



CITY OF
MARICOPA[®]
PROUD HISTORY • PROSPEROUS FUTURE



*Working Together,
Creating Opportunity*

2015-2016 Annual Budget Book



Table of Contents

INTRODUCTION

MAYOR & COUNCIL.....	6
COUNCIL PRIORITIES	11
GFOA BUDGET AWARD	12
COUNCIL STRATEGIC PLAN	14
BUDGET MESSAGE	17
CITY ORGANIZATION CHART	22
BUDGET CALENDAR	23
CITY PROFILE	24

COMPREHENSIVE FINANCIAL PLAN

COMPREHENSIVE FINANCIAL PLAN	29
FORECAST METHODOLOGY	30
MAJOR REVENUE ASSUMPTIONS	32
GENERAL FUND FORECAST DISCUSSION	33

BUDGET SUMMARY

FUND DESCRIPTIONS.....	39
BUDGET SUMMARY	41
TOTAL FINANCIAL PROGRAM.....	43
TOTAL FINANCIAL RESOURCES.....	44
SUMMARY BY REVENUE SOURCE/FUND	45
FUND REVENUE AND EXPENDITURE SUMMARY	46
EXPENDITURE SUMMARY BY FUND CATEGORY	47
SUMMARY BY DEPARTMENT	48
AUTHORIZED POSITIONS BY DEPARTMENT.....	51
CAPITAL IMPROVEMENT PLAN SUMMARY	53
DEBT LIMITATIONS.....	56

REVENUE SUMMARY

REVENUE SUMMARY	59
SUMMARY OF TAX LEVY AND TAX RATES	71

DEPARTMENTAL SUMMARIES

GENERAL GOVERNMENT	73
MAYOR & COUNCIL.....	73
CITY ATTORNEY.....	77
CITY MAGISTRATE	78
CITY MANAGER	79
CITY CLERK	82
HUMAN RESOURCES.....	86
ECONOMIC DEVELOPMENT	90
FINANCIAL SERVICES.....	93
INFORMATION TECHNOLOGY	96
NON-DEPARTMENTAL	99
COMMUNITY SERVICES.....	100
ADMINISTRATION	100
LIBRARY	102
PARKS MAINTENANCE	104
RECREATION.....	106
EVENTS.....	108
DEVELOPMENT SERVICES.....	109
PUBLIC WORKS.....	122
FIRE	133
ADMINISTRATION.....	133
OPERATIONS	135
COMMUNITY SERVICES.....	137
RESOURCE MANAGEMENT	139
POLICE	141
ADMINISTRATION.....	141
SUPPORT SERVICES	144
OPERATIONS	147
OTHER BUDGETS	150
COPPER SKY RECREATION FUND.....	150
LOCAL ROAD MAINTENANCE	151
GRANTS	152
COUNTY ROAD TAX.....	153
DEBT SERVICE	154
GENERAL GOVERNMENTAL CIP FUND.....	155
GRANTS CIP FUND	156

PARKS BOND FUND	157
LIBRARY DIF	158
PARKS DIF	159
POLICE DIF	160
FIRE DIF	161
TRANSPORTATION DIF.....	162

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PLAN.....	163
CAPITAL EXPENDITURES BY FUND PLAN	167
CAPITAL EXPENDITURES BY DEPARTMENT	168
CAPITAL EXPENDITURES BY DEPARTMENT – OUT YEARS	175
FUND CASH FLOWS.....	176
CAPITAL IMPROVEMENT PROJECT SHEETS	188

FINANCIAL POLICIES

ANNUAL BUDGET	269
BASIS OF ACCOUNTING AND BUDGETING	270
BUDGET ADMINISTRATION	271
FINANCIAL REPORTING	272
REVENUES	272
OPERATING EXPENDITURES	273
FUND BALANCES.....	274
FUND TRANSFERS.....	275
INVESTMENT POLICY	275
CAPITAL PROJECT EXPENDITURES.....	281
THE CIP BUDGET PROCESS.....	282
DEBT ISSUANCE	282
DEBT MANAGEMENT: WRITTEN POLICIES FOR TAX-ADVANTAGED BONDS	283
LONG TERM FINANCIAL PLANS.....	290

SUPPLEMENTAL INFORMATION

BUDGET RESOLUTION	291
OFFICIAL BUDGET FORMS	292
SALARY SCHEDULE BY JOB TITLE	303
GLOSSARY	306
ACRONYMS.....	311
ACKNOWLEDGMENTS.....	313

Mayor and City Council



Mayor Christian Price

Mayor Christian Price has been a resident of Maricopa since early 2005. After moving from Chandler with his wife, they purchased their first home and started a family. Mayor Price immediately got involved with his community by running for his HOA Board of Directors and was president for six years. He is very active in the community and volunteers his time whenever possible to non-profits, churches, the food bank and other service organizations. He was also selected for Maricopa's first Board of Adjustments commission and served as the Vice Chair, before resigning to run for Mayor.

Mayor Price is an advocate of networking – meeting new people and establishing relationships with citizens, stakeholders, regional partners, members of neighboring cities, and other government officials. He strongly believes that good working relationships with these groups and individuals will help Maricopa become a strong well-rounded regional player and directly influence the quality of life of the citizens through an enhanced economic development climate.

For more than 13 years, Mayor Price has been an entrepreneur and small business owner. He is the managing partner of Pantheon Investments, LLC/NPC, a financial advisory firm. A graduate of Northern Arizona University, he holds a Bachelor of the Arts degree in English literature.

Mayor Price has also had the privilege of working as a legislative analyst for the Arizona State House of Representatives and has first-hand knowledge of legislative processes and procedures. His family hails from northwest Tucson and he is an Eagle Scout who is fluent in Spanish. As a member of the Maricopa City Council, Mayor Price has a strong desire to work closely with fellow Council members and City staff to find the most economic and efficient solutions to help Maricopa grow and prosper.

Council Term: 2012-2016



Vice Mayor Marvin L. Brown

Marvin L. Brown and his wife Helen joined the Maricopa community in June 2006. when elected to the City Council in May 2008. As the council representative to the Industrial Development Authority Board, and Pinal County Augmentation Authority, and the liaison to the Gila River and Ak-Chin Indian Communities, Brown demonstrates his strong commitment to regional relationships and economic development.

Brown most recently lived in Detroit, Michigan where he held many leadership positions: chairman of the board for the Detroit Non-Profit Housing Corporation, Michigan Unemployment Agency and Lafayette Park Kiwanis Club; president of the board for the Travelers Aide Society of Detroit; executive director of Urban Investments for Coman Corporation; and a board member for the Bank of Lansing.

In addition to his education in advanced urban studies at the University of Wisconsin, Brown has his Building Certificate through the Michigan State Housing Development Authority and was a special housing consultant for the Anchorage Housing Authority in Alaska.

Council term: 2012-2016



Councilmember Peggy Chapados

Councilmember Peggy J. (Peg) Chapados was born in Rochester and grew up in the western New York rural town of Scottsville. Prior to coming to Maricopa in May 2006, she lived in Denton, Texas, Buffalo and Grand Island, New York and Gilbert, Arizona.

Councilmember Chapados' career path afforded her countless opportunities to make a positive difference and serve the public. She began in law enforcement, working as a Public Safety Officer at two university campuses in the greater Buffalo area before becoming one of the first female instructors at the Erie County Central Police Services Law Enforcement Training Academy. After that, she became a Special Event Planner, eventually starting an event consulting business. Councilmember Chapados was an original faculty member of a Special Events Management course at a college in Ontario, Canada where she created and taught four of the program's core courses. Her love of teaching led her to write and publish a textbook for the course, which is still being used. She also continued to produce special events for a variety of private, corporate, non-profit and community clients.

Councilmember Chapados' leadership roles include past and present service as both director and officer on the inaugural boards for The Villages at Rancho El Dorado HOA, Maricopa Seniors, and the Maricopa Police Foundation. She has also served on the City of Maricopa's former Public Safety Advisory Committee and 2010 U.S. Census Complete Count Committee. Most recently, she served as Chair of the Parks, Recreation and Libraries Advisory Committee. Councilmember Chapados' volunteer activities fuel her desire to be involved, make a positive difference and meet new people. She is a graduate of the first Maricopa Citizens Leadership Academy and was a volunteer with Code Enforcement. Her participation in the Maricopa Historical Society non-profit incorporation committee and the Animal Control and Graffiti Task Forces are just a few examples of her service.

She strongly advocates expanding and sharing knowledge to achieve the best results possible. Embracing the words of Sir Francis Bacon and J.K. Rowling, two of her favorite mottos are "Knowledge is power" and "It is not our abilities that show who we truly are, it is our choices."

Council term: 2014-2018



Councilmember Bridger Kimball

Bridger Kimball is an Arizona native. His parents – a law enforcement officer and dental hygienist – instilled in him a blue collar, community-first mentality. From his football coach at Mountain Pointe High School, Bridger, a varsity running back, learned the true meaning and significance of teamwork and self-sacrifice.

After graduating high school, he followed a family tradition of military service (his grandfather was a fighter and test pilot killed in action and three uncles served

in the armed forces during WWII and Korea). Councilmember Kimball enlisted in the United States Marine Corps. A potential career Marine, his military service ended early and abruptly when he endured significant non-combat injuries.

Almost immediately after honorable medical discharge, Councilmember Kimball entered the world of retail sales and management. Starting as a stock boy at a Mesa indoor shooting range and gun store, he rapidly earned his way up the management chain. Today, Councilmember Kimball holds the position of President of Rangemasters Shooting Range, Inc. (d.b.a Caswells Shooting Range), a company that he and two business partners purchased in late 2009. He is a National Rifle Association Certified Instructor in Home Firearms Safety, Basic Pistol, Personal Protection in the Home, Rifle, and Shotgun, and is an Arizona Concealed Carry Instructor.

In 2003, Councilmember Kimball found “his community” in Maricopa. After careful study and countless hours of research, he bought and moved into his first Maricopa home. Councilmember Kimball served for one year on the Maricopa Planning and Zoning Commission, is a graduate of the Maricopa Leadership Academy and was elected to the City Council in March 2012.

Council Term: 2012-2016



Councilmember Vincent Manfredi

Vincent Manfredi and his family moved from Phoenix and made Maricopa their home in 2010. Upon arriving in Maricopa he saw a community that had such promise and decided to get involved. He started with youth sports, helping the Babe Ruth League with Softball, and is still helping to this day, coaching Maricopa Little League.

He has volunteered his time for many causes in the community like helping many non-profits and collecting food donations for our food bank. He has served on the Maricopa Board of Adjustment and the Zoning Re-Write Task Force which gave us a new zoning code in 2014. Vincent and his family can always be found pitching in to help our city.

Councilmember Manfredi is an advocate for continuing education and works in the Learning and Development field. He understands the need to continually grow and learn new skills to keep pace with an ever-changing workplace. He holds a Bachelor’s Degree with a dual major in Business Administration and Social Sciences with an emphasis on Education.

Vincent has faced many challenges in life, but the one constant was his respect and admiration for his parents. Vincent’s parents had a huge role in his desire to be self-sufficient and give back to his community when possible. They instilled in him a belief that in order to be successful you had to keep trying - even when less would be accepted and he strives to instill this same belief in his daughters. Frank and Katherine Manfredi taught him the need to do more than others expected and surpass artificial limitations.

Council Term: 2014-2018



Councilmember Nancy Smith

Councilmember Nancy Smith graduated at the top of her class with a degree in Electronic Technology and was immediately hired by Motorola. While working for Motorola, she advanced her education by receiving a degree in Business Management. She has spent the majority of her career in military technology and project management for major government programs. While at Motorola she extended her work experience by specializing in finance and budgeting. The success and talents she acquired at Motorola are transferable to the duties and responsibilities of the Maricopa City Council.

Councilmember Smith moved to Maricopa prior to the city's incorporation. She has continuously served the community since she moved to the community. She is one of the co-founders and a previous board member of the F.O.R Maricopa food bank. She served as Co-Chair of the American Cancer Society – Maricopa Relay for Life. She has a passion for non-profits and enjoys serving at church, in various school committees and many city-wide events. Councilmember Smith participated and graduated from the first Maricopa Citizen Leadership Academy and she is currently a member of the Maricopa Advocate Program.

She is the proud mother of two children and a trusted mentor to a large extended family. Her husband and family spend their free time playing sports and watching their favorite sport teams compete. Although Arizona is not her birth state, she thoroughly loves living in Arizona and feels as though she is a native.

As one of the Councilmembers for the City of Maricopa, Nancy is focused on an agenda that builds a strong and sustainable economy that moves Maricopa from a bedroom community to a place we live, play and work.

Council term 2014-2018



Councilmember Henry M. Wade Jr.

Councilmember Henry M Wade Jr. is the co-founder and Past-President of the Arizona Association of Real Estate Brokers (AAREB) and former board member of the National Association of Real Estate Brokers (NAREB). He served as Chair of NAREB National Political Action Committee (NATPAC). Chair Wade is the previous chair of the Pinal County Democratic Party and has served on the Pinal County and Arizona Democratic Party Executive Committees.

Councilmember Wade is a graduate of the first Maricopa Leadership Academy and spent four years on the Maricopa City Planning and Zoning Commission with one year as Vice-Chair. Until his election, he served as a member of the Maricopa Police Chief's Citizen's Advisory Committee. Councilmember Wade as also been called upon to participate in numerous community studies, task force and stakeholder review opportunities.

With 30 years of real estate experience in the Valley of the Sun, Councilmember Wade brings a wealth of hands on experience to the Council. He began his real estate career selling homes part-time while stationed at Luke AFB. Upon his retirement from the Air Force in 1993, he opened Sabry, Inc. Real Estate Appraisals and then added Northstar Homes as part of his bundle of services. He is also a Certified Housing Counselor, specializing in loss mitigation and foreclosure prevention. He is currently the Director

of Commercial and Single Family Residential Property Management for Tiempo, Inc., a subsidiary of Chicanos Por La Causa. You only have to spend five minutes with him to feel his passion for the community he serves. Community Service has been a part of Henry's life since he was 9 years old.

As part of his military career, Henry has lived in numerous communities throughout the world where he has been actively involved in community development and support. Locally, Henry was awarded the "Unsung Hero of the Year Award" from former Arizona State Senator Leah Landrum. He is the father of three sons and two grandsons; Henry enjoys working with children and traveling.

Henry's personal motto is, "if you want to be taken seriously, you must be serious".

Council term 2014-2018



Introduction

CONNECTING THE BUDGET TO THE CITY COUNCIL STRATEGIC PLAN

STRATEGIC PLAN

As one of the primary guiding documents for the City, the Strategic Plan sets broad City Council priorities, provides specific direction for the immediate future of Maricopa and establishes a strong foundation upon which to build strategies that will guide future activities and the development of Maricopa. There are five key priority areas: Economic Sustainability, Quality of Life, Transportation, Public Safety and Quality Municipal Services. These areas address key City Council goals, objectives and activities. In the long term, investment in the strategic vision of the City requires resources. The Operating Budget provides some of those resources. With the Strategic Plan operating in conjunction with sound fiscal planning, the City is ensuring a prosperous future for Maricopa.

ECONOMIC SUSTAINABILITY

Maricopa will be a leading regional partner, providing growth opportunities for new companies, entrepreneurs and expanding companies by delivering high quality services, sites, and talent to local, regional, national and international businesses.

QUALITY OF LIFE

Maricopa will provide residents with a safe and secure community that has the amenities and opportunities for all to enjoy while offering a high standard of living and quality of life.

TRANSPORTATION

Maricopa will provide a safe and efficient transportation system to its citizens that facilitates the orderly and efficient movement of people, goods, and services.

PUBLIC SAFETY

Maricopa will safeguard the City's state of well-being, by preventing harm to life, property and the environment and ensuring the complete safety of our residents, business, and all who work in, visit, or travel through our community.

QUALITY MUNICIPAL SERVICES

Maricopa will offer highly effective, fiscally responsible, creative and open service to citizens that exceeds the expectation of the community.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Maricopa
Arizona**

For the Fiscal Year Beginning

July 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Maricopa, Arizona for its annual budget for the fiscal year beginning July 1, 2014. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

COUNCIL STRATEGIC PLAN

Mission

The City of Maricopa will be open, responsive and accountable while serving the public with integrity.

ECONOMIC SUSTAINABILITY

Objectives and Activities

1. Develop properly aligned resources and tools required to become a regional leader in economic development.
 - a. Expand support for entrepreneurial ventures through the development of a local incubator
 - b. Support the Zucker Study Implementation Plan to advance business-friendly strategies and internal support for commercial development.
2. Become a comity recognized by decision makers as having developable shovel ready sites, processes, and the tools to satisfy the needs of companies in our targeted industries as identified in the Economic Development Strategic Plan (EDSP).
 - a. Update and improve the City's development process cycle times, zoning code and land use plan
 - b. Initiate and/or encourage site and infrastructure development to support business growth and retention
3. Effectively market the community to become a preferred destination for new investment opportunities among targeted sectors and audiences (as identified in the EDSP).
 - a. Expand the external marketing campaign
4. Become known as a community that delivers high quality projects and public amenities.
 - a. Advance the goals and strategies in the Redevelopment District (Heritage District) Area Plan
 - b. Develop and implement a strategy for encouraging and incentivizing targeted development and redevelopment for the City

QUALITY OF LIFE

Objectives and Activities

1. Create and expand the opportunities that Maricopa residents have to participate in quality indoor and outdoor recreation.
 - a. Review and update the existing Parks, Recreation and Open Space Master Plan to determine citywide need for parks, recreation, and open space
 - b. Explore partnership opportunities for the design, management and operation of the multigenerational center/recreation center and other City facilities as appropriate
2. Design and implement a capital improvement plan which prioritizes projects and allocates adequate fiscal resources to those projects.

- a. Seek innovative and alternative financing opportunities to fund the five-year Capital Improvement Plan (CIP)
- 3. Provide adequately planned, promoted and funded programs and services for the youth seniors and families of Maricopa.
 - a. Complete a comprehensive existing program evaluation and five-year strategy through the evaluation and implementation of new opportunities such as music, cultural, and art attractions
- 4. Address environmental concerns to protect the health, safety and welfare of Maricopa's citizens.
 - a. Develop a beautification plan for all City-maintained streets, rights of way, and other properties
 - b. Determine actions necessary to guarantee the maintenance and expansion of an adequate, efficient, and safe utility infrastructure
 - c. Continue to focus efforts in solving various flood plain mapping issues within the city

TRANSPORTATION

Objectives and Activities

- 1. Enhance safety, mobility, and connectivity of our regional and intra-regional transportation system.
 - a. Work with regional partners to begin implementation of the Regionally Significant Routes for Safety and Mobility plan (RSRSM)
 - b. Work with the State Transportation Board, Maricopa Association of Governments, Pinal County, tribal communities, and local government partners to acquire the funding necessary to implement the I-8/I-10 Hidden Valley Roadway Framework Study Findings
- 2. Enhance safety, mobility, and connectivity of our intra-city transportation system.
 - a. Analyze options related to assuming management of State Route 347 within city limits to have control over weed and trash abatement as well as signage and development access review and approvals
 - b. Continue to pursue grade separation over Union Pacific Railroad crossing at SR 347 and Maricopa-Casa Grande Highway
- 3. Work with the Union Pacific Railroad to improve safety and support of Maricopa's economic development efforts, through continued efforts to relocate the existing Amtrak passenger terminal to the Estrella (Gin) Property.
- 4. Pursue an effective mass transit system to serve the city.
 - a. Design and support the Estrella (Gin) Property to be a future Maricopa Transit Center
 - b. Reach out beyond our existing political and jurisdictional boundaries to create transit partnerships that foster expansion of the destinations and timeframes that are currently available

PUBLIC SAFETY

Objectives and Activities

- 1. Ensuring public confidence by maintaining a welcoming and safe environment in the City of Maricopa.
 - a. Achieve Police Department accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA)
 - b. Support and enhance Copa Cares and community outreach and education activities

- c. Complete Heritage District Fire Station 575 and Tortosa Station 572 construction
- d. Implement an electronic patient care records system
- e. Update Spillman Report Writing/Records Management System to the most recent version to increase security of records
- f. Update public safety communications systems to provide a seamless operable and interoperable essential public safety communications system
- g. Evaluate Police Department Mobile Computing Terminal and data connectivity

QUALITY MUNICIPAL SERVICES

Objectives and Activities

1. Encourage citizen engagement and communication.
 - a. Routinely conduct and report upon a City-wide Customer Service Survey
2. Deliver the highest quality municipal services through the combination of personal service from a high-quality workforce and the utilization of the latest technology.
 - a. As appropriate, obtain and consider feedback from consumers of the City's services and/or programs
 - b. Complete a Citywide review of information technology best practices to determine areas in need of resources, with a focus on GIS solutions
 - c. Provide training, tools, and equipment to employees in order to maintain quality services
 - d. Create and maintain a positive and productive organizational culture which values excellent customer service, and is responsive and accessible
 - e. Work with the City's contracted legal firm to have an attorney present at City Hall 40 hours per week during current City business hours to increase face time with staff requiring project support

BUDGET MESSAGE

Honorable Mayor, members of the City Council and the community of Maricopa,

We respectfully present to you and the citizens of Maricopa the Fiscal Year 2016 (FY15-16) Annual Budget. This budget includes all funds of the City of Maricopa and represents months of hard work and difficult decisions by the Mayor and City Council, our employees, and City management.

Maricopa is beginning to feel the effects of a slowly recovering economy, and this budget reflects our efforts to maintain high service levels. Solid financial planning has resulted in matching planned expenditures to anticipated revenues. Sales tax revenue has increased over the past several years, and the sales tax base has increased the City's ability to provide quality services to citizens. Continued stronger economic conditions coupled with anticipated expenditure increases are the primary driver behind the FY15-16 budget. During this time of slow growth, the City is working not only to balance the budget but also to position the City for future success. While most aspects of the local economy seem to be increasing steadily, as compared to prior budget years, the City continues to estimate conservatively, as the growth and stability of the economy's future is unpredictable.

To balance the budget, the City adopted a "zero-based" budget approach developed around the Council-adopted five-year Comprehensive Financial Plan. The construction, maintenance, and future operating costs of proposed capital improvement projects (CIP) were key factors in the development of the Comprehensive Financial Plan and budget.

Budget development occurred within the framework of the Council Strategic Plan focus areas:

- **Economic Sustainability:** Maricopa will be a leading regional partner, providing growth opportunities for new companies, entrepreneurs and expanding companies by delivering high quality services, sites, and talent to local, regional, national and international businesses.
- **Quality of Life:** Maricopa will provide residents with a safe and secure community that has the amenities and opportunities for all to enjoy while offering a high standard of living and quality of life.
- **Transportation:** Maricopa will provide a safe and efficient transportation system to its citizens that facilitates the orderly and efficient movement of people, goods, and services.
- **Public Safety:** Maricopa will safeguard the City's state of well-being; by preventing harm to life, property and the environment and ensuring the complete safety of our residents, businesses, and all who work in, visit, or travel through our community.
- **Quality Municipal Services:** Maricopa will offer highly effective, fiscally responsible, creative and open service to citizens that exceed the expectations of the community.

BUDGET OVERVIEW

- The Citywide total proposed budget for all funds is \$147.2 million, which is \$39.3 million (20.5%) less than last year's budget, as adopted June 3, 2014. Most of this decrease is due to decreases in the anticipated grant revenues.
- The General Fund budget includes an overall increase from FY14-15 budget of \$29.8 million to the currently adopted FY15-16 budget of \$32.3 million. This represents an increase of \$2,541,524. This increase was mostly a result of increases in the contribution rates the City is required to pay to the Arizona Public Safety Personnel Retirement System for its police and fire department personnel.
- Citywide carry forward fund balances from FY14-15 to FY15-16 are estimated at \$81 million for all funds in the budget, including General Fund (\$23.9 million), Special Revenue Funds (\$36.6 million), and Capital Projects Funds (\$17.5 million). Total resources available for FY15-16 are estimated to be \$161.5 million. This includes \$81 million in carry forward fund balance and \$80.5 million in budgeted revenue. It is notable that the \$80.5 million in projected revenue includes \$8.5 million in projected grant revenue. Although budgeted, grant projects can only proceed if successfully awarded.

REVENUES

This operating budget projects revenues lower than previous years. The reduction is entirely due to a decrease in budgeted grant revenue. Taking grants out of the equation, operating revenues are expected to increase in FY15-16 from \$38.8 million to \$41.6 million due primarily to and expected increase in local sales tax collections.

Primary property tax assessments remain relatively unchanged with an increase of \$189,130 in total assessments and a decreasing primary property tax rate from \$4.9842 per \$100 in assessed valuation to \$4.7845. The assessment increase is due to the impact of new construction.

Local sales tax revenue has increased over the past fiscal year and is budgeted to be \$9.2 million in FY15-16 compared with FY14-15 estimates of \$7.9 million. For FY 15-16, sales tax revenue is budgeted at \$8.7 million in the General Fund and \$0.5 million in the General Governmental CIP Fund.

Revenues passed through the State of Arizona to Arizona municipalities, otherwise known as state shared revenues, have been increasing significantly starting in FY11-12. The FY15-16 state shared revenues increased in the General Fund and one Special Revenue Fund (Highway User Revenue Fund) by 3.5% and 4.5%, respectively.

The revenue budget for the Capital Improvement Funds totals \$29.1 million in FY15-16 compared to \$57.6 million in FY14-15.

REVENUE SUMMARY BY FUND TYPE

FUND TYPE	FY14-15 BUDGET	FY15-16 BUDGET
General Fund	\$31,107,631	\$34,088,824
Special Revenue Funds	\$27,215,000	\$16,043,699
Debt Service Funds	\$5,278,206	\$4,026,985
Total Operating Revenue Budget	\$63,600,837	\$54,159,508
Capital Improvement Funds	\$57,599,494	\$30,066,629
Total Revenue Budget	\$121,200,331	\$84,226,137

EXPENDITURES

Estimated expenditures are comprised of the same funds as revenues. The total budget for General Fund expenditures is \$32.3 million, which is composed of the following categories:

- \$22.6 million in personal services (salaries and related benefits)
- \$3.4 million in professional & technical services (contracted professional services and other contracted services)
- \$118 thousand in purchased property services (rental costs)
- \$3.3 million in other purchased services (utilities, repairs, maintenance, dues, phone, advertising, printing, postage, training, meals, and mileage)
- \$1.1 million in supplies (office supplies, fuel/oil, books/periodicals, non-capital equipment)
- \$0 in capital outlay (capital projects)
- \$1.3 million in budgeted transfers
- \$0.5 million in contingency reserve, or 2% of the General Fund budget

Expenditures were based on City Council Strategic Plan goals and objectives, current levels of personnel and program costs. General fund allocations reflect these costs by department with the four highest costs as follows:

- Police with the majority of allocations, \$9.6 million or 31.0%
- Fire with \$9.4 million or 30.2%
- Community Services with \$2.5 million or 7.3%
- Development Services with \$1.4 million or 4.6%

Major highlights of the General Fund budget are as follows:

- Overall, the FY15-16 adopted budget represents an increase of \$2.54 million from the FY14-15 adopted budget. This is due primarily to increased contribution requirements for Police and Fire retirement funds.
- Human Resources budget increased by \$87,548 or 26% due to an increase of one full-time and one part-time positions.
- Non-Departmental expenditures decreased due primarily to the reduction of the contingency account.
- There are no planned “across-the board” salary increases, cuts, furloughs, or layoffs. However, this budget includes salary merit increases that are based on employee performance.
- Combined Public Information Officer and Assistant to City Manager duties.

The adopted budget for Special Revenue Funds decreased by approximately \$7.7 million. This is due primarily to decreased grant funding from FY14-15 to FY15-16 and increases in County Road Tax expenditures.

For FY15-16, the Debt Service Fund appropriation of principal and interest stayed relatively unchanged for the debt service requirement for new Copper Sky Recreation Complex.

The FY15-16 Capital Improvement Funds budget decreased from the FY14-15 budget by \$28.2 million. This is due primarily to a reduction of the Grants CIP projects budget by \$27.2 million to a total of \$28.2 million designated primarily for the grade separation grant application. As stated previously, the Grants CIP projects funds are only expended if the grant is successfully awarded.

EXPENDITURES BY FUND TYPE

FUND TYPE	FY14-15 BUDGET	FY15-16 BUDGET
General Fund	\$31,041,623	\$31,076,765
Special Revenue Funds	\$33,062,393	\$25,398,638
Debt Service Funds	\$3,750,972	\$3,732,776
Total Operating Revenue Budget	\$67,854,988	\$60,208,179
Capital Improvement Funds	\$80,616,734	\$52,370,647
Total Budget	\$148,471,722	\$112,578,826

BONDED INDEBTEDNESS

In November 2008, City of Maricopa voters authorized \$65.5 million in general obligation (G.O.) bonds be issued for Parks, Recreation and Library projects. In FY09-10, the City issued its first G.O. bonds in the amount of \$20.0 million. These bonds were issued via the Greater Arizona Development Authority Infrastructure Revenue Bonds, Series 2010A. In FY12-13, the City issued G.O. bonds in the amount of

\$31.6 million for completion of the recreational aquatic center and regional park/sports complex projects, thus leaving the remaining bond authorization at \$13.9 million.

ACKNOWLEDGMENTS

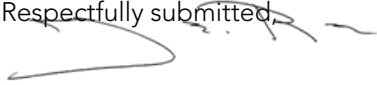
This budget reflects the hard work and cooperative efforts of City Council and Management staff to produce a budget that reflects the balance between the current economic realities and the desire to provide the best government services possible for the citizens of Maricopa. Through this process we believe that the departments have strengthened their understanding and relationships as to the needs and contributions that each provide to the city.

A special note of thanks and appreciation should go to the Finance Department for its performance in gathering, analyzing and presenting information clearly and accurately.

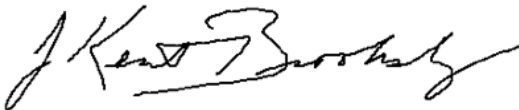
We are confident that the programs included in this budget reflect the policies and direction of the City Council and provide the financial plan for a successful year.

It is with great pleasure and purpose that we serve the citizens of Maricopa.

Respectfully submitted,



Gregory E. Rose, ICMA-CM
City Manager



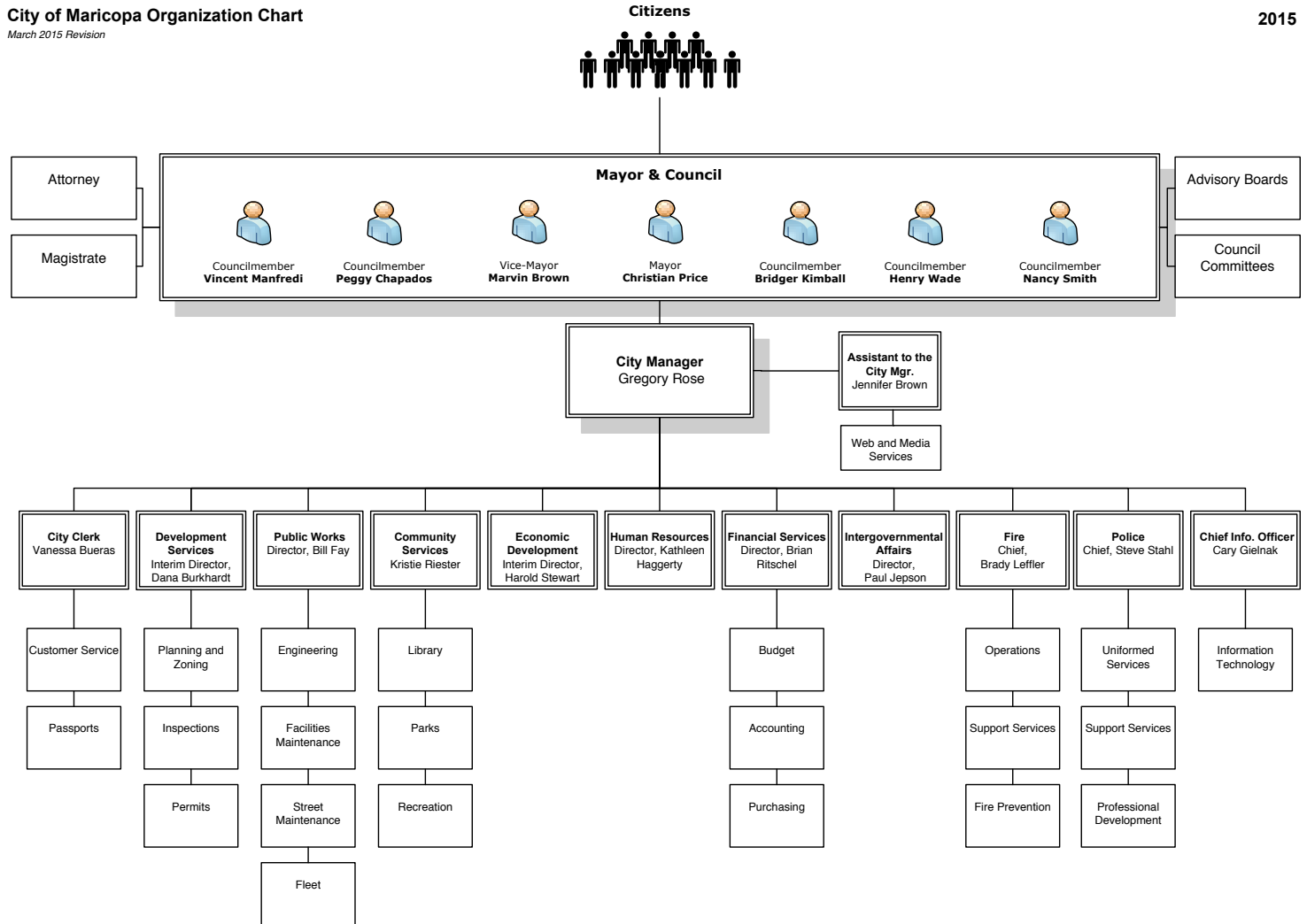
J. Kent Brooksby, CPA, CGMA
Interim Finance Director

City Organization Chart

City of Maricopa Organization Chart

March 2015 Revision

2015



BUDGET CALENDAR

Text in green indicates CIP related items; black text indicates operating budget items.

START DATE	ACTIVITY
November 5, 2014	Capital Improvement Project (CIP) budget kickoff for the departments
December 4, 2014	CIP project requests due
December 16, 2014	Mid-year review and operating budget kickoff for City Council
January 5-8, 2015	Budget software training for the departments
February 2, 2015	Department operational budget requests due
February 12, 2015	Department goals, objectives and performance measures due
February 17-20, 2015	City Manager budget review meetings with departments
March 17, 2015	10-Year CIP Plan initial presentation at City Council Work Session
March 30, 2015	Council Budget, Finance and Operations Subcommittee budget review with departments
April 2, 2015	Special all day City Council Budget Work Session
May 2, 2015	Tentative budget adoption
May 19, 2015	Post tentative budget on City website
	Publish tentative budget in newspaper-first notice
	Publish Truth-in-Taxation-first notice
May 26, 2015	Publish tentative budget in newspaper-second notice Publish Truth-in-Taxation-second notice
June 2, 2015	Public hearing for final budget
	Public hearing for primary property tax levy
	Final budget adoption (special meeting required)
	Ten-year CIP plan adoption by City Council
June 16, 2015	Final adoption of primary and secondary property tax levies

City Profile

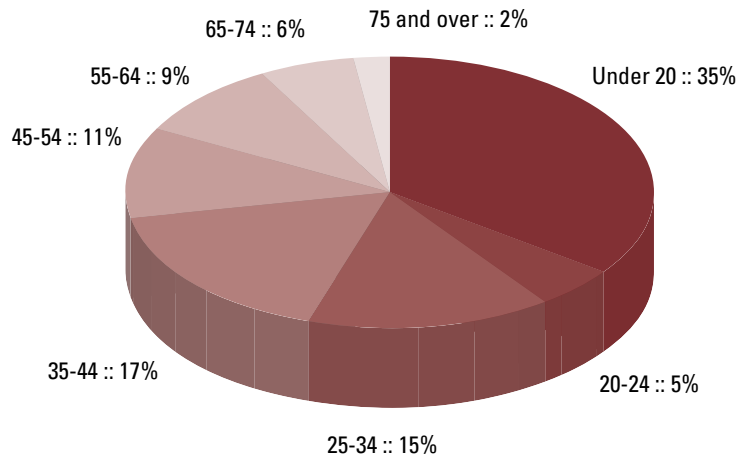


MARICOPA POPULATION GROWTH SINCE INCEPTION

YEAR	POPULATION	ANNUAL GROWTH	GROWTH SINCE INCEPTION
FY2004	5,088		
FY2005	5,814	14.3%	14%
FY2006	10,087	73.5%	98%
FY2007	26,661	164.3%	424%
FY2008	33,336	25.0%	555%
FY2009	38,794	16.4%	662%
FY2010	41,309	6.5%	712%
FY2011	43,482	5.3%	755%
FY2012	44,450	2.2%	774%
FY2013	44,946	1.1%	783%
FY2014	45,821	1.9%	801%
FY2015	46,708	1.9%	818%
FY2016	47,600	1.9%	836%

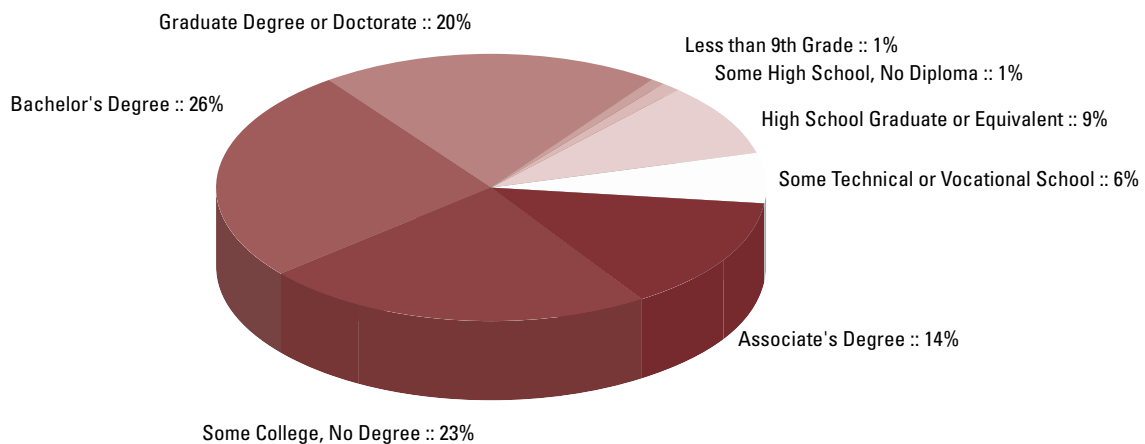
POPULATION AGE

Maricopa has a larger than average workforce-aged population. According to the 2011 American Community Survey, 47% of Maricopa residents are between the ages of 27 and 54, compared to only 41% for Pinal County. As of 2014, the median age in Maricopa was 32.



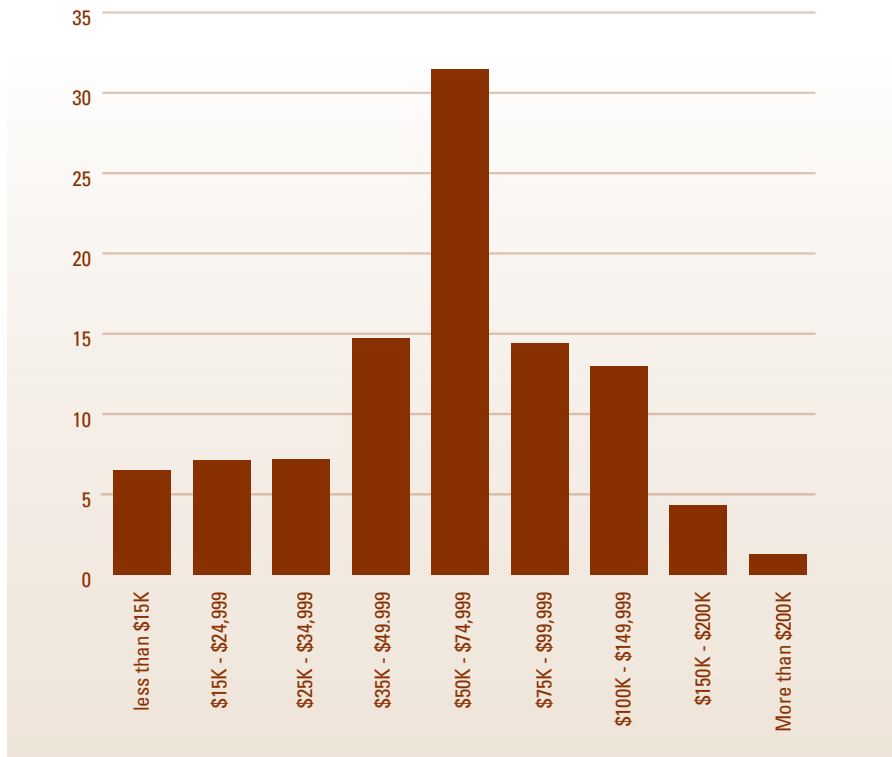
EDUCATION LEVELS

A large majority of Maricopa adults have had at least some college education. Nearly 89% of respondents in the City's 2013 Labor Study Survey reported having at least some college education, with 46% having a bachelors or graduate degree. These results are comparable to the survey performed in 2009, lending credibility to the data.



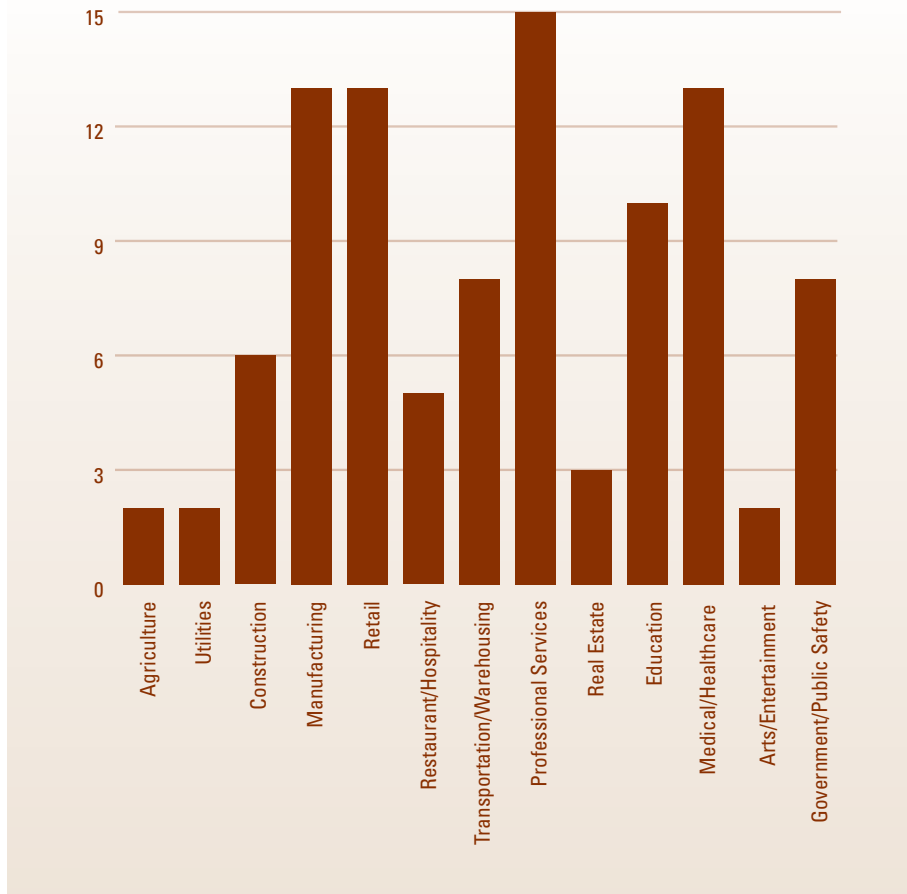
HOUSEHOLD INCOME

Income and years of education are prime proxies to gauge skill level. Maricopa has a relatively large percentage of residents in high wage jobs (earning between \$50,000 and \$100,000) compared to the greater Phoenix area. As of 2014, the median household income was \$58,338.



OCCUPATIONS

There is a wide distribution of industries represented with manufacturing, retail, finance/professional services, education, and medical/healthcare each having at least 10% of the employed residents. Most of these industries equate to higher wages for employees. Conversely, there is very little reported employment within categories such as restaurant/hospitality which has relatively low wages. Compared to the metro Phoenix as a whole, Maricopa has a higher percentage of manufacturing employment but a lower percentage of professional services.







Comprehensive Financial Plan

Comprehensive Financial Plan Overview

Introduction

The Comprehensive Financial Plan, provides a five-year perspective on the financial condition of the City's General Fund and any other appropriated funds deemed necessary. For the FY2016 budget process, a Comprehensive Financial Plan was prepared for the General Fund, the Copper Sky Fund, and the Highway User Revenue Fund (HURF). This plan provides a long-range context for staff and the City Council to make budgetary decisions for the upcoming fiscal year.

The FY2016 financial forecast was utilized to examine the revenue and expenditure structures for the period of FY2014 through FY2020. These forecast models include forecasted fund balance information.

It is important to note that the forecast models presented herein were presented to the City Council in December, 2014 and provided five-year perspectives that were representative of the City's projected financial position at that time. The FY2016 operating budgets for the General Fund, Copper Sky Fund, and HURF Fund were formulated using this forecast as a starting point. As such, the forecast provides the long-term context used as the foundation for budget development and do not serve to provide a prospective look at the future impacts of current year budget choices.

The City was impacted significantly from the severe economic recession which resulted in a steep decline in sales tax and less dramatic decreases in state shared revenues starting in FY2008 and continuing through FY2010. Offsetting this decrease in state shared revenues was the readjustment, and resulting increase in these revenues beginning in FY2012. This is due to the 2010 census which recalculated the City's population versus statewide population. In essence, Maricopa's population increased at a greater rate than the state population as a whole; therefore, Maricopa's share of these revenues increased.

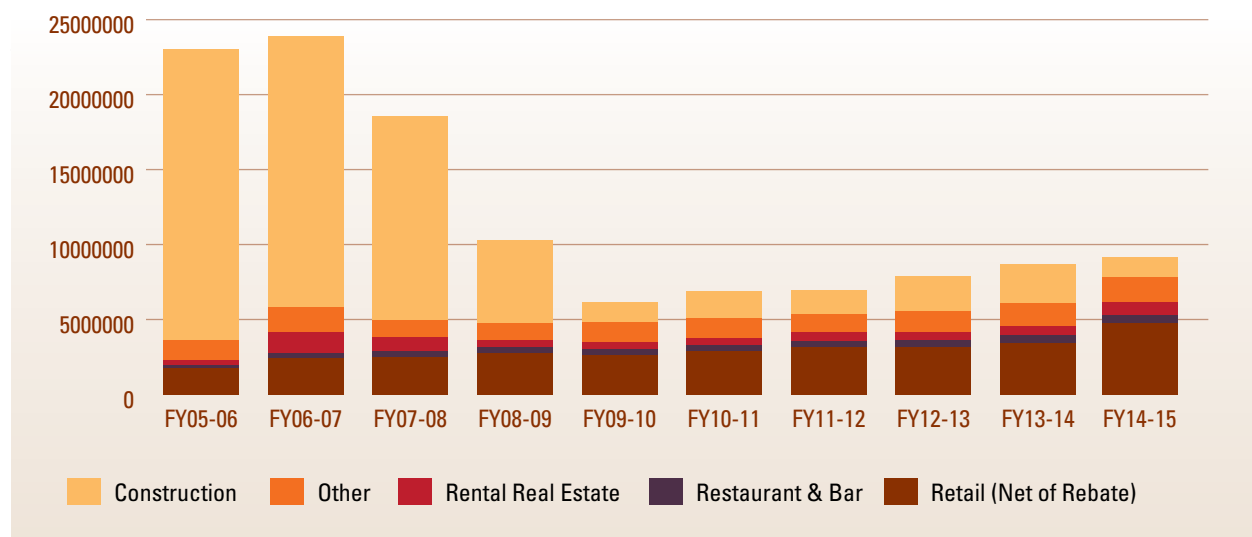
Based on the prior year forecast, the General Fund was projected to experience a deficit of \$2.5 million in FY2014. Additionally, this forecast anticipated increasing personnel costs, relatively small revenue growth projections, and anticipated debt service costs resulting in approximately \$2.3 million in annual deficits. A budget balancing plan was implemented that chose to substantially eliminate this deficit spread out over a four year period beginning with FY2012. FY2016 represents the fourth year of deficit elimination. Additionally, the FY2016 adopted budget eliminates the deficit.

Forecast Methodology

Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels and programs over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating whether or not, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue and service options the Council must address.

The forecasting methodology reflects a combination of internal analysis covering such factors as development activity, retail sales and inflation. Specifically, for revenue forecasts, past collections are analyzed and used to model future revenue based on the prior year patterns. External sources such as the State Finance Advisory Committee (FAC), which provides a forecast of major state revenue sources on a quarterly basis, were also utilized. Typically, these forecasts cover the state as a whole. Therefore, adjustments, to reflect unique conditions in Maricopa, are sometimes necessary.

Expenditure growth is most closely linked to three major factors in the models: 1) growth in the components of personnel costs, 2) inflation in non-personnel costs (including general inflation, fuel and utility inflation) and 3) City financial policies related to new programs and/or the expansion of existing programs as well as including new operational and debt service funding associated with Capital Improvements Program projects.



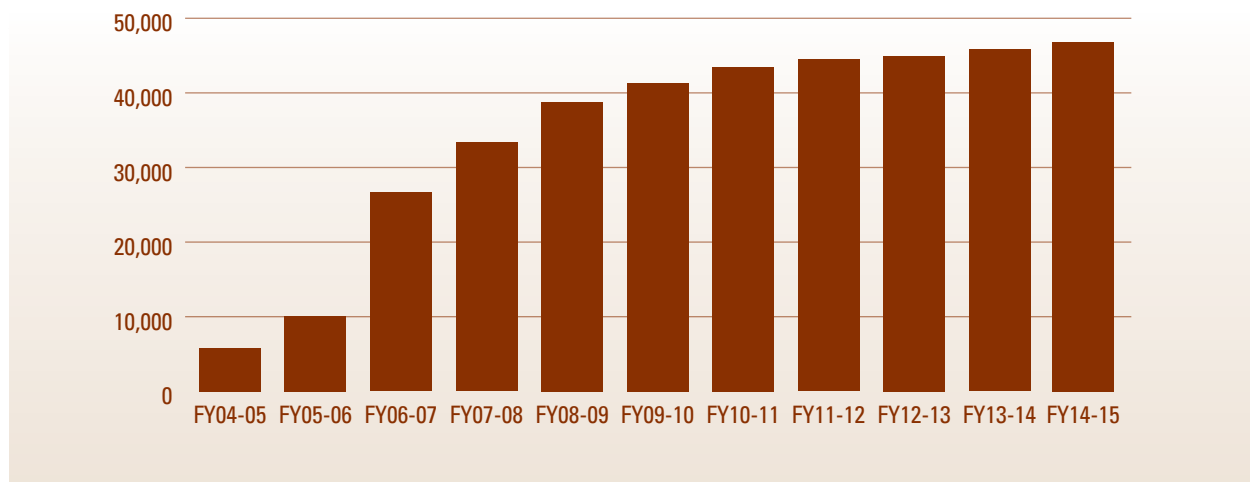
Despite the decrease in construction sales tax revenues, non-construction sales tax revenues have increased slightly over the past five years. Overall taxable sales are expected to increase modestly throughout the forecast period; therefore, sales tax revenues are expected to increase 2% per year anticipating a slow but stable economic recovery.

PRIMARY PROPERTY TAX

Arizona public finance statutes provide for two different property tax bases, distinguished by both their allowable use as well as the extent to which they can grow in successive years. The first is the primary property tax base, which is the base used for financing current government operating expenditures in the General Fund. This portion of the property tax is limited in the extent to which the levy can grow each year to a level of 2% plus new construction. Although the forecast assumed the City would take advantage of the 2% allowable growth, the FY2016 adopted budget did not include this levy increase.

The other property tax base is the secondary property tax, which is used to generate revenue to pay annual debt service for the City's general governmental bonded debt through the City's Debt Service Fund. This tax base is statutorily unlimited in terms of annual growth. The overall amount of money a City can bond for is limited by State Statutes. The Debt Service Fund is not presented in this Comprehensive Financial Plan Overview section.

POPULATION



Population is typically used to forecast growth in revenues such as parks and recreation fees, public safety fees, licenses and permits. Additionally, population is the basis of distribution of state shared revenues. Despite the significant population growth experienced in the past, Maricopa's population is forecasted to grow only modestly through the forecast period. Because of the modest growth forecasted, revenues linked to population growth were held constant.

The disparity between growth in local and state populations is significant since several major revenue categories are dependent upon Maricopa's population as a percentage of the state. For example, if the populations of other municipalities in the state continue to grow at a slower rate than Maricopa's population, Maricopa's relative share of state shared revenue increases. Every five years the sharing formula is recalculated and the differences in growth rates inevitably impacts Maricopa's share of the total revenue pool. The City of Maricopa plans a special census in October 2015 that should significantly impact population and state-shared revenues.

STATE SHARED REVENUES

State shared revenues in the City's General Fund include state-shared sales tax, state-shared income tax and vehicle license tax. These "intergovernmental revenues" increased sharply in 2011 due to the 2010 population census despite sharply negative revenues received statewide. The forecast growth in state-shared sales tax, income tax, and vehicle license tax is between 3% and 5% throughout the forecast period. This is due to a modest state economic recovery and consistent with projections from the Finance Advisory Committee.

The City's Highway User Revenue Fund (HURF) also received state-shared gasoline tax revenue. The distribution formula for this revenue is slightly different than state shared sales and income tax and is expected to grow by 2.0% throughout the forecast period.

Also of importance are State laws related to revenue, including future rate cuts and changes to the revenue sharing formula. It is impossible to predict the actions of future Legislatures; therefore, the forecast assumes status quo with regard to future state shared revenue formulae.

INVESTMENT EARNINGS

Investment earnings are expected to be minimal over the forecast period. This is primarily the result of continued historically low short term interest rates.

ECONOMIC OUTLOOK

Following a mild recession in 2001 to 2002, the state economies enjoyed a period of strong economic growth. However, that trend reversed sharply beginning in FY 2009 as the economic recession gripped the national, state and local economies. Adverse impacts on revenues were substantial. Recent economic forecasts anticipate a slow but stable economic recovery. Therefore, this forecast generally anticipates slow revenue growth.

Major Expenditure Assumptions

The following major expenditure assumptions drive the expenditure forecasts.

PERSONNEL COSTS

The largest component of General Fund expenditures is personnel costs. These costs primarily include the costs of salaries and wages, health insurance and retirement contributions.

SALARIES AND WAGES

The salaries and wage costs assume annual merit increases each year over the forecast period. The City's normal salary structure allows for a 2.5% to 5.0% merit increase, depending upon employee performance. The forecast assumes increases occur annually on each employee's anniversary date.

GROUP INSURANCE

Group health insurance costs are forecasted to increase in excess of inflation estimates over the next five years. The significant cost of group health insurance to the total operating budget, the unknown impact of recent federal legislation and the significant cost increases require the City to monitor this item closely. This forecast assumes annual increases between 8.0% and 9.0% in group health insurance.

RETIREMENT CONTRIBUTIONS

City of Maricopa employees contribute to two public retirement plans: the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS) for the City’s sworn police and fire personnel. The annual employer’s portion of the contribution rates differ by retirement system. With the recent reduction in the value of plan assets in both retirement systems, it is anticipated the contributions to the plans will increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY16-17 through FY18-19 were estimated as follows.

	FY15-16	FY16-17	FY17-18	FY18-19
Arizona State Retirement	11.47%	11.77%	12.07%	12.37%
Public Safety Personnel Retirement - Police	12.32%	12.60%	12.88%	13.16%
Public Safety Personnel Retirement - Fire	12.52%	12.94%	13.33%	13.72%

INFLATION

General inflation is expected to fluctuate from 2.5% to 2.0% in the later years of the forecast.

LIMITS ON DISCRETIONARY BUDGET INCREASES

For this forecast and also for the adopted FY2016 budget, no new programs were authorized, as the focus was to maintain basic services and plan for the operational impact of upcoming capital projects.

CAPITAL IMPROVEMENTS PROGRAM OPERATING BUDGET IMPACTS

An important aspect of the City’s Capital Improvements Program is the identification of operating budget impacts associated with capital projects. Since long-range planning takes place prior to the adoption of the Capital Budget, future impacts of new programs are not included. However, operating impacts for projects approved in prior years’ Capital Budgets are considered in the out-years of the forecast. Currently, the City anticipates the completion of Police Substation at the Copper Sky Recreation Complex and the Public Works and Fire Fleet Maintenance Facility in FY2016 with the full operating impacts not being felt until FY16-17.

General Fund Forecast Discussion

In the mid-2000’s, Maricopa experienced significant growth in population, construction and resulting sales taxes primarily related to construction. This resulted in significant fund balances in the General Fund. During FY2012, the City established the General Governmental CIP Fund and transferred a significant portion of the fund balances for pay-as-you-go financing of capital projects. In the forecast, the unreserved fund balance is estimated to be \$25.9 million at June 30, 2015 or 83.6% of estimated operating expenditures for FY2015. This total fund balance exceeds the policy of 30% of operating expenditures.

The largest component of General Fund revenues are local taxes (which include City sales and property taxes) which represents 54.8% of estimated operating revenue for FY2015. Due to the state and national

recession that began in FY2008, the city's General Fund saw a significant decline in City construction sales tax revenues. As discussed in the Local Sales Tax section, a modest economic recovery is anticipated resulting in modest sales tax growth. The forecast anticipates 0% to 1.2% in property tax revenue growth.

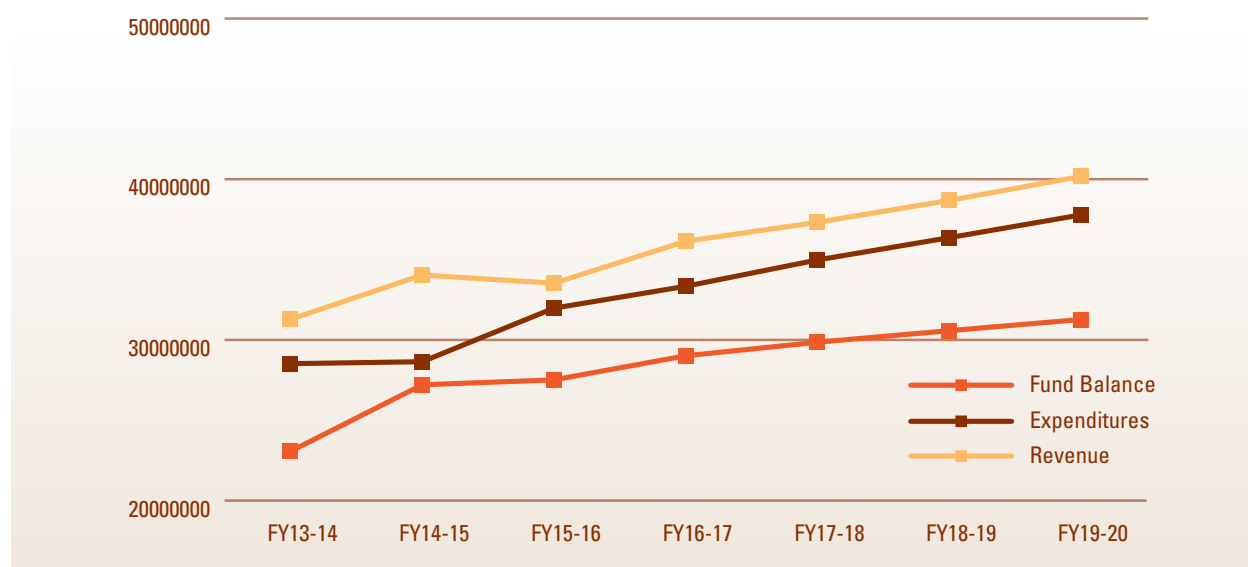
The next largest source of General Fund revenues is intergovernmental revenue, which is comprised of state sales, income, and vehicle license taxes (commonly referred to as "State Shared Revenues"). This category represented 36.8% of estimated operating revenue for FY2015. Similar to local sales taxes, each of these categories experienced decline in the most recent economic recession. However, beginning in FY2012, the City experienced a significant increase in these revenues due to the significant population increase captured in the 2010 census. The forecast anticipates modest increases in intergovernmental revenues due to the modest anticipated statewide economic recovery.

From an expenditure perspective, personnel costs (primarily salaries, wages, group insurance and retirement contributions) have traditionally been the largest operating cost and were estimated to be 66.9% of projected FY2015 General Fund operating expenditures. In prior years, as a result of the economic downturn, annual salary adjustments were suspended. This forecast assumes continuation of "merit-based" increases. Health care costs for employees were anticipated to increase between 8.0% and 9.0%.

One additional cost component projected in the General Fund forecast is contingency. Contingency amounts are appropriated for unplanned or emergency expenditures. The forecast assumes \$500,000 in annual contingency amounts spent which is approximately 1.6% of the total FY2016 General Fund forecasted expenditures.

As previously stated, the Copper Sky Recreation Complex operating costs are offset somewhat by program revenues, the forecast anticipated the total operating impact of these projects to be \$1.25 million in FY2016.

The unreserved fund balance was estimated to be \$25.9 million at June 30, 2015. This forecasts estimates that approximately \$1.1 million of the balance would be spent each year. A budget balancing plan was implemented during FY2012 that chose to substantially eliminate this deficit over a four year period. As reviewed in the Comprehensive Financial Plan Overview section, the FY2016 budget, as approved, represents the fourth year of deficit elimination and a balanced budget is planned. Details of the General Fund forecast follows.



General Fund Five Year Forecasted Revenue, Expenditures and Fund Balance

	ACTUAL	REVISED EST.	FORECAST				
	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Revenue							
Local Taxes	\$17,669,679	\$19,668,445	\$18,891,500	\$20,407,019	\$20,905,177	\$21,485,568	\$22,213,596
Intergovernmental Revenue	11,214,660	11,379,145	11,610,145	12,209,982	12,841,414	13,506,137	14,205,936
Licenses & Permits	1,452,510	1,362,027	1,875,502	2,355,849	2,400,141	2,445,282	2,491,290
Fees, Fines & Charges	693,553	1,325,659	870,800	879,994	889,352	898,879	908,578
Investment Earnings	210,000	(109)	210,000	210,000	210,000	219,588	223,431
Miscellaneous	40,013	302,474	72,778	72,888	73,000	124,886	129,848
Total Operating Revenue	31,280,415	34,037,641	33,530,725	36,135,733	37,319,085	38,680,340	40,172,679
Operating Expenditures							
Personnel	19,009,765	20,627,835	22,639,380	23,666,198	24,957,057	25,984,428	27,023,805
Professional & Technical	4,299,609	3,955,132	4,113,337	4,277,871	4,448,986	4,626,945	4,812,023
Contracted and Other Services	3,923,563	3,158,565	3,284,908	3,416,304	3,552,956	3,695,074	3,842,877
Fuel, Oil & Supplies	956,612	767,124	797,809	829,721	862,910	897,427	933,324
Capital Outlay & Equipment	133,182	135,328	140,741	146,371	152,226	158,315	164,647
Contingency	197,316	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Operating Expenditures	28,520,047	28,643,984	31,976,175	33,336,465	34,974,135	36,362,188	37,776,676
Transfers Out	(1,250,000)	(1,250,000)	(1,250,000)	(1,300,000)	(1,500,000)	(1,600,000)	(1,700,000)
Excess/ (Deficiency)	\$1,510,368	\$4,143,657	\$304,550	\$1,499,268	\$844,950	\$718,152	\$696,003
Fund Balance Unrestricted	\$23,063,882	\$27,207,539	\$27,512,089	\$29,011,357	\$29,856,306	\$30,574,458	\$31,270,461

Note 1: FY12-13 Operating results are presented on the modified accrual basis.

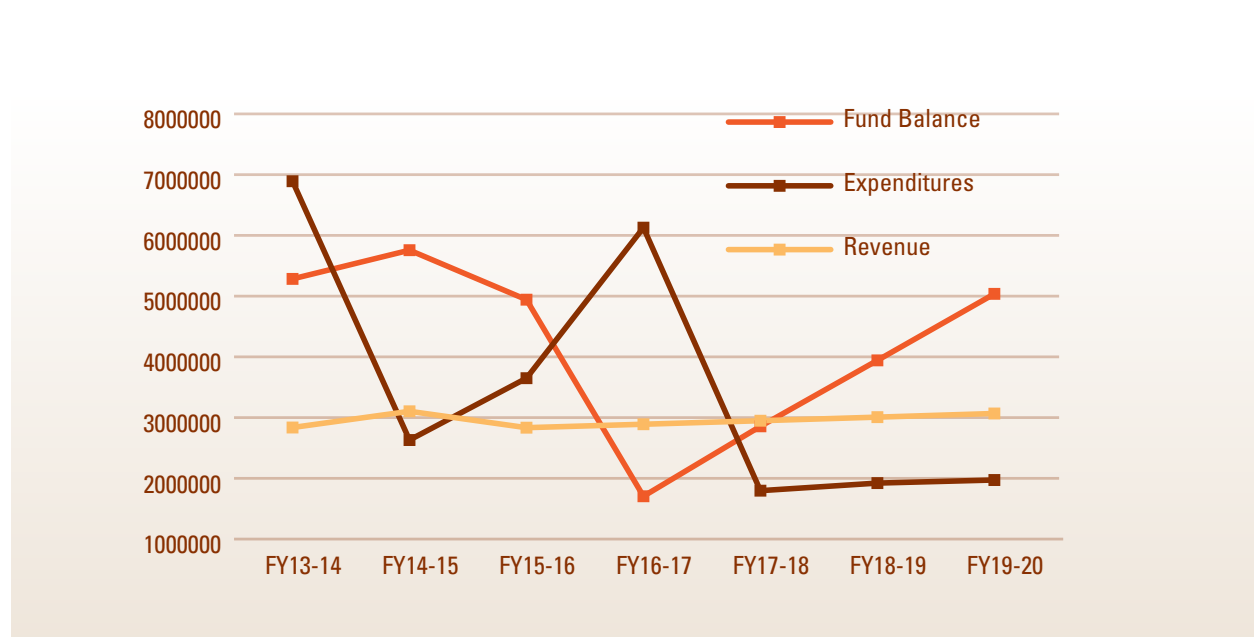
Note 2: For comparison purposes, the graph does not include the FY11-12 transfer out which established the General Governmental CIP Fund.

Note 3: The operating impacts several CIP projects, including the Copper Sky Recreation Complex and the City Hall Complex, begin in FY13-14 with the operating full impacts felt in FY14-15.

Highway User Revenue Fund Forecast Discussion

The Highway User Revenue Fund (HURF) revenue source is commonly referred to as the gasoline tax despite the fact there are a number of additional fees included in this state shared revenue distribution. Like the state shared sales, income, and vehicle license taxes, the City saw a substantial increase in HURF revenue distributions beginning in FY2012 due to the 2010 population census. Consistent with the General Fund state shared revenues, the forecast anticipates modest 2.0% increases in HURF revenues due to the modest anticipated statewide economic recovery.

Personnel costs, contracted street maintenance, right of way acquisition and related equipment acquisition for street maintenance make up the majority of costs in the HURF fund. Details of the HURF Fund forecast follows.



HURF Five-Year Forecasted Revenue, Expenditures and Fund Balance

	ACTUAL	REVISED EST.	FORECAST				
	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Revenue							
Intergovernmental Revenue	\$2,808,715	\$3,103,645	\$2,826,580	\$2,883,112	\$2,940,774	\$2,999,589	\$3,059,581
Investment Earnings	28,054	-	7,500	7,650	7,803	7,959	8,118
Total Operating Revenue	2,836,769	3,103,645	2,834,080	2,890,762	2,948,577	3,007,548	3,067,699
Operating Expenditures							
Personnel	912,956	949,144	1,001,083	971,233	994,255	1,017,998	1,042,487
Professional & Technical	3,815	1,462	5,315	5,421	5,530	5,640	5,753
Contracted and Other Services	598,901	488,631	602,310	622,984	643,469	663,263	683,119
Fuel, Oil & Supplies	148,269	102,052	143,360	147,901	153,732	159,817	166,165
Capital Outlay & Equipment	5,227,936	1,089,635	1,896,853	4,380,000	-	75,000	75,000
Total Operating Expenditures	6,891,877	2,630,923	3,648,921	6,127,539	1,796,986	1,921,718	1,972,524
Excess/ (Deficiency)	\$(4,055,108)	\$472,722	\$(814,841)	\$(3,236,778)	\$1,151,591	\$1,085,830	\$1,095,175
Fund Balance Restricted for Streets & Highway	\$5,283,717	\$5,756,439	\$4,941,598	\$1,704,820	\$2,856,411	\$3,942,241	\$5,037,416

Note 1: As HURF revenues are restricted to only street and highway purposes, the capital outlay is included in the expenditures.





Budget Summary

The Maricopa City Council adopted the City's FY15-16 budget of \$112,578,826 on June 16, 2015. The adopted budget includes an operating budget of \$31,076,795 and a capital projects budget of \$52,370,647. Overall, the FY15-16 budget is a balanced budget. Annual expenditures for FY15-16 total less than the City's total available resources (revenues and the prior year fund balance).

The following pages contain additional summary information including comparisons to previous fiscal years.

Fund Descriptions

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary or proprietary. Different fund types are also found within each classification. The City does not have any fiduciary or proprietary funds. The City's annual budgets for the funds listed below were adopted on a modified accrual basis of accounting consistent with generally accepted accounting principles for all the governmental funds.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: The General Fund, Capital Projects Funds, the Debt Service Fund and Special Revenue Funds.

General Fund. The General Fund is used to account for all financial resources except those reported in another fund. The General Fund is the major operating fund of the City government and it accounts for the majority of City operations. The General Fund pays for police and fire protection, parks and recreation, community development and general City administration among other City functions. All other City funds are used to account for revenues which are restricted under federal, state, or local laws or generally accepted accounting principles.

Capital Projects Funds. These funds are used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays including the acquisition or replacement for capital assets including land, buildings, equipment and other improvements such as streets and roads.

Development Impact Fee Funds. Development Impact Fees are fees assessed to new construction to fund infrastructure improvements required due to new growth. These fees are accumulated to construct specific improvements or portions of specific improvements of the municipality.

Parks Bond Fund. This fund is used to account for the expenditure of bond proceeds for voter-approved projects.

General Governmental CIP Fund. This fund is used to account for Capital Improvement Projects (CIP) expenditures supported by construction sales tax and other dedicated one-time funding resources.

General Government Bond Fund. This fund is used to account for the construction of the City Complex project funded with anticipated annual appropriation of debt.

Debt Service Fund. The Debt Service Fund is used to account for the accumulation of resources for , and the payment of, general long-term debt principal and interest.

Special Revenue Funds. Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Grants Fund (Federal and State). Most grants that are awarded to the City require separate accounting from all other City activities and in separate funds. The grants budgeted are a combination of grants which have already been awarded to the City and grants which have been applied for and are pending notification of award.

Highway User Revenue Fund (HURF). The major revenues of this fund are the City's share of state gasoline taxes. These revenues are restricted by the state Constitution to be used solely for street and highway purposes.

Copper Sky Recreation Fund. This fund accounts for the operating activities of the Copper Sky Recreational Complex scheduled to open during FY13-14. Revenues are from contributions and program revenues restricted for use in fund operations. Other financing sources are from budgeted General Fund transfers into the fund.

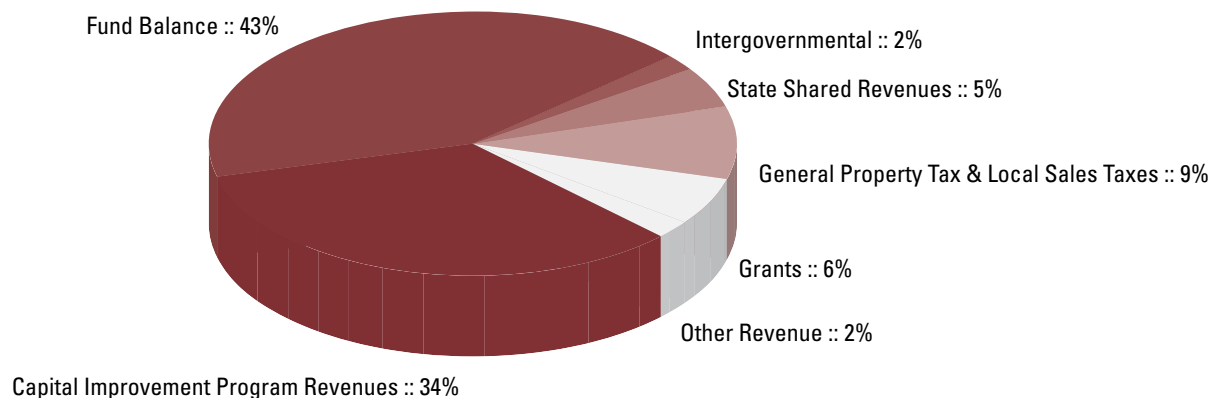
Local Road Maintenance Fund. This fund accounts for revenue from developers to perform maintenance of roads associated with their developments.

County Road Tax Fund. This fund accounts for the City's share of the County's 1/2 cent tax on fuel. These revenues are used to fund street and road maintenance projects.

Budget Summary

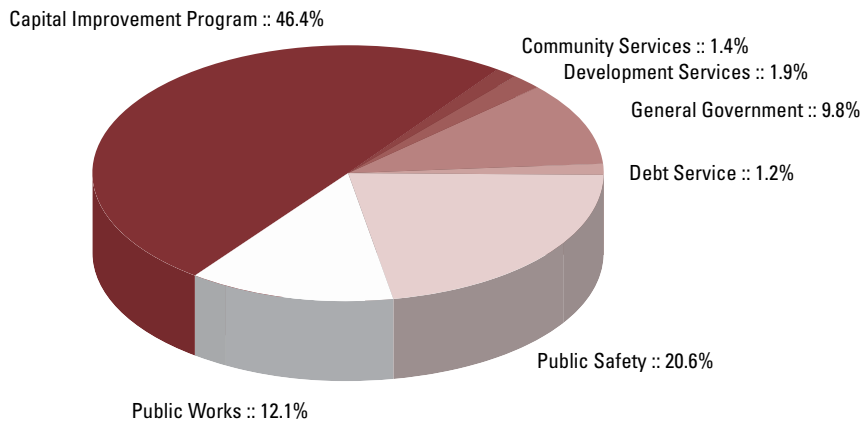
WHERE THE MONEY COMES FROM

Capital Improvement Program Revenues	\$30,066,629
General Property Tax	10,522,453
Local Sales Tax	8,738,231
Licenses, Permits & Franchise Fees	1,875,002
State Shared Revenues	11,610,145
Grants	8,532,112
Intergovernmental	4,302,587
Charges for Services	3,711,793
Fines & Forfeitures	350,000
Investment Earnings	239,500
Other Miscellaneous	544,909
Transfers In	1,250,000
Total Revenues	\$81,743,361
Fund Balance	81,028,338
Total Financial Resources	\$162,771,699



WHERE THE MONEY GOES

Community Services	\$7,540,382
Development Services	2,115,684
General Government	10,213,469
Debt Service	3,732,776
Public Safety	23,139,631
Public Works	13,601,237
Capital Improvement Program	52,235,647
Total Expenditures	\$112,578,826



TOTAL FINANCIAL PROGRAM

FY15-16 Total Budget \$112,578,826

OPERATING BUDGET GOVERNMENTAL FUNDS	\$56,215,671
General Fund	\$31,076,765
Highway User Revenue Fund (HURF)	\$7,924,446
Grants	\$8,532,112
Copper Sky Recreation	\$4,949,572
Debt Service	\$3,732,776
CAPITAL BUDGET GOVERNMENTAL FUNDS	\$88,060,826
Local Road Maintenance	\$300,000
Grants CIP	\$28,252,579
General Governmental CIP	\$11,576,972
Parks Bond	\$0
Highway User Revenue Fund (HURF)	\$6,172,378
County Road Tax	\$3,692,508
Transportation DIF	\$10,881,096
Public Safety/Police/Fire DIF	\$1,525,000
General Governmental Impact Fee	\$135,000
Library DIF	-

FY15-16 BUDGET SUMMARY

Total Financial Resources

FUND	FY14-15 BUDGET	ESTIMATED FUND BALANCES 7/1/2015	FY15-16 ESTIMATED REVENUES/SOURCES *	FY15-16 TOTAL FUNDS AVAILABLE	FY15-16 ADOPTED BUDGET/USES **
General Fund	\$31,041,623	\$23,387,068	\$34,088,824	\$57,475,892	\$32,333,147
Highway User Revenue Fund (HURF)	6,893,877	6,092,103	3,126,087	9,218,190	7,924,446
Copper Sky Recreation	4,440,866	1,169,681	3,179,500	4,349,181	4,949,490
Local Road Maintenance	300,000	1,566,502	6,000	1,572,502	300,000
Grants	19,511,494	844,700	8,532,112	9,376,812	8,407,112
County Road Tax	1,916,156	4,005,178	1,200,000	5,205,178	3,692,508
Debt Service Fund	3,750,972	(1,911,669)	4,026,985	2,115,316	3,732,776
Parks DIF Funds	-	1,091,555	357,210	1,448,765	135,000
Library DIF Funds	35,000	784,770	4,590	789,360	-
Public Safety/Police/Fire DIF Funds	518,700	691,548	255,720	947,268	1,525,000
Gen Govt DIF Funds	2,000,000	-	-	-	2,000,000
Transportation DIF Funds	10,621,595	21,284,607	699,030	21,983,637	10,881,097
Parks Bond Fund	400,000	641,510	-	641,510	400,000
General Governmental CIP	11,589,210	16,473,739	497,500	16,971,239	11,576,972
Grants CIP	55,452,229	287,874	28,252,579	28,540,453	28,252,579
Total	\$148,471,722	\$76,409,166	\$84,226,137	\$160,635,303	\$116,110,127

* Includes \$1,250,000 in budgeted transfers into the Copper Sky Recreation Fund

** Includes \$1,250,000 in budgeted transfers out from the General Fund

FY15-16 BUDGET SUMMARY

Summary by Fund of Revenue/Other Sources

REVENUE SOURCE	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
General Property Tax	\$9,046,204	\$9,046,204	\$10,333,323	\$10,102,118	\$10,522,453
Local Sales Tax	6,792,246	6,792,246	7,088,572	6,453,247	8,738,231
Franchise Fees	309,744	309,744	298,960	296,000	751,952
Business Licenses	55,392	55,392	50,000	45,675	50,000
Permits	886,290	886,290	1,102,550	658,823	1,073,050
State Shared Revenues	9,895,845	9,895,845	11,214,660	10,514,607	11,610,145
Public Safety Fees	130,688	130,688	89,553	89,553	78,500
Passport Fees	30,594	30,594	24,793	24,793	19,793
Recreational Fees	282,566	282,566	285,700	283,320	434,000
Fines & Forfeitures	271,537	271,537	300,000	300,000	350,000
Investment Earnings	93,672	93,672	210,000	210,000	-
Other Miscellaneous	294,581	294,581	109,520	66,360	250,700
Total - General Fund	\$28,089,359	\$28,089,359	\$31,107,631	\$29,044,496	\$33,878,824
Highway User Revenue Fund (HURF)	2,746,823	2,746,823	2,991,080	2,847,480	3,126,087
Copper Sky Recreation	-	-	3,201,460	1,915,361	3,179,500
Local Road Maintenance	7,107	7,107	6,000	6,000	6,000
Grants	604,333	604,333	19,511,464	13,073,381	8,532,112
County Road Tax	1,543,996	1,543,996	1,505,000	1,514,500	1,200,000
Debt Service Fund	2,518,392	2,518,392	5,278,206	3,846,317	4,026,985
Parks DIF Funds	449,833	449,833	360,010	360,010	357,210
Library DIF Funds	10,943	10,943	4,690	8,390	4,590
Public Safety/Police/Fire DIF	378,990	378,990	245,180	245,180	255,720
Gen Govt DIF Funds	4,538	4,538	-	-	-
Transportation DIF Funds	2,231,833	2,231,833	764,530	764,530	699,030
Parks Bond Fund	31,619,946	31,619,946	-	-	-
General Governmental CIP	1,423,250	1,423,250	772,855	7,332,621	497,500
Grants CIP	250,000	250,000	55,452,229	64,909,593	28,252,579
Total - Other Funds	\$43,789,984	\$43,789,984	\$90,092,704	\$96,823,363	\$50,137,313
Total - All Revenue Sources	\$71,879,343	\$71,879,343	\$121,200,335	\$125,867,859	\$84,016,137

FY15-16 BUDGET SUMMARY

Fund Revenue, Expenditure and Transfers Summary

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	TOTAL
Revenues					
General Property Tax	\$10,522,453	\$-	\$-		\$10,522,453
Local Sales Tax	8,738,231	-	497,500	-	9,235,731
Franchise Fees	751,952	-	-	-	751,952
Business Licenses	50,000	-	-	-	50,000
Development Permits	1,073,050	-	-	-	1,073,050
Intergovernmental	11,610,145	3,126,087	37,984,691	-	52,720,923
Public Safety Fees	78,500	-	-	-	78,500
Passport Fees	19,793	-	-	-	19,793
Recreational Fees	434,000	3,179,500	-	-	3,613,500
Fines & Forfeitures	350,000	-	-	-	350,000
Impact Fees	-	-	1,303,350	-	1,303,350
Investment Earnings	-	-	13,200	-	13,200
Other Entities' Participation	-	-	-	-	-
Other Miscellaneous	250,700	6,000	-	4,026,985	4,283,685
Transfer In	-	1,250,000	-	-	1,250,000
TOTAL - Revenues/Transfers In	\$33,878,824	\$7,561,587	\$39,798,741	\$4,026,985	\$85,266,137
Expenditures					
Personal Services	\$22,639,380	\$4,458,025	\$-	\$-	\$27,097,405
Professional and Technical	3,431,161	15,305,926	-	-	18,737,087
Purch. Property Services	377,380	-	-	-	377,380
Other Purchased Services	3,224,260	2,546,745	-	-	5,771,005
Supplies	910,966	1,919,721	-	-	2,830,687
Capital Outlay	-	8,753,134	80,616,734	-	89,369,868
Contingency	500,000	-	-	-	500,000
Debt Service	-	-	-	3,750,972	3,750,972
Transfer Out	1,250,000	-	-	-	1,250,000
TOTAL - Expenditures/Transfers Out	\$32,333,147	\$32,983,551	\$80,616,734	\$3,750,972	\$149,684,404
Net Increase (Decrease) in Fund Balance	\$1,545,677	\$(25,421,964)	\$(40,817,993)	\$276,013	\$(64,418,267)

FY15-16 BUDGET SUMMARY

Fund Revenue, Expenditure and Transfers Summary

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	TOTAL
% Change	6.3%	-263.6%	-93.3%	-356.9%	-82.5%
Fund Balance - July 1, 2014	\$24,635,286	\$9,643,972	\$43,765,991	\$77,343	\$78,122,592
Fund Balance, June 30, 2015	\$26,180,963	\$(15,777,992)	\$2,947,998	\$353,356	\$13,704,325

FY15-16 BUDGET SUMMARY

Expenditure Summary by Fund/Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
General Fund Expenditures					
Personal Services	\$18,550,167	\$18,550,167	\$20,742,562	\$20,500,936	\$22,639,380
Professional and Technical	3,570,653	3,570,653	3,298,771	4,286,689	3,431,161
Purch. Property Services	164,982	164,982	390,050	401,715	377,380
Other Purchased Services	2,985,309	2,985,309	3,402,809	3,367,537	3,224,260
Supplies	428,901	428,901	935,366	945,485	910,966
Capital Outlay	482,258	482,258	24,066	81,202	-
Contingency	-	-	1,000,000	210,236	500,000
Debt Service	-	-	-	-	-
Transfers Out	175,000	175,000	1,250,000	1,250,000	1,250,000
Total - General Fund	\$26,357,270	\$26,357,270	\$31,043,623	\$31,043,799	\$32,333,147
Other Funds Expenditures					
Personal Services	\$796,169	\$796,169	\$5,553,667	\$5,551,290	\$5,287,526
Professional and Technical	327,118	327,118	15,051,688	15,181,573	6,769,031
Purch. Property Services	6,957	6,957	5,194,365	4,812,567	6,303,567
Other Purchased Services	489,263	489,263	-	-	-
Supplies	133,785	133,785	667,238	646,207	460,764
Capital Outlay	43,702,608	43,702,608	87,284,755	87,560,077	61,223,316
Debt Service	2,406,386	2,406,386	-	-	-
Transfers Out	-	-	3,750,972	3,750,972	3,732,776

FY15-16 BUDGET SUMMARY

Expenditure Summary by Fund/Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
Total - Other Funds	\$47,862,286	\$47,862,286	\$117,502,685	\$117,502,685	\$83,776,980
Total Expenditures					
Personal Services	\$19,346,336	\$19,346,336	\$26,296,229	\$26,052,226	\$27,926,906
Professional and Technical	3,897,771	3,897,771	18,350,459	19,468,262	10,200,192
Purch. Property Services	171,939	171,939	5,584,415	5,214,281	6,680,947
Other Purchased Services	3,474,572	3,474,572	3,402,809	3,367,537	3,224,260
Supplies	562,686	562,686	1,602,604	1,591,692	1,371,730
Capital Outlay	44,184,866	44,184,866	87,308,821	87,641,279	61,223,316
Contingency	-	-	1,000,000	210,236	500,000
Debt Service	2,406,386	2,406,386	-	-	-
Transfers Out	175,000	175,000	5,000,972	5,000,972	4,982,776
Total City Expenditures	\$74,219,556	\$74,219,556	\$148,546,308	\$148,546,485	\$116,110,127

FY15-16 BUDGET SUMMARY

Expenditure Summary by Department

DEPARTMENT / FUND	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
General Fund					
Mayor & Council	\$383,400	\$-	\$494,153	\$494,153	\$501,023
City Attorney	625,457	-	600,000	600,000	550,000
City Clerk	357,774	-	411,780	411,780	376,090
City Magistrate	274,948	-	297,422	297,422	277,617
City Manager					
City Manager's Office	674,136	-	646,396	616,203	601,180
Communications & Marketing	-	-	227,342	227,342	280,917
Subtotal:	\$674,136	\$-	\$873,738	\$843,545	\$882,097
Human Resources	\$306,046	\$-	\$422,326	\$422,326	\$429,510
Economic Development	729,901	-	489,506	489,506	579,555
Finance	800,200	-	771,703	771,703	897,527

FY15-16 BUDGET SUMMARY

Expenditure Summary by Department

DEPARTMENT / FUND	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
Information Technology	1,043,639	-	913,383	913,383	890,673
Subtotal:	\$2,879,786	\$-	\$2,596,918	\$2,596,918	\$2,797,265
Community Services					
Community Services Administration	\$202,174	\$-	\$218,712	\$225,212	\$305,447
Library	435,709	-	514,102	522,102	533,071
Park Maintenance	730,845	-	605,748	605,888	617,326
Recreation	618,105	-	765,151	765,151	799,191
Subtotal:	\$1,986,833	\$-	\$2,103,713	\$2,118,353	\$2,255,035
Development Services					
Development Services Administration	\$467,329	\$-	\$254,811	\$254,325	\$203,135
Building Safety	568,502	-	803,321	760,726	671,684
Code Compliance	92,277	-	28,581	71,176	84,909
Planning & Zoning	319,980	-	285,503	285,989	295,099
Transportation	117,989	-	165,298	165,298	130,653
Subtotal:	\$1,566,077	\$-	\$1,537,514	\$1,537,514	\$1,385,480
Public Works					
Public Works Administration	-	-	\$6,960	\$5,444	\$111,032
CIP Project Management	369	-	105,362	89,747	113,012
Engineering	208,711	-	203,149	219,280	205,055
Facilities Management	473,076	-	816,107	829,202	882,301
Fleet Management	93,650	-	107,828	107,828	112,463
Subtotal:	\$775,806	\$-	\$1,239,406	\$1,251,501	\$1,423,863
Fire Department					
Fire Administration	\$324,214	\$-	\$267,250	\$267,250	\$295,662
Prevention	220,259	-	277,283	277,283	303,257
Fire Operations	6,129,890	-	6,702,653	6,702,653	7,380,620
Fire Support Services	1,155,999	-	1,386,321	1,439,321	1,383,429
Subtotal:	\$7,830,362	\$-	\$8,633,507	\$8,686,507	\$9,362,968

FY15-16 BUDGET SUMMARY

Expenditure Summary by Department

DEPARTMENT / FUND	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
Police Department					
Office of the Chief	\$904,279	\$-	\$784,337	\$842,533	\$924,835
Police Operations	5,407,161	-	6,320,099	6,261,600	6,441,760
Police Support Services	1,553,590	-	1,774,653	1,992,355	2,305,732
Subtotal:	\$7,865,030	\$-	\$8,879,090	\$9,096,488	\$9,672,327
Non-Departmental	\$962,661	\$-	\$2,126,382	\$1,859,618	\$1,599,382
Debt Service	-	-	-	-	-
Transfers Out	175,000	-	1,250,000	-	-
Total - General Fund:	\$26,357,270	\$-	\$31,043,623	\$29,793,799	\$31,083,147
ALL OTHER FUNDS					
Highway User Revenue Fund (HURF)	\$1,472,532	\$1,472,532	\$6,891,877	\$6,891,877	\$7,924,446
Copper Sky Recreation	-	-	4,440,865	4,440,865	4,949,490
Local Road Maintenance	221,834	221,834	300,000	300,000	300,000
Grants	578,280	578,280	19,511,494	19,511,494	8,407,112
County Road Tax	1,441,775	1,441,775	1,916,156	1,553,631	3,692,508
Debt Service	2,406,386	2,406,386	3,750,972	3,750,972	3,732,776
General Governmental CIP	14,841,438	14,841,438	11,589,210	12,958,735	11,576,972
Grants CIP	668	668	55,522,226	55,515,226	28,252,579
Parks Bond	22,345,143	22,345,143	400,000	400,000	400,000
Library DIF	-	-	39,590	39,590	-
Parks DIF	-	-	-	-	135,000
General Governmental DIF	3,449,751	3,449,751	2,000,000	1,000,000	2,000,000
Public Safety/Police/Fire DIF	744,101	744,101	518,700	518,700	1,525,000
Transportation DIF	360,378	360,378	10,621,595	10,621,595	10,881,097
Subtotal:	\$47,862,286	\$47,862,286	\$117,502,685	\$117,502,685	\$83,776,980
TOTAL - EXPENDITURES	\$74,219,556	\$47,862,286	\$148,546,308	\$147,296,485	\$114,860,127

FY15-16 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY12-13	FY13-14	FY14-15	FY15-16
Mayor & Council	8.00	8.00	8.00	8.00
City Manager				
City Manager's Office	4.00	4.00	4.00	5.00
Communications & Marketing	-	-	2.00	1.00
Department Total	4.00	4.00	6.00	6.00
City Attorney	-	-	-	-
City Clerk	5.0	5.0	4.5	4.0
City Magistrate	3.0	3.0	2.5	1.0
Human Resources	3.0	3.0	4.5	4.5
Economic Development	5.0	3.0	3.0	3.0
Financial Services	10.0	8.0	8.0	9.0
Information Technology	4.0	4.0	4.0	4.0
Community Services				
Administration-Community Services	2.0	2.0	2.0	3.0
Recreation	3.0	3.0	8.5	8.5
Park Maintenance	1.0	1.0	3.0	3.0
Library	8.0	8.0	8.5	8.5
Department Total	14.0	14.0	22.0	23.0
Development Services				
Administration - Development Services	3.75	3.25	1.5	1.5
Code Enforcement	2.0	-	-	1.0
Planning & Zoning	2.0	3.0	3.0	3.0
Building Safety	6.0	7.0	8.0	7.0
Transportation	1.1	0.6	0.6	0.6
Department Total	14.85	13.85	13.10	13.10
Public Works				
CIP Project Management	-	-	-	1.00
Engineering	-	1.00	1.00	1.00
Facilities	1.50	2.00	3.00	2.00
Fleet Management	2.00	2.00	2.00	2.00
Department Total	1.00	1.00	1.00	1.00

FY15-16 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY12-13	FY13-14	FY14-15	FY15-16
Fire Department				
Administration - Fire	3.00	3.00	3.00	2.00
Prevention	2.00	2.00	2.00	2.00
Operations - Fire	55.00	55.00	55.00	57.00
Support	3.00	3.00	3.00	3.00
Department Total	63.00	63.00	63.00	64.00
Police Department				
Office of the Chief	5.00	6.00	6.00	5.00
Operations - Police	53.00	54.00	51.75	58.30
Support Services	8.00	9.00	9.00	20.50
Department Total	66.00	69.00	66.75	83.80
GENERAL FUND TOTAL	204.35	206.85	212.35	229.40
ALL OTHER FUNDS				
Development Services	9.25	9.75	-	-
Public Works	-	-	12.50	12.50
Highway User Revenue Fund	9.25	9.75	12.50	12.50
Development Services	0.40	0.40	0.40	0.40
Police Department	-	-	2.25	2.70
Grants Fund	0.40	0.40	2.65	3.10
Community Services	-	-	50.00	58.00
Copper Sky Fund	-	-	50.00	58.00
TOTAL OTHER FUNDS	9.65	10.15	65.15	73.60
ALL FUNDS TOTAL	214.00	217.00	277.50	303.00

FY15-16 BUDGET SUMMARY

Capital Improvement Program Summary

FUND	FY15-16
Local Road Maintenance	
Street Maintenance	300,000
Total - Local Road Maintenance	\$300,000
County Road Tax	

FY15-16 BUDGET SUMMARY

Capital Improvement Program Summary

FUND	FY15-16
Specific Corridor Assessment - Phase II of Regional Transportation Plan	123,340
Revenue Analysis Regional Transportation Plan 15-16 Update	62,040
Analysis of Wildcat Setback and Landscape Compliance Issues	32,870
Analysis of Flood & Drainage Issues - Phase II of Regional Transportation Plan	21,330
Street Maintenance	1,752,000
MCG Highway Widening - Porter to White&Parker	855,188
Regional Park Offsite Roadway Improvements - Bowlin, MLK, & SR347	594,616
MCG Highway Maintenance & Improvements	94,812
Community Development Block Grant Projects - Paving (Local Match)	78,156
Roosevelt & Lexington Drainage Project	78,156
Total - County Road Tax	\$3,692,508.0
General Governmental CIP	
City Vehicle	20,000
Special Census	473,325
Pacana Park - Tree & Plant Replacements	22,500
Pacana Park - Trash Receptacles	24,000
Pacana Park - Wind Screens @ Tennis Courts	13,750
Pacana Park - Shade Screens	7,700
General Plan Update	175,000
Building Safety Replacement Vehicles	60,000
Economic Development Infrastructure Needs	260,834
Fire Security Systems - 571 and 574	110,000
Fire Tower Communications Equipment	45,000
Fire Timekeeping and Scheduling Software	91,265
Additional Servers - IT	18,000
Fire Replacement Computers	12,000
Maricopa Police Department Substation at Regional Park	3,826,729
Police Regional Wireless Cooperative (RWC) Repeater Station	1,500,000
Police Replacement Vehicles	288,000
Repurpose Evidence Facility	175,000
Police Logging Recorder	120,000

FY15-16 BUDGET SUMMARY

Capital Improvement Program Summary

FUND	FY15-16
Police Regional Wireless Cooperative (RWC)	100,000
Police Regional Wireless Cooperative (RWC) Microwave Antenna	85,000
Police Laptop Computer Replacements	75,000
Santa Cruz Wash Regional Flood Control Solution - Design	1,055,970
SR347 Overpass Project: AmTrak Station Relocation Design and Construction	1,440,951
Public Works Maintenance & Fire Fleet Facility	1,085,000
North Santa Cruz Wash	304,000
Transportatio Enhancement Round 16 Sidewalk Cobblestone to Walgreens	81,941
CMAQ Grant - Paving Hartman Road (MCG to Bowlin) PM2.5 Mitigation - Local Match	61,007
Safe Routes to Schools Vehicle Feedback Signs - Sidewalk (Juan Str. - Bowlin)	30,000
Highway Safety Improvement Program - Systematic Sign Management System	15,000
Total - General Governmental CIP	\$11,576,972
Grants Fund	
SR347 Overpass Project: Overpass Construction - Grant Funded	25,000,000
UPRR Grade Separation Study/Design - White & Parker Road	937,187
Police Emergency Ops Center Construction (AZ Dept of Homeland Security grant)	500,000
Street Sweepers	477,374
Community Development Block Grant Projects	300,000
State Special Projects Grant - MDWID Phase II	300,000
SR347 Overpass Project: AmTrak Station Rail/Siding Design - Grant Funded	256,849
Tortosa Flood Control Solution Assistance - Crossing @ Hartman Rd. (Culvert)	250,000
Roosevelt & Lexington Drainage Project	231,169
Total - Grants Fund	\$28,252,579
Parks Bond Fund	
Parks, Trails and Open Space Master Plan Update	100,000
Van for Community Services	35,000
Total - Parks Bond Fund	\$135,000
Public Safety/Police/Fire DIF	
Fire Department Ladder Truck	1,300,000

FY15-16 BUDGET SUMMARY

Capital Improvement Program Summary

FUND	FY15-16
Fire Department Car & Light Truck Replacement	100,000
Fire Personal Protection Equipment	90,000
Fire Department End-User Radios	35,000
Total - Public Safety/Police/Fire DIF	\$1,525,000
Transportation Development Fund	
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements	2,925,180
Edison Road Extention - Connection Edison to SR238 (Design & Construction)	2,723,088
Honeycutt Rd - Porter to White&Parker	2,653,956
Smith Enke & Porter Road Intersection & Chase to White & Parker Improvements	1,421,405
White&Parker - City Hall Property Footage	500,000
Hartman Road Interim Improvements - MCG to Bowlin	500,000
Public Works Maintenance & Fire Fleet Facility	157,467
Total - Transportation Development Fund	\$10,881,096
Highway User Revenue Fund (HURF)	
SR347 Overpass Project: AmTrak Station Rail/Siding Construction	2,000,000
SR347 Overpass Project: AmTrak Station Rail/Siding Signalization	2,000
Public Works Maintenance & Fire Fleet Facility	1,896,853
Backhoe	150,000
Miscellaneous HURF Projects	1,715,919
Small (1-ton) Dump Truck	50,000
Public Works Pick-Up Trucks	45,069
Street Sweepers - Local Match for MAG Grant	30,456
Total - Highway User Revenue Fund (HURF)	\$5,890,297
Grand Total - Capital Improvement Program	\$62,253,452

FY15-16 BUDGET SUMMARY

Debt Limitations

	6% ⁽¹⁾	20% ⁽²⁾
TAX YEAR 2014 SECONDARY ASSESSED VALUE*	\$209,903,674	\$209,903,674
Projected General Obligation (G.O.) Bond Limit	12,594,220	41,980,735
Bonds Outstanding at June 30, 2013 **	(7,790,922)	(36,949,078)
Legal Debt Limit Remaining	\$4,803,298	\$5,031,657

*Estimate

**Reflects reduction of July 1, 2015 principal payments

(1) The Arizona Constitution states that, for general municipal purposes, a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers and for the acquisition and development of land for open space preserves, parks, playground and recreational facilities.

FY15-16 BUDGET SUMMARY

Debt Service Schedule - General Obligation Bonds

FISCAL YEAR	CURRENT DEBT OUTSTANDING		PROPOSED ISSUANCE		
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
FY13-14	\$800,000	\$974,796	\$1,160,933	\$1,171,500	\$4,107,229
FY14-15	820,000	950,796	1,202,146	1,130,287	4,103,229
FY15-16	840,000	921,301	1,244,822	1,087,611	4,093,734
FY16-17	865,000	886,735	1,289,013	1,043,420	4,084,168
FY17-18	890,000	848,978	1,334,773	997,660	4,071,411
FY18-19	915,000	806,222	1,382,158	950,275	4,053,655
FY19-20	945,000	760,436	1,431,224	901,209	4,037,869
FY20-21	980,000	711,258	1,482,033	850,400	4,023,691
FY21-22	1,015,000	654,379	1,534,645	797,788	4,001,812
FY22-23	1,055,000	595,468	1,589,125	743,308	3,982,901
FY23-24	1,095,000	534,236	1,645,539	686,894	3,961,669
FY24-25	1,135,000	470,682	1,703,955	628,477	3,938,114
FY25-26	1,175,000	404,807	1,764,446	567,987	3,912,240
FY26-27	1,225,000	330,370	1,827,084	505,349	3,887,803
FY27-28	1,275,000	252,767	1,891,945	440,488	3,860,200
FY28-29	1,330,000	171,995	1,959,109	373,324	3,834,428
FY29-30	1,385,000	87,740	2,028,657	303,775	3,805,172

FY15-16 BUDGET SUMMARY

Debt Service Schedule - General Obligation Bonds

FISCAL YEAR	CURRENT DEBT OUTSTANDING		PROPOSED ISSUANCE		
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
FY30-31	-	-	2,100,675	231,758	2,332,433
FY31-32	-	-	2,175,249	157,184	2,332,433
FY32-33	-	-	2,252,469	79,963	2,332,432
Totals	\$17,745,000	\$10,362,966	\$33,000,000	\$13,648,657	\$74,756,623





Revenue Summary

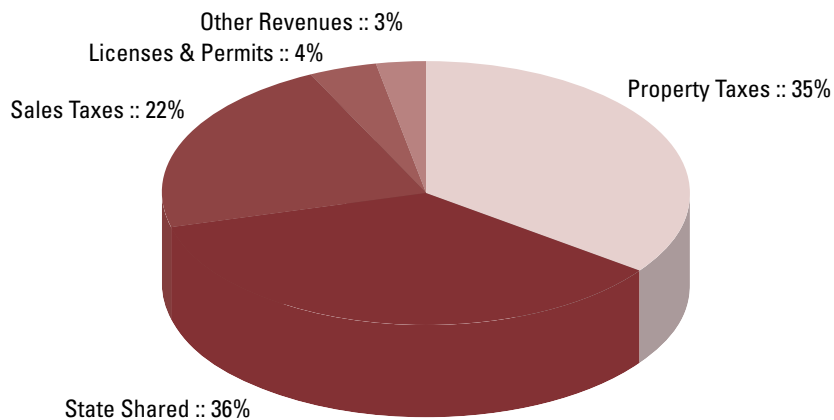
There are a variety of funding sources available for local governments within the state of Arizona. Therefore, in the following pages is an explanation of these revenue sources available from the Federal and State governments as well as the revenues which can be raised by the local government itself.

REVENUE SUMMARY GENERAL FUND

The General Fund is the largest funding source in the City's operating budget and is comprised of revenue generated from taxes, fines, licenses and fees. Total General Fund revenues for FY15-16 are projected at \$34,088,824. The main components of the fund are displayed in the table and graph below.

GENERAL FUND REVENUES

Property Taxes	10,522,453
State Shared	11,610,145
Sales Taxes	8,738,231
Licenses & Permits	1,875,002
Other Revenues	1,342,993
Total	\$34,088,824



PROPERTY TAXES

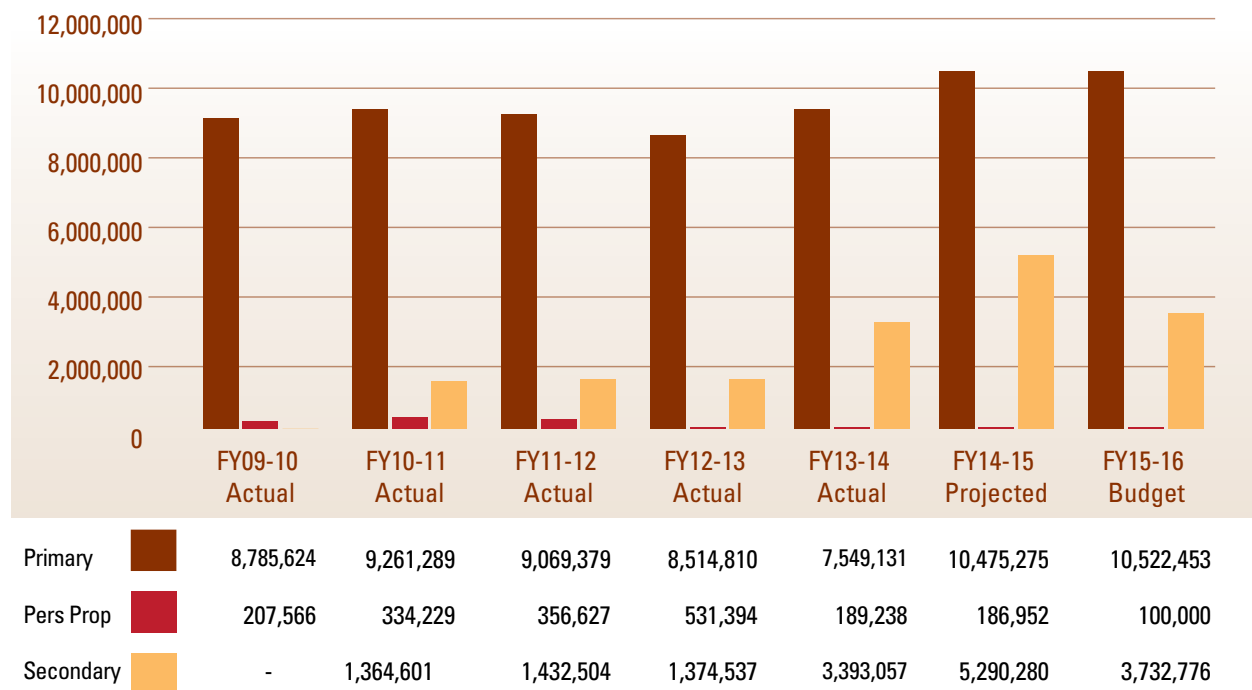
Property taxes have been a traditional means of financing city and town services. While the importance of the property tax has been decreasing in recent years due to increased revenue generated from sales taxes, it is still an important source of local revenue for many Arizona cities and towns. The property tax has also been one of the most stable sources of revenue, because it is not subject to the same fluctuations sometimes experienced with sales taxes.

Beginning with the 1980 tax year, property tax levies were divided into a primary property tax levy and a secondary tax levy. A secondary property tax may only be levied to pay the principal and interest charges on bonds issued by the City. The primary property tax levy is utilized for all other public purposes. There are no limits on the amount of a city's secondary property tax, but there are strict limits placed on the level of a city's primary property tax.

In November 2006, voters in the City of Maricopa approved a primary property tax to be used to enhance public safety funding. In November 2008, city voters approved a secondary property tax authorizing the City to sell bonds for parks and recreation projects. The primary levy is deposited in the General Fund and the secondary levy is deposited in the Debt Service Fund.

The City's property tax is based on the assessed value of the property as determined by the Pinal County Assessor. Pinal County also bills, collects and distributes, to the City of Maricopa, all property taxes. Historical changes in total revenue collected have primarily been the result of new development. FY15-16 assessed valuations, used to determine the primary property tax, were provided by the Pinal County Assessor's Office.

PROPERTY TAXES



STATE SHARED REVENUES

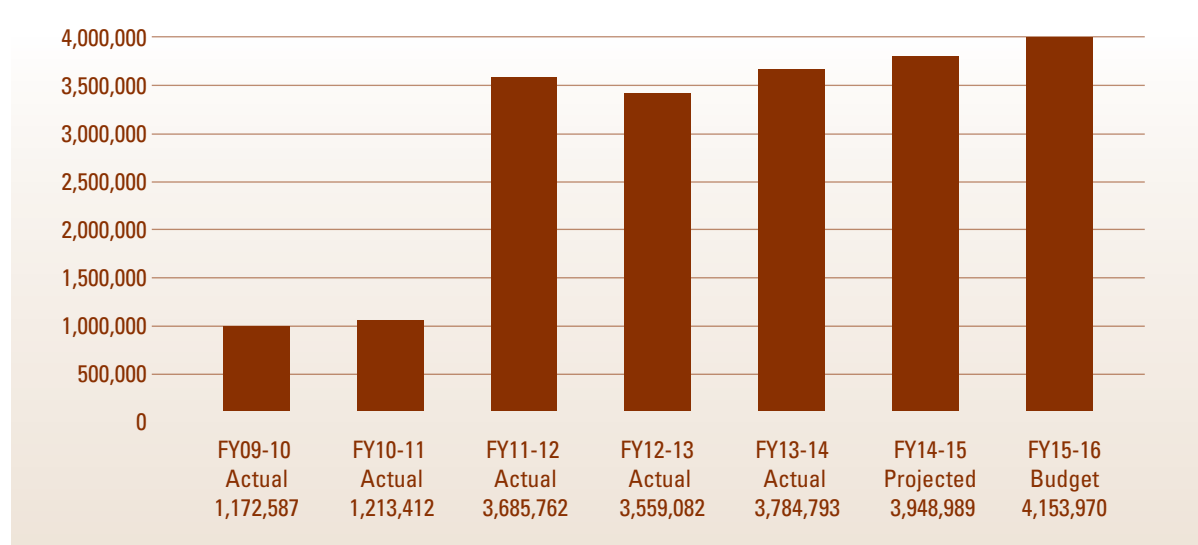
Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which passes funding through to Arizona municipalities from four state revenue sources. Since the shared revenues are based on population, the FY15-16 estimates provided to the City were based on the official 2010 Census data. The City has grown rapidly since its incorporation, and population figures were estimated before the 2010 Census. The City's share of these revenues has increased, starting in FY11-12, due to the increase in Maricopa's population relative to the state population. The following are sources of state shared revenues that are deposited in the General Fund.

STATE TRANSACTION PRIVILEGE TAX (SALES TAX)

The current rate of the state sales tax is 5.6% with a portion of the collection total distributed to cities and towns. The distribution calculation for the 5.6% is based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census. This revenue may be expended for any municipal public purpose and is distributed on a monthly basis. The significant increase beginning in FY11-12 is due to the 2010 Census adjustment for Maricopa's population relative to the state population.

FY15-16 estimates were provided by the State of Arizona.

STATE TRANSACTION PRIVILEGE TAX (SALES TAX)

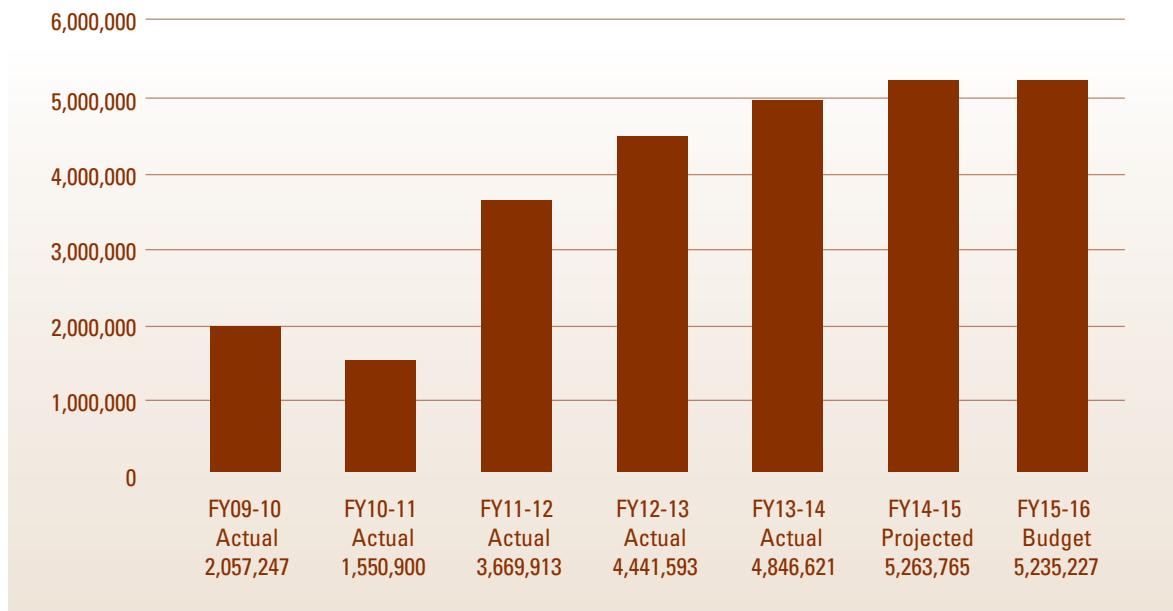


STATE INCOME TAX

A 1972 citizen's initiative provided for giving the cities and towns a 15% share of the state income tax in return for the cities and towns not charging a local income tax in their jurisdictions. This source of money is commonly referred to as Urban Revenue Sharing, and is distributed with the same formula used for the state sales tax. Urban revenue sharing monies are distributed based on income tax collections from two years prior to the fiscal year in which the city actually receives the funding. Beginning in FY11-12, even though income tax collections statewide were down from previous years, the City's portion shows an increase from prior years' collections due to the increase in the City's population relative to the state population. This revenue is distributed to the cities monthly and must be expended for a municipal public purpose.

FY15-16 estimates were provided by the State of Arizona.

STATE INCOME TAX

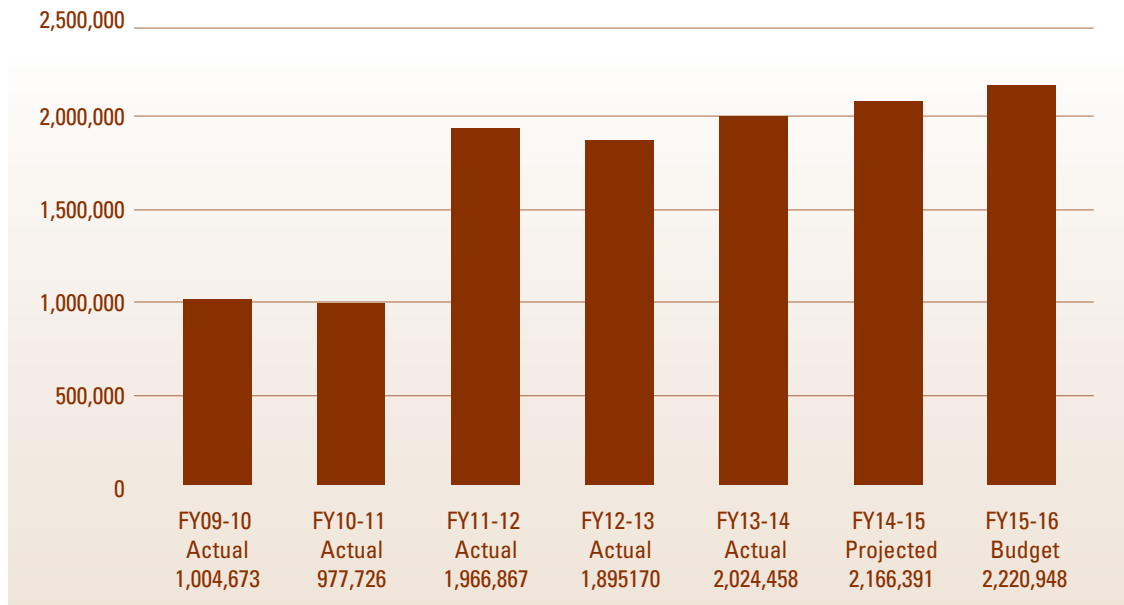


VEHICLE LICENSE TAX

Approximately twenty-five percent of the revenues collected for the licensing of motor vehicles are distributed to incorporated cities and towns. (Thirty-eight percent of the total revenues from this source are distributed to the highway user revenue fund (HURF)). A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended on a public purpose.

FY15-16 estimates are based on trends from prior years with adjustments for current economic conditions.

VEHICLE LICENSE TAX



LOCAL REVENUES

TRANSACTION PRIVILEGE (SALES) TAX

The Transaction Privilege Tax (Sales) is obtained on the sale of goods and various business activities. Economic activity, especially in the area of construction and retail sales, has a direct effect on collections and collections have increased in the last few years due to the economic slowdown and sharply reduced construction activity. This revenue may be expended for any municipal public purpose.

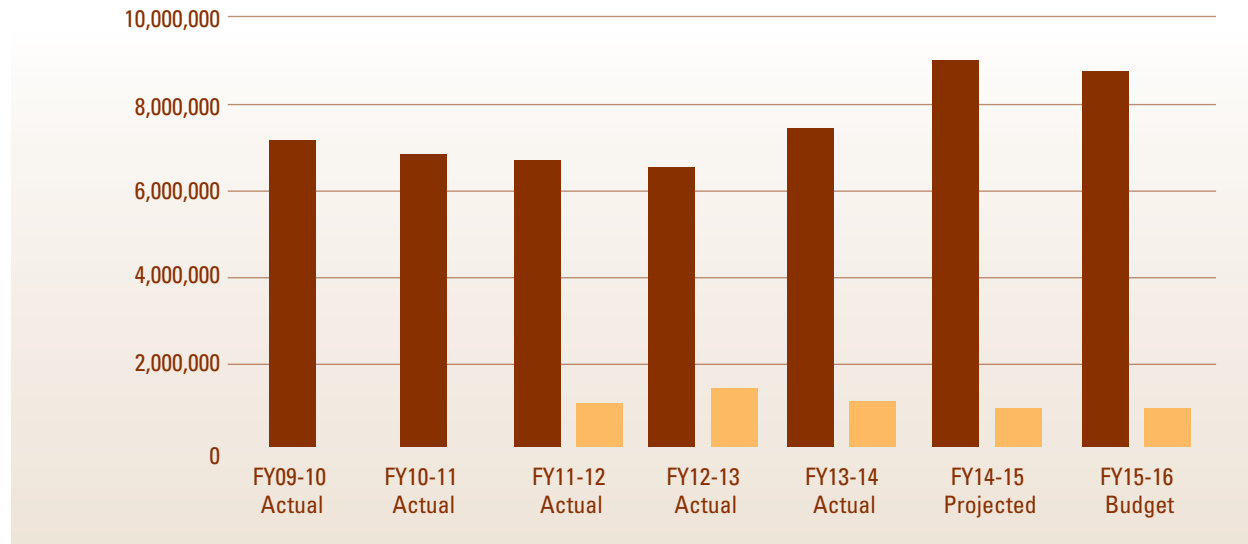
USE TAX

Another revenue source which is being used more in recent years is the use tax. Essentially, a use tax is an excise tax on the use or consumption of tangible personal property that is purchased without payment of a municipal tax to any city or town.

Consistent with City revenue policies, one-half of all construction related revenues, including sales taxes are dedicated to fund future capital projects. Starting in FY12-13, construction sales tax is budgeted directly in the General Governmental CIP Fund.

FY15-16 estimates are based on annual trend estimates for retail/other sales tax.

LOCAL TRANSACTION PRIVILEGE (SALES) TAX



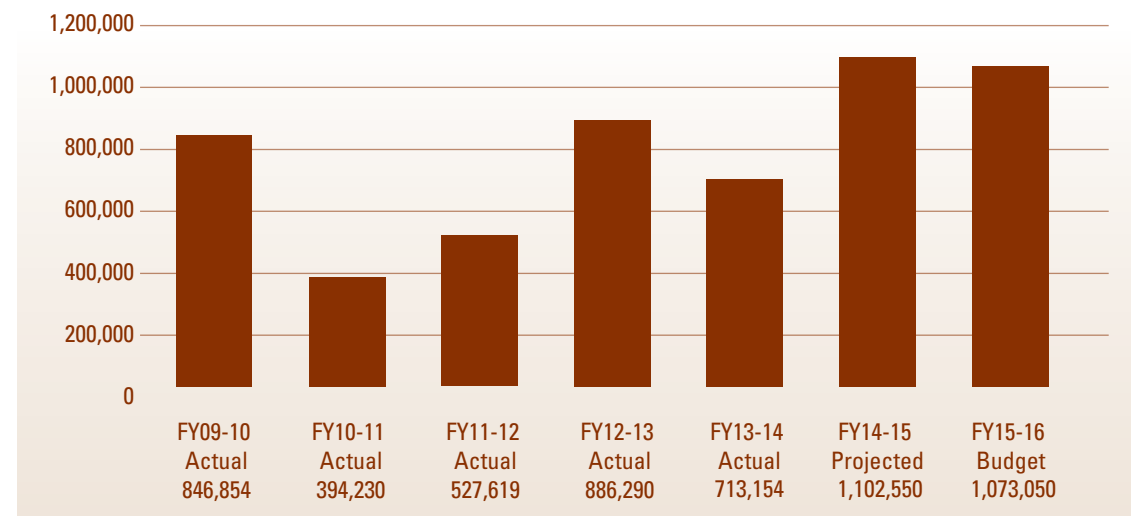
General Fund	7,312,930	7,438,624	7,219,214	6,792,246	7,410,637	9,090,558	8,738,231
General Governmental CIP Fund			767,955	1,150,323	1,274,173	767,955	497,500

PERMIT FEES

Revenues from this source include fees collected from building permits, zoning permits and a variety of other programs. Residential and commercial permitting fee revenue experienced a significant downturn given recent economic conditions in the real estate market.

FY15-16 revenue estimates for permit activities are based on 10 homes per month level estimate.

PERMIT FEES



BUSINESS LICENSES

The general law authority for a city or town to initiate a local sales tax is the same authority which allows a municipality to place a license tax on professions, occupations or businesses within the community. State law stipulates that a business license tax can only be issued for the period of one year and may not be less than ten dollars or more than five thousand dollars.

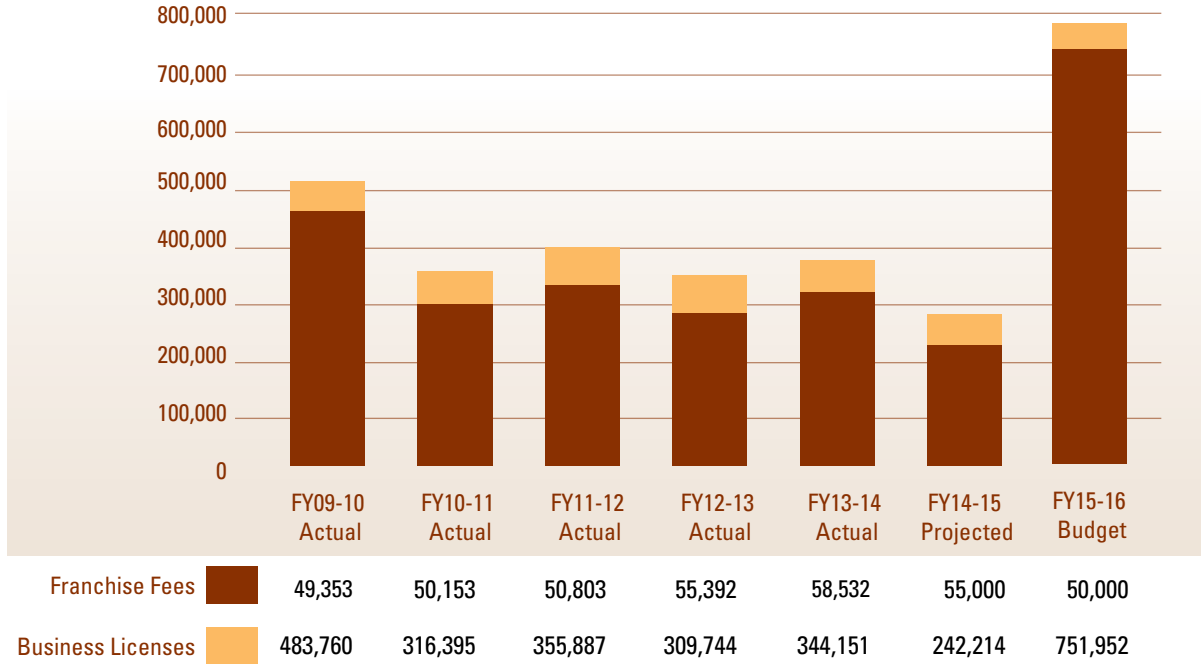
FY15-16 estimates are based on the current level of business licenses with adjustments for current economic conditions.

FRANCHISE FEES

Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city or town’s streets in the distribution of utility services. The City of Maricopa has several franchise agreements with various communications providers in the area as well as some utilities serving Maricopa.

FY15-16 estimates are based on trends from previous year averages with adjustments for current economic conditions.

BUSINESS LICENSES AND FRANCHISE FEES

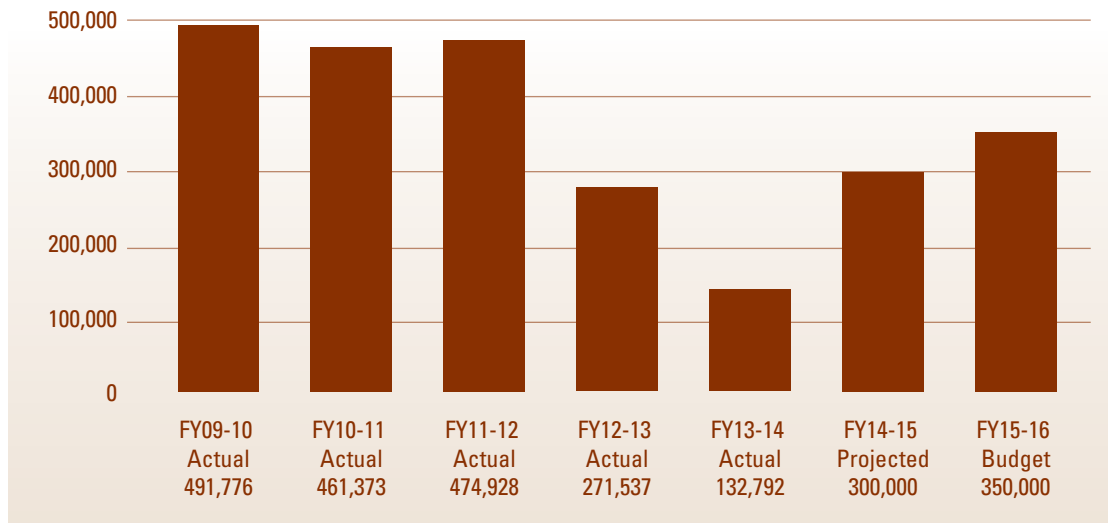


MAGISTRATE COURT FINES

This revenue source is derived from traffic violations and other fines paid for the violation of municipal ordinances. The courts, counties, cities and towns have the authority to contract with the Motor Vehicle Division to require payment of traffic fines, sanctions and penalties that total in excess of \$200 prior to the renewal of automobile registrations.

FY15-16 estimates are based on current levels of activities.

MAGISTRATE COURT FINES

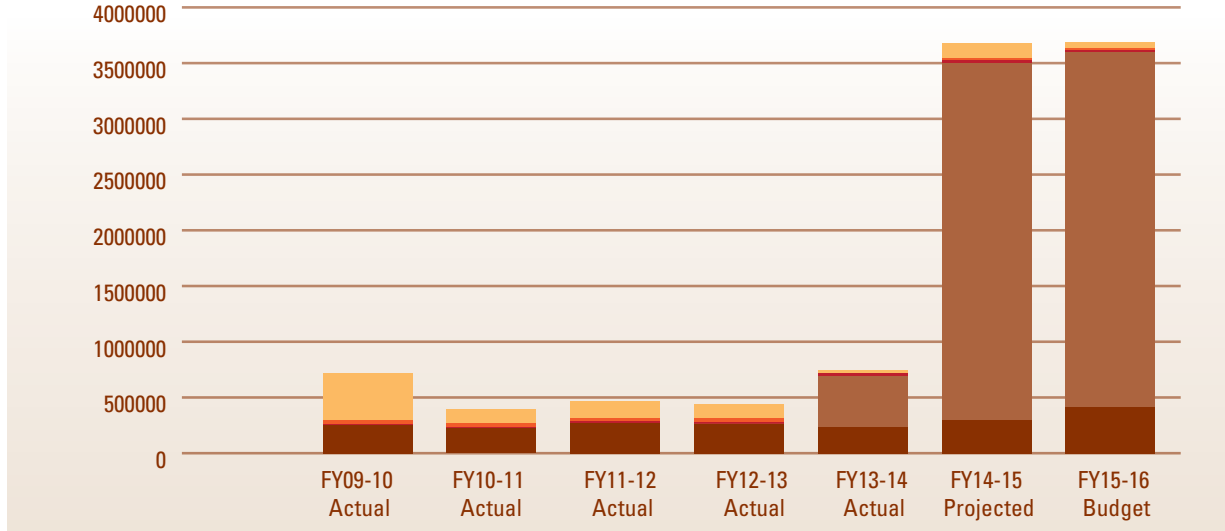


USER FEES

User fees are collected from residents for the use of certain city and town facilities or services. The City of Maricopa charges user fees for parks and recreation activities, passport processing, transit services, and public safety hearings. In FY13-14 the Copper Sky Special Revenue Fund was created to account for the operations of Copper Sky. These services will continue to grow with the City's growth in population and the expansion of programs offered to citizens.

FY13-14 estimates are based on current levels of activities.

USER FEES



	FY09-10 Actual	FY10-11 Actual	FY11-12 Actual	FY12-13 Actual	FY13-14 Actual	FY14-15 Projected	FY15-16 Budget
Parks & Rec	252,258	219,053	269,816	262,750	236,401	298,052	414,000
Parks & Rec Copper Sky Special Fund	-	-	-	-	457,071	3,201,460	3,179,500
Library	2,444	12,862	15,432	16,170	19,816	21,916	20,000
Passport	37,677	39,774	25,862	30,073		26,358	19,793
Public Safety	426,086	118,963	158,421	128,685	30,932	131,226	53,500

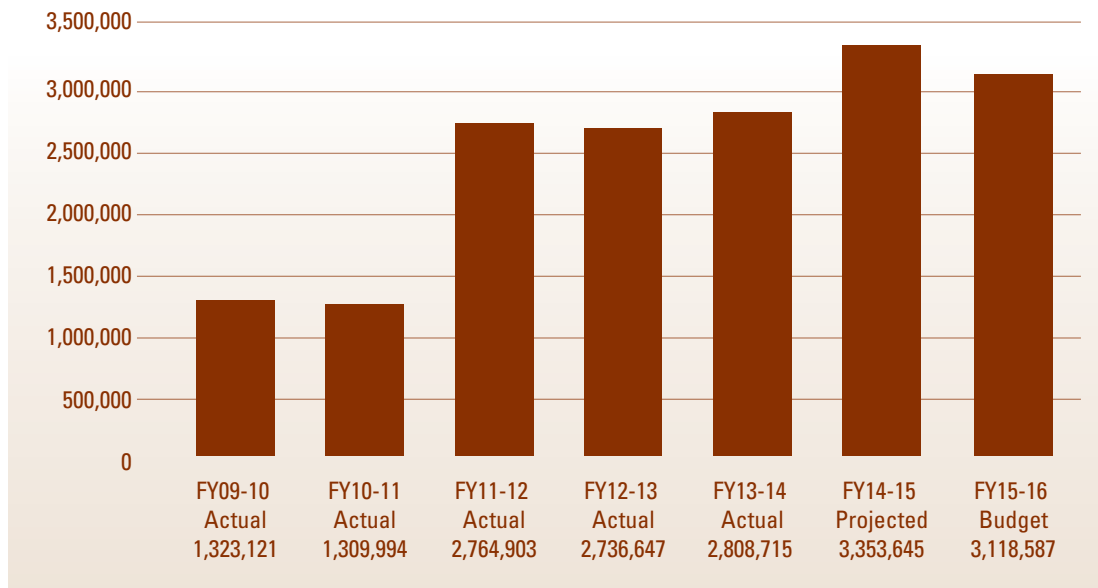
REVENUE SUMMARY SPECIAL REVENUE FUNDS

HIGHWAY USER REVENUE FUND

This revenue source is commonly referred to as the gasoline tax; however, there are a number of additional transportation related fees including a portion of vehicle license taxes which are placed in the Highway User Revenue Fund. Cities and towns receive 27.5% of the highway user revenues. One-half of the monies which a city or town receives under this formula is distributed on the basis of the municipality's population in relation to all incorporated cities and towns in the State according to the decennial census. The remaining half of highway user monies is allocated on the basis of "county of origin" of gasoline sales and the relation of a municipality's population to all incorporated cities and towns in the county. The intent of the distribution formula is to spread a portion of HURF monies across the state solely on the basis of population while the remaining HURF monies flow to those areas in the state with the highest gasoline and other fuel sales. The City's share of these revenues has increased, beginning in FY11-12, due to the increase in Maricopa's population relative to the state and county population.

FY15-16 estimates were provided by the State of Arizona.

HIGHWAY USER REVENUE FUND



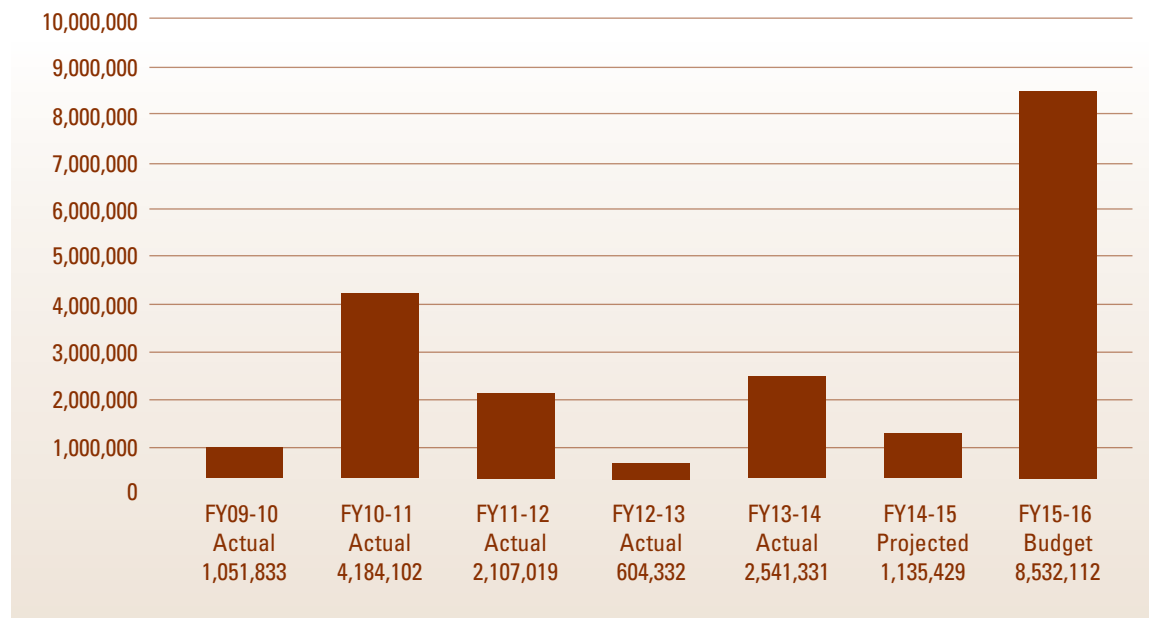
GRANTS

This revenue source consists of federal, state and local grants. With the condition of the recent economy, most assistance is available from the Federal level, with some state grants still available. The amount of assistance, the type of programs and projects for which the money can be expended from other sources are constantly changing. Revenues from grants can vary widely from year to year depending on the funds available for distribution and the number of competing jurisdictions. Summarized below are the two general categories of federal grant revenue sources which remain.

- **Block Grant Programs:** A block grant program, in theory, is designed to fund various Federal programs within a broadly defined area. An example of a block grant program is the Community Development Block Grant program (CDBG). This particular block grant program is designed to fund a variety of housing, public works and physical construction projects. A portion of the CDBG program is directed to smaller cities and towns whereby the State allocates community development monies to cities and towns with populations of less than 50,000 persons. This is not an entitlement program, cities and towns must apply to receive these grants. In most areas, the council of governments receives the applications and determines the allocation from this program.
- **Discretionary Grants:** Discretionary grants are special federal and state appropriations of money to fund specific projects of a definite limitation and scope. For example, a federal grant to fund the construction of a wastewater treatment facility would be a discretionary grant, since the construction of this facility would have the limited use and scope of "wastewater treatment." Discretionary grants are usually awarded within a strict framework of guidelines governing this single purpose program and cities and towns must meet these specific guideline requirements. Securing a discretionary grant also involves competition between various levels of government. At one point in time, discretionary grants were more prevalent; however, this source of funding has become very limited in recent years.

FY15-16 estimates are based on all possible grants for the fiscal year. The projected increase in FY15-16 revenues is primarily due to \$60.0 million in transportation grant opportunities.

GRANT REVENUE



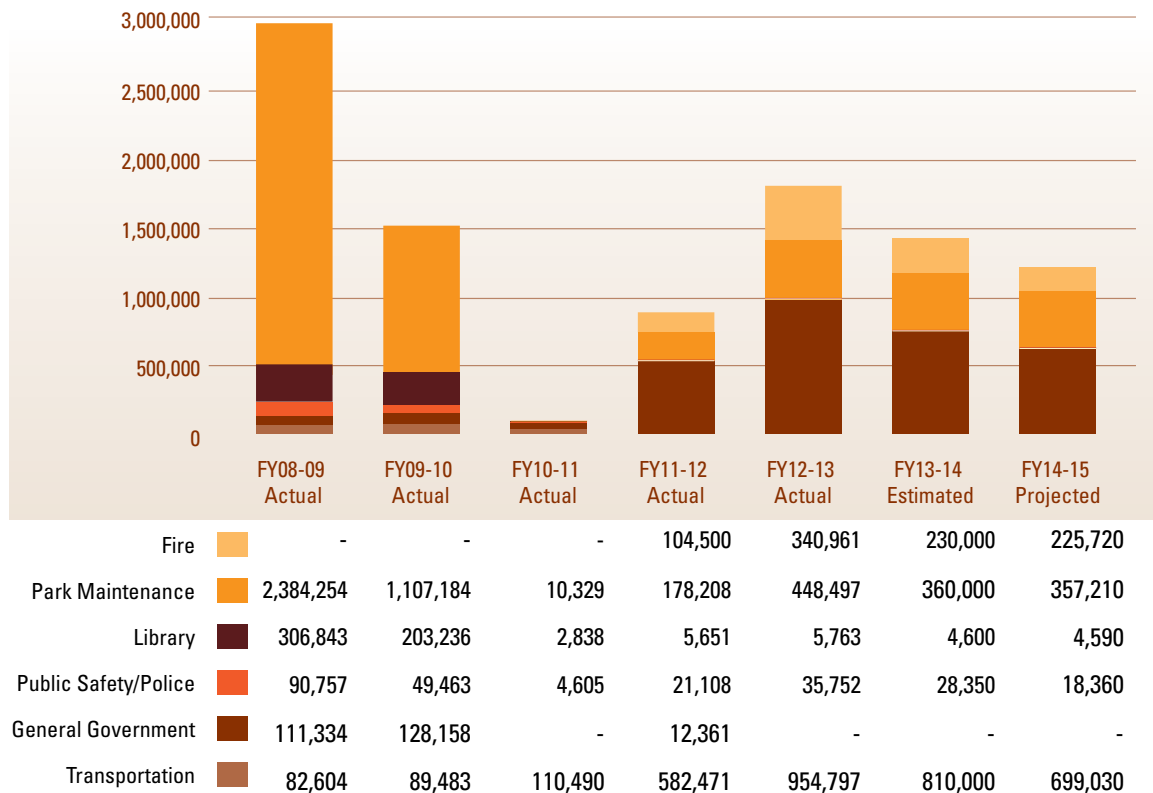
REVENUE SUMMARY CAPITAL PROJECTS FUNDS

DEVELOPMENT (IMPACT) FEES

Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area. City of Maricopa adopted Development Impact Fees September 2005 and started collections November 2005. Fees were revised in December 2010, and state legislation passed in 2011 that restricted the types of projects that could be funded with development fees. The most recent Development Impact Fee study was completed in November 2011, for fees effective January 1, 2012, which eliminated the collection of General Governmental impact fees and added a Fire Development Impact Fee.

FY15-16 revenue projections are based on 80 single family homes permitted for the year.

DEVELOPMENT IMPACT FEE COLLECTIONS



Summary of Tax Levy and Tax Rate Information

	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16
Property tax levy amounts					
Primary property taxes	\$10,038,102	\$10,032,647	\$10,102,118	\$10,333,323	\$10,522,453
Secondary property taxes	1,437,724	1,437,724	3,513,539	4,945,428	3,732,776
Total property tax levy amounts	\$11,475,826	\$11,470,371	\$13,615,657	\$15,278,751	\$14,255,229
Property tax rates per \$100 of assessed valuation					
Primary property tax rate	\$4.8105	\$4.8753	\$5.0898	\$4.9842	\$4.7845
Secondary property tax rate	0.6528	0.6917	1.7600	2.3716	1.6973
Total property tax levy amounts	\$5.4633	\$5.5670	\$6.8498	\$7.3558	\$6.4818





Departmental Summaries

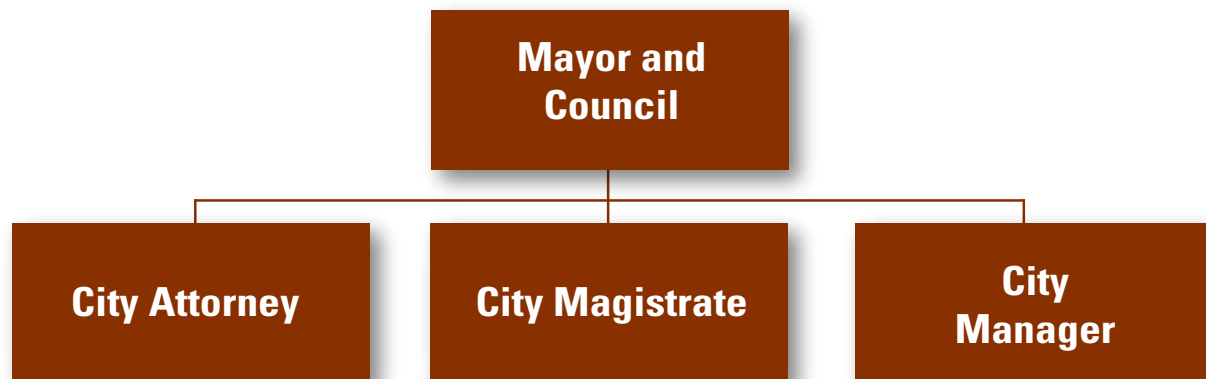
The following section contains the FY15-16 budget divided into department and divisional sections. Included are descriptions of each work unit, performance measurement with results, comparisons to previous fiscal years and authorized positions.



Back row, left-to-right: Councilmember Peggy Chapados, Councilmember Henry M. Wade, Jr., Councilmember Nancy Smith, Councilmember Vincent Manfredi Front row, left-to-right: Councilmember Bridger Kimball, Mayor Christian Price, Vice Mayor Marvin L. Brown

General Government

Mayor and Council



Mission

The City of Maricopa will be open, responsive and accountable while serving the public with integrity.

Department Description

The Mayor and six councilmembers are the only elected officials in the municipality. The Mayor and Councilmembers serve two-and-four-year terms, respectively. The Mayor and Councilmembers are elected at large on a nonpartisan ballot. The City Council is elected on a rotating basis, so three seats are up for election every two years. The Mayor is elected every two years. There are no term limits for the Mayor or City Councilmembers.

Primary election is held on the tenth Tuesday before the first Tuesday after the first Monday in November. General election is held the first Tuesday after the first Monday in November of even numbered years.

The City Council is responsible for setting public policy, approving the City's annual budget, entering agreements, providing executive leadership, making planning and development decisions and adopting new codes and ordinances.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

Economic Sustainability

- Develop properly aligned resources and tools required to become a regional leader in economic development

- Become a community recognized by decision makers as having developable, shovel ready sites, processes, and the tools to satisfy the needs of companies in our targeted industries as identified in the Economic Development Strategic Plan (EDSP)
- Effectively market the community to become a preferred destination for new investment opportunities among targeted sectors and audiences (as identified in the EDSP)
- Become known as a community that delivers high quality projects and public amenities

Quality of Life

- Create and expand the opportunities that Maricopa residents have the participate in quality indoor and outdoor recreation
- Design and implement a capital improvement plan which prioritizes projects and allocates adequate fiscal resources to those priority projects
- Provide adequately planned, promoted, and funded programs and services for the youth, seniors and families of Maricopa
- Address environmental concerns to protect the health, safety and welfare of Maricopa’s citizens

Transportation

- Enhance the safety, mobility, and connectivity of our regional and intra-regional transportation system
- Enhance safety, mobility, and connectivity of our intra-city transportation system
- Work with the Union Pacific Railroad to improve safety and support of Maricopa’s economic development efforts, thought continued efforts to relocate the existing Amtrak passenger terminal to the Estrella (Gin) Property
- Pursue an effective mass transit system to serve the city

Public Safety

- Ensuring public confidence by maintaining a welcoming and safe environment in the City of Maricopa

Quality Municipal Services

- Encourage citizen engagement and communication by offering greater opportunities to connect and promote City accomplishments
- Deliver the highest quality municipal services through the combination of personal services from a high-quality workforce and the utilization of the latest technology

FY2016 BUDGET

Mayor & Council

Cost Center: #10011111

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
Personal Services	\$221,220	\$230,459	\$256,546	\$265,289	\$265,737
Professional and Technical	6,000	12,746	16,000	17,306	27,000
Purch. Property Services	20	-	-	-	-
Other Purchased Services	156,115	162,234	218,607	193,926	207,286
Supplies	45	890	1,000	1,068	1,000
Capital Outlay	-	-	-	-	-
Departmental Totals	\$801,057	\$406,329	\$492,153	\$477,589	\$501,023

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Mayor	1	1	1	1	1
Vice Mayor	1	1	1	1	1
City Council	5	5	5	5	5
Administrative Assistant	1	1	1	1	1
Departmental Totals	8	8	8	8	8

City Attorney

Department Description

The City Attorney's Office provides legal service, advice and representation to the Mayor, City Council, City Manager, City departments, and City boards and commissions. The City Attorney works closely with the City Manager and his staff to carry out the City Council's goals. Ongoing responsibilities of the City Attorney's office include:

- Serve as General Counsel for all agencies after being formed by the City
- Advocate the City's interest in lawsuits filed against or on behalf of the City, its officers, employees, agencies in administrative venues, before boards and commissions, and in the state and federal court systems
- Assist the City's insurers in the investigation and defense of claims for damages filed against the City
- Provide legal advice in the areas of finance, land use, personnel, elections, conflicts of interest, open government laws, economic development, redevelopment, and code enforcement, among others
- Provide legal services such as drafting and reviewing contracts, ordinances, resolutions and other documents
- Provide counsel to, and attend meetings of, the City Council, Planning and Zoning Commission (as required), and subcommittees (as required)
- Train staff, the City Council and Planning Commission on compliance with critical laws

The functions of the City Attorney's office are contracted out to a local law firm.

FY2016 BUDGET

City Attorney

Cost Center: #10011414

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	625,457	739,950	600,000	563,256	550,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	\$625,457	\$739,950	\$600,000	\$563,256	\$550,000

City Magistrate

Department Description

The City Magistrate department is responsible for costs of operating the City-related judicial issues of the Maricopa Justice Court. It is a court of limited jurisdiction under the supervision and mandates of the Arizona Supreme Court and the Pinal County Superior Court. The purpose of the Justice Court is to provide due process, case resolution and records management services to the court users so they can receive equal access, timely resolution in all court matters and complete their court business. The City's portion of the Justice Court is operated by Pinal County through an intergovernmental agreement with the City.

FY2016 BUDGET

City Magistrate

Cost Center: #10011010

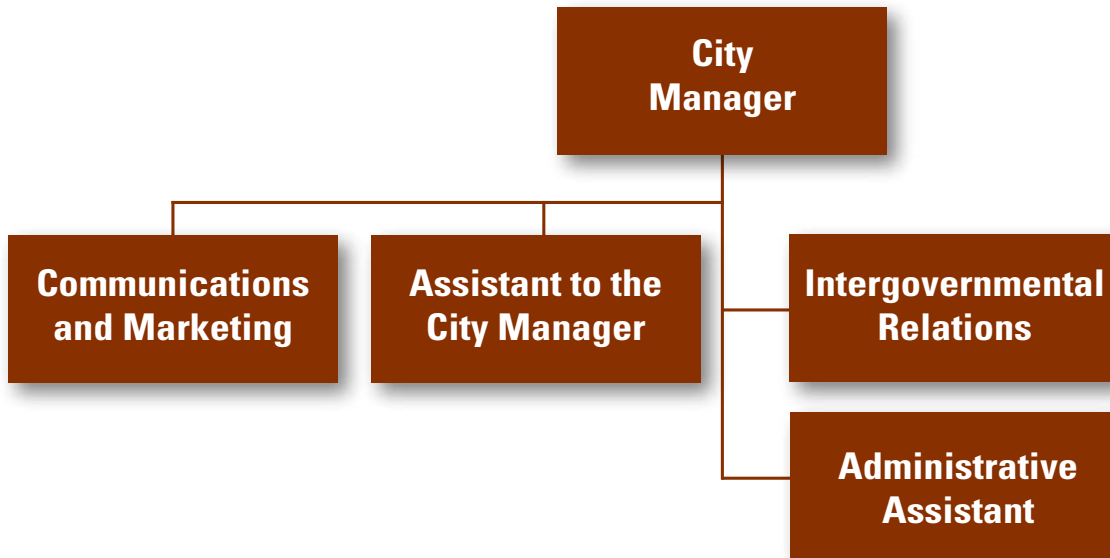
Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$62,503	\$72,360	\$62,473	\$46,277	\$53,617
Professional and Technical	209,446	190,003	217,500	184,171	221,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	675	56	1,000	1,527	1,000
Supplies	2,324	1,928	2,000	-	2,000
Capital Outlay	-	-	-	-	-
Departmental Totals	\$274,948	\$264,347	\$282,973	\$231,975	\$277,617

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
City Magistrate	1	1	1	1	1
Court Clerk	4	2	3	3	3
Departmental Totals	5	3	4	4	4

City Manager



Mission

To provide clear centralized direction and leadership for the effective administration and operation of all municipal services for the City of Maricopa as directed by the Mayor & City Council; serve as the focal point for administrative direction, communication and coordination of the City's departmental operations; and to direct the City's operations and activities effectively and efficiently and guide it with the use of City's policies and principles.

Department Description

The City Manager is responsible for executing the policies of the City Council. The City Manager is the chief administrative officer of the City and has responsibility for overseeing the City's operations and service delivery by providing management direction and leadership for the organization, aligning service delivery with community needs, Council priorities and organizational goals and advancing community relations and civic engagement. The City Manager's Office also provides the functions of intergovernmental relations, marketing and communications, and website management for the City.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. To maintain a strong Council-Manager partnership to accomplish focused, consensual Council priorities

- a. Create and implement City Council Work Plan for FY15-16
- b. Structure a municipal environment in which businesses flourish and economic activity increases
2. Develop a strong City management team capable of cooperatively and creatively working together to address changing local government service needs.
 - a. Hold weekly team meetings
 - b. Encourage the enhancement of executive team leadership and creative management skills through various forms of training and group exercises
 - c. Provide the management direction and focus to continuously improve internal and external customer service
 - d. Enhance current tools and continue to implement new ones that will allow for the delivery of City services and information to citizens 24 hours a day, seven days a week
3. Assist the City Council with increasing the City's influence and visibility in shaping local, regional and state governance priorities.
 - a. Protecting the concept of local control under legislative activities
4. Keep Council and the community informed of the City's financial position
 - a. Provide quarterly financial reports to Council and the citizens
 - b. Provide timely information on changing financial conditions that affect the City of Maricopa
5. Promote the City locally and regionally, ensuring it is recognized as a key player poised for the next wave of growth
 - a. Reach out proactively to representatives capable of acting as ambassadors for Maricopa, such as media representatives, real estate executives, and business executives
 - b. Represent the community at regional and state organizations and events to gain greater community credibility outside the local area
 - c. Advance the achievement of City of Maricopa 2040 Vision.

PERFORMANCE MEASURES *City survey conducted every two years

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	4	6	4	5
"% of residents who feel the quality of life in Maricopa is excellent/good"	N/A	N/A	90%	90%
% of residents who feel the City provides services in an efficient and economical manner	N/A	N/A	80%	80%
% of residents who feel the City keeps them informed about City business	N/A	N/A	80%	80%
# of Leadership Academy participants	29	13	29	29
% of participants who graduated	N/A	86	100%	100%

FY2016 BUDGET

City Manager

Cost Center: #10011115

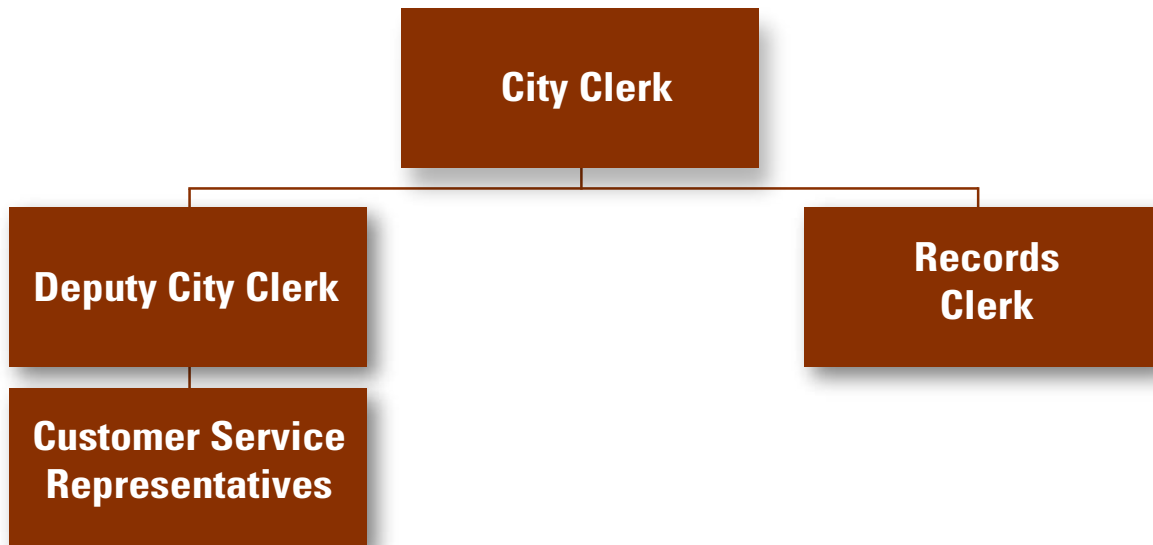
Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$511,853	\$418,661	\$711,787	\$452,467	\$566,730
Professional and Technical	143,839	233,423	31,500	151,550	10,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	18,059	17,291	121,629	26,405	23,700
Supplies	384	1,222	2,914	513	750
Capital Outlay	-	-	-	21,746	-
Departmental Totals	\$674,135	\$670,597	\$867,830	\$652,681	\$601,180

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
City Manager	1	1	1	1	1
Assistant City Manager	1	1	0	0	0
Assistant to the City Manager	1	1	1	0	1
Public Information Officer	0	0	0	1	1
Media Production Specialist	0	0	1	1	1
Administrative Assistant	1	1	1	1	1
Executive Assistant	0		0	0	0
Intergovernmental Manager	0	0	0	0	0
Intergovernmental Technician	0	0	0	0	0
Departmental Totals	4	4	4	4	5

City Clerk



Mission Statement

Office of the City Clerk is dedicated to serving the City Council, staff and citizens of the community in an efficient, courteous and professional manner; accurately record and preserve the history of the City of Maricopa; ensure the preservation, management and maintenance of all City records from creation to disposition and diligently conduct the City's elections pursuant to state statute.

Department Description

The Office of the City Clerk is recognized as the hub of local government and provides contact between the citizens and government. The Office of the City Clerk is responsible for the maintenance of all official records in compliance with State statute. The City Clerk acts as the official custodian of the City seal and attests to all contracts, agreements, leases, resolutions, ordinances and other documents to which the City is a party. The office prepares agendas for all public meetings ensuring compliance with Open Meeting Law as well as transcribes minutes of all City Council proceedings. The City Clerk is also responsible for conducting all municipal elections in Maricopa. In addition, the department is responsible for processing all public records requests, issuing business licenses, solicitor licenses, as well as processing passport applications. Preparation of proclamations, ordinances, resolutions and maintaining the City Code for the City of Maricopa are also among the many duties performed by this department.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

1. Administer municipal elections and serve as the filing officer for the City of Maricopa

- a. Effectively administer and coordinate municipal elections
- b. Serve as the filing officer by accepting the candidates' election forms and ensuring their name properly appears on the ballot
- c. Serve as the filing officer for all Campaign Finance Reports and Financial Disclosure Statements
2. Effectively support the appointment process for all Board, Committee and Commission Members
 - a. Conduct individual training as well as annual joint training for BCC members
 - b. Effective track terms for all BCC members
3. Respond to the legislative needs of the City Council and their constituents
 - a. Prepare, distribute and post all public meeting body notices
 - b. Prepare, distribute and post on the website all City Council meeting packet materials in a timely manner
4. Administer the City's records management program
 - a. Effectively maintain custody of City records
 - b. Process all public record requests in a timely manner
 - c. Comply with all applicable state laws for legal advertisements and record retention requirements
 - d. Train staff to scan, store and retrieve records in Tyler Forms
5. Deliver excellent customer service.
 - a. Answer all incoming phone calls in an expeditious manner
 - b. Provide accurate information to all of our walk-in customers
 - c. Respond quickly and accurately to customer requests
 - d. Provide current and accurate information to meet customers' needs
 - e. Continue to provide U.S. passport services
 - f. Work with Pinal County to bring County services to the City of Maricopa

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	5	3	4	4
# of public records requests received	247	298	278	275
% of public records requests processed within three days	44%	41%	44%	45%
# of meeting notices processed (includes Council, boards, commissions, committees, possible quorum, etc.)	201	175	172	175
% of notices processed that were Council related	37%	61%	49%	45%
# of Council meetings for which minutes were prepared and presented for approval	51	55	43	50

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
% of City Council meeting minutes presented for approval by the next regular City Council meeting	100%	100%	100%	100%
# of City Council agenda items processed	379	350	387	350
# of passports processed	971	883	975	900
Passport funds generated	\$24,275	\$29,291	\$26,358	\$19,793
# of community events coordinated or attended to promote departmental services	4	3	2	2
# of documents scanned per records management	263	251	219	250

FY2016 BUDGET

City Clerk

Cost Center: # 10011212

The City Clerk's Office is responsible for the preservation of legal documents and is the source of information on City Council legislation and actions. The City Clerk's Office conducts all municipal elections, assists the Mayor in administering the appointment of members to serve on various City boards and commissions and provides special services to the public including passports and notary services.

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$346,104	\$305,582	\$356,210	\$270,331	\$354,934
Professional and Technical	-	-	-	4,550	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	10,210	8,673	11,583	49,760	12,456
Supplies	1,460	2,053	2,500	5,067	8,700
Capital Outlay	-	-	-	-	-
Departmental Totals	\$357,774	\$316,308	\$370,293	\$329,708	\$376,090

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
City Clerk	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1
Records Clerk	1	1	1	1	1
Customer Service Representative	2	0	2	2	2
Departmental Totals	5	3	5	5	5

Human Resources



Mission Statement

The Human Resources Department's mission is to provide excellence in human resources leadership and services in support of the City's mission and our customers, the City of Maricopa community. We succeed by fostering a positive work environment, and earning the trust and satisfaction of our employees and those who govern us, support us and do business with us.

Department Description

As a strategic partner with the City of Maricopa leadership team, the Human Resources Department (HR) is responsible for providing comprehensive HR programs, including: 1) recruitment of qualified applicants into a diverse workforce, 2) administration of employee benefits, and employee orientation services, 3) all employee transactions such as promotion, merit increase, and retirement, 4) policy development and administration, 5) job classification, compensation, and labor market comparisons, 6) employee relations, 7) maintenance of personnel records, maintenance and support of the personnel database, 8) employee development and training, 9) administration of the performance evaluation program, and 10) staffing of the Merit Board, and Public Safety Retirement Personnel System Board (PSPRS). The HR Department champions change and works closely with managers and employees to align legally compliant policies and training with the City's ethical principles, and values. The HR Department is committed to providing high quality service to all prospective, current and past employees and to treating individuals with respect, good care, and individual attention from their first inquiries about position vacancies, services and programs, through retirement. Through this commitment to the City of Maricopa, the HR Department will maintain its high level of mutual trust and respect.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

1. Support departments in their efforts to recruit, select, and retain highly competent and diverse employees who embrace the City's vision and values.

- a. Collaborate with department leaders to objectively differentiate among potential candidates to ensure we are making strong hiring decisions using high quality testing and interview processes.
- b. Evaluate hiring and benefit participation metrics, analyze data to enhance management decision-making.
2. Link rewards, recognition, job competency, and the City's' strategic plan to compensation through performance management.
 - a. Research and implement a financial reward program designed to recognize and incentivize superior performance.
 - b. Reinforce workplace equity and equality of opportunity principles through consistent application of City policies and procedures.
3. Design and administer innovative and cost-effective benefit programs that meet the needs of today's diverse workforce and enhance the City of Maricopa's ability to attract, retain and reward employees.
 - a. Develop and implement strategies to strengthen employees' understanding of the City's benefit programs, including varied communication tools: Lunch and Learn opportunities, offer on-line Frequently Asked Questions (FAQ's), one-on-one sessions with the City's benefit provider staff, etc.
 - b. Design and implement a City Wellness Program to encourage good habits thereby reducing health care costs or minimizing increases.
4. Help managers manage. Improve the City's effectiveness through internal consulting, training, and development of managers.
 - a. Deliver core supervisory courses such as EO, sexual harassment prevention, and other critical supervisory subjects.
 - b. Offer leadership training and support to the City Manager's executive team.
 - c. Revise the City's Personnel Policies and Procedures to align with regulatory changes and the City's vision and values.
5. Engage in continuous improvement efforts to streamline human resource data processes and offer management tools such as metrics, and management reports.

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-Time employee equivalents	3	3.5	3.5	3.5
Hours of volunteer service received	13,909	14,543	16,064	16,000
% of citizens satisfied or very satisfied with City's efforts to maintain a qualified workforce	5%	N/A	63%	80%
Average Citywide employee turnover rate	10.5%	7.66%	6.50%	6.5%
# of City full-time equivalent employees supported	209	292	337	337
# of Citywide volunteers supported	71	139	375	375

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of interns employed by the City	10	14	19	19
# of recruitments conducted	34	68	58	50
"Average time for recruitment in days (from request to job offer)"	45	45	45	45
# of grievances	2	0	0	0
% of grievances resolved	44%	100%	100%	100%
# of Merit Board appeals	1	0	1	0
% of Merit Board appeals upheld	100%	100%	N/A	N/A
Total cost of workers' compensation claims	\$153,337	\$222,864	\$116,091	\$100,000
# of workers' compensation claims	40	39	36	35
* % of claims with no lost time	82.5%	94.87%	91.67%	95.00%
# of training programs coordinated	5	0	43	45
% of staff participating in training programs offered	19.6%	0	35%	45%

FY2016 BUDGET

Human Resources

Cost Center: #10011555

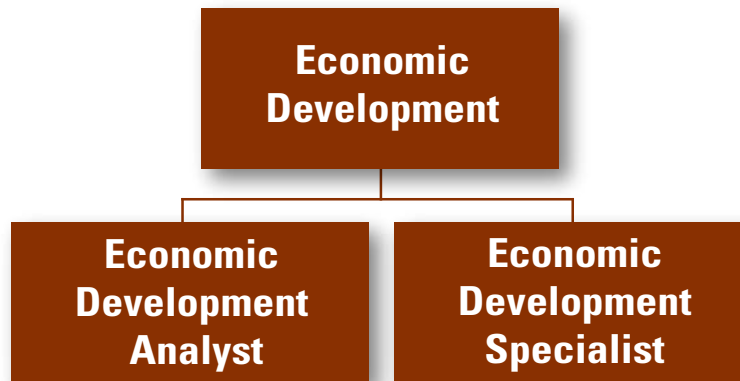
Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$273,866	\$328,384	\$374,693	\$360,834	\$370,859
Professional and Technical	15,368	35,370	20,573	7,849	18,156
Purch. Property Services	-	-	-	-	-
Other Purchased Services	9,933	8,175	14,756	21,751	29,106
Supplies	6,878	18,315	12,304	7,403	11,389
Capital Outlay	-	-	-	-	-
Departmental Totals	\$306,045	\$390,244	\$422,326	\$397,837	\$429,510

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Director of Human Resources	1	1	1	1	1
Senior HR Analyst	1	1	1	1	1
HR Analyst	0	0	1.0	1.0	1.0
Administrative Assistant	1	1	0.5	0.5	0.5
Departmental Totals	3	3	3.5	3.5	3.5

Economic Development



Mission Statement

Maricopa will be a leading regional partner, providing growth opportunities for new companies, entrepreneurs and expanding companies by delivering high quality services, sites and talent to local, regional, national and international businesses.

Department Description

Maricopa's economic development strategy is centered on building a sustainable city- one that features an economy characterized by diversity, competitiveness and success in the global economy. All efforts are designed to assist a job creation, retention, tax base enhancement and overall quality of life improvement for the community. Services include City and economic development marketing, business advocacy and technical assistance, incentive and toolkit development, business attraction and prospect generation, small business development and relationship-building. The Economic Development Office also coordinates with regional economic development partners and offers staff support to groups such as the City of Maricopa Industrial Development Authority and the Heritage District Citizen Advisory Committee, and provides a City staff liaison to the Maricopa Chamber of Commerce, the Maricopa Economic Development Alliance and regional and state level economic development partners.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

To be a regional leader in economic development with properly aligned resources and tools.

1. Build local capacity for economic development
2. Pursue retention and expansion efforts for existing businesses
3. Support local entrepreneurs in the start-up of new business
4. To be a community recognized by site selectors and companies in target industries as having a high quality real estate product.

- a. Plan for adequate sites and infrastructure to support business development and attraction in Maricopa
 - b. Assist in the development of a business park to attract industrial employers
 - c. Ensure the City includes mixed-use activities in its development plans for the new City center
5. To have effective marketing that positions the community as a preferred destination for new investment opportunities among key target sectors and audiences.
- a. Raise awareness of economic development opportunities among local residents and businesses
 - b. Initiate an external marketing campaign for Maricopa and its target industries
6. To be known as a community with a unique quality of place with the region.
- a. Strengthen and leverage existing educational institutions, workforce development, and other training assets serving Maricopa
 - b. Continue to support the expansion of additional quality of place amenities

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	3	3	3	3
Hours of volunteer service received	0	0	0	0
% of citizens satisfied with City's efforts to encourage economic growth	N/A	N/A	N/A	N/A
Estimated # of jobs attracted, created, or retained with City assistance	37	99	90	95
Average hourly wage of job attracted, created, or retained with City assistance	\$18.94	\$9.55	\$12.75	\$18.75
Estimated new commercial capital investment created with City assistance	\$1,598,955	\$2,526,219	-	-
New commercial square footage constructed	7,000	22,347	7,800	25,000
Average end of year commercial occupancy rate (all types)	92.6%	94.5%	94.9%	95%
* End year commercial occupancy rate, retail	92.2%	93.5%	94.2%	95%
* End year commercial occupancy rate, industrial	96.2%	97.7%	97.6%	97.6%
* End year commercial occupancy rate, office	85.1%	91.3%	93.4%	94%
# of small businesses training program participants	147	128	108	110
# of business retention and expansion visits conducted	53	20	20	40
# of meetings held with existing or prospective businesses	157	124	80	90
"Total sales tax (retail, construction and bed tax) collections"	\$7,852,139	\$8,655,920	\$9,090,558	\$10,500,000
* % increase/decrease in sales tax collections over prior year	13.7%	10.2%	5.1%	15%

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of total calls for assistance responded to via Ombudsman Line	381	465	375	475
# of special events, focus groups, tours, or other programs coordinated and executed	10	11	12	12
* # of attendees	217	411	215	300
Economic Development grant funding awarded	-	-	-	-

FY2016 BUDGET

Economic Development

Cost Center: #10011616

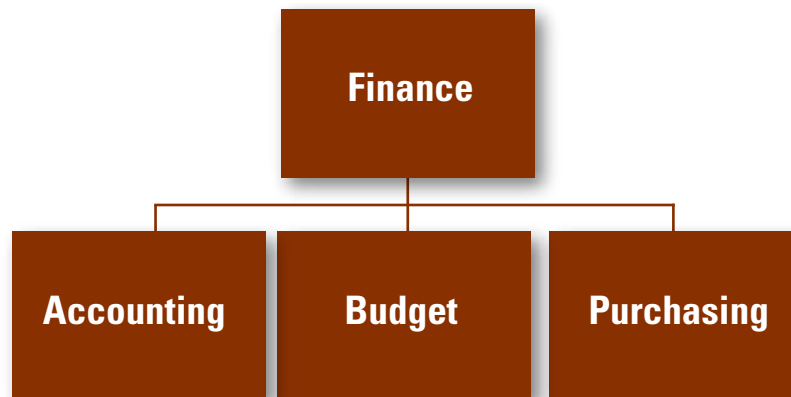
Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$461,478	\$290,907	\$301,252	\$246,534	\$319,256
Professional and Technical	68,111	27,821	38,750	77,798	116,201
Purch. Property Services	-	-	500	-	500
Other Purchased Services	176,340	105,861	147,470	91,812	142,723
Supplies	750	691	1,534	1,150	875
Capital Outlay	23,222	-	-	-	-
Departmental Totals	\$729,901	\$425,280	\$489,506	\$417,294	\$579,555

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Director of Economic Development	1	1	1	1	1
Economic Development Coordinator	1	1	1	1	1
Economic Development Analyst	1	1	1	1	1
Public Information Officer	1	1	0	0	0
Media Production Specialist	1	1	0	0	0
Departmental Totals	5	5	3	3	3

Financial Services



Mission Statement

The Financial Services Department provides high quality financial information; monitors the fiscal condition of the City and is committed to providing exceptional support to policymakers, City departments and staff in accomplishing their goals. This is achieved through professionalism, teamwork, transparent and ethical practices, superior customer service and attention to every detail.

Department Description

The Financial Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability. Finance provides support for the operations of City departments. Finance also provides timely advice to the City's elected officials, senior management, and City staff on items affecting the current and future financial affairs of the City. Finance is made up of several work units and includes:

- Accounting: maintains the general ledger, prepares Citywide payroll, handles Citywide payments of accounts payable, manages the City's cash and investments, tracks capital asset activity and depreciation, manages debt service, prepares financial analysis, reports financial activity, coordinates the annual audit, and prepares the annual financial statements
- Budget: coordinates and prepares the annual budget
- Purchasing: supports City staff through the use of solicitations in procuring goods and/or services that are required to ensure the departmental needs are met and procurement policy is followed

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

1. Provide timely and accurate financial information to the public, auditors, grantors, City Council and City Management.

- a. Provide informative quarterly financial reports
 - b. Receive an unqualified audit opinion for the fiscal year
 - c. Fully utilize the City Enterprise Resource Planning (ERP) application
2. Facilitate the City budget process and prepare the annual budget
- a. Coordinate with departments to develop the Capital Improvement Program budget
 - b. Coordinate with the departments to develop and prepare the annual operating budget

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	9	9	8	9
Unqualified audit opinion received	Yes	Yes	Yes	Yes
GFOAs Distinguished Budget Presentation award	Yes	Yes	Yes	Yes
GFOAs certification of Excellence in Financial Reporting	Yes	Yes	Yes	Yes
General Fund unreserved fund balance coverage (% of expenditures)	72%	81%	72%	73%
# of CIP projects being tracked and maintained	41	48	45	73
Total cash invested	\$95,034,642	\$72,841,631	\$81,582,450	\$85,000,000
Return on cash invested	0.40%	0.45%	0.75%	0.85%
License and franchise fee revenues	\$364,634	\$344,150	\$339,286	\$350,000
Grant dollars awarded	\$1,165,350	\$2,692,234	\$1,387,629	\$25,940,000
# of grant applications submitted	24	35	44	50
# of business licenses issued	1,283	1,243	1,250	1,300
* % of business licenses issued that were new	19%	27%	25%	25%
# of purchase orders processed	1,745	1,951	1,832	1,900
* Average turnaround time for purchase order processing (business days)	2	2	2	2
# of bids and requests for proposals issued	56	44	45	40
% of month-end closes by the 20th of the next month	100%	100%	100%	100%

FY2016 BUDGET

Financial Services

Cost Center: #10011313

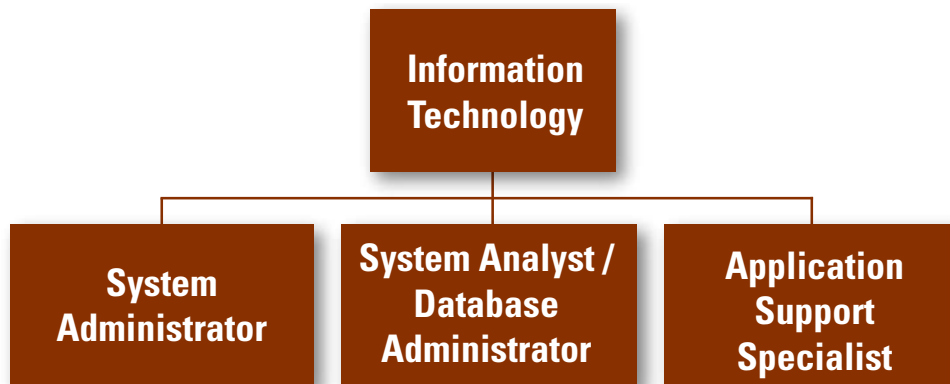
Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
Personnel	\$662,881	\$642,180	\$664,498	\$588,223	\$784,882
Professional and Technical	125,900	126,026	89,450	145,815	92,950
Purch. Property Services	-	-	-	-	-
Other Purchased Services	10,681	15,435	14,320	18,490	15,885
Supplies	737	1,413	3,435	3,241	3,810
Capital Outlay	-	-	-	-	-
Division Totals	\$800,199	\$785,054	\$771,703	\$755,769	\$897,527

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED
Finance Director	1	1	1	1	1
Grants Manager	1	1	1	0	1
Finance & Budget Manager	0	1	1	1	1
Accounting Manager	1	1	0	0	0
Payroll Specialist	0	0	0	1	1
Purchasing Manager	1	1	1	1	1
Purchasing Coordinator	0	0	1	1	1
Accountant	0	0	1	1	1
Accounts Payable Clerk	3	3	2	1	1
Administrative Assistant	1	1	1	1	1
Management Analyst	1	0	0	0	0
Budget Analyst	0	0	0	0	0
Division Totals	9	9	9	8	9

Information Technology



Mission Statement

The Information Technology Department provides high quality technology-based services and systems, in a reliable, cost-effective manner, to support the City's overall mission and goals.

Department Description

The Information Technology Department coordinates the use of information technology across the various departments of the City of Maricopa to ensure that accurate and timely information is provided to citizens, elected officials, management, and staff. The Information Technology Department plays an integral role in the managed city growth, focusing on the establishment of efficient system architectures that enhance productivity.

Goals and Objectives

1. Maintain a secure and robust infrastructure in order to provide consistent and uninterrupted technology service with the capacity to address future growth.
 - a. Provide a redundant and secure network backbone connecting all physical City locations with secure wireless technologies where possible
 - b. Maintain productivity and data reliability with continued enhancement and redundancy of the City's SAN (Storage Area Network) for files, email, ERP and GIS data
2. Maximize City staff productivity and control cost through technology innovation, management and reliability.
 - a. Streamline application and hardware acquisition and distribution by continuing to develop guidelines and policies
 - b. Expand the functionality for the ERP system with the implementation of an enterprise content manager for records retention and storage
 - c. Optimize hardware capacities, disaster recovery capabilities and consolidation by continuing to develop a complete virtualized server environment
3. Maintain data integrity and access through both structural and procedural enhancements.

- a. Maintain reliability and redundancy to public safety communication systems
- 4. Consolidate assets and standardize technical systems, when possible, for ease of management, improved intra-communication and to reduce the total cost of ownership.
- 5. Support City efforts to enhance citizen access to information and services.
 - a. Broaden interoperability of systems and resources through server, desktop and application software upgrades
 - b. Develop a list of software options, for inclusion in future City budgets, to provide online services to City customers
- 6. Strengthen the technology support division by increased response times and cost effective technical solutions.
 - a. Provide an arena for innovative technical ideas and solutions by enhancing the Maricopa Information Technology Steering (MITS) Committee
 - b. Support the goals and efforts of the public safety departments by seeking cost-effective technical alternatives and initiatives for radio communication narrow banding and conversion
- 7. Identify, develop and implement better business practices through project planning, procedure development, documentation, metrics and municipal partnerships.
 - a. Maintain existing administrative applications and systems
 - b. Enhance department performance and productivity through continued cross training, focused task areas and additional training opportunities

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	4	4	4	4
# of personal computers / laptops supported	272	279	244	255
# of mobile communication devices (cell phones, PDAs, iPads, etc.) supported	158	160	141	150
# Servers (Physical)	-	-	28	20
# Servers (Virtual)	-	-	40	40
Storage Capacity (Tb)	-	-	25	25
Storage (Used Tb)	-	-	10	15
Network Attached Devices*	-	-	964	1300
* Network attached devices include: desktop/laptop computers, servers, storage arrays, tape backup devices, network switches and routers, firewalls, wireless access points, telephones, A/V equipment, surveillance cameras, etc.				
Average hours to resolve Help Desk requests:				
- Critical Priority	2	2	1	1
- Medium Priority	20	14	10	10
- Low Priority	74	40	30	30

FY2016 BUDGET

Information Technology

Cost Center: #10011553

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	307,734	\$169,622	\$496,661	\$404,340	\$430,510
Professional and Technical	490,811	618,230	368,907	382,430	421,968
Purch. Property Services	-	-	-	-	-
Other Purchased Services	10,742	4,367	11,335	3,475	10,545
Supplies	35,173	38,747	36,480	35,317	27,650
Capital Outlay	199,180	-	-	-	-
Division Totals	\$1,043,639	\$830,966	\$913,383	\$825,562	\$890,673

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Chief Information Officer	0	1	1	1	1
IT Manager	1	0	0	0	0
Network Administrator - Fire	0	0	0	0	0
Network Administrator	2	0	0	0	0
System Administrator	0	1	1	1	1
System Analyst / Database Administrator	0	1	1	1	1
Application Support Specialist	0	1	1	1	1
Network Engineer / Architect	1	0	0	0	0
Division Totals	4	4	4	4	4

Non-Departmental

Department Description

The Non-Departmental cost center is used to account for items that are for general City benefit and difficult to assign to one department. Items budgeted include the City-wide general liability insurance, repair and maintenance for City Hall, public service awards, merit increases, general office supplies and postage, and the General Fund contingency.

FY2016 BUDGET

Non-Departmental

Cost Center: #10010000

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$60,704	\$-	\$140,000	\$-	\$-
Professional and Technical	75,893	299,043	331,000	755,477	529,000
Purch. Property Services	29,886	29,955	25,982	32,162	31,882
Other Purchased Services	776,772	654,191	613,400	563,460	522,500
Supplies	19,405	25,719	16,000	9,123	16,000
Capital Outlay	-	-	-	-	-
Principal	-	-	-	-	-
Interest	-	-	-	-	-
Contingency	-	-	1,000,000	-	-
Transfers Out	175,000	-	1,250,000	-	-
Debt Service	-	-	-	-	-
Departmental Totals	\$1,137,661	\$1,008,908	\$3,376,382	\$1,360,222	\$1,099,382

Community Services

Community Services – Administration



Mission

The City of Maricopa Community Services Department is committed to providing services and amenities to the quality of life of its residents.

Department Description

The department offers a variety of diversified programs, activities and special events that focus on family fun, recreational needs and physical wellness of children, adults and seniors. Parks and other public facilities enhance the quality of life of Maricopa residents, provide a place for families and friends to gather and add to the amenities offered to many visitors.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

1. Administer and evaluate the delivery of services of the department to be financially responsible and beneficial to the citizens.
 - a. Develop recreation programs within available budget
 - b. Set fees to recover a portion of expenses while still maintaining affordability to the community
2. Develop means for enhanced revenues and decreased expenditures to provide quality programs and services.
 - a. Develop joint sponsorship opportunities with outside agencies
 - b. Seek alternative revenues from grants and sponsorships

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents Department-wide	14	14	47	50
# full-time employee equivalents division- wide	2.00	2	3	3
# of programs conducted in department	434	752	850	850
% of programs that have a cost recovery plan	100%	100%	100%	100%

FY2016 BUDGET

Community Services – Administration

Cost Center: #10033130

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personnel	\$184,766	\$180,485	\$206,443	\$271,669	\$282,005
Professional and Technical	10,713	51,219	1,990	722	2,015
Purch. Property Services	4,238	4,250	559	-	4,359
Other Purchased Services	2,457	3,378	7,020	11,407	14,508
Supplies	-	515	2,700	2,735	2,560
Capital Outlay	-	-	-	-	-
Division Totals	\$202,174	\$239,847	\$218,712	\$286,533	\$305,447

AUTHORIZED POSITIONS

POSITION CLASSI- FICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Community Services Director	1	1	1	1	1
Administrative Assistant	1	1	1	1	1
Division Totals	2	2	2	2	2

Community Services – Library

Division Description

The Library is responsible for the selection and circulation of materials in a variety of mediums. The Library serves as a learning, educational and cultural center for the community and promotes the development of appreciation for reading and learning.

Goals and Objectives

1. Maintain and enhance utilization of the library and its resources.
 - a. Provide appropriate resources of interest for check out by Library users
 - b. Provide access to computer technology and electronic resources
 - c. Increase use of Library materials and services by customers
2. Support literacy and education in the community.
 - a. Provide literacy programs for young families and adults
 - b. Provide facilities that support literacy efforts

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	8.5	8.5	8.5	8.5
# of Full-time employees	8	8	8	8
# of Part-time employees	1	1	1	1
Hours of volunteer service received	1,263	1,602	2,108	2,000
Total circulation	246,351	264,380	298,553	300,000
% increase (decrease) in the number of items circulated over the past year	-1%	7%	13%	0%
# of visitors	152,153	175,202	299,731	300,000
% increase (decrease) in annual visitorship over prior year	4%	13%	71%	0%
# of materials in library inventory	125,243	39,680	43,438	45,000
% of collection that is 5 years of age or less	44%	46%	47%	48%
% inventory loss rate due to damage, theft, or other	4%	7%	10%	7%
Total amount of fines collected via cash or donation equivalent	\$19,345	\$20,580	\$19,927	\$20,000
Total attendance at children's programs	5,271	9,515	10,495	12,000
% increase (decrease) in children's program attendance over prior year	50%	44%	10%	14%
% of citizens rating Library services as good or excellent	N/A	N/A	N/A	N/A

FY2016 BUDGET

Community Services – Library

Cost Center: #10033135

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personnel	\$403,762	\$466,690	\$471,002	\$445,301	\$488,036
Professional and Technical	1,306	2,534	1,500	18,062	1,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	2,542	25,621	5,250	45,276	32,185
Supplies	28,098	10,535	36,350	11,373	11,350
Capital Outlay	-	25,173	-	-	-
Division Totals	\$435,709	\$530,553	\$514,102	\$520,012	\$533,071

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Library Manager	1.0	1.0	1.0	1.0	1.0
Senior Library Coordinator	0.0	0.0	0.0	0.0	0.0
Library Coordinator	1.0	1.0	1.0	1.0	1.0
Library Assistant	6.0	6.0	6.5	6.5	6.5
Division Totals	8.0	8.0	8.5	8.5	8.5

Community Services – Parks Maintenance

Division Description

This division is responsible for community park facilities including fields, playgrounds, courts, restroom buildings and ramadas. This division is also responsible for the oversight and management of maintenance contracts for school district fields per the intergovernmental agreement with the Maricopa Unified School District.

Goals and Objectives

1. Provide safe, clean and aesthetically pleasing parks and municipal landscapes for citizens and visitors in Maricopa.
 - a. Manage and staff multi-use community parks as a destination for year-round use
 - b. Provide safe, clean and aesthetically pleasing landscaping on City maintained property
2. Utilize cost effective procedures in maintaining and repairing park facilities for safe use.
 - a. Maintain overall safe operations
 - b. Maintain park amenities

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	3.6	19.2	20.0	23.0
# of Full-time employees	1.0	14.0	15.0	16.0
# of Part-time employees	3.0	9.0	5.0	7.0
Hours of volunteer service received	663	697	1,262	1,700
Park acreage in the City	29	127	127	129
# of park acres per full-time employee equivalent	8.0	6.6	6.33	5.62
Cost of parks maintenance in the City	\$579,933	\$1,529,100	\$2,334,585	\$2,927,037
Average cost per acre for park maintenance	\$19,998	\$12,040	\$18,383	\$22,690
# of maintenance activities performed annually	1,390	2,201	3,792	3,948
* Trash and litter cleanup	378	512	782	834
* Restroom cleanup	351	360	720	720
* Playground maintenance	52	152	730	730
* Turf maintenance	168	512	364	416
* Irrigation maintenance	101	205	572	624
* Field maintenance	304	460	624	624
% of citizens rating parks facilities as "good" or "excellent"	N/A	N/A	N/A	90%

FY2016 BUDGET

Community Services – Parks Maintenance

Cost Center: #10033132

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$150,497	\$172,099	\$201,455	\$160,868	\$214,148
Professional and Technical		385		-	-
Purch. Property Services		-		-	-
Other Purchased Services	543,473	342,493	395,793	340,513	398,578
Supplies	4,622	1,382	8,500	4,825	4,600
Capital Outlay	32,253	30,504			-
Division Totals	\$730,845	\$546,863	\$605,748	\$506,206	\$617,326

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Maintenance Worker	1	1	2	2	2
Recreation Coordinator	-	-	1	1	1
Division Totals	1	1	3	3	3

Community Services – Recreation

Division Description

The Recreation Division provides a year-round programs that include coordinating adult sport leagues, youth sports, special events, instructional classes and programs for youth, teens, special needs and senior citizens.

Goals and Objectives

1. To meet the needs and desires of the citizens of Maricopa by developing, implementing and maintaining quality recreation programs which are cost-effective, creative, safe, and responsive to citizen input and meet the needs of all ages.
 - a. Offer programs to enhance the quality of life for senior adults
 - b. Develop and implement programs to enhance the quality of life for youth in the community
 - c. Develop and implement a variety of special events for participants of all ages, including family-oriented events, holiday celebrations and other occasions
2. To provide affordable, quality and diverse recreational sports leagues for youth and adults.
 - a. Provide sports programs that encourage and promote lifelong leisure pursuits
 - b. Provide quality programs, trained coaches and educated parents that positively impact the participants' social, emotional and physical wellbeing

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	4.4	43	62.0	64.0
# of Full-time employees	3	8	8.0	10.0
# of Part-time employees	2	118	125	125
Hours of volunteer service received	9,232	14,508	12,528	14,000
% of citizens rating recreation programs "good" or "excellent"	N/A	88%	89%	90%
Facility (includes park) reservations processed	3,771	632	5,290	6,000
% of registrants that were youth	80%	72%	69%	67%
% of registrations completed via web	68%	71%	81%	80%

FY2016 BUDGET

Community Services – Recreation

Cost Center: #10033131

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$286,273	\$298,345	\$324,750	\$305,543	\$364,105
Professional and Technical	204,883	-	159,508	-	-
Purch. Property Services	3,213	2,357	4,200	1,050	4,200
Other Purchased Services	5,631	3,179	43,252	4,007	8,075
Supplies	103,029	5,078	233,981	2,904	11,298
Capital Outlay	15,075	-		-	
Division Totals	\$618,105	\$308,959	\$765,691	\$313,504	\$387,678

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Recreation Coordinator	1	1	2.5	2.5	2.5
Recreation Services Lead	1	1	2	2	2
Recreation Programmer	0	0	0	0	2
Youth Coordinator	1	1	2	2	2
Division Totals	3	3	6.5	6.5	8.5

Community Services – Events

Division Description

The Events Division provides large and small scale events throughout the year to provide opportunities for local community members to enjoy cultural, social and educational

Goals and Objectives

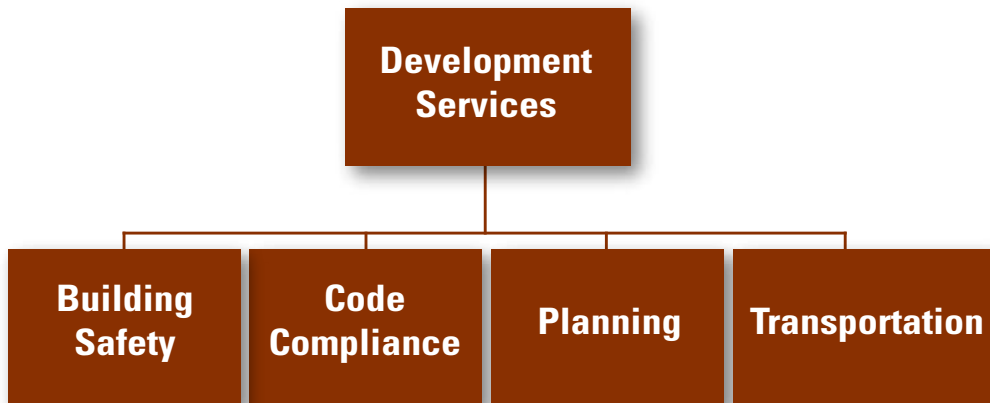
1. To provide quality events, programs and services to engage the local community and create special memories, opportunities to meet new people and socialize through structured programs.
 - a. Provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing risk to the City of Maricopa
 - b. Provide a sense of community
2. Increase communication and outreach to community to promote upcoming events, programs, and resources.
 - a. Use all forms of media to communicate with the public including cable access channel, City website, community calendar, e-mail groups, and print media
 - b. Explore with other public, private and community based organizations the benefits and possibilities of producing a citywide recreational opportunities seasonal brochure organized media campaign.
3. Identify and establish partnerships and sponsors.
 - a. Seek corporate sponsors to fund a portion of events
 - b. Partnering with community organizations who might be able to offer assistance with organizing or staffing an event

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents			1.7	1.7
# of Full-time employees			1	1
# of Part-time employees			1	1
Hours of volunteer service received	0	25	44	100
Personnel hours invested in city sponsored events	1,219	532	1,559	2,548
# of events provided	10	7	22	32
Value of grants and/or sponsorships received	\$46,390	\$11,092	\$14,875	\$16,500
Revenue projection			\$67,718	\$78,500

Development Services

Development Services – Administration



Mission

The City of Maricopa Development Services Department is committed to providing quality customer service by effectively facilitating the development process while protecting the health, safety and public welfare of the community

Department Description

The Development Services Department is responsible for protecting the health, safety and quality of life of the residents of Maricopa through provision of quality infrastructure, orderly development and excellent customer service. The department seeks to facilitate an efficient and effective development process that supports the Maricopa General Plan and Regional Transportation Plan while promoting quality growth and economic development. Processes include regional and community planning, transportation planning, subdivision mapping/parcel addressing, zoning and subdivision administration, building code review, inspections, and administration, sign regulation and traffic impact analysis. Since city development involves partnerships with regional partners and outside agencies, the department seeks to facilitate coordination of regional and local efforts to provide responsive customer service throughout the development process and to ensure consistency and buy-in with our stakeholders.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

1. Interact with those private, public and quasi-public organizations to facilitate services and eliminate wasteful duplication.

- a. Encourage an effective, efficient working relationship with community organizations, school districts, utility providers, the County, and surrounding communities for the benefit of the needs of all agencies.
2. Promote comfortable, safe and affordable development that meets the physical and psychological needs of community members and promotes vibrant mixed use neighborhoods.
 - a. Eliminate and prevent conditions that contribute to and perpetuate blight in residential areas.
 - b. Encourage redevelopment that is compatible with neighborhood character
 - c. Encourage a variety of housing designs, types, and values to meet the residential needs of all segments of the Township’s present and future population
 - d. Facilitate continued economic development by providing excellent customer service including a faster, friendlier and cost effective development process.
3. Provide a guiding pattern of compatible land uses that is responsive to the needs and desires of the citizens and to the opportunities and limitations of both natural and man-made environments.
 - a. Sustain functional environments for each major land use, such as residential, commercial, and industrial, by reserving appropriate areas for their development, expansion and redevelopment needs

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents department-wide	25.0	24.0	13.0	14.0
# of full-time employee equivalents division-wide	2.75	2.75	2	2.0
# of full-time employee equivalents	2.75	2.75	2	2.0
Hours of volunteer service received	N/A	N/A	N/A	N/A
# of city permits issued (all types)	1,143	1,051	1,400	1,540
# of documents recorded	2	2	3	4
# of approved fast-track projects and expedited reviews completed	1	1	0	1

FY2016 BUDGET

Development Services – Administration

Cost Center: #10044140

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$285,517	\$290,190	\$239,946	\$107,336	\$188,159
Professional and Technical	126,387	-	-	88,654	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	25,905	4,279	11,365	6,863	11,476
Supplies	382	577	3,500	3,178	3,500
Capital Outlay	29,139	-	-	-	-
Division Totals	\$467,329	\$295,046	\$254,811	\$206,031	\$203,135

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Development Services Director *	0.75	0.75	0.75	0.75	0.75
Assistant Director of Development Services *	0	0	0	0	0
Administrative Assistant	1	1	1	1	1
Capital Improvement Project (CIP) Manager	1	1	1	1	1
Permit Technician	0	1	1	1	1
Division Totals	2.75	3.75	3.75	3.75	3.75

* Position is funded in both the Administration Division and the Public Works Division.

Development Services – Building Safety

Division Description

Building Safety is the central resource for building construction, code information, plan review, permit issuance and building construction inspection. The division consists of building inspectors, plan reviewers and counter services staff. Our internal mission is to protect the lives and safety of Maricopa residents through verifying substantial compliance with the building, plumbing, mechanical and electrical codes.

Goals and Objectives

1. Protect the public through the implementation and enforcement of appropriate building and fire codes and standards. Ensures the safest building with the latest material methods.
 - a. Continue reviewing building and civil plans for compliance with all applicable building codes, subdivision code, fire code and other regulatory requirements and standards.
2. Maintain quality customer service through a welcoming service oriented workgroup.
 - a. Maintain quality customer service by promoting a “First Contact” environment
3. Continue to develop submittal checklists/ prescreening of submittals.
 - a. Develop complete and thorough checklists for all major permit types
 - b. Provide information regarding submittal pre-requisites, applicable codes and ordinances, submittal package requirements and basic plan content requirements
 - c. Consolidate information from various departments and put all information in a consistent format for customers
 - d. Continue to prescreen all the different submittal types for completeness and basic content requirement
4. Continue to build a steadfast relationship with citizens, developers and homebuilders.
 - a. Meet regularly with HBA to address issues, communicate new policy initiatives, update or change existing policies
5. Continue funding for contracted plan review and inspection services. Staffing for peak periods is impractical and understaffing results in poor customer service.
 - a. Respond to all building construction inspection requests within 24 hours. Utilize contracted services on an “as-needed” basis to effectively manage the division in the most efficient, economical way possible allowing staff to adjust to unexpected workloads associated with market trends, future annexation and economic development recruitments.
6. Continue to work with the Clerk’s Office to effectively facilitate the disposal of records management.
 - a. Establish a retention schedule for electronic data storage and migrate to a complete electronic document environment
7. Continue implementing the GID/Permit tracking system.

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	7	7	7	8
# of building plan reviews completed	274	661	1,062	1,960
* RESIDENTIAL: Average turnaround time for first submittals (business days)	10	10	10	10
* RESIDENTIAL: Average turnaround time for second submittals (business days)	5	5	5	5
* COMMERCIAL: Average turnaround time for first submittals (business days)	12	12	12	12
* COMMERCIAL: Average turnaround time for second submittals (business days)	10	8	8	8
* TENANT IMPROVEMENT: Average turnaround time for first submittals (business days)	8	8	8	8
* TENANT IMPROVEMENT: Average turnaround time for second submittals (business days)	5	5	5	5
# of building inspections conducted	7,979	6,347	5,163	7,840
* Average response time for inspections (hours)	17	17	17	17
* % of inspections passing on first visit	34%	64%	64%	64%
* Average # of inspections per full-time inspector	3,990	4,231	2,065	3,920

FY2016 BUDGET

Development Services – Building Safety

Cost Center: #10044142

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$533,077	\$546,199	\$669,277	\$520,138	\$614,330
Professional and Technical	-	80,203	-	75,430	27,700
Purch. Property Services	-	-	-	-	-
Other Purchased Services	12,567	21,801	29,158	14,187	43,268
Supplies	1,823	8,889	64,886	18,308	14,086
Capital Outlay	21,034	14,776	40,000	-	-
Division Totals	\$568,502	\$671,868	\$803,321	\$628,063	\$699,384

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Chief Building Official	1	1	1	1	1
Plan Review Supervisor	1	1	1	1	1
Building Plans Examiner	1	1	1	1	0
Senior Building Inspector	1	1	1	1	1
Plans Examiner-Building Inspector	1	1	1	1	1
Permit Technician	1	0	2	2	2
Code Compliance Officer	0	0	0	0	1
Systems Analyst	0	0	0	0	1
Division Totals	6	5	7	7	8

Development Services – Code Compliance

Division Description

Code compliance provides public information and compliance for residents to comply with City zoning and nuisance code requirements. This division also engages in specialized activities such as graffiti removal/ abatement and education. Code compliance operates under the philosophy the proactive educational and awareness efforts, combined with communication and intervention, are the most desirable approaches to achieving voluntary compliance.

Goals and Objectives

Code Enforcement Cases

1. Resolve code enforcement cases within 45 days by voluntary compliance.
 - a. Case clearance rate of at least 90%
 - b. Respond to all complaints within 72 hours
 - c. Resolution with no additional enforcement action needed
2. Reduce number of violations.
 - a. Educate citizens about the law, rights and responsibilities
3. Enhance public relations.
 - a. Improved customer service through expanded networking and direct communication
 - b. Proactive educational brochures, mailings and other publications

Graffiti Abatement

1. Abate images within 24 hours from time of report, or upon discovery by graffiti abatement volunteers or Code Compliance Officer

Animal Care and Control

1. Transition to in-house animal control from contracted service

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	1	1	1	1
# of volunteer hours donated to code compliance assistance	80	90	N/A	N/A
# of code compliance cases	339	334	188	240
% of cases closed after first contact	80%	75%	80%	80%
% of cases resulting in escalation to citation	21%	25%	20%	20%
# of inspections conducted	1,145	452	248	324
# of graffiti images abated	687	500	N/A	N/A
% of graffiti images abated within 24 hours of reporting	88%	80%	N/A	N/A
Square foot size of all graffiti abatements	6,588	1,500	N/A	N/A
# of special events coordinated	5	2	2	2
% of citizens rating code enforcement as "good" or "excellent"	N/A	N/A	N/A	N/A

* As of FY14-15 Graffiti abatement program has been moved to Police Department

FY2016 BUDGET

Development Services - Code Compliance

Cost Center: #10044149

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$69,115	\$-	\$1,257	\$39,872	\$67,975
Professional and Technical	7,850	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	6,229	-	6,624	1,368	6,484
Supplies	9,082	-	20,700	11,190	10,450
Capital Outlay	-	-	-	-	-
Division Totals	\$92,277	\$-	\$28,581	\$52,430	\$84,909

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Senior Code Compliance Officer	1	1	1	1	1
Animal Control Officer	1	1	1	1	0
Division Totals	2	2	2	1	1

Development Services – Planning

Division Description

The Planning division provides support to the City Council, Planning and Zoning Commission, City administration and local boards, committees and task forces. Complex tasks include preparing and implementing the General Plan Update, development regulations (zoning and subdivision ordinances), sub-area plans, strategic plans coordinating special planning, annexations and reviewing land use applications and development proposals for compliance with applicable regulations.

Goals and Objectives

1. Provide excellent internal and external customer service
 - a. Improve Responsiveness to customers
 - b. Emphasize teamwork
 - c. Provide timely assistance to other departments
 - d. Ensure accuracy and availability of applications
 - e. Continue to provide timely reviews
2. Ensure services are regionally consistent, appropriate and current
 - a. Analyze and review service provision for the regional consistency
 - b. Emphasize professional development of staff
3. Improve participation in the Development Process
 - a. Market the “one-stop shop” approach to the Development process
 - b. Participate in monthly development team meetings
4. Partnerships with Emergency Services, GIS, Pinal County, Postal Services
 - a. Establish inter-agency database of addressing information
5. Protect the environment
 - a. Take a leadership role with federal, state and local organizations charged with addressing environmental concerns.
 - b. Utilize the planning process to support and implement environmentally-friendly design principles

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	2	3	3	3
# of plan reviews completed	47	54	62	68
Average turnaround time for first submittals (business days)	14	10	10	10
Average turnaround time for second submittals (business days)	9	8	8	8
% of reviews that were site plans	4%	4%	3%	3%
% of reviews that were final plans	3%	4%	4%	4%
% of reviews - Conditional Use Permits	2%	5%	5%	6%
% of reviews - Temporary Use Permits	16%	18%	2%	6%
% of reviews - Other			47%	40%
% of reviews - Variances	1%	2%	1%	1%
% of reviews - Rezonings	3%	0%	1%	1%
% of reviews - General Plan Amendments	2%	0%	0%	1%
% of reviews - Sign Permits	41%	62%	35%	35%
% of reviews - Comprehensive Sign Plans	4%	5%	2%	3%
# of Board of Adjustment cases reviewed	2	1	1	2
Zoning cases reviewed or amended	3	0	0	0
Average # of calendar days from first formal submittal to final approval	67	30	30	30

FY2016 BUDGET

Development Services - Planning

Cost Center: #10044141

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$173,708	\$189,000	\$272,767	\$265,045	\$276,106
Professional and Technical	143,245	123,112	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	2,882	10,725	12,436	9,322	18,793
Supplies	145	156	300	590	200
Capital Outlay	-	-	-	-	-
Division Totals	\$319,980	\$322,993	\$285,503	\$274,957	\$295,099

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Planning & Zoning Administrator	0	0	0	1	1
Senior Planner	1	1	1	1	1
Planner	1	1	1	1	1
Assistant Planner	0	0	0	0	0
Division Totals	2	2	2	3	3

Development Services – Transportation

Division Description

The Transportation Section provides the City of Maricopa with a comprehensive, safe and modern transportation system that integrates all modes of travel and provides mobility and accessibility in a convenient, safe and cost-effective manner. In addition to transportation planning, Safe Routes to School, traffic engineering, and transit administration are managed by the Transportation Section.

Goals and Objectives

1. To provide a safe and efficient transportation system for the citizens of Maricopa.
 - a. Provide technical support and guidance to the organization, departments and community on infrastructure needs and projects.
 - b. Provide a sustainable City by delivering cost effective, efficient transportation projects.
2. To provide orderly and efficient movement people, goods, and services.
 - a. Reduce air pollution, energy consumption, automobile traffic, thereby reducing the number of accidents, and need for capacity improvements.
 - b. Provide community access as a social service by providing transportation to youth and elderly, and persons with disabilities
3. To serve the public through a number of diverse services including streets, traffic signalization, sidewalks, bikeways and public transit.
 - a. Preserve the environment and enhance neighborhood livability of Maricopa by: Providing viable transportation alternatives for all citizens.
 - b. Improve citizen involvement in long term planning and transportation projects.

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	1.0	1.0	1.0	1.0
# of traffic study reviews completed	5	3	-	1
Average turnaround time for first submittals (business days)	N/A	10	N/A	N/A
Average turnaround time for second submittals (business days)	N/A	7	N/A	N/A
# of scheduled traffic signal maintenance performed	98	N/A	N/A	N/A
Lane miles of roadway constructed	0.2	N/A	N/A	N/A
% of citizens rating the transit system as "good" or "excellent"	N/A	N/A	N/A	N/A
Transit trips taken	2,607	2,561	2,714	3,072
% increase (decrease) in transit trips from previous year	-11.0%	-2.0%	5.9%	13.1%
Transit ridership (unique passengers)	1413	1563	N/A	N/A

FY2016 BUDGET

Development Services - Transportation

Cost Center: #10044146

Summary by Category

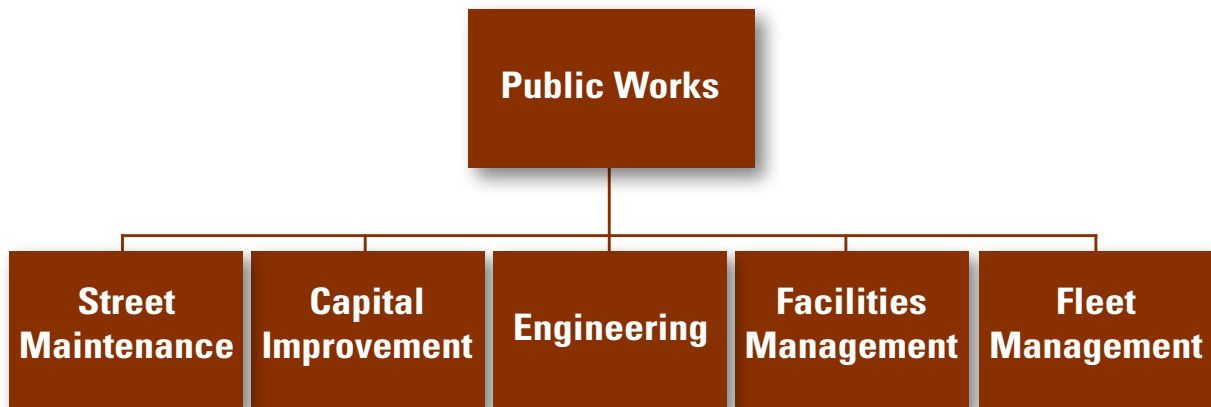
EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$60,680	\$62,114	\$53,065	\$67,703	\$17,167
Professional and Technical	47,903	43,882	60,772	59,372	82,309
Purch. Property Services	146	146	150	146	150
Other Purchased Services	9,115	15,082	27,144	7,460	31,027
Supplies	146	-	101	-	-
Capital Outlay	-	-	24,066	11,625	-
Division Totals	\$117,989	\$121,224	\$165,298	\$146,306	\$130,653

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Transportation / Transit Planner	0.5	0.5	1	1	1
Transit Coordinator	1	0.6	0	0	-
Division Totals	1.5	1.1	1	1	1

Public Works

Public Works – Administration



Division Description

The Public Works division provides safe, efficient, economical and responsive infrastructure systems in Maricopa to include streets, sidewalks and public facilities.

Goals and Objectives

1. To provide clean, well maintained, and accessible public infrastructure.
2. To focus on high quality service and customer satisfaction to be the “provider of choice” for our customers.
3. To foster collaborative opportunities with other agencies to improve service delivery.
4. To provide smooth, crack free, aesthetically pleasing, drivable streets.
5. To utilize the Pinal County ½ cent sales tax for cost effective street maintenance, minor improvements to the arterial street system, and other special transportation services.
6. To provide a safe and efficient transportation system for the citizens of Maricopa.
7. To provide orderly and efficient movement of people, goods, and services.
8. To satisfy the intent of the 2005 Small Area Transportation Study and the 2008 Regional Transportation plan through provision of arterial street improvements as specified in the Capital Improvement Program.
9. Design and construct streets maintenance projects established in the Capital Improvement Program (CIP).
10. Establish a pavement management program; evaluate the impacts of pavement restoration with pavement rating and maintenance dollar requirements.
11. Resurface various streets throughout the city based on condition rating and available funds.
12. Maintain city streets through an annual operations and maintenance program.

13. Decrease City liability through provision of clean well maintained and accessible streets, sidewalks and public facilities.
14. Manage and maintain the City's Infrastructure to beautify our community.
15. Provide high quality service and customer satisfaction for our customers.

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	9.25	10.25	10.50	10.50
# of street signs installed, replaced, maintained	571	571	837	1,500
Miles of striping completed	80.00	80.00	110.00	110.00
# of street miles swept	9,300	9,765	9,918	10,000
# of street sweepers in service	2	2	2	2
Average annual miles per street sweeper	4,699	4,882	4,959	5,000
Average annual miles of maintenance per full-time equivalent (FTE) position	65.00	65.00	75.00	75.00
Lane miles requiring maintenance service	505	532	598	600
% of lane miles requiring maintenance completed	25%	100%	20%	20%
% of citizens rating street maintenance as "good" or "excellent"	na	70%	71%	71%

FY2016 BUDGET

Public Works (HURF)

Cost Center: #20055151

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$761,081	\$912,956	\$949,144	\$1,001,083
Professional and Technical	-	29,785	5,315	1,462	5,315
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	512,191	697,720	542,742	687,720
Supplies	-	33,876	47,950	45,957	57,950
Capital Outlay	-	691,451	5,227,936	1,079,050	6,172,378
Division Totals	\$-	\$2,028,384	\$6,891,877	\$2,618,355	\$7,924,446

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
DSD Director *	0.25	0.25	0.25	0.25	0
PW Director	0	0	0	0.5	0.5
Administrative Assistant	0	0	0	0.0	0.5
Management Analyst	0	0	0	0.5	0.5
Public Works Superintendent *	1	1	1	1	1
City Engineer - Transportation Manager	1	1	1	0.5	0.5
Public Works Construction Inspector *	1	1	1	0.5	0.5
Maintenance Foreman	1	1	1	1	1
Equipment Operator	2	4	4	4	1
Maintenance Worker	4	2	2	2	2
Division Totals	9.25	9.25	9.25	10.25	7.5

* Position is funded in both the Administration Division and the Public Works Division.

Public Works – Capital Improvement Project Management

Division Description

Capital Projects is responsible for maintaining and coordinating the design and construction of the City's capital infrastructure in the Capital Improvement Program.

Goals and Objectives

1. To provide quality design and construction management on all municipal infrastructure
2. To work closely with the Public Works Department's maintenance staff on right of way improvement
3. Design and construct public improvements projects established in the Capital Improvement Program (CIP)
4. Control cost increases on construction projects through performance of design review and multi-project coordination

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	0.0	0.0	1.0	1.0
# of Departmental Capital Improvement Projects	39	46	41	41
Amount of Departmental Capital Improvement Projects	41,953,724	107,561,246	83,163,816	58,000,000

FY2016 BUDGET

Public Works - Capital Improvement Project Management

Cost Center: #10044143

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$369	\$-	\$97,459	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	7,903	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$369	\$-	\$105,362	\$-	\$-

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Capital Improvement Project Manager	0	0	0	0	0
Division Totals	0	0	0	0	0

Public Works – Engineering

Division Description

The Engineering division plans and directs a diverse program of public works design, new development coordination, construction and administration. Responsibilities include, but are not limited to, plan review of design and construction of improvements in public right-of-way and review/inspection of private development plans, reports and plats, including geotechnical reports and survey documents. Engineering acts as the City's liaison with Pinal County and FEMA for flood plain administration. The Engineering division manages some capital improvement projects and is responsible for ensuring all public improvements are built to City standards.

Goals and Objectives

- To provide engineering support services to the City of Maricopa, including guidelines and plan review
- To provide engineering inspection services for all construction projects performed within the City of Maricopa
- To provide floodplain management in conjunction with Pinal County to the citizens and businesses of the City of Maricopa
- To provide a master drainage study to the City of Maricopa
- Provide current updates of the City's engineering guidelines
- Provide engineering guidance and comment for all projects proposed within the City by attending meetings and being available for assistance
- Complete a master drainage plan for Santa Cruz Wash to potentially remove the flood prone areas of the City from the floodplain
- Conduct monthly utility coordination meetings
- Provide a one-year warranty guideline to developers for street maintenance of streets accepted by the City

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	2.0	2.0	2.5	2.5
# of engineering plan reviews completed	174	66	103	110
Average turnaround time for first submittals (business days)	15	11	15	16
Average turnaround time for second submittals (business days)	13	8	13	13
# of engineering inspections conducted	204	325	473	500
* Average response time for inspections (hours)	24	24	24	48

FY2016 BUDGET

Public Works – Engineering

Cost Center: #10055155

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$128,071	\$99,860	\$198,569	\$175,265	\$200,695
Professional and Technical	75,093	142,916	-	21,598	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	5,087	3,223	4,080	3,354	3,860
Supplies	460	462	500	366	500
Capital Outlay	-	-	-	-	-
Division Totals	\$208,711	\$246,461	\$203,149	\$200,583	\$205,055

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Engineering Manager *	-	-	0.5	0.5	0.5
Senior Engineer Plans Examiner	1	1	0.5	0.5	0.5
Public Works Inspector *	0.5	0.5	1	1	1
Administrative Assistant	-	-	-	-	-
Division Totals	1.5	1.5	2	2	2

*Position is funded in both the Engineering Division and the Public Works Division.

Public Works – Facilities Management

Division Description

The Facilities department maintains all City of Maricopa buildings to a safe and energy efficient standard. Facilities Management reduces asset replacement through preventative maintenance of HVAC, Plumbing and various other infrastructures. Facilities manage the master key systems for the security of our buildings. Facilities also manage various contracts to achieve some of the aforementioned items. Facilities assist in the review and execution of CIP construction projects.

Goals and Objectives

- Achieve 100% completion of preventative maintenance
- Maintain compliance of all NFPA standards
- Work within budgetary design effectively
- Provide a safe comfortable facility for staff and citizens
- Build a functional facility management dept. for the city of Maricopa
- Establish an equipment inventory and asset identification system
- Implement Maintenance Edge work order system to centralize all work order requests and automate maintenance workflow
- Provide expertise to the appropriate management of all facilities assets
- Engage all facility vendors to provide us with the best service available
- Continue to work with engineering on construction projects
- Protect our facilities for a prosperous future

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	2.0	2.0	2.0	2.0
# of independent structures maintained	14	10	11	13
Square feet of building space maintained	46,963	85,216	108,704	132,192
Average square feet per full-time employee	23,482	85,216	85,216	105,196
# of non-emergency repair requests	78	N/A	181	N/A
Average response time for non-emergency repair requests (hours)	48	N/A	<1 hr	N/A
# of emergency repair requests	N/A	N/A	N/A	N/A

FY2016 BUDGET

Facilities Management

Cost Center: #10055158

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$119,065	\$88,708	\$119,719	\$122,964	\$127,449
Professional and Technical	-	-	-	-	5,368
Purch. Property Services	110,797	91,982	61,215	67,525	74,310
Other Purchased Services	232,574	444,865	618,173	490,055	663,674
Supplies	10,639	6,875	17,000	8,704	11,500
Capital Outlay	-	-	-	-	-
Division Totals	\$473,076	\$632,430	\$816,107	\$689,248	\$882,301

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Facility Manager	1	1	1	1	1
Maintenance Worker	0	0	0	-	-
Custodian	1	1	1	1	1
Division Totals	2	2	2	2	2

Public Works – Fleet Management

Division Description

Fleet Management is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments; reviewing new vehicle and equipment specifications, and providing recommendations on vehicle and equipment replacement schedules. Fleet Management also monitors fuel purchases and fuel consumption for each vehicle, as well as per department. Fleet Management maintains all equipment and vehicle maintenance records in accordance with the State Department of Transportation regulations. Fleet also takes care of all vehicle licensing and registrations through the Department of Motor Vehicles.

Goals and Objectives

- Provide the City of Maricopa’s departments and divisions with safe, dependable vehicles and equipment necessary to perform their duties
- Provide this service at the most efficient price available
- Receive the best quality of workmanship at a reasonable price
- Acquire vehicles and equipment that will fit the departments’ future needs at the best possible price
- Continue performing preventative maintenance as specified by the manufacture
- Perform safety inspections that meet Federal and State DOT requirements
- Continue to request Government pricing on purchases and service on vehicle and equipment
- Search for vendors that can provide the same quality product at a reduced price
- Dealing with vendors that can provide Certified Technicians performing the repairs on the City’s vehicles and equipment
- Continue searching and purchasing vehicles and equipment through vehicle auctions and state surplus facilities

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	1	1	1	4
# of vehicles and equipment in the Fleet Division	150	158	160	164
Road service calls	N/A	N/A	N/A	N/A
Work orders completed	N/A	N/A	N/A	N/A
Annual non-police vehicle maintenance costs	\$85,795	\$192,000	\$195,000	\$200,000
* Average annual maintenance cost per non-police vehicles	\$1,800	\$2,500	\$2,500	\$2,600
Annual police vehicle maintenance costs	\$168,435	\$155,000	\$160,000	\$165,000
* Average annual maintenance cost per police vehicle	\$3,265	\$2,500	\$2,500	\$2,600

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
% of repairs that are regularly scheduled	36%	33%	33%	50%
* Average turnaround time for non-emergency repairs (business days)	3	3	3	3
* Average turnaround time for non-emergency maintenance (business days)	1	1	1	1

FY2016 BUDGET

Public Works – Fleet Management

Cost Center: #10055157

Summary by Category

EXPENDITURE CAT- EGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$81,828	\$84,318	\$83,988	\$90,754	\$88,622
Professional and Technical	892	-	1,500	1,130	1,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	6,359	8,066	12,293	3,168	12,294
Supplies	4,571	4,322	10,047	8,066	10,047
Capital Outlay	-	-	-	-	-
Division Totals	\$93,650	\$96,706	\$107,828	\$103,118	\$112,463

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Fleet Manager	1	1	1	1	1
Division Totals	1	1	1	1	1

Fire Department

Fire Department – Administration



Mission

We are committed to protecting and preserving the lives and property of our community through fire suppression, fire prevention/education, and premier emergency medical services.

Department Description

Fire Administration directs the activities and operations of the Fire Department to protect life and property and is responsible for the personnel, morale and general efficiency of the department. Administration keeps records, prepares and administers the department's budget, serves as the emergency services planner and coordinator, and plans for the long- range fire safety needs of the city.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

1. Provide quality, cost effective fire and emergency services to the city/community
 - a. Compare favorably with the average firefighters per 1000 population for similar cities
 - b. Compare favorably with average per capita cost for cities of similar size
2. Maintain a safe work environment for employees

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents department-wide	61	60	61	64
# of full-time employee equivalents division-wide	3	3	3	3
Hours of volunteer service received	N/A	N/A	N/A	N/A **
% of citizens rating Fire Department services as "good" or "excellent"	N/A	N/A	N/A	N/A ***

"Volunteer hours will never be measured as they are tracked through Prevention and Resource Management Surveys are conducted by the City. MFD has no mechanism to determine this measurement. "

FY2016 BUDGET

Fire Department – Administration

Cost Center: #10022525

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$300,610	\$397,408	\$250,691	\$259,370	\$275,183
Professional and Technical	-	16,400	-	-	-
Purch. Property Services	16,681	12,039	135	92	135
Other Purchased Services	2,948	4,806	8,474	12,523	14,344
Supplies	3,974	2,886	7,950	5,540	6,000
Capital Outlay	-	-	-	-	-
Division Totals	\$324,214	\$433,539	\$267,250	\$277,525	\$295,662

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Fire Chief	1	1	1	1	1
Records Management Coordinator	1	0	0	0	0
Management Analyst	0	1	1	1	1
Training / EMS Coordinator	1	1	1	1	1
Division Totals	3	3	3	3	3

Fire Department – Fire Operations

Division Description

The Operations division provides properly trained personnel to safely and effectively resolve emergency situations that may involve fire, medical, hazardous materials, and technical rescue situations.

Goals and Objectives

While operating within a risk-management plan, emergency responders will address victim rescue, incident stabilization, property conservation, and occupant services while continually providing for the safety of responders and citizens. Additional personnel will be required to meet the following goals and objectives:

1. In accordance with the National Fire Protection Association 1710 Section 5.2.3.2.1, fire apparatus shall be staffed with a minimum of four (4) personnel.
2. In accordance with the National Fire Protection Association 1710 Section 4.1.2.1, the first arriving engine company shall arrive within four minutes (240 seconds) at a fire suppression event.
3. In accordance with the National Fire Protection Association 1710 Section 4.1.2.1, at an EMS event the unit with the first responder or higher level capability shall arrive within four minutes (240 seconds).
4. In accordance with the National Fire Protection Association 1710 Section 5.2.2.2.5 Chief Officers shall have staff aides (Battalion Safety Officers) deployed to them for purposes of incident management and accountability at emergency incidents.

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of Full-time employee equivalents	54	55	56	58
Hours of volunteer service received	N/A	0	N/A	N/A
Staffing per 1,000 residents served	1.3	1.3	1.2	1.2
# of calls	3,253	3,309	3,773	4,000
* % of calls for fire	13%	11%	12%	10%
* % of calls for medical (includes traffic)	82%	83%	81%	85%
* % of calls for special operations	1%	1%	3%	1%
* % of calls for service	6%	5%	4%	4%
Average response time for all calls (HH:MM)	5:12	5:24	5:35	5:00
* Average response time for fire calls	6:12	5:39	6:17	5:00
* Average response time for medical calls (includes traffic)	4:56	5:12	5:25	4:30
* Average response time for special operations calls	4:24	7:32	8:15	6:00

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
* Average response time for service calls	5:58	6:50	6:33	6:00

FY2016 BUDGET

Fire Department – Operations

Cost Center: #10022527

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$6,055,368	\$6,460,330	\$6,539,243	\$7,071,182	\$7,214,828
Professional and Technical	2,038	47,430	51,255	41,469	61,255
Purch. Property Services	-	-	-	-	-
Other Purchased Services	37,817	37,235	67,852	45,579	65,257
Supplies	34,667	37,378	44,303	36,312	39,280
Capital Outlay	-	-	-	-	-
Division Totals	\$6,129,890	\$6,582,373	\$6,702,653	\$7,194,542	\$7,380,620

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Batallion Chief	3	3	3	3	3
Fire Captain Paramedic	0	7	7	7	7
Fire Captain	13	6	6	6	6
Fire Engineer	0	7	7	7	7
Fire Engineer Paramedic	0	5	5	5	5
Fire Paramedic	0	15	15	15	15
Firefighter / EMT	39	12	12	12	12
Division Totals	55	55	55	55	55

Fire Department – Community Services

Division Description

The Fire Prevention division is responsible for enforcing all fire and life safety codes, ordinances, laws and regulations of the City and State; arson investigation and fire cause determination; and for planning and providing fire and life safety education to the community. The Fire Prevention division is also responsible for assisting with community emergency preparedness and disaster planning.

Goals and Objectives

The Fire Prevention division shall reduce the loss of life and property by ensuring the structural fire safety of buildings; promoting fire-safe behaviors in target populations; determining the cause and origin of fires; explosions, or hazardous material leaks; and planning for disasters.

The Fire Prevention division shall reduce the loss of life and property by ensuring the structural fire safety of buildings; promoting fire-safe behaviors in target populations; determining the cause and origin of fires; explosions, or hazardous material leaks; and planning for disasters.

1. Minimize the effects of natural and man-made disasters through training, development, and exercising the City emergency response and recovery plan.
 - a. Meet suggested Department of Homeland Security guidelines for exercise and evaluation of emergency operations
2. Minimize the loss of life and property by ensuring the structural fire safety of buildings.
 - a. Provide occupancy inspections for buildings and property
 - b. Determine the cause and origins of fire
3. Minimize the loss of life and property through fire and life safety education.
 - a. Provide life safety education to target populations
 - b. Provide accurate, timely, and citizen-focused information to citizens and the media

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	2	2	2	2
Hours of volunteer service received	451	1126	1278	1500
# of inspections completed	279	120	170	350
% of inspections as new construction	31%	40%	25%	30%
% of inspections conducted as reinspections	15%	6%	11%	15%
# of investigations conducted	9	9	7	12
% of incidents with cause determinations	92%	94%	72%	100%
# of public information messages released as fire prevention education	89	95	81	100

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
Subscribers to Nixle notification system	1,539	2,390	3184	4000
# of presentations of fire safety instructions to educational and childcare facilities	83	93	85	100
# of audience members in presentations	9,518	4,587	5,120	7,000

FY2016 BUDGET

Fire Department – Prevention

Cost Center: #10022526

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$212,118	\$181,357	\$241,810	\$247,085	\$255,974
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	1,552	3,575	3,469	5,555	8,379
Supplies	6,590	4,789	32,004	29,394	38,904
Capital Outlay	-	-	-	-	-
Division Totals	\$220,259	\$189,721	\$277,283	\$282,034	\$303,257

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Fire Division Chief	1	1	1	1	1
Fire Marshal Inspector	1	1	1	1	1
Division Totals	2	2	2	2	2

Fire Department – Resource Management

Division Description

Fire Support Services manages and maintains fire apparatus, equipment and facilities in a cost-effective manner while providing for the safety of the responders and general public.

Goals and Objectives

1. Provide a safe, efficient and cost-effective fleet of fire vehicles, equipment and apparatus.
 - a. Conduct regular inspections and predictive maintenance for fire apparatus, facilities and equipment
 - b. Provide a safe work environment with zero incidents attributed to equipment or apparatus failure
 - c. Maintain compliance with federal and state mandates

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	3	3	3.75**	3.75**
Hours of volunteer service received	N/A	341	1834	2,000
Vehicles and equipment in fleet	17	18.5	21	23
Work orders completed	630	472	511	500
* % as fleet work orders	29%	30%	27%	30%
* % as facilities work orders	42%	49%	47%	45%
* % as equipment work orders	30%	27%	26%	25%
Annual vehicle maintenance costs	\$103,843	\$150,571.61	\$167,400	\$170,000
Average annual maintenance cost per vehicle	\$6,706	\$8,139.01	\$7,971	\$7,400
# of emergency repairs	0	1	0	0
Average turnaround time for repairs (hours)	0	8	0	0

Contract administrative services have been used heavily to assist personnel in managing paperwork, work orders, purchasing and receiving, as well as service writing and processing vehicle maintenance paperwork.

FY2016 BUDGET

Fire Department – Support Services

Cost Center: #10022528

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$296,484	\$283,152	\$331,786	\$374,359	\$351,567
Professional and Technical	242,554	259,747	291,789	304,503	286,639
Purch. Property Services	-	-	-	-	-
Other Purchased Services	505,587	611,149	711,072	646,279	704,528
Supplies	32,042	36,225	51,675	32,366	40,695
Capital Outlay	79,333	79,313	-	52,114	-
Division Totals	\$1,155,999	\$1,269,586	\$1,386,321	\$1,409,621	\$1,383,429

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Fire Division Chief	1	1	1	1	1
Master Mechanic	1	1	1	1	1
Fire Mechanic	1	1	1	1	1
Division Totals	3	3	3	3	3

Police Department

Police Department – Administration



Mission

The Maricopa Police Department is committed to working in partnership with our community to improve the quality of life in our city. The department is dedicated to solving community problems, the reduction of crime, the protection of life and property, and upholding the laws, ordinances and the constitutional rights of all persons. We strive to accomplish these objectives without prejudice, with the highest of integrity and with the support of the citizens we serve.

Department Description

Police Administration provides leadership and resources for the accomplishment of the department's mission of public safety for the citizens of Maricopa. Police Administration guides the Professional Standards Unit in policy changes, policy compliance and develops training recommendations based on data collected by that unit. Police Administration takes an active role in helping the department become nationally accredited.

Strategic Plan Priorities

Economic Sustainability, Quality of Life, Transportation, Public Safety, Quality Municipal Services

Goals and Objectives

1. Hire, retain and mentor sworn and civilian personnel who provide outstanding services to the citizens.
 - a. Continue relationships with Chandler-Gilbert Community College (CGCC), East Valley Regional Training Academy, and other partnerships who may assist in recruiting outstanding candidates

- b. Attend and participate in local and regional events to attract a large talented recruiting pool from the community
 - c. Maintain and improve website to encourage new candidate applications
 - d. Research and provide opportunities for internal and external mentoring
2. Conduct inspections and audits as directed by the Chief of Police to assess the procedural quality control for both departmental and accreditation standards to include yearly policy review and proofs of compliance.
- a. Maintain CALEA accreditation and annual compliance requirements.
 - b. Review all policies annually for compliance with legal and City requirements, Industry best practices and CALEA standards
3. To instill citizen and employee confidence in the department by maintaining the professional standards of the department and its employees.
- a. Reduce by 10% the number of sustained external citizen complaints, per 1,000 population.
 - b. Thoroughly investigate and complete citizens' complaints, to include contacting complainant, within specified time frame whenever possible
 - c. Provide ongoing training to members and citizens pertaining to the investigation process
 - d. Maintain a comprehensive data base of all received inquiries and complaints and produce an annual report

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents department-wide	5	5	5	5
Total sworn Personnel Department Wide	N/A	63	66	66
Total Civilian Personnel Department Wide	N/A	9	11	11
Civilian Personnel per 1000 population	N/A	0.20	0.25	0.25
# of full-time employee equivalents	5	5	5	5
Hours of volunteer service	4,064	12,580	16,063	16,100
# of Explorer program participants	10	15	15	16
Total Internal Affairs investigations	10	30	48	30

FY2016 BUDGET

Police Department – Office of the Chief

Cost Center: #10022121

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$696,188	\$605,721	\$634,591	\$644,926	\$699,188
Professional and Technical	171,717	204,668	103,686	109,160	175,515
Purch. Property Services	-	-	-	-	-
Other Purchased Services	16,220	14,763	16,220	16,176	20,005
Supplies	20,154	13,535	29,840	19,310	30,127
Capital Outlay	-	-	-	28,452	-
Division Totals	\$904,279	\$838,687	\$784,337	\$818,024	\$924,835

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Chief of Police	1	1	1	1	1
Assistant Chief of Police	0	0	0	0	0
Commander	2	2	2	2	2
Sergeant	1	0	0	0	0
Public Affairs Specialist	1	1	1	1	1
Detective	0	0	0	0	0
Police Officer	0	0	0	0	0
Alarm Coordinator	0	0	0	0	0
Administrative Assistant	1	1	1	1	1
Division Totals	6	5	5	5	5

Police Department – Support Services

Division Description

The Support Services Division consists of the Police Records Unit, Property and Evidence Unit, Communications Unit COMPSTAT Unit/Crime Analysis, Volunteers and Training Support Services. The division primarily supports the daily activities conducted by the Operations Division.

Goals and Objectives

1. Accept, process, store and retrieve police reports, court records, traffic citations, accident reports, automated database information (including criminal justice information and the records management system) and other official information. Provide information as requested in an accurate and timely manner to the public, private and members of the Police Department in an efficient and professional manner.
 - a. Respond to requests for report copies within seven business days in 90% of all cases
 - b. Conduct Administrative Hearings for vehicle impounds
2. Provide and maintain records on police personnel training.
 - a. Provide complete training to police personnel by meeting or exceeding the Arizona Peace Officer Standards and Training (AZ POST) of eight hours of Continuing Officer Education per officer per year, and eight hours of proficiency training per officer every three years and all mandatory accreditation training requirements
 - b. Work with the Operations Division as well as Administration to provide required training in identified topics of concern
3. Maintain high standards of Property & Evidence accountability.
 - a. Less than a 3.0% error rate for all stored property and evidence stored on the annual Property/Evidence Audit
 - b. Initiate programs and policies to maximize storage efficiencies in conjunction with best practices
4. Analyze Crime Data and Intelligence received by Operations and disseminate crime fighting missions as appropriate with that analysis.
 - a. Provide crime and disorder analysis in support of department members and the public
 - b. Provide crime analysis services (tactical crime bulletins, statistical administrative reports, crime maps, etc.)
5. Coordinate departmental volunteer programs.
 - a. Provide departmental volunteer activity to enhance citizen interaction and service to our community
 - b. Involve volunteer personnel in community activities and department functions to maximize efficiency
6. Provide a Public Safety Answering point for all police related calls for service for service and police radio communications.
 - a. Adopt the NENA national standard for answering 9-1-1 calls; answer all 9-1-1 calls within 10 seconds or three rings 90% of the time during the busiest ring time in an extraction period.
 - b. Meet ADOA 9-1-1 office mapping accuracy goal of 95% accuracy.
 - c. Become a National Center for Missing and Exploited Childre certified 9-1-1 Center.
 - d. Provide the highest level of customer service.

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of full-time employee equivalents	6.0	9.0	11.5	11.5
Public Records requests processed	472	3,143	1,540	1,600
# of Front Counter Visitors	1,223	4,402	3,412	3,500
# of cases processed	366	3,840	3,584	3,500
Citations issued	671	2,757	3,119	3,100
Criminal citations	136	575	483	500
Criminal traffic citations	48	307	355	350
Civil citations	487	1,703	1,915	1,900
Total valid alarm permits issued	117	2,006	2,102	2,110
Total alarm calls responded to	N/A	1,226	1,280	1,300
Total pieces of Property/ Evidence in storage	N/A	3,840	18,446	19,000
# of Animal Control Calls	171	868	800	800
Total training hours completed	750	5,002	5,396	5,400

FY2016 BUDGET

Police Department – Support Services

Cost Center: #10022123

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$590,536	\$598,305	\$658,898	\$908,467	\$1,480,851
Professional and Technical	775,244	789,842	908,386	754,718	601,557
Purch. Property Services	-	-	-	-	-
Other Purchased Services	62,841	54,901	108,565	66,134	112,330
Supplies	42,004	70,506	98,804	67,160	110,994
Capital Outlay	82,965	-	-	-	-
Division Totals	\$1,553,590	\$1,513,554	\$1,774,653	\$1,796,479	\$2,305,732

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Police Officer	2	2	2	2	2
Lieutenant	2	0	0	0	0
Sergeant	0	0	0	0	0
Accreditation Manager	1	0	0	0	0
Property / Evidence Manager	1	1	1	1	1
Property Evidence Technician	0	0	0	0	1
Crime Scene Technician	0	0	0	0	0
Records Clerk	4	3	3	3	3
Records Coordinator	0	1	1	1	1
Management Analyst	0	1	1	1	1
Division Totals	10	8	8	8	9

Police Department – Operations

Division Description

The Operations Division is composed of Patrol and its various special functions and criminal investigations. Sworn police officers representing the Chief of Police are the primary personnel responsible for enforcing the law and investigating crime that takes place within Maricopa. Patrol is responsible for patrolling and traffic control of the City's roadways. Patrol is comprised of traditional patrol officers, the motorcycle unit, the K-9 team, Police Reserve Officers and Police Explorers.

Goals and Objectives

1. To protect lives and property by providing professional police services in a timely, efficient, and effective manner.
 - a. Maintain the crime rate for major crimes (Uniform Crime Reporting Part 1 Crimes) against persons at two per 1,000 population and property crimes at 35 per 1,000 population
 - b. Reduce number of injury accidents by 10% from previous year
 - c. Conduct six high profile traffic details by end of year
 - d. Complete or forward first responder investigations within five days 80% of the time
 - e. Develop and communicate effective crime reduction strategies specific to current community challenges
 - f. Respond to life threatening (Priority 1) calls for service in six minutes or less
 - g. Respond to urgent but non-emergency (Priority 2) calls in 35 minutes or less
 - h. Respond to non-emergency (Priority 3) calls in 60 minutes or less
 - i. Respond to report only calls (Priority 4) calls in less than two hours
2. Provide specialized investigative skills and appropriate proactive techniques to aid in solving crimes involving persons, property, narcotics, and gangs.
 - a. Maintain a clearance rate of at least 80% for all cases assigned to the Criminal Investigations Section
 - b. Work with Crime Analysis Unit to routinely analyze and address crime trends using proactive investigative strategies.

PERFORMANCE MEASURES

MEASURES	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 PROJECTED
# of sworn personnel	53	53	54	54
Sworn personnel per 1,000 population	1.24	1.40	1.52	1.52
Calls for service	3,492	14,528	14,729	15,000
Priority 1 average response time (MM:SS)	05:00	06:14	06:13	06:00
Priority 2 average response time (MM:SS)	07:41	08:58	08:59	08:30
Priority 3 average response time (MM:SS)	16:27	11:57	26:28	26:00
Priority 4 average response time (HH:MM:SS)	17:45	27:27	1:57:25	1:56:00
# of Part 1 crimes	298	900	650	650
Part 1 crimes against persons per 1,000 population	0.8	2.0	1.36	1.3
Part 1 crimes against property per 1,000 population	4.6	16.1	13.59	13.4
# of Part 2 Crimes	581	3,205	2,324	2,300
Felony Arrest	157	627	597	600
Misdemeanor Arrest	431	1,530	1,610	1,600
Total number of collisions	5	335	306	290
# of collisions with injuries	57	51	73	70
# of enforcement details completed per year	7	34	73	75

Note: FY12-13 Full-Time Employee Equivalent Department distribution based on August 2012 reorganization

FY2016 BUDGET

Police Department – Operations

Cost Center: #10022122

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$5,013,791	\$5,353,273	\$5,778,771	\$5,769,069	\$5,961,768
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	333,995	375,357	432,932	361,875	382,932
Supplies	59,317	83,665	108,397	82,930	97,060
Capital Outlay	58	-	-	-	-
Division Totals	\$5,407,161	\$5,812,295	\$6,320,099	\$6,213,874	\$6,441,760

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Lieutenant	3	3	3	3	3
Sergeant	8	8	8	8	8
Police Officer	40	40	40	41	41
Police Recruit	2	2	2	2	2
Division Totals	53	53	53	54	54

Other Budgets

Copper Sky Recreation Fund

Department Description

This cost center is used to accumulate and provide funds for activities of the Copper Sky Recreation Complex.

FY2016 BUDGET

Copper Sky Recreation Fund

Cost Center: #23033131

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	-	\$1,913,248	\$2,442,920	\$2,019,995	\$2,635,031
Professional and Technical	-	-	38,500	53,232	42,500
Purch. Property Services	-	-	1,719,662	1,183,339	1,975,557
Other Purchased Services	-	-	-	-	-
Supplies	-	-	239,783	175,197	213,822
Capital Outlay	-	-	-	-	82,580
Departmental Totals	\$-	\$1,913,248	\$4,440,865	\$3,431,763	\$4,949,490

Local Road Maintenance

Department Description

This cost center is used to account for revenue from developers to perform maintenance on roads associated with their developments.

FY2016 BUDGET

Local Road Maintenance

Cost Centers: #20544145 & 20555151

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	221,835	1,000,000	1,000,000	241,875	300,000
Departmental Totals	\$221,835	\$1,000,000	\$1,000,000	\$241,875	\$300,000

Grants

Department Description

This fund is used to account for all grant activity for the City. Grants awarded are for the operations and capital projects for all city departments.

FY2016 BUDGET

Grants Fund

Cost Center: #220

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$164,620	\$1,508,796	\$1,180,991	\$400,161	\$1,148,612
Professional and Technical	257,805	3,410,097	15,262,111	739,378	3,881,498
Purch. Property Services	-	-	-	-	-
Other Purchased Services	25,747	35,548	42,734	25,106	34,275
Supplies	45,515	3,536,990	1,718,617	83,945	1,762,602
Capital Outlay	84,593	4,581,950	1,307,041	81,101	1,580,125
Departmental Totals	\$578,280	\$13,073,381	\$19,511,494	\$1,329,691	\$8,407,112

County Road Tax

Department Description

This cost center is used to provide funds for street maintenance and street CIP projects.

FY2016 BUDGET

County Road Tax

Cost Center: #30044145

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	1,441,775	3,278,156	1,916,156	1,488,639	3,692,508
Departmental Totals	\$1,441,775	\$3,278,156	\$1,916,156	\$1,488,639	\$3,692,508

Debt Service

Department Description

This cost center is used to account for debt service payments on the City's outstanding bonds.

FY2016 BUDGET

Debt Service

Cost Center: #400000000

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Principal	\$775,000	\$1,900,000	\$1,610,000	\$1,610,000	\$1,645,000
Interest & Fiscal Agent Fees	1,631,386	2,687,366	2,140,972	2,140,972	2,087,776
Departmental Totals	\$2,406,386	\$4,587,366	\$3,750,972	\$3,750,972	\$3,732,776

General Governmental CIP Fund

Department Description

This cost center is used to accumulate and provide funds for various general governmental CIP projects and is funded primarily from construction sales tax and other one-time revenue. This fund was established in FY11-12.

FY2016 BUDGET

General Governmental CIP Fund

Fund: #350

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	14,841,438	24,002,120	11,589,210	2,748,639	11,576,972
Departmental Totals	\$14,841,438	\$24,002,120	\$11,589,210	\$2,748,639	\$11,576,972

Grants CIP Fund

Department Description

This cost center is used to accumulate and provide funds for grant-funded projects. This fund was established in FY12-13.

FY2016 BUDGET

Grants CIP Fund

Fund: #352

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$189	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	64,909,593	55,522,226	88,270	28,252,579
Departmental Totals	\$-	\$64,909,593	\$55,522,226	\$88,459	\$28,252,579

Parks Bond Fund

Department Description

This cost center is used to account for park and recreation improvements constructed with the revenue bonds issued in 2010.

FY2016 BUDGET

Parks Bond Fund

Cost Center: #33033132 & 33033138

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	22,345,143	25,740,000	400,000	308,717	400,000
Departmental Totals	\$22,345,143	\$25,740,000	\$400,000	\$308,717	\$400,000

Library Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for library facilities needed to maintain existing levels of service to new growth in the community. No expenditures from this fund are budgeted for Fiscal Year 2015-16.

FY2016 BUDGET

Library Development Impact Fee Fund

Cost Center: #32133135

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	4,590	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	4,590	35,000	21,703	-
Departmental Totals	\$-	\$4,590	\$39,590	\$21,703	\$-

Parks Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for park improvements needed to maintain existing levels of service to new growth in the community.

FY2016 OPERATIONAL BUDGET

Parks Development Impact Fee Fund

Cost Center: #32033131

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	17,400	-	-	135,000
Departmental Totals	\$-	\$17,400	\$-	\$-	\$135,000

Police Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for police facilities needed to maintain existing levels of service to new growth in the community. This fund was established to collect revised fees effective after December, 2010. No expenditures are planned from this fund in FY2015-16.

FY2016 BUDGET

Police Development Impact Fee Fund

Cost Center: #32322121

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	129,760	170,000	169,120	-
Departmental Totals	\$-	\$129,760	\$170,000	\$169,120	\$-

Fire Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for fire facilities needed to maintain existing levels of service to new growth in the community. Facilities include all appurtenances, equipment and vehicles. This fund was established to collect revised fees effective after December 2010.

FY2016 BUDGET

Fire Development Impact Fee Fund

Cost Center: #34422528

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	49,896	70,520	348,700	339,833	1,525,000
Departmental Totals	\$49,896	\$70,520	\$348,700	\$339,833	\$1,525,000

Transportation Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for general government improvements needed to maintain existing levels of service to new growth in the community.

FY2016 BUDGET

Transportation Development Impact Fee Fund

Cost Center: #32444145 & 32444146

Summary by Category

EXPENDITURE CATEGORY	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	360,378	12,130,384	10,621,595	2,442,738	10,881,097
Departmental Totals	\$360,378	\$12,130,384	\$10,621,595	\$2,442,738	\$10,881,097



Capital Improvement Plan

What is a Capital Improvement Plan?

- The Capital Improvement Plan is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements typically with a total cost over \$25,000. Most often, capital expenditures that are less than \$25,000 are considered Operating Capital and are expended from the City's operating funds.
- It not only includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects anticipated into the indefinite future.
- All costs for the five year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation.
- The Plan is reviewed and updated annually, with a target date set in December of each year or in conjunction with operations budget.
- The Plan also serves as a foundation to the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.

What is a Capital Improvement Program?

- The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
- Projects included within the five-year program should have sound cost estimates, an identified site and identified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
- The identification of a project within the five-year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

The Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council in January of each year or soon thereafter. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent Annual Operational Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

There are several significant capital projects which, once operational, have a General Fund operating impact. The estimated FY15-16 operations and maintenance impact to the General Fund, primarily for the fire stations, the City Complex project, and the Police Department Substation totals \$0.5 million. The estimated FY15-16 operations and maintenance impact to the Copper Sky Special Revenue Fund totals \$4.4 million. The costs for the Copper Sky Recreation Complex will be funded through program and other revenues and budgeted General Fund transfers into the Copper Sky Special Revenue Fund.

The following identifies major areas of responsibility in completing the Capital Improvement Program:

FINANCIAL SERVICES DEPARTMENT

The calendar, coordination, development, and preparation of the Capital Improvement Program are completed through the Financial Services Department. The department coordinates and reviews estimates of available financial resources and assumptions regarding their availability for each of the five years within the program. The Financial Services Department also serves as the focus for all information, scheduling, and funding resources for departments in updating, preparing, and submitting projects. It is also responsible for the completion of the final draft of the Capital Improvement Program.

DEPARTMENTS

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs, and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

CITY COUNCIL

The preliminary Capital Improvement Program is typically presented to the City Council each fiscal year prior to operating budget presentations with proposed adoption in March. The schedule is flexible to allow for unusual circumstances regarding revenues or expenses that must be taken into account prior to adoption. Prior to the initiation of any individual project, additional approval must be provided by the City Council.

Economic Assumptions and Financial Resources

ECONOMIC ASSUMPTIONS

This Plan is based upon the following general assumptions:

- All costs are stated in current year dollars with no adjustments for inflation.
- The rate of growth in the community will continue on the following schedule of additional single family units per year:

FY15-16 550 units

FY16-17 600 units

FY17-18 600 units

FY18-19 650 units

FY19-20 650 units

FINANCIAL RESOURCES

Construction Sales Taxes

The City has dedicated one-half of all construction sales taxes to fund capital projects in the General Governmental CIP fund.

Development Impact Fees

One of the most significant sources of capital project funding are Development Impact Fees (DIF), which are charged to new growth in the community at the time building permits are issued. By state statute, DIF may only pay for the costs of projects associated with growth, so only growth related projects are DIF eligible.

Parks, Recreation DIF

This fee is assessed on a per unit charge for residential construction. These funds are limited to facilities on real property up to 30 acres in area, or parks and recreation facilities larger than 30 acres if the facilities provide a direct benefit to the development which serves new growth in the community.

Library DIF

This fee is assessed on a per unit charge for residential construction. These funds are limited library facilities up to 10,000 square feet that provide a direct benefit to the development which serves new growth in the community.

Police DIF

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to Police facilities including all appurtenances, equipment, and vehicles that provide a direct benefit to the development which serves new growth in the community.

Fire DIF

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to Fire facilities including all appurtenances, equipment, and vehicles that provide a direct benefit to the development which serves new growth in the community.

Transportation DIF

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to facilities including arterial or collector streets or roads that have been designated on an officially adopted plan of the City, traffic signals and right-of-way and associated improvements that provides a direct benefit to the development which serves new growth in the community.

GRANTS

Grants are available for various types of projects through different sources and governmental agencies. If capital grants are listed as the funding source, the project will not proceed until the grant is awarded. A grant funded project may also require City matching funds, which should also be clearly stated in the project description. The City may use the appropriate DIF as the matching portion for most grants.

LONG TERM DEBT

Bonds, Certificates of Participation, Loans and Capital Leases are various forms of long-term financing tools available to the City. One or more of these financing tools may be utilized to complete a project earlier than would be possible if the City waited until it had the funds on hand to fully pay for the project. However, each of these financing tools requires a revenue stream with which to repay the debt. On November 4, 2008, voters of the City of Maricopa authorized bonding authority to sell bonds for the construction of projects for Park, Recreation, and Library as defined in the CIP in the amount of \$65.5 million.

DEVELOPER (PRIVATE) CONTRIBUTIONS

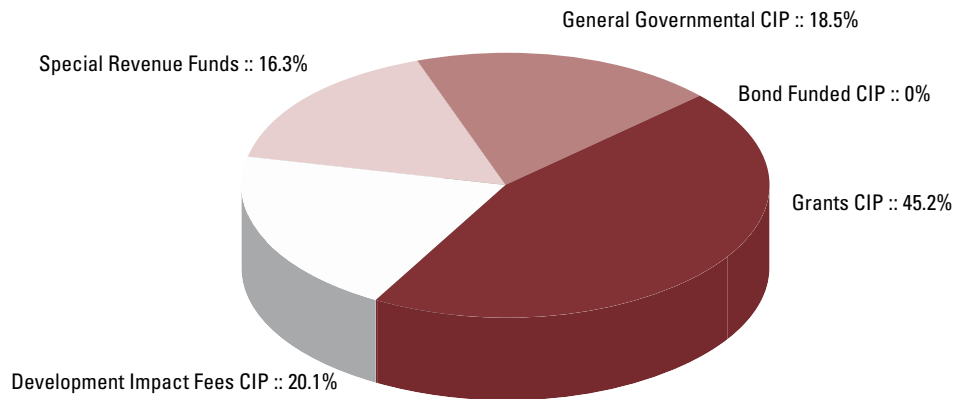
Developers contribute toward costs of capital projects when the construction is of direct benefit to their development and a requirement of the stipulations placed on the development's final plat. In some cases, funds are contributed toward a project from private sources as well. These sources are described as developer (if required) and private (if voluntary).

CURRENT AND ONE TIME REVENUES

Dedicated one-time and current revenues are also used to fund capital projects. The dedicated onetime revenues are collected in the General Governmental CIP fund.

CAPITAL EXPENDITURES BY FUND TYPE

FUND TYPE		FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Special Revenue Funds	16.3%	\$10,164,886	\$2,530,000	\$1,830,000	\$1,450,000	\$1,200,000
General Governmental CIP	18.5%	11,576,972	1,044,500	1,345,500	1,293,000	1,028,000
Bond Funded CIP	0.0%	-	-	-	-	-
Grants CIP	45.2%	28,252,579	-	-	-	-
Development Impact Fees CIP	20.1%	12,541,096	5,750,000	6,300,000	40,000	40,000
Total		\$62,535,533	\$9,324,500	\$9,475,500	\$2,783,000	\$2,268,000



CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
CITY MANAGER					
City Vehicle	\$20,000	\$-	\$-	\$-	\$-
Special Census	473,325	-	-	-	-
Total - City Manager	\$493,325	\$-	\$-	\$-	\$-
COMMUNITY SERVICES					
Pacana Park - Shade Screens	7,700	\$-	\$-	\$-	\$-
Pacana Park - Trash Receptacles	24,000	-	-	-	-
Pacana Park - Tree and Plant Replacement	22,500	-	-	-	-
Pacana Park - Wind Screens @Tennis Courts	13,750	-	-	-	-
Parks, Trails and Open Space Master Plan Update	\$100,000	-	-	-	-
Van for Community Services Dept	35,000	-	-	-	-
Total - Community Services	\$202,950	\$-	\$-	\$-	\$-
DEVELOPMENT SERVICES					
Analysis of Flood and Drainage Issues Related to Regional Transportation Plan	21,330	-	-	-	-
Analysis of Wildcat Setback and Lanscape Compliance	32,870	-	-	-	-
Building Safety Replacement Vehicles	60,000	55,000	60,000	60,000	-
General Plan Update	175,000	87,500	87,500	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Regional Transportation Plan Specific Corridor Assessment	123,340	-	-	-	-
Transportation Revenue Analysis	62,040	-	-	-	-
Total - Development Services	\$474,580	\$142,500	\$147,500	\$60,000	\$-
ECONOMIC DEVELOPMENT					
Economic Development Infrastructure Needs	\$260,834	\$-	\$-	\$-	\$500,000
Total - Economic Development	\$260,834	\$-	\$-	\$-	\$500,000
FIRE DEPARTMENT					
Cardiac Monitors	-	-	200,000	-	75,000
Emergency Vehicle Preemption Equipment	-	60,000	-	-	-
EPCR Computers	-	-	-	-	90,000
Extrication Equipment	-	-	-	70,000	-
Fire Department Car & Light Truck Replacement	100,000	90,000	160,000	-	-
Fire Department Emergency Generators	-	80,000	40,000	-	-
Fire Department End-User Radios	35,000	35,000	40,000	40,000	40,000
Fire Department Ladder Truck	1,300,000	-	-	-	-
Fire Department Radio Infrastructure Expansion	45,000	-	-	-	-
Personal Protection Equipment	90,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Pump Test Pit	\$-	\$-	\$130,000	\$-	\$-
Security Systems - 571 and 574	110,000	50,000	-	-	-
Self Contained Breathing Apparatus (SCBA)	-	-	465,000	-	-
Total - Fire Department	\$1,680,000	\$315,000	\$1,035,000	\$110,000	\$205,000
FINANCIAL SERVICES					
Timekeeping and Scheduling Software	\$91,265	\$-	\$-	\$-	\$-
Total - Financial Services	\$91,265	\$-	\$-	\$-	\$-
INFORMATION TECHNOLOGY					
Additional Servers	\$18,000	\$-	\$-	\$-	\$-
Replacement Computers for Fire Department	12,000	-	-	-	-
Total - Information Technology	\$30,000	\$-	\$-	\$-	\$-
POLICE DEPARTMENT					
Emergency Ops Center Construction (AZ Dept of Homeland Security grant)	\$500,000	\$-	\$-	\$-	\$-
Logging Recorder	120,000	-	-	-	-
Maricopa Police Department Substation at Regional Park	3,826,729	-	-	-	-
Police Laptop Computer Replacement	75,000	75,000	75,000	75,000	75,000
Police Regional Wireless Cooperative (RWC)	100,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Police Regional Wireless Cooperative (RWC) Microwave Antenna	85,000	-	-	-	-
Police Regional Wireless Cooperative (RWC) Repeater Station	1,500,000	-	-	-	-
Police Replacement Vehicles	288,000	288,000	288,000	288,000	288,000
Repurpose Evidence Facility	175,000	-	-	-	-
Total - Police Department	\$6,669,729	\$363,000	\$363,000	\$363,000	\$363,000
PUBLIC WORKS					
Backhoe	\$150,000	\$-	\$-	\$-	\$-
Bowlin Road - Hartman to Murphy (Tortosa) Half Street Improvements	-	250,000	2,500,000	-	-
CMAQ Grant - Pave Hartman Road (MCG to Bowlin)	61,007	-	-	-	-
Community Development Block Grant (CDBG) Paving Projects	78,156	-	-	-	-
Community Development Block Grant (CDBG) Projects	300,000	-	-	-	-
Edison Road Extension - Connecting Edison to SR238 (Design & Construction)	2,723,088	-	-	-	-
Hartman Road - Honeycutt to Bowlin (Tortosa) Half Street Improvements	-	250,000	2,500,000	-	-
Hartman Road Interim Improvements - MCG Hwy to Bowlin Road Pavement	500,000	2,000,000	-	-	-
Highway Safety Improvement Program - Systematic Sign Management System	15,000	45,000	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Honeycutt Rd - Porter to White & Parker (7 Ranches) Half Street Improvements	2,653,956	-	-	-	-
Honeycutt Rd - White & Parker to Santa Cruz Wash Road Widening	-	-	350,000	-	-
Honeycutt Rd Bridge @ Santa Cruz Wash	-	-	750,000	-	-
MCG Highway Maintenance & Improvements	94,812	450,000	-	-	-
MCG Highway Widening - Porter to White & Parker	855,188	-	-	-	-
North Santa Cruz Wash	304,000	304,000	-	-	-
Public Works Maintenance and Fire Fleet Facility	3,139,320	-	-	-	-
Public Works Pick-Up Trucks	45,069	70,000	-	-	-
Regional Park Offsite Roadway Improvements: Bowlin Rd, SR347 & MLK Blvd	594,616	-	-	-	-
Roosevelt & Lexington Drainage Project	309,325	-	-	-	-
Safe Routes to Schools Vehicle Feedback Signs - Sidewalk (Juan Str. To Bowlin Rd)	30,000	-	-	-	-
Santa Cruz Wash Regional Flood Control Solution - Design	1,055,970	-	-	-	-
Signal @ Hartman Road & Honeycutt Road	-	50,000	350,000	-	-
Signal @ White & Parker Rd and Honeycutt Rd	-	350,000	-	-	-
Skip Loader	-	-	80,000	-	-
Small Dump Truck (1-Ton)	50,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Smith Enke & Porter Road Intersection & Chase to White & Parker Improvements	1,421,405	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Construction	2,000,000	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Design - Grant Funded	256,849	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Signalization	2,000,000	-	-	-	-
SR347 Overpass Project: AmTrak Station Relocation Construction	1,440,951	-	-	-	-
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements	2,925,180	875,000	-	-	-
SR347 Overpass Project: Overpass Construction - Grant Funded	25,000,000	-	-	-	-
SR347 Overpass Project: Transportation Center	-	-	-	800,000	-
State Special Projects Grant - MDWID Phase II	300,000	-	-	-	-
Street Maintenance	2,052,000	1,500,000	1,400,000	1,450,000	1,200,000
Street Sweepers	507,830	-	-	-	-
Tandem-Axle Dump Truck	-	110,000	-	-	-
Tortossa Flood Control Solution Assistance - Crossing @ Hartman Road (Culvert)	250,000	-	-	-	-
Transportation Enhancement - Round 16 Sidewalk Cobblestone to Walgreens	81,941	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
UPRR Grade Separation Study/Design - White & Parker Road	937,187	-	-	-	-
White & Parker - City Hall Property Frontage Half Street Improvements	500,000	2,250,000	-	-	-
Total - Development Services	\$52,632,850	\$8,504,000	\$7,930,000	\$2,250,000	\$1,200,000
Total Capital Improvements	\$62,535,533	\$9,324,500	\$9,475,500	\$2,783,000	\$2,268,000

CAPITAL IMPROVEMENT PLAN FY2015-2016

Capital Expenditures by Department - Out Year Projects

FUND	FY19-24
Community Services	
Main Library Construction	\$14,727,816
Economic Development	
Economic Development Infrastructure Needs	1,000,000
Fire Department	
Air and Light Truck	300,000
Fire Department Administration	5,000,000
Fire Department Radio Infrastructure Expansion	5,000,000
Fire Engine Replacement	1,800,000
Transitional Response Vehicle	745,900
Public Works	
Flood Plain Reduction - Downtown Area CLOMR/ LOMR	2,485,000
Honeycutt Road Bridge @ Santa Cruz Wash	3,000,000
Honeycutt Road -White & Parker to Santa Cruz Wash Widening	3,000,000
MCG Highway Widening - White & Parker to City Limits	14,883,125
Murphy Road - Honeycutt to Tortosa	2,250,000
White & Parker Rd - S. of Honeycutt to Cowpath	2,400,000
Total Out Year Projects	\$56,591,841

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
GENERAL GOVERNMENTAL CIP FUND					
Beginning Cash Available	\$5,076,342	\$(5,717,316)	\$(5,958,919)	\$(6,473,421)	\$(6,906,337)
Revenues:					
Sales Tax	783,314	802,897	830,998	860,083	890,186
Total Sources of Cash	\$5,859,656	\$(4,914,419)	\$(5,127,921)	\$(5,613,337)	\$(6,016,151)
Expenditures:					
Additional Servers for IT	18,000	-	-	-	-
Building Safety Replacement Vehicles	60,000	55,000	60,000	60,000	-
Cardiac Monitors	-	-	200,000	-	75,000
City Vehicle	20,000	-	-	-	-
CMAQ Grant - Paving Hartman Rd. (MCG to Bowlin) PM2.5 Mitigation - Local Match	61,007	-	-	-	-
Economic Development Infrastructure Needs	260,834	-	-	-	500,000
Extrication Equipment	-	-	-	70,000	-
FD Emergency Vehicle Preemption	-	60,000	-	-	-
FD EPCR Computers	-	-	-	-	90,000
FD Generators	-	80,000	40,000	-	-

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
FD Pump Test Pit	-	-	130,000	-	-
FD Replacement Computers	12,000	-	-	-	-
FD Tower Communications Equipment	45,000	-	-	-	-
General Plan Update	175,000	87,500	87,500	-	-
Highway Safety Improvement Program - Systematic Sign Management System	15,000	45,000	-	-	-
Maricopa Police Department Substation at Regional Park	3,826,729	-	-	-	-
North Santa Cruz Wash	304,000	304,000	-	-	-
Pacana Park - Shade Screen	7,700	-	-	-	-
Pacana Park - Trash Receptacles	24,000	-	-	-	-
Pacana Park - Tree & Plant Replacement	22,500	-	-	-	-
Pacana Park - Wind Screens @ Tennis Courts	13,750	-	-	-	-
PD Logging Recorder	120,000	-	-	-	-
Police Laptop Computer Replacement	75,000	75,000	75,000	75,000	75,000
Police Regional Wireless Cooperative (RWC)	100,000	-	-	-	-
Police Regional Wireless Cooperative (RWC) Microwave Antenna	85,000	-	-	-	-
Police Regional Wireless Cooperative (RWC) Repeater Station	1,500,000	-	-	-	-

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Police Replacement Vehicles	288,000	288,000	288,000	288,000	288,000
Public Works Maintenance and Fire Fleet Facility	1,085,000	-	-	-	-
Repurpose Evidence Facility	175,000	-	-	-	-
Safe Routes to Schools Vehicle Feedback Signs	30,000	-	-	-	-
Santa Cruz Wash Regional Flood Control - Design	1,055,970	-	-	-	-
Security System - 571 and 574	110,000	50,000	-	-	-
Self Contained Breathing Apparatus (SCBA)	-	-	465,000	-	-
Special Census	473,325	-	-	-	-
SR347 Overpass Project: AmTrak Station Relocation Construction	1,440,951	-	-	-	-
SR347 Overpass Project: Transportation Center	-	-	-	800,000	-
Timekeeping & Scheduling System	91,265	-	-	-	-
Transportation Enhancement: Round 16 Sidewalk Cobblestone to Walgreens	81,941	-	-	-	-
Total Uses of Cash	\$11,576,972	\$1,044,500	\$1,345,500	\$1,293,000	\$1,028,000
Ending Cash Available	\$(5,717,316)	\$(5,958,919)	\$(6,473,421)	\$(6,906,337)	\$(7,044,151)
HIGHWAY USER REVENUE FUND (HURF)					
Beginning Cash Available	\$823,978	\$(3,983,732)	\$(3,158,349)	\$(2,109,378)	\$(586,261)

Revenues:

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Motor Vehicle Fuel Tax	3,073,087	3,165,280	3,291,891	3,390,648	3,492,367
Interest Earnings	7,500	7,500	7,500	7,500	7,500
Total Sources of Cash	\$3,904,565	\$(810,952)	\$141,041	\$1,288,770	\$2,913,606

Expenditures:

Operating

Operating Expenditures	1,715,919	1,767,397	1,820,419	1,875,031	1,968,783
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Capital

Public Works & Fire Administration Maintenance Facility	1,896,853	-	-	-	-
SR347 Overpass Project: Amtrak Station Construction	2,000,000				
SR347 Overpass Project: Amtrak Station Signalization	2,000,000				
Signal @ White & Parker Rd and Honeycutt Rd	-	350,000	-	-	-
Backhoe	150,000	-	-	-	-
Skip Loader	-	-	80,000	-	-
Signal @ Hartman Road & Honeycutt Road	-	50,000	350,000	-	-
Small Dump Truck (1-Ton)	50,000	-	-	-	-
Public Works Pick-Up Trucks	45,069	70,000	-	-	-
Street Sweepers - Grant Submission to MAG - Local Match	30,456	-	-	-	-

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Tandem-Axle Dump Truck	-	110,000	-	-	-
4-6 Ton Vibrating Asphalt Roller	-	-	-	-	-
Crack Seal Machine	-	-	-	-	-
Total Uses of Cash	\$7,888,297	\$2,347,397	\$2,250,419	\$1,875,031	\$1,968,783
Ending Cash Available	\$(3,983,732)	\$(3,158,349)	\$(2,109,378)	\$(586,261)	\$944,823

LOCAL ROAD MAINTENANCE FUND

Beginning Cash Available	\$1,272,503	\$978,503	\$584,623	\$285,623	\$36,623
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Revenues:

Interest Earnings	6,000	6,120	1,000	1,000	1,000
Total Sources of Cash	\$1,278,503	\$984,623	\$585,623	\$286,623	\$37,623

Expenditures:

Street Maintenance	300,000	400,000	300,000	250,000	-
Total Uses of Cash	\$300,000	\$400,000	\$300,000	\$250,000	\$-
Ending Cash Available	\$978,503	\$584,623	\$285,623	\$36,623	\$37,623

COUNTY ROAD TAX

Beginning Cash Available	\$3,971,364	\$1,478,856	\$1,128,856	\$1,228,856	\$1,228,856
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Revenues:

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
County Road Tax	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$5,171,364	\$2,678,856	\$2,328,856	\$2,428,856	\$2,428,856

Expenditures:

Street Maintenance	1,752,000	1,100,000	1,100,000	1,200,000	1,200,000
Regional Transportation Plan - Revenue Analysis	62,040	-	-	-	-
Regional Transportation Plan - Specific Corridor Analysis	123,340				
Regional Transportation Plan - Flood and Drainage Issue Analysis	21,330				
Analysis of Wildcat Setback and Landscape Compliance	32,870				
Community Development Block Grant Projects - Paving (Local Match)	78,156	-	-	-	-
MCG Highway Maintenance & Improvements	94,812	450,000	-	-	-
MCG Highway Widening - Porter to White & Parker	855,188	-	-	-	-
Regional Park Offsite Roadway Improvements: Bowlin Rd, SR347 & MLK Blvd	594,616	-	-	-	-
Roosevelt & Lexington Drainage Project	78,156	-	-	-	-
Total Uses of Cash	\$3,692,508	\$1,550,000	\$1,100,000	\$1,200,000	\$1,200,000
Ending Cash Available	\$1,478,856	\$1,128,856	\$1,228,856	\$1,228,856	\$1,228,856

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
GRANTS CIP FUND					
Beginning Cash Available	\$-	\$-	\$-	\$-	\$-
Revenues:					
Other Sources of Cash	28,252,579	-	-	-	-
Total Sources of Cash	\$28,252,579	\$-	\$-	\$-	\$-
Expenditures:					
SR347 Overpass Project: Overpass Construction - Grant Funded	25,000,000	-	-	-	-
UPRR Grade Separation Study/Design - White & Parker Road	937,187	-	-	-	-
Emergency Ops Center Construction (AZ Dept of Homeland Security grant)	500,000	-	-	-	-
State Special Projects Grant - MDWID Phase II	300,000	-	-	-	-
SR347 Overpass Project: AmTrak Station Rail/Siding Design	256,849	-	-	-	-
Tortossa Flood Control Solution Assistance - Crossing @ Hartman Road (Culvert)	250,000	-	-	-	-
Community Development Block Grant Projects	300,000	-	-	-	-
Roosevelt & Lexington Drainage Project	231,169	-	-	-	-
Street Sweepers - Grant Submission to MAG	477,374	-	-	-	-
Total Uses of Cash	\$28,252,579	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Ending Cash Available	\$-	\$-	\$-	\$-	\$-
PARKS BOND FUND					
Beginning Cash Available	\$1,312,242	\$1,534,452	\$2,129,802	\$2,963,292	\$3,558,642
Revenues:					
Proceeds from Debt Issuance	357,210	595,350	833,490	595,350	529,200
Total Sources of Cash	\$1,669,452	\$2,129,802	\$2,963,292	\$3,558,642	\$4,087,842
Expenditures:					
Parks, Trails and Open Space Master Plan Update	100,000	-	-	-	-
Van for Community Services Dept	35,000	-	-	-	-
Total Uses of Cash	\$135,000	\$-	\$-	\$-	\$-
Ending Cash Available	\$1,534,452	\$2,129,802	\$2,963,292	\$3,558,642	\$4,087,842
LIBRARY DEVELOPMENT IMPACT FEE FUND					
Beginning Cash Available	\$752,939	\$757,529	\$765,179	\$775,889	\$783,539
Revenues:					
Development Impact Fees	4,590	7,650	10,710	7,650	6,800
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$757,529	\$765,179	\$775,889	\$783,539	\$790,339

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
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Expenditures:

Total Uses of Cash	\$-	\$-	\$-	\$-	\$-
Ending Cash Available	\$757,529	\$765,179	\$775,889	\$783,539	\$790,339

PARKS DEVELOPMENT IMPACT FEE FUND

Beginning Cash Available	\$1,266,152	\$1,861,502	\$2,694,992	\$3,290,342	\$3,819,542
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Revenues:

Development Impact Fees	\$595,350	\$833,490	\$595,350	\$529,200	\$500,000
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$1,861,502	\$2,694,992	\$3,290,342	\$3,819,542	\$4,319,542
Ending Cash Available	\$1,861,502	\$2,694,992	\$3,290,342	\$3,819,542	\$4,319,542

POLICE DEVELOPMENT IMPACT FEE FUND

Beginning Cash Available	\$23,122	\$53,722	\$96,562	\$127,162	\$154,362
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Revenues:

Development Impact Fees	30,600	42,840	30,600	27,200	27,200
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$53,722	\$96,562	\$127,162	\$154,362	\$181,562

Expenditures:

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Police Replacement Vehicles		-			-
Total Uses of Cash	\$-	\$-	\$-	\$-	\$-
Ending Cash Available	\$53,722	\$96,562	\$127,162	\$154,362	\$181,562

FIRE DEVELOPMENT IMPACT FEE FUND

Beginning Cash Available	\$375,601	\$(923,679)	\$(818,445)	\$(783,616)	\$(584,080)
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Revenues:

Development Impact Fees	\$225,720	\$230,234	\$234,829	\$239,536	\$244,327
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$601,321	\$(693,445)	\$(583,616)	\$(544,080)	\$(339,753)

Expenditures:

Fire Department End-User Radios	35,000	35,000	40,000	40,000	40,000
Fire Department Car & Light Truck Replacement	100,000	90,000	160,000	-	-
Personal Protection Equipment	90,000	-	-	-	-
Fire Department Ladder Truck	1,300,000	-	-	-	-
Total Uses of Cash	\$1,525,000	\$125,000	\$200,000	\$40,000	\$40,000
Ending Cash Available	\$(923,679)	\$(818,445)	\$(783,616)	\$(584,080)	\$(379,753)

TRANSPORTATION DEVELOPMENT IMPACT FEE FUND

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Beginning Cash Available	\$19,908,597	\$9,726,531	\$5,266,581	\$797,651	\$1,962,701
Revenues:					
Development Impact Fees	699,030	1,165,050	1,631,070	1,165,050	1,035,600
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$20,607,627	\$10,891,581	\$6,897,651	\$1,962,701	\$2,998,301
Expenditures:					
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements	2,925,180	875,000	-	-	-
Edison Road Extension - Connecting Edison to SR238 (Design & Construction)	2,723,088	-	-	-	-
Smith Enke & Porter Road Intersection & Chase to White & Parker Improvements	1,421,405	-	-	-	-
SR347 Widening: Smith Enke to Cobblestone Farms Drive - Design & Construction	-	-	-	-	-
SR347 Overpass Project: Overpass Design Concept Report to 30%	-	-	-	-	-
Public Works Maintenance and Fire Fleet Facility	157,467	-	-	-	-
Honeycutt Rd - Porter to White & Parker (7 Ranches) Half Street Improvements	2,653,956	-	-	-	-
White & Parker - City Hall Property Frontage Half Street Improvements	500,000	2,250,000	-	-	-
Hartman Road Interim Improvements - MCG Hwy to Bowlin Road Pavement	500,000	2,000,000	-	-	-

CAPITAL IMPROVEMENT PLAN FY2015-2016

Fund Cash Flows

FUND	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20
Bowlin Road - Hartman to Murphy (Tortosa) Half Street Improvements	-	250,000	2,500,000	-	-
Hartman Road - Honeycutt to Bowlin (Tortosa) Half Street Improvements	-	250,000	2,500,000	-	-
Honeycutt Rd Bridge @ Santa Cruz Wash	-	-	750,000	-	-
Honeycutt Rd - White & Parker to Santa Cruz Wash Road Widening	-	-	350,000	-	-
Total Uses of Cash	\$10,881,096	\$5,625,000	\$6,100,000	\$-	\$-
Ending Cash Available	\$9,726,531	\$5,266,581	\$797,651	\$1,962,701	\$2,998,301

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Additional Servers

Project No. NA

Project Cost:	\$18,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Information Technology
Description:	Existing servers are close to maximum capacity. Additional servers are required to accommodate any additional load.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Heavy Equipment	\$18,000	\$-	\$-	\$-	\$-	\$-	\$18,000
Total	\$18,000	\$-	\$-	\$-	\$-	\$-	\$18,000
Funding Sources							
Gen Govt CIP Fund	\$18,000	\$-	\$-	\$-	\$-	\$-	\$18,000
Total	\$18,000	\$-	\$-	\$-	\$-	\$-	\$18,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Backhoe	Project No. NA
Project Cost:	\$150,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding to purchase a used backhoe for the purpose of road maintenance. A backhoe is used for repairs and maintenance of the citywide street system, cleaning out washes after flooding, and construction of drainage improvements.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Heavy Equipment	\$150,000	\$-	\$-	\$-	\$-	\$-	\$150,000
Total	\$150,000	\$-	\$-	\$-	\$-	\$-	\$150,000
Funding Sources							
HURF	\$150,000	\$-	\$-	\$-	\$-	\$-	\$150,000
Total	\$150,000	\$-	\$-	\$-	\$-	\$-	\$150,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Bowlin Road – Hartman to Murphy (Tortosa) Half Street Improvements

Project No. NA

Project Cost:	\$2,750,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This is a half street improvement to the Principal Arterial standard. This will entail paving two through lanes and a continuous two way left turn lane from Hartman Road to Murphy Road.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$-	\$250,000	\$-	\$-	\$-	\$-	\$250,000
Design Services	-	-	2,500,000	-	-	-	2,500,000
Total	\$-	\$250,000	\$-	\$-	\$-	\$-	\$2,750,000
Funding Sources							
Transportation DIF Fund	\$-	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Total	\$-	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Replacement Vehicles – Building Safety

Project No. NA

Project Cost: \$235,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Development Services
 Description: This project funds the purchase of vehicles to replace those that need to be replaced.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Vehicles	\$60,000	\$55,000	\$60,000	\$60,000	\$-	\$-	\$235,000
Total	\$60,000	\$55,000	\$60,000	\$60,000	\$-	\$-	\$235,000

Funding Sources

Gen Govt CIP Fund	\$60,000	\$55,000	\$60,000	\$60,000	\$-	\$-	\$235,000
Total	\$60,000	\$55,000	\$60,000	\$60,000	\$-	\$-	\$235,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

CDBG Grant Projects Paving - PW

Project No. NA

Project Cost: \$78,156 local match
 Previous Cost: \$
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides local funding match for various Community Development Block Grant (CDBG) paving projects.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$78,156	\$-	\$-	\$-	\$-	\$-	\$78,156
Total	\$78,156	\$-	\$-	\$-	\$-	\$-	\$78,156
Funding Sources							
County Road Tax	\$78,156	\$-	\$-	\$-	\$-	\$-	\$78,156
Total	\$78,156	\$-	\$-	\$-	\$-	\$-	\$78,156
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

CDBG Grant Projects - PW

Project No. NA

Project Cost: \$300,000
 Previous Cost: \$
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for various Community Development Block Grant (CDBG) Projects.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Total	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Funding Sources							
Grants Fund	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Total	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

City Vehicle

Project No. NA

Project Cost: \$20,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: City Manager
 Description: This project funds the purchase of a vehicle which will provide staff with fulltime access to a vehicle.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Vehicles	\$20,000	\$-	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$-	\$20,000

Funding Sources

Gen Govt CIP Fund	\$20,000	\$-	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$-	\$20,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

CMAQ Grant Projects - PW

Project No. NA

Project Cost:	\$61,007
Previous Cost:	\$
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding to pave Hartman Road – Maricopa/Casa Grande Highway to Bowlin.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$61,007	\$-	\$-	\$-	\$-	\$-	\$61,007
Total	\$61,007	\$-	\$-	\$-	\$-	\$-	\$61,007
Funding Sources							
Grants Fund	\$61,007	\$-	\$-	\$-	\$-	\$-	\$61,007
Total	\$61,007	\$-	\$-	\$-	\$-	\$-	\$61,007
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Infrastructure Needs – Economic Development	Project No. NA
Project Cost:	\$1,760,834
Previous Cost:	\$68,827
O&M Impact:	\$0
Department:	Economic Development
Description:	This project represents infrastructure improvements to economic development related initiatives, most notably the development of the Estrella Gin Business Park.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Improvements (non-Building)	\$260,834	\$-	\$-	\$-	\$500,000	\$1,000,000	\$1,760,834
Total	\$260,834	\$-	\$-	\$-	\$500,000	\$1,000,000	\$1,760,834

Funding Sources

Gen Govt CIP Fund	\$260,834	\$-	\$-	\$-	\$500,000	\$1,000,000	\$1,760,834
Total	\$260,834	\$-	\$-	\$-	\$500,000	\$1,000,000	\$1,760,834

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Edison Road Extension – Connecting for SR 238

Project No. NA

Project Cost:	\$2,723,088
Previous Cost:	\$0
O&M Impact:	\$25,000
Department:	Public Works
Description:	This project includes funding for extending Edison Road to meet SR 238.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$2,723,088	\$-	\$-	\$-	\$-	\$-	\$2,723,088
Total	\$2,723,088	\$-	\$-	\$-	\$-	\$-	\$2,723,088
Funding Sources							
Transportation DIF Fund	\$2,723,088	\$-	\$-	\$-	\$-	\$-	\$2,723,088
Total	\$2,723,088	\$-	\$-	\$-	\$-	\$-	\$2,723,088
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Emergency Operations Center

Project No. NA

Project Cost:	\$500,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	This would provide funding for an emergency operations center. Funded by AZ Department of Homeland Security Grant.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Construction - Contracted	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
Total	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
Funding Sources							
Grants Fund	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
Total	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Car & Light Truck Replacement

Project No. NA

Project Cost: \$350,000

Previous Cost:

O&M Impact: \$0

Department: \$0

Description: Fire Department

This project will help meet the City's goal of providing adequate public safety services by funding vehicles for use by the Fire Department. These vehicles are for commercial inspections, structure fire investigations, public education, training, delivering supplies, and transportation to and from fire stations. These units would also be available to be called out any time of day or night for fire responses, support service response, and mechanical response.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Vehicles	\$100,000	\$90,000	\$160,000	\$-	\$-	\$-	\$350,000
Total	\$100,000	\$90,000	\$160,000	\$-	\$-	\$-	\$350,000
Funding Sources							
Fire DIF Fund	\$100,000	\$90,000	\$160,000	\$-	\$-	\$-	\$350,000
Total	\$100,000	\$90,000	\$160,000	\$-	\$-	\$-	\$350,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Cardiac Monitors

Project No. NA

Project Cost:	\$275,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project is for the replacement of current cardiac monitors reaching their end-of-service life in 2017.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Machinery	\$-	\$-	\$200,000	\$-	\$75,000	\$-	\$275,000
Total	\$-	\$-	\$200,000	\$-	\$75,000	\$-	\$275,000
Funding Sources							
Gen Govt CIP Fund	\$-	\$-	\$200,000	\$-	\$75,000	\$-	\$275,000
Total	\$-	\$-	\$200,000	\$-	\$75,000	\$-	\$275,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Generators – Fire Department

Project No. NA

Project Cost:	\$120,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This would allow for the generation of electricity in times of emergency when conventional power may be off. These generators will be located at each fire station.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Computer Equipment	\$-	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Total	\$-	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Funding Sources							
Gen Govt CIP Fund	\$-	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Total	\$-	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Emergency Vehicle Preemption – Fire Department

Project No. NA

Project Cost:	\$60,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	Emergency Vehicle preemption equipment allows emergency vehicles to change traffic signals from a distance, allowing unfettered movement through intersections.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Computer Equipment	\$-	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$-	\$60,000	\$-	\$-	\$-	\$-	\$60,000

Funding Sources

Gen Govt CIP Fund	\$-	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$-	\$60,000	\$-	\$-	\$-	\$-	\$60,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

End-User Radios	Project No. NA
Project Cost:	\$190,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project will provide funding for dual-based replacement radios for the Fire Department.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Machinery	\$35,000	\$35,000	\$40,000	\$40,000	\$40,000	\$-	\$190,000
Total	\$35,000	\$35,000	\$40,000	\$40,000	\$40,000	\$-	\$190,000

Funding Sources

Fire DIF Fund	\$56,600	\$56,600	\$56,600	\$-	\$-	\$-	\$169,800
Total	\$56,600	\$56,600	\$56,600	\$-	\$-	\$-	\$169,800

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

EPCR Computers

Project No. NA

Project Cost: \$90,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: Replacement of Toughbook computers used for Electronic Patient Care Reporting (EPCR). Current computers and software have reached the end of their useful lives.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Computer Equipment	\$-	\$-	\$-	\$-	\$90,000	\$-	\$90,000
Total	\$-	\$-	\$-	\$-	\$90,000	\$-	\$90,000
Funding Sources							
Gen Govt CIP Fund	\$-	\$-	\$-	\$-	\$90,000	\$-	\$90,000
Total	\$-	\$-	\$-	\$-	\$90,000	\$-	\$90,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Extrication Equipment

Project No. NA

Project Cost:	\$70,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project is to replace existing extrication equipment that is reaching the end of its service life. New extrication equipment for fire operations and ensures that the city will maintain safe and effective emergency response capabilities.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Machinery	\$-	\$-	\$-	\$70,000	\$-	\$-	\$70,000
Total	\$-	\$-	\$-	\$70,000	\$-	\$-	\$70,000
Funding Sources							
Gen Govt CIP Fund	\$-	\$-	\$-	\$70,000	\$-	\$-	\$70,000
Total	\$-	\$-	\$-	\$70,000	\$-	\$-	\$70,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Ladder Truck	Project No. NA
Project Cost:	\$1,300,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project is for the purchase of one (1) new ladder truck and equipment for emergency response. The project will replace a ladder truck in-service which will have reached its expected end-of-life as a front line emergency vehicle. A ladder truck used for emergency incident response. It supports emergency operations with elevated fire streams, roof access for commercial buildings, and victim rescue in above-grade and below-grade stations.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Machinery	\$1,300,000	\$-	\$-	\$-	\$-	\$-	\$1,300,000
Total	\$1,300,000	\$-	\$-	\$-	\$-	\$-	\$1,300,000

Funding Sources

Gen Govt CIP Fund	\$1,300,000	\$-	\$-	\$-	\$-	\$-	\$1,300,000
Total	\$1,300,000	\$-	\$-	\$-	\$-	\$-	\$1,300,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Personal Protection Equipment

Project No. NA

Project Cost:	\$90,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project is to replace existing personal protection equipment that is reaching the end of its service life. New equipment for fire operations ensures that the city will maintain safe and effective equipment for the protection of its fire fighters..

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Machinery	\$90,000	\$-	\$-	\$-	\$-	\$-	\$90,000
Total	\$90,000	\$-	\$-	\$-	\$-	\$-	\$90,000

Funding Sources

Fire DIF Fund	\$90,000	\$-	\$-	\$-	\$-	\$-	\$90,000
Total	\$90,000	\$-	\$-	\$-	\$-	\$-	\$90,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pump Test Pit – Fire Department

Project No. NA

Project Cost: \$130,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: This is part of Phase II of the Fire Department Fleet Facility, constructing a pump test pit.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Construction - Contracted	\$-	\$-	\$130,000	\$-	\$-	\$-	\$130,000
Total	\$-	\$-	\$130,000	\$-	\$-	\$-	\$130,000
Funding Sources							
Gen Govt CIP Fund	\$-	\$-	\$130,000	\$-	\$-	\$-	\$130,000
Total	\$-	\$-	\$130,000	\$-	\$-	\$-	\$130,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Tower Communications Equipment – Fire Department

Project No. 32006

Project Cost: \$45,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: This project will provide enhanced communications capability to maintain adequate public safety radio coverage. It connects the tower to the Regional Wireless Cooperative.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Construction - Contracted	\$45,000	\$-	\$-	\$-	\$-	\$-	\$45,000
Total	\$45,000	\$-	\$-	\$-	\$-	\$-	\$45,000
Funding Sources							
Gen Govt CIP Fund	\$45,000	\$-	\$-	\$-	\$-	\$-	\$45,000
Total	\$45,000	\$-	\$-	\$-	\$-	\$-	\$45,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Replacement Computers for Fire Department

Project No. NA

Project Cost: \$12,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Information Technology
 Description: Fire Administration and each of the Fire Department facilities have PC's that are in excess of 4 years of age and are running Windows XP. Due to age, reliability, and outdated software, all are overdue for replacement.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Heavy Equipment	\$12,000	\$-	\$-	\$-	\$-	\$-	\$12,000
Total	\$12,000	\$-	\$-	\$-	\$-	\$-	\$12,000
Funding Sources							
Gen Govt CIP Fund	\$12,000	\$-	\$-	\$-	\$-	\$-	\$12,000
Total	\$12,000	\$-	\$-	\$-	\$-	\$-	\$12,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Self-Contained Breathing Apparatus (SCBA)

Project No. NA

Project Cost:	\$465,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project will replace Self Contained Breathing Apparatus (SCBA) equipment that has reached its end of service life.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Machinery	\$-	\$-	\$465,000	\$-	\$-	\$-	\$465,000
Total	\$-	\$-	\$465,000	\$-	\$-	\$-	\$465,000
Funding Sources							
Gen Govt CIP Fund	\$-	\$-	\$465,000	\$-	\$-	\$-	\$465,000
Total	\$-	\$-	\$465,000	\$-	\$-	\$-	\$465,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Fire Station 571 Improvements

Project No. NA

Project Cost: \$50,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: This project will repair and/or replace the interior epoxy flooring in Fire Station 571.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Computer Equipment	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Total	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000

Funding Sources

Gen Govt CIP Fund	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Total	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Fire Station 574 Improvements

Project No. NA

Project Cost: \$110,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: This project will remove the exterior asphalt from Fire Station 574, replacing it with concrete. This will also resurface and reseal the interior floor.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Computer Equipment	\$110,000	\$-	\$-	\$-	\$-	\$-	\$110,000
Total	\$110,000	\$-	\$-	\$-	\$-	\$-	\$110,000
Funding Sources							
Gen Govt CIP Fund	\$110,000	\$-	\$-	\$-	\$-	\$-	\$110,000
Total	\$110,000	\$-	\$-	\$-	\$-	\$-	\$110,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Flood & Drainage Issues re: Transportation

Project No. 35019

Project Cost:	\$21,330
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Development Services
Description:	This project is part of Phase II of the Regional Transportation Plan 2015 update.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$21,330	\$-	\$-	\$-	\$-	\$-	\$21,330
Total	\$21,330	\$-	\$-	\$-	\$-	\$-	\$21,330
Funding Sources							
County Road Tax	\$21,330	\$-	\$-	\$-	\$-	\$-	\$21,330
Total	\$21,330	\$-	\$-	\$-	\$-	\$-	\$21,330
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

General Plan Update

Project No. NA

Project Cost:	\$350,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Development Services
Description:	State law requires communities to adopt a General Plan and review it every 10 years. The General Plan is a policy document that guides growth and development in the City. The City's current General Plan was approved by the voters in May 2006. However, since the adoption of the 2006 General Plan there has been significant growth within the corporate limits, the planning boundary, and the region. There have been varying degrees of impact on environmental, transportation and natural resources as a result of this growth.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	\$175,000	\$87,500	\$87,500	\$-	\$-	\$-	\$350,000
Total	\$175,000	\$87,500	\$87,500	\$-	\$-	\$-	\$350,000
Funding Sources							
Gen Govt CIP Fund	\$175,000	\$87,500	\$87,500	\$-	\$-	\$-	\$350,000
Total	\$175,000	\$87,500	\$87,500	\$-	\$-	\$-	\$350,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Hartman Road – Honeycutt to Bowlin (Tortosa) Half Street Improvements **Project No. NA**

Project Cost:	\$2,750,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This is a half street improvement to the principal arterial standard. This will entail paving two through lanes and a continuous two way left turn lane from Bowlin Road to Honeycutt Road.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Construction - Buildings	\$-	\$-	\$2,500,000	\$-	\$-	\$-	\$2,500,000
Design Services	-	250,000	-	-	-	-	250,000
Total	\$-	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000

Funding Sources

Transportation DIF Fund	\$-	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Total	\$-	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Hartman Road Interim Improvements – MCG Hwy to
Bowlin Road Pavement**

Project No. NA

Project Cost: \$2,561,007
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project is to pave two lanes on Hartman Road from the current end of pavement to MCG highway. Work will be completed with the existing 66 feet of right-of-way. This project is needed to provide a second paved access to Rancho Mirage, Sorrento and Tortosa.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	\$561,007	\$2,000,000	\$-	\$-	\$-	\$-	\$2,561,007
Total	\$561,007	\$2,000,000	\$-	\$-	\$-	\$-	\$2,561,007
Funding Sources							
Gen Govt CIP Fund	\$61,007	\$-	\$-	\$-	\$-	\$-	\$61,007
Transportation DIF Fund	500,000	2,000,000	-	-	-	-	2,500,000
Total	\$561,007	\$2,000,000	\$-	\$-	\$-	\$-	\$2,561,007
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Honeycutt Rd – White & Parker to Santa Cruz Wash Widening

Project No. NA

Project Cost: \$3,350,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: Honeycutt Road Improvement project will provide a minimum of four lanes on Honeycutt Road from SR347 to Hartman Road. This project will improve Honeycutt Road from White & Parker to the Santa Cruz Bridge.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Construction - Contracted	\$-	\$-	\$-	\$-	\$-	\$3,000,000	\$3,000,000
Design Services	-	-	350,000	-	-	-	350,000
Total	\$-	\$-	\$350,000	\$-	\$-	\$3,000,000	\$3,350,000
Funding Sources							
Transportation DIF Fund	\$-	\$-	\$350,000	\$-	\$-	\$3,000,000	\$3,350,000
Total	\$-	\$-	\$350,000	\$-	\$-	\$3,000,000	\$3,350,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Honeycutt Road – Porter to White & Parker (7 Ranches)
Half Street Improvements**

Project No. 35020

Project Cost: \$2,653,956
 Previous Cost: \$500,000
 O&M Impact: \$0
 Department: Public Works
 Description: Honeycutt Road improvement projects will provide for a minimum of four travel lanes on Honeycutt Road from Porter Road to White & Parker Road. This is a Council requested project.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$2,653,956	\$-	\$-	\$-	\$-	\$-	\$2,653,956
Total	\$2,653,956	\$-	\$-	\$-	\$-	\$-	\$2,653,956
Funding Sources							
Transportation DIF Fund	\$2,653,956	\$-	\$-	\$-	\$-	\$-	\$2,653,956
Total	\$2,653,956	\$-	\$-	\$-	\$-	\$-	\$2,653,956
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Honeycutt Road Bridge @ Santa Cruz Wash

Project No. NA

Project Cost:	\$3,750,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	Honeycutt Road Improvement project will provide a minimum of four lanes on Honeycutt Road from SR347 to Hartman Road. This project will improve Honeycutt Road from White & Parker to the Santa Cruz Wash.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Construction - Contracted	\$-	\$-	\$-	\$-	\$-	\$3,000,000	\$3,000,000
Design Services	-	-	750,000	-	-	-	750,000
Total	\$-	\$-	\$750,000	\$-	\$-	\$3,000,000	\$3,750,000
Funding Sources							
Transportation DIF Fund	\$-	\$-	\$750,000	\$-	\$-	\$3,000,000	\$3,750,000
Total	\$-	\$-	\$750,000	\$-	\$-	\$3,000,000	\$3,750,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Highway Safety Improvement Program – Sign Management System - PW

Project No. NA

Project Cost: \$60,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for a Systematic Sign Management System.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$15,000	\$45,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$15,000	\$45,000	\$-	\$-	\$-	\$-	\$60,000
Funding Sources							
Gen Govt CIP Fund	\$15,000	\$45,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$15,000	\$45,000	\$-	\$-	\$-	\$-	\$60,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

MCG Highway Maintenance & Improvements

Project No. NA

Project Cost:	\$544,812
Previous Cost:	\$0
O&M Impact:	\$25,000
Department:	Public Works
Description:	This project includes professional services such as geotechnical and civil engineering design and repair construction of 5 miles of the Maricopa Casa Grande Highway.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Capital Street Projects	\$94,812	\$450,000	\$-	\$-	\$-	\$-	\$544,812
Total	\$94,812	\$450,000	\$-	\$-	\$-	\$-	\$544,812

Funding Sources

County Road Tax	\$94,812	\$450,000	\$-	\$-	\$-	\$-	\$544,812
Total	\$94,812	\$450,000	\$-	\$-	\$-	\$-	\$544,812

Budget Impact

Total O&M Costs	\$25,000	\$25,000	\$-	\$-	\$-	\$-	\$50,000
Total	\$25,000	\$25,000	\$-	\$-	\$-	\$-	\$50,000

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

MCG Highway Widening – Porter to White & Parker

Project No. 35022

Project Cost: \$855,188
 Previous Cost: \$4,213,743
 O&M Impact: \$0
 Department: Public Works
 Description: The project will widen the MCG Highway between Porter Rd. and White & Parker Rd.
 The City recently constructed a traffic signal at the White & Parker / MCG Highway intersection, and this improvement will connect that signal with the existing improvements and signal at Porter Road & MCG Highway.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$855,188	\$-	\$-	\$-	\$-	\$-	\$855,188
Total	\$855,188	\$-	\$-	\$-	\$-	\$-	\$855,188
Funding Sources							
County Road Tax	\$855,188	\$-	\$-	\$-	\$-	\$-	\$855,188
Total	\$855,188	\$-	\$-	\$-	\$-	\$-	\$855,188
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

North Santa Cruz Wash

Project No. 35016

Project Cost:	\$608,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project is to construct flood abatement structures on the North Santa Cruz wash.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	\$304,000	\$304,000	\$-	\$-	\$-	\$-	\$608,000
Total	\$304,000	\$304,000	\$-	\$-	\$-	\$-	\$608,000
Funding Sources							
Gen Govt CIP Fund	\$304,000	\$304,000	\$-	\$-	\$-	\$-	\$608,000
Total	\$304,000	\$304,000	\$-	\$-	\$-	\$-	\$608,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pacana Park Shade Screen

Project No. NA

Project Cost: \$7,700
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: This project will purchase and install replacement shade screens for Pacana Park that have weathered since originally installed. These new shade screens will allow users to avoid sitting in direct sunlight.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$7,700	\$-	\$-	\$-	\$-	\$-	\$7,700
Total	\$7,700	\$-	\$-	\$-	\$-	\$-	\$7,700
Funding Sources							
Gen Govt CIP Fund	\$7,700	\$-	\$-	\$-	\$-	\$-	\$7,700
Total	\$7,700	\$-	\$-	\$-	\$-	\$-	\$7,700
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pacana Park Trash Receptacles

Project No. NA

Project Cost: \$24,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: This project will purchase trash receptacles for Pacana Park that are needed to help keep the park clean and attractive for visitors.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$24,000	\$-	\$-	\$-	\$-	\$-	\$24,000
Total	\$24,000	\$-	\$-	\$-	\$-	\$-	\$24,000
Funding Sources							
Gen Govt CIP Fund	\$24,000	\$-	\$-	\$-	\$-	\$-	\$24,000
Total	\$24,000	\$-	\$-	\$-	\$-	\$-	\$24,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pacana Park Tree and Plant Replacement - CS

Project No. NA

Project Cost:	\$22,500
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Community Services
Description:	There are several trees and shrubs throughout Pacana Park that no longer exist from when the park was first built. These trees and shrubs need to be replaced to restore the park back to the original design. They increase the amount of natural shade and make the park more aesthetically pleasing for visitors.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$22,500	\$-	\$-	\$-	\$-	\$-	\$22,500
Total	\$22,500	\$-	\$-	\$-	\$-	\$-	\$22,500
Funding Sources							
Gen Govt CIP Fund	\$22,500	\$-	\$-	\$-	\$-	\$-	\$22,500
Total	\$22,500	\$-	\$-	\$-	\$-	\$-	\$22,500
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pacana Park Wind Screens at Tennis Courts

Project No. NA

Project Cost:	\$13,750
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Community Services
Description:	This project will build windbreaks at the tennis courts to make it possible to play tennis or have other events when the wind is blowing.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$13,750	\$-	\$-	\$-	\$-	\$-	\$13,750
Total	\$13,750	\$-	\$-	\$-	\$-	\$-	\$13,750
Funding Sources							
Gen Govt CIP Fund	\$13,750	\$-	\$-	\$-	\$-	\$-	\$13,750
Total	\$13,750	\$-	\$-	\$-	\$-	\$-	\$13,750
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Parks, Trails, and Open Space Master Plan Update

Project No. NA

Project Cost:	\$100,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Community Services
Description:	The Parks, Trails and Open Space Master Plan was completed in October 2008. With the shift in economic climate and the new facilities currently being built, the plan needs to be updated as a roadmap for park and recreation plans to reflect the future needs of the citizens in Maricopa.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
67735-DESIGN SRVS-IMP OTH THAN BLDGS	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Funding Sources							
Parks DIF Fund	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Police Department Substation at Regional Park

Project No. NA

Project Cost:	\$3,826,729
Previous Cost:	\$0
O&M Impact:	\$0 (impact in future years)
Department:	Police Department
Description:	In order to continue providing effective public safety services to the citizens of Maricopa it is necessary to expand Police Department services to strategic areas within the City.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Land	\$3,400,000	\$-	\$-	\$-	\$-	\$-	\$3,400,000
Construction - Contracted	426,729	-	-	-	-	-	426,729
Total	\$3,826,729	\$-	\$-	\$-	\$-	\$-	\$3,826,729
Funding Sources							
Gen Govt CIP Fund	\$3,826,729	\$-	\$-	\$-	\$-	\$-	\$3,826,729
Total	\$3,826,729	\$-	\$-	\$-	\$-	\$-	\$3,826,729
Budget Impact							
Total O&M Costs	\$80,000	\$105,000	\$105,000	\$105,000	\$50,000	\$50,000	\$495,000
Total	\$80,000	\$105,000	\$105,000	\$105,000	\$50,000	\$50,000	\$495,000

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Laptop Computer Replacement - Police

Project No. NA

Project Cost:	\$375,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	Currently the Police Department uses portable laptop computers for the purpose of writing reports and retrieving criminal justice data. By utilizing laptop computers officers are able to work in the field and do not solely rely on desk top computers to complete essential reports or forms.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Computer Equipment	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$-	\$375,000
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$-	\$375,000
Funding Sources							
Gen Govt CIP Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$-	\$375,000
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$-	\$375,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Logging Recorder

Project No. NA

Project Cost: \$120,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Police Department
 Description: This project is to keep track of logging activity.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Vehicles	\$120,000	\$-	\$-	\$-	\$-	\$-	\$120,000
Total	\$120,000	\$-	\$-	\$-	\$-	\$-	\$120,000
Funding Sources							
Gen Govt CIP Fund	\$120,000	\$-	\$-	\$-	\$-	\$-	\$120,000
Total	\$120,000	\$-	\$-	\$-	\$-	\$-	\$120,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Replacement Vehicles - Police

Project No. NA

Project Cost: \$1,440,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Police Department
 Description: This project is for the replacement of police fleet vehicles as recommended when needed in accordance with the replacement schedule.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Vehicles	\$288,000	\$288,000	\$288,000	\$288,000	\$288,000	\$-	\$1,440,000
Total	\$288,000	\$288,000	\$288,000	\$288,000	\$288,000	\$-	\$1,440,000

Funding Sources

Gen Govt CIP Fund	\$288,000	\$288,000	\$288,000	\$288,000	\$288,000	\$-	\$1,440,000
Total	\$288,000	\$288,000	\$288,000	\$288,000	\$288,000	\$-	\$1,440,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Repurpose Evidence Facility

Project No. NA

Project Cost: \$175,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Police Department
 Description: This project is .

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Vehicles	\$175,000	\$-	\$-	\$-	\$-	\$-	\$175,000
Total	\$175,000	\$-	\$-	\$-	\$-	\$-	\$175,000
Funding Sources							
Gen Govt CIP Fund	\$175,000	\$-	\$-	\$-	\$-	\$-	\$175,000
Total	\$175,000	\$-	\$-	\$-	\$-	\$-	\$175,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Police RWC Microwave Antenna

Project No. NA

Project Cost:	\$85,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	The project will provide 700/800 MHz radio infrastructure to the Southeast portion of the City to maintain adequate public safety radio coverage.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$85,000	\$-	\$-	\$-	\$-	\$-	\$85,000
Total	\$85,000	\$-	\$-	\$-	\$-	\$-	\$85,000
Funding Sources							
Gen Govt CIP Fund	\$85,000	\$-	\$-	\$-	\$-	\$-	\$85,000
Total	\$85,000	\$-	\$-	\$-	\$-	\$-	\$85,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Police RWC Radio Repeater Station

Project No. NA

Project Cost: \$1,500,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Police Department
 Description: The project will provide 700/800 MHz radio infrastructure to the Southeast portion of the City to maintain adequate public safety radio coverage.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$1,500,000	\$-	\$-	\$-	\$-	\$-	\$1,500,000
Total	\$1,500,000	\$-	\$-	\$-	\$-	\$-	\$1,500,000
Funding Sources							
Gen Govt CIP Fund	\$1,500,000	\$-	\$-	\$-	\$-	\$-	\$1,500,000
Total	\$1,500,000	\$-	\$-	\$-	\$-	\$-	\$1,500,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Police RWC Radios

Project No. NA

Project Cost:	\$100,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	The project will provide 700/800 MHz radio infrastructure to the Southeast portion of the City to maintain adequate public safety radio coverage.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Funding Sources							
Gen Govt CIP Fund	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$-	\$100,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Maintenance and Fire Fleet Facility

Project No. NA

Project Cost: \$1,242,467
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: The project will construct a facility for the maintenance of City vehicles.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Construction - Contracted	\$3,139,320	\$-	\$-	\$-	\$-	\$-	\$3,139,320
Total	\$3,139,320	\$-	\$-	\$-	\$-	\$-	\$3,139,320
Funding Sources							
Gen Govt CIP Fund	\$1,085,000	\$-	\$-	\$-	\$-	\$-	\$1,085,000
Transportation DIF Fund	157,467	-	-	-	-	-	157,467
HURF	1,896,853	-	-	-	-	-	1,896,853
Total	\$3,139,320	\$-	\$-	\$-	\$-	\$-	\$3,139,320
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pick-Up Trucks

Project No. NA

Project Cost:	\$115,069
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project funds the purchase/replacement of pick-ups in compliance with the replacement schedule as determined by the Fleet Manager.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Vehicles	\$45,069	\$70,000	\$-	\$-	\$-	\$-	\$115,069
Total	\$45,069	\$70,000	\$-	\$-	\$-	\$-	\$115,069

Funding Sources

HURF	\$45,069	\$70,000	\$-	\$-	\$-	\$-	\$115,069
Total	\$45,069	\$70,000	\$-	\$-	\$-	\$-	\$115,069

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Regional Park Offsite Roadway Improvements – Bowlin Rd, SR347 & MLK Blvd

Project No. 33010

Project Cost: \$594,616
 Previous Cost: \$125,000
 O&M Impact: \$0
 Department: Public Works
 Description: This project is planned to access the Regional Park property and future recreational facilities. City Council approved the construction contract as part of the Regional Park Design-Build Contract.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$594,616	\$-	\$-	\$-	\$-	\$-	\$594,616
Total	\$594,616	\$-	\$-	\$-	\$-	\$-	\$594,616
Funding Sources							
County Road Tax	\$594,616	\$-	\$-	\$-	\$-	\$-	\$594,616
Total	\$594,616	\$-	\$-	\$-	\$-	\$-	\$594,616
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Roosevelt & Lexington Drainage Project

Project No. NA

Project Cost:	\$231,169
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project would reduce flooding at the intersection of Roosevelt and Lexington.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$309,325	\$-	\$-	\$-	\$-	\$-	\$309,325
Total	\$309,325	\$-	\$-	\$-	\$-	\$-	\$309,325
Funding Sources							
Grants Fund	\$231,169	\$-	\$-	\$-	\$-	\$-	\$231,169
County Road Tax	78,156	-	-	-	-	-	78,156
Total	\$309,325	\$-	\$-	\$-	\$-	\$-	\$309,325
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Safe Routes to Schools Vehicle Feedback Signs - PW

Project No. NA

Project Cost:	\$30,000 Local Match
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding in the way of a local match for State "Safe Routes to Schools" grant for signs that warn drivers of their current speed approaching a school zone.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$30,000	\$-	\$-	\$-	\$-	\$-	\$30,000
Total	\$30,000	\$-	\$-	\$-	\$-	\$-	\$30,000
Funding Sources							
Gen Govt CIP Fund	\$30,000	\$-	\$-	\$-	\$-	\$-	\$30,000
Total	\$30,000	\$-	\$-	\$-	\$-	\$-	\$30,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Santa Cruz Wash Regional Flood Control Solution - Design Project No. 35016

Project Cost: \$1,055,970
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project is to design a flood control solution to the Santa Cruz wash.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	\$1,055,970	\$-	\$-	\$-	\$-	\$-	\$1,055,970
Total	\$1,055,970	\$-	\$-	\$-	\$-	\$-	\$1,055,970
Funding Sources							
Gen Govt CIP Fund	\$1,055,970	\$-	\$-	\$-	\$-	\$-	\$1,055,970
Total	\$1,055,970	\$-	\$-	\$-	\$-	\$-	\$1,055,970
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Signal @ Hartman Road & Honeycutt Road

Project No. NA

Project Cost:	\$400,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project consists of the construction of a traffic signal at the intersection of Hartman Road and Honeycutt Road.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (non-Building)	\$-	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Improvements (non-Building)	-	-	350,000	-	-	-	350,000
Total	\$-	\$50,000	\$350,000	\$-	\$-	\$-	\$400,000
Funding Sources							
HURF	\$-	\$50,000	\$350,000	\$-	\$-	\$-	\$400,000
Total	\$-	\$50,000	\$350,000	\$-	\$-	\$-	\$400,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Signal @ White & Parker Road and Honeycutt Road

Project No. NA

Project Cost: \$350,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project consists of the construction of a traffic signal at the intersection of White & Parker Road and Honeycutt Road.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (non-Building)	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Improvements (non-Building)	-	350,000	-	-	-	-	350,000
Total	\$-	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Funding Sources							
HURF	\$-	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Total	\$-	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Skip Loader

Project No. NA

Project Cost: \$80,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for equipment that will efficiently load material. This is a replacement vehicle.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Heavy Equipment	\$-	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Total	\$-	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Funding Sources							
HURF	\$-	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Total	\$-	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Small Dump Truck (1-Ton)

Project No. NA

Project Cost:	\$50,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding for the purchase of a dump truck to be utilized for road maintenance, debris management, and hauling needs for the citywide street system. This is a replacement vehicle.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Vehicles	\$50,000	\$-	\$-	\$-	\$-	\$-	\$50,000
Total	\$50,000	\$-	\$-	\$-	\$-	\$-	\$50,000
Funding Sources							
HURF	\$50,000	\$-	\$-	\$-	\$-	\$-	\$50,000
Total	\$50,000	\$-	\$-	\$-	\$-	\$-	\$50,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Smith-Enke & Porter Rd and Chase to White & Park

Project No. NA

Project Cost:	\$1,421,405
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project includes funding improvements to the intersection of Smith-Enke & Porter roads, as well as Chase to White and Park.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$1,421,405	\$-	\$-	\$-	\$-	\$-	\$1,421,405
Total	\$1,421,405	\$-	\$-	\$-	\$-	\$-	\$1,421,405
Funding Sources							
Transportation DIF Fund	\$1,421,405	\$-	\$-	\$-	\$-	\$-	\$1,421,405
Total	\$1,421,405	\$-	\$-	\$-	\$-	\$-	\$1,421,405
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Special Census 2015

Project No. NA

Project Cost: \$473,325
 Previous Cost: \$0
 O&M Impact: \$0
 Department: City Manager
 Description: The City has been experiencing growth since the 2010 Census. This Special Census should show increases in population which in turn will generate more State-Shared revenues.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services	\$473,325	\$-	\$-	\$-	\$-	\$-	\$473,325
Total	\$473,325	\$-	\$-	\$-	\$-	\$-	\$473,325
Funding Sources							
Gen Govt CIP Fund	\$473,325	\$-	\$-	\$-	\$-	\$-	\$473,325
Total	\$473,325	\$-	\$-	\$-	\$-	\$-	\$473,325
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Specific Corridor Assessment – Element of Phase II of Regional Trans. Plan

Project No. NA

Project Cost: \$123,340
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Development Services
 Description: This project is part of Phase II of the Regional Transportation Plan and provides funding for Specific Corridor Assessment.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$123,340	\$-	\$-	\$-	\$-	\$-	\$123,340
Total	\$123,340	\$-	\$-	\$-	\$-	\$-	\$123,340
Funding Sources							
County Road Tax	\$123,340	\$-	\$-	\$-	\$-	\$-	\$123,340
Total	\$123,340	\$-	\$-	\$-	\$-	\$-	\$123,340
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Amtrak Station Rail/Siding Design

Project No. 35016

Project Cost: \$4,256,849
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: Execution of track and siding design by Gila River Indian Community Grant). This project will facilitate relocation of the Amtrak and platform. Note that an additional cost will be associated with the construction of Amtrak platform and facility relocation. HURF funding is for construction (\$2M) and signalization (\$2M).

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	\$256,849	\$-	\$-	\$-	\$-	\$-	\$256,849
Construction - Contracted	\$4,000,000	-	-	-	-	-	-
Total	\$4,256,849	\$-	\$-	\$-	\$-	\$-	\$256,849
Funding Sources							
Grants Fund	\$256,849	\$-	\$-	\$-	\$-	\$-	\$256,849
HURF	4,000,000	-	-	-	-	-	4,000,000
Total	\$4,256,849	\$-	\$-	\$-	\$-	\$-	\$4,256,849
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Grant Funded Construction - PW Project No. 35016

Project Cost:	\$25,000,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	Construction of the SR347 Overpass that will allow vehicular traffic to continue when the train is in town.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Construction - Contracted	\$25,000,000	\$-	\$-	\$-	\$-	\$-	\$25,000,000
Total	\$25,000,000	\$-	\$-	\$-	\$-	\$-	\$25,000,000
Funding Sources							
Gen Govt CIP Fund	\$25,000,000	\$-	\$-	\$-	\$-	\$-	\$25,000,000
Total	\$25,000,000	\$-	\$-	\$-	\$-	\$-	\$25,000,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Honeycutt Rd from SR347 to MCG Hwy Improvements

Project No. 35021

Project Cost: \$3,800,180
 Previous Cost: \$900,701
 O&M Impact: \$0
 Department: Public Works
 Description: Honeycutt Rd improvement projects will provide a minimum of four lanes on Honeycutt Road from SR347 to the MCG Highway.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	925,180	-	-	-	-	-	925,180
Capital Street Projects	2,000,000	875,000	-	-	-	-	2,875,000
Total	\$2,925,180	\$875,000	\$-	\$-	\$-	\$-	\$3,800,180
Funding Sources							
Gen Govt CIP Fund	\$2,925,180	\$875,000	\$-	\$-	\$-	\$-	\$3,800,180
Total	\$2,925,180	\$875,000	\$-	\$-	\$-	\$-	\$3,800,180
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Transportation Center

Project No. NA

Project Cost: \$800,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This projected provides funding for the construction of a permanent transportation center for the Maricopa bus service and private providers.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	\$-	\$-	\$800,000	\$-	\$-	\$-	\$800,000
Total	\$-	\$-	\$800,000	\$-	\$-	\$-	\$800,000
Funding Sources							
Gen Govt CIP Fund	\$-	\$-	\$800,000	\$-	\$-	\$-	\$800,000
Total	\$-	\$-	\$800,000	\$-	\$-	\$-	\$800,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

State Special Projects Grants

Project No. NA

Project Cost: \$300,000
 Previous Cost: \$
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for various State Special Projects grants.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Total	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Funding Sources							
Grants Fund	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Total	\$300,000	\$-	\$-	\$-	\$-	\$-	\$300,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Street Maintenance - PW

Project No. NA

Project Cost:	\$7,602,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides additional funding for street maintenance of an ever-increasing number of streets included in the street maintenance program. This project includes preventive maintenance of street infrastructure, crack sealing, acrylic sealing, slurry sealing and overlay based on the age of each street.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Capital Street Projects	\$2,052,000	\$1,500,000	\$1,400,000	\$1,450,000	\$1,200,000	\$-	\$7,602,000
Total	\$2,052,000	\$1,500,000	\$1,400,000	\$1,450,000	\$1,200,000	\$-	\$7,602,000

Funding Sources

Local Rd Maintenance Fund	\$300,000	\$400,000	\$300,000	\$250,000	\$-	\$-	\$1,250,000
County Road Tax	1,752,000	1,100,000	1,100,000	1,200,000	1,200,000	-	6,352,000
Total	\$2,052,000	\$1,500,000	\$1,400,000	\$1,450,000	\$1,200,000	\$-	\$7,602,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Street Sweepers

Project No. NA

Project Cost: \$507,830
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding to replace aging street sweeper equipment.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Heavy Equipment	\$507,830	\$-	\$-	\$-	\$-	\$-	\$507,830
Total	\$507,830	\$-	\$-	\$-	\$-	\$-	\$507,830

Funding Sources

Grants Fund	\$477,374	\$-	\$-	\$-	\$-	\$-	\$477,374
HURF	30,456	-	-	-	-	-	30,456
Total	\$507,830	\$-	\$-	\$-	\$-	\$-	\$507,830

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Tandem-Axle Dump Truck

Project No. NA

Project Cost: \$110,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for the purchase of a tandem axle dump truck for the purpose of maintaining the citywide street system. This will be a replacement vehicle.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Vehicles	\$-	\$110,000	\$-	\$-	\$-	\$-	\$110,000
Total	\$-	\$110,000	\$-	\$-	\$-	\$-	\$110,000
Funding Sources							
HURF	\$-	\$110,000	\$-	\$-	\$-	\$-	\$110,000
Total	\$-	\$110,000	\$-	\$-	\$-	\$-	\$110,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Timekeeping & Scheduling System

Project No. NA

Project Cost: \$91,265
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Financial Services
 Description: Electronic Scheduling and Timekeeping System. Estimate is provided by TeleStaff/Kronos Workforce plus a 25% contingency. Spoke with IT to get quotes on hardware needs & cost estimate.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Vehicles	\$91,265	\$-	\$-	\$-	\$-	\$-	\$91,265
Total	\$91,265	\$-	\$-	\$-	\$-	\$-	\$91,265
Funding Sources							
HURF	\$91,265	\$-	\$-	\$-	\$-	\$-	\$91,265
Total	\$91,265	\$-	\$-	\$-	\$-	\$-	\$91,265
Budget Impact							
Total O&M Costs	\$15,346	\$15,346	\$15,346	\$15,346	\$-	\$-	\$61,384
Total	\$15,346	\$15,346	\$15,346	\$15,346	\$-	\$-	\$61,384

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Tortosa Flood Control Solution Assistance – Crossing
@ Hartman Rd.**

Project No. NA

Project Cost: \$250,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project would reduce flooding at the intersection of Hartman Road.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
Total	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
Funding Sources							
Grants Fund	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
Total	\$250,000	\$-	\$-	\$-	\$-	\$-	\$250,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Transportation Enhancement – Round 16 Sidewalk Cobblestone

Project No. NA

Project Cost: \$81,941
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project will improve the intersection of SR347 and Smith-Enke by rounding the sidewalk cobblestone on the corner adjacent to Walgreen's Pharmacy on the Northwest corner.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
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Expenditures

Design Services (Street Projects)	\$81,941	\$-	\$-	\$-	\$-	\$-	\$81,941
Total	\$81,941	\$-	\$-	\$-	\$-	\$-	\$81,941

Funding Sources

Gen Govt CIP Fund	\$81,941	\$-	\$-	\$-	\$-	\$-	\$81,941
Total	\$81,941	\$-	\$-	\$-	\$-	\$-	\$81,941

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Transportation Revenue Analysis - DS

Project No. NA

Project Cost: \$62,040
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Development Services
 Description: This project is part of Phase II of the Regional Transportation Plan 2015 Update.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Total	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Funding Sources							
County Road Tax	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Total	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Transportation Revenue Analysis - DS

Project No. NA

Project Cost:	\$62,040
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Development Services
Description:	This project is part of Phase II of the Regional Transportation Plan 2015 Update.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Total	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Funding Sources							
County Road Tax	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Total	\$62,040	\$-	\$-	\$-	\$-	\$-	\$62,040
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Union Pacific RR Grade Separation –
White & Parker Rd - PW**

Project No. NA

Project Cost: \$937,187
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project is intended to study and design a grade separation over the Union Pacific Railroad. The Council will be responsible to determining where the crossing is to be built and which existing crossing will be closed.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Capital Street Projects	\$937,187	\$-	\$-	\$-	\$-	\$-	\$937,187
Total	\$937,187	\$-	\$-	\$-	\$-	\$-	\$937,187
Funding Sources							
Grants Fund	\$937,187	\$-	\$-	\$-	\$-	\$-	\$937,187
Total	\$937,187	\$-	\$-	\$-	\$-	\$-	\$937,187
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Van for Community Services Department

Project No. NA

Project Cost: \$35,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: This project funds the purchase of a vehicle which will provide staff with fulltime access to a vehicle that can transport program participants. It will allow Community Services to offer more field trips for seniors, youth and teens.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Vehicles	\$35,000	\$-	\$-	\$-	\$-	\$-	\$35,000
Total	\$35,000	\$-	\$-	\$-	\$-	\$-	\$35,000
Funding Sources							
Parks DIF Fund	\$35,000	\$-	\$-	\$-	\$-	\$-	\$35,000
Total	\$35,000	\$-	\$-	\$-	\$-	\$-	\$35,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

White & Parker – City Hall Property Frontage Half Street Improvements **Project No. 35027**

Project Cost: \$2,750,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project will provide funding for half street improvements on the city property frontage. This project will be needed to handle traffic traveling on White & Parker as an alternative to SR347.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Design Services (Street Projects)	\$500,000	\$-	\$-	\$-	\$-	\$-	\$500,000
Capital Street Projects	-	1,250,000	-	-	-	-	1,250,000
Land	-	1,000,000	-	-	-	-	1,000,000
Total	\$500,000	\$2,250,000	\$-	\$-	\$-	\$-	\$2,750,000
Funding Sources							
Transportation DIF Fund	\$500,000	\$2,250,000	\$-	\$-	\$-	\$-	\$2,750,000
Total	\$500,000	\$2,250,000	\$-	\$-	\$-	\$-	\$2,750,000
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Wildcat Setback & Landscape Analysis- DS

Project No. NA

Project Cost: \$32-870
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Development Services
 Description: This project is for landscaping along the Maricopa-Casa Grande Highway as part of a development agreement.

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 21-25	10-YEAR TOTAL
Expenditures							
Improvements (non-Building)	\$32,870	\$-	\$-	\$-	\$-	\$-	\$32,870
Total	\$32,870	\$-	\$-	\$-	\$-	\$-	\$32,870
Funding Sources							
County Road Tax	\$32,870	\$-	\$-	\$-	\$-	\$-	\$32,870
Total	\$32,870	\$-	\$-	\$-	\$-	\$-	\$32,870
Budget Impact							
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-	\$-





Financial Policies

Introduction

The City of Maricopa, AZ, financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Arizona Revised Statutes for local governments and the City of Maricopa Code. These policies are intended to assist the City Council and City staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions. The Annual Budget is, in itself, a policy document.

Annual Budget

1. The fiscal year of the City of Maricopa shall begin July 1 of each calendar year and will end on June 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.
2. The City Manager, no later than June 1 of each year, shall prepare and submit to the City Clerk, the annual budget covering the next fiscal year, which shall contain the following information:
 - a. The City Manager's Budget Message shall outline the proposed policies for the next fiscal year with explanations of any major changes from the previous years in expenditures and any major changes of proposed policy and a statement regarding the financial condition of the City.
 - b. An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
 - c. An itemized list of proposed expenditures for fund, department and division, and projects for the budget year, as compared to actual expenditures of the last ended fiscal year, and estimated expenditures for the current year compared to adopted budget. Analysis will provide identification of long-term costs in expenditures versus one-time expenditures, for the purpose of long-term budgetary stabilization and sustainability.
 - d. A description of all outstanding bonded indebtedness of the City.
 - e. A statement proposing capital expenditures deemed necessary during the next budget year including recommended provisions for financing and estimates of all future costs.
 - f. A list of capital projects which should be undertaken within the next five succeeding years.
 - g. A five-year financial plan for the General Fund.

3. The City Manager's budget should assume, for each fund, revenues that are equal to, or exceed expenditures. The City Manager's budget message shall explain the reasons for any fund that reflects operating expenditures exceeding operating revenues.
4. A public hearing shall be conducted before the City Council, allowing interested citizens to express their opinions concerning expenditures. The notice of hearing shall be published in the official newspaper of the City not less than 14 days before or more than 20 days before the hearing. (A.R.S. 42-17107)
5. Following the public hearing, the City Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least three days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote. If the City Council fails to adopt the budget, the City shall continue to operate under the existing budget until such time as the City Council adopts a budget for the ensuing fiscal year.
6. Upon final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the City Council shall constitute the official appropriations for the fiscal year. Under conditions which may arise, the City Council may amend or change the budget to provide for any additional expense.
7. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the City Council.

Basis of Accounting and Budgeting

1. The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board (GASB). The City formally adopts an annual budget for all operating funds and the accounts within those funds and utilizes fund accounting.
 - a. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Governmental funds are used to account for the government's general government activities and include the General, Special Revenue and Capital Project funds for the City of Maricopa.
 - b. Governmental funds use the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service resources are provided during the current year for payment of long-term debt principal and interest due early in the following year (not to exceed one month) and, therefore, the expenditures and related liabilities have been recognized. Compensated absences and claims and judgments are recorded only when payment is due. Property taxes, sales taxes, franchise taxes, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. Miscellaneous revenue is not

susceptible to accrual because generally it is not measurable until received in cash. Deferred revenues arise when resources are received by the City before it has legal claim to them, as when grant monies are received prior to meeting all eligibility requirements imposed by the provider. The City utilizes encumbrance accounting for its governmental fund types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

2. The City's annual budgets shall be prepared and adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year-end. Under the City's budgetary process, outstanding encumbrances are evaluated and re-appropriated, as deemed necessary the subsequent fiscal year.
3. The issuance of Statement 34 by the GASB has influenced the creation and reporting of individual funds. GASB 34 essentially mandates dual accounting systems; one for government-wide (i.e. the government as a single entity) reporting and another for individual reporting. The City will continue utilizing the accounting and budgeting processes as described in paragraphs #1 and #2 of this section. However, GASB 34 mandates the flow of economic resources measurement focus and accrual basis of accounting for the government-wide reporting and requires extensive reconciliations be performed to present aggregated fund information in the government-wide reporting model. Therefore, individual operating funds will be created with the objective of reducing fund to government-wide reconciliation as much as possible. The City does not currently utilize proprietary funds. However, individual funds will continue to be examined to determine whether it will be appropriate to account for them as proprietary fund types. Also, the City will limit the use of internal service funds and incorporate the financial transactions of those funds into other governmental funds when applicable.

Budget Administration

1. All expenditures of the City shall be made in accordance with the adopted annual budget. The department level is the legal level of control enacted by the City Council. Budgetary control is maintained at the review of all requisitions of estimated purchase amounts prior to the release of purchase orders to vendors or cash disbursements.
2. The following represents the City's budget amendment policy delineating responsibility and authority for the amendment process. Transfers between expenditure line items in one department may occur with the approval of the Finance and Administrative Services Department and the City Manager when: (1) the transfer does not result in a net increase in the budget for that department, and (2) the transfer will not result in the expenditure of funds for a purpose that is not included the adopted budget. For example, a budgetary transfer may be approved that reallocates budgetary authority from Project A to Project B, when a department has realized budgetary savings on Project A and finds that Project B lacks sufficient budgetary authority to carry-out the goals and objectives set by the City Council. Requests for such transfers will be initiated and recorded in a manner provided by the Finance/Administrative Services Department. Any budgetary transfer that: (1) proposes to spend monies for a purpose that is not included in the adopted budget, and/or (2) will result in an increase in a department's total budget must be approved by a majority vote of the members of the City Council at a public meeting.

Financial Reporting

1. Following the conclusion of the fiscal year, the City's Finance and Administrative Services Department will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting and financial reporting principles established by the GASB. The document shall also satisfy the criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting Program which includes the annual audit report prepared by independent, certified public accountants designated by the City Council.
2. The CAFR shall show the status of the City's finances on the basis of generally accepted accounting principles (GAAP) and presents both government-wide financial statements and fund financial statements.
 - a. The government-wide financial statements (i.e., the statement of net assets and the statement of activities) present financial information about the City as a whole. The reported information includes all of the non-fiduciary activities of the City. For the most part, the effect of internal activity has been removed from these statements. These statements are to distinguish between the governmental and business-type activities of the City. Governmental activities normally are supported by sales taxes and intergovernmental revenues, and are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. As of June 30, 2011, the City had no business-type activities.
 - b. As described in the Basis of Accounting and Budgeting section, fund financial statements present governmental fund financial information using the flow of current financial resources measurement focus and the modified accrual basis of accounting.
3. The Finance/Administrative Services Director shall, within 60 sixty days following the conclusion of each calendar quarter, issue a report to the City Council reflecting the City's financial condition for that quarter. The quarterly report format shall be consistent with the format of the annual budget document.

Revenues

1. To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax can be a somewhat volatile, unpredictable source of revenue, the City will attempt to reduce its dependence on one-time sales tax revenue. Specifically, analysis will put a priority on identification of long-term trends in sales taxes versus one-time sales tax revenues, for the purpose of stabilization of sales tax revenue projections.
2. For every annual property tax levy, the City shall receive from the County assessor the certified property values necessary to calculate the property tax levy limit by February 10 of each tax year. The City shall make the property values provided by the county assessor available for public inspection by February 15 of each tax year. The City shall make notification as to agreement or disagreement with the property tax levy limit to the Property Tax Oversight Commission by February 20 of each fiscal year. If deemed necessary on July 3 of each fiscal year, the City will submit information on involuntary tort judgments and appropriate documentation to the Property Tax Oversight Commission.
3. Since the City of Maricopa is subject to "Truth in Taxation" (when the proposed primary tax levy, excluding amounts that are attributable to new construction, will exceed the tax levy from the preceding tax year), the deadline for the adoption of the tentative budget will be required before June 30 of each fiscal year. The budget will be published once a week for two consecutive weeks prior to the July final adoption date. This publication will include time and place of the budget hearing and

a statement indicating where the proposed budget may be examined. This tentative adoption must be completed, pursuant to state law, on or before the third Monday in July of each fiscal year.

4. The City of Maricopa will hold a public hearing on the budget and adopt a final budget by first City Council meeting in July of each fiscal year. This must be completed, pursuant to state law, by the second Monday in August of each fiscal year.
5. If the City of Maricopa is subject to "Truth in Taxation" requirements, the "Truth in Taxation" notice must be published twice in a newspaper of general circulation in the City. The first publication shall be at least 14, but not more than 20 days, before the date of the hearing for the proposed levy. The second publication must be at least seven but not more than 10 days before the hearing. The hearing must be held at least 14 days before the adoption of the levy. The hearings for "Truth in Taxation," the adoption of the levy and the adoption of the final budget may be combined into one hearing. The "Truth in Taxation" hearing must be held before the adoption of the final proposed budget. The requirements in this section only apply if the primary tax levy (net of construction) is greater than the amount levied by the City in the prior year.
6. The City of Maricopa will adopt the property tax levy on or before the third Monday in August of each fiscal year. This tax levy should be adopted 14 days after the final adoption of the annual City of Maricopa Budget pursuant to Arizona Revised Statute (A.R.S.) 42-17151
7. The City of Maricopa will attempt to establish user charges and fees at a level that attempts to recover the full cost of providing the service.
 - a. User fees should identify the relative costs of serving different classes of customers.
 - b. The City will make every reasonable attempt to ensure accurate measurement of variables impacting taxes and fees (e.g. verification of business sales tax payments, etc.)
8. The City of Maricopa will attempt to maximize the application of its financial resources by obtaining supplementary funding through agreements with other public and private agencies for the provision of public services or the construction of capital improvements.
9. The City of Maricopa will consider market rates and charges levied by other public and private organization for similar services in establishing tax rates, fees and charges.
10. When developing the annual budget, the City Manager shall project revenues from every source based on actual collections from the preceding year and estimated collections of the current fiscal year, while taking into account known circumstances which will impact revenues for the new fiscal year. In consideration of the fluidity potential of actual revenues, the revenue projections for each fund should be made conservatively so that total actual fund revenues exceed budgeted projections.
11. The City of Maricopa will provide sustainability principles and guidelines for all government departments as a tool for behavior and decision making and to be promoted generally to the private sector and general public. These principles are generally related to sustainability as meeting the needs of the present without compromising the ability of future generations to meet their own needs.

Operating Expenditures

1. Operating expenditures shall be accounted, reported and budgeted for in the following major categories:
 - a. Operating, recurring expenditures
 - i. Personal Services

- ii. Professional and Technical
 - iii. Purchased Property Services
 - iv. Other Purchased Services
 - v. Supplies
 - b. Operating, non-recurring expenditures
 - i. Capital Outlay
2. The annual budget shall appropriate sufficient funds for operating and recurring expenditures necessary to maintain the established quality and scope of City services.
 3. Personal Services expenditures will reflect the staffing needed to provide established quality and scope of City services. To attract and retain employees necessary for providing high-quality service, the City shall, at a minimum, maintain a compensation and benefit package competitive with the public and, when quantifiable, private service industries.
 4. Supplies expenditures shall be sufficient for ensuring the optimal productivity of City employees.
 5. Purchased Property Service expenditures shall be sufficient for addressing the deterioration of the City's capital assets. Purchased Property Services should be conducted to ensure a relatively stable level of expenditures for every budget year.
 6. The City of Maricopa will regularly evaluate its agreements with private contractors to ensure the established levels of services are performed at the optimal productivity and sufficient levels for the City.
 7. Capital equipment is defined as equipment that exceeds \$10,000 and has a useful life of greater than one year. Existing capital equipment shall be replaced when needed to ensure the optimal productivity of City employees.
 8. Expenditures for additional capital equipment shall be made to enhance employee productivity, improve quality of services or expand scope of service.
 9. To assist in controlling the growth of operating expenditures, operating departments within the General Fund will submit their annual budgets to the City Manager with well-defined goals and objectives directing spending within departments.

Fund Balances

Policy on Stabilization Funds is developed to maintain the fund balance of the various operating funds at a level sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies, events and circumstances.

1. The City shall strive to maintain the General Fund undesignated fund balance at 30% of current year budget expenditures. After completion of the annual audit, if the undesignated fund balance exceeds 30%, the excess may be specifically designated for subsequent year expenditures.
2. Fund Balance may be used for emergencies, non-recurring expenditures or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize fund balance.
3. The City shall strive to reserve 50% of the identified one-time revenues received each year. These funds may be used to fund one-time expenditures, such as capital projects, with consideration for on-going future costs.

4. The City shall maintain sufficient reserves in its debt service funds which shall equal or exceed the reserve fund balances required by bond indentures.

Fund Transfers

1. There will be no operating transfers between funds without the approval of the City Council.
2. Fund transfers between funds may occur, with approval of the City Council, when surplus fund balances are used to support non-recurring capital expenditures or when needed to satisfy debt service obligations.

Investment Policy

Section 1: Purpose

The purpose of this policy is to create a guide for the investment of City funds and to take advantage of resources not available to the City through the Local Government Investment Pool maintained by the Arizona State Treasurer's Office.

Therefore, it is the investment policy of the City and its designee, the Finance Director to maintain the safety of principal, maintain liquidity to meet cash flow needs and provide competitive investment returns as identified below. The Finance Director will strive to invest with the judgment and care that prudent individuals would exercise in their own affairs.

Section 2: Governing Authority

The City invest in conformance with Federal, State and other legal requirements, primarily outlined in A.R.S. §35-323.

Section 3: Scope

This policy applies to the City's investments.

The City will consolidate cash and reserve balances from all funds to maximize investment earnings and increase efficiencies with investment management pricing, safekeeping costs and administration costs, except for cash in certain restricted and/or trust funds, which are exempted from this policy.

Investment income will be allocated to funds based on their respective participation and in accordance with generally accepted accounting principles.

Investments that need to restrict yield for purposes of the Internal Revenue Service's Arbitrage Bond Regulations will be deposited into a separate account and invested in a manner that meets IRS arbitrage guidelines.

Section 4: Investment Policy Objectives

The primary investment objectives of the City in order of priority are safety, liquidity, and optimal yield as defined below:

1. Safety - Investments shall preserve capital. The objective will be to prudently mitigate credit risk and interest rate risk. It is understood by the City that no investment is completely free of risk.
 - a. Credit Risk – The City will mitigate credit risk, which is defined as the risk of loss due to the failure of the security issuer or backer, by:
 - i. Limiting investments in the portfolio to the asset classes designated as acceptable in A.R.S. §35-323. When possible, analysis of the credit worthiness of debt issuers held in the portfolio should be conducted annually to guard against investing in weak or deteriorating credit situations;
 - ii. Diversifying the investment portfolio to limit potential losses. Specific diversification parameters will be noted in Section 8;
 - iii. Utilizing external research and advice on current global economic condition and impacts on domestic corporate credit quality.
 - b. Interest Rate Risk – The City will mitigate interest rate risk, which is defined as the risk that the market value of securities will decline due to increases in market interest rates subsequent to their purchase and prior to their maturity, by:
 - i. Structuring the investment portfolio so that securities mature concurrent with cash requirements for operations, thereby avoiding, as much as possible, the need to sell securities into an adverse market environment prior to maturity;
 - ii. Utilizing external research and advice on current interest rate outlook and global economic condition to optimize portfolio duration strategy.
2. Liquidity - The investment portfolio shall remain sufficiently liquid to meet anticipated cash flows by structuring the portfolio so that securities mature concurrent with anticipated cash flow needs (static liquidity). Furthermore, because all cash demands cannot be anticipated, the portfolio should consist of securities with an active secondary market (dynamic liquidity).
3. Optimal Yield – The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core investments are limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall generally be held until maturity with the following exceptions:
 - a. A security with declining credit may be sold early to minimize loss of principal.
 - b. A security swap would improve the quality or yield in the portfolio.
 - c. Liquidity needs of the portfolio require that the security be sold.

Section 5: Investment Management Authority

Authority to manage internally or to delegate investment management to an external manager is granted to the Finance Director. If all or a portion of the investments are managed externally, the Finance Director is responsible for:

1. Periodic investment portfolio reporting;
2. Evaluating the performance of the externally managed portfolio;
3. Monitoring manager compliance with the investment policy;

4. Conveying investment needs to the external manager;
5. Developing investment strategy with the external manager.

Section 6: Authorized Financial Institutions, Depositories, and Broker/Dealers

1. A list will be maintained of financial institutions and depositories authorized to provide investment services. In addition, a list will be maintained of approved security broker/dealers selected by creditworthiness (e.g. a minimum capital requirement of \$ 10,000,000 and at least five years of operation). These may include "primary" dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule).
2. All financial institutions and broker/dealers who desire to become qualified for investment transactions must supply the following as appropriate:
 - a. Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines.
 - b. Proof of certification by the Financial Industry National Regulatory Association (FINRA) (not applicable to Certificate of Deposit counterparties)
 - c. Proof of state registration
 - d. Completed broker/dealer questionnaire (not applicable to Certificate of Deposit counterparties)
 - e. Certification of having read and understood and agreeing to comply with the City's investment policy.
 - f. Evidence of adequate insurance coverage.
3. An annual review of the financial condition and registration of all qualified financial institutions and broker/dealers will be conducted by the finance director.

Section 7: Portfolio Criteria

Acceptable Asset Classes - Consistent with the City's investment policy objectives and A.R.S. §35-323A, the following investments will be permitted by this policy:

1. Certificates of deposit in eligible depositories.
2. Interest bearing savings accounts in banks and savings and loan institutions doing business in this state whose accounts are insured by federal deposit insurance for their industry, but only if deposits in excess of the insured amount are secured by the eligible depository to the same extent and in the same manner as required under this article.
3. Repurchase agreements with a maximum maturity of one hundred eighty days.
4. The pooled investment funds established by the state treasurer pursuant to A.R.S. § 35-326.
5. Obligations issued or guaranteed by the United States or any of the senior debt of its agencies, sponsored agencies, corporations, sponsored corporations or instrumentalities.
6. Bonds or other evidences of indebtedness of this state or any of its counties, incorporated cities or towns or school districts.
7. Bonds, notes or evidences of indebtedness of any county, municipal district, municipal utility or special taxing district within this state that are payable from revenues, earnings or a special tax specifically pledged for the payment of the principal and interest on the obligations, and for the payment of which a lawful sinking fund or reserve fund has been established and is being maintained,

but only if no default in payment on principal or interest on the obligations to be purchased has occurred within five years of the date of investment, or, if such obligations were issued less than five years before the date of investment, no default in payment of principal or interest has occurred on the obligations to be purchased nor any other obligations of the issuer within five years of the investment.

8. Bonds, notes or evidences of indebtedness issued by any county improvement district or municipal improvement district in this state to finance local improvements authorized by law, if the principal and interest of the obligations are payable from assessments on real property within the improvement district. An investment shall not be made if:
 - a. The face value of all such obligations, and similar obligations outstanding, exceeds fifty per cent of the market value of the real property, and if improvements on which the bonds or the assessments for the payment of principal and interest on the bonds are liens inferior only to the liens for general ad valorem taxes.
 - b. A default in payment of principal or interest on the obligations to be purchased has occurred within five years of the date of investment, or, if the obligations were issued less than five years before the date of investment, a default in the payment of principal or interest has occurred on the obligations to be purchased or on any other obligation of the issuer within five years of the investment.
9. Commercial paper of prime quality that is rated "P1" by Moody's investor's service or rated "A1" or better by Standard and Poor's rating service or their successors. All commercial paper must be issued by corporations organized and doing business in the United States.
10. Bonds, debentures and notes that are issued by corporations organized and doing business in the United States and that are rated "A" or better by Moody's Investor Service or Standard and Poor's rating service or their successors.
11. All other investments of operating funds are thereby prohibited from consideration for investment. Furthermore, the City may desire to be more conservative in its investment portfolio and restrict or prohibit certain of the investments listed above.
12. The Finance Director shall invest trust and restricted funds in accordance with A.R.S. §35-324, A.R.S. §35-328 and the terms of the trust or controlling documents, if any.

Benchmark – The performance of an actively managed portfolio on behalf of the City will be expected to at least match the performance of the Local Government Investment Pool during any one-year period. Occasionally, based on the liquidity needs and the portfolio strategy of the City it may be reasonable and desirable to measure portfolio performance against a total return benchmark. The Finance Director shall define such a benchmark.

Maturity Parameters:

- a. Operating Funds Maximum Maturity: 3 Years
- b. Operating Funds Weighted Average Maturity 1.5 Years
- c. Maximum Maturity for Repurchase Agreements: 180 Days

Concentration and Diversification – At the time of purchase a maximum of 5% of the market value of the portfolio may be invested in debt issued by any single entity. Debt backed by the United States Treasury or GSE's are exempt from this concentration criterion.

Minimum Acceptable Credit Quality – As indicated in the table below, all corporate portfolio holdings at the time of purchase must have a minimum rating (*) by at least one of the Nationally Recognized Statistical Rating Organizations (NRSRO’s).

Short Term Rating	Not lower than the City of Maricopa current G.O. Bond Rating or its commensurate short term rating *
Long Term Rating	One grade higher than the City of Maricopa current G.O. Bond Rating *

*In no case shall the rating be lower than that required by A.R.S. §35-323, as amended.

Safekeeping and Custody:

- a. Delivery vs. Payment - All trades of marketable securities will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds.
- b. Safekeeping - Securities will be held by a custodian selected by the City and evidenced by custodial reports. The safekeeping institution shall annually provide a copy of their most recent report on internal controls (Statement of Auditing Standards No. 70, or SAS 70).

Section 8: Reporting

1. The Finance Director shall report investment activity to the Council at least quarterly. The purpose of the report is to enable the City to ascertain whether investment activities during the reporting period have conformed to the investment policy. The report should include:
2. A list of individual securities held at the end of the reporting period;
 - a. The realized and unrealized gains or losses in the portfolio;
 - b. The maturity date of each security held in the portfolio;
 - c. The book value and market value of each security in the portfolio;
 - d. The percentage of the total portfolio market value that each security represents;
 - e. The yield to maturity of the portfolio and of each security held in the portfolio;
 - f. The periodic interest earnings of each security held in the portfolio;
 - g. The credit quality of each security held in the portfolio;
 - h. The weighted average maturity of the portfolio;
 - i. A periodic summary of portfolio transactions, including fees incurred for external management and custody services.
3. Custodian Reconciliation – The report of investment holdings shall be reconciled within 30 days of the close of each month to the Finance Director’s custodian bank. Discrepancies shall be reported to the Finance Director.

Section 9: Ethics and Conflicts of Interest

Officers and employees involved in the investment process shall refrain from personal business activities that could conflict with the proper execution and management of the investment program or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose, within sixty (60) days, any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with which business is conducted on behalf of the City.

Section 10: Investment Policy Guideline Glossary

1. U.S. Treasury Bills, Notes and Bonds: U.S. government guaranteed securities. Represent the most liquid and creditworthy security in the domestic market.
2. U.S. Federal Agency Securities: Debt obligations issued by agencies of the U.S. government such as the Federal National Mortgage Association (FNMA) and the Federal Farm Credit Bank (FFCB). While not explicitly guaranteed by the government, the securities are generally traded with an “implied” guarantee.
3. Repurchase Agreements: Standardized, simultaneous purchase and sale of the same security by approved brokers/dealers. Repurchase Agreements are, in effect, short-term (overnight) loans collateralized by securities. Two types of collateral are authorized: U.S. Treasury securities and U.S. Government Agency securities.
4. Commercial Paper: An unsecured promissory note (maturities 1-270 days) issued by banks, corporations, public entities and finance companies.
5. Corporate Notes and Bonds: Corporate debt instrument. Maturities range from nine months to 30 years.
6. Floating Rate Securities: Corporate or Federal Agency debt in which the periodic coupon is reset based upon a formula stated at the time of issue.
7. Municipal Obligations: Taxable or tax-exempt municipal securities typically secured by general governmental funds from tax revenue or a municipally operated enterprise.
8. Certificates of Deposit: A marketable receipt for funds deposited in a bank or thrift institution for a specific time period at a stated rate of interest.
9. Funds Maximum Maturity: The longest acceptable time to maturity that any one security in the portfolio may have at the time of purchase.
10. Maximum Maturity for Repurchase Agreements: The longest acceptable time to maturity that any one repurchase agreement in the portfolio may have at the time of purchase.
11. Portfolio Duration Target: Duration is the weighted average maturity of a portfolio’s cash flows, where the present values of the cash flows serve as the weights. Thus, portfolio duration target is a pre-determined duration at which a portfolio is expected to be maintained.
12. Portfolio Duration Range: An acceptable range in which the actual portfolio duration can deviate from the Portfolio Duration Target.
13. Prudence: The standard of prudence to be used by investment officials shall be the “prudent person” standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy. The

“prudent person” standard states that, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” Source :GFOA Sample Investment Policy

14. Delegation of Authority: Authority to manage the investment program is granted to the Finance Director or his designee and derived from the following: A.R.S. §§35-321, 35 323. Responsibility for the operation of the investment program is hereby delegated to the investment officer, who shall act in accordance with established written procedures and internal controls for the operation of the investment program consistent with this investment policy. Procedures should include references to: safekeeping, delivery vs. payment, investment accounting, repurchase agreements, wire transfer agreements and collateral/depository agreements. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the investment officer. The investment officer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials. Source: GFOA Sample Investment Policy
15. Weighted Average Maturity: The weighted average time until all securities in a portfolio mature.

Capital Finance

Capital Project Expenditures

Capital Improvement Plan (CIP)

1. The CIP is a policy document that communicates timing and costs associated with constructing, staffing, maintaining and operating publicly financed facilities and improvements typically with a total cost over \$25,000. Capital expenditures that are less than \$25,000 are typically considered Operating Capital and are expended from the City's operating funds.
2. The CIP includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects beyond the five-year horizon.
3. All costs for the five-year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation and changes in plans and circumstances.
4. The CIP is reviewed and updated annually, with a target date set in December of each year.
5. The CIP also serves as a foundation for the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.
6. The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
7. Projects included within the five-year program should have sound cost estimates, an identified site and verified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
8. The identification of a project within the five-year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

The CIP Budget Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council annually. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent annual budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects, within the first two years of the program, need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

Debt Issuance

1. The City may issue debt to finance capital projects in accordance with the Capital Improvement Plan.
2. The City will issue debt with a target maturity ranging between five (5) and thirty (30) years with the final maturity not to exceed the useful life of the capital project.
3. Where possible, the City will structure debt issues to create annual level debt service payments
4. The City will use investment earnings from debt proceed to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.
5. The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
6. The City may issue the following types of long-term debt:
 - a. General Obligation Bonds authorized by voters and repaid with secondary property taxes or from other lawfully available and authorized sources.
 - b. Revenue Bonds authorized, as required, by either voters or the Council and repaid by revenue generated by the capital project, highway user revenues, excise taxes, or other lawfully available and authorized sources.
 - c. Annual Appropriation Debt authorized by the Council and repaid by lawfully available and authorized sources.
 - d. Assessment Bonds authorized by the Council after the Council forms a special taxing district in accordance with State statutes.

7. The City may oversee the issuance of Community Facility District debt in accordance with the City's expanded policy on Community Facility Districts.
8. The City will prohibit the City's financial advisor from underwriting any debt directly issued by the City or special districts sponsored by the City within a negotiated underwriting of debt offered through public sale. This underwriting prohibition does not include:
 - a. competitive bond sales when the City authorizes the financial advisor to submit a competitive bid,
 - b. conduit bond issues by financing authorities on behalf of the City, and limited offerings, private placements, or other underwritings not offered through public sale.

Debt Management: Written Policies and Procedures for Tax-Advantaged Bonds

Section 1: Purpose

1. The City has issued and may in the future issue tax-exempt obligations (including, without limitation, bonds, notes, loans, leases and certificates), tax credit obligations and "direct-pay" tax credit obligations (together, "tax-advantaged bonds") that are subject to certain requirements under the Internal Revenue Code of 1986, as amended (the "Code").
2. The City has established these policies and procedures (the "Procedures") to ensure the City complies with applicable Code requirements. These Procedures and requirements contained in the Arbitrage and Tax Certificate (the "Tax Certificate") or other operative documents related to an issuance of tax-advantaged bonds, are written procedures for ongoing compliance with applicable Federal tax requirements and for timely identification and remediation of violations of such requirements.

Section 2: Responsible Officer

1. The Finance Director (the "Responsible Officer") will have overall responsibility to ensure the City complies with these Procedures.
2. The Responsible Officer shall identify additional persons who will be responsible for the Procedures, notify them of their responsibilities, and provide copies of the Procedures. Upon employee or officer transitions, new personnel should be advised of responsibilities under the Procedures to ensure they understand the importance of the Procedures.
3. The Responsible Officer and other responsible persons shall receive appropriate training that includes the review of and familiarity with:
 - a. these Procedures,
 - b. applicable Code requirements,
 - c. tax-advantaged bonds that must be monitored,
 - d. facilities (or portions thereof) financed with proceeds of tax-advantaged bonds,
 - e. requirements contained in the Tax Certificate or other operative documents contained in the transcript, and
 - f. procedures required to correct noncompliance with Code requirements in a timely manner.

Section 3: Change in Bond Terms

If any changes to the terms of the bonds are contemplated, bond counsel must be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds.

Section 4: Issue Price for Tax-Advantaged Bonds and Premium Limit for Direct-Pay Bonds

1. To document the issue price of tax-advantaged bonds, the Responsible Officer shall consult with bond counsel and obtain a written certification from the underwriter, placement agent or other bond purchaser as to the offering price of the bonds in a form and substance acceptable to the City and bond counsel.
2. Prior to issuing Direct-Pay Bonds such as Build America Bonds or similar bonds authorized in the future, the Responsible Officer shall consult with bond counsel and the City's financial advisors to assure that the premium on each maturity of the Direct-Pay Bonds (stated as a percentage of principal amount) does not exceed one-quarter of one-percent (0.25%) multiplied by the number of complete years to the earlier of the final maturity of the bonds or, generally, the earliest call date of the bonds, and that the excess of the issue price of the bonds over the price at which the bonds are sold to the underwriter or placement agent, when combined with other issuance costs paid from proceeds of the bonds, does not exceed 2% of the sale proceeds of the bonds.

Section 5: IRS Filings

The Responsible Officer will confirm that bond counsel has filed the applicable IRS information reports on a timely basis, and maintain copies of such forms including evidence of timely filing as part of the issue transcript. The information reports vary by type of tax-advantaged bonds and can include:

1. Forms 8038, 8038G, 8038-B, or 8038-TC applicable to most tax-advantaged bonds.
2. Form 8038-CP for Direct-Pay Bonds (including Build America Bonds) to ensure the proper amount of interest is reported and the proper amount of subsidy is requested for each interest payment date. If the Subsidy is to be paid to a person other than the City (i.e., the bond trustee), the Responsible Officer shall obtain and record the contact information of that person, and ensure that it is properly shown on Form 8038-CP so that the direct payment will be made to the proper person.
3. Forms 8038-T or 8038-R applicable to the payment of rebate or yield reduction payments in a timely manner as further detailed in Section 11. The Responsible Officer shall also monitor if the City is eligible to receive a refund of prior rebate payments and file for a refund using an IRS Form 8038-R.

Section 6: Use of Proceeds

The Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed in this section.

1. Consistent Accounting Procedures. Maintain clear and consistent accounting procedures for tracking the investment and expenditures of bond proceeds, including investment earnings on bond proceeds.
2. Reimbursement Allocations at Closing. At or shortly after closing of a bond issue, ensure that any allocations for reimbursement expenditures comply with the Tax Certificate

3. Timely Expenditure of Bond Proceeds Monitor that sale proceeds and investment earnings are spent in a timely fashion consistent with the requirements of the Tax Certificate.
4. Costs of Issuance With respect to Direct-Pay Bonds and qualified private activity bonds, monitor that no more than 2% of the sale proceeds are used to pay costs of issuance.
5. Qualified Use of Proceeds As required by the type of tax-advantaged bonds issued and in coordination with Bond Counsel:
 - a. Determine the correct amount of available project proceeds.
 - b. Monitor that 100% of sale proceeds and investment earnings (other than costs of issuance or a reasonably required reserve fund) are allocated to eligible and qualifying expenditures in a timely fashion consistent with the Tax Certificate.
 - c. As applicable, ensure compliance with "Davis Bacon" requirements.
 - d. As applicable, redeem bonds in accordance with Code requirements.
6. Requisitions Utilize requisitions to draw down bond proceeds, and ensure that each requisition details when and how bond proceeds were spent – review requisitions before submission to ensure proper use of bond proceeds to minimize reallocations.
7. Final Allocation. Ensure a final allocation of bond proceeds and investment earnings to qualifying expenditures is made if bond proceeds are allocated to project expenditures on a basis other than "direct tracing" (direct tracing means treating the bond proceeds as spent as shown in the accounting records for bond draws and project expenditures). An allocation other than "direct tracing" is often made to reduce the private business use. This allocation must be made within 18 months after the later of the date the expenditure was made or the date the project was placed in service, but not later than five years and 60 days after the date the bonds are issued (or 60 days after the bond issue is retired, if earlier). Bond counsel can assist with the final allocation of bond proceeds to project costs. Maintain a copy of the final allocation in the records for the tax-advantaged bond.
8. Maintenance and Retention of Records Relating to Proceeds. Maintain records of all project and other costs (e.g., costs of issuance, credit enhancement and capitalized interest) and uses (e.g., deposits to a reserve fund) for which bond proceeds were spent or used. These records should be maintained separately for each issue of bonds for the period indicated under Section 13.

Section 7: Monitoring Private Business Use

For tax-advantaged bonds subject to the private activity bond limitations provided in the Code (e.g., governmental bonds and qualified 501(c)(3) bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.

1. Identify Bond-Financed Facilities. Identify or "map" which outstanding bond issues financed which facilities and in what amounts.
2. Review of Contracts with Private Persons. Review all of the following contracts or arrangements with non-governmental persons or organizations or the federal government (collectively referred to as "private persons") for bond-financed facilities which could result in private business use of the facilities:
 - a. Sales of bond-financed facilities;
 - b. Leases of bond-financed facilities;
 - c. Management or service contracts relating to bond-financed facilities;
 - d. Research contracts under which a private person sponsors research in bond-financed facilities; and

- e. Any other contracts involving “special legal entitlements” (such as naming rights or exclusive provider arrangements) granted to a private person with respect to bond-financed facilities.
3. Counsel Review of New Contracts or Amendments. Before amending an existing agreement with a private person or entering into any new lease, management, service, or research agreement with a private person, consult counsel to review such amendment or agreement to determine if it results in private business use.
4. Establish Procedures to Ensure Proper Use and Ownership. Establish procedures to ensure that bond-financed facilities are not used for private use without written approval of the Responsible Officer or other responsible person. For qualified 501(c)(3) bonds, establish procedures to ensure that the bond-financed facilities continue to be owned by a qualified 501(c)(3) organization or a governmental unit
5. Analyze Use. Analyze any private business use of bond-financed facilities and, for each issue of bonds, determine whether the 10% limit on private business use (5% in the case of qualified 501(c)(3) bonds or “unrelated or disproportionate” private business use) is exceeded, and contact bond counsel or other tax advisors if either of these limits appears to be exceeded.
6. Remediation if Limits Exceeded. If it appears that private business use limits are exceeded, immediately consult with bond counsel to determine if a remedial action is required. If tax-advantaged bonds are required to be redeemed or defeased to comply with remedial action rules, such redemption or defeasance must occur within 90 days of the date a deliberate action is taken that results in a violation of the private business use limits.
7. Maintenance and Retention of Records Relating to Private Use. Retain copies of all of the above contracts or arrangements with private persons for the period indicated under Section 13.

Section 8: Monitoring Use of Facilities Financed with Qualified Private Activity Bonds

For tax-advantaged bonds not subject to the private activity bond limitations, but subject to Code limitations as to the qualifying use of proceeds and qualifying use of bond-financed facilities (e.g., exempt facility bonds, qualified small issue bonds and qualified redevelopment bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.

1. Identify Bond-Financed Facilities. Indemnify or “map” bond-financed facilities and assure that use is for an appropriate purpose.
2. Review of Contracts with Private Persons. If the bond-financed facilities are required to be governmentally owned, examine all leases, management contracts or other contracts with private persons to assure compliance with applicable safe-harbors for governmental ownership provided in the Code. Before amending an existing agreement or entering into any new lease, management or other contract, consult bond counsel to review such amendment or agreement to determine whether it complies with applicable safe harbors.
3. Establish Procedures to Monitor Use. Establish procedures to monitor that bond-financed facilities are not used for non-qualifying purposes. Require users of facilities to immediately notify the Responsible Officer or other responsible person if a change in use of the facilities is contemplated or occurs.
4. Remediation if Limitations Exceeded. If qualified use of facilities financed with tax-advantaged bonds changes to a non-qualified use, consult with bond counsel to determine if a remedial action. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial

action rules, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.

5. Maintenance and Retention of Records Relating to Qualifying Use. Retain copies of all of the above contracts or arrangements with private persons for the period indicated under Section 13 below.

Section 9: Loan of Bond Proceeds

The Responsible Office or other responsible person shall consult bond counsel if a loan of proceeds of tax-advantaged bonds is contemplated. If proceeds of tax-advantaged bonds are permitted under the Code to be loaned to other entities and are in fact so loaned, require that the entities receiving a loan institute policies and procedures similar to the Procedures to ensure loan proceeds and financed facilities comply with Code limitations. Require loan recipients to annually report to the City ongoing compliance with the Procedures and Code requirements.

Section 10: Special Requirements Applicable to Specified Tax Credit Bonds

The Code has imposed in the past and may impose in the future additional requirements for "Specified Tax Credit Bonds." The Responsible Officer or other responsible person shall ensure and monitor the requirements of this section are met.

1. Davis-Bacon Prevailing Wage Rate Requirements. As required by applicable enabling statutes, some tax-advantaged bonds including Specified Tax Credit Bonds may require federal prevailing wage requirements (Davis-Bacon).
2. Spending Requirements. As required by applicable enabling statutes, Special Tax Credit Bonds have the following spending requirements:
 - a. 100% of sale proceeds and investment earnings must be spent within the 3 year period beginning on the date of issuance (the "expenditure period");
 - b. a binding commitment with a third party to spend at least 10 percent of the sale proceeds and investment earnings (other than costs of issuance) ("available project proceeds") will be incurred within the six month period beginning on the date of issuance;
 - c. to the extent less than 100% of available project proceeds are not spent by the end of the expenditure period for qualified purposes, the City must redeem all of the "nonqualified bonds" within 90 days after the end of the expenditure period (with the assistance of bond counsel);
 - d. the expenditure period may be extended beyond the initial three year period by the U.S. Treasury upon the request of the City when failure to spend the available project proceeds within three years was due to a reasonable cause and that spending will continue with due diligence.
3. Sinking Funds. Special rules permit Specified Tax Credit Bonds to be structured with sinking funds not be subject to rebate. These sinking funds must be structured as follows:
 - a. the sinking fund may not be funded more rapidly than in equal monthly installments;
 - b. the sinking fund may only be funded in an amount not greater than the amount necessary to repay the bond issue; and
 - c. the yield on the investments in the sinking fund may not exceed the published permitted sinking fund yield for the sale date (which is set forth in the Tax Certificate).
4. Prohibition on Financial Conflicts of Interest. Upon the issuance of Specified Tax Credit Bonds, the City certified that applicable State and local laws governing conflicts of interest were followed with respect to the bonds. If the U.S. Treasury prescribes additional conflicts of interest rules with respect to the Specified Tax Credit Bonds, such rules must also be satisfied.

5. Additional Rules Applicable to Specified Tax Credit Bonds. New clean renewable energy bonds, energy conservation bonds, qualified school construction bonds and qualified zone academy bonds each have requirements that are applicable to the use of proceeds or eligibility as a Specified Tax Credit Bond. The Responsible Officer should consult the Tax Certificate and establish procedures to monitor compliance applicable to the City's Specified Tax Credit Bonds.

Section 11: Arbitrage and Rebate Compliance

The Responsible Officer or other responsible person shall monitor compliance with the requirements detailed in this section.

1. Review Tax Certificate. Review each Tax Certificate to understand requirements applicable to each tax-advantaged bond issue.
2. Arbitrage Yield. Record the arbitrage yield of the bond issue, as shown on IRS Form 8038-G, 8038-B, 8038-TC or other applicable form. If the bonds are variable rate bonds, yield must be determined on an ongoing basis over the life of the bonds as described in the Tax Certificate.
3. Temporary Periods. Review the Tax Certificate to determine the "temporary periods" for each bond issue, which are the periods during which proceeds of bonds may be invested without yield restriction
4. Post-Temporary Period Investments. Ensure that any investment of bond proceeds after applicable temporary periods is at a yield that does not exceed the applicable bond yield, unless yield reduction payments can be made pursuant to the Tax Certificate.
5. Monitor Temporary Period Compliance. Monitor that bond proceeds and investment earnings are expended promptly after the bonds are issued in accordance with the three-year or five-year temporary periods for investment of bond proceeds and to avoid "hedge bond" status.
6. Monitor Yield Restriction Limitations. Identify situations in which compliance with applicable yield restrictions depends upon later investments (e.g., the purchase of 0% State and Local Government Securities from the U.S. Treasury for an advance refunding escrow). Monitor and verify that these purchases are made as contemplated
7. Establish Fair Market Value of Investments. Ensure that investments acquired with bond proceeds satisfy IRS regulatory safe harbors for establishing fair market value (e.g., through the use of bidding procedures), and maintaining records to demonstrate satisfaction of such safe harbors. Consult the Tax Certificate for a description of applicable rules.
8. Credit Enhancement, Hedging and Sinking Funds. Consult with bond counsel before engaging in credit enhancement or hedging transactions relating to a bond issue, and before creating separate funds that are reasonably expected to be used to pay debt service on bonds. Maintain copies of all contracts and certificates relating to credit enhancement and hedging transactions related to a bond issue.
9. Grants/Donations to Governmental Entities. Before beginning a capital campaign or grant application that may result in gifts that are restricted to bond-financed projects (or, in the absence of such a campaign, upon the receipt of such restricted gifts), consult bond counsel to determine whether replacement proceeds may result that are required to be yield restricted
10. Bona Fide Debt Service Fund. After bond proceeds have been spent, ensure that the debt service fund meets the requirements of a "bona fide debt service fund," i.e., one used primarily to achieve a proper matching of revenues with debt service that is depleted at least once each bond year, except for a reasonable carryover amount not to exceed the greater of: (i) the earnings on the fund for the immediately preceding bond year; or (ii) one-twelfth of the debt service on the issue for the

immediately preceding bond year. To the extent that a debt service fund qualifies as a bona fide debt service fund for a given bond year, the fund is not subject to yield restriction for that year.

11. Debt Service Reserve Funds. Ensure that amounts invested in any reasonably required debt service reserve fund do not exceed the least of: (i) 10% of the stated principal amount of the bonds (or the sale proceeds of the bond issue if the bond issue has original issue discount or original issue premium that exceeds 2% of the stated principal amount of the bond issue plus, in the case of premium, reasonable underwriter's compensation); (ii) maximum annual debt service on the bond issue; or (iii) 125% of average annual debt service on the bond issue.
12. Rebate and Yield Reduction Payment Compliance. Review the Arbitrage Rebate covenants contained in the Tax Certificate. Subject to certain rebate exceptions described below, investment earnings on bond proceeds at a yield in excess of the bond yield (i.e., positive arbitrage) generally must be rebated to the U.S. Treasury, even if a temporary period exception from yield restriction allowed the earning of positive arbitrage.
 - a. Ensure that rebate and yield reduction payment calculations will be timely performed and payment of such amounts, if any, will be timely made. Such payments are generally due 60 days after the fifth anniversary of the date of issue of the bonds, then in succeeding installments every five years. The final rebate payment for a bond issue is due 60 days after retirement of the last bond of the issue. The City should hire a rebate consultant if necessary.
 - b. Review the rebate section of the Tax Certificate to determine whether the "small issuer" rebate exception applies to the bond issue.
 - c. If the 6-month, 18-month, or 24-month spending exceptions from the rebate requirement (as described in the Tax Certificate) may apply to the bonds, ensure that the spending of proceeds is monitored prior to semi-annual spending dates for the applicable exception
 - d. Make rebate and yield reduction payments and file Form 8038-T in a timely manner.
 - e. Even after all other proceeds of a given bond issue have been spent, ensure compliance with rebate requirements for any debt service reserve fund and any debt service fund that is not exempt from the rebate requirement (see the Arbitrage Rebate covenants contained in the Tax Certificate).
13. Maintenance and Retention of Arbitrage and Rebate Records. Maintain records of investments and expenditures of proceeds, rebate exception analyses, rebate calculations, Forms 8038-T, and rebate and yield reduction payments, and any other records relevant to compliance with the arbitrage restrictions for the period indicated in Section 13 below.

Section 12: Record Retention

For each issue of bonds or other obligations of the City, the Responsible Officer or other responsible person shall ensure and monitor the transcript and all records and documents described in these Procedures will be maintained while any of the bonds are outstanding and during the three-year period following the final maturity or redemption of that bond issue, or if the bonds are refunded (or re-refunded), while any of the refunding bonds are outstanding and during the three-year period following the final maturity or redemption of the refunding bonds.

Long-Term Financial Plans

1. The City will adopt the annual budget in the context of a comprehensive financial plan for the General Fund. Financial plans for other funds may be developed as needed.
2. The General fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process.



Supplemental Information

The following section contains additional information to help the user understand the City's budget document.



RESOLUTION NO. 15-29

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF MARICOPA, ARIZONA, ADOPTING BUDGET FOR THE FISCAL YEAR 2015-2016.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 19, 2015, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of Maricopa, Arizona, and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 16, 2015, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

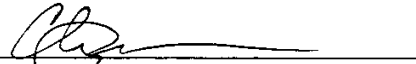
WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 16, 2015, at City Hall for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A).

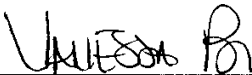
NOW, THEREFORE, BE IT RESOLVED, by the Mayor and City Council of the City of Maricopa, Arizona that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced, or changed, are hereby adopted as the budget of the City of Maricopa, Arizona for the fiscal year 2015-2016.

PASSED AND ADOPTED by the Mayor and City Council of the City of Maricopa, Arizona, this 16th day of June, 2015.

APPROVED:



Christian Price
Mayor

ATTEST:


Vanessa Bueras, CMC
City Clerk



APPROVED AS TO FORM:


Denis Fitzgibbons
City Attorney

CITY OF MARICOPA
Tax Levy and Tax Rate Information
Fiscal Year 2016

	2015	2016
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>11,185,209</u>	\$ <u>11,617,914</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>10,333,323</u>	\$ <u>10,522,453</u>
B. Secondary property taxes	<u>4,945,428</u>	<u>3,732,776</u>
C. Total property tax levy amounts	\$ <u>15,278,751</u>	\$ <u>14,255,229</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>9,827,005</u>	
(2) Prior years' levies	<u>75,000</u>	
(3) Total primary property taxes	\$ <u>9,902,005</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>4,945,428</u>	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ <u>4,945,428</u>	
C. Total property taxes collected	\$ <u>14,847,433</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>4.9842</u>	<u>4.7845</u>
(2) Secondary property tax rate	<u>2.3561</u>	<u>1.6973</u>
(3) Total city/town tax rate	<u>7.3403</u>	<u>6.4818</u>
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating no special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
GENERAL FUND			
Local taxes			
Local Sales Taxes	\$ 7,088,572	\$ 7,371,617	\$ 8,738,231
Licenses and permits			
Permit Fees	1,102,550	1,102,550	1,073,050
Franchise Fees	298,960	242,214	751,952
Business Licenses	50,000	55,000	50,000
Intergovernmental			
State Shared Sales Tax	3,928,963	3,928,963	4,153,970
State Shared Income Tax	5,263,456	5,263,456	5,235,227
Vehicle License Tax	2,022,241	1,466,742	2,220,948
Charges for services			
Parks and Recreation Fees	272,500	357,500	414,000
Public Safety Fees	64,553	64,533	53,500
Library Fees	13,200	13,200	20,000
Passport Fees	24,793	24,973	19,793
Fines and forfeits			
Magistrate Court Fees	300,000	300,000	350,000
Public Safety Hearing Charges	25,000	25,000	25,000
Interest on investments			
Investment Earnings	210,000	210,000	210,000
Miscellaneous			
Miscellaneous	109,520	109,520	250,700
Total General Fund	\$ 20,774,308	\$ 20,535,268	\$ 23,566,371

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Intergovernmental	\$ 2,983,580	\$ 2,983,580	\$ 3,118,587
Investment Earnings	7,500	7,500	7,500
	\$ 2,991,080	\$ 2,991,080	\$ 3,126,087
Copper Sky Recreation			
Parks and Recreation Fees	\$ 372,500	\$ 372,500	\$ 299,500
Recreation Use Fees	2,828,960	2,828,960	2,880,000
	\$ 3,201,460	\$ 3,201,460	\$ 3,179,500
Local Road Maintenance			
Investment Earnings	\$ 6,000	\$ 6,000	\$ 6,000
	\$ 6,000	\$ 6,000	\$ 6,000
Grants			
Intergovernmental	\$ 19,511,464	\$ 1,135,705	\$ 8,532,112
	\$ 19,511,464	\$ 1,135,705	\$ 8,532,112
County Road Tax			
Intergovernmental	\$ 1,500,000	\$ 1,500,000	\$ 1,184,000
Investment Earnings	5,000	14,500	16,000
	\$ 1,505,000	\$ 1,514,500	\$ 1,200,000
Total Special Revenue Funds	\$ 27,215,004	\$ 8,848,745	\$ 16,043,699

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
DEBT SERVICE FUNDS			
General Obligation Debt Service			
Miscellaneous	\$ 332,778	\$ 332,778	\$ 294,209
	<u>\$ 332,778</u>	<u>\$ 332,778</u>	<u>\$ 294,209</u>
Total Debt Service Funds	\$ 332,778	\$ 332,778	\$ 294,209
CAPITAL PROJECTS FUNDS			
General Governmental CIP			
Local Sales Tax	\$ 767,955	\$ 767,955	\$ 497,500
Investment Earnings	4,900	4,900	
	<u>\$ 772,855</u>	<u>\$ 772,855</u>	<u>\$ 497,500</u>
Grants CIP			
Intergovernmental	\$ 55,452,229	\$ 250,000	\$ 28,252,579
	<u>\$ 55,452,229</u>	<u>\$ 250,000</u>	<u>\$ 28,252,579</u>
Police/Public Safety DIF			
Impact Fees	\$ 18,360	\$ 18,360	\$ 29,600
Investment Earnings	400	400	400
	<u>\$ 18,760</u>	<u>\$ 18,760</u>	<u>\$ 30,000</u>
Parks DIF			
Impact Fees	\$ 357,210	\$ 357,210	\$ 355,210
Investment Earnings	2,800	2,800	2,000
	<u>\$ 360,010</u>	<u>\$ 360,010</u>	<u>\$ 357,210</u>
Library DIF			
Impact Fees	\$ 4,590	\$ 4,590	\$ 4,490
Investment Earnings	100	100	100
	<u>\$ 4,690</u>	<u>\$ 4,690</u>	<u>\$ 4,590</u>
Transportation DIF			
Impact Fees	\$ 699,030	\$ 699,030	\$ 689,030
Investment Earnings	65,500	65,500	10,000
	<u>\$ 764,530</u>	<u>\$ 764,530</u>	<u>\$ 699,030</u>
Fire DIF			
Impact Fees	\$ 225,720	\$ 225,720	\$ 225,020
Investment Earnings	700	700	700
	<u>\$ 226,420</u>	<u>\$ 226,420</u>	<u>\$ 225,720</u>
Total Capital Projects Funds	\$ 57,599,494	\$ 2,397,265	\$ 30,066,629

**CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
TOTAL ALL FUNDS	\$ 105,921,584	\$ 32,114,056	\$ 69,970,908

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF MARICOPA
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016

FUND	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Copper Sky Recreation	\$	\$	\$	\$ 1,250,000
Total General Fund	\$	\$	\$	\$ 1,250,000
SPECIAL REVENUE FUNDS				
General Fund	\$	\$	\$ 1,250,000	\$
Total Special Revenue Funds	\$	\$	\$ 1,250,000	\$
TOTAL ALL FUNDS	\$	\$	\$ 1,250,000	\$ 1,250,000

CITY OF MARICOPA
Expenditures/Expenses by Fund
Fiscal Year 2016

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
GENERAL FUND				
Mayor & Council	\$ 494,153	\$	\$ 494,153	\$ 501,023
City Attorney	600,000		600,000	550,000
City Clerk	411,780		411,780	376,089
City Magistrate	297,422		297,422	277,617
City Manager	873,738	89,500	963,238	882,092
Community Services	2,103,713	14,500	2,118,213	2,255,040
Development Services	1,537,514		1,537,514	1,385,478
Economic Development	489,506		489,506	579,555
Financial Services	771,703		771,703	897,528
Fire	8,633,507	53,000	8,686,507	9,393,722
Human Resources	422,326		422,326	429,510
Information Technology	913,383		913,383	890,673
Police	8,879,090	97,669	8,976,759	9,635,193
Public Works	1,237,406	12,095	1,249,501	1,423,863
Non-Departmental	2,126,382	(266,764)	1,859,618	1,599,382
Total General Fund	\$ 29,791,623	\$	\$ 29,791,623	\$ 31,076,765
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 6,893,877	\$	\$ 3,924,446	\$ 7,924,446
Copper Sky Recreation	4,440,866		3,055,105	4,949,572
Local Road Maintenance	300,000		300,000	300,000
Grants	19,511,494		1,252,107	8,532,112
County Road Tax	1,916,156		976,458	3,692,508
Total Special Revenue Funds	\$ 33,062,393	\$	\$ 9,508,116	\$ 25,398,638
DEBT SERVICE FUNDS				
General Obligation Debt Service	\$ 3,750,972	\$	\$ 3,750,972	\$ 3,732,776
Total Debt Service Funds	\$ 3,750,972	\$	\$ 3,750,972	\$ 3,732,776
CAPITAL PROJECTS FUNDS				
General Governmental CIP	\$ 11,589,210	\$	\$ 5,487,212	\$ 11,576,972
Grants CIP	55,452,229		283,548	28,252,579
Parks Bond	400,000		400,000	-
Police/Public Safety DIF	170,000		170,000	-
Parks DIF				135,000
Library DIF	35,000		35,000	-
General Governmental DIF	2,000,000			-
Transportation DIF	10,621,595		714,114	10,881,096
Fire DIF	348,700		348,700	1,525,000
Total Capital Projects Funds	\$ 80,616,734	\$	\$ 7,438,574	\$ 52,370,647
TOTAL ALL FUNDS	\$ 147,221,722	\$	\$ 50,489,285	\$ 112,578,826

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF MARICOPA
Expenditures/Expenses by Department
Fiscal Year 2016

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES	EXPENDITURE/EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/EXPENSES*	BUDGETED EXPENDITURES/EXPENSES
	2015	2015	2015	2016
Mayor & Council				
General Fund	\$ 494,153	\$	\$ 494,153	\$ 501,023
Department Total	\$ 494,153	\$	\$ 494,153	\$ 501,023
City Attorney				
General Fund	\$ 600,000	\$	\$ 600,000	\$ 550,000
Department Total	\$ 600,000	\$	\$ 600,000	\$ 550,000
City Clerk				
General Fund	\$ 411,780	\$	\$ 411,780	\$ 376,089
Grants	5,000			5,000
Department Total	\$ 416,780	\$	\$ 411,780	\$ 381,089
City Magistrate				
General Fund	\$ 297,422	\$	\$ 297,422	\$ 277,617
Department Total	\$ 297,422	\$	\$ 297,422	\$ 277,617
City Manager				
General Fund	\$ 873,738	\$ 89,500	\$ 963,238	\$ 882,092
General Governmental CIP				493,325
Grants	12,725,000		650,000	2,125,000
Department Total	\$ 13,598,738	\$ 89,500	\$ 1,613,238	\$ 3,500,417
Community Services				
General Fund	\$ 2,103,713	\$ 14,500	\$ 2,118,213	\$ 2,255,040
Copper Sky Recreation	4,440,866		3,055,105	4,949,572
Grants	212,770		8,240	200,770
Parks DIF				135,000
General Governmental CIP	84,300			67,950
Library DIF	35,000		35,000	
Department Total	\$ 6,876,649	\$ 14,500	\$ 5,216,558	\$ 7,608,332
Debt Service				
General Obligation Debt Service	\$ 3,750,972	\$	\$ 3,750,972	\$ 3,732,776
Department Total	\$ 3,750,972	\$	\$ 3,750,972	\$ 3,732,776
Development Services				
General Fund	\$ 1,537,514	\$	\$ 1,537,514	\$ 1,385,478
Grants	761,834		108,587	490,626
County Road Tax	338,000		338,000	239,580
General Governmental CIP	207,304			235,000
Grants CIP	250,000		250,000	
Department Total	\$ 3,094,652	\$	\$ 2,234,101	\$ 2,350,684
Economic Development				
General Fund	\$ 489,506	\$	\$ 489,506	\$ 579,555
Grants	1,100,000			1,000,000
General Governmental CIP	870,000			260,834
Department Total	\$ 2,459,506	\$	\$ 489,506	\$ 1,840,389
Financial Services				
General Fund	\$ 771,703	\$	\$ 771,703	\$ 897,528
General Governmental CIP				91,265
Department Total	\$ 771,703	\$	\$ 771,703	\$ 988,793
Fire				
General Fund	\$ 8,633,507	\$ 53,000	\$ 8,686,507	\$ 9,393,722
Grants	1,000,000		172,066	1,154,590
Fire DIF	348,700		348,700	1,525,000
General Governmental CIP	2,634,000			155,000
Grants CIP	210,000			
Department Total	\$ 12,826,207	\$ 53,000	\$ 9,207,273	\$ 12,228,312
Human Resources				
General Fund	\$ 422,326	\$	\$ 422,326	\$ 429,510
Department Total	\$ 422,326	\$	\$ 422,326	\$ 429,510
Information Technology				
General Fund	\$ 913,383	\$	\$ 913,383	\$ 890,673
General Governmental CIP				30,000
Grants	100,000			100,000
Department Total	\$ 1,013,383	\$	\$ 913,383	\$ 1,020,673
Non-Departmental				
General Fund	\$ 2,126,382	\$ (266,764)	\$ 1,859,618	\$ 1,599,382
Department Total	\$ 2,126,382	\$ (266,764)	\$ 1,859,618	\$ 1,599,382
Police				
General Fund	\$ 8,879,090	\$ 97,669	\$ 8,976,759	\$ 9,635,193
Grants	2,592,890		313,214	2,956,126
Police/Public Safety DIF	170,000		170,000	
General Governmental CIP	5,919,708			6,169,729
Grants CIP	300,000			500,000
Department Total	\$ 17,861,688	\$ 97,669	\$ 9,459,973	\$ 19,261,048
Public Works				
General Fund	\$ 1,237,406	\$ 12,095	\$ 1,249,501	\$ 1,423,863
Highway User Revenue Fund	6,893,877		3,924,446	7,924,446
Local Road Maintenance	300,000		300,000	300,000
Grants	1,014,000			500,000
County Road Tax	1,578,156		638,458	3,452,928
General Governmental CIP	1,873,898			4,073,869
General Governmental DIF	2,000,000			
Grants CIP	54,692,229		33,548	27,752,579
Parks Bond	400,000		400,000	
Transportation DIF	10,621,595		714,114	10,881,096
Department Total	\$ 80,611,161	\$ 12,095	\$ 7,260,067	\$ 56,308,781

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F

CITY OF MARICOPA
Full-Time Employees and Personnel Compensation
Fiscal Year 2016

FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Total Estimated Personnel Compensation 2016
GENERAL FUND	229.40	\$ 15,259,873	\$ 1,978,231	\$ 2,378,526	\$ 2,160,906	\$ 21,777,536
SPECIAL REVENUE FUNDS						
Highway User Revenue Fund	12.50	\$ 649,417	\$ 74,490	\$ 143,140	\$ 126,836	\$ 993,883
Copper Sky Recreation	58.00	1,996,623	116,952	264,814	252,424	2,630,813
Local Road Maintenance						
Grants	3.10	677,917	32,526	37,144	26,655	774,242
County Road Tax						
Total Special Revenue Funds	73.60	\$ 3,323,957	\$ 223,968	\$ 445,098	\$ 405,915	\$ 4,398,938
DEBT SERVICE FUNDS						
General Obligation Debt Service		\$	\$	\$	\$	\$
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
General Governmental CIP		\$	\$	\$	\$	\$
Grants CIP						
Parks Bond						
Police/Public Safety DIF						
Parks DIF						
Library DIF						
General Governmental DIF						
Transportation DIF						
Fire DIF						
Total Capital Projects Funds		\$	\$	\$	\$	\$
TOTAL ALL FUNDS	303.00	\$ 18,583,830	\$ 2,202,199	\$ 2,823,624	\$ 2,566,821	\$ 26,176,474

SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MIDPOINT	MAXIMUM
Accounting Manager	\$63,049	\$74,982	\$86,914
Accounts Payable Clerk	\$35,188	\$41,848	\$48,507
Administrative Assistant	\$35,188	\$41,848	\$48,507
Animal Control Officer	\$42,771	\$50,866	\$58,961
Assistant City Manager	\$100,387	\$119,411	\$138,435
Assistant Development Services Director	\$84,684	\$100,711	\$116,738
Assistant to the City Manager	\$63,049	\$74,982	\$86,914
Building Inspector	\$47,155	\$56,080	\$65,004
Chief of Police	\$93,364	\$111,034	\$128,703
CIP Improvement Coordinator	\$54,588	\$64,919	\$75,250
City Manager	\$131,373	\$156,236	\$181,099
Code Compliance Officer	\$42,771	\$50,866	\$58,961
Custodian	\$25,007	\$29,740	\$34,473
Customer Service Representative	\$28,949	\$34,428	\$39,907
Deputy City Clerk	\$47,155	\$56,080	\$65,004
Development Manager	\$63,049	\$74,982	\$86,914
Director of Community Services	\$84,684	\$100,711	\$116,738
Director of Development Services	\$93,364	\$111,034	\$128,703
Director of Economic Development	\$84,684	\$100,711	\$116,738
Director of Finance & Administrative Services	\$93,364	\$111,034	\$128,703
Director of Human Resources	\$93,364	\$111,034	\$128,703
Economic Development Coordinator	\$47,155	\$56,080	\$65,004
Economic Development Specialist	\$57,317	\$68,165	\$79,013
Engineering Flood Plain Administrator	\$73,153	\$86,998	\$100,842
Engineering Manager	\$73,153	\$86,998	\$100,842
Engineering Plans Examiner	\$57,317	\$68,165	\$79,013
Equipment Operator	\$35,188	\$41,848	\$48,507
Facilities Maintenance Coordinator	\$47,155	\$56,080	\$65,004
Fire Battalion Chief	\$76,811	\$91,348	\$105,885
Fire Chief	\$93,364	\$111,034	\$128,703
Fire Division Chief	\$76,811	\$91,348	\$105,885
Fire Marshal/Inspector	\$47,155	\$56,080	\$65,004
Fire Mechanic	\$49,513	\$58,884	\$68,254
Fleet Manager	\$54,588	\$64,919	\$75,250
Fleet Mechanic	\$35,188	\$41,848	\$48,507
Grants Manager	\$54,588	\$64,919	\$75,250

SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MIDPOINT	MAXIMUM
Information Technology Manager	\$73,153	\$86,998	\$100,842
Library Assistant	\$28,949	\$34,428	\$39,907
Library Manager	\$63,049	\$74,982	\$86,914
Maintenance Foreman	\$47,155	\$56,080	\$65,004
Maintenance Worker	\$28,949	\$34,428	\$39,907
Management Analyst	\$49,513	\$58,884	\$68,254
Master Mechanic	\$49,513	\$58,884	\$68,254
Media Production Specialist	\$54,588	\$64,919	\$75,250
Network Administrator	\$57,317	\$68,165	\$79,013
Network Engineer	\$73,153	\$86,998	\$100,842
Parks Maintenance Worker	\$28,949	\$34,428	\$39,907
Parks Manager	\$63,049	\$74,982	\$86,914
Payroll Specialist	\$42,771	\$50,866	\$58,961
Permit Technician	\$35,188	\$41,848	\$48,507
Plan Review Supervisor	\$57,317	\$68,165	\$79,013
Planner	\$54,588	\$64,919	\$75,250
Planning and Zoning Administrator	\$73,153	\$86,998	\$100,842
Planning Manager	\$73,153	\$86,998	\$100,842
Plans Examiner	\$49,513	\$58,884	\$68,254
Police Commander	\$84,684	\$100,711	\$116,738
Police Lieutenant	\$76,811	\$91,348	\$105,885
Police Property/Evidence Manager	\$54,588	\$64,919	\$75,250
Police Public Affairs Specialist	\$49,513	\$58,884	\$68,254
Property Evidence Technician	\$35,188	\$41,848	\$48,507
Public Information Officer	\$54,588	\$64,919	\$75,250
Public Works Construction Inspector	\$47,155	\$56,080	\$65,004
Public Works Superintendent	\$73,153	\$86,998	\$100,842
Purchasing Coordinator	\$47,155	\$56,080	\$65,004
Purchasing Manager	\$63,049	\$74,982	\$86,914
Records Clerk	\$35,188	\$41,848	\$48,507
Records Coordinator	\$47,155	\$56,080	\$65,004
Recreation Coordinator	\$42,771	\$50,866	\$58,961
Recreation Manager	\$63,049	\$74,982	\$86,914
Recreation Services Leader	\$28,949	\$34,428	\$39,907
Senior Building Inspector	\$49,513	\$58,884	\$68,254
Senior Library Coordinator	\$42,771	\$50,866	\$58,961

SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MIDPOINT	MAXIMUM
Systems Analyst/Data Base Administrator	\$57,317	\$68,165	\$79,013
Transportation Transit Planner	\$54,588	\$64,919	\$75,250
Youth Coordinator	\$42,771	\$50,866	\$58,961

Glossary

The annual budget is structured to be understandable and meaningful to the general public and organizational users. This glossary is provided to assist those who are unfamiliar with budgeting terms or terms specific to City of Maricopa's budgeting process.

Account - An organizational budget/operating unit within each City department or division.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Actual vs. Budgeted - Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

Adopted - Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

Adopted Budget - Used in fund summaries and department and division summaries within the budget document. Represents the 2012 budget as approved by formal action of the City Council, which sets the spending limits for the fiscal year.

Allocation - A part of a lump sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or subjects.

Appropriation - An authorization made by the City Council which permits the City to incur obligations to make expenditures for specific purposes.

Assessed Valuation - A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor and the State as a basis for levying taxes.

Asset - Resources owned or held by a government which have monetary value.

Balanced Budget - A budget where revenues equal expenses.

Basis of Accounting - Defined by the Government Accounting Standards Board by Fund type as the method of accounting for various activities. It is determined when a transaction or event is recognized in the fund's operating statement.

Beginning Balance - The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond - A long term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. This official public document reflects decisions, assesses service needs, establishes allocation of resources and is the monetary plan for achieving City goals and objectives.

Budget Calendar - The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Budget Message - The opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year and recommendations regarding the financial policy for the upcoming period.

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The first year of the five-year Capital Improvement Plan becomes the fiscal commitment to develop projects for the current year. These numbers reflect all appropriations for items that have a value of \$10,000 or more, have a useful life of more than one year, and add to the capital assets or infrastructure of the City.

Capital Projects - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program - The Capital Improvement Plan (CIP) is a comprehensive projection of capital investment projects which identifies priorities as to need, method of financing and project costs and revenues that will result during a five-year period. The plan is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. The capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay - Fixed assets that have a value of \$10,000 or more and have a useful economic life of more than one year.

Carry Over - Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Commodities - Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Contingency Fund - A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department - A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Impact Fee - Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area, to offset costs for newly developed area's infrastructure costs.

Disbursement - The expenditure of money from an account.

Division - An organized unit within a department.

Employee Benefits - Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various

pension, health and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Ending Balance - The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

Enterprise Fund - A governmental accounting fund in which the services provided, such as water, sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

Expenditure - Actual outlay of funds for an asset obtained or goods and services obtained regardless of when expense is actually paid.

Expenditure Limitation - An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule, under which voters approve a four-year expenditure limit based on revenues received.

Fees - Fees are charges for specific services.

Fiscal Policy - A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - The time period designated by the City signifying the beginning and end of the financial reporting period. The City has established July 1 to June 30 as the municipal fiscal year.

Fixed Assets - Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

Fund - An accounting entity which has a set of self-balancing accounts and records all financial transactions for specific activities or government functions.

Fund Balance - Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

Fund Summary - A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures and changes in fund balance for the prior year's actual, adopted and estimated budgets and the current year's adopted budgets.

General Fund - The general operating fund established to account for resources and uses of general operating functions of City departments. A majority of resources are provided by local and state shared taxes.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

General Plan - A planning and legal document that outlines the community vision in terms of land use.

Goal - The end toward which effort is directed.

Government Finance Officers Association (GFOA) Budget Presentation Award - The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest:

policy orientation, financial planning, operational focus and effective communications.

Governmental Funds - Funds which account for most general governmental functions and include the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

Grants - This funding source includes State and Federal subsidies received in aid of a public undertaking. In some instances, grants are not currently available and a program may be set back due to lack of funding.

Highway User Revenue Fund (HURF) - A fund with revenues consisting of state taxes collected on gasoline, vehicle licenses and other transportation related fees. These funds must be used for street and highway purposes.

Improvement Districts - Improvement districts consist of property owners who desire improvements that will benefit all properties within the district. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance or custodial services.

Infrastructure - Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

Inter-fund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement - A contract between governmental entities as authorized by state law.

Intergovernmental Revenues - Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

Internal Service Funds - Funds which account for the activities of government departments that do work for other government departments, rather than the public.

Line-Item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Local Transportation Assistance Fund (LTAF) - Revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets, but a small portion may be used for cultural purposes.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Major Funds - Funds whose revenues, expenditures/expenses, assets or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

Modified Accrual Basis - Under the modified accrual basis of accounting recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable statement of the actual service(s) which a City program aims to accomplish.

Operating Budget - This budget, associated with providing on-going services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, supplies and operational capital items.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations,

including such items as taxes, user fees, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Ordinance - An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Per Capita - A unit of measure that indicates the amount of some quantity per person in the City.

Personal Services - The classification of all salaries, wages and fringe benefits expenditures. Fringe benefits include FICA, Arizona State Retirement System, medical insurance, life insurance and workers compensation. In some cases, benefits may also include clothing allowances, and education assistance.

Policy - A plan, course of action or guiding principle, designed to set parameters for decisions and actions. A policy could also be a more precise statement of a desired course of action.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

Primary Property Tax - A limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction and population increases.

Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollar per \$100 of equalized assessed valuation.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.

Proprietary funds - Funds which account for the business type activities of government, which include enterprise funds and internal service funds.

Reserve/Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The City Council must approve all contingency expenditures.

Resolution - A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue - Receipts from items such as taxes, intergovernmental sources and user fees or resources from voter-authorized bonds, system development fees and grants.

Source of Revenue - Revenues are classified according to their source or point of origin.

Special Revenue Fund - Created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for specific activities with a special form of continuing revenues.

Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Transfers - All inter-fund transactions except loans or advances, quasi-external transactions and reimbursements.

Unreserved Fund Balance - The portion of a fund's balance which is not restricted for a specific purpose and is available for general appropriation.

User Fees or Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Acronyms

- A.R.S.** – Arizona Revised Statutes
- ADOT** – Arizona Department of Transportation
- AZ POST** – Arizona Peace Officer Standards and Training
- CAAG** – Central Arizona Association of Governments
- CAC** – Central Arizona College
- CAFR** – Comprehensive Annual Financial Report
- CAG** – Central Arizona Governments
- CALEA** – Commission on Accreditation for Law Enforcement Agencies, Inc.
- CDBG** – Community Development Block Grant
- CFD** – Community Facilities District
- CGCC** – Chandler-Gilbert Community College
- CIP** – Capital Improvement Program
- CLOMR** – Conditional Letter of Map Revision
- COMPSTAT** – Computer/Comparative Statistics
- DIF** – Development Impact Fees
- DIMS** – Digital Image Storage
- DSD** – Development Services Department
- DUI** – Driving Under the Influence
- ED** – Economic Development Department
- EMS** – Emergency Medical Services
- EMT** – Emergency Medical Technician
- ERP** – Enterprise Resource Planning
- FD** – Fire Department
- FEMA** – Federal Emergency Management Agency
- FICA** – Federal Insurance Contributions Act (used in reference to FICA tax)
- FTE** – Full Time Equivalent
- FY** – Fiscal Year
- G.O. Bonds** – General Obligation Bonds

GAAP – Generally Accepted Accounting Principles
GASB – Governmental Accounting Standards Board
GF – General Fund
GFOA – Government Finance Officers Association
GIS – Geographic Information System
HAZ MAT – Hazardous Materials
HR – Human Resources
HURF – Highway User Revenue Fund
ICMA - International City/County Management Association
IT – Information Technology
LOMR – Letter of Map Revision
LTAF – Local Transportation Assistance Fund
MCG Highway – Maricopa Casa Grande Highway
MDT – Mobile Data Terminals
MITS Committee – Maricopa Information Technology Steering Committee
MOU – Memorandum of Understanding
PD – Police Department
PW – Public Works
RTAC – Rural Transportation Advisory Council
SAN – Storage Area Network
SR347 – State Route 347 (also referred to as “John Wayne Parkway”)
UCR – Uniform Crime Report (established by the Federal Bureau of Investigation)
UPRR – Union Pacific Railroad

Acknowledgements

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The City Council

Mayor Christian Price
Vice-Mayor Marvin L. Brown
Councilmember Peggy Chapados
Councilmember Bridger Kimball
Councilmember Vincent Manfredi
Councilmember Nancy Smith
Councilmember Henry M. Wade, Jr.

Gregory Rose, City Manager

Department Directors

Denyse Airheart – Economic Development
J. Kent Brooksby – Finance/Administrative Services, Interim
Vanessa Bueras – City Clerk
Cary Gelnjak – Information Technology
Kathleen Haggarty – Human Resources
Brady Leffler – Fire Chief
Martin Scribner – Development Services
Kristie Riester – Community Services
Steven Stahl – Police Chief



City of Maricopa Facts

Date of Incorporation
October 15, 2003

Population
46,708

Square Miles
approx. 45

Number of Building Permits
472

Budgeted FTEs
303

General Fund Budget
\$31,076,765

All Funds Budget
\$112,578,826

Assessed Valuation
\$219,927,958

Average Age
32

Median Income
\$65,556

Housing Units
18,300



Christian Price
Mayor

Marvin L. Brown
Vice Mayor

Peggy Chapados
Councilmember

Bridger Kimball
Councilmember

Vincent Manfredi
Councilmember

Nancy Smith
Councilmember

Henry M. Wade, Jr.
Councilmember

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City Manager

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