will address victim rescue, incident stabilization, property conservation, and occupant services while continually providing for the safety of responders and citizens. Additional personnel will be required to meet the following goals and objectives:

1. In accordance with the National Fire Protection Association 1710 Section 5.2.3.2.1, fire apparatus shall be staffed with a minimum of four (4) personnel.
2. In accordance with the National Fire Protection Association 1710 Section 4.1.2.1, the first arriving engine company shall arrive within four minutes (240 seconds) at a fire suppression event.
3. In accordance with the National Fire Protection Association 1710 Section 4.1.2.1, at an EMS event the unit with the first responder or higher level capability shall arrive within four minutes (240 seconds).
4. In accordance with the National Fire Protection Association 1710 Section 5.2.2.2.5 Chief Officers shall have staff aides (Battalion Safety Officers) deployed to them for purposes of incident management and accountability at emergency incidents.

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of Full-time employee equivalents	55	54	55	60
Hours of volunteer service received	N/A	N/A	0	N/A
Staffing per 1,000 residents served	1.3	1.3	1.3	1.4
# of calls	3,202	3,253	3,309	3,400
* % of calls for fire	12%	13%	11%	10%
* % of calls for medical (includes traffic)	81%	82%	83%	84%
* % of calls for special operations	1%	1%	1%	1%
* % of calls for service	6%	6%	5%	5%
Average response time for all calls (HH:MM)	5:56	5:12	5:24	5:00
* Average response time for fire calls	6:03	6:12	5:39	5:30
* Average response time for medical calls (includes traffic)	5:15	4:56	5:12	4:30
* Average response time for special operations calls	6:09	4:24	7:32	5:30
* Average response time for service calls	6:24	5:58	6:50	6:00

## FY2015 BUDGET

### Fire Department – Operations

Cost Center: #10022527

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$5,787,016	\$6,055,368	\$5,994,266	\$5,994,266	\$6,539,243
Professional and Technical	24,931	2,038	41,250	41,250	51,255
Purch. Property Services	-	-	-	-	-
Other Purchased Services	34,690	37,817	39,002	39,002	67,852
Supplies	37,109	34,667	38,350	38,350	44,303
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$5,883,746</b>	<b>\$6,129,890</b>	<b>\$6,112,868</b>	<b>\$6,112,868</b>	<b>\$6,702,653</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Battalion Chief	3.0	3.0	3.0	3.0	3.0
Fire Captain Paramedic	-	7.0	7.0	7.0	7.0
Fire Captain	13.0	6.0	6.0	6.0	6.0
Fire Engineer	-	7.0	7.0	7.0	7.0
Fire Engineer Paramedic	-	5.0	5.0	5.0	5.0
Fire Paramedic	-	15.0	15.0	15.0	15.0
Firefighter / EMT	39.0	12.0	12.0	12.0	12.0
<b>Division Totals</b>	<b>55.0</b>	<b>55.0</b>	<b>55.0</b>	<b>55.0</b>	<b>55.0</b>

## Fire Department – Fire Prevention

### Division Description

The Fire Prevention division is responsible for enforcing all fire and life safety codes, ordinances, laws and regulations of the City and State; arson investigation and fire cause determination; and for planning and providing fire and life safety education to the community. The Fire Prevention division is also responsible for assisting with community emergency preparedness and disaster planning.

### Goals and Objectives

The Fire Prevention division shall reduce the loss of life and property by ensuring the structural fire safety of buildings; promoting fire-safe behaviors in target populations; determining the cause and origin of fires; explosions, or hazardous material leaks; and planning for disasters.

1. Minimize the effects of natural and man-made disasters through training, development, and exercising the City emergency response and recovery plan.
  - a. Meet suggested Department of Homeland Security guidelines for exercise and evaluation of emergency operations
2. Minimize the loss of life and property by ensuring the structural fire safety of buildings.
  - a. Provide occupancy inspections for buildings and property
  - b. Determine the cause and origins of fire
3. Minimize the loss of life and property through fire and life safety education.
  - a. Provide life safety education to target populations
  - b. Provide accurate, timely, and citizen-focused information to citizens and the media

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	2	2	2	2
Hours of volunteer service received	N/A	451	1126	700
# of inspections completed	570	279	120	380
% of inspections as new construction	31%	31%	40%	32%
% of inspections conducted as reinspections	25%	15%	6%	4%
# of investigations conducted	9	9	9	12
% of incidents with cause determinations	90%	92%	94%	100%
# of public information messages released as fire prevention education	55	89	95	3.6
Subscribers to Nixle notification system	1,459	1,539	2,390	4,000
# of presentations of fire safety instructions to educational and childcare facilities	81	83	93	100
# of audience members in presentations	9,060	9,518	4,587	10,000



## FY2015 BUDGET

### Fire Department – Prevention

Cost Center: #10022526

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$203,250	\$212,118	\$218,085	\$218,085	\$241,810
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	3,599	1,552	2,995	2,995	3,469
Supplies	4,142	6,590	6,550	6,550	32,004
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$210,991</b>	<b>\$220,259</b>	<b>\$227,630</b>	<b>\$227,630</b>	<b>\$277,283</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Fire Division Chief	1.0	1.0	1.0	1.0	1.0
Fire Marshal Inspector	1.0	1.0	1.0	1.0	1.0
<b>Division Totals</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>



## Fire Department – Support Services

### Division Description

Fire Support Services manages and maintains fire apparatus, equipment and facilities in a cost-effective manner while providing for the safety of the responders and general public.

### Goals and Objectives

1. Provide a safe, efficient and cost-effective fleet of fire vehicles, equipment and apparatus.
  - a. Conduct regular inspections and predictive maintenance for fire apparatus, facilities and equipment
  - b. Provide a safe work environment with zero incidents attributed to equipment or apparatus failure
  - c. Maintain compliance with federal and state mandates

### PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY13-14 PROJECTED
# of full-time employee equivalents	3	3	3	4
Hours of volunteer service received	N/A	N/A	341	2,400
Vehicles and equipment in fleet	15	17	18.5	21
Work orders completed	865	630	472	650
* % as fleet work orders	35%	29%	30%	32%
* % as facilities work orders	32%	42%	49%	47%
* % as equipment work orders	33%	30%	27%	24%
Annual vehicle maintenance costs	\$140,588	\$103,843	\$150,571.61	\$132,000
Average annual maintenance cost per vehicle	\$9,373	\$6,706	\$8,139.01	\$6,285
# of emergency repairs	1	0	1	3
Average turnaround time for repairs (hours)	2	0	8	4

## FY2015 BUDGET

### Fire Department – Support Services

Cost Center: #10022528

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$285,571	\$296,484	\$295,813	\$295,813	\$331,786
Professional and Technical	246,172	242,554	268,557	268,557	291,789
Purch. Property Services	-	-	-	-	-
Other Purchased Services	457,789	505,587	588,534	588,534	711,072
Supplies	4,142	32,042	37,455	37,455	51,678
Capital Outlay	-	79,333	79,323	79,323	-
<b>Division Totals</b>	<b>\$993,674</b>	<b>\$1,155,999</b>	<b>\$1,269,682</b>	<b>\$1,269,682</b>	<b>\$1,386,324</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Fire Division Chief	1.0	1.0	1.0	1.0	1.0
Master Mechanic	1.0	1.0	1.0	1.0	1.0
Fire Mechanic	1.0	1.0	1.0	1.0	1.0
<b>Division Totals</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

# Police Department

## Police Department – Administration



### Mission

The Maricopa Police Department is committed to working in partnership with our community to improve the quality of life in our city. The department is dedicated to solving community problems, the reduction of crime, the protection of life and property, and upholding the laws, ordinances and the constitutional rights of all persons. We strive to accomplish these objectives without prejudice, with the highest of integrity and with the support of the citizens we serve.

### Department Description

Police Administration provides leadership and resources for the accomplishment of the department's mission of public safety for the citizens of Maricopa. Police Administration guides the Professional Standards Unit in policy changes, policy compliance and develops training recommendations based on data collected by that unit. Police Administration takes an active role in helping the department become nationally accredited.

### Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

### Goals and Objectives

1. Hire, retain and mentor sworn and civilian personnel who provide outstanding services to the citizens.
  - a. Continue relationships with Chandler-Gilbert Community College (CGCC), East Valley Regional Training Academy, and other partnerships who may assist in recruiting outstanding candidates

- b. Attend and participate in local and regional events to attract a large talented recruiting pool from the community
  - c. Maintain and improve website to encourage new candidate applications
  - d. Research and provide opportunities for internal and external mentoring
2. Conduct inspections and audits as directed by the Chief of Police to assess the procedural quality control for both departmental and accreditation standards to include yearly policy review and proofs of compliance.
- a. Attain CALEA accreditation this year and maintain annual compliance
  - b. Review all policies annually for compliance with legal and City requirements, Industry best practices and CALEA standards
3. To instill citizen and employee confidence in the department by maintaining the professional standards of the department and its employees.
- a. Reduce by 10% the number of sustained external citizen complaints, per 1,000 population.
  - b. Thoroughly investigate and complete citizens' complaints, to include contacting complainant, within specified time frame whenever possible
  - c. Provide ongoing training to members and citizens pertaining to the investigation process
  - d. Maintain a comprehensive data base of all received inquiries and complaints and produce an annual report

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents department-wide	66	63	72	77
Total sworn Personnel Department Wide	N/A	N/A	63	66
Total Civilian Personnel Department Wide	N/A	N/A	9	11
Civilian Personnel per 1000 population	N/A	N/A	0	0.25
# of full-time employee equivalents	6	5	5	5
Hours of volunteer service	14,056	4,064	12,580	1,000
# of Explorer program participants	12	10	15	15
Total Internal Affairs investigations	31	10	30	30

## FY2015 BUDGET

### Police Department – Office of the Chief

Cost Center: #10022121

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$657,063	\$696,188	\$712,808	\$712,808	\$634,591
Professional and Technical	86,546	171,717	88,686	88,686	103,686
Purch. Property Services	-	-	-	-	-
Other Purchased Services	13,264	16,220	14,220	14,220	16,220
Supplies	13,416	20,154	17,440	17,440	29,840
Capital Outlay	-	-	-	-	-
<b>Division Totals</b>	<b>\$770,289</b>	<b>\$904,279</b>	<b>\$833,154</b>	<b>\$833,154</b>	<b>\$784,337</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Chief of Police	1.0	1.0	1.0	1.0	1.0
Assistant Chief of Police	1.0	-	-	-	-
Commander	-	2.0	2.0	3.0	3.0
Sergeant	1.0	1.0	1.0	1.0	1.0
Public Affairs Specialist	-	-	-	-	-
Detective	-	-	-	-	-
Police Officer	1.0	-	-	-	-
Alarm Coordinator	1.0	-	-	-	-
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
<b>Division Totals</b>	<b>6.0</b>	<b>5.0</b>	<b>5.0</b>	<b>6.0</b>	<b>6.0</b>

## Police Department – Support Services

### Division Description

The Support Services Division consists of the Police Records Unit, Property and Evidence Unit, COMPSTAT Unit/Crime Analysis, Volunteers and Training Support Services. The division primarily supports the daily activities conducted by the Operations Division.

### Goals and Objectives

1. Accept, process, store and retrieve police reports, court records, traffic citations, accident reports, automated database information (including criminal justice information and the records management system) and other official information. Provide information as requested in an accurate and timely manner to the public, private and members of the Police Department.
  - a. Respond to requests for report copies within seven business days in 90% of all cases
  - b. Conduct Administrative Hearings for vehicle impounds
2. Provide and maintain records on police personnel training.
  - a. Provide complete training to police personnel by meeting or exceeding the Arizona Peace Officer Standards and Training (AZ POST) of eight hours of Continuing Officer Education per officer per year, and eight hours of proficiency training per officer every three years and all mandatory accreditation training requirements
  - b. Work with the Operations Division as well as Administration to provide required training in identified topics of concern
3. Maintain high standards of Property & Evidence accountability.
  - a. Less than a 3.0% error rate for all stored property and evidence stored on the annual Property/Evidence Audit
  - b. Initiate programs and policies to maximize storage efficiencies in conjunction with best practices
4. Analyze Crime Data and Intelligence received by Operations and disseminate crime fighting missions as appropriate with that analysis.
  - a. Provide crime and disorder analysis in support of department members and the public
  - b. Provide crime analysis services (tactical crime bulletins, statistical administrative reports, crime maps, etc.)
5. Coordinate departmental volunteer programs.
  - a. Provide departmental volunteer activity to enhance citizen interaction and service to our community
  - b. Involve volunteer personnel in community activities and department functions to maximize efficiency

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	6	6	9	11
Public Records requests processed	1,859	472	3,143	3,457
# of Front Counter Visitors	N/A	1,223	4,402	4,842
# of cases processed	3,356	366	3,840	4,224
Citations issued	3,096	671	2,757	3,032
Criminal citations	520	136	575	632
Criminal traffic citations	88	48	307	337
Civil citations	1,833	487	1,703	1,873
Total valid alarm permits issued	530	117	2,006	2,006
Total alarm calls responded to	N/A	N/A	1,226	1,226
Total pieces of Property/ Evidence in storage	N/A	N/A	3,840	5,000
# of Animal Control Calls	1,012	171	868	868
Total training hours completed	116	750	5,002	5,002

## FY2015 BUDGET

### Police Department – Support Services

Cost Center: #10022123

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$597,611	\$590,536	\$651,677	\$651,677	\$658,898
Professional and Technical	673,699	775,244	829,057	829,057	908,386
Purch. Property Services	-	-	-	-	-
Other Purchased Services	7,736	62,841	80,488	80,488	108,565
Supplies	32,756	42,004	56,640	56,640	98,804
Capital Outlay	129,875	82,965	-	-	-
<b>Division Totals</b>	<b>\$1,441,677</b>	<b>\$1,553,590</b>	<b>\$1,617,862</b>	<b>\$1,617,862</b>	<b>\$1,774,653</b>



## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Police Officer	2.0	2.0	2.0	-	-
Lieutenant	2.0	-	-	-	-
Sergeant	-	-	-	-	-
Accreditation Manager	1.0	-	-	-	-
Property / Evidence Manager	1.0	1.0	1.0	-	-
Property Evidence Technician	-	-	-	-	-
Crime Scene Technician	-	-	-	-	-
Records Clerk	4.0	3.0	3.0	-	-
Records Coordinator	-	1.0	1.0	-	-
Management Analyst	-	1.0	1.0	-	-
<b>Division Totals</b>	<b>10.0</b>	<b>8.0</b>	<b>8.0</b>	<b>-</b>	<b>-</b>



## Police Department – Operations

### Division Description

The Operations Division is composed of Patrol and its various special functions and criminal investigations. Sworn police officers representing the Chief of Police are the primary personnel responsible for enforcing the law and investigating crime that takes place within Maricopa. Patrol is responsible for patrolling and traffic control of the City's roadways. Patrol is comprised of traditional patrol officers, the motorcycle unit, the K-9 team, Police Reserve Officers and Police Explorers.

### Goals and Objectives

1. To protect lives and property by providing professional police services in a timely, efficient, and effective manner.
  - a. Maintain the crime rate for major crimes (Uniform Crime Reporting Part 1 Crimes) against persons at two per 1,000 population and property crimes at 35 per 1,000 population
  - b. Reduce number of injury accidents by 10% from previous year
  - c. Conduct six high profile traffic details by end of year
  - d. Complete or forward first responder investigations within five days 80% of the time
  - e. Develop and communicate effective crime reduction strategies specific to current community challenges
  - f. Respond to life threatening (Priority 1) calls for service in six minutes or less
  - g. Respond to urgent but non-emergency (Priority 2) calls in 35 minutes or less
  - h. Respond to non-emergency (Priority 3) calls in 60 minutes or less
  - i. Respond to report only calls (Priority 4) calls in less than two hours
2. Provide specialized investigative skills and appropriate proactive techniques to aid in solving crimes involving persons, property, narcotics, and gangs.
  - a. Maintain a clearance rate of at least 80% for all cases assigned to the Criminal Investigations Section
  - b. Work with Crime Analysis Unit to routinely analyze and address crime trends using proactive investigative strategies.

## PERFORMANCE MEASURES

MEASURES	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 PROJECTED
# of full-time employee equivalents	54	54	58	61
Sworn personnel per 1,000 population	1.33	1.24	1.40	1.51
Calls for service	18,781	3,492	14,528	15,000
Priority H (hot calls) average response time (MM:SS)	8:03	N/A	N/A	N/A
Priority 1 average response time (MM:SS)	8:30	0:05	6:14:00	4:30
Priority 2 average response time (MM:SS)	0:58	0:07	8:58:00	8:30
Priority 3 average response time (MM:SS)	19:37	0:16	1:11:57	60:00
Priority 4 average response time (MM:SS)	2	0	27:27	90:00
# of Part 1 crimes	1,199	298	900	900
Part 1 crimes against persons per 1,000 population	226	64	2	2
Part 1 crimes against property per 1,000 population	973	233	19	18.53
# of Part 2 Crimes	2,605	581	3,205	3,205
Felony Arrest	772	157	627	627
Misdemeanor Arrest	1,833	431	1,530	1,530
Total number of collisions	430	5	335	325
# of collisions with injuries	45	57	51	46
# of enforcement details completed per year	30	7	34	34

Note: FY12-13 Full-Time Employee Equivalent Department distribution based on August 2012 reorganization

Note: FY11-12 Crime numbers are Uniform Crime Reporting (UCR) data as of November 2011.

## FY2015 BUDGET

### Police Department – Operations

Cost Center: #10022122

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$4,453,586	\$5,013,791	\$5,122,573	\$5,122,573	\$5,778,771
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	324,028	333,995	415,932	415,932	432,932
Supplies	86,926	59,317	85,897	85,897	108,397
Capital Outlay	-	58	-	-	-
<b>Division Totals</b>	<b>\$4,864,540</b>	<b>\$5,407,161</b>	<b>\$5,624,402</b>	<b>\$5,624,402</b>	<b>\$6,320,099</b>

## AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Lieutenant	-	3.0	3.0	3.0	1.0
Sergeant	-	8.0	8.0	8.0	7.25
Police Officer	-	40.0	40.0	41.0	41.25
Police Recruit	-	2.0	2.0	2.0	2.25
<b>Division Totals</b>		<b>53.0</b>	<b>53.0</b>	<b>54.0</b>	<b>51.75</b>

# Other Budgets

## Copper Sky Recreation Fund

### Department Description

This cost center is used to accumulate and provide funds for activities of the Copper Sky Recreation Complex.

### FY2015 BUDGET

#### Copper Sky Recreation Fund

Cost Center: #23033131

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	-	\$-	\$1,913,248	\$1,913,248	\$2,442,920
Professional and Technical	-	-	-	-	38,500
Purch. Property Services	-	-	-	-	1,810,486
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	148,960
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,913,248</b>	<b>\$1,913,248</b>	<b>\$4,440,866</b>

## Local Road Maintenance

### Department Description

This cost center is used to account for revenue from developers to perform maintenance on roads associated with their developments.

### FY2015 BUDGET

#### Local Road Maintenance

Cost Centers: #20544145 & 20555151

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	144,960	221,835	1,000,000	1,000,000	300,000
<b>Departmental Totals</b>	<b>\$144,960</b>	<b>\$221,835</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$300,000</b>

## Local Transportation Assistance Fund

### Department Description

These funds are used to help operate the City's demand-response transit system. The services are contracted out to a local transportation company.

### FY2015 BUDGET

#### Local Transportation Assistance Fund

Cost Center: #21044145 & 21044146

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	101,449	-	-	-	-
<b>Departmental Totals</b>	<b>\$101,449</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## Grants

### Department Description

This fund is used to account for all grant activity for the City. Grants awarded are for the operations and capital projects for all city departments.

### FY2015 BUDGET

#### Grants Fund

Cost Center: #220

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$186,969	\$164,620	\$1,508,796	\$1,508,796	\$1,180,991
Professional and Technical	2,175,652	257,805	3,410,097	3,410,097	15,262,111
Purch. Property Services	-	-	-	-	-
Other Purchased Services	15,069	25,747	35,548	35,548	42,639
Supplies	106,786	45,515	3,536,990	3,536,990	1,718,712
Capital Outlay	118,385	84,593	4,581,950	4,581,950	1,307,041
<b>Departmental Totals</b>	<b>\$2,602,861</b>	<b>\$578,280</b>	<b>\$13,073,381</b>	<b>\$13,073,381</b>	<b>\$19,511,494</b>



## County Road Tax

### Department Description

This cost center is used to provide funds for street maintenance and street CIP projects.

### FY2015 BUDGET

#### County Road Tax

Cost Center: #30044145

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services		\$-	\$-	\$-	\$-
Professional and Technical		-	-	-	-
Purch. Property Services		-	-	-	-
Other Purchased Services		-	-	-	-
Supplies		-	-	-	-
Capital Outlay	1,158,470	1,441,775	3,278,156	3,278,156	1,916,156
<b>Departmental Totals</b>	<b>\$1,158,470</b>	<b>\$1,441,775</b>	<b>\$3,278,156</b>	<b>\$3,278,156</b>	<b>\$1,916,156</b>

## Debt Service

### Department Description

This cost center is used to account for debt service payments on the City's outstanding bonds.

### FY2015 BUDGET

#### Debt Service

Cost Center: #400000000

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Principal	\$750,000	\$775,000	\$1,900,000	\$1,900,000	\$1,610,000
Interest & Fiscal Agent Fees	1,020,546	1,631,386	2,687,366	2,687,366	2,140,972
<b>Departmental Totals</b>	<b>\$1,770,546</b>	<b>\$2,406,386</b>	<b>\$4,587,366</b>	<b>\$4,587,366</b>	<b>\$3,750,972</b>

## General Governmental CIP Fund

### Department Description

This cost center is used to accumulate and provide funds for various general governmental CIP projects and is funded primarily from construction sales tax and other one-time revenue. This fund was established in FY11-12.

### FY2015 BUDGET

#### General Governmental CIP Fund

Fund: #350

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	2,821,831	14,841,438	24,002,120	24,002,120	11,589,210
<b>Departmental Totals</b>	<b>\$2,821,831</b>	<b>\$14,841,438</b>	<b>\$24,002,120</b>	<b>\$24,002,120</b>	<b>\$11,589,210</b>

## Grants CIP Fund

### Department Description

This cost center is used to accumulate and provide funds for grant-funded projects. This fund was established in FY12-13.

### FY2015 BUDGET

#### Grants CIP Fund

Fund: #352

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	64,909,593	64,909,593	55,452,229
<b>Departmental Totals</b>	<b>\$-</b>	<b>\$-</b>	<b>\$64,909,593</b>	<b>\$64,909,593</b>	<b>\$55,452,229</b>

# General Governmental Bond Fund

## Department Description

This fund is used to accumulate and provide funds for the debt-funded City Complex CIP project. Proceeds are anticipated to consist of annual appropriation debt. This fund was established in FY12-13.

### FY2015 BUDGET

#### General Governmental Bond Fund

Fund: #331

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
<b>Departmental Totals</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## Parks Bond Fund

### Department Description

This cost center is used to account for park and recreation improvements constructed with the revenue bonds issued in 2010.

### FY2015 BUDGET

#### Parks Bond Fund

Cost Center: #33033132 & 33033138

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	1,337,726	22,345,143	25,740,000	25,740,000	400,000
<b>Departmental Totals</b>	<b>\$1,337,726</b>	<b>\$22,345,143</b>	<b>\$25,740,000</b>	<b>\$25,740,000</b>	<b>\$400,000</b>

# Library Development Impact Fee Fund

## Department Description

This cost center is used to accumulate and provide funds for library facilities needed to maintain existing levels of service to new growth in the community.

### FY2015 BUDGET

#### Library Development Impact Fee Fund

Cost Center: #32133135

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	4,590	4,590	35,000
<b>Departmental Totals</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,590</b>	<b>\$4,590</b>	<b>\$35,000</b>

## Parks Development Impact Fee Fund

### Department Description

This cost center is used to accumulate and provide funds for park improvements needed to maintain existing levels of service to new growth in the community.

### FY2015 OPERATIONAL BUDGET

#### Parks Development Impact Fee Fund

Cost Center: #32033131

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	17,400	17,400	-
<b>Departmental Totals</b>	<b>\$-</b>	<b>\$-</b>	<b>\$17,400</b>	<b>\$17,400</b>	<b>\$-</b>



# General Government Development Impact Fee Fund

## Department Description

This cost center is used to accumulate and provide funds for general government improvements needed to maintain existing levels of service to new growth in the community.

### FY2015 BUDGET

#### General Government Development Impact Fee Fund

Cost Center: #32333138

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical		-	-	-	-
Purch. Property Services		-	-	-	-
Other Purchased Services		-	-	-	-
Supplies		-	-	-	-
Capital Outlay	1,782,757	3,430,325	-	-	2,000,000
<b>Departmental Totals</b>	<b>\$1,782,757</b>	<b>\$3,430,325</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,000,000</b>

## Public Safety Development Impact Fee Fund

### Department Description

This cost center is used to accumulate and provide funds for public safety facilities needed to maintain existing levels of service to new growth in the community. This fund accumulated fees until December 21, 2010, at which time revised fees were effective and two new funds were established for police specific projects and fire specific projects. This fund will be used for approved police and fire facilities until funds are depleted.

### FY2015 BUDGET

#### Public Safety Development Impact Fee Fund

Cost Center: #32222121 & 32222528

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	126,109	694,206	-	-	-
<b>Departmental Totals</b>	<b>\$126,109</b>	<b>\$694,206</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## Police Development Impact Fee Fund

### Department Description

This cost center is used to accumulate and provide funds for police facilities needed to maintain existing levels of service to new growth in the community. This fund was established to collect revised fees effective after December 2010.

### FY2015 BUDGET

#### Police Development Impact Fee Fund

Cost Center: #32322121

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	129,760	129,760	170,000
<b>Departmental Totals</b>	<b>\$-</b>	<b>\$-</b>	<b>\$129,760</b>	<b>\$129,760</b>	<b>\$170,000</b>

## Fire Development Impact Fee Fund

### Department Description

This cost center is used to accumulate and provide funds for fire facilities needed to maintain existing levels of service to new growth in the community. Facilities include all appurtenances, equipment and vehicles. This fund was established to collect revised fees effective after December 2010.

### FY2015 BUDGET

#### Fire Development Impact Fee Fund

Cost Center: #34422528

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	49,896	70,520	70,520	348,700
<b>Departmental Totals</b>	<b>\$-</b>	<b>\$49,896</b>	<b>\$70,520</b>	<b>\$70,520</b>	<b>\$348,700</b>

# Transportation Development Impact Fee Fund

## Department Description

This cost center is used to accumulate and provide funds for general government improvements needed to maintain existing levels of service to new growth in the community.

### FY2015 BUDGET

#### Transportation Development Impact Fee Fund

Cost Center: #32444145 & 32444146

#### Summary by Category

EXPENDITURE CATEGORY	FY11-12 ACTUAL	FY12-13 ACTUAL	FY13-14 BUDGET	FY13-14 REVISED	FY14-15 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	890,012	360,378	12,130,384	12,130,384	10,621,595
<b>Departmental Totals</b>	<b>\$890,012</b>	<b>\$360,378</b>	<b>\$12,130,384</b>	<b>\$12,130,384</b>	<b>\$10,621,595</b>



# Capital Improvement Plan

## What is a Capital Improvement Plan?

- The Capital Improvement Plan is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements typically with a total cost over \$25,000. Most often, capital expenditures that are less than \$25,000 are considered Operating Capital and are expended from the City's operating funds.
- It not only includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects anticipated into the indefinite future.
- All costs for the five year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation.
- The Plan is reviewed and updated annually, with a target date set in December of each year or in conjunction with operations budget.
- The Plan also serves as a foundation to the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.

## What is a Capital Improvement Program?

- The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
- Projects included within the five-year program should have sound cost estimates, an identified site and identified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
- The identification of a project within the five-year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

## The Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council in January of each year or soon thereafter. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent Annual Operational Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

There are several significant capital projects which, once operational, have a General Fund operating impact. The estimated FY14-15 operations and maintenance impact to the General Fund, primarily for the fire stations, the City Complex project, and the Police Department Substation totals \$0.3 million. These costs are anticipated to increase to \$0.5 million per year beginning in FY15-16 and thereafter. The estimated FY14-15 operations and maintenance impact to the Copper Sky Special Revenue Fund totals \$4.4 million. These costs are anticipated to stay consistent thereafter. The costs for the Copper Sky Recreation Complex will be funded through program and other revenues and budgeted General Fund transfers into the Copper Sky Special Revenue Fund.

The following identifies major areas of responsibility in completing the Capital Improvement Program:

### ***FINANCIAL SERVICES DEPARTMENT***

The calendar, coordination, development, and preparation of the Capital Improvement Program are completed through the Financial Services Department. The department coordinates and reviews estimates of available financial resources and assumptions regarding their availability for each of the five years within the program. The Financial Services Department also serves as the focus for all information, scheduling, and funding resources for departments in updating, preparing, and submitting projects. It is also responsible for the completion of the final draft of the Capital Improvement Program.

### ***DEPARTMENTS***

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs, and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

### ***CITY COUNCIL***

The preliminary Capital Improvement Program is typically presented to the City Council each fiscal year prior to operating budget presentations with proposed adoption in March. The schedule is flexible to allow for unusual circumstances regarding revenues or expenses that must be taken into account prior to adoption. Prior to the initiation of any individual project, additional approval must be provided by the City Council.

# Economic Assumptions and Financial Resources

## *ECONOMIC ASSUMPTIONS*

This Plan is based upon the following general assumptions:

- All costs are stated in current year dollars with no adjustments for inflation.
- The rate of growth in the community will continue on the following schedule of additional single family units per year:

FY14-15 450 units

FY15-16 550 units

FY16-17 600 units

FY17-18 600 units

FY18-19 650 units

## *FINANCIAL RESOURCES*

### **Construction Sales Taxes**

The City has dedicated one-half of all construction sales taxes to fund capital projects in the General Governmental CIP fund.

### **Development Impact Fees**

One of the most significant sources of capital project funding are Development Impact Fees (DIF), which are charged to new growth in the community at the time building permits are issued. By state statute, DIF may only pay for the costs of projects associated with growth, so only growth related projects are DIF eligible.

#### **Parks, Recreation DIF**

This fee is assessed on a per unit charge for residential construction. These funds are limited to facilities on real property up to 30 acres in area, or parks and recreation facilities larger than 30 acres if the facilities provide a direct benefit to the development which serves new growth in the community.

#### **Library DIF**

This fee is assessed on a per unit charge for residential construction. These funds are limited library facilities up to 10,000 square feet that provide a direct benefit to the development which serves new growth in the community.

#### **Police DIF**

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to Police facilities including all appurtenances, equipment, and vehicles that provide a direct benefit to the development which serves new growth in the community.

#### **Fire DIF**

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to Fire facilities including all appurtenances,



equipment, and vehicles that provide a direct benefit to the development which serves new growth in the community.

### **Transportation DIF**

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to facilities including arterial or collector streets or roads that have been designated on an officially adopted plan of the City, traffic signals and right-of-way and associated improvements that provides a direct benefit to the development which serves new growth in the community.

### **GRANTS**

Grants are available for various types of projects through different sources and governmental agencies. If capital grants are listed as the funding source, the project will not proceed until the grant is awarded. A grant funded project may also require City matching funds, which should also be clearly stated in the project description. The City may use the appropriate DIF as the matching portion for most grants.

### **LONG TERM DEBT**

Bonds, Certificates of Participation, Loans and Capital Leases are various forms of long-term financing tools available to the City. One or more of these financing tools may be utilized to complete a project earlier than would be possible if the City waited until it had the funds on hand to fully pay for the project. However, each of these financing tools requires a revenue stream with which to repay the debt. On November 4, 2008, voters of the City of Maricopa authorized bonding authority to sell bonds for the construction of projects for Park, Recreation, and Library as defined in the CIP in the amount of \$65.5 million.

### **DEVELOPER (PRIVATE) CONTRIBUTIONS**

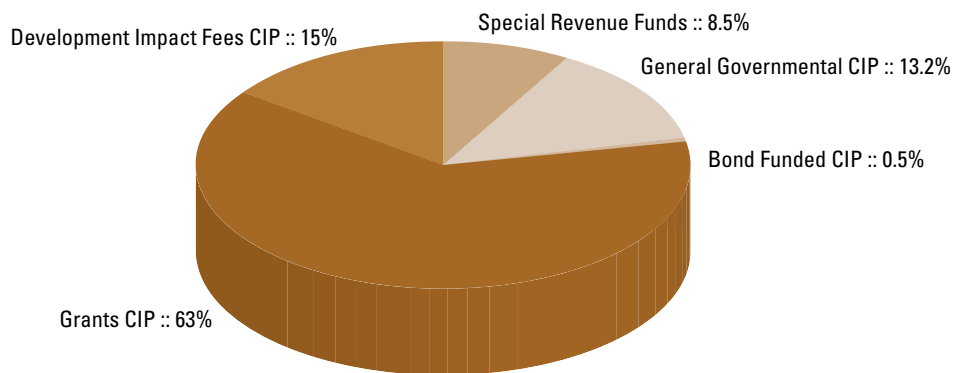
Developers contribute toward costs of capital projects when the construction is of direct benefit to their development and a requirement of the stipulations placed on the development's final plat. In some cases, funds are contributed toward a project from private sources as well. These sources are described as developer (if required) and private (if voluntary).

### **CURRENT AND ONE TIME REVENUES**

Dedicated one-time and current revenues are also used to fund capital projects. The dedicated onetime revenues are collected in the General Governmental CIP fund.

## CAPITAL EXPENDITURES BY FUND TYPE

FUND TYPE		FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Special Revenue Funds	8.5%	\$7,444,092	\$3,983,256	\$6,330,000	\$1,400,000	\$1,675,000
General Governmental CIP	13.2%	11,589,210	4,998,265	1,352,000	4,117,000	3,682,000
Bond Funded CIP	0.5%	400,000	-	-	-	-
Grants CIP	63.0%	55,452,229	1,254,702	-	-	-
Development Impact Fees CIP	15.0%	13,175,295	3,814,099	8,882,005	9,045,000	11,740,000
<b>Total</b>		<b>\$88,060,826</b>	<b>\$14,050,322</b>	<b>\$16,564,005</b>	<b>\$14,562,000</b>	<b>\$17,097,000</b>



## CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>COMMUNITY SERVICES</b>					
Master Plan Update	\$-	\$100,000	\$-	\$-	\$-
Main Library - Shelving	35,000	-	-	-	-
Pacana Park - Concrete Work	18,000	-	-	-	-
Pacana Park - Erosion Control Rock	51,300	-	-	-	-
Pacana Park - Irrigation Renovation	15,000	-	-	-	-
Pacana Park - Tree and Plant Replacement	-	45,000	-	-	-
<b>Total - Community Services</b>	<b>\$119,300</b>	<b>\$145,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>DEVELOPMENT SERVICES</b>					
General Plan Update	175,000	-	-	-	-
Regional Transportation Plan Update	338,000	-	-	-	-
Tortosa Flood Control Solution Assistance - Crossing @ Hartman Road (Culvert)	250,000	-	-	-	-
Zoning Code Rewrite	32,304	-	-	-	-
<b>Total - Development Services</b>	<b>\$795,304</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>ECONOMIC DEVELOPMENT</b>					
Economic Development Infrastructure Needs	\$845,000	\$500,000	\$500,000	\$500,000	\$500,000
Economic Development Vehicle	25,000	-	-	-	-

## CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Total - Economic Development</b>	<b>\$870,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>
<b>FIRE DEPARTMENT</b>					
Assistant to Firefighters - Hazmat Operations Vehicle	\$212,100	\$-	\$-	\$-	\$-
Cardiac Monitors	-	-	-	200,000	-
Extrication Equipment	140,000	-	70,000	-	-
Fire Department Air & Light Truck	-	-	500,000	-	-
Fire Department Car & Light Truck Replacement	40,000	100,000	90,000	90,000	-
Fire Department End-User Radios	56,600	56,600	56,600	-	-
Fire Department Ladder Tender - Equipment for 2 trucks	554,000	-	-	-	-
Fire Department Ladder Truck	-	-	-	1,300,000	-
Fire Department Radio Infrastructure Expansion	-	-	-	-	-
Fire Engine Replacement	-	-	-	800,000	800,000
Fire Station #572 - Phase 3 Construction	250,000	-	-	-	-
Fuel Card Reader System	90,000	-	-	-	-
Public Works Maintenance and Fire Fleet Facility	1,800,000	-	-	-	-
Security Systems - 571 and 574	50,000	-	-	-	-
Self Contained Breathing Apparatus (SCBA)	-	-	357,280	-	-

## CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Total - Fire Department</b>	<b>\$3,192,700</b>	<b>\$156,600</b>	<b>\$1,073,880</b>	<b>\$2,390,000</b>	<b>\$800,000</b>
<b>FINANCIAL SERVICES</b>					
Timekeeping and Scheduling Software	\$-	\$91,265	\$-	\$-	\$-
<b>Total - Financial Services</b>	<b>\$-</b>	<b>\$91,265</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>POLICE DEPARTMENT</b>					
Emergency Ops Center Construction (AZ Dept of Homeland Security grant)	\$300,000	\$-	\$-	\$-	\$-
Maricopa Police Department Substation at Regional Park	4,000,000	-	-	-	-
Police Body Cameras	65,000	17,000	17,000	17,000	17,000
Police DIMS (Digital Image Storage) Evidence Storage	29,358	-	-	-	-
Police Laptop Computer Replacement	75,000	75,000	75,000	75,000	75,000
Police Replacement Vehicles	170,000	255,000	255,000	255,000	255,000
Police Regional Wireless Cooperative (RWC)	100,000	-	-	-	-
Police Regional Wireless Cooperative (RWC) Microwave Antenna	85,000	-	-	-	-
Police Regional Wireless Cooperative (RWC) Repeater Station	1,500,000	-	-	-	-
Police Technology Infrastructure (Secure Data)	25,350	-	-	-	-
Police Technology Upgrades to existing cars	40,000	40,000	40,000	40,000	40,000

## CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Total - Police Department</b>	<b>\$6,389,708</b>	<b>\$387,000</b>	<b>\$387,000</b>	<b>\$387,000</b>	<b>\$387,000</b>
<b>PUBLIC WORKS</b>					
4-6 Ton Vibrating Asphalt Roller	\$-	\$-	\$60,000	\$-	\$-
Backhoe	-	150,000	-	-	-
Bowlin Road - Hartman to Murphy (Tortosa) Half Street Improvements	-	-	250,000	2,500,000	-
City Entry Monument Signage	-	130,000	150,000	-	-
CMAQ Grant - Paving Hartman Rd. (MCG to Bowlin) PM2.5 Mitigation	620,448	-	-	-	-
Community Development Block Grant (CDBG) Projects	299,795	-	-	-	-
Crack Seal Machine	-	-	-	-	75,000
Edison Road Extension - Connecting Edison to SR238 (Design & Construction)	3,337,500	-	-	-	-
Floodplain Reduction Downtown Area - CLOMR/LOMR	-	-	-	2,485,000	-
Hartman Road - Honeycutt to Bowlin (Tortosa) Half Street Improvements	-	-	250,000	2,500,000	-
Hartman Road Interim Improvements - MCG Hwy to Bowlin Road Pavement	-	500,000	2,000,000	-	-
Highway Safety Improvement Program - Systematic Sign Management System	188,500	241,800	-	-	-
Honeycutt Rd - Porter to White & Parker (7 Ranches) Half Street Improvements	-	2,402,499	-	-	-

## CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Honeycutt Rd Bridge @ Santa Cruz Wash		-	-	750,000	3,000,000
Honeycutt Rd - White & Parker to Santa Cruz Wash Road Widening	-	-	-	350,000	3,000,000
MCG Highway Maintenance & Improvements	-	950,000	450,000	-	-
MCG Highway Widening - Porter to White & Parker	-	540,000	3,790,000	-	-
MCG Highway Widening - White & Parker to City Limits	-	-	2,498,125	1,300,000	3,085,000
Murphy Rd. - Honeycutt to Bowlin (Tortosa) Half Street Improvements	-	-	-	-	2,250,000
Public Works Maintenance and Fire Fleet Facility	4,475,000	-	-	-	-
Public Works Pick-Up Trucks	-	45,069	70,000	-	-
Recreation & Aquatic Center	200,000	-	-	-	-
Regional Park & Sports Complex	200,000	-	-	-	-
Regional Park Offsite Roadway Improvements: Bowlin Rd, SR347 & MLK Blvd	-	594,616	-	-	-
Roosevelt & Lexington Drainage Project	-	78,156	-	-	-
Safe Routes to Schools Vehicle Feedback Signs - Sidewalk (Juan Str. To Bowlin Rd)	232,406	-	-	-	-
Santa Cruz Wash Regional Flood Control Solution - Design	2,000,000	-	-	-	-
Signal @ Hartman Road & Honeycutt Road	-	50,000	350,000	-	-
Signal @ White & Parker Rd and Honeycutt Rd	-	350,000	-	-	-

## CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Skip Loader	-	80,000	-	-	-
Small Dump Truck (1-Ton)	-	50,000	-	-	-
Smith Enke & Porter Road Intersection & Chase to White & Parker Improvements	1,511,650	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Construction	-	2,000,000	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Design - Grant Funded	282,975	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Signalization	-	2,000,000	-	-	-
SR347 Overpass Project: AmTrak Station Relocation Construction	1,782,972	-	-	-	-
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements	3,825,381	-	875,000	-	-
SR347 Overpass Project: Overpass Construction - Grant Funded	52,000,000	-	-	-	-
SR347 Overpass Project: Overpass Design Concept Report to 30%	500,000	-	-	-	-
SR347 Overpass Project: Transportation Center	800,000	-	-	-	-
SR347 Widening: Smith Enke to Cobblestone Farms Drive - Design & Construction	1,200,000	-	-	-	-
State Special Projects Grant - MDWID Phase II	300,000	-	-	-	-
Street Maintenance	2,000,000	1,600,000	1,500,000	1,400,000	1,600,000
Street Sweepers	-	508,317	-	-	-



## CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Tandem-Axle Dump Truck	-	-	110,000	-	-
UPRR Grade Separation Study/Design - White & Parker Road	937,187	-	-	-	-
White & Parker - City Hall Property Frontage Half Street Improvements	-	500,000	2,250,000	-	-
White & Parker Rd - South of Honeycutt to Cowpath (7 Ranches) Half Street Improvements	-	-	-	-	2,400,000
<b>Total - Development Services</b>	<b>\$76,693,814</b>	<b>\$12,770,457</b>	<b>\$14,603,125</b>	<b>\$11,285,000</b>	<b>\$15,410,000</b>
<b>Total Capital Improvements</b>	<b>\$88,060,826</b>	<b>\$14,050,322</b>	<b>\$16,564,005</b>	<b>\$14,562,000</b>	<b>\$17,097,000</b>

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Capital Expenditures by Department - Out Year Projects

FUND	FY19-24
<b>Community Services</b>	
Main Library Construction	\$15,227,816
<b>Economic Development</b>	
Economic Development Infrastructure Needs	2,000,000
<b>Fire Department</b>	
Fire Department Radio Infrastructure Expansion	5,000,000
<b>Police Department</b>	
Police Body Cameras	68,000
Police Laptop Computer Replacement	300,000
Police Replacement Vehicles	1,275,000
Police Technology Upgrades to Existing Vehicles	200,000
<b>Public Works</b>	
MCG Highway Widening - White & Parker to City Limits	8,000,000
Street Maintenance	6,000,000
<b>Total Out Year Projects</b>	<b>\$38,070,816</b>

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>GENERAL GOVERNMENTAL CIP FUND</b>					
<b>Beginning Cash Available</b>	<b>\$15,892,697</b>	<b>\$5,076,342</b>	<b>\$861,391</b>	<b>\$312,288</b>	<b>\$(2,981,743)</b>
<b>Revenues:</b>					
Sales Tax	772,855	783,314	802,897	822,969	839,429
Total Sources of Cash	\$16,665,552	\$5,859,656	\$1,664,288	\$1,135,257	\$(2,142,314)
<b>Expenditures:</b>					
Maricopa Police Department Substation at Regional Park	4,000,000	-	-	-	-
Public Works Maintenance and Fire Fleet Facility	1,800,000	-	-	-	-
SR347 Overpass Project: AmTrak Station Relocation Construction	1,782,972	-	-	-	-
Police Regional Wireless Cooperative (RWC) Repeater Station	1,500,000	-	-	-	-
Economic Development Infrastructure Needs	845,000	500,000	500,000	500,000	500,000
Fire Department Ladder Tender - Equipment for 2 trucks	554,000	-	-	-	-
General Plan Update	175,000	-	-	-	-
Extrication Equipment	140,000	-	70,000	-	-
Police Regional Wireless Cooperative (RWC)	100,000	-	-	-	-
CMAQ Grant - Paving Hartman Rd. (MCG to Bowlin) PM2.5 Mitigation - Local Match	90,926	-	-	-	-

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Fuel Card Reader System	90,000				
Police Regional Wireless Cooperative (RWC) Microwave Antenna	85,000	-	-	-	-
Police Laptop Computer Replacement	75,000	75,000	75,000	75,000	75,000
Police Body Cameras	65,000	17,000	17,000	17,000	17,000
Pacana Park - Erosion Control Rock	51,300	-	-	-	-
Security System - 571 and 574	50,000				
Police Technology Upgrades to Existing Vehicles	40,000	40,000	40,000	40,000	40,000
Zoning Code Rewrite	32,304	-	-	-	-
Police DIMS (Digital Image Storage) Evidence Storage	29,358	-	-	-	-
Police Technology Infrastructure (Secure Data)	25,350	-	-	-	-
Economic Development Vehicle	25,000				
Pacana Park - Concrete Work	18,000	-	-	-	-
Pacana Park - Irrigation Renovation	15,000	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Construction	-	2,000,000	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Signalization	-	2,000,000	-	-	-
City Entry Monument Signage at Regional Park	-	130,000	150,000	-	-

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Community Services Master Plan Update	-	100,000	-	-	-
Timekeeping & Scheduling System	-	91,265	-	-	-
Pacana Park - Tree & Plant Replacement	-	45,000	-	-	-
Fire Department Air & Light Truck	-	-	500,000	-	-
Floodplain Reduction Downtown Area - CLOMR/LOMR	-	-	-	2,485,000	-
Fire Engine Replacement	-	-	-	800,000	800,000
Cardiac Monitors	-	-	-	200,000	-
Murphy Rd. - Honeycutt to Bowlin (Tortosa) Half Street Improvements	-	-	-	-	2,250,000
Total Uses of Cash	\$11,589,210	\$4,998,265	\$1,352,000	\$4,117,000	\$3,682,000
<b>Ending Cash Available</b>	<b>\$5,076,342</b>	<b>\$861,391</b>	<b>\$312,288</b>	<b>\$(2,981,743)</b>	<b>\$(5,824,314)</b>
<b>HIGHWAY USER REVENUE FUND (HURF)</b>					
<b>Beginning Cash Available</b>	<b>\$4,726,775</b>	<b>\$823,978</b>	<b>\$1,420,662</b>	<b>\$(1,561,455)</b>	<b>\$(121,635)</b>
<b>Revenues:</b>					
Motor Vehicle Fuel Tax	2,983,580	3,073,087	3,165,280	3,260,238	3,358,046
Interest Earnings	7,500	-	-	-	-
Total Sources of Cash	\$7,717,855	\$3,897,065	\$4,585,942	\$1,698,784	\$3,236,410
<b>Expenditures:</b>					

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Operating</b>					
Operating Expenditures	1,665,941	1,715,919	1,767,397	1,820,419	1,875,031
<b>Capital</b>					
Public Works & Fire Administration Maintenance Facility	4,227,936	-	-	-	-
SR347 Overpass Project: Transportation Center	800,000	-	-	-	-
Street Maintenance	200,000	-	-	-	-
Signal @ White & Parker Rd and Honeycutt Rd	-	350,000	-	-	-
Backhoe	-	150,000	-	-	-
Skip Loader	-	80,000	-	-	-
Signal @ Hartman Road & Honeycutt Road	-	50,000	350,000	-	-
Small Dump Truck (1-Ton)	-	50,000	-	-	-
Public Works Pick-Up Trucks	-	45,069	70,000	-	-
Street Sweepers - Grant Submission to MAG - Local Match	-	35,415	-	-	-
MCG Highway Widening - Porter to White & Parker	-	-	3,790,000	-	-
Tandem-Axle Dump Truck	-	-	110,000	-	-
4-6 Ton Vibrating Asphalt Roller	-	-	60,000	-	-
Crack Seal Machine	-	-	-	-	75,000

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Total Uses of Cash	\$6,893,877	\$2,476,403	\$6,147,397	\$1,820,419	\$1,950,031
<b>Ending Cash Available</b>	<b>\$823,978</b>	<b>\$1,420,662</b>	<b>\$(1,561,455)</b>	<b>\$(121,635)</b>	<b>\$1,286,379</b>
<b>LOCAL ROAD MAINTENANCE FUND</b>					
<b>Beginning Cash Available</b>	<b>\$1,591,728</b>	<b>\$1,297,728</b>	<b>\$1,299,728</b>	<b>\$900,728</b>	<b>\$601,728</b>
<b>Revenues:</b>					
Interest Earnings	6,000	2,000	1,000	1,000	1,000
Total Sources of Cash	\$1,597,728	\$1,299,728	\$1,300,728	\$901,728	\$602,728
<b>Expenditures:</b>					
Street Maintenance	300,000	-	400,000	300,000	400,000
Total Uses of Cash	\$300,000	\$-	\$400,000	\$300,000	\$400,000
<b>Ending Cash Available</b>	<b>\$1,297,728</b>	<b>\$1,299,728</b>	<b>\$900,728</b>	<b>\$601,728</b>	<b>\$202,728</b>
<b>COUNTY ROAD TAX</b>					
<b>Beginning Cash Available</b>	<b>\$3,122,890</b>	<b>\$2,711,734</b>	<b>\$688,962</b>	<b>\$338,962</b>	<b>\$438,962</b>
<b>Revenues:</b>					
County Road Tax	1,500,000	1,200,000	1,200,000	1,200,000	1,200,000
Interest Earnings	5,000	-	-	-	-
Total Sources of Cash	\$4,627,890	\$3,911,734	\$1,888,962	\$1,538,962	\$1,638,962

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Expenditures:</b>					
Street Maintenance	1,500,000	1,600,000	1,100,000	1,100,000	1,200,000
Regional Transportation Plan	338,000	-	-	-	-
Community Development Block Grant Projects - Paving (Local Match)	78,156	-	-	-	-
MCG Highway Maintenance & Improvements	-	950,000	450,000	-	-
Regional Park Offsite Roadway Improvements: Bowlin Rd, SR347 & MLK Blvd	-	594,616	-	-	-
Roosevelt & Lexington Drainage Project	-	78,156	-	-	-
Total Uses of Cash	\$1,916,156	\$3,222,772	\$1,550,000	\$1,100,000	\$1,200,000
<b>Ending Cash Available</b>	<b>\$2,711,734</b>	<b>\$688,962</b>	<b>\$338,962</b>	<b>\$438,962</b>	<b>\$438,962</b>
<b>GRANTS CIP FUND</b>					
<b>Beginning Cash Available</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>Revenues:</b>					
Other Sources of Cash	55,452,229	1,254,702	-	-	-
Total Sources of Cash	\$55,452,229	\$1,254,702	\$-	\$-	\$-
<b>Expenditures:</b>					
SR347 Overpass Project: Overpass Construction - Grant Funded	52,000,000	-	-	-	-



## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
UPRR Grade Separation Study/Design - White & Parker Road	937,187	-	-	-	-
CMAQ Grant - Paving Hartman Rd. (MCG to Bowlin) PM2.5 Mitigation	529,522				
Emergency Ops Center Construction (AZ Dept of Homeland Security grant)	300,000	-	-	-	-
State Special Projects Grant - MDWID Phase II	300,000	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Design	282,975				
Tortossa Flood Control Solution Assistance - Crossing @ Hartman Road (Culvert)	250,000				
Safe Routes to Schools Vehicle Feedback Signs - Sidewalk (Juan Str. To Bowlin Rd)	232,406				
Community Development Block Grant Projects	221,639	-	-	-	-
Assistant to Firefighters - Hazmat Operations Vehicle	210,000				
Highway Safety Improvement Program - Systematic Sign Management System	188,500	241,800	-	-	-
MCG Highway Widening - Porter to White & Parker	-	540,000	-	-	-
Street Sweepers - Grant Submission to MAG	-	472,902	-	-	-
Total Uses of Cash	\$55,452,229	\$1,254,702	\$-	\$-	\$-
<b>Ending Cash Available</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>PARKS BOND FUND</b>					
<b>Beginning Cash Available</b>	<b>\$400,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Revenues:</b>					
Proceeds from Debt Issuance	-	-	-	-	-
Total Sources of Cash	\$400,000	\$-	\$-	\$-	\$-
<b>Expenditures:</b>					
Regional Park & Sports Complex	200,000	-	-	-	-
Recreation & Aquatic Center	200,000	-	-	-	-
Total Uses of Cash	\$400,000	\$-	\$-	\$-	\$-
<b>Ending Cash Available</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

### LIBRARY DEVELOPMENT IMPACT FEE FUND

<b>Beginning Cash Available</b>	<b>\$777,094</b>	<b>\$746,784</b>	<b>\$754,434</b>	<b>\$765,144</b>	<b>\$772,794</b>
<b>Revenues:</b>					
Development Impact Fees	4,590	7,650	10,710	7,650	6,800
Interest Earnings	100	-	-	-	-
Total Sources of Cash	\$781,784	\$754,434	\$765,144	\$772,794	\$779,594
<b>Expenditures:</b>					
Main Library Shelving	35,000	-	-	-	-
Total Uses of Cash	\$35,000	\$-	\$-	\$-	\$-

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Ending Cash Available</b>	<b>\$746,784</b>	<b>\$754,434</b>	<b>\$765,144</b>	<b>\$772,794</b>	<b>\$779,594</b>
<b>PARKS DEVELOPMENT IMPACT FEE FUND</b>					
<b>Beginning Cash Available</b>	<b>\$906,142</b>	<b>\$1,266,152</b>	<b>\$1,861,502</b>	<b>\$2,694,992</b>	<b>\$3,290,342</b>
<b>Revenues:</b>					
Development Impact Fees	\$357,210	\$595,350	\$833,490	\$595,350	\$529,200
Interest Earnings	2,800	-	-	-	-
Total Sources of Cash	\$1,266,152	\$1,861,502	\$2,694,992	\$3,290,342	\$3,819,542
<b>Ending Cash Available</b>	<b>1,266,152</b>	<b>1,861,502</b>	<b>2,694,992</b>	<b>3,290,342</b>	<b>3,819,542</b>
<b>POLICE DEVELOPMENT IMPACT FEE FUND</b>					
<b>Beginning Cash Available</b>	<b>\$174,362</b>	<b>\$23,122</b>	<b>\$(201,278)</b>	<b>\$(413,438)</b>	<b>\$(637,838)</b>
<b>Revenues:</b>					
Development Impact Fees	18,360	30,600	42,840	30,600	27,200
Interest Earnings	400	-	-	-	-
Total Sources of Cash	\$193,122	\$53,722	\$(158,438)	\$(382,838)	\$(610,638)
<b>Expenditures:</b>					
Police Replacement Vehicles	170,000	255,000	255,000	255,000	255,000
Total Uses of Cash	\$170,000	\$255,000	\$255,000	\$255,000	\$255,000

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Ending Cash Available</b>	\$23,122	\$(201,278)	\$(413,438)	\$(637,838)	\$(865,638)
<b>FIRE DEVELOPMENT IMPACT FEE FUND</b>					
<b>Beginning Cash Available</b>	\$467,053	\$344,773	\$564,373	\$587,173	\$(426,627)
<b>Revenues:</b>					
Development Impact Fees	\$225,720	\$376,200	\$526,680	\$376,200	\$334,400
Interest Earnings	700	-	-	-	-
<b>Total Sources of Cash</b>	\$693,473	\$720,973	\$1,091,053	\$963,373	\$(92,227)
<b>Expenditures:</b>					
Fire Station #572 - Phase 3 Construction	250,000	-	-	-	-
Fire Department End-User Radios	56,600	56,600	56,600	-	-
Fire Department Car & Light Truck Replacement	40,000	100,000	90,000	90,000	-
Assistance to Firefighters Grant - Hazmat Operations Vehicle (Local Match)	2,100	-	-	-	-
Self Contained Breathing Apparatus (SCBA)	-	-	357,280	-	-
Fire Department Ladder Truck	-	-	-	1,300,000	-
<b>Total Uses of Cash</b>	\$348,700	\$156,600	\$503,880	\$1,390,000	\$-
<b>Ending Cash Available</b>	\$344,773	\$564,373	\$587,173	\$(426,627)	\$(92,227)
<b>GENERAL DEVELOPMENT IMPACT FEE FUND</b>					

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
<b>Beginning Cash Available</b>	\$-	\$(2,000,000)	\$(2,000,000)	\$(2,000,000)	\$(2,000,000)
<b>Revenues:</b>					
Development Impact Fees	-	-	-	-	-
<b>Total Sources of Cash</b>	\$-	\$(2,000,000)	\$(2,000,000)	\$(2,000,000)	\$(2,000,000)
<b>Expenditures:</b>					
Santa Cruz Wash Regional Flood Control Solution	2,000,000	-	-	-	-
<b>Total Uses of Cash</b>	\$2,000,000	\$-	\$-	\$-	\$-
<b>Ending Cash Available</b>	\$(2,000,000)	\$(2,000,000)	\$(2,000,000)	\$(2,000,000)	\$(2,000,000)

### TRANSPORTATION DEVELOPMENT IMPACT FEE FUND

<b>Beginning Cash Available</b>	\$20,568,768	\$10,711,703	\$8,474,254	\$1,982,199	\$(4,252,751)
<b>Revenues:</b>					
Development Impact Fees	699,030	1,165,050	1,631,070	1,165,050	1,035,600
Interest Earnings	65,500	-	-	-	-
<b>Total Sources of Cash</b>	\$21,333,298	\$11,876,753	\$10,105,324	\$3,147,249	\$(3,217,151)
<b>Expenditures:</b>					
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements	3,825,381	-	875,000	-	-

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Edison Road Extension - Connecting Edison to SR238 (Design & Construction)	3,337,500	-	-	-	-
Smith Enke & Porter Road Intersection & Chase to White & Parker Improvements	1,511,650	-	-	-	-
SR347 Widening: Smith Enke to Cobblestone Farms Drive - Design & Construction	1,200,000	-	-	-	-
SR347 Overpass Project: Overpass Design Concept Report to 30%	500,000	-	-	-	-
Public Works Maintenance and Fire Fleet Facility	247,064	-	-	-	-
Honeycutt Rd - Porter to White & Parker (7 Ranches) Half Street Improvements	-	2,402,499	-	-	-
White & Parker - City Hall Property Frontage Half Street Improvements	-	500,000	2,250,000	-	-
Hartman Road Interim Improvements - MCG Hwy to Bowlin Road Pavement	-	500,000	2,000,000	-	-
MCG Highway Widening - White & Parker to City Limits	-	-	2,498,125	1,300,000	3,085,000
Bowlin Road - Hartman to Murphy (Tortosa) Half Street Improvements	-	-	250,000	2,500,000	-
Hartman Road - Honeycutt to Bowlin (Tortosa) Half Street Improvements	-	-	250,000	2,500,000	-
Honeycutt Rd Bridge @ Santa Cruz Wash	-	-	-	750,000	3,000,000
Honeycutt Rd - White & Parker to Santa Cruz Wash Road Widening	-	-	-	350,000	3,000,000
White & Parker Rd - South of Honeycutt to Cowpath (7 Ranches) Half Street Improvements	-	-	-	-	2,400,000
<b>Total Uses of Cash</b>	<b>\$10,621,595</b>	<b>\$3,402,499</b>	<b>\$8,123,125</b>	<b>\$7,400,000</b>	<b>\$11,485,000</b>

## CAPITAL IMPROVEMENT PLAN FY2014-2015

### Fund Cash Flows

FUND	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Ending Cash Available	\$10,711,703	\$8,474,254	\$1,982,199	\$(4,252,751)	\$(14,702,151)



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### 4-6 Ton Vibrating Asphalt Roller

Project No. NA

Project Cost: \$60,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This will provide funding for the purchase of a 4-6 ton vibrating asphalt roller. The Public Works Division will use this equipment for maintaining roads and alleys.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Heavy Equipment	\$-	\$-	\$60,000	\$-	\$-	\$-	\$60,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$60,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$60,000</b>
<b>Funding Sources</b>							
HURF	\$-	\$-	\$60,000	\$-	\$-	\$-	\$60,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$60,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$60,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Assistant to Firefighter Grant –Hazmat Operations Vehicle      Project No. NA

Project Cost: \$212,100  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Assistance to Firefighters for the purchase of Hazmat Operations Vehicle. There is a 10% if the grant is awarded of \$21,000 the Fire Department will need.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
67742-VEHICLES	\$210,000	\$-	\$-	\$-	\$-	\$-	\$210,000
67742-VECHILES	2,100	-	-	-	-	-	2,100
<b>Total</b>	<b>\$212,100</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$212,100</b>
<b>Funding Sources</b>							
Grants Fund	\$210,000	\$-	\$-	\$-	\$-	\$-	\$210,000
344 Fire DIF#3	\$2,100	-	-	-	-	-	2,100
<b>Total</b>	<b>\$212,100</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$212,100</b>
<b>Budget Impact</b>							
	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

Backhoe	Project No. NA
Project Cost:	\$150,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding to purchase a used backhoe for the purpose of road maintenance. A backhoe is used for repairs and maintenance of the citywide street system, cleaning out washes after flooding, and construction of drainage improvements.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Heavy Equipment	\$-	\$150,000	\$-	\$-	\$-	\$-	\$150,000
<b>Total</b>	<b>\$-</b>	<b>\$150,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$150,000</b>

#### Funding Sources

HURF	\$-	\$150,000	\$-	\$-	\$-	\$-	\$150,000
<b>Total</b>	<b>\$-</b>	<b>\$150,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$150,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Body Cameras/Docking Stations and Cloud Storage for Body Cameras**

**Project No. NA**

Project Cost: \$201,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: To purchase Body cameras for officers.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Computer Equipment	\$65,000	\$17,000	\$17,000	\$17,000	\$17,000	\$68,000	\$201,000
<b>Total</b>	<b>\$65,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$68,000</b>	<b>\$201,000</b>
<b>Funding Sources</b>							
Gen Govt CIP Fund	\$65,000	\$17,000	\$17,000	\$17,000	\$17,000	\$68,000	\$201,000
<b>Total</b>	<b>\$65,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$68,000</b>	<b>\$201,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Bowlin Road – Hartman to Murphy (Tortosa) Half Street Improvements**

**Project No. NA**

Project Cost:	\$2,750,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This is a half street improvement to the Principal Arterial standard. This will entail paving two through lanes and a continuous two way left turn lane from Hartman Road to Murphy Road.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
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#### Expenditures

Capital Street Projects	\$-	\$-	\$250,000	\$-	\$-	\$-	\$250,000
Design Services	-	-	-	2,500,000	-	-	2,500,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>	<b>\$2,500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,750,000</b>

#### Funding Sources

Transportation DIF Fund	\$-	\$-	\$250,000	\$2,500,000	\$-	\$-	\$2,750,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>	<b>\$2,500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,750,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Cardiac Monitors

Project No. NA

Project Cost: \$200,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project is for the replacement of current cardiac monitors reaching their end-of-service life in 2017.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
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#### Expenditures

Machinery	\$-	\$-	\$-	\$200,000	\$-	\$-	\$200,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$-	\$-	\$-	\$200,000	\$-	\$-	\$200,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### City Entry Monument Signage

Project No. NA

Project Cost:	\$280,000
Previous Cost:	\$0
O&M Impact:	\$5,000
Department:	The Public Safety Division
Description:	This project is for the design and construction of entryway monument signs at the north end of the municipal city limits as well as a southern entry monument located at the Regional Park site, welcoming visitors and adding to the City brand.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
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#### Expenditures

IMPROVEMENTS OTHER THEN BLDGS	\$-	\$130,000	\$150,000	\$-	\$-	\$-	\$280,000
<b>Total</b>	<b>\$-</b>	<b>\$130,000</b>	<b>\$150,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$280,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$-	\$130,000	\$150,000	\$-	\$-	\$-	\$280,000
<b>Gen Govt CIP Fund</b>	<b>\$-</b>	<b>\$130,000</b>	<b>\$150,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$280,000</b>

#### Budget Impact

Total O&M Costs	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
<b>Total</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$30,000</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### CMAQ Grant Submission-Paving Hartman Road

Project No. NA

Project Cost: \$620,488  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Paving 7,920 linear of Hartman Road using chip seal over 6" base course. Paving will begin at Maricopa Casa Grande Highway and go north. There is a cost share to this grant submission of \$90,926 that will need to be listed separately by The Public Works Division.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
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#### Expenditures

67750-STREET PROJECTS- CAPITAL	\$529,522	\$-	\$-	\$-	\$-	\$-	\$620,448
67750-STREET PROJECTS- CAPITAL	\$90,926	-	-	-	-	-	-
<b>Total</b>	<b>\$620,448</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$620,448</b>

#### Funding Sources

Grants Fund	\$529,522	\$-	\$-	\$-	\$-	\$-	\$620,448
Gen Govt CIP Fund	90,926	-	-	-	-	-	-
<b>Total</b>	<b>\$620,448</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$620,448</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Community Development Block Grant (CDBG)

#### Project No. NA

Project Cost: \$299,795  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This Community Development Block Grant funding is provided by the Arizona Department of Housing, in partnership with the City of Eloy, through the Method of Distribution with the Central Arizona Association of Governments (CAAG). The City of Maricopa is expecting funding to be distributed in the fall of 2013.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Improvements (non-Building)	\$221,639	\$-	\$-	\$-	\$-	\$-	\$-
Improvements (non-Building)	\$78,156	\$-	\$-	\$-	\$-	\$-	\$299,795
<b>Total</b>	<b>\$299,795</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$299,795</b>
<b>Funding Sources</b>							
County Road Tax	\$78,156	\$-	\$-	\$-	\$-	\$-	\$78,156
Grants Fund	\$221,639	\$-	\$-	\$-	\$-	\$-	\$221,639
<b>Total</b>	<b>\$221,639</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$299,795</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Crack Seal Machine

Project No. NA

Project Cost:	\$75,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding to purchase a machine designed to fill cracks in roads, including a crack sealing machine and a vacuum for cleaning cracks and to ensure efficient maintenance.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
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#### Expenditures

Heavy Equipment	\$-	\$-	\$-	\$-	\$75,000	\$-	\$75,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$75,000</b>	<b>\$-</b>	<b>\$75,000</b>

#### Funding Sources

HURF	\$-	\$-	\$-	\$-	\$75,000	\$-	\$75,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$75,000</b>	<b>\$-</b>	<b>\$75,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### DIMS (Digital Image Storage)

#### Project No. NA

Project Cost:	\$29,358
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	This project provides funding for the purchase of hardware and software to accommodate digital image storage. This equipment is designed to decrease the amount of time it takes to impound digital evidence. It is also designed to increase the accessibility of digital evidence to investigators and prosecutors.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Computer Equipment	\$29,358	\$-	\$-	\$-	\$-	\$-	\$29,358
<b>Total</b>	<b>\$29,538</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$29,358</b>
<b>Gen Govt CIP Fund</b>							
Gen Govt CIP Fund	\$29,358	\$-	\$-	\$-	\$-	\$-	\$29,358
<b>Total</b>	<b>\$29,538</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$29,358</b>
<b>Total O&amp;M Costs</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Economic Development Infrastructure Needs

Project No. 31004

Project Cost:	\$4,845,000
Previous Cost:	\$68,827
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project represents infrastructure improvements to economic development related initiatives, most notably the development of the Estrella Gin Business Park.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$845,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000	\$4,845,000
<b>Total</b>	<b>\$845,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,000,000</b>	<b>\$4,845,000</b>

#### Funding Sources

HURF	\$845,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000	\$4,845,000
<b>Total</b>	<b>\$845,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,000,000</b>	<b>\$4,845,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Economic Development Prospect Touring Vehicle

Project No. 31004

Project Cost:	\$55,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project funds the purchase of a vehicle which will provide economic development staff with fulltime access to a vehicle.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$25,000	\$-	\$-	\$-	\$-	\$30,000	\$55,000
<b>Total</b>	<b>\$25,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$30,000</b>	<b>\$55,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$25,000	\$-	\$-	\$-	\$-	\$30,000	\$55,000
<b>Total</b>	<b>\$25,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$30,000</b>	<b>\$55,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Edison Road Extension – Connecting Edison Ave to SR238 Project No. NA

Project Cost:	\$2,587,500
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Development Services
Description:	This project is planned to connect Edison Road to State Route 238 in the future. The alignment for this future connection is not determined at this time.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Construction - Contracted	\$3,337,500	\$-	\$-	\$-	\$-	\$-	\$3,337,500
Design Services	-	-	-	-	-	-	-
<b>Total</b>	<b>\$3,337,500</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$3,337,500</b>

#### Funding Sources

Transportation DIF Fund	\$3,337,500	\$-	\$-	\$-	\$-	\$-	\$3,337,500
<b>Total</b>	<b>\$3,337,500</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$3,337,500</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Emergency Ops Center Construction (AZ Dept of Homeland Security Grant)**

**Project No. NA**

Project Cost: \$300,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Construction of an Emergency Operations Center at a location to be determined. Grant Program funded through the AZ Department of Homeland Security.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Construction - Buildings	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
<b>Total</b>	<b>\$300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$300,000</b>
<b>Funding Sources</b>							
Grants Fund	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
<b>Total</b>	<b>\$300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$300,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Extrication Equipment

Project No. NA

Project Cost:	\$210,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project is to replace two sets of existing extrication equipment that are reaching the end of their service life. New extrication equipment for fire operations and ensures that the city will maintain safe and effective emergency response capabilities.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Machinery	\$140,000	\$-	\$70,000	\$-	\$-	\$-	\$210,000
<b>Total</b>	<b>\$140,000</b>	<b>\$-</b>	<b>\$70,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$210,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$140,000	\$-	\$70,000	\$-	\$-	\$-	\$210,000
<b>Total</b>	<b>\$140,000</b>	<b>\$-</b>	<b>\$70,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$210,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### FD Fire Engine Replacement

Project No. NA

Project Cost: \$1,600,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project is for the purchase of one (1) new fire engine (pumper) and equipment for emergency response in FY 17/18 and one (1) new fire engine (pumper) and equipment for emergency response in FY 18/19. The project will replace two Freightliner Fire Engines which will have reached their expected end-of-life as emergency vehicles. Fire engines are used for emergency incident response.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$-	\$-	\$-	\$800,000	\$800,000	\$-	\$1,600,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$-</b>	<b>\$1,600,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$-	\$-	\$-	\$800,000	\$800,000	\$-	\$1,600,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$-</b>	<b>\$1,600,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### FD Fuel Card Reader System

Project No. NA

Project Cost: \$90,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project is for the purchase and installation of hardware and software required to install electronic fuel card reader systems on the fuel cells located at each fire station to accurately track consumption of diesel fuel by department and unit.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Computer Equipment	\$90,000	\$-	\$-	\$-	\$-	\$-	\$90,000
<b>Total</b>	<b>\$90,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$90,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$90,000	\$-	\$-	\$-	\$-	\$-	\$90,000
<b>Total</b>	<b>\$90,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$90,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### FD Radio Infrastructure

Project No. NA

Project Cost:	\$5,000,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	The project will provide 700/800 MHz radio infrastructure to the Southeast portion of the City to maintain adequate public safety radio coverage.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$-	\$-	\$-	\$-	\$-	\$500,000	\$500,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$500,000</b>	<b>\$500,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$-	\$-	\$-	\$-	\$-	\$500,000	\$500,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$500,000</b>	<b>\$500,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### FD Stations 571 and 574 Security Systems

Project No. NA

Project Cost:	\$30,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding for equipment that will efficiently load material. This is a replacement vehicle.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Computer Equipment	\$50,000	\$-	\$-	\$-	\$-	\$-	\$50,000
<b>Total</b>	<b>\$50,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$50,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$50,000	\$-	\$-	\$-	\$-	\$-	\$50,000
<b>Total</b>	<b>\$50,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$50,000</b>

#### Budget Impact

Total O&M Costs	\$500	\$500	\$500	\$500	\$500	\$500	\$3,000
<b>Total</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$3,000</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Fire Department Car & Light Truck Replacement

Project No. NA

Project Cost:	\$320,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project will help meet the City's goal of providing adequate public safety services by funding vehicles for use by the Fire Department. These vehicles are for commercial inspections, structure fire investigations, public education, training, delivering supplies, and transportation to and from fire stations. These units would also be available to be called out any time of day or night for fire responses, support service response, and mechanical response.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
--	-------------	-------------	-------------	-------------	-------------	-------------	------------------

#### Expenditures

Vehicles	\$40,000	\$100,000	\$90,000	\$90,000	\$-	\$-	\$320,000
<b>Total</b>	<b>\$40,000</b>	<b>\$100,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$320,000</b>

#### Funding Sources

Fire DIF Fund	\$40,000	\$100,000	\$90,000	\$90,000	\$-	\$-	\$320,000
<b>Total</b>	<b>\$40,000</b>	<b>\$100,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$320,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Fire Department End-User Radios

Project No. 32006

Project Cost:	\$169,800
Previous Cost:	\$0
O&M Impact:	\$3,305
Department:	The Public Safety Division
Description:	This project will provide funding for dual-based replacement radios for the Fire Department.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Machinery	\$56,600	\$56,600	\$56,600	\$-	\$-	\$-	\$169,800
<b>Total</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$169,800</b>

#### Funding Sources

Fire DIF Fund	\$56,600	\$56,600	\$56,600	\$-	\$-	\$-	\$169,800
<b>Total</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$169,800</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### FD Ladder Truck

#### Project No. NA

Project Cost:	\$1,300,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project is for the purchase of one (1) new ladder truck and equipment for emergency response. The project will replace a ladder truck in-service which will have reached its expected end-of-life as a front line emergency vehicle. A ladder truck used for emergency incident response. It supports emergency operations with elevated fire streams, roof access for commercial buildings, and victim rescue in above-grade and below-grade stations.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$-	\$-	\$-	\$1,300,000	\$-	\$-	\$1,300,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>

#### Funding Sources

Fire DIF Fund	\$-	\$-	\$-	\$1,300,000	\$-	\$-	\$1,300,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Fire Station #572 – Phase 2 Construction

Project No. NA

Project Cost:	\$250,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project includes "phase 2" of Fire Station #572 at Hartman & Bowlin Rd. Phase 2 includes the following items: paving the public and employee entrance drive; apparatus fuel fill station; furniture and fixtures; landscape and irrigation; station security system; station phone system; screen wall; and trash enclosure.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
<b>Total</b>	<b>\$250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>

#### Funding Sources

Fire DIF Fund	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
<b>Total</b>	<b>\$250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Fire Department Car & Light Truck Replacement

Project No. NA

Project Cost:	\$320,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project will help meet the City's goal of providing adequate public safety services by funding vehicles for use by the Fire Department. These vehicles are for commercial inspections, structure fire investigations, public education, training, delivering supplies, and transportation to and from fire stations. These units would also be available to be called out any time of day or night for fire responses, support service response, and mechanical response.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$40,000	\$100,000	\$90,000	\$90,000	\$-	\$-	\$320,000
<b>Total</b>	<b>\$40,000</b>	<b>\$100,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$320,000</b>

#### Funding Sources

Fire DIF Fund	\$40,000	\$100,000	\$90,000	\$90,000	\$-	\$-	\$320,000
<b>Total</b>	<b>\$40,000</b>	<b>\$100,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$320,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Fire Department End-User Radios

Project No. 32006

Project Cost:	\$169,800
Previous Cost:	\$0
O&M Impact:	\$3,305
Department:	The Public Safety Division
Description:	This project will provide funding for dual-based replacement radios for the Fire Department.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FYI 19-24	10-YEAR TOTAL
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#### Expenditures

Machinery	\$56,600	\$56,600	\$56,600	\$-	\$-	\$-	\$169,800
<b>Total</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$169,800</b>

#### Funding Sources

Fire DIF Fund	\$56,600	\$56,600	\$56,600	\$-	\$-	\$-	\$169,800
<b>Total</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$56,600</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$169,800</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### FD Ladder Truck

#### Project No. NA

Project Cost:	\$1,300,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project is for the purchase of one (1) new ladder truck and equipment for emergency response. The project will replace a ladder truck in-service which will have reached its expected end-of-life as a front line emergency vehicle. A ladder truck used for emergency incident response. It supports emergency operations with elevated fire streams, roof access for commercial buildings, and victim rescue in above-grade and below-grade stations.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$-	\$-	\$-	\$1,300,000	\$-	\$-	\$1,300,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>

#### Funding Sources

Fire DIF Fund	\$-	\$-	\$-	\$1,300,000	\$-	\$-	\$1,300,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,300,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Fire Station #572 – Phase 2 Construction

Project No. NA

Project Cost:	\$250,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project includes "phase 2" of Fire Station #572 at Hartman & Bowlin Rd. Phase 2 includes the following items: paving the public and employee entrance drive; apparatus fuel fill station; furniture and fixtures; landscape and irrigation; station security system; station phone system; screen wall; and trash enclosure.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
<b>Total</b>	<b>\$250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>

#### Funding Sources

Fire DIF Fund	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
<b>Total</b>	<b>\$250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Floodplain Reduction Downtown Area – CLOMR/LOMR

Project No. 35019

Project Cost:	\$2,485,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project would provide the improvements necessary to obtain a Conditional Letter of Map Revision (CLOMR) and a Letter of Map Revision (LOMR) to bring the downtown area of the City out of a FEMA mandated floodplain.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$-	\$-	\$-	\$2,485,000	\$-	\$-	\$2,485,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,485,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,485,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$-	\$-	\$-	\$2,485,000	\$-	\$-	\$2,485,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,485,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,485,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### General Plan Update

#### Project No. NA

Project Cost:	\$175,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	State law requires communities to adopt a General Plan and review it every 10 years. The General Plan is a policy document that guides growth and development in the City. The City's current General Plan was approved by voters in May 2006. However, since the adoption of the 2006 General Plan there has been significant growth within the corporate limits, the planning boundary, and the region in general. There have been varying degrees of impact on environmental, transportation and natural resources as a result of this growth.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Design Services (Street Projects)	\$175,000	\$-	\$-	\$-	\$-	\$-	\$175,000
<b>Total</b>	<b>\$175,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$175,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$175,000	\$-	\$-	\$-	\$-	\$-	\$175,000
<b>Total</b>	<b>\$175,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$175,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Hartman Road – Honeycutt to Bowlin (Tortosa) Half Street Improvements**      **Project No. NA**

Project Cost:	\$2,750,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This is a half street improvement to the principal arterial standard. This will entail paving two through lanes and a continuous two way left turn lane from Bowlin Road to Honeycutt Road.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Construction - Buildings	\$-	\$-	\$-	\$2,500,000	\$-	\$-	\$2,500,000
Design Services	-	-	250,000	-	-	-	250,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>	<b>\$2,500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,750,000</b>

#### Funding Sources

Transportation DIF Fund	\$-	\$-	\$250,000	\$2,500,000	\$-	\$-	\$2,750,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>	<b>\$2,500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,750,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Hartman Road Interim Improvements – MCG Hwy to  
Bowlin Road Pavement**

**Project No. NA**

Project Cost: \$2,500,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project is to pave two lanes on Hartman Road from the current end of pavement to MCG highway. Work will be completed with the existing 66 feet of right-of-way. This project is needed to provide a second paved access to Rancho Mirage, Sorrento and Tortosa.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Construction - Contracted	\$-	\$-	\$2,000,000	\$-	\$-	\$-	\$2,000,000
Design Services	-	500,000	-	-	-	-	500,000
<b>Total</b>	<b>\$-</b>	<b>\$500,000</b>	<b>\$2,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,500,000</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$-	\$500,000	\$2,000,000	\$-	\$-	\$-	\$2,500,000
<b>Total</b>	<b>\$-</b>	<b>\$500,000</b>	<b>\$2,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,500,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Highway Safety Improvement Program Funding

Project No. NA

Project Cost: \$430,300  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Systematic Sign Management System and Sign Panel Reflectivity Upgrade. Phase I involves procurement of sign management system under GIS based internet platform traffic sign inventory layer. Phase II involves replacement of citywide panels that we have been established to be deficient during Phase I inventory and assessment. There is no cost shared this awarded funding.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Computer Equipment	\$188,500	\$-	\$-	\$-	\$-	\$-	\$188,500
Improvements (non-Building)	-	241,800	-	-	-	-	241,800
<b>Total</b>	<b>\$188,500</b>	<b>\$241,800</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$430,300</b>

#### Funding Sources

Grants Fund	\$188,500	\$-	\$-	\$-	\$-	\$-	\$188,500
Grants Fund	-	241,800	-	-	-	-	241,800
<b>Total</b>	<b>\$188,500</b>	<b>\$241,800</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$430,300</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Honeycutt Rd – White & Parker to Santa Cruz Wash Widening**

**Project No. NA**

Project Cost: \$3,350,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Honeycutt Road Improvement project will provide a minimum of four lanes on Honeycutt Road from SR347 to Hartman Road. This project will improve Honeycutt Road from White & Parker to the Santa Cruz Bridge.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Construction - Contracted	\$-	\$-	\$-	\$-	\$3,000,000	-	\$3,000,000
Design Services	-	-	-	350,000	-	-	350,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$350,000</b>	<b>\$3,000,000</b>	<b>\$3,350,000</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$-	\$-	\$-	\$750,000	\$3,000,000	-	\$3,350,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$750,000</b>	<b>\$3,000,000</b>	<b>-</b>	<b>\$3,350,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Honeycutt Road – Porter to White & Parker (7 Ranches)  
Half Street Improvements**

**Project No. 35020**

Project Cost: \$2,402,499  
 Previous Cost: \$500,000  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Honeycutt Road improvement projects will provide for a minimum of four travel lanes on Honeycutt Road from Porter Road to White & Parker Road. This is a Council requested project.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Capital Street Projects	\$-	\$2,402,499	\$-	\$-	\$-	\$-	\$2,402,499
<b>Total</b>	<b>\$-</b>	<b>\$2,402,499</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,402,499</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Honeycutt Road Bridge @ Santa Cruz Wash

Project No. NA

Project Cost: \$3,750,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Honeycutt Road Improvement project will provide a minimum of four lanes on Honeycutt Road from SR347 to Hartman Road. This project will improve Honeycutt Road from White & Parker to the Santa Cruz Wash.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Construction - Contracted	\$-	\$-	\$-	\$-	\$3,000,000	-	\$3,000,000
Design Services	-	-	-	750,000	-	-	750,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$750,000</b>	<b>\$3,000,000</b>	<b>\$-</b>	<b>\$3,750,000</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$-	\$-	\$-	\$750,000	\$3,000,000	\$-	\$3,750,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$750,000</b>	<b>\$3,000,000</b>	<b>\$-</b>	<b>\$3,750,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Library Shelving

Project No. NA

Project Cost:	\$35,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Add more shelving for the public library including changing some shelving to match the kind of material stored and displayed.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Furniture & Fixtures	\$35,000	\$-	\$-	\$-	\$-	\$-	\$35,000
<b>Total</b>	<b>\$35,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$35,000</b>

#### Funding Sources

Library DIF Fund	\$35,000	\$-	\$-	\$-	\$-	\$-	\$35,000
<b>Total</b>	<b>\$35,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$35,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Main Library Construction

#### Project No. NA

Project Cost:	\$15,227,816
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides for the construction of the library and book collection. Building will be based on findings in the Library Master Plan as adjusted for economic and community needs at the time of construction.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Construction - Contracted	\$-	\$-	\$-	\$-	\$-	\$11,000,000	\$11,000,000
Furniture & Fixtures	-	-	-	-	-	1,202,816	1,202,816
Improvements (non-Building)	-	-	-	-	-	500,000	500,000
Design Services	-	-	-	-	-	1,000,000	1,000,000
Technology	-	-	-	-	-	900,000	900,000
Books	-	-	-	-	-	500,000	500,000
Other	-	-	-	-	-	125,000	125,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$15,227,816</b>	<b>\$15,227,816</b>
<b>Funding Sources</b>							
Parks Bond Fund	\$-	\$-	\$-	\$-	\$-	\$13,900,000	\$13,900,000
Library DIF Fund	-	-	-	-	-	800,000	800,000
Gen Govt CIP Fund	-	-	-	-	-	527,816	527,816
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$15,227,816</b>	<b>\$15,227,816</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Maricopa Police Department Substation at Regional Park**      **Project No. NA**

Project Cost: \$4,000,000  
 Previous Cost: \$0  
 O&M Impact: \$0 (impact in future years)  
 Department: The Public Safety Division  
 Description: In order to continue providing effective public safety services to the citizens of Maricopa it is necessary to expand Police Department services to strategic areas within the City.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Land	\$3,500,000	\$-	\$-	\$-	\$-	\$-	\$3,500,000
Construction - Contracted	500,000	-	-	-	-	-	500,000
<b>Total</b>	<b>\$4,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,000,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$4,000,000	\$-	\$-	\$-	\$-	\$-	\$4,000,000
<b>Total</b>	<b>\$4,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,000,000</b>

#### Budget Impact

Total O&M Costs	\$80,000	\$105,000	\$105,000	\$105,000	\$50,000	\$50,000	\$495,000
<b>Total</b>	<b>\$80,000</b>	<b>\$105,000</b>	<b>\$105,000</b>	<b>\$105,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$495,000</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### MCG Highway Maintenance & Improvements

Project No. NA

Project Cost:	\$1,400,000
Previous Cost:	\$0
O&M Impact:	\$25,000
Department:	The Public Safety Division
Description:	This project includes professional services such as geotechnical and civil engineering design and repair construction of 5 miles of the Maricopa Casa Grande Highway.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Capital Street Projects	\$-	\$950,000	\$450,000	\$-	\$-	\$-	\$1,400,000
<b>Total</b>	<b>\$-</b>	<b>\$950,000</b>	<b>\$450,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,400,000</b>
<b>Funding Sources</b>							
County Road Tax	\$-	\$950,000	\$450,000	\$-	\$-	\$-	\$1,400,000
<b>Total</b>	<b>\$-</b>	<b>\$950,000</b>	<b>\$450,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,400,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$25,000	\$25,000	\$25,000	\$-	\$-	\$-	\$75,000
<b>Total</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$75,000</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### MCG Highway Widening – Porter to White & Parker

Project No. 35022

Project Cost:	\$4,330,000
Previous Cost:	\$213,743
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	The project will widen the MCG Highway between Porter Rd. and White & Parker Rd. The City recently constructed a traffic signal at the White & Parker / MCG Highway intersection, and this improvement will connect that signal with the existing improvements and signal at Porter Road & MCG Highway.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Design Services	\$-	\$-	\$790,000	\$-	\$-	\$-	\$790,000
Capital Street Projects	-	-	3,000,000	-	-	-	3,000,000
Improvements (non-Building)	-	540,000	-	-	-	-	540,000
<b>Total</b>	<b>\$-</b>	<b>\$540,000</b>	<b>\$3,790,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,330,000</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$-	\$-	\$3,790,000	\$-	\$-	\$-	\$3,790,000
Grants Fund	-	540,000	-	-	-	-	540,000
<b>Total</b>	<b>\$-</b>	<b>\$540,000</b>	<b>\$3,790,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,330,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### MCG Highway Widening – White & Parker to City Limits Project No. NA

Project Cost:	\$14,883,125
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This is potentially a series of projects that will ultimately improve the connection to Casa Grande from White & Parker Rd. The funding for the 1st year is to perform an engineering study to determine the overall scope of the project. Subsequent years will involve right-of-way acquisitions, design, and construction. Future year costs depend on the outcome of the engineering study.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Design Services (Street Projects)	\$-	\$998,125	\$-	\$500,000	\$500,000	\$-	\$1,998,125
Capital Street Projects	-	1,500,000	1,300,000	2,585,000	7,500,000	-	12,885,000
<b>Total</b>	<b>\$-</b>	<b>\$2,498,125</b>	<b>\$1,300,000</b>	<b>\$3,085,000</b>	<b>\$8,000,000</b>	<b>\$-</b>	<b>\$14,883,125</b>

#### Funding Sources

Library DIF Fund	\$-	\$2,498,125	\$1,300,000	\$3,085,000	\$7,500,000	\$-	\$14,383,125
<b>Total</b>	<b>\$-</b>	<b>\$2,498,125</b>	<b>\$1,300,000</b>	<b>\$3,085,000</b>	<b>\$7,500,000</b>	<b>\$-</b>	<b>\$14,383,125</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Murphy Road – Honeycutt to Bowlin (Tortosa) Half Street Improvements**      **Project No. NA**

Project Cost:	\$2,250,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This is a half street improvement to the principal arterial standard. This will entail paving two through lanes and a continuous two-way left turn lane from Bowlin Road to Honeycutt Road.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Capital Street Projects	\$-	\$-	\$-	\$-	\$2,000,000	\$-	\$2,000,000
Design Services (Street Projects)	-	-	-	-	250,000	-	250,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,250,000</b>	<b>-</b>	<b>\$2,250,000</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$-	\$-	\$-	\$-	\$2,250,000	\$-	\$2,250,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,250,000</b>	<b>-</b>	<b>\$2,250,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Pacana Park – Renovate East Field

Project No. NA

Project Cost:	\$18,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project will provide funding to remove all old turf on the east field of Pacana Park and replace it with new turf.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Improvements (non-Building)	\$18,000	\$-	\$-	\$-	\$-	\$-	\$18,000
<b>Total</b>	<b>\$18,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$18,000</b>
<b>Funding Sources</b>							
Gen Govt CIP Fund	\$18,000	\$-	\$-	\$-	\$-	\$-	\$18,000
<b>Total</b>	<b>\$18,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$18,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Police Laptop Computer Replacement

Project No. NA

Project Cost:	\$675,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Currently the Police Department uses portable laptop computers for the purpose of writing reports and retrieving criminal justice data. By utilizing laptop computers officers are able to work in the field and do not solely rely on desk top computers to complete essential reports or forms.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Computer Equipment	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$300,000	\$675,000
<b>Total</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$300,000</b>	<b>\$675,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Police Regional Wireless Cooperative (RWC) Repeater Station**

**Project No. NA**

Project Cost:	\$1,00,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding for the construction of a physical tower of about 80 feet to facilitate connectivity from the City of Maricopa to the RWC.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
<b>Total</b>	<b>\$100,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$100,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
<b>Total</b>	<b>\$100,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$100,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Police Replacement Vehicles

Project No. NA

Project Cost: \$2,465,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project is for the replacement of police fleet vehicles as recommended when needed in accordance with the replacement schedule.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$170,000	\$255,000	\$255,000	\$255,000	\$255,000	\$1,275,000	\$2,465,000
<b>Total</b>	<b>\$170,000</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$1,275,000</b>	<b>\$2,465,000</b>

#### Funding Sources

Police DIF Fund	\$170,000	\$255,000	\$255,000	\$255,000	\$255,000	\$1,275,000	\$2,465,000
<b>Total</b>	<b>\$170,000</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$1,275,000</b>	<b>\$2,465,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Public Works & Fire Administration Maintenance Facility

Project No. 35023

Project Cost: \$1,800,000  
 Previous Cost: \$4,000  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project will provide funding for the design and construction of a new maintenance facility for the Public Works and Fleet Division, as well as a Fire Department administration building, on approximately 7 acres located at the Estrella Gin property. This will include an area for equipment and material storage, vehicle maintenance, and a fuel facility.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Design Services	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Furniture & Fixtures	500,000	-	-	-	-	-	500,000
Land	1,000,000	-	-	-	-	-	1,000,000
<b>Total</b>	<b>\$1,800,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,800,000</b>
<b>Funding Sources</b>							
Gen Govt CIP Fund	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Gen Govt CIP Fund	1,000,000	-	-	-	-	-	1,000,000
Gen Govt CIP Fund	500,000	-	-	-	-	-	500,000
<b>Total</b>	<b>\$1,800,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,800,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Public Works Pick-Up Trucks

Project No. NA

Project Cost:	\$115,069
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project funds the purchase/replacement of pick-ups in compliance with the replacement schedule as determined by the Fleet Manager.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$45,069	\$-	\$70,000	\$-	\$-	\$-	\$115,069
<b>Total</b>	<b>\$45,069</b>	<b>\$-</b>	<b>\$70,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$115,069</b>

#### Funding Sources

HURF	\$45,069	\$-	\$70,000	\$-	\$-	\$-	\$115,069
<b>Total</b>	<b>\$45,069</b>	<b>\$-</b>	<b>\$70,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$115,069</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Recreation & Aquatic Center

Project No. 33009

Project Cost:	\$200,000
Previous Cost:	\$9,752,399
O&M Impact:	\$242,925
Department:	The Public Safety Division
Description:	This project is for design and construction of a joint recreation and aquatic center. The project could be composed of space for lockers for men and women, changing areas, administrative offices, concessions, meeting room, competitive swimming area, casual water play area with zero depth entry, water play equipment and more.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Computer Equipment	\$200,000	\$-	\$-	\$-	\$-	\$-	\$200,000
<b>Total</b>	<b>\$200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>

#### Funding Sources

Parks Bond Fund	\$200,000	\$-	\$-	\$-	\$-	\$-	\$200,000
<b>Total</b>	<b>\$200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>

#### Budget Impact

Total O&M Costs	\$485,849	\$499,939	\$512,902	\$526,178	\$540,000	\$-	\$2,564,868
<b>Total</b>	<b>\$485,849</b>	<b>\$499,939</b>	<b>\$512,902</b>	<b>\$526,178</b>	<b>\$540,000</b>	<b>\$-</b>	<b>\$2,564,868</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Regional Park & Sports Complex

Project No. 33010

Project Cost:	\$200,000
Previous Cost:	\$8,884,310
O&M Impact:	\$981,106
Department:	The Public Safety Division
Description:	This project consists of designing and constructing a park with lighted softball/ baseball fields, soccer fields, a maintenance facility, restrooms, skate park, dog park, lighted pathways, parking lots, a 5-acre lake, a great lawn, playgrounds, basketball, tennis and volleyball courts.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Computer Equipment	\$200,000	\$-	\$-	\$-	\$-	\$-	\$200,000
<b>Total</b>	<b>\$200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>
<b>Funding Sources</b>							
Parks Bond Fund	\$200,000	\$-	\$-	\$-	\$-	\$-	\$200,000
<b>Total</b>	<b>\$200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$200,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$1,962,212	\$2,001,681	\$2,041,867	\$2,082,859	\$3,024,000	\$-	\$11,112,619
<b>Total</b>	<b>\$1,962,212</b>	<b>\$2,001,681</b>	<b>\$2,041,867</b>	<b>\$2,082,859</b>	<b>\$3,024,000</b>	<b>\$-</b>	<b>\$11,112,619</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Regional Park Offsite Roadway Improvements – Bowlin Rd, SR347 & MLK Blvd**

**Project No. 33010**

Project Cost: \$594,616  
 Previous Cost: \$125,000  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project is planned to access the Regional Park property and future recreational facilities. City Council approved the construction contract as part of the Regional Park Design-Build Contract.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Capital Street Projects	\$-	\$594,616	\$-	\$-	\$-	\$-	\$594,616
<b>Total</b>	<b>\$-</b>	<b>\$594,616</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$594,616</b>
<b>Funding Sources</b>							
County Road Tax	\$-	\$594,616	\$-	\$-	\$-	\$-	\$594,616
<b>Total</b>	<b>\$-</b>	<b>\$594,616</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$594,616</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Regional Transportation Plan 2014/15 Update

#### Project No. NA

Project Cost:	\$338,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Update to the Regional Transportation Plan. This update will fully develop the internal street plan to ensure connectivity to region, as depicted in the Regional Transportation Plan. The update will identify roadway alignment and classifications so that the roadways will be planned and built to function as part of the regional transportation system.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Design Services (Street Projects)	\$338,000	\$-	\$-	\$-	\$-	\$-	\$338,000
<b>Total</b>	<b>\$338,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$338,000</b>

#### Funding Sources

County Road Tax	\$338,000	\$-	\$-	\$-	\$-	\$-	\$338,000
<b>Total</b>	<b>\$338,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$338,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Renovation of irrigation systems on the ball fields at Pacana Park**

**Project No. NA**

Project Cost:	\$15,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Renovation of existing ballfield irrigation systems at Pacana Park that no longer provides efficient application of water.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$15,000	\$-	\$-	\$-	\$-	\$-	\$15,000
<b>Total</b>	<b>\$15,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$15,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$15,000	\$-	\$-	\$-	\$-	\$-	\$15,000
<b>Total</b>	<b>\$15,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$15,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Replacement of erosion control rock/groundcover at Pacana Park along Porter Road and Alan Stevens Parkway**

**Project No. 33010**

Project Cost: \$51,300  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Purchase, deliver and spread 680 tons of 7/8"-1" granite rock for erosion on the exterior property line slopes in Pacana Park along Porter Road and Alan Stevens Parkway.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$51,300	\$-	\$-	\$-	\$-	\$-	\$51,300
<b>Total</b>	<b>\$51,300</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$51,300</b>

#### Funding Sources

Gen Govt CIP Fund	\$51,300	\$-	\$-	\$-	\$-	\$-	\$51,300
<b>Total</b>	<b>\$51,300</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$51,300</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Roosevelt & Lexington Drainage Project

Project No. 34003

Project Cost:	\$78,156
Previous Cost:	\$21,844
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project will improve the intersection of Roosevelt & Lexington and eliminate the localized flooding that occurs during storm events at this intersection.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
--	-------------	-------------	-------------	-------------	-------------	-------------	------------------

#### Expenditures

Design Services (Street Projects)	\$-	\$78,156	\$-	\$-	\$-	\$-	\$78,156
<b>Total</b>	<b>\$-</b>	<b>\$78,156</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$78,156</b>

#### Funding Sources

County Road Tax	\$-	\$78,156	\$-	\$-	\$-	\$-	\$78,156
<b>Total</b>	<b>\$-</b>	<b>\$78,156</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$78,156</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### RWC Microwave Antenna

#### Project No. NA

Project Cost:	\$85,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Purchase of a microwave antenna to facilitate connectivity from the City of Maricopa to the RWC.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Construction - Contracted	\$85,000	\$-	\$-	\$-	\$-	\$-	\$85,000
<b>Total</b>	<b>\$85,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$85,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$85,000	\$-	\$-	\$-	\$-	\$-	\$85,000
<b>Total</b>	<b>\$85,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$85,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### RWC Repeater Station

Project No. NA

Project Cost:	\$1,500,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Construction of a physical tower of about 80 feet to facilitate connectivity from the City of Maricopa to the RWC.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Construction - Contracted	\$1,500,000	\$-	\$-	\$-	\$-	\$-	\$1,500,000
<b>Total</b>	<b>\$1,500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,500,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$1,500,000	\$-	\$-	\$-	\$-	\$-	\$1,500,000
<b>Total</b>	<b>\$1,500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,500,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**Safe Routes to School – SR347 Sidewalk Bowlin Rd to Ak-Chin**

**Project No. NA**

Project Cost:	\$232,406
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project consists of installing a 2,800 linear foot long sidewalk. The sidewalk will be located along the west side of SR347 between Juan Street and Bowlin Road. This will connect the City of Maricopa to the Ak-Chin Indian Community.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Capital Street Projects	\$232,406	\$-	\$-	\$-	\$-	\$-	\$232,406
<b>Total</b>	<b>\$232,406</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$232,406</b>

#### Funding Sources

Grants Fund	\$232,406	\$-	\$-	\$-	\$-	\$-	\$232,406
<b>Total</b>	<b>\$232,406</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$232,406</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Santa Cruz Wash Regional Flood Control Solution

Project No. 31005

Project Cost:	\$2,000,000
Previous Cost:	\$890,234
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding for the City of Maricopa's portion of the Santa Cruz Regional Flood Control Solution.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$2,000,000	\$-	\$-	\$-	\$-	\$-	\$2,000,000
<b>Total</b>	<b>\$2,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,000,000</b>

#### Funding Sources

Gen Govt DIF Fund	\$2,000,000	\$-	\$-	\$-	\$-	\$-	\$2,000,000
<b>Total</b>	<b>\$2,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,000,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Self-Contained Breathing Apparatus (SCBA)

#### Project No. NA

Project Cost:	\$357,280
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project will replace Self Contained Breathing Apparatus (SCBA) equipment that has reached its end of service life.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Machinery	\$-	\$-	\$357,280	\$-	\$-	\$-	\$357,280
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$357,280</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$357,280</b>

#### Funding Sources

Fire DIF Fund	\$-	\$-	\$357,280	\$-	\$-	\$-	\$357,280
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$357,280</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$357,280</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Signal @ Hartman Road & Honeycutt Road

Project No. NA

Project Cost:	\$400,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project consists of the construction of a traffic signal at the intersection of Hartman Road and Honeycutt Road.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Design Services (non-Building)	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Improvements (non-Building)	-	-	350,000	-	-	-	350,000
<b>Total</b>	<b>\$-</b>	<b>\$50,000</b>	<b>\$350,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$400,000</b>
<b>Funding Sources</b>							
HURF	\$-	\$50,000	\$350,000	\$-	\$-	\$-	\$400,000
<b>Total</b>	<b>\$-</b>	<b>\$50,000</b>	<b>\$350,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$400,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Signal @ White & Parker Road and Honeycutt Road

Project No. NA

Project Cost:	\$350,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project consists of the construction of a traffic signal at the intersection of Honeycutt Road and White & Parker Road.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Design Services (non-Building)	\$50,000	\$-	\$-	\$-	\$-	\$-	\$50,000
Improvements (non-Building)	300,000	-	-	-	-	-	300,000
<b>Total</b>	<b>\$350,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$350,000</b>
<b>Funding Sources</b>							
HURF	\$350,000	\$-	\$-	\$-	\$-	\$-	\$350,000
<b>Total</b>	<b>\$350,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$350,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Skip Loader

Project No. NA

Project Cost: \$80,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project provides funding for equipment that will efficiently load material. This is a replacement vehicle.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Heavy Equipment	\$-	\$80,000	\$-	\$-	\$-	\$-	\$80,000
<b>Total</b>	<b>\$-</b>	<b>\$80,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$80,000</b>
<b>Funding Sources</b>							
HURF	\$-	\$80,000	\$-	\$-	\$-	\$-	\$80,000
<b>Total</b>	<b>\$-</b>	<b>\$80,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$80,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Small Dump Truck (1-Ton)

#### Project No. NA

Project Cost:	\$50,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding for the purchase of a dump truck to be utilized for road maintenance, debris management, and hauling needs for the citywide street system. This is a replacement vehicle.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Vehicles	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000
<b>Total</b>	<b>\$-</b>	<b>\$50,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$50,000</b>
<b>Funding Sources</b>							
HURF	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000
<b>Total</b>	<b>\$-</b>	<b>\$50,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$50,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Smith Enke & Porter Road Intersection Improvements

Project No. NA

Project Cost:	\$1,511,650
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project funds improvements at the intersection of Smith Enke Rd. and Porter Rd. to provide necessary traffic management to ensure safety of travelers and needed 4-lane roadway improvements. A signal was installed in 2010 at the Porter & Smith Enke intersection.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Capital Street Projects	\$726,000	\$-	\$-	\$-	\$-	\$-	\$726,000
	785,650	-	-	-	-	-	785,650
<b>Total</b>	<b>\$1,511,650</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,511,650</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$1,511,650	\$-	\$-	\$-	\$-	\$-	\$1,511,650
<b>Total</b>	<b>\$1,511,650</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,511,650</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### SR347 Grade Separation

Project No. NA

Project Cost:	\$52,000,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	SR347 Grade Separation has 4 phases to complete, available through potential grant sources with MAP 21 Legislation. Prior grant sources are TIGER, Rail line Relocation and TCSP. There is usually a matching component and Development Services and last match submitted was for components of the overall projects at \$4.4 million.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Capital Street Projects	\$52,000,000	\$-	\$-	\$-	\$-	\$-	\$52,000,000
<b>Total</b>	<b>\$52,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$52,000,000</b>

#### Funding Sources

Transportation DIF Fund	\$52,000,000	\$-	\$-	\$-	\$-	\$-	\$52,000,000
<b>Total</b>	<b>\$52,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$52,000,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### SR347 Overpass Project: Amtrak Station Rail/Siding

Project No. 35016

Project Cost:	\$4,000,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Execution of track and siding design by Gila River Indian Community Grant). This project will facilitate relocation of the Amtrak and platform. Note that an additional cost will be associated with the construction of Amtrak platform and facility relocation.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Design Services (Street Projects)	\$-	\$2,000,000	\$-	\$-	\$-	\$-	\$2,000,000
Design Services	-	2,000,000	-	-	-	-	2,000,000
<b>Total</b>	<b>\$-</b>	<b>\$4,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,000,000</b>
<b>Funding Sources</b>							
Gen Govt CIP Fund	\$-	\$2,000,000	\$-	\$-	\$-	\$-	\$2,000,000
Gen Govt CIP Fund	-	2,000,000	-	-	-	-	2,000,000
<b>Total</b>	<b>\$-</b>	<b>\$4,000,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,000,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### SR347 Overpass Project: Amtrak Station Relocation

Project No. 35016

Project Cost:	\$1,178,972
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project is to facilitate relocation of the AmTrak Station. This is a City Council requested project. Funding for \$1.5 million has been allocated from the General Governmental CIP Fund, and a grant from the Gila River Indian Community (GRIC) was awarded in FY12-13 for \$300,000.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Design Services (Street Projects)	\$282,972	\$-	\$-	\$-	\$-	\$-	\$282,972
Construction - Contracted	1,500,000	-	-	-	-	-	1,500,000
<b>Total</b>	<b>\$1,782,972</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,782,972</b>

#### Funding Sources

Gen Govt CIP Fund	\$282,972	\$-	\$-	\$-	\$-	\$-	\$282,972
Gen Govt CIP Fund	1,500,000	-	-	-	-	-	1,500,000
<b>Total</b>	<b>\$1,782,972</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,782,972</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### SR347 Overpass Project: Design Concept Report

Project No. NA

Project Cost:	\$500,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding for the City's contribution to the SR347 Grade Separation Design Concept Report (DCR) that is being managed by the Arizona Department of Transportation.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
<b>Total</b>	<b>\$500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$500,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
<b>Total</b>	<b>\$500,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$500,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**SR347 Overpass Project: Honeycutt Rd from SR347 to MCG Hwy Improvements**

**Project No. 35021**

Project Cost:	\$4,700,381
Previous Cost:	\$40,812
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Honeycutt Rd improvement projects will provide a minimum of four lanes on Honeycutt Road from SR347 to the MCG Highway.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Land	\$1,365,381	\$-	\$-	\$-	\$-	\$-	\$1,365,381
Design Services (Street Projects)	460,000	-	-	-	-	-	460,000
Capital Street Projects	2,000,000	-	875,000	-	-	-	2,875,000
<b>Total</b>	<b>\$3,825,381</b>	<b>\$-</b>	<b>\$875,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,700,381</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$3,825,381	\$-	\$875,000	\$-	\$-	\$-	\$4,700,381
<b>Total</b>	<b>\$3,825,381</b>	<b>\$-</b>	<b>\$875,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$4,700,381</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### SR347 Overpass Project: Transportation Center

Project No. NA

Project Cost: \$800,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This projected provides funding for the construction of a permanent transportation center for the Maricopa bus service and private providers.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Construction - Contracted	\$800,000	\$-	\$-	\$-	\$-	\$-	\$800,000
<b>Total</b>	<b>\$800,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$800,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$800,000	\$-	\$-	\$-	\$-	\$-	\$800,000
<b>Total</b>	<b>\$800,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$800,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**SR347 Widening: Smith Enke to Cobblestone Farms Drive- Design 7 Construction**      **Project No. NA**

Project Cost:	\$1,200,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Design and Improve a third lane on the East side State Route 341 beginning at Smith Enke north to the entrance of Rancho El Dorado Parkway. The project will require additional paving; curb; gutter; sidewalk; bank stabilization, deceleration/turn lane and partial relocation of the traffic signal at Cobblestone Farms Drive.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Capital Street Projects	\$1,200,000	\$-	\$-	\$-	\$-	\$-	\$1,200,000
<b>Total</b>	<b>\$1,200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,200,000</b>

#### Funding Sources

Transportation DIF Fund	\$1,200,000	\$-	\$-	\$-	\$-	\$-	\$1,200,000
<b>Total</b>	<b>\$1,200,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,200,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**State Special Projects-Maricopa Southside Water System Improvements Phase II**      **Project No. NA**

Project Cost: \$300,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: State Special Projects Grant Application to the Arizona Department of Housing. Resolution Passed for project in February 2013 for MDWID Southside Water Systems.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Vehicles	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
<b>Total</b>	<b>\$300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$300,000</b>
<b>Funding Sources</b>							
Grants Fund	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
<b>Total</b>	<b>\$300,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$300,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

# CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

## PROJECT DESCRIPTION

Street Maintenance	Project No. NA
Project Cost:	\$14,100,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides additional funding for street maintenance of an ever-increasing number of streets included in the street maintenance program. This project includes preventive maintenance of street infrastructure, crack sealing, acrylic sealing, slurry sealing and overlay based on the age of each street.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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### Expenditures

Capital Street Projects	\$2,000,000	\$1,600,000	\$1,500,000	\$1,400,000	\$1,600,000	\$6,000,000	\$14,100,000
<b>Total</b>	<b>\$2,000,000</b>	<b>\$1,600,000</b>	<b>\$1,500,000</b>	<b>\$1,400,000</b>	<b>\$1,600,000</b>	<b>\$6,000,000</b>	<b>\$14,100,000</b>

### Funding Sources

County Road Tax	\$1,700,000	\$1,600,000	\$1,500,000	\$1,400,000	\$1,600,000	\$6,000,000	\$14,100,000
Local Rd Maintenance Fund	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$1,700,000</b>	<b>\$1,600,000</b>	<b>\$1,500,000</b>	<b>\$1,400,000</b>	<b>\$1,600,000</b>	<b>\$6,000,000</b>	<b>\$14,100,000</b>

### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Street Sweepers

Project No. NA

Project Cost:	\$511,314
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project provides funding for equipment used for road maintenance and cleaning of the citywide street system. This will replace the existing fleet of two sweepers. As these are replacement items, operating costs are already included in the operating budget.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Heavy Equipment	\$511,314	\$-	\$-	\$-	\$-	\$-	\$511,314
<b>Total</b>	<b>\$511,314</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$511,314</b>

#### Funding Sources

HURF	\$511,314	\$-	\$-	\$-	\$-	\$-	\$511,314
<b>Total</b>	<b>\$511,314</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$511,314</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Tandem-Axle Dump Truck

Project No. NA

Project Cost: \$110,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project provides funding for the purchase of a tandem axle dump truck for the purpose of maintaining the citywide street system. This will be a replacement vehicle.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Vehicles	\$-	\$-	\$110,000	\$-	\$-	\$-	\$110,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$110,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$110,000</b>
<b>Funding Sources</b>							
HURF	\$-	\$-	\$110,000	\$-	\$-	\$-	\$110,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$110,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$110,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Technology Infrastructure

Project No. NA

Project Cost: \$25,350  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Redundant technology infrastructure components for Police Department information technology systems.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$25,350	\$-	\$-	\$-	\$-	\$-	\$25,350
<b>Total</b>	<b>\$25,350</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$25,350</b>

#### Funding Sources

Gen Govt CIP Fund	\$25,350	\$-	\$-	\$-	\$-	\$-	\$25,350
<b>Total</b>	<b>\$25,350</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$25,350</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Technology Upgrade to existing vehicles

Project No. NA

Project Cost:	\$40,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Wireless access to the City's network through a VPN Connection over the Internet. This connectivity is used by the officer to access the Spillman Records Management System (RMS which provides critical information on suspects.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Vehicles	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000
<b>Total</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$200,000</b>	<b>\$400,000</b>

#### Funding Sources

Grants Fund	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000
<b>Total</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$200,000</b>	<b>\$400,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Timekeeping & Scheduling System

Project No. NA

Project Cost: \$91,265  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: Electronic Scheduling and Timekeeping System. Estimate is provided by TeleStaff/Kronos Workforce and I added a 25% contingency. Spoke with IT to get quotes on hardware needs & cost estimate.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Vehicles	\$-	\$91,265	\$-	\$-	\$-	\$-	\$91,265
<b>Total</b>	<b>\$-</b>	<b>\$91,265</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$91,265</b>
<b>Funding Sources</b>							
Grants Fund	\$-	\$91,265	\$-	\$-	\$-	\$-	\$91,265
<b>Total</b>	<b>\$-</b>	<b>\$91,265</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$91,265</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$15,346	\$15,346	\$15,346	\$15,346	\$-	\$61,384
<b>Total</b>	<b>\$-</b>	<b>\$15,346</b>	<b>\$15,346</b>	<b>\$15,346</b>	<b>\$15,346</b>	<b>\$-</b>	<b>\$61,384</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Tortosa Flood Control Solution Assistance

Project No. NA

Project Cost:	\$250,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	Construction and installation of a box culvert under Hartman Rd. to address flows in the Casa Blanca Canal.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
<b>Total</b>	<b>\$250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>

#### Funding Sources

Grants Fund	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
<b>Total</b>	<b>\$250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$250,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Tree and plant replacement at Pacana Park

Project No. NA

Project Cost:	\$45,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	There are several trees and shrubs throughout Pacana Park that no longer exist when the park was first built. Through inclement weather or disease these trees and plants no longer exist. These trees and shrubs need to be replaced to restore the pack back to the original design.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Improvements (non-Building)	\$-	\$45,000	\$-	\$-	\$-	\$-	\$45,000
<b>Total</b>	<b>\$-</b>	<b>\$45,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$45,000</b>

#### Funding Sources

Grants Fund	\$-	\$45,000	\$-	\$-	\$-	\$-	\$45,000
<b>Total</b>	<b>\$-</b>	<b>\$45,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$45,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Update Parks, Trails, and Open Space Master Plan

Project No. NA

Project Cost:	\$100,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	The Parks, Trails and Open Space Master Plan was completed in October 2008 with the shift in economic climate and the new facilities currently being built, the plan needs to be updated to reflect the future needs of the citizens in Maricopa.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

67735-DESIGN SRVS-IMP OTH THAN BLDGS	\$-	\$100,000	\$-	\$-	\$-	\$-	\$100,000
<b>Total</b>	<b>\$-</b>	<b>\$100,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$100,000</b>

#### Funding Sources

Gen Govt CIP Fund	\$-	\$100,000	\$-	\$-	\$-	\$-	\$100,000
<b>Total</b>	<b>\$-</b>	<b>\$100,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$100,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**UPRR Grade Separation Study / Design – White & Parker Road**      **Project No. 11408**

Project Cost: \$937,187  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project is intended to study and design a grade separation over the UPRR railroad. The Council will be responsible for determining where the crossing is to be built and which existing crossing will be closed.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Design Services (non-Building)	\$937,187	\$-	\$-	\$-	\$-	\$-	\$937,187
<b>Total</b>	<b>\$937,187</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$937,187</b>
<b>Funding Sources</b>							
Grants Fund	\$937,187	\$-	\$-	\$-	\$-	\$-	\$937,187
<b>Total</b>	<b>\$937,187</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$937,187</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**White & Parker – City Hall Property Frontage Half Street Improvements**      **Project No. 35027**

Project Cost: \$2,750,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project will provide funding for half street improvements on the city property frontage. This project will be needed to handle traffic traveling on White & Parker as an alternative to SR347.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Design Services (Street Projects)	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
Capital Street Projects	-	1,250,000	-	-	-	-	1,250,000
Land	-	1,000,000	-	-	-	-	1,000,000
<b>Total</b>	<b>\$500,000</b>	<b>\$2,250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,750,000</b>

#### Funding Sources

Transportation DIF Fund	\$500,000	\$2,250,000	\$-	\$-	\$-	\$-	\$2,750,000
<b>Total</b>	<b>\$500,000</b>	<b>\$2,250,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,750,000</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

**White & Parker Road – South of Honeycutt Road to Cowpath (7 Ranches) Half Street Improvements**

**Project No. NA**

Project Cost: \$2,400,000  
 Previous Cost: \$0  
 O&M Impact: \$0  
 Department: The Public Safety Division  
 Description: This project will design and construct the improvements of White & Parker Road to major arterial standards.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
<b>Expenditures</b>							
Capital Street Projects	\$-	\$-	\$-	\$-	\$400,000	\$-	\$400,000
Design Services (Street Projects)	-	-	-	-	2,000,000	-	2,000,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,400,000</b>	<b>\$-</b>	<b>\$2,400,000</b>
<b>Funding Sources</b>							
Transportation DIF Fund	\$-	\$-	\$-	\$-	\$2,400,000	\$-	\$2,400,000
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$2,400,000</b>	<b>\$-</b>	<b>\$2,400,000</b>
<b>Budget Impact</b>							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

## CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

### PROJECT DESCRIPTION

#### Zone Code Rewrite

#### Project No. NA

Project Cost:	\$32,304
Previous Cost:	\$0
O&M Impact:	\$0
Department:	The Public Safety Division
Description:	This project is an update to the existing City of Maricopa Zoning Code, creating an innovative and integrated municipal zoning code based on Smart Growth principles and is user friendly for the public as well as the development community.

	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-24	10-YEAR TOTAL
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#### Expenditures

Design Services (non-Building)	\$32,304	\$-	\$-	\$-	\$-	\$-	\$32,304
<b>Total</b>	<b>\$32,304</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$32,304</b>

#### Funding Sources

Gen Govt CIP Fund	\$32,304	\$-	\$-	\$-	\$-	\$-	\$32,304
<b>Total</b>	<b>\$32,304</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$32,304</b>

#### Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
<b>Total</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>



## Introduction

The City of Maricopa, AZ, financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Arizona Revised Statutes for local governments and the City of Maricopa Code. These policies are intended to assist the City Council and City staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions. The Annual Budget is, in itself, a policy document.

## Annual Budget

1. The fiscal year of the City of Maricopa shall begin July 1 of each calendar year and will end on June 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.
2. The City Manager, no later than June 1 of each year, shall prepare and submit to the City Clerk, the annual budget covering the next fiscal year, which shall contain the following information:
  - a. The City Manager's Budget Message shall outline the proposed policies for the next fiscal year with explanations of any major changes from the previous years in expenditures and any major changes of proposed policy and a statement regarding the financial condition of the City.
  - b. An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
  - c. An itemized list of proposed expenditures for fund, department and division, and projects for the budget year, as compared to actual expenditures of the last ended fiscal year, and estimated expenditures for the current year compared to adopted budget. Analysis will provide identification of long-term costs in expenditures versus one-time expenditures, for the purpose of long-term budgetary stabilization and sustainability.
  - d. A description of all outstanding bonded indebtedness of the City.
  - e. A statement proposing capital expenditures deemed necessary during the next budget year including recommended provisions for financing and estimates of all future costs.
  - f. A list of capital projects which should be undertaken within the next five succeeding years.
  - g. A five-year financial plan for the General Fund.

3. The City Manager's budget should assume, for each fund, revenues that are equal to, or exceed expenditures. The City Manager's budget message shall explain the reasons for any fund that reflects operating expenditures exceeding operating revenues.
4. A public hearing shall be conducted before the City Council, allowing interested citizens to express their opinions concerning expenditures. The notice of hearing shall be published in the official newspaper of the City not less than 14 days before or more than 20 days before the hearing. (A.R.S. 42-17107)
5. Following the public hearing, the City Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least three days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote. If the City Council fails to adopt the budget, the City shall continue to operate under the existing budget until such time as the City Council adopts a budget for the ensuing fiscal year.
6. Upon final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the City Council shall constitute the official appropriations for the fiscal year. Under conditions which may arise, the City Council may amend or change the budget to provide for any additional expense.
7. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the City Council.

## Basis of Accounting and Budgeting

1. The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board (GASB). The City formally adopts an annual budget for all operating funds and the accounts within those funds and utilizes fund accounting.
  - a. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Governmental funds are used to account for the government's general government activities and include the General, Special Revenue and Capital Project funds for the City of Maricopa.
  - b. Governmental funds use the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service resources are provided during the current year for payment of long-term debt principal and interest due early in the following year (not to exceed one month) and, therefore, the expenditures and related liabilities have been recognized. Compensated absences and claims and judgments are recorded only when payment is due. Property taxes, sales taxes, franchise taxes, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. Miscellaneous revenue is not susceptible to accrual because generally it is not measurable until received in cash. Deferred



revenues arise when resources are received by the City before it has legal claim to them, as when grant monies are received prior to meeting all eligibility requirements imposed by the provider.

The City utilizes encumbrance accounting for its governmental fund types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

2. The City's annual budgets shall be prepared and adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year-end. Under the City's budgetary process, outstanding encumbrances are evaluated and re-appropriated, as deemed necessary the subsequent fiscal year.
3. The issuance of Statement 34 by the GASB has influenced the creation and reporting of individual funds. GASB 34 essentially mandates dual accounting systems; one for government-wide (i.e. the government as a single entity) reporting and another for individual reporting. The City will continue utilizing the accounting and budgeting processes as described in paragraphs #1 and #2 of this section. However, GASB 34 mandates the flow of economic resources measurement focus and accrual basis of accounting for the government-wide reporting and requires extensive reconciliations be performed to present aggregated fund information in the government-wide reporting model. Therefore, individual operating funds will be created with the objective of reducing fund to government-wide reconciliation as much as possible. The City does not currently utilize proprietary funds. However, individual funds will continue to be examined to determine whether it will be appropriate to account for them as proprietary fund types. Also, the City will limit the use of internal service funds and incorporate the financial transactions of those funds into other governmental funds when applicable.

## Budget Administration

1. All expenditures of the City shall be made in accordance with the adopted annual budget. The department level is the legal level of control enacted by the City Council. Budgetary control is maintained at the review of all requisitions of estimated purchase amounts prior to the release of purchase orders to vendors or cash disbursements.
2. The following represents the City's budget amendment policy delineating responsibility and authority for the amendment process. Transfers between expenditure line items in one department may occur with the approval of the Finance and Administrative Services Department and the City Manager when: (1) the transfer does not result in a net increase in the budget for that department, and (2) the transfer will not result in the expenditure of funds for a purpose that is not included in the adopted budget. For example, a budgetary transfer may be approved that reallocates budgetary authority from Project A to Project B, when a department has realized budgetary savings on Project A and finds that Project B lacks sufficient budgetary authority to carry-out the goals and objectives set by the City Council. Requests for such transfers will be initiated and recorded in a manner provided by the Finance/Administrative Services Department. Any budgetary transfer that: (1) proposes to spend monies for a purpose that is not included in the adopted budget, and/or (2) will result in an increase in a department's total budget must be approved by a majority vote of the members of the City Council at a public meeting.

## Financial Reporting

1. Following the conclusion of the fiscal year, the City's Finance and Administrative Services Department will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted

accounting and financial reporting principles established by the GASB. The document shall also satisfy the criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting Program which includes the annual audit report prepared by independent, certified public accountants designated by the City Council.

2. The CAFR shall show the status of the City's finances on the basis of generally accepted accounting principles (GAAP) and presents both government-wide financial statements and fund financial statements.
  - a. The government-wide financial statements (i.e., the statement of net assets and the statement of activities) present financial information about the City as a whole. The reported information includes all of the non-fiduciary activities of the City. For the most part, the effect of internal activity has been removed from these statements. These statements are to distinguish between the governmental and business-type activities of the City. Governmental activities normally are supported by sales taxes and intergovernmental revenues, and are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. As of June 30, 2011, the City had no business-type activities.
  - b. As described in the Basis of Accounting and Budgeting section, fund financial statements present governmental fund financial information using the flow of current financial resources measurement focus and the modified accrual basis of accounting.
3. The Finance/Administrative Services Director shall, within 60 sixty days following the conclusion of each calendar quarter, issue a report to the City Council reflecting the City's financial condition for that quarter. The quarterly report format shall be consistent with the format of the annual budget document.

## Revenues

1. To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax can be a somewhat volatile, unpredictable source of revenue, the City will attempt to reduce its dependence on one-time sales tax revenue. Specifically, analysis will put a priority on identification of long-term trends in sales taxes versus one-time sales tax revenues, for the purpose of stabilization of sales tax revenue projections.
2. For every annual property tax levy, the City shall receive from the County assessor the certified property values necessary to calculate the property tax levy limit by February 10 of each tax year. The City shall make the property values provided by the county assessor available for public inspection by February 15 of each tax year. The City shall make notification as to agreement or disagreement with the property tax levy limit to the Property Tax Oversight Commission by February 20 of each fiscal year. If deemed necessary on July 3 of each fiscal year, the City will submit information on involuntary tort judgments and appropriate documentation to the Property Tax Oversight Commission.
3. Since the City of Maricopa is subject to "Truth in Taxation" (when the proposed primary tax levy, excluding amounts that are attributable to new construction, will exceed the tax levy from the preceding tax year), the deadline for the adoption of the tentative budget will be required before June 30 of each fiscal year. The budget will be published once a week for two consecutive weeks prior to the July final adoption date. This publication will include time and place of the budget hearing and a statement indicating where the proposed budget may be examined. This tentative adoption must be completed, pursuant to state law, on or before the third Monday in July of each fiscal year.
4. The City of Maricopa will hold a public hearing on the budget and adopt a final budget by first City Council meeting in July of each fiscal year. This must be completed, pursuant to state law, by the second Monday in August of each fiscal year.

5. If the City of Maricopa is subject to "Truth in Taxation" requirements, the "Truth in Taxation" notice must be published twice in a newspaper of general circulation in the City. The first publication shall be at least 14, but not more than 20 days, before the date of the hearing for the proposed levy. The second publication must be at least seven but not more than 10 days before the hearing. The hearing must be held at least 14 days before the adoption of the levy. The hearings for "Truth in Taxation," the adoption of the levy and the adoption of the final budget may be combined into one hearing. The "Truth in Taxation" hearing must be held before the adoption of the final proposed budget. The requirements in this section only apply if the primary tax levy (net of construction) is greater than the amount levied by the City in the prior year.
6. The City of Maricopa will adopt the property tax levy on or before the third Monday in August of each fiscal year. This tax levy should be adopted 14 days after the final adoption of the annual City of Maricopa Budget pursuant to Arizona Revised Statute (A.R.S.) 42-17151
7. The City of Maricopa will attempt to establish user charges and fees at a level that attempts to recover the full cost of providing the service.
  - a. User fees should identify the relative costs of serving different classes of customers.
  - b. The City will make every reasonable attempt to ensure accurate measurement of variables impacting taxes and fees (e.g. verification of business sales tax payments, etc.)
8. The City of Maricopa will attempt to maximize the application of its financial resources by obtaining supplementary funding through agreements with other public and private agencies for the provision of public services or the construction of capital improvements.
9. The City of Maricopa will consider market rates and charges levied by other public and private organization for similar services in establishing tax rates, fees and charges.
10. When developing the annual budget, the City Manager shall project revenues from every source based on actual collections from the preceding year and estimated collections of the current fiscal year, while taking into account known circumstances which will impact revenues for the new fiscal year. In consideration of the fluidity potential of actual revenues, the revenue projections for each fund should be made conservatively so that total actual fund revenues exceed budgeted projections.
11. The City of Maricopa will provide sustainability principles and guidelines for all government departments as a tool for behavior and decision making and to be promoted generally to the private sector and general public. These principles are generally related to sustainability as meeting the needs of the present without compromising the ability of future generations to meet their own needs.

## Operating Expenditures

1. Operating expenditures shall be accounted, reported and budgeted for in the following major categories:
  - a. Operating, recurring expenditures
    - i. Personal Services
    - ii. Professional and Technical
    - iii. Purchased Property Services
    - iv. Other Purchased Services
    - v. Supplies
  - b. Operating, non-recurring expenditures
    - i. Capital Outlay

2. The annual budget shall appropriate sufficient funds for operating and recurring expenditures necessary to maintain the established quality and scope of City services.
3. Personal Services expenditures will reflect the staffing needed to provide established quality and scope of City services. To attract and retain employees necessary for providing high-quality service, the City shall, at a minimum, maintain a compensation and benefit package competitive with the public and, when quantifiable, private service industries.
4. Supplies expenditures shall be sufficient for ensuring the optimal productivity of City employees.
5. Purchased Property Service expenditures shall be sufficient for addressing the deterioration of the City's capital assets. Purchased Property Services should be conducted to ensure a relatively stable level of expenditures for every budget year.
6. The City of Maricopa will regularly evaluate its agreements with private contractors to ensure the established levels of services are performed at the optimal productivity and sufficient levels for the City.
7. Capital equipment is defined as equipment that exceeds \$10,000 and has a useful life of greater than one year. Existing capital equipment shall be replaced when needed to ensure the optimal productivity of City employees.
8. Expenditures for additional capital equipment shall be made to enhance employee productivity, improve quality of services or expand scope of service.
9. To assist in controlling the growth of operating expenditures, operating departments within the General Fund will submit their annual budgets to the City Manager with well-defined goals and objectives directing spending within departments.

## Fund Balances

Policy on Stabilization Funds is developed to maintain the fund balance of the various operating funds at a level sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies, events and circumstances.

1. The City shall strive to maintain the General Fund undesignated fund balance at 30% of current year budget expenditures. After completion of the annual audit, if the undesignated fund balance exceeds 30%, the excess may be specifically designated for subsequent year expenditures.
2. Fund Balance may be used for emergencies, non-recurring expenditures or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize fund balance.
3. The City shall strive to reserve 50% of the identified one-time revenues received each year. These funds may be used to fund one-time expenditures, such as capital projects, with consideration for on-going future costs.
4. The City shall maintain sufficient reserves in its debt service funds which shall equal or exceed the reserve fund balances required by bond indentures.

## Fund Transfers

1. There will be no operating transfers between funds without the approval of the City Council.

2. Fund transfers between funds may occur, with approval of the City Council, when surplus fund balances are used to support non-recurring capital expenditures or when needed to satisfy debt service obligations.

## Investment Policy

### Section 1: Purpose

The purpose of this policy is to create a guide for the investment of City funds and to take advantage of resources not available to the City through the Local Government Investment Pool maintained by the Arizona State Treasurer's Office.

Therefore, it is the investment policy of the City and its designee, the Finance Director to maintain the safety of principal, maintain liquidity to meet cash flow needs and provide competitive investment returns as identified below. The Finance Director will strive to invest with the judgment and care that prudent individuals would exercise in their own affairs.

### Section 2: Governing Authority

The City invest in conformance with Federal, State and other legal requirements, primarily outlined in A.R.S. §35-323.

### Section 3: Scope

This policy applies to the City's investments.

The City will consolidate cash and reserve balances from all funds to maximize investment earnings and increase efficiencies with investment management pricing, safekeeping costs and administration costs, except for cash in certain restricted and/or trust funds, which are exempted from this policy.

Investment income will be allocated to funds based on their respective participation and in accordance with generally accepted accounting principles.

Investments that need to restrict yield for purposes of the Internal Revenue Service's Arbitrage Bond Regulations will be deposited into a separate account and invested in a manner that meets IRS arbitrage guidelines.

### Section 4: Investment Policy Objectives

The primary investment objectives of the City in order of priority are safety, liquidity, and optimal yield as defined below:

1. Safety - Investments shall preserve capital. The objective will be to prudently mitigate credit risk and interest rate risk. It is understood by the City that no investment is completely free of risk.
  - a. Credit Risk – The City will mitigate credit risk, which is defined as the risk of loss due to the failure of the security issuer or backer, by:
    - i. Limiting investments in the portfolio to the asset classes designated as acceptable in A.R.S. §35-323. When possible, analysis of the credit worthiness of debt issuers held in the portfolio should be conducted annually to guard against investing in weak or deteriorating credit situations;

- ii. Diversifying the investment portfolio to limit potential losses. Specific diversification parameters will be noted in Section 8;
    - iii. Utilizing external research and advice on current global economic condition and impacts on domestic corporate credit quality.
  - b. Interest Rate Risk – The City will mitigate interest rate risk, which is defined as the risk that the market value of securities will decline due to increases in market interest rates subsequent to their purchase and prior to their maturity, by:
    - i. Structuring the investment portfolio so that securities mature concurrent with cash requirements for operations, thereby avoiding, as much as possible, the need to sell securities into an adverse market environment prior to maturity;
    - ii. Utilizing external research and advice on current interest rate outlook and global economic condition to optimize portfolio duration strategy.
- 2. Liquidity - The investment portfolio shall remain sufficiently liquid to meet anticipated cash flows by structuring the portfolio so that securities mature concurrent with anticipated cash flow needs (static liquidity). Furthermore, because all cash demands cannot be anticipated, the portfolio should consist of securities with an active secondary market (dynamic liquidity).
- 3. Optimal Yield – The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core investments are limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall generally be held until maturity with the following exceptions:
  - a. A security with declining credit may be sold early to minimize loss of principal.
  - b. A security swap would improve the quality or yield in the portfolio.
  - c. Liquidity needs of the portfolio require that the security be sold.

## **Section 5: Investment Management Authority**

Authority to manage internally or to delegate investment management to an external manager is granted to the Finance Director. If all or a portion of the investments are managed externally, the Finance Director is responsible for:

1. Periodic investment portfolio reporting;
2. Evaluating the performance of the externally managed portfolio;
3. Monitoring manager compliance with the investment policy;
4. Conveying investment needs to the external manager;
5. Developing investment strategy with the external manager.

## **Section 6: Authorized Financial Institutions, Depositories, and Broker/Dealers**

1. A list will be maintained of financial institutions and depositories authorized to provide investment services. In addition, a list will be maintained of approved security broker/dealers selected by creditworthiness (e.g. a minimum capital requirement of \$ 10,000,000 and at least five years of operation). These may include “primary” dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule).

2. All financial institutions and broker/dealers who desire to become qualified for investment transactions must supply the following as appropriate:
  - a. Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines.
  - b. Proof of certification by the Financial Industry National Regulatory Association (FINRA) (not applicable to Certificate of Deposit counterparties)
  - c. Proof of state registration
  - d. Completed broker/dealer questionnaire (not applicable to Certificate of Deposit counterparties)
  - e. Certification of having read and understood and agreeing to comply with the City's investment policy.
  - f. Evidence of adequate insurance coverage.
3. An annual review of the financial condition and registration of all qualified financial institutions and broker/dealers will be conducted by the finance director.

## **Section 7: Portfolio Criteria**

Acceptable Asset Classes - Consistent with the City's investment policy objectives and A.R.S. §35-323A, the following investments will be permitted by this policy:

1. Certificates of deposit in eligible depositories.
2. Interest bearing savings accounts in banks and savings and loan institutions doing business in this state whose accounts are insured by federal deposit insurance for their industry, but only if deposits in excess of the insured amount are secured by the eligible depository to the same extent and in the same manner as required under this article.
3. Repurchase agreements with a maximum maturity of one hundred eighty days.
4. The pooled investment funds established by the state treasurer pursuant to A.R.S. § 35-326.
5. Obligations issued or guaranteed by the United States or any of the senior debt of its agencies, sponsored agencies, corporations, sponsored corporations or instrumentalities.
6. Bonds or other evidences of indebtedness of this state or any of its counties, incorporated cities or towns or school districts.
7. Bonds, notes or evidences of indebtedness of any county, municipal district, municipal utility or special taxing district within this state that are payable from revenues, earnings or a special tax specifically pledged for the payment of the principal and interest on the obligations, and for the payment of which a lawful sinking fund or reserve fund has been established and is being maintained, but only if no default in payment on principal or interest on the obligations to be purchased has occurred within five years of the date of investment, or, if such obligations were issued less than five years before the date of investment, no default in payment of principal or interest has occurred on the obligations to be purchased nor any other obligations of the issuer within five years of the investment.
8. Bonds, notes or evidences of indebtedness issued by any county improvement district or municipal improvement district in this state to finance local improvements authorized by law, if the principal and interest of the obligations are payable from assessments on real property within the improvement district. An investment shall not be made if:
  - a. The face value of all such obligations, and similar obligations outstanding, exceeds fifty per cent of the market value of the real property, and if improvements on which the bonds or the

assessments for the payment of principal and interest on the bonds are liens inferior only to the liens for general ad valorem taxes.

- b. A default in payment of principal or interest on the obligations to be purchased has occurred within five years of the date of investment, or, if the obligations were issued less than five years before the date of investment, a default in the payment of principal or interest has occurred on the obligations to be purchased or on any other obligation of the issuer within five years of the investment.
- 9. Commercial paper of prime quality that is rated "P1" by Moody's investor's service or rated "A1" or better by Standard and Poor's rating service or their successors. All commercial paper must be issued by corporations organized and doing business in the United States.
- 10. Bonds, debentures and notes that are issued by corporations organized and doing business in the United States and that are rated "A" or better by Moody's Investor Service or Standard and Poor's rating service or their successors.
- 11. All other investments of operating funds are thereby prohibited from consideration for investment. Furthermore, the City may desire to be more conservative in its investment portfolio and restrict or prohibit certain of the investments listed above.
- 12. The Finance Director shall invest trust and restricted funds in accordance with A.R.S. §35-324, A.R.S. §35-328 and the terms of the trust or controlling documents, if any.

Benchmark – The performance of an actively managed portfolio on behalf of the City will be expected to at least match the performance of the Local Government Investment Pool during any one-year period. Occasionally, based on the liquidity needs and the portfolio strategy of the City it may be reasonable and desirable to measure portfolio performance against a total return benchmark. The Finance Director shall define such a benchmark.

Maturity Parameters:

- a. Operating Funds Maximum Maturity: 3 Years
- b. Operating Funds Weighted Average Maturity 1.5 Years
- c. Maximum Maturity for Repurchase Agreements: 180 Days

Concentration and Diversification – At the time of purchase a maximum of 5% of the market value of the portfolio may be invested in debt issued by any single entity. Debt backed by the United States Treasury or GSE's are exempt from this concentration criterion.

Minimum Acceptable Credit Quality – As indicated in the table below, all corporate portfolio holdings at the time of purchase must have a minimum rating (\*) by at least one of the Nationally Recognized Statistical Rating Organizations (NRSRO's).

Short Term Rating	Not lower than the City of Maricopa current G.O. Bond Rating or its commensurate short term rating *
Long Term Rating	One grade higher than the City of Maricopa current G.O. Bond Rating *



\*In no case shall the rating be lower than that required by A.R.S. §35-323, as amended.

#### Safekeeping and Custody:

- a. Delivery vs. Payment - All trades of marketable securities will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds.
- b. Safekeeping - Securities will be held by a custodian selected by the City and evidenced by custodial reports. The safekeeping institution shall annually provide a copy of their most recent report on internal controls (Statement of Auditing Standards No. 70, or SAS 70).

### **Section 8: Reporting**

1. The Finance Director shall report investment activity to the Council at least quarterly. The purpose of the report is to enable the City to ascertain whether investment activities during the reporting period have conformed to the investment policy. The report should include:
2. A list of individual securities held at the end of the reporting period;
  - a. The realized and unrealized gains or losses in the portfolio;
  - b. The maturity date of each security held in the portfolio;
  - c. The book value and market value of each security in the portfolio;
  - d. The percentage of the total portfolio market value that each security represents;
  - e. The yield to maturity of the portfolio and of each security held in the portfolio;
  - f. The periodic interest earnings of each security held in the portfolio;
  - g. The credit quality of each security held in the portfolio;
  - h. The weighted average maturity of the portfolio;
  - i. A periodic summary of portfolio transactions, including fees incurred for external management and custody services.
3. Custodian Reconciliation – The report of investment holdings shall be reconciled within 30 days of the close of each month to the Finance Director’s custodian bank. Discrepancies shall be reported to the Finance Director.

### **Section 9: Ethics and Conflicts of Interest**

Officers and employees involved in the investment process shall refrain from personal business activities that could conflict with the proper execution and management of the investment program or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose, within sixty (60) days, any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with which business is conducted on behalf of the City.

### **Section 10: Investment Policy Guideline Glossary**

1. U.S. Treasury Bills, Notes and Bonds: U.S. government guaranteed securities. Represent the most liquid and creditworthy security in the domestic market.

2. U.S. Federal Agency Securities: Debt obligations issued by agencies of the U.S. government such as the Federal National Mortgage Association (FNMA) and the Federal Farm Credit Bank (FFCB). While not explicitly guaranteed by the government, the securities are generally traded with an “implied” guarantee.
3. Repurchase Agreements: Standardized, simultaneous purchase and sale of the same security by approved brokers/dealers. Repurchase Agreements are, in effect, short-term (overnight) loans collateralized by securities. Two types of collateral are authorized: U.S. Treasury securities and U.S. Government Agency securities.
4. Commercial Paper: An unsecured promissory note (maturities 1-270 days) issued by banks, corporations, public entities and finance companies.
5. Corporate Notes and Bonds: Corporate debt instrument. Maturities range from nine months to 30 years.
6. Floating Rate Securities: Corporate or Federal Agency debt in which the periodic coupon is reset based upon a formula stated at the time of issue.
7. Municipal Obligations: Taxable or tax-exempt municipal securities typically secured by general governmental funds from tax revenue or a municipally operated enterprise.
8. Certificates of Deposit: A marketable receipt for funds deposited in a bank or thrift institution for a specific time period at a stated rate of interest.
9. Funds Maximum Maturity: The longest acceptable time to maturity that any one security in the portfolio may have at the time of purchase.
10. Maximum Maturity for Repurchase Agreements: The longest acceptable time to maturity that any one repurchase agreement in the portfolio may have at the time of purchase.
11. Portfolio Duration Target: Duration is the weighted average maturity of a portfolio’s cash flows, where the present values of the cash flows serve as the weights. Thus, portfolio duration target is a pre-determined duration at which a portfolio is expected to be maintained.
12. Portfolio Duration Range: An acceptable range in which the actual portfolio duration can deviate from the Portfolio Duration Target.
13. Prudence: The standard of prudence to be used by investment officials shall be the “prudent person” standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy. The “prudent person” standard states that, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” Source :GFOA Sample Investment Policy
14. Delegation of Authority: Authority to manage the investment program is granted to the Finance Director or his designee and derived from the following: A.R.S. §§35-321, 35 323. Responsibility for the operation of the investment program is hereby delegated to the investment officer, who shall act in accordance with established written procedures and internal controls for the operation of the investment program consistent with this investment policy. Procedures should include references to: safekeeping, delivery vs. payment, investment accounting, repurchase agreements, wire transfer agreements and collateral/depository agreements. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the investment officer. The investment officer shall be responsible for all transactions undertaken and

shall establish a system of controls to regulate the activities of subordinate officials. Source: GFOA Sample Investment Policy

15. Weighted Average Maturity: The weighted average time until all securities in a portfolio mature.

## Capital Finance

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### Capital Project Expenditures

#### Capital Improvement Plan (CIP)

1. The CIP is a policy document that communicates timing and costs associated with constructing, staffing, maintaining and operating publicly financed facilities and improvements typically with a total cost over \$25,000. Capital expenditures that are less than \$25,000 are typically considered Operating Capital and are expended from the City's operating funds.
2. The CIP includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects beyond the five-year horizon.
3. All costs for the five-year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation and changes in plans and circumstances.
4. The CIP is reviewed and updated annually, with a target date set in December of each year.
5. The CIP also serves as a foundation for the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.
6. The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
7. Projects included within the five-year program should have sound cost estimates, an identified site and verified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
8. The identification of a project within the five-year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

### The CIP Budget Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council annually. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent annual budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects, within the first two years of the program, need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

## Debt Issuance

1. The City may issue debt to finance capital projects in accordance with the Capital Improvement Plan.
2. The City will issue debt with a target maturity ranging between five (5) and thirty (30) years with the final maturity not to exceed the useful life of the capital project.
3. Where possible, the City will structure debt issues to create annual level debt service payments
4. The City will use investment earnings from debt proceed to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.
5. The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
6. The City may issue the following types of long-term debt:
  - a. General Obligation Bonds authorized by voters and repaid with secondary property taxes or from other lawfully available and authorized sources.
  - b. Revenue Bonds authorized, as required, by either voters or the Council and repaid by revenue generated by the capital project, highway user revenues, excise taxes, or other lawfully available and authorized sources.
  - c. Annual Appropriation Debt authorized by the Council and repaid by lawfully available and authorized sources.
  - d. Assessment Bonds authorized by the Council after the Council forms a special taxing district in accordance with State statutes.
7. The City may oversee the issuance of Community Facility District debt in accordance with the City's expanded policy on Community Facility Districts.
8. The City will prohibit the City's financial advisor from underwriting any debt directly issued by the City or special districts sponsored by the City within a negotiated underwriting of debt offered through public sale. This underwriting prohibition does not include:
  - a. competitive bond sales when the City authorizes the financial advisor to submit a competitive bid,
  - b. conduit bond issues by financing authorities on behalf of the City, and limited offerings, private placements, or other underwritings not offered through public sale.

# Debt Management: Written Policies and Procedures for Tax-Advantaged Bonds

## Section 1: Purpose

1. The City has issued and may in the future issue tax-exempt obligations (including, without limitation, bonds, notes, loans, leases and certificates), tax credit obligations and “direct-pay” tax credit obligations (together, “tax-advantaged bonds”) that are subject to certain requirements under the Internal Revenue Code of 1986, as amended (the “Code”).
2. The City has established these policies and procedures (the “Procedures”) to ensure the City complies with applicable Code requirements. These Procedures and requirements contained in the Arbitrage and Tax Certificate (the “Tax Certificate”) or other operative documents related to an issuance of tax-advantaged bonds, are written procedures for ongoing compliance with applicable Federal tax requirements and for timely identification and remediation of violations of such requirements.

## Section 2: Responsible Officer

1. The Finance Director (the “Responsible Officer”) will have overall responsibility to ensure the City complies with these Procedures.
2. The Responsible Officer shall identify additional persons who will be responsible for the Procedures, notify them of their responsibilities, and provide copies of the Procedures. Upon employee or officer transitions, new personnel should be advised of responsibilities under the Procedures to ensure they understand the importance of the Procedures.
3. The Responsible Officer and other responsible persons shall receive appropriate training that includes the review of and familiarity with:
  - a. these Procedures,
  - b. applicable Code requirements,
  - c. tax-advantaged bonds that must be monitored,
  - d. facilities (or portions thereof) financed with proceeds of tax-advantaged bonds,
  - e. requirements contained in the Tax Certificate or other operative documents contained in the transcript, and
  - f. procedures required to correct noncompliance with Code requirements in a timely manner.

## Section 3: Change in Bond Terms

If any changes to the terms of the bonds are contemplated, bond counsel must be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds.

## Section 4: Issue Price for Tax-Advantaged Bonds and Premium Limit for Direct-Pay Bonds

1. To document the issue price of tax-advantaged bonds, the Responsible Officer shall consult with bond counsel and obtain a written certification from the underwriter, placement agent or other bond purchaser as to the offering price of the bonds in a form and substance acceptable to the City and bond counsel.

2. Prior to issuing Direct-Pay Bonds such as Build America Bonds or similar bonds authorized in the future, the Responsible Officer shall consult with bond counsel and the City's financial advisors to assure that the premium on each maturity of the Direct-Pay Bonds (stated as a percentage of principal amount) does not exceed one-quarter of one-percent (0.25%) multiplied by the number of complete years to the earlier of the final maturity of the bonds or, generally, the earliest call date of the bonds, and that the excess of the issue price of the bonds over the price at which the bonds are sold to the underwriter or placement agent, when combined with other issuance costs paid from proceeds of the bonds, does not exceed 2% of the sale proceeds of the bonds.

## **Section 5: IRS Filings**

The Responsible Officer will confirm that bond counsel has filed the applicable IRS information reports on a timely basis, and maintain copies of such forms including evidence of timely filing as part of the issue transcript. The information reports vary by type of tax-advantaged bonds and can include:

1. Forms 8038, 8038G, 8038-B, or 8038-TC applicable to most tax-advantaged bonds.
2. Form 8038-CP for Direct-Pay Bonds (including Build America Bonds) to ensure the proper amount of interest is reported and the proper amount of subsidy is requested for each interest payment date. If the Subsidy is to be paid to a person other than the City (i.e., the bond trustee), the Responsible Officer shall obtain and record the contact information of that person, and ensure that it is properly shown on Form 8038-CP so that the direct payment will be made to the proper person.
3. Forms 8038-T or 8038-R applicable to the payment of rebate or yield reduction payments in a timely manner as further detailed in Section 11. The Responsible Officer shall also monitor if the City is eligible to receive a refund of prior rebate payments and file for a refund using an IRS Form 8038-R.

## **Section 6: Use of Proceeds**

The Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed in this section.

1. Consistent Accounting Procedures. Maintain clear and consistent accounting procedures for tracking the investment and expenditures of bond proceeds, including investment earnings on bond proceeds.
2. Reimbursement Allocations at Closing At or shortly after closing of a bond issue, ensure that any allocations for reimbursement expenditures comply with the Tax Certificate
3. Timely Expenditure of Bond Proceeds Monitor that sale proceeds and investment earnings are spent in a timely fashion consistent with the requirements of the Tax Certificate.
4. Costs of Issuance With respect to Direct-Pay Bonds and qualified private activity bonds, monitor that no more than 2% of the sale proceeds are used to pay costs of issuance.
5. Qualified Use of Proceeds As required by the type of tax-advantaged bonds issued and in coordination with Bond Counsel:
  - a. Determine the correct amount of available project proceeds.
  - b. Monitor that 100% of sale proceeds and investment earnings (other than costs of issuance or a reasonably required reserve fund) are allocated to eligible and qualifying expenditures in a timely fashion consistent with the Tax Certificate.
  - c. As applicable, ensure compliance with "Davis Bacon" requirements.
  - d. As applicable, redeem bonds in accordance with Code requirements.

6. Requisitions Utilize requisitions to draw down bond proceeds, and ensure that each requisition details when and how bond proceeds were spent – review requisitions before submission to ensure proper use of bond proceeds to minimize reallocations.
7. Final Allocation. Ensure a final allocation of bond proceeds and investment earnings to qualifying expenditures is made if bond proceeds are allocated to project expenditures on a basis other than “direct tracing” (direct tracing means treating the bond proceeds as spent as shown in the accounting records for bond draws and project expenditures). An allocation other than “direct tracing” is often made to reduce the private business use. This allocation must be made within 18 months after the later of the date the expenditure was made or the date the project was placed in service, but not later than five years and 60 days after the date the bonds are issued (or 60 days after the bond issue is retired, if earlier). Bond counsel can assist with the final allocation of bond proceeds to project costs. Maintain a copy of the final allocation in the records for the tax-advantaged bond.
8. Maintenance and Retention of Records Relating to Proceeds. Maintain records of all project and other costs (e.g., costs of issuance, credit enhancement and capitalized interest) and uses (e.g., deposits to a reserve fund) for which bond proceeds were spent or used. These records should be maintained separately for each issue of bonds for the period indicated under Section 13.

## **Section 7: Monitoring Private Business Use**

For tax-advantaged bonds subject to the private activity bond limitations provided in the Code (e.g., governmental bonds and qualified 501(c)(3) bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.

1. Identify Bond-Financed Facilities. Identify or “map” which outstanding bond issues financed which facilities and in what amounts.
2. Review of Contracts with Private Persons. Review all of the following contracts or arrangements with non-governmental persons or organizations or the federal government (collectively referred to as “private persons”) for bond-financed facilities which could result in private business use of the facilities:
  - a. Sales of bond-financed facilities;
  - b. Leases of bond-financed facilities;
  - c. Management or service contracts relating to bond-financed facilities;
  - d. Research contracts under which a private person sponsors research in bond-financed facilities; and
  - e. Any other contracts involving “special legal entitlements” (such as naming rights or exclusive provider arrangements) granted to a private person with respect to bond-financed facilities.
3. Counsel Review of New Contracts or Amendments. Before amending an existing agreement with a private person or entering into any new lease, management, service, or research agreement with a private person, consult counsel to review such amendment or agreement to determine if it results in private business use.
4. Establish Procedures to Ensure Proper Use and Ownership. Establish procedures to ensure that bond-financed facilities are not used for private use without written approval of the Responsible Officer or other responsible person. For qualified 501(c)(3) bonds, establish procedures to ensure that the bond-financed facilities continue to be owned by a qualified 501(c)(3) organization or a governmental unit
5. Analyze Use. Analyze any private business use of bond-financed facilities and, for each issue of bonds, determine whether the 10% limit on private business use (5% in the case of qualified 501(c)

(3) bonds or “unrelated or disproportionate” private business use) is exceeded, and contact bond counsel or other tax advisors if either of these limits appears to be exceeded.

6. Remediation if Limits Exceeded. If it appears that private business use limits are exceeded, immediately consult with bond counsel to determine if a remedial action is required. If tax-advantaged bonds are required to be redeemed or defeased to comply with remedial action rules, such redemption or defeasance must occur within 90 days of the date a deliberate action is taken that results in a violation of the private business use limits.
7. Maintenance and Retention of Records Relating to Private Use. Retain copies of all of the above contracts or arrangements with private persons for the period indicated under Section 13.

## **Section 8: Monitoring Use of Facilities Financed with Qualified Private Activity Bonds**

For tax-advantaged bonds not subject to the private activity bond limitations, but subject to Code limitations as to the qualifying use of proceeds and qualifying use of bond-financed facilities (e.g., exempt facility bonds, qualified small issue bonds and qualified redevelopment bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.

1. Identify Bond-Financed Facilities. Indemnify or “map” bond-financed facilities and assure that use is for an appropriate purpose.
2. Review of Contracts with Private Persons. If the bond-financed facilities are required to be governmentally owned, examine all leases, management contracts or other contracts with private persons to assure compliance with applicable safe-harbors for governmental ownership provided in the Code. Before amending an existing agreement or entering into any new lease, management or other contract, consult bond counsel to review such amendment or agreement to determine whether it complies with applicable safe harbors.
3. Establish Procedures to Monitor Use. Establish procedures to monitor that bond-financed facilities are not used for non-qualifying purposes. Require users of facilities to immediately notify the Responsible Officer or other responsible person if a change in use of the facilities is contemplated or occurs.
4. Remediation if Limitations Exceeded. If qualified use of facilities financed with tax-advantaged bonds changes to a non-qualified use, consult with bond counsel to determine if a remedial action. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial action rules, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.
5. Maintenance and Retention of Records Relating to Qualifying Use. Retain copies of all of the above contracts or arrangements with private persons for the period indicated under Section 13 below.

## **Section 9: Loan of Bond Proceeds**

The Responsible Office or other responsible person shall consult bond counsel if a loan of proceeds of tax-advantaged bonds is contemplated. If proceeds of tax-advantaged bonds are permitted under the Code to be loaned to other entities and are in fact so loaned, require that the entities receiving a loan institute policies and procedures similar to the Procedures to ensure loan proceeds and financed facilities comply with Code limitations. Require loan recipients to annually report to the City ongoing compliance with the Procedures and Code requirements.



## **Section 10: Special Requirements Applicable to Specified Tax Credit Bonds**

The Code has imposed in the past and may impose in the future additional requirements for “Specified Tax Credit Bonds.” The Responsible Officer or other responsible person shall ensure and monitor the requirements of this section are met.

1. Davis-Bacon Prevailing Wage Rate Requirements. As required by applicable enabling statutes, some tax-advantaged bonds including Specified Tax Credit Bonds may require federal prevailing wage requirements (Davis-Bacon).
2. Spending Requirements. As required by applicable enabling statutes, Special Tax Credit Bonds have the following spending requirements:
  - a. 100% of sale proceeds and investment earnings must be spent within the 3 year period beginning on the date of issuance (the “expenditure period”);
  - b. a binding commitment with a third party to spend at least 10 percent of the sale proceeds and investment earnings (other than costs of issuance) (“available project proceeds”) will be incurred within the six month period beginning on the date of issuance;
  - c. to the extent less than 100% of available project proceeds are not spent by the end of the expenditure period for qualified purposes, the City must redeem all of the “nonqualified bonds” within 90 days after the end of the expenditure period (with the assistance of bond counsel);
  - d. the expenditure period may be extended beyond the initial three year period by the U.S. Treasury upon the request of the City when failure to spend the available project proceeds within three years was due to a reasonable cause and that spending will continue with due diligence.
3. Sinking Funds. Special rules permit Specified Tax Credit Bonds to be structured with sinking funds not be subject to rebate. These sinking funds must be structured as follows:
  - a. the sinking fund may not be funded more rapidly than in equal monthly installments;
  - b. the sinking fund may only be funded in an amount not greater than the amount necessary to repay the bond issue; and
  - c. the yield on the investments in the sinking fund may not exceed the published permitted sinking fund yield for the sale date (which is set forth in the Tax Certificate).
4. Prohibition on Financial Conflicts of Interest. Upon the issuance of Specified Tax Credit Bonds, the City certified that applicable State and local laws governing conflicts of interest were followed with respect to the bonds. If the U.S. Treasury prescribes additional conflicts of interest rules with respect to the Specified Tax Credit Bonds, such rules must also be satisfied.
5. Additional Rules Applicable to Specified Tax Credit Bonds. New clean renewable energy bonds, energy conservation bonds, qualified school construction bonds and qualified zone academy bonds each have requirements that are applicable to the use of proceeds or eligibility as a Specified Tax Credit Bond. The Responsible Officer should consult the Tax Certificate and establish procedures to monitor compliance applicable to the City’s Specified Tax Credit Bonds.

## **Section 11: Arbitrage and Rebate Compliance**

The Responsible Officer or other responsible person shall monitor compliance with the requirements detailed in this section.

1. Review Tax Certificate. Review each Tax Certificate to understand requirements applicable to each tax-advantaged bond issue.

2. **Arbitrage Yield.** Record the arbitrage yield of the bond issue, as shown on IRS Form 8038-G, 8038-B, 8038-TC or other applicable form. If the bonds are variable rate bonds, yield must be determined on an ongoing basis over the life of the bonds as described in the Tax Certificate.
3. **Temporary Periods.** Review the Tax Certificate to determine the “temporary periods” for each bond issue, which are the periods during which proceeds of bonds may be invested without yield restriction
4. **Post-Temporary Period Investments.** Ensure that any investment of bond proceeds after applicable temporary periods is at a yield that does not exceed the applicable bond yield, unless yield reduction payments can be made pursuant to the Tax Certificate.
5. **Monitor Temporary Period Compliance.** Monitor that bond proceeds and investment earnings are expended promptly after the bonds are issued in accordance with the three-year or five-year temporary periods for investment of bond proceeds and to avoid “hedge bond” status.
6. **Monitor Yield Restriction Limitations.** Identify situations in which compliance with applicable yield restrictions depends upon later investments (e.g., the purchase of 0% State and Local Government Securities from the U.S. Treasury for an advance refunding escrow). Monitor and verify that these purchases are made as contemplated
7. **Establish Fair Market Value of Investments.** Ensure that investments acquired with bond proceeds satisfy IRS regulatory safe harbors for establishing fair market value (e.g., through the use of bidding procedures), and maintaining records to demonstrate satisfaction of such safe harbors. Consult the Tax Certificate for a description of applicable rules.
8. **Credit Enhancement, Hedging and Sinking Funds.** Consult with bond counsel before engaging in credit enhancement or hedging transactions relating to a bond issue, and before creating separate funds that are reasonably expected to be used to pay debt service on bonds. Maintain copies of all contracts and certificates relating to credit enhancement and hedging transactions related to a bond issue.
9. **Grants/Donations to Governmental Entities.** Before beginning a capital campaign or grant application that may result in gifts that are restricted to bond-financed projects (or, in the absence of such a campaign, upon the receipt of such restricted gifts), consult bond counsel to determine whether replacement proceeds may result that are required to be yield restricted
10. **Bona Fide Debt Service Fund.** After bond proceeds have been spent, ensure that the debt service fund meets the requirements of a “bona fide debt service fund,” i.e., one used primarily to achieve a proper matching of revenues with debt service that is depleted at least once each bond year, except for a reasonable carryover amount not to exceed the greater of: (i) the earnings on the fund for the immediately preceding bond year; or (ii) one-twelfth of the debt service on the issue for the immediately preceding bond year. To the extent that a debt service fund qualifies as a bona fide debt service fund for a given bond year, the fund is not subject to yield restriction for that year.
11. **Debt Service Reserve Funds.** Ensure that amounts invested in any reasonably required debt service reserve fund do not exceed the least of: (i) 10% of the stated principal amount of the bonds (or the sale proceeds of the bond issue if the bond issue has original issue discount or original issue premium that exceeds 2% of the stated principal amount of the bond issue plus, in the case of premium, reasonable underwriter’s compensation); (ii) maximum annual debt service on the bond issue; or (iii) 125% of average annual debt service on the bond issue.
12. **Rebate and Yield Reduction Payment Compliance.** Review the Arbitrage Rebate covenants contained in the Tax Certificate. Subject to certain rebate exceptions described below, investment earnings on bond proceeds at a yield in excess of the bond yield (i.e., positive arbitrage) generally must be rebated to the U.S. Treasury, even if a temporary period exception from yield restriction allowed the earning of positive arbitrage.

- a. Ensure that rebate and yield reduction payment calculations will be timely performed and payment of such amounts, if any, will be timely made. Such payments are generally due 60 days after the fifth anniversary of the date of issue of the bonds, then in succeeding installments every five years. The final rebate payment for a bond issue is due 60 days after retirement of the last bond of the issue. The City should hire a rebate consultant if necessary.
  - b. Review the rebate section of the Tax Certificate to determine whether the “small issuer” rebate exception applies to the bond issue.
  - c. If the 6-month, 18-month, or 24-month spending exceptions from the rebate requirement (as described in the Tax Certificate) may apply to the bonds, ensure that the spending of proceeds is monitored prior to semi-annual spending dates for the applicable exception
  - d. Make rebate and yield reduction payments and file Form 8038-T in a timely manner.
  - e. Even after all other proceeds of a given bond issue have been spent, ensure compliance with rebate requirements for any debt service reserve fund and any debt service fund that is not exempt from the rebate requirement (see the Arbitrage Rebate covenants contained in the Tax Certificate).
13. Maintenance and Retention of Arbitrage and Rebate Records. Maintain records of investments and expenditures of proceeds, rebate exception analyses, rebate calculations, Forms 8038-T, and rebate and yield reduction payments, and any other records relevant to compliance with the arbitrage restrictions for the period indicated in Section 13 below.

## **Section 12: Record Retention**

For each issue of bonds or other obligations of the City, the Responsible Officer or other responsible person shall ensure and monitor the transcript and all records and documents described in these Procedures will be maintained while any of the bonds are outstanding and during the three-year period following the final maturity or redemption of that bond issue, or if the bonds are refunded (or re-refunded), while any of the refunding bonds are outstanding and during the three-year period following the final maturity or redemption of the refunding bonds.

## **Long-Term Financial Plans**

1. The City will adopt the annual budget in the context of a comprehensive financial plan for the General Fund. Financial plans for other funds may be developed as needed.
2. The General fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process.



# *Supplemental Information*

The following section contains additional information to help the user understand the City's budget document.



**RESOLUTION NO. 14-22**

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF MARICOPA, ARIZONA, ADOPTING BUDGET FOR THE FISCAL YEAR 2014-2015.**

**WHEREAS**, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 6, 2014, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of Maricopa, Arizona; and

**WHEREAS**, in accordance with said chapter of said title, and following due public notice, the Council met on June 3, 2014, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies; and


**WHEREAS**, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 3, 2014, at City Hall for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and

**WHEREAS**, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A).


**NOW, THEREFORE, BE IT RESOLVED**, by the Mayor and City Council of the City of Maricopa, Arizona that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced, or changed, are hereby adopted as the budget of the City of Maricopa, Arizona for the fiscal year 2014-2015.

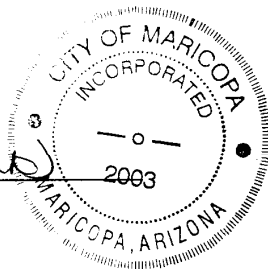
**PASSED AND ADOPTED** by the Mayor and City Council of the City of Maricopa, Arizona, this 3rd day of June, 2014.

APPROVED:

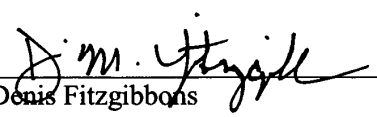
  
\_\_\_\_\_  
Christian Price  
Mayor

ATTEST:

  
\_\_\_\_\_  
Vanessa Bueras, CMC  
City Clerk



APPROVED AS TO FORM:

  
\_\_\_\_\_  
Denis Fitzgibbons  
City Attorney

**OFFICIAL BUDGET FORMS**

**CITY OF MARICOPA**

**Fiscal Year 2015**

**CITY OF MARICOPA**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2015**

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2014	ACTUAL EXPENDITURES/EXPENSES** 2014	FUND BALANCE/NET POSITION*** July 1, 2014**	PROPERTY TAX REVENUES 2015	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2015	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015		TOTAL FINANCIAL RESOURCES AVAILABLE 2015	BUDGETED EXPENDITURES/EXPENSES 2015
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 29,422,573	\$ 29,422,573	\$ 22,745,114	Primary: \$ 10,333,323 Secondary:	\$ 20,774,308	\$	\$	\$ 1,250,000	\$ 1,250,000	\$ 52,602,745	\$ 29,791,623
2. Special Revenue Funds	24,078,556	21,302,110	10,980,322		27,215,004			1,250,000		39,445,326	33,062,393
3. Debt Service Funds Available	4,587,366	4,587,366	(663,706)	4,945,428	332,778					4,614,500	3,750,972
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	4,587,366	4,587,366	(663,706)	4,945,428	332,778					4,614,500	3,750,972
6. Capital Projects Funds	127,004,367	34,907,640	39,213,764		56,470,264					95,684,028	80,616,734
7. Permanent Funds											
8. Enterprise Funds Available											
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds											
11. Internal Service Funds											
12. TOTAL ALL FUNDS	\$ 185,092,862	\$ 90,219,689	\$ 72,275,494	\$ 15,278,751	\$ 104,792,354	\$	\$	\$ 1,250,000	\$ 1,250,000	\$ 192,346,599	\$ 147,221,722

**EXPENDITURE LIMITATION COMPARISON**

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC or voter-approved alternative expenditure limitation

	2014	2015
1. Budgeted expenditures/expenses	\$ 185,092,862	\$ 147,221,722
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	185,092,862	147,221,722
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 185,092,862	\$ 147,221,722
6. EEC or voter-approved alternative expenditure limitation	\$ 358,647,248	\$ 364,695,471

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**CITY OF MARICOPA**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2015**

	<b>2014</b>	<b>2015</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 10,720,477	\$ 11,185,209
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 10,102,118	\$ 10,333,323
B. Secondary property taxes	3,513,539	4,945,428
C. Total property tax levy amounts	\$ 13,615,657	\$ 15,278,751
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ 9,386,334	
(2) Prior years' levies	50,000	
(3) Total primary property taxes	\$ 9,436,334	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ 3,513,540	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ 3,513,540	
C. Total property taxes collected	\$ 12,949,874	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	5.0898	4.9842
(2) Secondary property tax rate	1.7600	2.3561
(3) Total city/town tax rate	6.8498	7.3403
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>no</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



**CITY OF MARICOPA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

SOURCE OF REVENUES	ESTIMATED REVENUES 2014	ACTUAL REVENUES* 2014	ESTIMATED REVENUES 2015
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
Local Sales Tax	\$ 6,453,247	\$ 7,055,723	\$ 7,088,572
<b>Licenses and permits</b>			
Permit Fees	658,823	826,380	1,102,550
Franchise Fees	296,000	296,000	298,960
Business Licenses	45,675	45,675	50,000
<b>Intergovernmental</b>			
State Shared Sales Tax	3,757,174	3,757,174	3,928,963
State Shared Income Tax	4,851,066	4,851,066	5,263,456
Vehicle License Tax	1,906,367	1,906,367	2,022,241
<b>Charges for services</b>			
Parks and Recreation Fees	270,120	275,000	272,500
Public Safety Fees	64,553	64,553	64,553
Library Fees	13,200	13,200	13,200
Passport Fees	24,793	24,973	24,793
<b>Fines and forfeits</b>			
Magistrate Court Fees	300,000	300,000	300,000
Public Safety Hearing Charges	25,000	25,000	25,000
<b>Interest on investments</b>			
Investment Earnings	210,000	210,000	210,000
<b>Miscellaneous</b>			
Miscellaneous	66,360	66,360	109,520
<b>Total General Fund</b>	<b>\$ 18,942,378</b>	<b>\$ 19,717,471</b>	<b>\$ 20,774,308</b>
<b>SPECIAL REVENUE FUNDS</b>			
<b>Highway User Revenue Fund</b>			
Intergovernmental	\$ 2,826,580	\$ 2,826,580	\$ 2,983,580
Investment Earnings	20,900	20,900	7,500
	<b>\$ 2,847,480</b>	<b>\$ 2,847,480</b>	<b>\$ 2,991,080</b>
<b>Copper Sky Recreation</b>			
Parks and Recreation Fees	\$ 545,361	\$ 545,361	\$ 372,500
Recreation Use Fees			2,828,960
	<b>\$ 545,361</b>	<b>\$ 545,361</b>	<b>\$ 3,201,460</b>
<b>Local Road Maintenance</b>			
Investment Earnings	\$ 6,000	\$ 6,000	\$ 6,000
	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>
<b>Grants</b>			
Intergovernmental	\$ 13,073,381	\$ 1,777,299	\$ 19,511,464
	<b>\$ 13,073,381</b>	<b>\$ 1,777,299</b>	<b>\$ 19,511,464</b>
<b>County Road Tax</b>			
Intergovernmental	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Investment Earnings	14,500	14,500	5,000
	<b>\$ 1,514,500</b>	<b>\$ 1,514,500</b>	<b>\$ 1,505,000</b>
<b>Total Special Revenue Funds</b>	<b>\$ 17,986,722</b>	<b>\$ 6,690,640</b>	<b>\$ 27,215,004</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**CITY OF MARICOPA**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2015**

SOURCE OF REVENUES	ESTIMATED REVENUES 2014	ACTUAL REVENUES* 2014	ESTIMATED REVENUES 2015
<b>DEBT SERVICE FUNDS</b>			
<b>General Obligation Debt Service</b>			
Miscellaneous	\$ 332,778	\$ 332,778	\$ 332,778
	<u>\$ 332,778</u>	<u>\$ 332,778</u>	<u>\$ 332,778</u>
<b>Total Debt Service Funds</b>	<u>\$ 332,778</u>	<u>\$ 332,778</u>	<u>\$ 332,778</u>
<b>CAPITAL PROJECTS FUNDS</b>			
<b>General Governmental CIP</b>			
Local Sales Tax	\$ 767,955	\$ 767,955	\$ 767,955
Other Entities' Participation	6,559,766		
Investment Earnings	4,900	4,900	4,900
	<u>\$ 7,332,621</u>	<u>\$ 772,855</u>	<u>\$ 772,855</u>
<b>Grants CIP</b>			
Intergovernmental	\$ 64,909,593	\$ 50,000	\$ 55,452,229
	<u>\$ 64,909,593</u>	<u>\$ 50,000</u>	<u>\$ 55,452,229</u>
<b>Police/Public Safety DIF</b>			
Impact Fees	\$ 18,360	\$ 18,360	\$ 18,360
Investment Earnings	400	400	400
	<u>\$ 18,760</u>	<u>\$ 18,760</u>	<u>\$ 18,760</u>
<b>Parks DIF</b>			
Impact Fees	\$ 357,210	\$ 357,210	\$ 357,210
Investment Earnings	2,800	2,800	2,800
	<u>\$ 360,010</u>	<u>\$ 360,010</u>	<u>\$ 360,010</u>
<b>Library DIF</b>			
Impact Fees	\$ 4,590	\$ 4,590	\$ 4,590
Investment Earnings	3,800	3,800	100
	<u>\$ 8,390</u>	<u>\$ 8,390</u>	<u>\$ 4,690</u>
<b>Transportation DIF</b>			
Impact Fees	\$ 699,030	\$ 699,030	\$ 699,030
Investment Earnings	65,500	65,500	65,500
	<u>\$ 764,530</u>	<u>\$ 764,530</u>	<u>\$ 764,530</u>
<b>Fire DIF</b>			
Impact Fees	\$ 225,720	\$ 225,720	\$ 225,720
Investment Earnings	700	700	700
	<u>\$ 226,420</u>	<u>\$ 226,420</u>	<u>\$ 226,420</u>
<b>Total Capital Projects Funds</b>	<u>\$ 72,487,394</u>	<u>\$ 1,068,035</u>	<u>\$ 56,470,264</u>
<b>TOTAL ALL FUNDS</b>	<u>\$ 109,749,272</u>	<u>\$ 27,808,924</u>	<u>\$ 104,792,354</u>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**CITY OF MARICOPA**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2015**

<b>FUND</b>	<b>OTHER FINANCING 2015</b>		<b>INTERFUND TRANSFERS 2015</b>	
	<b>SOURCES</b>	<b>&lt;USES&gt;</b>	<b>IN</b>	<b>&lt;OUT&gt;</b>
<b>GENERAL FUND</b>				
Copper Sky Recreation	\$	\$	\$	\$ 1,250,000
<b>Total General Fund</b>	\$	\$	\$	\$ 1,250,000
<b>SPECIAL REVENUE FUNDS</b>				
General Fund	\$	\$	\$ 1,250,000	\$
<b>Total Special Revenue Funds</b>	\$	\$	\$ 1,250,000	\$
<b>TOTAL ALL FUNDS</b>	\$	\$	\$ 1,250,000	\$ 1,250,000

**CITY OF MARICOPA**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2015**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014	EXPENDITURE/ ADJUSTMENTS APPROVED 2014	ACTUAL EXPENDITURES/ EXPENSES* 2014	BUDGETED EXPENDITURES/ EXPENSES 2015
<b>GENERAL FUND</b>				
Mayor & Council	\$ 440,222	\$	\$ 440,222	\$ 494,153
City Attorney	600,000		600,000	600,000
City Clerk	370,293		370,293	411,780
City Magistrate	282,973		282,973	297,422
City Manager	867,830	35,000	902,830	873,738
Community Services	2,031,570	24,000	2,055,570	2,103,713
Development Services	2,731,871	200,000	2,931,871	1,537,514
Economic Development	450,423		450,423	489,506
Finance/Administrative Services	1,585,087	209,700	1,794,787	
Financial Services				771,703
Fire	7,915,604	17,000	7,932,604	8,633,507
Human Resources	334,778	15,000	349,778	422,326
Information Technology				913,383
Police	8,075,418	50,000	8,125,418	8,879,090
Public Works				1,237,406
Non-Departmental	3,736,504	(550,700)	3,185,804	2,126,382
<b>Total General Fund</b>	<b>\$ 29,422,573</b>	<b>\$</b>	<b>\$ 29,422,573</b>	<b>\$ 29,791,623</b>
<b>SPECIAL REVENUE FUNDS</b>				
Highway User Revenue Fund	\$ 4,813,771	\$	\$ 3,210,485	\$ 6,893,877
Copper Sky Recreation	1,913,248		1,913,248	4,440,866
Local Road Maintenance	1,000,000		592,860	300,000
Grants	13,073,381		13,073,381	19,511,494
County Road Tax	3,278,156		2,512,136	1,916,156
<b>Total Special Revenue Funds</b>	<b>\$ 24,078,556</b>	<b>\$</b>	<b>\$ 21,302,110</b>	<b>\$ 33,062,393</b>
<b>DEBT SERVICE FUNDS</b>				
General Obligation Debt Service	\$ 4,587,366	\$	\$ 4,587,366	\$ 3,750,972
<b>Total Debt Service Funds</b>	<b>\$ 4,587,366</b>	<b>\$</b>	<b>\$ 4,587,366</b>	<b>\$ 3,750,972</b>
<b>CAPITAL PROJECTS FUNDS</b>				
General Governmental CIP	\$ 24,002,120	\$	\$ 6,360,094	\$ 11,589,210
General Governmental Bond				
Grants CIP	64,909,593		305,008	55,452,229
Parks Bond	25,740,000		25,740,000	400,000
Police/Public Safety DIF	129,760		129,760	170,000
Parks DIF	17,400		17,400	
Library DIF	4,590		4,590	35,000
General Governmental DIF				2,000,000
Transportation DIF	12,130,384		2,280,268	10,621,595
Fire DIF	70,520		70,520	348,700
<b>Total Capital Projects Funds</b>	<b>\$ 127,004,367</b>	<b>\$</b>	<b>\$ 34,907,640</b>	<b>\$ 80,616,734</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 185,092,862</b>	<b>\$</b>	<b>\$ 90,219,689</b>	<b>\$ 147,221,722</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**CITY OF MARICOPA**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2015**

<b>DEPARTMENT/FUND</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED</b>	<b>ACTUAL EXPENDITURES/ EXPENSES*</b>	<b>BUDGETED EXPENDITURES/ EXPENSES</b>
	<b>2014</b>	<b>2014</b>	<b>2014</b>	<b>2015</b>
<b>Mayor &amp; Council</b>				
General Fund	\$ 440,222	\$	\$ 440,222	\$ 494,153
<b>Department Total</b>	<b>\$ 440,222</b>	<b>\$</b>	<b>\$ 440,222</b>	<b>\$ 494,153</b>
<b>City Attorney</b>				
General Fund	\$ 600,000	\$	\$ 600,000	\$ 600,000
<b>Department Total</b>	<b>\$ 600,000</b>	<b>\$</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>
<b>City Clerk</b>				
General Fund	\$ 370,293	\$	\$ 370,293	\$ 411,780
Grants				5,000
<b>Department Total</b>	<b>\$ 370,293</b>	<b>\$</b>	<b>\$ 370,293</b>	<b>\$ 416,780</b>
<b>City Magistrate</b>				
General Fund	\$ 282,973	\$	\$ 282,973	\$ 297,422
<b>Department Total</b>	<b>\$ 282,973</b>	<b>\$</b>	<b>\$ 282,973</b>	<b>\$ 297,422</b>
<b>City Manager</b>				
General Fund	\$ 867,830	\$ 35,000	\$ 902,830	\$ 873,738
Grants	3,725,000		3,725,000	12,725,000
General Government CIP	3,100,000		3,100,000	
<b>Department Total</b>	<b>\$ 7,692,830</b>	<b>\$ 35,000</b>	<b>\$ 7,727,830</b>	<b>\$ 13,598,738</b>
<b>Community Services</b>				
General Fund	\$ 2,031,570	\$ 24,000	\$ 2,055,570	\$ 2,103,713
Copper Sky Recreation	1,913,248		1,913,248	4,440,866
Grants	197,770		197,770	212,770
General Governmental CIP	70,000		70,000	84,300
Library DIF				35,000
<b>Department Total</b>	<b>\$ 4,212,588</b>	<b>\$ 24,000</b>	<b>\$ 4,236,588</b>	<b>\$ 6,876,649</b>
<b>Debt Service</b>				
General Obligation Debt Service	\$ 4,587,366	\$	\$ 4,587,366	\$ 3,750,972
<b>Department Total</b>	<b>\$ 4,587,366</b>	<b>\$</b>	<b>\$ 4,587,366</b>	<b>\$ 3,750,972</b>
<b>Development Services</b>				
General Fund	\$ 2,731,871	\$ 200,000	\$ 2,931,871	\$ 1,537,514
Highway User Revenue Fund	4,813,771		3,210,485	
Local Road Maintenance	1,000,000		592,860	
Grants	1,877,736		1,877,736	761,834
County Road Tax	3,278,156		2,512,136	338,000
General Governmental CIP	15,310,062		2,410,262	207,304
Grants CIP	64,609,593		305,008	250,000
Parks Bond	25,740,000		25,740,000	
Police/Public Safety DIF	10,760		10,760	
Parks DIF	17,400		17,400	
Library DIF	4,590		4,590	
Transportation DIF	12,130,384		2,280,268	
Fire DIF	13,920		13,920	
<b>Department Total</b>	<b>\$ 131,538,243</b>	<b>\$ 200,000</b>	<b>\$ 41,907,296</b>	<b>\$ 3,094,652</b>
<b>Economic Development</b>				
General Fund	\$ 450,423	\$	\$ 450,423	\$ 489,506
Grants	1,200,000		1,200,000	1,100,000
General Governmental CIP	1,000,000			870,000
<b>Department Total</b>	<b>\$ 2,650,423</b>	<b>\$</b>	<b>\$ 1,650,423</b>	<b>\$ 2,459,506</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**CITY OF MARICOPA**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2015**

<b>DEPARTMENT/FUND</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2014</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2015</b>
<b>Finance/Administrative Services</b>				
General Fund	\$ 1,585,087	\$ 209,700	\$ 1,794,787	\$
Grants	100,000		100,000	
<b>Department Total</b>	<b>\$ 1,685,087</b>	<b>\$ 209,700</b>	<b>\$ 1,894,787</b>	<b>\$</b>
<b>Financial Services</b>				
General Fund	\$	\$	\$	\$ 771,703
<b>Department Total</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 771,703</b>
<b>Fire</b>				
General Fund	\$ 7,915,604	\$ 17,000	\$ 7,932,604	\$ 8,633,507
Grants	3,279,570		3,279,570	1,000,000
Fire DIF	56,600		56,600	348,700
General Governmental CIP	841,700		734,738	2,634,000
Grants CIP	300,000			210,000
<b>Department Total</b>	<b>\$ 12,393,474</b>	<b>\$ 17,000</b>	<b>\$ 12,003,512</b>	<b>\$ 12,826,207</b>
<b>Human Resources</b>				
General Fund	\$ 334,778	\$ 15,000	\$ 349,778	\$ 422,326
<b>Department Total</b>	<b>\$ 334,778</b>	<b>\$ 15,000</b>	<b>\$ 349,778</b>	<b>\$ 422,326</b>
<b>Information Technology</b>				
General Fund	\$	\$	\$	\$ 913,383
Grants				100,000
<b>Department Total</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 1,013,383</b>
<b>Non-Departmental</b>				
General Fund	\$ 3,736,504	\$ (550,700)	\$ 3,185,804	\$ 2,126,382
<b>Department Total</b>	<b>\$ 3,736,504</b>	<b>\$ (550,700)</b>	<b>\$ 3,185,804</b>	<b>\$ 2,126,382</b>
<b>Police</b>				
General Fund	\$ 8,075,418	\$ 50,000	\$ 8,125,418	\$ 8,879,090
Grants	2,693,305		2,693,305	2,592,890
Police/Public Safety DIF	119,000		119,000	170,000
General Governmental CIP	3,680,358		45,094	5,919,708
Grants CIP				300,000
<b>Department Total</b>	<b>\$ 14,568,081</b>	<b>\$ 50,000</b>	<b>\$ 10,982,817</b>	<b>\$ 17,861,688</b>
<b>Public Works</b>				
General Fund	\$	\$	\$	\$ 1,237,406
Highway User Revenue Fund				6,893,877
Local Road Maintenance				300,000
Grants				1,014,000
County Road Tax				1,578,156
General Governmental CIP				1,873,898
General Governmental DIF				2,000,000
Grants CIP				54,692,229
Parks Bond				400,000
Transportation DIF				10,621,595
<b>Department Total</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$ 80,611,161</b>
<b>TOTAL ALL DEPARTMENTS</b>	<b>\$ 185,092,862</b>	<b>\$</b>	<b>\$ 90,219,689</b>	<b>\$ 147,221,722</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**CITY OF MARICOPA**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2015**

FUND	Full-Time Equivalent (FTE) 2015	Employee Salaries and Hourly Costs 2015	Retirement Costs 2015	Healthcare Costs 2015	Other Benefit Costs 2015	Total Estimated Personnel Compensation 2015
<b>GENERAL FUND</b>	212.35	\$ 14,820,714	\$ 1,864,922	\$ 2,210,514	\$ 1,463,617	= \$ 20,359,767
<b>SPECIAL REVENUE FUNDS</b>						
Highway User Revenue Fund	12.50	\$ 637,901	\$ 73,995	\$ 122,696	\$ 78,364	= \$ 912,956
Local Road Maintenance						
Grants	2.65	155,852	18,642	28,373	179,928	382,795
County Road Tax						
Copper Sky Recreation	50.00	1,982,863	132,447	151,449	176,161	2,442,920
<b>Total Special Revenue Funds</b>	65.15	\$ 2,776,616	\$ 225,084	\$ 302,518	\$ 434,453	= \$ 3,738,671
<b>DEBT SERVICE FUNDS</b>						
General Obligation Debt Service						
<b>Total Debt Service Funds</b>						
<b>CAPITAL PROJECTS FUNDS</b>						
General Governmental CIP						
General Governmental Bond						
Grants CIP						
Parks Bond						
Police/Public Safety DIF						
Parks DIF						
Library DIF						
General Governmental DIF						
Transportation DIF						
Fire DIF						
<b>Total Capital Projects Funds</b>						
<b>TOTAL ALL FUNDS</b>	277.50	\$ 17,597,330	\$ 2,090,006	\$ 2,513,032	\$ 1,898,070	= \$ 24,098,438

## SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MAXIMUM	MIDPOINT
Administrative Assistant	\$35188	\$48507	\$41848
Animal Control Officer	\$42771	\$58961	\$50866
Assistant City Manager	\$100387	\$138435	\$119411
Assistant Development Services Director	\$84684	\$116738	\$100711
Assistant to the City Manager	\$63049	\$86914	\$74982
Building Inspector	\$47155	\$65004	\$56080
Chief of Police	\$93364	\$128703	\$111034
CIP Improvement Coordinator	\$54588	\$75250	\$64919
City Manager	\$131373	\$181099	\$156236
Code Compliance Officer	\$42771	\$58961	\$50866
Court Clerk	\$35188	\$48507	\$41848
Custodian	\$25007	\$34473	\$29740
Customer Service Representative	\$28949	\$39907	\$34428
Deputy City Clerk	\$54588	\$75250	\$64919
Development Manager	\$73153	\$100842	\$86998
Director of Community Services	\$93364	\$116738	\$105051
Director of Development Services	\$93364	\$128703	\$111034
Director of Economic Development	\$84684	\$116738	\$100711
Director of Finance & Administrative Services	\$93364	\$128703	\$111034
Director of Human Resources	\$93364	\$128703	\$111034
Economic Development Coordinator	\$47155	\$65004	\$56080
Economic Development Specialist	\$57317	\$79013	\$68165
Engineering Flood Plain Administrator	\$73153	\$100842	\$86998
Engineering Manager	\$73153	\$100842	\$86998
Engineering Plans Examiner	\$57317	\$79013	\$68165
Equipment Operator	\$35188	\$48507	\$41848
Facilities Maintenance Coordinator	\$47155	\$65004	\$56080
Fire Battalion Chief	\$76811	\$105885	\$91348
Fire Chief	\$93364	\$128703	\$111034
Fire Division Chief	\$76811	\$105885	\$91348
Fire Marshal/Inspector	\$47155	\$65004	\$56080
Fire Mechanic	\$49513	\$68254	\$58884
Fleet Manager	\$54588	\$75250	\$64919
Fleet Mechanic	\$35188	\$48507	\$41848
Grants Manager	\$54588	\$75250	\$64919
Information Technology Manager	\$73153	\$100842	\$86998



## SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MAXIMUM	MIDPOINT
Library Assistant	\$28949	\$39907	\$34428
Library Manager	\$63049	\$86914	\$74982
Maintenance Foreman	\$47155	\$65004	\$56080
Maintenance Worker	\$28949	\$39907	\$34428
Management Analyst	\$49513	\$68254	\$58884
Master Mechanic	\$49513	\$68254	\$58884
Media Production Specialist	\$54588	\$75250	\$64919
Network Administrator	\$57317	\$79013	\$68165
Network Engineer	\$73153	\$100842	\$86998
Parks Maintenance Worker	\$28949	\$39907	\$34428
Parks Manager	\$63049	\$86914	\$74982
Payroll/Accounts Payable Clerk	\$35188	\$48507	\$41848
Permit Technician	\$35188	\$48507	\$41848
Plan Review Supervisor	\$57317	\$79013	\$68165
Planner	\$54588	\$75250	\$64919
Planning and Zoning Administrator	\$73153	\$100842	\$86998
Planning Manager	\$73153	\$100842	\$86998
Plans Examiner	\$49513	\$68254	\$58884
Police Commander	\$84684	\$116738	\$100711
Police Lieutenant	\$76811	\$105885	\$91348
Police Property/Evidence Manager	\$54588	\$75250	\$64919
Police Public Affairs Specialist	\$49513	\$68254	\$58884
Property Evidence Technician	\$35188	\$48507	\$41848
Public Information Officer	\$54588	\$75250	\$64919
Public Works Construction Inspector	\$47155	\$65004	\$56080
Public Works Superintendent	\$73153	\$100842	\$86998
Purchasing Coordinator	\$47155	\$65004	\$56080
Purchasing Manager	\$63049	\$86914	\$74982
Records Clerk	\$35188	\$48507	\$41848
Records Coordinator	\$47155	\$65004	\$56080
Recreation Aide	\$17379	\$23768	\$20574
Recreation Coordinator	\$49513	\$68254	\$58884
Recreation Manager	\$63049	\$86914	\$74982
Recreation Services Leader	\$28949	\$39907	\$34428
Senior Building Inspector	\$49513	\$68254	\$58884
Senior Library Coordinator	\$42771	\$58961	\$50866

**SALARY SCHEDULE BY JOB TITLE**

<b>JOB TITLE</b>	<b>MINIMUM</b>	<b>MAXIMUM</b>	<b>MIDPOINT</b>
Systems Analyst/Data Base Administrator	\$57317	\$79013	\$68165
Transportation Transit Planner	\$54588	\$75250	\$64919
Youth Coordinator	\$42771	\$58961	\$50866

# Glossary

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The annual budget is structured to be understandable and meaningful to the general public and organizational users. This glossary is provided to assist those who are unfamiliar with budgeting terms or terms specific to City of Maricopa's budgeting process.

**Account** - An organizational budget/operating unit within each City department or division.

**Accrual Basis** - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Actual vs. Budgeted** - Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

**Adopted** - Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

**Adopted Budget** - Used in fund summaries and department and division summaries within the budget document. Represents the 2012 budget as approved by formal action of the City Council, which sets the spending limits for the fiscal year.

**Allocation** - A part of a lump sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or subjects.

**Appropriation** - An authorization made by the City Council which permits the City to incur obligations to make expenditures for specific purposes.

**Assessed Valuation** - A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor and the State as a basis for levying taxes.

**Asset** - Resources owned or held by a government which have monetary value.

**Balanced Budget** - A budget where revenues equal expenses.

**Basis of Accounting** - Defined by the Government Accounting Standards Board by Fund type as the method of accounting for various activities. It is determined when a transaction or event is recognized in the fund's operating statement.

**Beginning Balance** - The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

**Bond** - A long term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

**Budget** - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. This official public document reflects decisions, assesses service needs, establishes allocation of resources and is the monetary plan for achieving City goals and objectives.

**Budget Calendar** - The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

**Budget Document** - The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

**Budget Message** - The opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year and recommendations regarding the financial policy for the upcoming period.

**Budgetary Control** - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

**Capital Budget** - The first year of the five-year Capital Improvement Plan becomes the fiscal commitment to develop projects for the current year. These numbers reflect all appropriations for items that have a value of \$10,000 or more, have a useful life of more than one year, and add to the capital assets or infrastructure of the City.

**Capital Projects** - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

**Capital Improvement Program** - The Capital Improvement Plan (CIP) is a comprehensive projection of capital investment projects which identifies priorities as to need, method of financing and project costs and revenues that will result during a five-year period. The plan is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. The capital plan for the ensuing year must be formally adopted during the budget process.

**Capital Outlay** - Fixed assets that have a value of \$10,000 or more and have a useful economic life of more than one year.

**Carry Over** - Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.

**Cash Basis** - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

**Commodities** - Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

**Contingency Fund** - A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

**Debt Service** - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

**Department** - A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations.

**Depreciation** - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Development Impact Fee** - Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area, to offset costs for newly developed area's infrastructure costs.

**Disbursement** - The expenditure of money from an account.

**Division** - An organized unit within a department.

**Employee Benefits** - Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various pension, health and life insurance plans.

**Encumbrance** - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Ending Balance** - The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

**Enterprise Fund** - A governmental accounting fund in which the services provided, such as water, sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

**Expenditure** - Actual outlay of funds for an asset obtained or goods and services obtained regardless of when expense is actually paid.

**Expenditure Limitation** - An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule, under which voters approve a four-year expenditure limit based on revenues received.

**Fees** - Fees are charges for specific services.

**Fiscal Policy** - A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year** - The time period designated by the City signifying the beginning and end of the financial reporting period. The City has established July 1 to June 30 as the municipal fiscal year.

**Fixed Assets** - Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

**Fund** - An accounting entity which has a set of self-balancing accounts and records all financial transactions for specific activities or government functions.

**Fund Balance** - Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

**Fund Summary** - A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures and changes in fund balance for the prior year's actual, adopted and estimated budgets and the current year's adopted budgets.

**General Fund** - The general operating fund established to account for resources and uses of general operating functions of City departments. A majority of resources are provided by local and state shared taxes.

**Generally Accepted Accounting Principles (GAAP)** - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

**General Plan** - A planning and legal document that outlines the community vision in terms of land use.

**Goal** - The end toward which effort is directed.

**Government Finance Officers Association (GFOA) Budget Presentation Award** - The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest: policy orientation, financial planning, operational focus and effective communications.

**Governmental Funds** - Funds which account for most general governmental functions and include the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

**Grants** - This funding source includes State and Federal subsidies received in aid of a public undertaking. In some instances, grants are not currently available and a program may be set back due to lack of funding.

**Highway User Revenue Fund (HURF)** - A fund with revenues consisting of state taxes collected on gasoline, vehicle licenses and other transportation related fees. These funds must be used for street and highway purposes.

**Improvement Districts** - Improvement districts consist of property owners who desire improvements that will benefit all properties within the district. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

**Indirect Cost** - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance or custodial services.

**Infrastructure** - Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

**Inter-fund Transfer** - The movement of monies between funds of the same governmental entity.

**Intergovernmental Agreement** - A contract between governmental entities as authorized by state law.

**Intergovernmental Revenues** - Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

**Internal Service Funds** - Funds which account for the activities of government departments that do work for other government departments, rather than the public.

**Line-Item Budget** - A budget prepared along departmental lines that focuses on what is to be bought.

**Local Transportation Assistance Fund (LTAF)** - Revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets, but a small portion may be used for cultural purposes.

**Long Term Debt** - Debt with a maturity of more than one year after the date of issuance.

**Major Funds** - Funds whose revenues, expenditures/expenses, assets or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

**Modified Accrual Basis** - Under the modified accrual basis of accounting recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**Objective** - A specific measurable statement of the actual service(s) which a City program aims to accomplish.

**Operating Budget** - This budget, associated with providing on-going services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, supplies and operational capital items.

**Operating Revenue** - Funds that the government receives as income to pay for ongoing operations, including such items as taxes, user fees, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

**Ordinance** - An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Per Capita** - A unit of measure that indicates the amount of some quantity per person in the City.

**Personal Services** - The classification of all salaries, wages and fringe benefits expenditures. Fringe benefits include FICA, Arizona State Retirement System, medical insurance, life insurance and workers compensation. In some cases, benefits may also include clothing allowances, and education assistance.

**Policy** - A plan, course of action or guiding principle, designed to set parameters for decisions and actions. A policy could also be a more precise statement of a desired course of action.

**Property Tax Levy** - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

**Primary Property Tax** - A limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction and population increases.

**Property Tax Rate** - The amount of tax stated in terms of a unit of the tax base expressed as dollar per \$100 of equalized assessed valuation.

**Secondary Property Taxes** - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.

**Proprietary funds** - Funds which account for the business type activities of government, which include enterprise funds and internal service funds.

**Reserve/Contingency** - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The City Council must approve all contingency expenditures.

**Resolution** - A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

**Revenue** - Receipts from items such as taxes, intergovernmental sources and user fees or resources from voter-authorized bonds, system development fees and grants.

**Source of Revenue** - Revenues are classified according to their source or point of origin.

**Special Revenue Fund** - Created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for specific activities with a special form of continuing revenues.

**Tax Levy** - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

**Transfers** - All inter-fund transactions except loans or advances, quasi-external transactions and reimbursements.

**Unreserved Fund Balance** - The portion of a fund's balance which is not restricted for a specific purpose and is available for general appropriation.

**User Fees or Charges** - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

## Acronyms

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- A.R.S.** – Arizona Revised Statutes
- ADOT** – Arizona Department of Transportation
- AZ POST** – Arizona Peace Officer Standards and Training
- CAAG** – Central Arizona Association of Governments
- CAC** – Central Arizona College
- CAFR** – Comprehensive Annual Financial Report
- CAG** – Central Arizona Governments
- CALEA** – Commission on Accreditation for Law Enforcement Agencies, Inc.
- CDBG** – Community Development Block Grant
- CFD** – Community Facilities District
- CGCC** – Chandler-Gilbert Community College
- CIP** – Capital Improvement Program
- CLOMR** – Conditional Letter of Map Revision
- COMPSTAT** – Computer/Comparative Statistics
- DIF** – Development Impact Fees
- DIMS** – Digital Image Storage
- DSD** – Development Services Department
- DUI** – Driving Under the Influence
- ED** – Economic Development Department
- EMS** – Emergency Medical Services
- EMT** – Emergency Medical Technician
- ERP** – Enterprise Resource Planning
- FD** – Fire Department
- FEMA** – Federal Emergency Management Agency
- FICA** – Federal Insurance Contributions Act (used in reference to FICA tax)
- FTE** – Full Time Equivalent
- FY** – Fiscal Year
- G.O. Bonds** – General Obligation Bonds
- GAAP** – Generally Accepted Accounting Principles



**GASB** – Governmental Accounting Standards Board  
**GF** – General Fund  
**GFOA** – Government Finance Officers Association  
**GIS** – Geographic Information System  
**HAZ MAT** – Hazardous Materials  
**HR** – Human Resources  
**HURF** – Highway User Revenue Fund  
**ICMA** – International City/County Management Association  
**IT** – Information Technology  
**LOMR** – Letter of Map Revision  
**LTAF** – Local Transportation Assistance Fund  
**MCG Highway** – Maricopa Casa Grande Highway  
**MDT** – Mobile Data Terminals  
**MITS Committee** – Maricopa Information Technology Steering Committee  
**MOU** – Memorandum of Understanding  
**PD** – Police Department  
**PW** – Public Works  
**RTAC** – Rural Transportation Advisory Council  
**SAN** – Storage Area Network  
**SR347** – State Route 347 (also referred to as “John Wayne Parkway”)  
**UCR** – Uniform Crime Report (established by the Federal Bureau of Investigation)  
**UPRR** – Union Pacific Railroad

## Acknowledgements

A special thanks to the following contributors to the budget book for their assistance and help in the budget process:

Mayor Christian Price  
Vice Mayor Edward Farrell  
Councilmember Marvin L. Brown  
Councilmember Peggy Chapados  
Councilwoman Julia R. Gusse  
Councilmember Bridger Kimball  
Councilmember Dan Frank

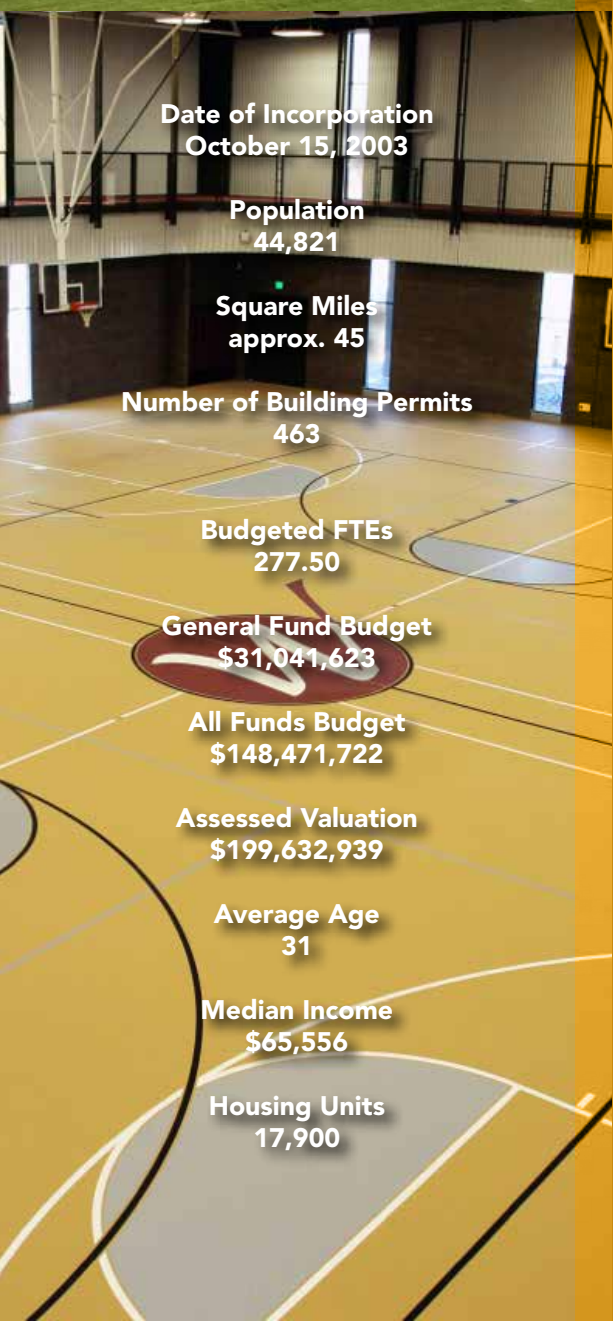
Department Directors:  
Bob Goodhue, Development Services Director  
Brady Leffler, Fire Chief  
Vanessa Bueras, City Clerk  
Kristie Riester, Community Services Director  
Brian A. Ritschel, Financial Services Director  
Micah Miranda, Economic Development Director  
Steve Stahl, Chief of Police  
Bill Fay, Public Works Director

An extra special thanks to Gregory E. Rose, City Manager and Chaveli Sanchez, Administrative Assistant; without whose unwavering dedication the entire budget process and resulting publication would unrecognizably suffer.





### City of Maricopa Facts



**Date of Incorporation**  
October 15, 2003

**Population**  
44,821

**Square Miles**  
approx. 45

**Number of Building Permits**  
463

**Budgeted FTEs**  
277.50

**General Fund Budget**  
\$31,041,623

**All Funds Budget**  
\$148,471,722

**Assessed Valuation**  
\$199,632,939

**Average Age**  
31

**Median Income**  
\$65,556

**Housing Units**  
17,900



Christian Price  
Mayor

Edward Farrell  
Vice Mayor

Marvin L. Brown  
Councilmember

Peggy Chapados  
Councilmember

Julia R. Gusse  
Councilwoman

Bridger Kimball  
Councilmember

Dan Frank  
Councilmember

Gregory E. Rose, ICMA-CM  
City Manager

Brian A. Ritschel, CPA, CFE  
Financial Director

39700 West Civic Center Plaza  
Maricopa, AZ 85138