



CITY OF
MARICOPA[®]
PROUD HISTORY • PROSPEROUS FUTURE



Achieving Our Vision

2016-2017 Annual Budget Book





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CONNECTING THE BUDGET TO THE CITY COUNCIL STRATEGIC PLAN

STRATEGIC PLAN

As one of the primary guiding documents for the City, the Strategic Plan sets broad City Council priorities, provides specific direction for the immediate future of Maricopa and establishes a strong foundation upon which to build strategies that will guide future activities and the development of Maricopa. There are five key priority areas: Economic Sustainability, Quality of Life, Transportation, Public Safety and Quality Municipal Services. These areas address key City Council goals, objectives and activities. In the long term, investment in the strategic vision of the City requires resources. The Operating Budget provides some of those resources. With the Strategic Plan operating in conjunction with sound fiscal planning, the City is ensuring a prosperous future for Maricopa.

- **Well Planned Quality Growth and Development:** Maricopa will offer a carefully planned and well-designed community utilizing Smart Cities initiatives. The City will be amenity driven, with balanced development, well planned transportation and will foster environmental stewardship.
- **Economic Development:** Maricopa will continue to be an economically prosperous, dynamic and sustainable community offering government structure that is welcoming and supportive of business and employment growth.
- **Community Resource and Quality of Life Amenities:** Maricopa will maintain a community where its residents can gain a true hometown feel; where citizens can work and play together and share experiences unique to the City.
- **Safe and Livable Community:** Maricopa will provide a safe and livable community in which citizen involvement supports and upholds the value of being safe and secure in one's own community.
- **Community Pride, Spirit, and Relationship:** Maricopa will work to highlight and enhance its amenities as a City to promote a positive and professional image, and foster regional relationships.
- **Fiscal Policies and Management:** Maricopa will maintain fiscal policies that are carefully designed to maintain integrity, ensure fiscal stability, provide long-term sustainability, and guide the development and the administration of operating and capital budgets and debt administration.

Mayor and City Council



Mayor Christian Price

Mayor Christian Price has been a resident of Maricopa since early 2005. After moving from Chandler with his wife, they purchased their first home and started a family. Mayor Price immediately got involved with his community by running for his HOA Board of Directors and was president for six years. He is very active in the community and volunteers his time whenever possible to non-profits, churches, the food bank and other service organizations. He was also selected for Maricopa's first Board of Adjustments commission and served as the Vice Chair, before resigning to run for Mayor.

Mayor Price is an advocate of networking- meeting new people and establishing relationships with citizens, stakeholders, business owners, regional partners, members of neighboring cities, and other government officials. He strongly believes that good working relationships with these groups and individuals will help Maricopa become a strong well-rounded regional player and directly influence the quality of life of the citizens through an enhanced economic development climate.

For more than 16 years, Mayor Price has been an entrepreneur and small business owner. He is the managing partner of Pantheon Investments, LLC/NPC, a financial advisory firm. A graduate of Northern Arizona University, he holds a Bachelor of the Arts degree in English literature.

Mayor Price has also had the privilege of working as a legislative analyst for the Arizona State House of the Representatives and had first-hand knowledge of legislative processes and procedures. His family hails from northwest Tucson and he is an Eagle Scout who is fluent in Spanish. As a member of the Maricopa City Council, Mayor Price has a strong desire to work closely with fellow Council members and City staff to find the most economic and efficient solutions to help Maricopa grow and prosper.

Council term: 2016-2019



Vice Mayor Marvin L. Brown

Marvin L. Brown and his wife Helen joined the Maricopa community in June 2006. Councilmember Brown was selected as one of the original members of the City's Merit Board, a position he stepped down from when elected to the City Council in May 2008. As the council representative to the Industrial Development Authority Board and the Pinal County Water Augmentation Authority, and as a board member of the Maricopa Economic Development Alliance and the Lower Santa Cruz River Alliance, Councilmember Brown demonstrates his strong commitment to regional relationships and economic development.

Councilmember Brown lived in Detroit, Michigan, where he held many leadership positions: Chairman of the Board for the Detroit Non-Profit Housing Corporation; Michigan Unemployment Agency and

Lafayette Park Kiwanis Club; president of the board for the Travelers Aide Society of Detroit; Executive Director of Urban Investments for the Comac Corporation, and a board member for the Bank of Lansing. In addition to his education in advanced urban studies at the University of Wisconsin, Councilmember Brown has his Building Certificate through the Michigan State Housing Development Authority and was a Special Housing Consultant for the Anchorage Housing Authority in Alaska.



Councilmember Peggy Chapados

Councilmember Peggy J. (Peg) Chapados was born in Rochester and resided in the Western New York area until moving to Arizona in 2001. Peg and her husband Don moved into The Villages at Rancho El Dorado in May 2006.

Councilmember Chapados has enjoyed countless opportunities to make a positive difference and serve the public. She began her career in law enforcement as a Public Safety Officer at two university campuses in the greater Buffalo area before becoming the first full-time female instructor at the Erie County Central Police Services Law Enforcement Training Academy. A career change resulted in Peg entering the field of special event planning where she served in the private sector until starting her own event consulting business. Her event planning expertise led to a teaching opportunity in Special Events where she served in the private sector until starting her own event consulting business.

Her event planning expertise led to a teaching opportunity in Special Events Management at a college in Ontario, Canada where she created and taught four of the program's core courses. Her love of teaching also inspired her to write and self-publish a textbook on basic event planning. She continues to plan and provide consultation services on special events for a variety of clients.

Councilmember Chapados has been an active volunteer in Maricopa, serving on various organizations and committees. She currently serves on the City Council Budget, Operations and Finance (BFO) Sub-Committee, is Council Liaison to the City of Maricopa Planning & Zoning Commission, Board of Adjustment, and Age-Friendly Committee. She is on The Villages at Rancho El Dorado HOA Board of Directors, a founding member and current President of Maricopa Seniors, and on the CAHRA (Community Action Human Resources Agency) Board of Directors. Councilmember Chapados also served as a founding member of the Maricopa Police Foundation Board, on the City of Maricopa's former Public Safety Advisory Committee, 2010 U.S. Census Complete Count Committee, and Parks, Recreation and Libraries Advisory Committee.

Councilmember Chapados has a passion for being involved, making a positive difference and sharing or expanding knowledge. She is a graduate of the first Maricopa Citizens Leadership Academy and has volunteered with the City's Code Enforcement Officer. She served on the Maricopa Historical Society Incorporation Committee, City of Maricopa Animal Control and Graffiti Task Force, Zoning Code Re-Write Task Force, and Ethics Code Task Force.

Peg is a Platinum MAP (Maricopa Advocate Program) member, a member of the Maricopa Historical Society, and the Creator and Producer of the Copa History Hunt event.

She strongly advocates expanding and sharing knowledge to achieve optimum results. Embracing the words of Sir Francis Bacon and J.K. Rowling, two of her favorite mottos are "Knowledge is power" and "It is not our abilities that show who we truly are, it is our choices."

Council term: (Appointed to fill a vacancy 2012-2014) Elected: 2014-2018



Councilmember Bridger Kimball

Bridger Kimball is an Arizona native. His parents – a law enforcement officer and dental hygienist – instilled in him a blue collar, community-first mentality. From his football coach at Mountain Pointe High School, Bridger, a varsity running back, learned the true meaning and significance of teamwork and self-sacrifice. After graduating high school, he followed a family tradition of military service (his grandfather was a fighter and test pilot killed in action and three uncles served in the armed forces during WWII and Korea). Councilmember Kimball enlisted in the

United States Marine Corps. A potential career Marine, his military service ended early and abruptly when he endured significant non-combat injuries.

Almost immediately after honorable medical discharge, Councilmember Kimball entered the world of retail sales and management. Starting as a stock boy at a Mesa indoor shooting range and gun store, he rapidly earned his way up the management chain. Today, Councilmember Kimball holds the position of President of Rangemasters Shooting Range Inc. (d/b/a Caswells Shooting Range), a company that he and two business partners purchased in late 2009. He is a National Rifle Association Certified Instructor in Home Firearms Safety, Basic Pistol, Personal Protection in the Home Rifle, and Shotgun, and is an Arizona Concealed Carry Instructor.

In 2003, Councilmember Kimball found “his community” in Maricopa. After careful study and countless hours of research, he bought and moved into his first Maricopa home. Councilmember Kimball served for one year on the Maricopa Planning and Zoning Commission, is a graduate of the Maricopa Leadership Academy and was elected to the City Council in March 2012. Over the past four and a half years Councilmember Kimball has served the Budget Finance and Operations subcommittee, started the Maricopa Boxes for the Brave Program, and helped bring to fruition and annual veteran services event called the Maricopa Stand up for Veterans event.

Council term: 2012-2016



Councilmember Vincent Manfredi

Vincent Manfredi and his family moved from Phoenix and made Maricopa their home in 2010. Upon arriving in Maricopa, he saw a community that had such promise and decided to get involved. He has volunteered with Babe Ruth League as the softball coordinator and still coaches with Maricopa Little League today.

He has volunteered his time for many causes in the community helping many non-profits and collecting food donations for our food bank. He has served on the Maricopa Board of Adjustment and the Zoning Re-Write Task Force which gave us a new zoning code in 2014. Vincent and his family can always be found pitching in to help our city.

Councilmember Manfredi is an advocate for public education and has worked hard to bring proper funding to Maricopa. He understands the need to continually grow and learn new skills keeping pace with an ever-changing workplace. He holds a Bachelor’s Degree with a dual major in Business Administration and Social Sciences with an Emphasis on Education.

Councilmember Manfredi is on the following:

Member, Maricopa Chamber of Commerce
Primary City Council Liaison Maricopa Youth Council
City of Maricopa Personal Benefits Subcommittee Member
Regional Council Member (CAG) Central Arizona Governments
Member Pinal County RTA Board
Member CAG Executive Director Evaluation Subcommittee



Councilmember Nancy Smith

Councilmember Nancy Smith graduated at the top of her class with a degree in Electronic Technology and was immediately hired by Motorola. While working for Motorola, she advanced her education by receiving a degree in Business Management. She has spent the majority of her career in military technology and project management for major government programs. While at Motorola she extended her work experience by specializing in finance and budgeting. The success and talents she acquired at Motorola are transferable to the duties and responsibilities of the Maricopa City Council.

Councilmember Smith moved to Maricopa prior to the city's incorporation. She has continuously served the community since she moved to the community. She is one of the co-founders and a previous board member of the F.O.R Maricopa food bank. She served as Co-Chair of the American Cancer Society – Maricopa Relay for Life. She has a passion for non-profits and enjoys serving at church, in various school committees and many city-wide events. Councilmember Smith participated and graduated from the first Maricopa Citizen Leadership Academy and she is currently a member of the Maricopa Advocate Program. In her first two year term Council Member Smith served as council liaison to the Age Friendly Committee, the Heritage District Committee, and the Parks, Recreation and Library Committee. She was also rated as a "Hero of the Taxpayer" by Americans For Prosperity.

She is the proud mother of two children and a trusted mentor to a large extended family. Her husband and family spend their free time playing sports and watching their favorite sport teams compete. Although Arizona is not her birth state, she thoroughly loves living in Arizona and feels as though she is a native.

As one of the Councilmembers for the City of Maricopa, Nancy is focused on an agenda that builds a strong and sustainable economy that moves Maricopa from a bedroom community to a place we live, play and work.

Council term 2014-2018



Councilmember Henry M. Wade Jr.

Councilmember Henry M. Wade Jr. is the co-founder and Past-President of the Arizona Association of Real Estate Broker (AAREB) and former board member of the National Association of Real Estate Brokers (NAREB). He served as Chair of NAREB National Political Action Committee (NATPAC). He is currently a member of the National Mortgage Collation with an emphasis on Housing Counseling issues. Chair Wade is the previous chair of the Pinal County Democratic Party and has served on the Pinal County and Arizona Democratic Part Executive Committees.

Councilmember Wade is a graduate of the first Maricopa Leadership Academy and spent four years on the Maricopa City Planning and Zoning Commission with one year as Vice-Chair. Until his election, he served as a member of the Maricopa Police Chief's Citizen's Advisory Committee. Councilmember Wade has also been called upon to participate in numerous community studies, task force and stakeholder review opportunities.

With 30 years of real estate experience in the Valley of the Sun, Councilmember Wade brings a wealth of hands on experience to the Council. He began his real estate career selling homes part-time while stationed at Luke AFB. Upon his retirement from the Air Force in 1993, he opened Sabry, Inc. Real Estate Appraisals and then added Northstar Homes as part of his bundle of services. He is also a Certified Housing Counselor, specializing in loss mitigation and foreclosure prevention.

The former Director of Commercial and Single Family Residential Property Management for Tiempo, Inc., a subsidiary of Chicanos Por La Causa, Henry is now the Director of CPLC's Housing Counseling Services. He has been called on to give advice to local and national Housing Counseling support organizations on the continuing impact of housing counseling for the future of home purchasing. You only have to spend five minutes with him to feel his passion for the community he serves. Community Service has been a part of Henry's life since he was 9 years old. As part of his military career, Henry has lived in numerous communities throughout the world where he has been actively involved in community development and support. Locally, Henry was awarded the "Unsung Hero of the Year Award" from former Arizona State Senator Leah Landrum. He is the father of three sons and two grandsons; Henry enjoys working with children and traveling.

Henry's personal motto is, "If you want to be taken seriously, you must be serious".

Council term: 2014-2018



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Maricopa
Arizona**

For the Fiscal Year Beginning

July 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Maricopa, Arizona for its annual budget for the fiscal year beginning July 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

COUNCIL STRATEGIC PLAN

Mission

The City of Maricopa will be open, responsive and accountable while serving the public with integrity.

WELL PLANNED QUALITY GROWTH AND DEVELOPMENT

Objectives and Activities

1. Land Use
 - a. Create, adopt, and implement a General Plan update that, where possible, aligns with the Maricopa 2040 Vision and Strategic Plan
 - b. Encourage mixed-use development
 - c. Promote and encourage development of large destination commercial centers, as well as small scale shopping centers and convenience shopping/services in close proximity to neighborhoods
 - d. Evaluate annexation of land to accommodate the City's projected growth
 - e. Encourage development of industrial and business parks to enhance employment opportunities
 - f. Identify and develop multiple mixed-use village core areas with commercial and employment centers served by restaurants, retail shopping and cultural opportunities such as art districts and galleries
 - g. Ensure land uses are compatible with transportation corridors within the General and Master Plans.
2. Housing Availability and Diversity
 - a. Adopt policies to provide desired and attractive amenities to drive quality growth and development
 - b. Partner with developers to identify innovative strategies for providing housing diversity for all ages and income levels.
3. Transportation
 - a. Provide greater, more efficient mobility through multimodal transportation to and from Maricopa
 - b. Create an adequate intra-city road network
 - c. Create transportation connectivity with other cities and regions
 - d. Create safe and functional pedestrian ways and bicycle routes throughout the City of Maricopa.
4. Water, Wastewater and Utilities
 - a. Improve the quality of water and utilities while controlling costs
 - b. Ensure the City will be well served by regional utility providers that offer alternative, sustainable energies such as solar and wind energy for residential and commercial use
 - c. Establish a municipal solid waste (garbage) and recycling program

- d. Establish greater Right-Of-Way (ROW) control over other utilities within the City
 - e. Environmental Stewardship and Flood Mitigation
 - f. Improve air quality
 - g. Encourage renewable energy use and long-term environmental stewardship
 - h. Expedite removal of Maricopa from the FEMA 100-Year flood plain.
5. Technology Infrastructure and Regional Connectivity
 - a. Establish Maricopa as a “Top Tier” Smart City.

ECONOMIC DEVELOPMENT

Objectives and Activities

1. Achieve a diverse and sustainable Maricopa economy
2. Cultivate a climate of rich educational opportunities at all levels which support economic growth
3. Provide responsive and high-quality services and process support for businesses at all stages of growth.

COMMUNITY RESOURCE AND QUALITY OF LIFE AMENITIES

Objectives and Activities

1. Parks, Recreation and Leisure
 - a. Create and maintain a responsibly connected system of open spaces and recreational opportunities throughout the City
 - b. Expand the availability of leisure opportunities
2. Cultural, Historical Worship and Community-Oriented Facilities and Programs.
 - a. Encourage the creation and expansion of a wide array of community-oriented services, and the ability of residents to share such services.
3. Libraries
 - a. Encourage the creation and expansion of a wide array of community-oriented services, and the ability of residents to share such services.
4. Quality Healthcare Services and Facilities.
 - a. Encourage the development of an array of healthcare facilities
 - b. Stimulate the expansion of a variety of healthcare services.
5. Cemeteries
 - a. Support the availability of burial facilities
 - b. Encourage the establishment of mortuary services.

SAFE AND LIVABLE COMMUNITY

Objectives and Activities

1. Maintain a community in which all residents, businesses and visitors are safe
2. Increase meaningful citizen participation in community policing efforts, especially within neighborhoods.

COMMUNITY PRIDE, SPIRIT AND RELATIONSHIPS

Objectives and Activities

1. Community Image and Brand
 - a. Foster and sustain community events that maintain our heritage while engaging the citizens of Maricopa.
 - b. Develop and maintain programs to preserve the overall aesthetics of Maricopa.
2. Engagement, Volunteerism and Involvement.
 - a. Encourage community involvement by developing and maintaining a wide range of opportunities that benefit the citizens of Maricopa.
3. Vital Regional Relationships
 - a. Strengthen the City's unique position in proactively establishing mutually beneficial regional relationships.

FISCAL POLICIES AND MANAGEMENT

Objectives and Activities

1. Adopt a long-term fiscal management plan and accompanying policies to ensure financial resources are available to achieve the City of Maricopa 2040 Vision and Strategic Plan
2. Achieve a more equitable distribution and diversification of tax revenues to the City
3. Aggressively pursue all available funding from grants and other sources
4. Explore options that recapture or reduce the costs of providing municipal services throughout the City.

BUDGET MESSAGE

Honorable Mayor, members of the City Council and the community of Maricopa,

We respectfully present to you and the citizens of Maricopa the Fiscal Year 2017 (FY16-17) Annual Budget. This budget includes all funds of the City of Maricopa and represents months of hard work and difficult decisions by the Mayor and City Council, our employees, and City management.

Maricopa is beginning to feel the effects of a slowly recovering economy, and this budget reflects our efforts to maintain high service levels. Solid financial planning has resulted in matching planned expenditures to anticipated revenues. Sales tax revenue has increased over the past several years, and the sales tax base has increased the City's ability to provide quality services to citizens. Continued stronger economic conditions, coupled with anticipated expenditure increases, are the primary driver behind the FY16-17 budget. During this time of slow growth, the City is working not only to balance the budget but also to position itself for future success. While most aspects of the local economy seem to be increasing steadily, as compared to prior budget years, the City continues to estimate conservatively, as the growth and stability of the economy's is unpredictable.

To balance the budget, the City adopted a "zero-based" budget approach developed around the Council-adopted five-year Capital Improvement Plan. The construction, maintenance, and future operating costs of proposed capital improvement projects (CIP) were key factors in the development of the Capital Improvement Plan and Budget.

Budget development occurred within the framework of the Council Strategic Plan focus areas:

- **Quality Growth and Development:** Maricopa will offer a carefully planned and well-designed community utilizing Smart Cities initiatives. The City will be amenity driven, with balanced development, well planned transportation and will foster environmental stewardship.
- **Economic Development:** Maricopa will continue to be an economically prosperous, dynamic and sustainable community offering government structure that is welcoming and supportive of business and employment growth.
- **Community Resource and Quality of Life Amenities:** Maricopa will maintain a community where its residents can gain a true hometown feel; where citizens can work and play together and share experiences unique to the City.
- **Safe and Livable Community:** Maricopa will provide a safe and livable community in which citizen involvement supports and upholds the value of being safe and secure in one's own community.
- **Community Pride, Spirit, and Relationship:** Maricopa will work to highlight and enhance its amenities as a City to promote a positive and professional image, and foster regional relationships.
- **Fiscal Policies and Management:** Maricopa will maintain fiscal policies that are carefully designed to maintain integrity, ensure fiscal stability, provide long-term sustainability, and guide the development and the administration of operating and capital budgets and debt administration.

BUDGET OVERVIEW

- The Citywide total budget for all funds as adopted, June 21, 2016, is \$142.2 million, which is \$29.6 million (26%) more than last year's budget.
- The General Fund budget includes an overall increase from FY15-16 budget of \$31.1 million to the currently adopted FY16-17 budget of \$44.4 million. This represents an increase of \$13.3 million. This increase is due to the City's projected expenditures for the SR347 project, MUSD transfers and increases in the City healthcare costs.
- Citywide carry forward fund balances from FY15-16 to FY16-17 are estimated at \$80 million for all funds in the budget, including General Fund (\$34.1 million), Special Revenue Funds (\$13.7 million), and Capital Projects Funds (\$30.4 million). Total resources available for FY16-17 are estimated to be \$173.6 million. This includes \$80 million in carry forward fund balance and \$94 million in budgeted revenue. It is notable that the \$94 million in projected revenue includes \$13.8 million in projected grant revenue. Although budgeted, grant projects can only proceed if successfully awarded.

REVENUES

This operating budget projects revenues higher than FY 15-16. Overall, operating revenues are expected to increase in FY 16-17 from \$54.2 million to \$64.0 million due primarily to increases in the overall operating revenue categories.

Primary property tax assessments remain relatively unchanged with an increase of \$470,337 in total assessments while maintaining primary property tax rate at \$4.7845 per \$100 in assessed valuation. The moderate assessment increase is due to the impact of new construction.

Grants revenue, which accounts for the major portion of the increase, is projected at \$5.2 million over FY 15-16.

Local sales tax revenue has increased over the past fiscal year and is budgeted at \$9.0 million in FY16-17 compared with FY15-16 estimate of \$8.7 million. For FY16-17, sales tax revenue is budgeted at \$9.0 million in the General Fund and \$0.5 million in the General Governmental CIP Fund.

Revenues passed through the State of Arizona to Arizona municipalities, otherwise known as state shared revenues, have been increasing significantly starting in FY11-12. The FY16-17 state shared revenues increased in the General Fund and one Special Revenue Fund (Highway User Revenue Fund) by 16% and 7%, respectively.

The revenue budget for the Capital Improvement Funds is unchanged from FY15-16 and totals \$30.1 million.

REVENUES BY FUND TYPE

FUND TYPE	FY15-16 BUDGET	FY16-17 BUDGET
General Fund	\$34,088,824	\$37,132,192
Special Revenue Funds	\$16,043,699	\$22,826,250
Debt Service Funds	\$4,026,985	\$4,026,985
Total Operating Revenue Budget	\$54,159,508	\$63,985,427
Capital Improvement Funds	\$30,066,629	\$30,066,629
Total Revenue Budget	\$84,226,137	\$94,052,056

EXPENDITURES

Estimated expenditures are comprised of the same funds as revenues. The total budget for General Fund expenditures is \$44.4 million, which is composed of the following categories:

- \$24.7 million in personal services (salaries and related benefits)
- \$12.2 million in professional & technical services (contracted professional services and other contracted services)
- \$3.9 million in contracted and other purchased services (utilities, repairs, maintenance, dues, phone, advertising, printing, postage, training, meals, and mileage)
- \$1.1 million in supplies (office supplies, fuel/oil, books/periodicals, non-capital equipment)
- \$1.4 million in budgeted transfers
- \$1.0 million in contingency reserve, or 2.3% of the General Fund budget

Expenditures were based on City Council Strategic Plan goals and objectives, current levels of personnel and program costs. General fund allocations reflect these costs by department with the four highest costs as follows:

- Fire with the majority of allocations with \$10.4 million or 23.4%
- Police with \$10.3 million or 23.2%
- Community Services with \$2.4 million or 5.4%
- Public Works and Development Services each with \$1.5 million or 3.4%

Major highlights of the General Fund budget are as follows:

- Overall, the FY16-17 adopted budget represents an increase of \$12.1 million from the FY15-16

revised adopted budget. This increase is due to the City's projected expenditures for the SR347 project, MUSD transfers and increases in the City healthcare costs.

- Non-Departmental expenditures increased due primarily to the increase of the contingency account.
- There are no planned "across-the board" salary increases, cuts, furloughs, or layoffs. However, this budget includes salary merit increases that are based on employee performance.

The adopted budget for Special Revenue Funds increased by approximately \$11.7 million over FY15-16. This is due primarily to increased grant funding and increases in Highway User Revenue Fund and County Road Tax expenditures.

For FY16-17, the Debt Service Fund appropriation of principal and interest stayed relatively unchanged for the debt service requirement for Copper Sky Recreation Complex.

The FY16-17 Capital Improvement Funds budget increased from the FY15-16 budget by \$5.3 million. This is due primarily to the City's allocation of funds for the SR347 Grade Separation project.

EXPENDITURES BY FUND TYPE

FUND TYPE	FY15-16 BUDGET	FY16-17 BUDGET
General Fund	\$31,076,765	\$44,403,318
Special Revenue Funds	\$25,398,638	\$19,837,674
Debt Service Funds	\$3,732,776	\$3,678,781
Total Operating Expenditures Budget	\$60,208,179	\$67,919,773
Capital Improvement Funds	\$52,370,647	\$74,288,734
Total Budget	\$112,578,826	\$142,208,507

BONDED INDEBTEDNESS

In November 2008, City of Maricopa voters authorized \$65.5 million in general obligation (G.O.) bonds be issued for Parks, Recreation and Library projects. In FY09-10, the City issued its first G.O. bonds in the amount of \$20.0 million. These bonds were issued via the Greater Arizona Development Authority Infrastructure Revenue Bonds, Series 2010A. In FY12-13, the City issued G.O. bonds in the amount of \$31.6 million for completion of the recreational aquatic center and regional park/sports complex projects, thus leaving the remaining bond authorization at \$13.9 million.

ACKNOWLEDGMENTS

This budget reflects the hard work and cooperative efforts of City Council and Management staff to produce a budget that reflects the balance between the current economic realities and the desire to provide the best government services possible for the citizens of Maricopa. Through this process we

believe that the departments have strengthened their understanding and relationships as to the needs and contributions that each provide to the city.

A special note of thanks and appreciation should go to the Finance Department for its performance in gathering, analyzing and presenting information clearly and accurately.

We are confident that the programs included in this budget reflect the policies and direction of the City Council and provide the financial plan for a successful year.

It is with great pleasure and purpose that we serve the citizens of Maricopa.

Respectfully submitted,

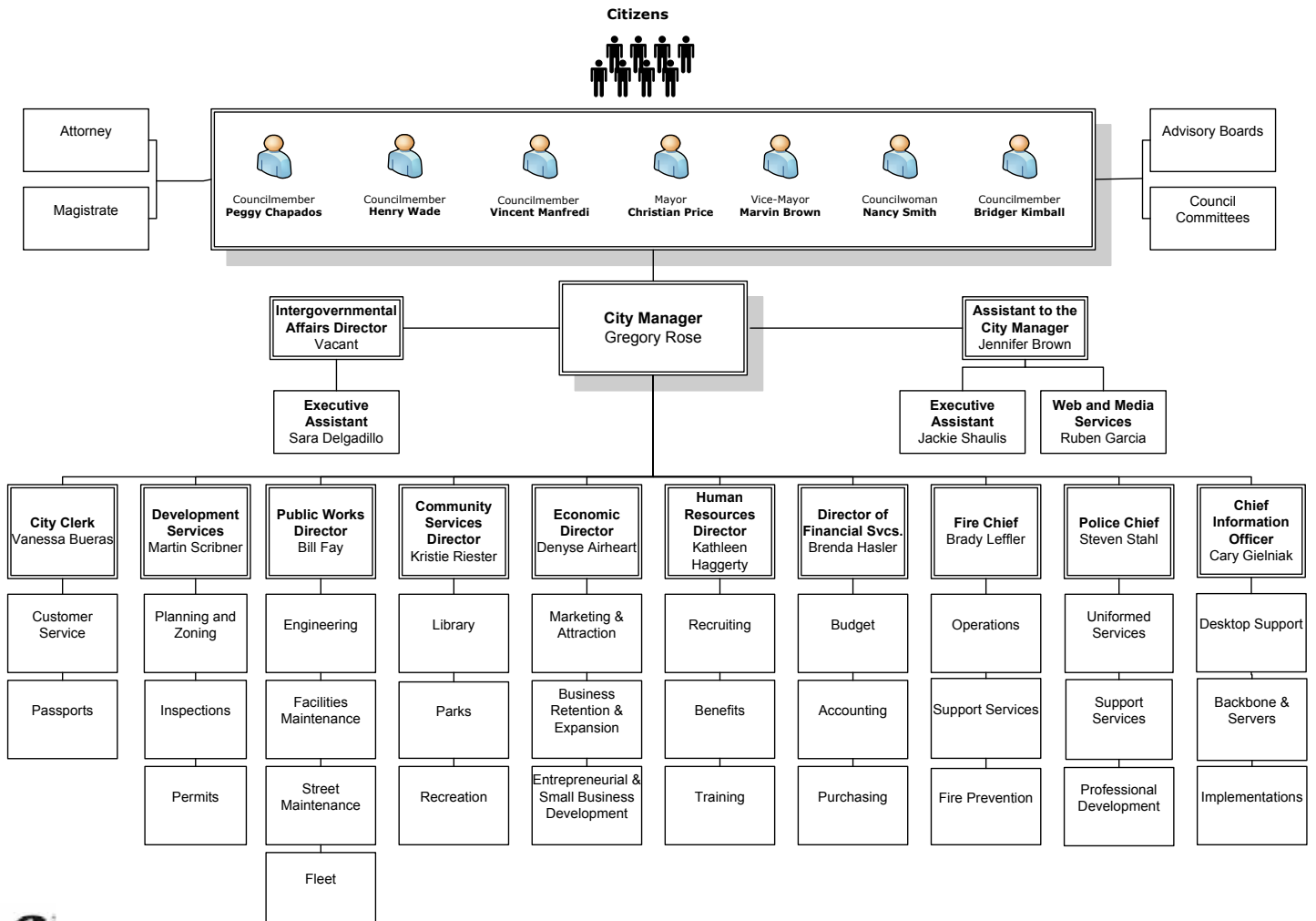


Gregory E. Rose, ICMA-CM
City Manager



Brenda K. Hasler, CPA
Financial Services Director

City Organization Chart



BUDGET CALENDAR

Legend:

Capital Improvement Projects (CIP) Budget Process; Operating Budget Process

START DATE	ACTIVITY
November 4	Finance CIP Plan budget kickoff meeting for departments at staff meeting
January 7	Departments CIP Plan Detail Project Sheets due
December	City Council, Departments All day City Council strategic planning retreat Departments/Finance Budget kick-off/Software training for the departments Departments Department budget briefing to other departments City Council Mid-year budget review
January 26	City Manager and Finance, Departments CIP budget review meetings with Departments
February 9	Departments Operating Budget Requests Input into Munis Service Enhancement Request Forms due to Finance
February 16	Budget, Finance and Operations Subcommittee, City Manager, Finance Review and refine proposed City Manager CIP budget
February 22 – 25	City Manager and Finance, Departments Budget review meetings with Departments
March 15	City Council Five-year CIP Plan Work Session
March 23 – 24	Budget, Finance and Operations Subcommittee, City Manager, Finance Review and refine proposed City Manager budget
April 28	City Council, Departments All day budget work session
May 17	City Council Adopt Tentative Budget

June 7	Finance Post Tentative Budget on City web site Publish Tentative Budget in newspaper - first notice Publish Truth-in-Taxation in newspaper - first notice
June 14	Finance Publish Tentative Budget in newspaper-second notice Publish Truth-in-Taxation second notice
June 21	City Council Hearing for Truth-in-Taxation Hearing for final budget adoption Property tax ordinance introduced *Final Budget adoption* - Special meeting required
July 5	City Council Final adoption of property tax levies ordinances – roll call vote required if it is an increase in the levy amounts

City Profile

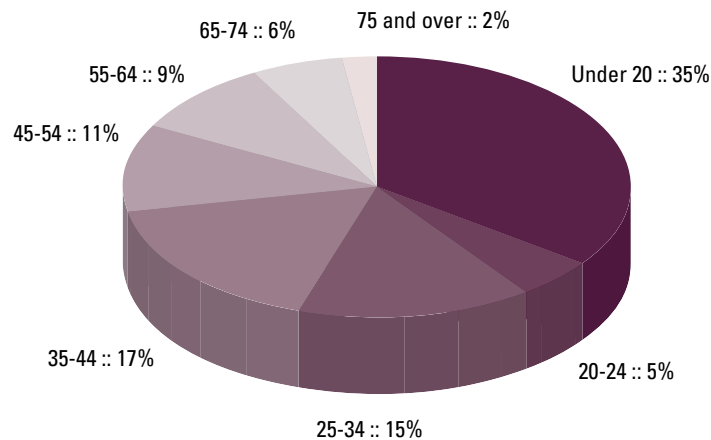


MARICOPA POPULATION GROWTH SINCE INCEPTION

YEAR	POPULATION	ANNUAL GROWTH	GROWTH SINCE INCEPTION
Year	Population	Annual Growth	Growth Since Inception
FY2005	5,814		
FY2006	10,087	73.5%	73%
FY2007	26,661	164.3%	359%
FY2008	33,336	25.0%	473%
FY2009	38,794	16.4%	567%
FY2010	41,309	6.5%	611%
FY2011	43,482	5.3%	648%
FY2012	44,450	2.2%	665%
FY2013	44,946	1.1%	673%
FY2014	45,821	1.9%	688%
FY2015	46,708	1.9%	703%
FY2016	47,600	1.9%	719%
FY2017	48,374	1.6%	732%

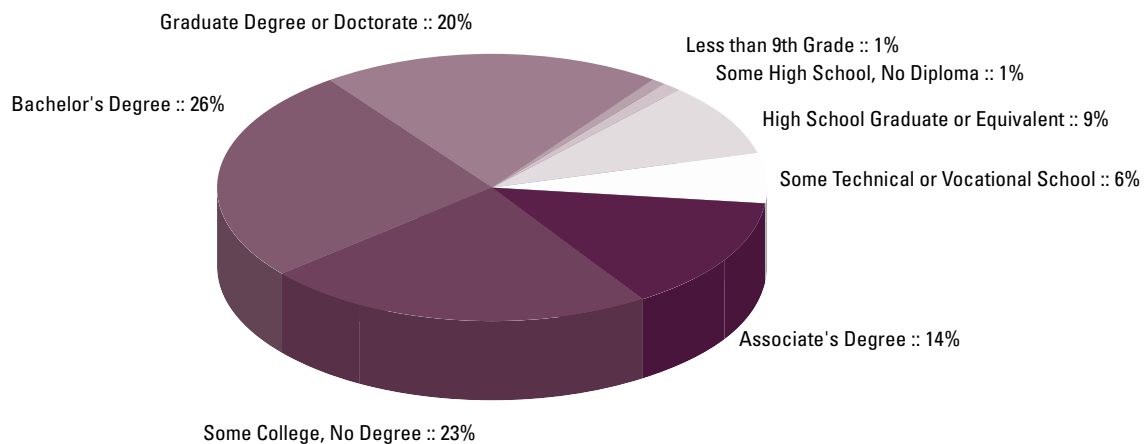
POPULATION AGE

Maricopa has a larger than average workforce-aged population. According to the 2011 American Community Survey, 47% of Maricopa residents are between the ages of 27 and 54, compared to only 41% for Pinal County. As of 2014, the median age in Maricopa was 32.



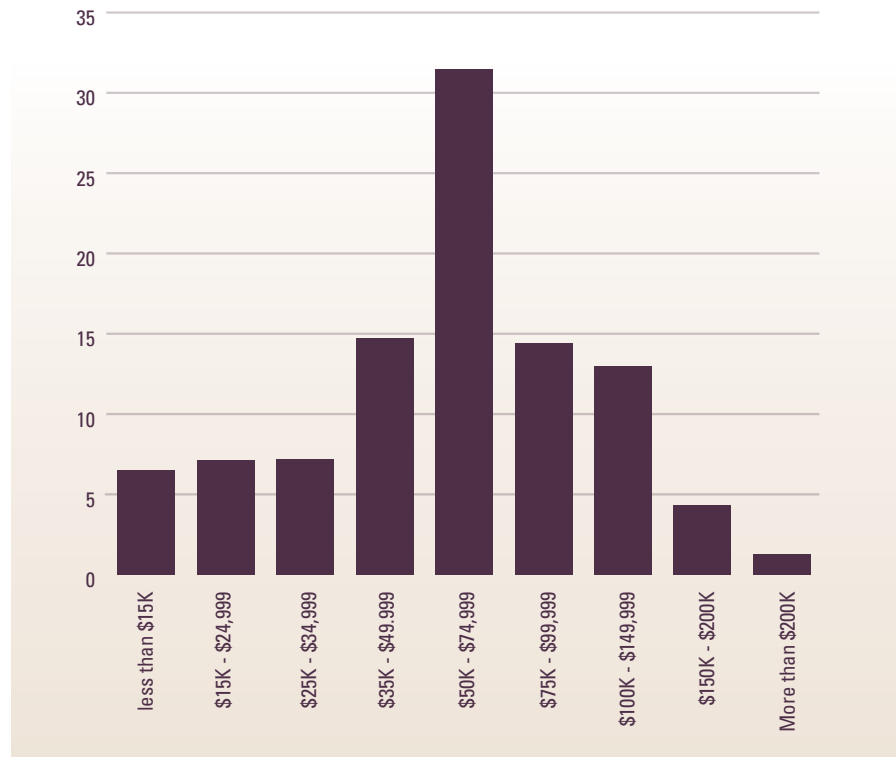
EDUCATION LEVELS

A large majority of Maricopa adults have had at least some college education. Nearly 89% of respondents in the City's 2013 Labor Study Survey reported having at least some college education, with 46% having bachelors or graduate degrees. These results are comparable to the survey performed in 2009, lending credibility to the data.



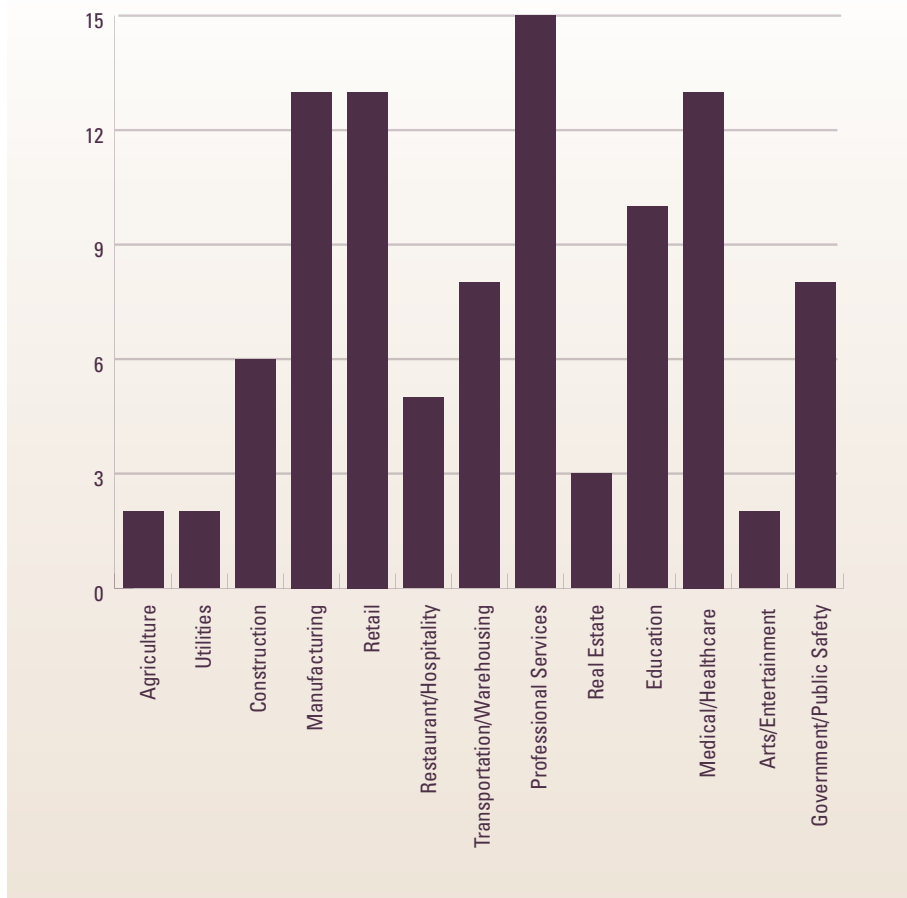
HOUSEHOLD INCOME

Income and years of education are prime proxies to gauge skill level. Maricopa has a relatively large percentage of residents in high wage jobs (earning between \$50,000 and \$100,000) compared to the greater Phoenix area. As of 2014, the median household income was \$58,338.



OCCUPATIONS

There is a wide distribution of industries represented with manufacturing, retail, finance/professional services, education, and medical/healthcare each having at least 10% of the employed residents. Most of these industries equate to higher wages for employees. Conversely, there is very little reported employment within categories such as restaurant/hospitality which has relatively low wages. Compared to the metro Phoenix as a whole, Maricopa has a higher percentage of manufacturing employment but a lower percentage of professional services.







Comprehensive Financial Plan

Comprehensive Financial Plan Overview

Introduction

The Comprehensive Financial Plan, provides a five-year perspective on the financial condition of the City's General Fund and any other appropriated funds deemed necessary. For the FY2017 budget process, a Comprehensive Financial Plan was prepared for the General Fund, the Copper Sky Fund, and the Highway User Revenue Fund (HURF). This plan provides a long-range context for staff and the City Council to make budgetary decisions for the upcoming fiscal year.

The FY2017 financial forecast was utilized to examine the revenue and expenditure structures for the period of FY2015 through FY2021. These forecast models include forecasted fund balance information.

It is important to note that the forecast models presented herein were presented to the City Council in December, 2015 and provided five-year perspectives that were representative of the City's projected financial position at that time. The FY2017 operating budgets for the General Fund, Copper Sky Fund, and HURF Fund were formulated using this forecast as a starting point. As such, the forecast provides the long-term context used as the foundation for budget development and do not serve to provide a prospective look at the future impacts of current year budget choices.

The City was impacted significantly from the severe economic recession which resulted in a steep decline in sales tax and less dramatic decreases in state shared revenues starting in FY2008 and continuing through FY2010. Offsetting this decrease in state shared revenues was the readjustment, and resulting increase in these revenues beginning in FY2012. This is due to the 2010 census which recalculated the City's population versus statewide population. In essence, Maricopa's population increased at a greater rate than the state population as a whole; therefore, Maricopa's share of these revenues increased.

Based on the prior year forecast, the General Fund was projected to experience an operating surplus of \$1.2 million in FY2016. This forecast anticipated increase in personnel costs, and moderate revenue growth projections. A budget balancing plan to eliminate the City's operating deficit over a four year period was implemented in FY2012. The projected operating surplus in FY2016 represented the continued attempt at deficit elimination. However, the FY2017 adopted budget projects an operating deficit of \$7.3 million. This projection includes \$6.0 million to fund the SR347 Grade Separation Project, and \$2.6 million as FY2016, FY2017 projected transfers to the Maricopa Unified School District. This deficit is expected to be balanced against projected fund balance of \$27.9 million as of the end of FY2016.

Forecast Methodology

Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels and programs over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating whether or not, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue and service options the Council must address.

The forecasting methodology reflects a combination of internal analysis covering such factors as development activity, retail sales and inflation. Specifically, for revenue forecasts, past collections are analyzed and used to model future revenue based on the prior year patterns. External sources such as the State Finance Advisory Committee (FAC), which provides a forecast of major state revenue sources on a quarterly basis, were also utilized. Typically, these forecasts cover the state as a whole. Therefore, adjustments to reflect unique conditions in Maricopa, are sometimes necessary.

Expenditure growth is most closely linked to three major factors in the models: 1) growth in the components of personnel costs, 2) inflation in non-personnel costs (including general inflation, fuel and utility inflation) and 3) City financial policies related to new programs and/or the expansion of existing programs as well as including new operational and debt service funding associated with Capital Improvements Program projects.

Major Revenue Assumptions

The general approach to Maricopa forecasting is to apply a conservative philosophy that does not overstate revenue nor understate expenditures. However, economic forecasting is not an exact science and at times relies on professional judgment to adjust the accuracy of revenues or expenditures. The City's revenues are affected by many unique elements that respond to a variety of external factors such as population growth, development, inflation and interest rates. The following provides the assumptions relating to major revenues and expenditures:

LOCAL SALES TAX

Maricopa was incorporated in 2003 and grew from a population of 5,088 in FY2004 to 48,374 in FY2016. Likewise, construction sales tax revenue increased tremendously over this time period. With the effects of the recession, construction sales tax revenues have fallen sharply and are forecasted to remain at relatively the same low levels as have been experienced since FY2010.

Despite the decrease in construction sales tax revenues, non-construction sales tax revenues have increased slightly over the past five years. Overall taxable sales are expected to increase modestly throughout the forecast period; therefore, sales tax revenues are expected to increase 3% per year anticipating a slow but stable economic recovery.

PRIMARY PROPERTY TAX

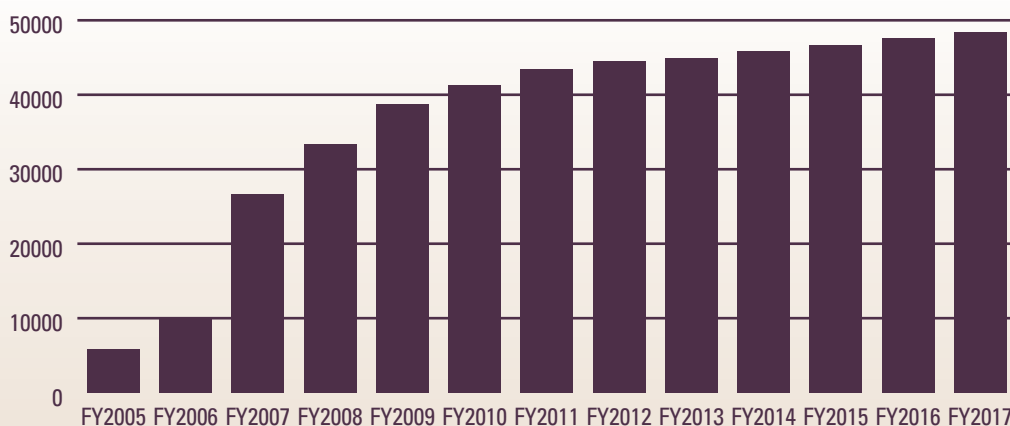
Arizona public finance statutes provide for two different property tax bases, distinguished by both their allowable use as well as the extent to which they can grow in successive years. The first is the primary property tax base, which is the base used for financing current government operating expenditures in the

General Fund. This portion of the property tax is limited in the extent to which the levy can grow each year to a level of 2% plus new construction.

The other property tax base is the secondary property tax, which is used to generate revenue to pay annual debt service for the City's general governmental bonded debt through the City's Debt Service Fund. This tax base is statutorily unlimited in terms of annual growth. The overall amount of money a City can bond for is limited by State Statutes. The Debt Service Fund is not presented in this Comprehensive Financial Plan Overview section.

POPULATION

As referenced earlier, Maricopa experienced some of the strongest population growth in the United States. Since incorporation in October 2003 through the 2010 population census, the City had grown from 5,088 to 43,482 (755%) in that time period. The most current population estimate is 48,374. This represents a one year increase of 2%.



Population is typically used to forecast growth in revenues such as parks and recreation fees, public safety fees, licenses and permits. Additionally, population is the basis of distribution of state shared revenues. Despite the significant population growth experienced in the past, Maricopa's population is forecasted to grow only modestly through the forecast period. Because of the modest growth forecasted, revenues linked to population growth were held constant.

The disparity between growth in local and state populations is significant since several major revenue categories are dependent upon Maricopa's population as a percentage of the state. For example, if the population of other municipalities in the state continue to grow at a slower rate than Maricopa's population, Maricopa's relative share of state's shared revenue increases. Every five years the sharing formula is recalculated and the differences in growth rates inevitably impacts Maricopa's share of the total revenue pool.

STATE SHARED REVENUES

State shared revenues in the City's General Fund include state-shared sales tax, state-shared income tax and vehicle license tax. These "intergovernmental revenues" increased sharply in 2011 due to the 2010 population census despite sharply negative revenues received statewide. The forecast growth in state-shared sales tax, income tax, and vehicle license tax is between 3% and 5% throughout the forecast

period. This is due to a modest state economic recovery and consistent with projections from the Finance Advisory Committee.

The City's Highway User Revenue Fund (HURF) also received state-shared gasoline tax revenue. The distribution formula for this revenue is slightly different than state shared sales and income tax and is expected to grow by 2.0% throughout the forecast period.

Also of importance are State laws related to revenue, including future rate cuts and changes to the revenue sharing formula. It is impossible to predict the actions of future Legislatures; therefore, the forecast assumes status quo with regard to future state shared revenue formulae.

INVESTMENT EARNINGS

Investment earnings are expected to be minimal over the forecast period. This is primarily the result of continued historically low short term interest rates.

ECONOMIC OUTLOOK

Following a mild recession in 2001 to 2002, the state economies enjoyed a period of strong economic growth. However, that trend reversed sharply beginning in FY 2009 as the economic recession gripped the national, state and local economies. Adverse impacts on revenues were substantial. Recent economic forecasts anticipate a slow but stable economic recovery. Therefore, this forecast generally anticipates slow revenue growth.

Major Expenditure Assumptions

The following major expenditure assumptions drive the expenditure forecasts.

PERSONNEL COSTS

The largest component of General Fund expenditures is personnel costs. These costs primarily include the costs of salaries and wages, health insurance and retirement contributions.

SALARIES AND WAGES

The salaries and wage costs assume annual merit increases each year over the forecast period. The City's normal salary structure allows for a 2.5% to 5.0% merit increase, depending upon employee performance. The forecast assumes increases occur annually on each employee's anniversary date.

GROUP INSURANCE

Group health insurance costs are forecasted to increase in excess of inflation estimates over the next five years. The significant cost of group health insurance to the total operating budget, the unknown impact of recent federal legislation and the significant cost increases require the City to monitor this item closely. This forecast assumes annual increases between 8.0% and 9.0% in group health insurance.

RETIREMENT CONTRIBUTIONS

City of Maricopa employees contribute to two public retirement plans: the Arizona State Retirement System (ASRS) and the Public Safety Personnel Retirement System (PSPRS) for the City's sworn police and fire personnel. The annual employer's portion of the contribution rates differ by retirement system. With the recent reduction in the value of plan assets in both retirement systems, it is anticipated the

contributions to the plans will increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY16-17 through FY18-19 were estimated as follows.

	FY15-16	FY16-17	FY17-18	FY18-19
Arizona State Retirement	11.47%	11.77%	12.07%	12.37%
Public Safety Personnel Retirement - Police	12.32%	12.60%	12.88%	13.16%
Public Safety Personnel Retirement - Fire	12.52%	12.94%	13.33%	13.72%

INFLATION

General inflation is expected to fluctuate from 2.5% to 2.0% in the later years of the forecast.

LIMITS ON DISCRETIONARY BUDGET INCREASES

For this forecast and also for the adopted FY2017 budget, no new programs were authorized, as the focus was to maintain basic services and plan for the operational impact of upcoming capital projects.

CAPITAL IMPROVEMENTS PROGRAM OPERATING BUDGET IMPACTS

An important aspect of the City's Capital Improvements Program is the identification of operating budget impacts associated with capital projects. Since long-range planning takes place prior to the adoption of the Capital Budget, future impacts of new programs are not included. However, operating impacts for projects approved in prior years' Capital Budgets are considered in the out-years of the forecast. The City's anticipated Police Substation at the Copper Sky Recreation Complex and the Public Works and Fire Fleet Maintenance Facilities are fully operational and their impact is being felt in FY2017.

General Fund Forecast Discussion

In the mid-2000's, Maricopa experienced significant growth in population, construction and resulting sales taxes primarily related to construction. This resulted in significant fund balances in the General Fund. During FY2012, the City established the General Governmental CIP Fund and transferred a significant portion of the fund balances for pay-as-you-go financing of capital projects. In the forecast, the unreserved fund balance is estimated to be \$20.6 million at June 30, 2017 or 48% of estimated operating expenditures for FY2017. This total fund balance exceeds the policy of 30% of operating expenditures.

The largest component of General Fund revenues are local taxes (which include City sales and property taxes) which represent 54% of estimated operating revenue for FY2017. Due to the state and national recession that began in FY2008, the city's General Fund saw a significant decline in City construction sales tax revenues. As discussed in the Local Sales Tax section, a modest economic recovery is anticipated resulting in modest sales tax growth. The forecast anticipates 1% to 3% in property tax revenue growth.

The next largest source of General Fund revenues is intergovernmental revenue, which is comprised of state sales, income, and vehicle license taxes (commonly referred to as "State Shared Revenues"). This category represented 37% of estimated operating revenue for FY2017. Similar to local sales taxes, each of these categories experienced decline in the most recent economic recession. However, beginning in FY2012, the City experienced a significant increase in these revenues due to the significant population

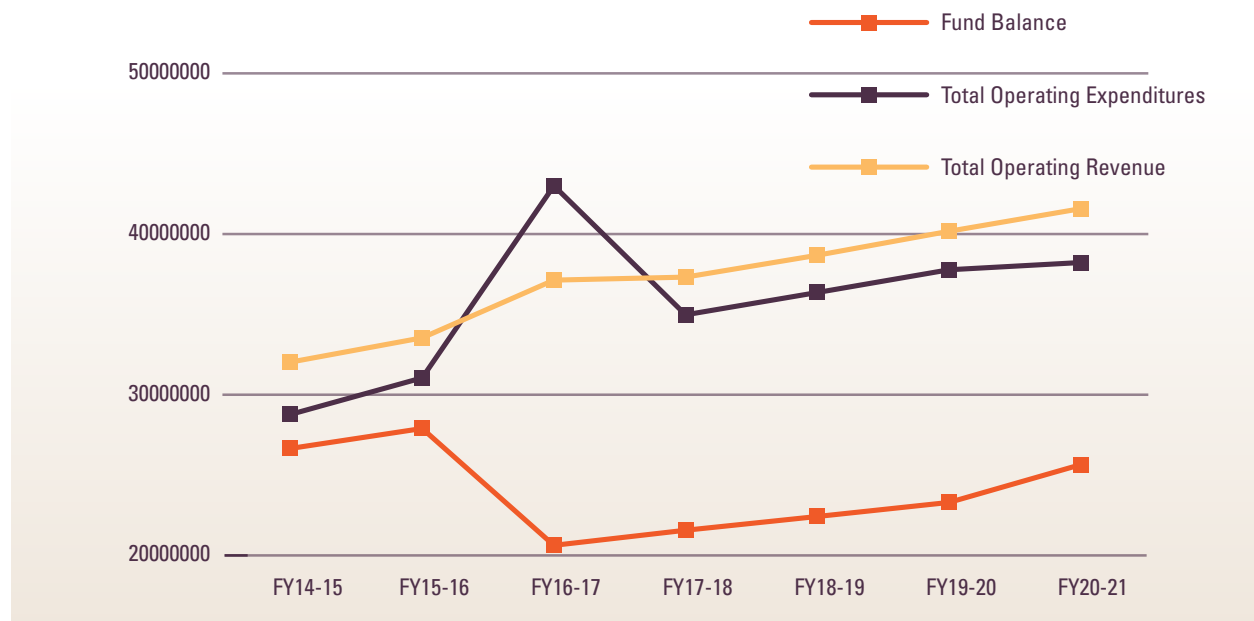
increase captured in the 2010 census. The forecast anticipates modest increases in intergovernmental revenues due to the modest anticipated statewide economic recovery.

From an expenditure perspective, personnel costs (primarily salaries, wages, group insurance and retirement contributions) have traditionally been the largest operating cost and were estimated to be 57% of projected FY2017 General Fund operating expenditures. In prior years, as a result of the economic downturn, annual salary adjustments were suspended. This forecast assumes continuation of “merit-based” increases. Health care costs for employees were anticipated to increase between 15% and 18%.

One additional cost component projected in the General Fund forecast is contingency. Contingency amounts are appropriated for unplanned or emergency expenditures. The forecast assumes \$500,000 in annual contingency amounts spent which is approximately 2% of the total FY2017 General Fund forecasted expenditures.

As previously stated, the Copper Sky Recreation Complex operating costs are offset somewhat by program revenues, the forecast anticipated the total operating impact of these projects to be \$1.25 million in FY2017.

The unreserved fund balance was estimated to be \$27.9 million at June 30, 2016. This forecasts estimates that approximately \$1.0 million of the balance would be spent each year with the exception of FY2017 when it is expected that the City will spend \$6.0 million to fund anticipated cost of the SR347 Grade Separation Project and \$2.6 million for the Maricopa Unified School District. A budget balancing plan was implemented during FY2012 that chose to substantially eliminate deficits over a four year period. As reviewed in the Comprehensive Financial Plan Overview section, the FY2017 budget, as approved, represents the fourth year of deficit elimination, except for the projects referenced above that has forced the City to pull from it unreserved fund balance. Details of the four year forecast follows:



General Fund Five Year Forecasted Revenue, Expenditures and Fund Balance

	ACTUAL	REVISED EST.	FORECAST				
	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Revenue							
Local Taxes	\$17,753,082	\$18,891,500	\$19,983,790	\$20,905,177	\$21,485,568	\$22,213,596	\$22,991,071
Intergovernmental Revenue	11,475,441	11,610,145	13,648,675	12,841,414	13,506,137	14,205,936	14,703,144
Licenses & Permits	807,472	1,871,102	2,296,238	2,400,141	2,445,282	2,491,290	2,578,485
Fees, Fines & Charges	1,400,645	880,800	920,134	889,352	898,879	908,578	940,378
Investment Earnings	411,471	210,000	210,000	210,000	219,588	223,431	231,251
Miscellaneous	1,822,262	78,093	73,355	73,000	124,886	129,848	133,743
Total Operating Revenue	32,030,373	33,541,640	37,132,192	37,319,084	38,680,340	40,172,679	41,578,072
Operating Expenditures							
Personnel	20,627,923	22,048,675	24,699,371	24,957,057	25,984,428	27,023,804	27,279,418
Professional & Technical	4,056,854	4,021,001	12,239,041	4,448,985	4,626,945	4,812,022	4,908,262
Contracted and Other Services	2,963,926	3,630,636	3,930,024	3,552,957	3,695,074	3,842,877	3,919,735
Fuel, Oil & Supplies	952,457	1,002,607	1,134,882	862,910	897,427	933,324	951,991
Capital Outlay & Equipment	174,221	36,000	-	152,226	158,315	164,647	167,940
Contingency	-	310,521	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Operating Expenditures	28,775,381	31,049,440	43,003,318	34,974,135	36,362,189	37,776,674	38,227,346
Transfers Out	(1,250,000)	(1,250,000)	(1,400,000)	(1,406,080)	(1,462,323)	(1,520,816)	(1,000,000)
Excess/ (Deficiency)	\$2,004,992	\$1,242,200	\$(7,271,126)	\$938,869	\$855,828	\$875,189	\$2,350,726
Fund Balance Unrestricted	\$26,656,499	\$27,898,699	\$20,627,573	\$21,566,442	\$22,422,270	\$23,297,459	\$25,648,185

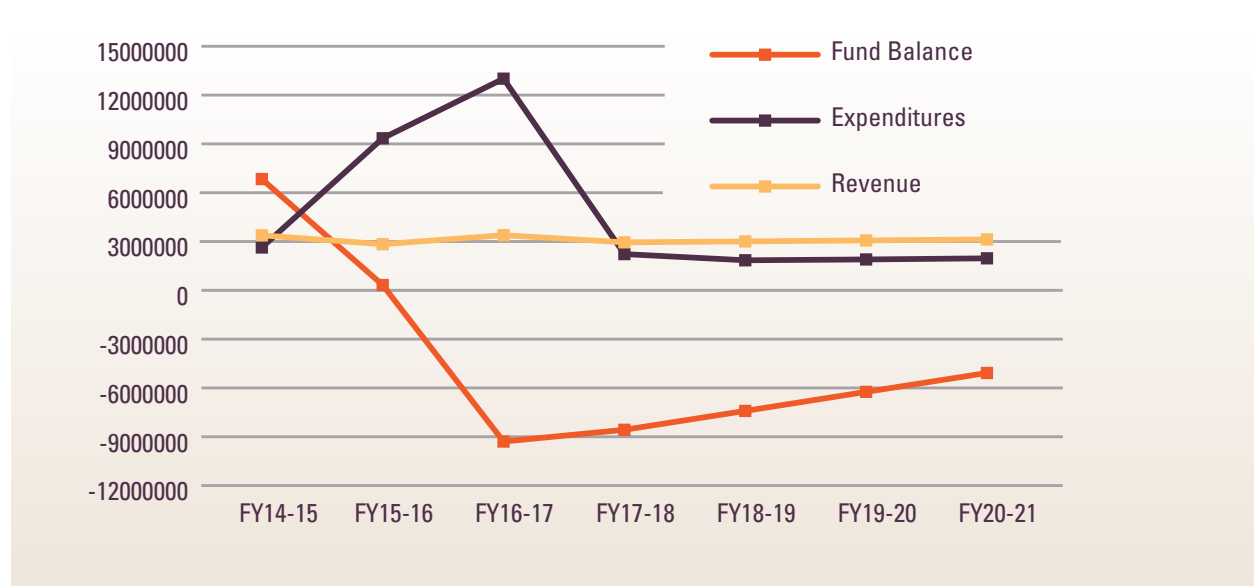
Note 1: FY14-15 operating results are presented on the modified accrual basis.

Note 2: FY16-17 projected operating results include funding for SR347 grade separation, and fund allocation for payments to the Maricopa Unified School District.

Highway User Revenue Fund Forecast Discussion

The Highway User Revenue Fund (HURF) revenue source is commonly referred to as the gasoline tax despite the fact there are a number of additional fees included in this state shared revenue distribution. Like the state shared sales, income, and vehicle license taxes, the City saw a substantial increase in HURF revenue distributions beginning in FY2012 due to the 2010 population census. Consistent with the General Fund state shared revenues, the forecast anticipates modest 2.0% increases in HURF revenues due to the modest anticipated statewide economic recovery.

Personnel costs, contracted street maintenance, right of way acquisition and related equipment acquisition for street maintenance make up the majority of costs in the HURF fund. Details of the HURF Fund forecast follows.



HURF Five-Year Forecasted Revenue, Expenditures and Fund Balance

	ACTUAL	REVISED EST.	FORECAST				
	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Revenue							
Intergovernmental Revenue	\$3,377,875	\$2,826,580	\$3,382,511	\$3,483,986	\$3,999,589	\$4,079,581	\$4,161,172
Investment Earnings	-	7,500	7,500	7,803	7,959	8,118	8,281
Other Revenue	1,663	-	-	-	-	-	-
Total Operating Revenue	3,379,538	2,834,080	3,390,011	3,491,789	4,007,548	4,087,699	4,169,453
Operating Expenditures							
Personnel	949,143	1,023,083	926,450	994,255	1,017,998	1,042,487	1,094,611
Professional & Technical	1,462	10,315	6,365	5,530	5,640	5,753	5,868
Contracted and Other Services	491,841	457,137	605,360	470,851.0	484,977	499,526	514,512
Fuel, Oil & Supplies	101,143	133,260	139,260	153,732	159,817	166,165	169,488
Capital Outlay & Equipment	1,089,899	2,696,771	11,332,621	430,000	-	-	-
Total Operating Expenditures	2,633,488	4,320,566	13,010,056	2,054,368	1,668,432	1,713,931	1,784,479
Excess/ (Deficiency)	\$746,050	\$(1,486,486)	\$(9,620,045)	\$1,437,421	\$2,339,116	\$2,373,768	\$2,384,974
Fund Balance Restricted for Streets & Highway	\$6,838,153	\$5,351,667	\$(4,268,378)	\$(2,830,957)	\$(491,841)	\$1,881,928	\$4,266,902

Note 1: As HURF revenues are restricted to only street and highway purposes, the capital outlay is included in the expenditures and any remaining funds are available for both capital and non-capital purposes.





Budget Summary

The Maricopa City Council adopted the City's FY16-17 budget of \$142,208,507 on June 21, 2016. The adopted budget includes an operating budget of \$67,919,773 and a capital projects budget of \$74,288,734. Overall, the FY16-17 budget is a balanced budget. Annual expenditures for FY16-17 total less than the City's total available resources (revenues and the prior year fund balance).

The following pages contain additional summary information including comparisons to previous fiscal years.

Fund Descriptions

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every dollar received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary or proprietary. Different fund types are also found within each classification. The City does not have any fiduciary or proprietary funds. The City's annual budgets for the funds listed below were adopted on a modified accrual basis of accounting consistent with generally accepted accounting principles for all the governmental funds.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: The General Fund, Capital Projects Funds, the Debt Service Fund and Special Revenue Funds.

General Fund. The General Fund is used to account for all financial resources except those reported in another fund. The General Fund is the major operating fund of the City government and it accounts for the majority of City operations. The General Fund pays for police and fire protection, parks and recreation, community development and general City administration among other City functions. All other City funds are used to account for revenues which are restricted under federal, state, or local laws or generally accepted accounting principles.

Capital Projects Funds. These funds are used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays including the acquisition or replacement for capital assets including land, buildings, equipment and other improvements such as streets and roads.

Development Impact Fee Funds. Development Impact Fees are fees assessed to new construction to fund infrastructure improvements required due to new growth. These fees are accumulated to construct specific improvements or portions of specific improvements of the municipality.

Parks Bond Fund. This fund is used to account for the expenditure of bond proceeds for voter-approved projects.

General Governmental CIP Fund. This fund is used to account for Capital Improvement Projects (CIP) expenditures supported by construction sales tax and other dedicated one-time funding resources.

General Government Bond Fund. This fund is used to account for the construction of the City Complex project funded with anticipated annual appropriation of debt.

Debt Service Fund. The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Special Revenue Funds. Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Grants Fund (Federal and State). Most grants that are awarded to the City require separate accounting from all other City activities and in separate funds. The grants budgeted are a combination of grants which have already been awarded to the City and grants which have been applied for and are pending notification of award.

Highway User Revenue Fund (HURF). The major revenues of this fund are the City's share of state gasoline taxes. These revenues are restricted by the state Constitution to be used solely for street and highway purposes.

Copper Sky Recreation Fund. This fund accounts for the operating activities of the Copper Sky Recreational Complex. Revenues are from contributions and program revenues restricted for use in fund operations. Other financing sources are from budgeted General Fund transfers into the fund.

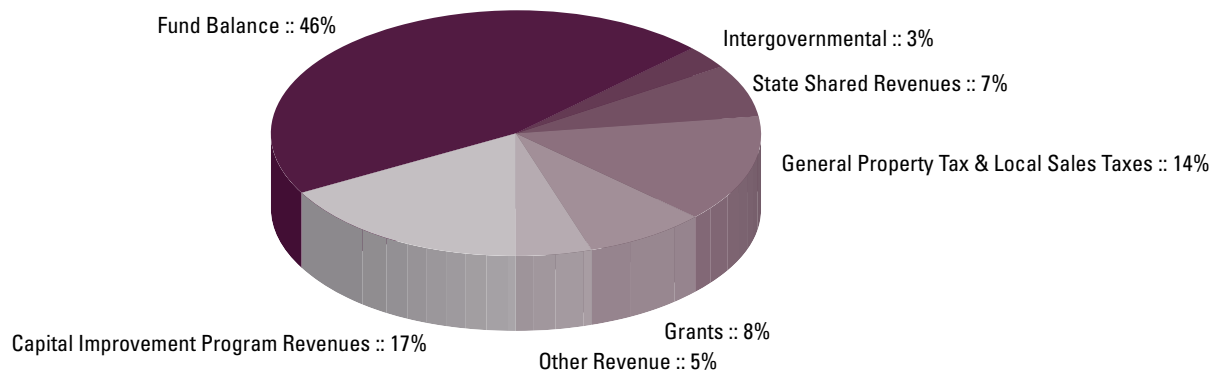
Local Road Maintenance Fund. This fund accounts for revenue from developers to perform maintenance of roads associated with their developments.

County Road Tax Fund. This fund accounts for the City's share of the County's 1/2 cent tax on fuel. These revenues are used to fund street and road maintenance projects.

Budget Summary

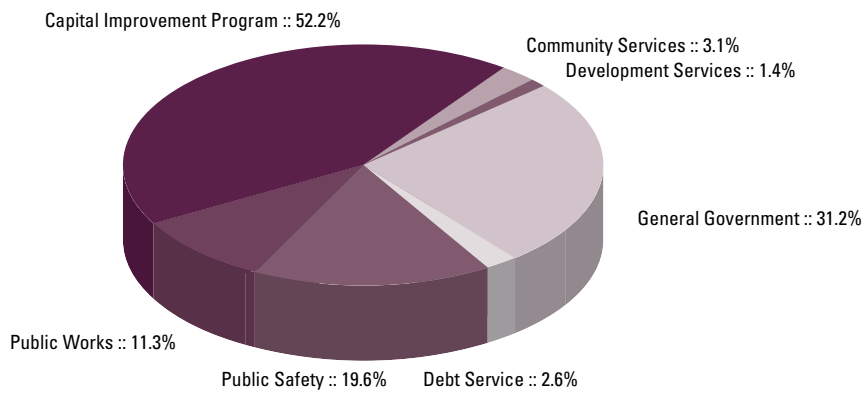
WHERE THE MONEY COMES FROM

Capital Improvement Program Revenues	\$30,066,629
General Property Tax	14,725,566
Local Sales Tax	8,991,000
Licenses, Permits & Franchise Fees	2,277,100
State Shared Revenues	12,375,617
Grants	13,779,768
Intergovernmental	5,863,069
Charges for Services	4,831,398
Fines & Forfeitures	380,000
Investment Earnings	216,000
Other Miscellaneous	251,700
Other Financing Source	294,209
Total Revenues	\$94,052,056
Fund Balance	79,568,791
Total Financial Resources	\$173,620,847



WHERE THE MONEY GOES

Community Services - Copper Sky	\$7,684,971
Development Services	2,023,323
General Government	10,496,933
Debt Service	3,678,781
Public Safety	27,900,334
Public Works	16,135,431
Capital Improvement Program	74,288,734
Total Expenditures	\$142,208,507



TOTAL FINANCIAL PROGRAM

FY16-17 Total Budget \$142,208,507

OPERATING BUDGET GOVERNMENTAL FUNDS	\$67,919,773
General Fund	\$44,403,318
Highway User Revenue Fund (HURF)	\$1,677,435
Grants	\$13,779,768
Copper Sky Recreation	\$4,380,471
Debt Service	\$3,678,781
CAPITAL BUDGET GOVERNMENTAL FUNDS	\$74,288,734
Grants CIP	\$28,252,579
General Governmental CIP	\$15,366,564
Parks Bond	\$0
Highway User Revenue Fund (HURF)	\$11,332,621
Local Road Maintenance	\$1,090,000
County Road Tax	\$4,839,834
Transportation DIF	\$12,972,909
Copper Sky Recreation	\$70,000
Public Safety/Police/Fire DIF	\$48,878
Parks DIF	\$315,349

FY16-17 BUDGET SUMMARY

Total Financial Resources

FUND	FY15-16 BUDGET	ESTIMATED FUND BALANCES 7/1/2016	FY16-17 ESTIMATED REVENUES/SOURCES *	FY16-17 TOTAL FUNDS AVAILABLE	FY16-17 ADOPTED BUDGET/USES **
General Fund	\$33,878,824	\$34,053,224	\$37,132,192	\$71,185,416	\$44,403,318
Highway User Revenue Fund (HURF)	3,126,087	5,351,667	3,390,011	8,741,678	13,010,056
Copper Sky Recreation	3,179,500	1,938,228	4,450,471	6,388,699	4,450,471
Local Road Maintenance	6,000	1,044,354	6,000	1,050,354	1,090,000
Grants	8,532,112	647,260	13,779,768	14,427,028	13,779,768
County Road Tax	1,200,000	4,764,162	1,200,000	5,964,162	4,839,834
Debt Service Fund	4,026,985	1,353,405	4,026,985	5,380,390	3,678,781
Parks DIF Funds	357,210	1,137,621	357,210	1,494,831	315,349
Library DIF Funds	4,590	617,116	4,590	621,706	-
Public Safety/Police/Fire DIF Funds	255,720	376,365	255,720	632,085	48,878
Gen Govt DIF Funds	-	-	-	-	-
Transportation DIF Funds	699,030	15,694,408	699,030	16,393,438	12,972,909
Parks Bond Fund	-	267,524	-	267,524	-
General Governmental CIP	497,500	11,963,100	497,500	12,460,600	15,366,564
Grants CIP	28,252,579	360,357	28,252,579	28,612,936	28,252,579
Copper Sky Recreation	-	-	-	-	70,000
Total	\$84,016,137	\$79,568,791	\$94,052,056	\$173,620,847	\$142,208,507

* Includes \$1,250,000 in budgeted transfers into the Copper Sky Recreation Fund

** Includes \$1,250,000 in budgeted transfers out from the General Fund

FY16-17 BUDGET SUMMARY

Summary by Revenue Source/Fund

REVENUE SOURCE	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 REVISED	FY16-17 ADOPTED
General Property Tax	\$9,046,204	\$9,810,181	\$10,522,453	\$10,522,453	\$10,992,790
Local Sales Tax	6,792,246	7,580,110	8,738,231	8,738,231	8,991,000
Franchise Fees	309,744	362,791	751,952	751,952	1,250,000
Business Licenses	55,392	60,230	50,000	50,000	50,000
Permits	886,290	747,242	1,073,050	1,073,050	977,100
State Shared Revenues	9,895,845	11,475,441	11,610,145	11,610,145	13,648,675
Public Safety Fees	130,688	105,311	78,500	78,500	56,112
Passport Fees	30,594	26,358	19,793	19,793	25,326
Recreational Fees	282,566	640,194	434,000	434,000	507,834
Fines & Forfeitures	271,537	628,782	350,000	350,000	350,000
Investment Earnings	93,672	411,471	-	-	210,000
Other Miscellaneous	294,581	182,262	250,700	250,700	73,355
Total - General Fund	\$28,089,359	\$32,030,373	\$33,878,824	\$33,878,824	\$37,132,192
Highway User Revenue Fund (HURF)	2,746,823	3,379,538	3,126,087	3,126,087	3,390,011
Copper Sky Recreation	-	2,796,823	3,179,500	3,179,500	4,450,471
Local Road Maintenance	7,107	2,831	6,000	6,000	6,000
Grants	604,333	591,874	8,532,112	8,532,112	13,779,768
County Road Tax	1,543,996	1,667,120	1,200,000	1,200,000	1,200,000
Debt Service Fund	2,518,392	5,213,744	4,026,985	4,026,985	4,026,985
Parks DIF Funds	449,833	323,191	357,210	357,210	357,210
Library DIF Funds	10,943	1,258	4,590	4,590	4,590
Public Safety/Police/Fire DIF	378,990	279,396	255,720	255,720	255,720
Gen Govt DIF Funds	4,538	5,354	-	-	-
Transportation DIF Funds	2,231,833	802,431	699,030	699,030	699,030
Parks Bond Fund	31,619,946	-	-	-	-
General Governmental CIP	1,423,250	1,211,169	497,500	497,500	497,500
Grants CIP	250,000	255,253	28,252,579	28,252,579	28,252,579
Total - Other Funds	\$43,789,984	\$16,529,983	\$50,137,313	\$50,137,313	\$56,919,864
Total - All Revenue Sources	\$71,879,343	\$48,560,356	\$84,016,137	\$84,016,137	\$94,052,056

FY16-17 BUDGET SUMMARY

Fund Revenue, Expenditure and Transfers Summary

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	TOTAL
Revenues					
General Property Tax	\$10,992,790	\$-	\$-		\$10,992,790
Local Sales Tax	8,991,000	-	497,500	-	9,488,500
Franchise Fees	1,250,000	-	-	-	1,250,000
Business Licenses	50,000	-	-	-	50,000
Development Permits	977,100	-	-	-	977,100
Intergovernmental	13,648,675	18,346,279	28,252,579	-	60,247,533
Public Safety Fees	32,300	-	-	-	32,300
Passport Fees	19,793	-	-	-	19,793
Recreational Fees	328,834	4,450,471	-	-	4,779,305
Fines & Forfeitures	380,000	-	-	-	380,000
Impact Fees	-	-	1,303,350	-	1,303,350
Investment Earnings	210,000	29,500	13,200	-	252,700
Other Entities' Participation	-	-	-	-	-
Other Miscellaneous	251,700	-	-	4,026,985	4,278,685
Transfer In	-	-	-	-	-
Total - Revenues/Transfers In	\$37,132,192	\$22,826,250	\$30,066,629	\$4,026,985	\$94,052,056
Expenditures					
Personal Services	\$24,699,371	\$4,886,261	\$-	\$-	\$29,585,632
Professional and Technical	12,239,041	7,321,933	-	-	19,560,974
Purch. Property Services	2,603,902	-	-	-	2,603,902
Other Purchased Services	1,326,122	7,175,790	-	-	8,501,912
Supplies	1,134,882	453,850	-	-	1,588,732
Capital Outlay	-	17,262,295	57,026,279	-	74,288,574
Contingency	1,000,000	-	-	-	1,000,000
Debt Service	-	-	-	3,678,781	3,678,781
Transfer Out	1,400,000	-	-	-	1,400,000
Total- Expenditures/Transfers Out	\$44,403,318	\$37,100,129	\$57,026,279	\$3,678,781	\$142,208,507
Net Increase (Decrease) in Fund Balance	\$(7,271,126)	\$(14,273,879)	\$(26,959,650)	\$348,204	\$(48,156,451)

FY16-17 BUDGET SUMMARY

Fund Revenue, Expenditure and Transfers Summary

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUNDS	TOTAL
% Change	-21.4%	-103.8%	-88.6%	-25.7%	-60.5%
Fund Balance - July 1, 2016	\$34,053,224	\$13,745,671	\$30,416,490	\$1,353,405	\$79,568,790
Fund Balance - June 30, 2017	\$26,782,098	\$(528,208)	\$3,456,840	\$1,701,609	\$31,412,339

FY16-17 BUDGET SUMMARY

Expenditure Summary by Fund/Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
General Fund Expenditures					
Personal Services	\$18,550,167	\$20,627,923	\$22,639,380	\$21,898,550	\$24,699,371
Professional and Technical	3,570,653	4,056,854	3,431,161	3,828,831	12,239,041
Purch. Property Services	164,982	1,435,483	377,380	881,267	2,603,902
Other Purchased Services	2,985,309	1,528,443	3,224,260	2,361,219	1,326,122
Supplies	428,901	952,457	910,966	836,697	1,134,882
Capital Outlay	482,258	174,221	-	35,410	-
Contingency	-	-	500,000	-	1,000,000
Debt Service	-	-	-	-	-
Transfers Out	175,000	1,250,000	1,250,000	-	1,400,000
Total - General Fund	\$26,357,270	\$30,025,381	\$32,333,147	\$29,841,974	\$44,403,318
Other Funds Expenditures					
Personal Services	\$796,169	\$3,369,212	\$5,287,526	\$3,738,656	\$4,886,261
Professional and Technical	327,118	144,072	6,769,031	787,174	4,723,300
Purch. Property Services	6,957	-	6,303,567	-	-
Other Purchased Services	489,263	1,907,159	-	2,365,452	7,175,790
Supplies	133,785	162,041	460,764	163,024	453,850
Capital Outlay	43,702,608	9,209,687	61,223,316	16,457,656	76,887,207
Contingency	-	-	-	-	-
Debt Service	2,406,386	3,750,960	-	3,732,755	3,678,781

FY16-17 BUDGET SUMMARY

Expenditure Summary by Fund/Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Transfers Out	-	-	3,732,776	-	-
Total - Other Funds	\$47,862,286	\$18,543,131	\$83,776,980	\$27,244,717	\$97,805,189
Total Expenditures					
Personal Services	\$19,346,336	\$23,997,135	\$27,926,906	\$25,637,206	\$29,585,632
Professional and Technical	3,897,771	4,200,926	10,200,192	4,616,005	19,560,970
Purch. Property Services	171,939	1,435,483	6,680,947	881,267	2,603,902
Other Purchased Services	3,474,572	3,435,602	3,224,260	4,726,671	8,501,912
Supplies	562,686	1,114,498	1,371,730	999,721	1,588,732
Capital Outlay	44,184,866	9,383,908	61,223,316	16,493,066	74,288,734
Contingency	-	-	500,000	-	1,000,000
Debt Service	2,406,386	3,750,960	-	3,732,755	3,678,781
Transfers Out	175,000	1,250,000	4,982,776	-	1,400,000
Total City Expenditures	\$74,219,556	\$48,568,512	\$116,110,127	\$57,086,691	\$142,208,663

FY16-17 BUDGET SUMMARY

Expenditure Summary by Department

DEPARTMENT / FUND	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
General Fund					
Mayor & Council	\$406,329	\$477,589	\$501,023	\$437,522	\$527,841
City Attorney	739,950	563,256	550,000	584,732	575,000
City Clerk	316,308	329,709	376,090	343,326	410,142
City Magistrate	264,347	231,975	277,617	333,995	458,057
City Manager					
City Manager's Office	670,597	652,681	882,097	613,773	980,118
Subtotal:	\$670,597	\$652,681	\$882,097	\$613,773	\$980,118
Human Resources	\$390,244	\$397,837	\$429,510	\$423,799	\$480,307
Economic Development	425,280	417,294	579,555	384,167	567,267
Finance	785,054	755,769	897,527	816,381	926,431
Information Technology	830,966	825,562	890,673	889,092	896,781

FY16-17 BUDGET SUMMARY

Expenditure Summary by Department

DEPARTMENT / FUND	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Subtotal:	\$2,431,544	\$2,396,462	\$2,797,265	\$2,513,439	\$2,870,786
Community Services					
Community Services Administration	\$239,847	\$286,533	\$305,447	\$295,252	\$336,659
Events	-	-	-	-	448,573
Library	530,553	520,012	533,071	513,885	570,184
Park Maintenance	546,863	506,206	617,326	566,736	620,564
Recreation	308,959	313,504	799,191	381,608	426,750
Subtotal:	\$1,626,222	\$1,626,255	\$2,255,035	\$1,757,481	\$2,402,730
Development Services					
Development Services Administration	\$295,046	\$206,031	\$203,135	\$197,033	\$215,278
Building Safety	671,868	628,063	671,684	624,248	698,073
Code Compliance	-	52,430	84,909	70,097	85,859
Planning & Zoning	322,993	274,957	295,099	301,955	315,001
Transportation	121,224	146,306	130,653	166,049	208,112
Subtotal:	\$1,411,131	\$1,307,787	\$1,385,480	\$1,359,382	\$1,522,323
Public Works					
Public Works Administration	\$-	\$2,158	\$111,032	\$105,056	\$121,891
CIP Project Management	-	-	113,012	86,605	117,447
Engineering	246,461	200,583	205,055	196,825	214,754
Facilities Management	632,430	689,248	882,301	793,961	934,682
Fleet Management	96,706	103,118	112,463	99,725	146,601
Subtotal:	\$975,597	\$995,107	\$1,423,863	\$1,282,172	\$1,535,375
Fire Department					
Fire Administration	\$433,539	\$277,525	\$295,662	\$300,924	\$364,720
Prevention	189,721	282,034	303,257	311,209	340,354
Fire Operations	6,582,373	7,194,542	7,380,620	7,474,124	8,104,707
Fire Support Services	1,269,586	1,409,621	1,383,429	1,352,581	1,568,414
Subtotal:	\$8,475,219	\$9,163,722	\$9,362,968	\$9,438,838	\$10,378,195

FY16-17 BUDGET SUMMARY

Expenditure Summary by Department

DEPARTMENT / FUND	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Police Department					
Office of the Chief	\$838,687	\$818,024	\$924,835	\$917,408	\$986,115
Police Operations	5,812,295	6,213,874	6,441,760	6,433,622	6,937,204
Police Support Services	1,513,554	1,796,479	2,305,732	2,077,789	2,376,821
Subtotal:	\$8,164,536	\$8,828,377	\$9,672,327	\$9,428,819	\$10,300,140
Non-Departmental	\$1,008,908	\$1,360,222	\$1,599,382	\$2,324,256	\$11,042,611
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	1,250,000	1,400,000
Total - General Fund:	\$26,490,688	\$27,933,142	\$31,083,147	\$31,667,735	\$44,403,318
ALL OTHER FUNDS					
Highway User Revenue Fund (HURF)	\$2,028,384	\$2,618,355	\$7,924,446	\$4,119,114	\$13,010,056
Copper Sky Recreation	1,913,248	3,431,763	4,949,490	4,286,237	4,380,471
Local Road Maintenance	1,000,000	241,875	300,000	97,272	1,090,000
Grants	13,073,381	1,329,691	8,407,112	1,821,327	13,779,768
County Road Tax	3,278,156	1,488,639	3,692,508	1,822,379	4,839,834
Debt Service	4,587,366	3,750,972	3,732,776	3,732,755	3,678,781
General Governmental CIP	24,002,120	2,748,639	11,576,972	7,673,651	15,366,564
Grants CIP	64,909,593	88,459	28,252,579	1,184,314	28,252,579
Parks Bond	25,740,000	308,717	400,000	-	-
Library DIF	4,590	21,703	-	-	-
Parks DIF	17,400	-	135,000	30,968	315,349
General Governmental DIF	-	-	2,000,000	-	-
Public Safety/Police	694,206	-	-	-	-
Public Safety/Fire DIF	70,520	339,833	1,525,000	1,493,118	48,878
Copper Sky Recreation	-	-	-	-	70,000
Transportation DIF	12,130,384	2,442,738	10,881,097	983,378	12,972,909
Subtotal:	\$153,449,348	\$18,811,384	\$83,776,980	\$27,244,513	\$97,805,189
TOTAL - EXPENDITURES	\$179,940,036	\$46,744,526	\$114,860,127	\$58,912,248	\$142,208,507

FY16-17 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY13-14	FY14-15	FY15-16	FY16-17
Mayor & Council	8.0	8.0	8.0	8.0
City Manager				
City Manager's Office	5.0	5.0	4.0	4.0
Communications & Marketing	2.0	1.0	1.0	1.0
Department Total	7.0	6.0	5.0	5.0
City Attorney	-	-	-	-
City Clerk	5.0	4.5	4.0	4.0
City Magistrate	3.0	2.5	1.0	1.0
Human Resources	3.0	4.5	4.5	4.5
Economic Development	3.0	3.0	3.0	3.0
Financial Services	8.0	8.0	9.0	9.5
Information Technology	4.0	4.0	4.0	4.5
Community Services				
Administration - Community Services	2.0	2.0	3.0	4.0
Recreation	3.0	8.5	8.5	-
Park Maintenance	1.0	3.0	3.0	-
Library	8.0	8.5	8.5	-
Department Total	14.0	22.0	23.0	4.0
Development Services				
Administration - Development Services	3.3	1.5	1.5	1.5
Code Enforcement	-	-	1.0	1.0
Planning & Zoning	3.0	3.0	3.0	3.0
Building Safety	7.0	8.0	7.0	7.0
Transportation	0.6	0.6	0.6	0.8
Department Total	13.90	13.10	13.10	13.30
Public Works				
Administration	-	-	1.00	2.00
CIP Project Management	1.00	1.00	1.00	1.00
Engineering	2.00	3.00	2.00	3.00
Facilities	2.00	2.00	2.00	2.00
Fleet Management	1.00	1.00	1.00	1.00

FY16-17 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY13-14	FY14-15	FY15-16	FY16-17
Department Total	6.00	7.00	7.00	9.00
Fire Department				
Administration - Fire	3.00	3.00	2.00	2.00
Prevention	2.00	2.00	2.00	2.00
Operations - Fire	55.00	55.00	57.00	57.00
Support	3.00	3.00	3.00	3.00
Department Total	63.00	63.00	64.00	64.00
Police Department				
Office of the Chief	6.00	6.00	5.00	5.00
Operations - Police	54.00	51.75	58.30	58.30
Support Services	9.00	9.00	20.50	29.50
Department Total	69.00	66.75	83.80	92.80
GENERAL FUND TOTAL	206.90	212.35	229.40	222.60
ALL OTHER FUNDS				
Development Services	9.75	-	-	0.50
Public Works	-	12.50	12.50	10.00
Highway User Revenue Fund	9.75	12.50	12.50	10.50
Development Services	0.40	0.40	0.40	0.20
Police Department	-	2.25	2.70	12.00
Grants Fund	0.40	2.65	3.10	12.20
Community Services	-	-	-	-
Copper Sky Fund	-	50.00	58.00	60.00
TOTAL OTHER FUNDS	10.15	65.15	73.60	82.70
ALL FUNDS TOTAL	217.05	277.50	303.00	305.30

FY16-17 BUDGET SUMMARY

Capital Improvement Plan Summary

FUND	FY16-17
Local Road Maintenance	
SR347 Grade Separation # 35041	500,000
Street Maintenance	590,000
Total - Local Road Maintenance	\$1,090,000
County Road Tax	
CDBG # 14401	78,156
Street Maintenance # 34005	1,300,000
Regional Park Offsite Roadway Imp # 34009	594,616
MCG Highway Maintenance & Improvements # 35022	1,305,189
Roosevelt & Lexington # 34003	38,870
SR347 Grade Separation # 35041	1,400,000
Regional Transportation # 35036	123,003
Total - County Road Tax	\$4,839,834
General Governmental CIP	
CMAQ - Congestion # 15502	44,757
Safe Routes to Schools: Porter Road Study # 16402	4,560
City Hall & Police # 31003	175,000
Economic Development Infrastructure Needs #31004	260,739
Santa Cruz Wash # 31005	820,852
Water Credits # 31010	182,500
Lighting Upgrade # 31011	22,000
Shelving # 31012	10,000
Meeting Room Cabinets # 31013	5,000
Drive-Thru Book Return # 31014	12,000
Phone System # 31015	6,000
Plumbing water # 31016	20,000
Police Replacement Vehicles # 32007	388,000
Police Laptop Computer Replacement # 32009	75,000
Maricopa PD Substation # 32016	993,271
Tower Communications Equipment # 32017	45,000
FD Ladder Tender # 32020	11,000

FY16-17 BUDGET SUMMARY

Capital Improvement Plan Summary

FUND	FY16-17
RWC Station and Antenna # 32022	109,676
Self Contained Breathing Apparatus (SCBA) # 32028	465,000
Generators # 32029	80,000
Station 571 Improvements # 32030	50,000
Emergency Vehicle Preemption # 32031	60,000
Extraction Equipment # 32032	86,000
Cars & Light Trucks # 32033	90,000
End-User Radios # 32034	35,000
Identification Technology # 32035	350,000
800MHz End User Radios # 32036	150,000
Special Response Team Enhancements # 32037	75,000
Communications & Data Line # 33024	12,500
General Plan Update # 34007	97,000
SR347 Overpass: Construction # 35016	1,434,892
SR347 Grade Separation # 35041	7,690,000
Housing Needs Assessment # 35050	150,000
2006 Subdivision Ordinance Update # 35051	100,000
Bus Shelters (10) # 35052	6,000
Two-Way Radios # 35053	20,000
Additional Servers # 35054	200,000
City Data Center # 35055	75,000
Security System # 35056	35,000
Portable Sound System # 35057	44,533
Strategic plan # 35059	75,000
North Santa Cruz Wash # 51012	304,589
Building Safety Replacement Vehicles	60,000
Timekeeping and Scheduling Software	91,265
Pacana Park Tree and Plant Replacement	12,489
Station 574 Improvements	140,000
Highway Safety Improvement Program - Systematic Sign Management System	171,941
IT Vehicle	20,000

FY16-17 BUDGET SUMMARY

Capital Improvement Plan Summary

FUND	FY16-17
Total - General Governmental CIP	\$15,366,564
Grants Fund	
SR347 Grade Separation # 35041	25,750,394
UPRR Grade Separation # 11408	937,187
SR347 Overpass Project: Amtrak Relocation # 13402	237,103
Bus Shelters (10) # 35052	108,000
EMG Operation # 15201	500,000
Special Response Team Enhancements # 32037	40,000
CDBG-State Special Projects Maricopa # 35058	300,000
CDBG # 15504	299,895
Safe Routes to Schools: Porter Road Study # 16402	80,000
Total - Grants Fund	\$28,252,579
Parks Bond Fund	
Amphitheater Lighting # 33023	59,929
Playground Shade Structure # 33022	12,000
Community Services Master Plan	100,000
Mower # 33020	60,729
Pool & Multigen Lighting # 33021	82,691
Total - Parks Bond Fund	\$315,349
Public Safety/Police/Fire DIF	
FD Vehicle Replacement	13,878
End-User Radios # 32006	35,000
Total - Public Safety/Police/Fire DIF	\$48,878
Copper Sky Recreation	
Vending Operations	50,000
Indoor Security Monitoring	20,000
Total - Copper Sky Recreation	\$70,000
Transportation Development Fund	
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements #35021	1,195,336
Smith Enke & Porter Rd Improvement # 34014	1,419,276

FY16-17 BUDGET SUMMARY

Capital Improvement Plan Summary

FUND	FY16-17
Bowlin Road - Hartman to Murphy Half-Street # 35047	250,000
Hartman Road - Honeycutt to Bowling (Tortosa) Half Street Improvements #35048	250,000
Honeycutt Road at 7 Ranches # 35020	883,995
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements #35021	2,880,839
Edison Road Extension # 35029	2,593,463
SR347 Overpass : Design # 34010	500,000
Hartman Road Interim Improvements - MCG Hwy to Bowling Road Pavement #35049	2,000,000
White & Parker - City Hall Property Frontage Half Street Improvements # 35027	500,000
SR347 Grade Separation # 35041	500,000
Total - Transportation Development Fund	\$12,972,909
Highway User Revenue Fund (HURF)	
10 Yard Dump Truck # 35012	5,279
Backhoe # 35014	131,029
Public Works & Fire Admin Building # 35023	971,810
Public Works Pick-Up Trucks #35032	83,504
SR347 Grade Separation # 35041	5,500,000
Tandem-Axle Dump Truck # 35042	111,000
Signal @ White & Parker Rd and Honeycutt Rd # 35043	350,000
Signal @ Hartman Road & Honeycutt Road #35044	50,000
Study to Establish Truck Routes # 35045	70,000
4-6 Ton Asphalt Roller # 35046	60,000
SR347 Overpass Project: Amtrak Relocation # 13402	4,000,000
Total - Highway User Revenue Fund (HURF)	\$11,332,621
Grand Total - Capital Improvement Plan	\$74,288,734

FY16-17 BUDGET SUMMARY

Debt Limitations

	6% ⁽¹⁾	20% ⁽²⁾
TAX YEAR 2016 SECONDARY ASSESSED VALUE *	\$229,851,930	\$229,851,930
Projected General Obligation (G.O.) Bond Limit	13,791,116	45,970,386
Bonds Outstanding at June 30, 2016 **	(7,571,747)	(35,523,253)
Legal Debt Limit Remaining	\$6,219,369	\$10,447,133

*Estimate

**Reflects reduction of July 1, 2016 principal payments

(1) The Arizona Constitution states that, for general municipal purposes, a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers and for the acquisition and development of land for open space preserves, parks, playground and recreational facilities.

FY16-17 BUDGET SUMMARY

Debt Service Schedule - General Obligation Bonds

FISCAL YEAR	CURRENT DEBT OUTSTANDING		PROPOSED ISSUANCE		
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
FY13-14	\$800,000	\$974,796	\$1,160,933	\$1,171,500	\$4,107,229
FY14-15	820,000	950,796	1,202,146	1,130,287	4,103,229
FY15-16	840,000	921,301	1,244,822	1,087,611	4,093,734
FY16-17	865,000	886,735	1,289,013	1,043,420	4,084,168
FY17-18	890,000	848,978	1,334,773	997,660	4,071,411
FY18-19	915,000	806,222	1,382,158	950,275	4,053,655
FY19-20	945,000	760,436	1,431,224	901,209	4,037,869
FY20-21	980,000	711,258	1,482,033	850,400	4,023,691
FY21-22	1,015,000	654,379	1,534,645	797,788	4,001,812
FY22-23	1,055,000	595,468	1,589,125	743,308	3,982,901
FY23-24	1,095,000	534,236	1,645,539	686,894	3,961,669
FY24-25	1,135,000	470,682	1,703,955	628,477	3,938,114
FY25-26	1,175,000	404,807	1,764,446	567,987	3,912,240
FY26-27	1,225,000	330,370	1,827,084	505,349	3,887,803
FY27-28	1,275,000	252,767	1,891,945	440,488	3,860,200
FY28-29	1,330,000	171,995	1,959,109	373,324	3,834,428

FY16-17 BUDGET SUMMARY

Debt Service Schedule - General Obligation Bonds

FISCAL YEAR	CURRENT DEBT OUTSTANDING		PROPOSED ISSUANCE		
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
FY29-30	1,385,000	87,740	2,028,657	303,775	3,805,172
FY30-31	-	-	2,100,675	231,758	2,332,433
FY31-32	-	-	2,175,249	157,184	2,332,433
FY32-33	-	-	2,252,469	79,963	2,332,432
Totals	\$17,745,000	\$10,362,966	\$33,000,000	\$13,648,657	\$74,756,623



Revenue Summary

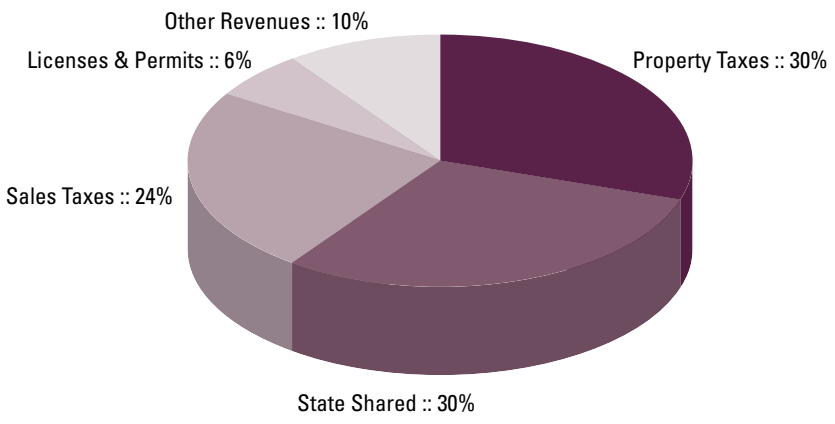
There are a variety of funding sources available to local governments within the state of Arizona. Therefore, in the following pages is an explanation of these revenue sources available from the Federal and State governments as well as the revenues which can be raised by the local government itself.

REVENUE SUMMARY GENERAL FUND

The General Fund is the largest funding source in the City's operating budget and is comprised of revenue generated from taxes, fines, licenses and fees. Total General Fund revenues for FY16-17 are projected at \$37,132,192. The main components of the fund are displayed in the table and graph below.

GENERAL FUND REVENUES

Property Taxes	\$10,992,790
State Shared	11,175,617
Sales Taxes	8,991,000
Licenses & Permits	2,277,100
Other Revenues	3,695,685
Total	\$37,132,192



PROPERTY TAXES

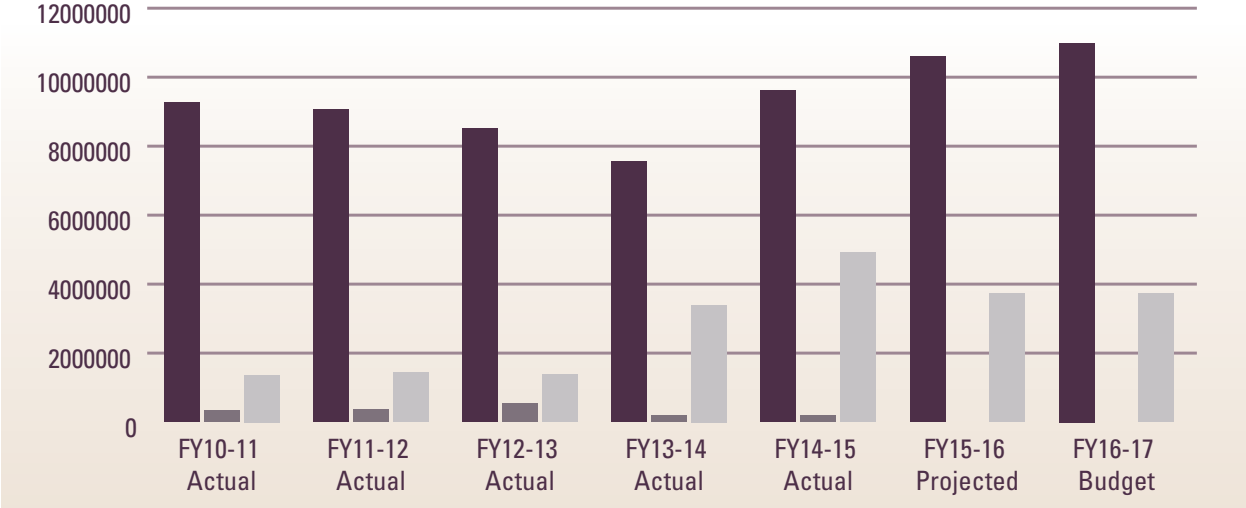
Property taxes have been a traditional means of financing city and town services. While the importance of the property tax has been decreasing in recent years due to increased revenue generated from sales taxes, it is still an important source of local revenue for many Arizona cities and towns. The property tax has also been one of the most stable sources of revenue, because it is not subject to the same fluctuations sometimes experienced with sales taxes.

Beginning with the 1980 tax year, property tax levies were divided into a primary property tax levy and a secondary tax levy. A secondary property tax may only be levied to pay the principal and interest charges on bonds issued by the City. The primary property tax levy is utilized for all other public purposes. There are no limits on the amount of a city's secondary property tax, but there are strict limits placed on the level of a city's primary property tax.

In November 2006, voters in the City of Maricopa approved a primary property tax to be used to enhance public safety funding. In November 2008, city voters approved a secondary property tax authorizing the City to sell bonds for parks and recreation projects. The primary levy is deposited in the General Fund and the secondary levy is deposited in the Debt Service Fund.

The City's property tax is based on the assessed value of the property as determined by the Pinal County Assessor. Pinal County also bills, collects and distributes, to the City of Maricopa, all property taxes. Historical changes in total revenue collected have primarily been the result of new development. FY16-17 assessed valuations, used to determine the primary property tax, were provided by the Pinal County Assessor's Office.

PROPERTY TAXES



Primary	9,261,289	9,069,379	8,514,810	7,549,131	9,622,685	10,600,500	10,992,790
Pers Prop	334,229	356,627	531,394	189,238	187,495	-	-
Secondary	1,364,601	1,432,504	1,374,537	3,393,057	4,905,235	3,732,776	3,732,776

STATE SHARED REVENUES

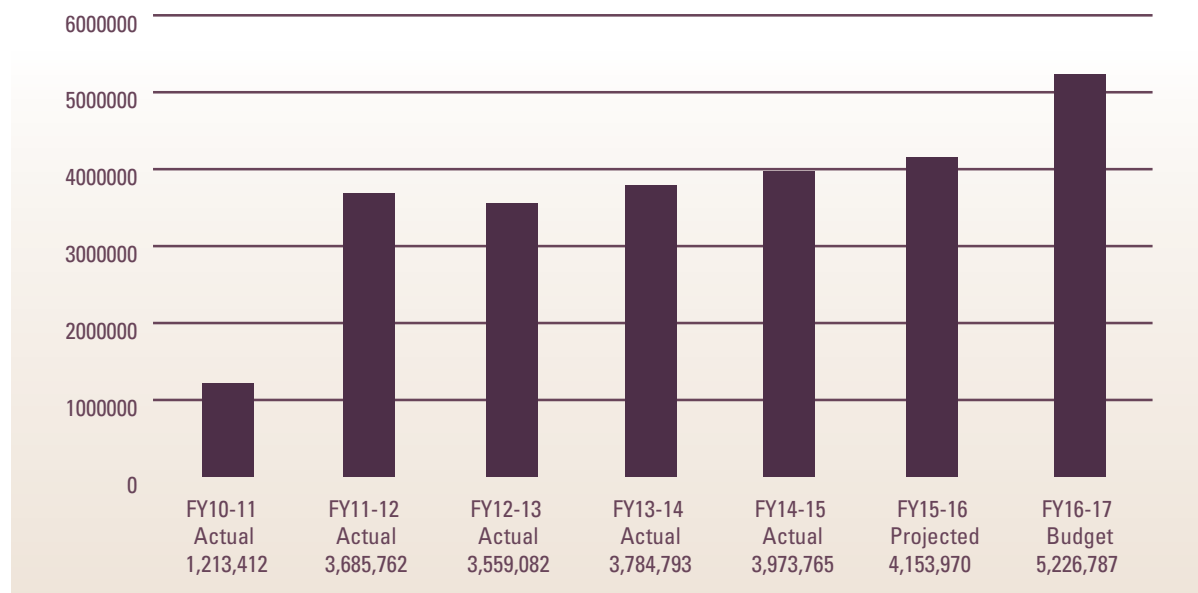
Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which passes funding through to Arizona municipalities from four state revenue sources. Since the shared revenues are based on population, the FY14-15 estimates provided to the City were based on the official 2010 Census data. The City has grown rapidly since its incorporation, and population figures were estimated before the 2010 Census. The City's share of these revenues has increased, starting in FY11-12, due to the increase in Maricopa's population relative to the state population. The following are sources of state shared revenues that are deposited in the General Fund.

STATE TRANSACTION PRIVILEGE TAX (SALES TAX)

The current rate of the state sales tax is 5.6% with a portion of the collection total distributed to cities and towns. The distribution calculation for the 5.6% is based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census. This revenue may be expended for any municipal public purpose and is distributed on a monthly basis. The significant increase beginning in FY11-12 is due to the 2010 Census adjustment for Maricopa's population relative to the state population.

FY16-17 estimates were provided by the State of Arizona.

STATE TRANSACTION PRIVILEGE TAX (SALES TAX)

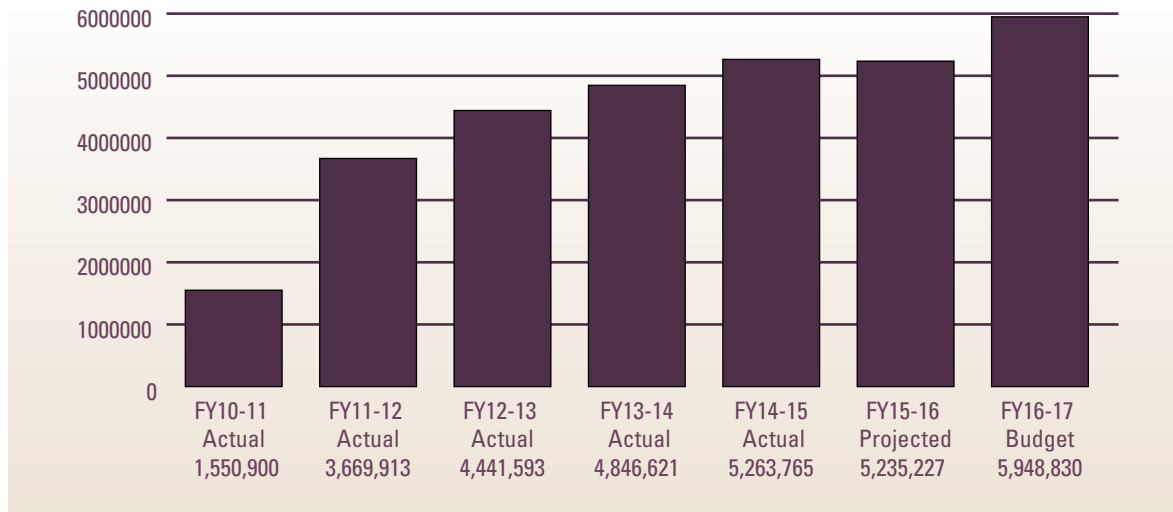


STATE INCOME TAX

A 1972 citizen's initiative provided for giving the cities and towns a 15% share of the state income tax in return for the cities and towns not charging a local income tax in their jurisdictions. This source of money is commonly referred to as Urban Revenue Sharing, and is distributed with the same formula used for the state sales tax. Urban Revenue Sharing monies are distributed based on income tax collections from two years prior to the fiscal year in which the city actually receives the funding. Beginning in FY11-12, even though income tax collections statewide were down from previous years, the City's portion shows an increase from prior years' collections due to the increase in the City's population relative to the state population. This revenue is distributed to the cities monthly and must be expended for a municipal public purpose.

FY16-17 estimates were provided by the State of Arizona.

STATE INCOME TAX

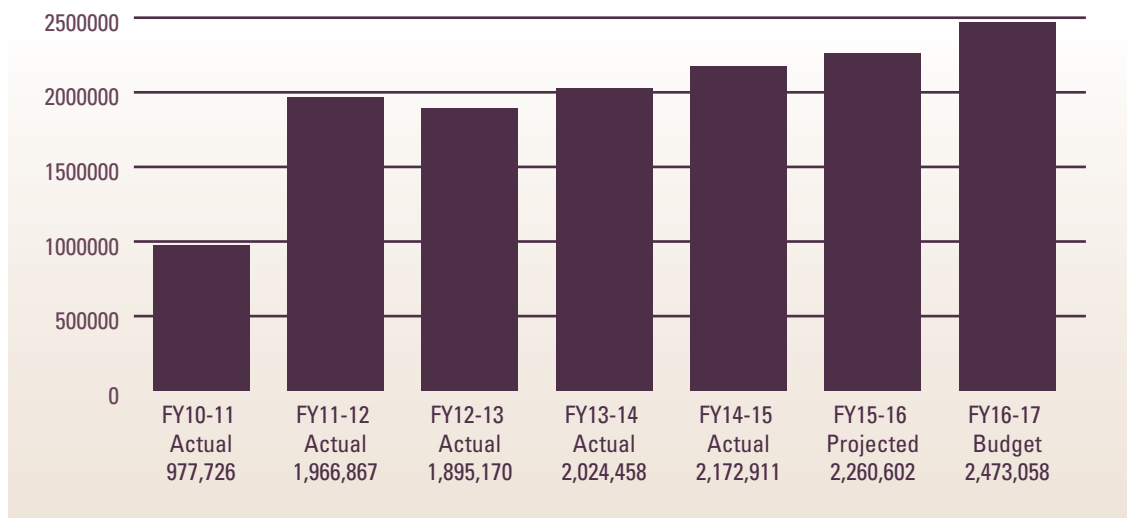


VEHICLE LICENSE TAX

Approximately twenty-five percent of the revenues collected for the licensing of motor vehicles are distributed to incorporated cities and towns. (Thirty-eight percent of the total revenues from this source are distributed to the highway user revenue fund (HURF)). A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended on a public purpose.

FY16-17 estimates are based on trends from prior years with adjustments for current economic conditions.

VEHICLE LICENSE TAX



LOCAL REVENUES

TRANSACTION PRIVILEGE (SALES) TAX

The Transaction Privilege Tax (Sales) is obtained on the sale of goods and various business activities. Economic activity, especially in the area of construction and retail sales, has a direct effect on collections, and collections have increased in the last few years due to the economic slowdown and sharply reduced construction activity. This revenue may be expended for any municipal public purpose.

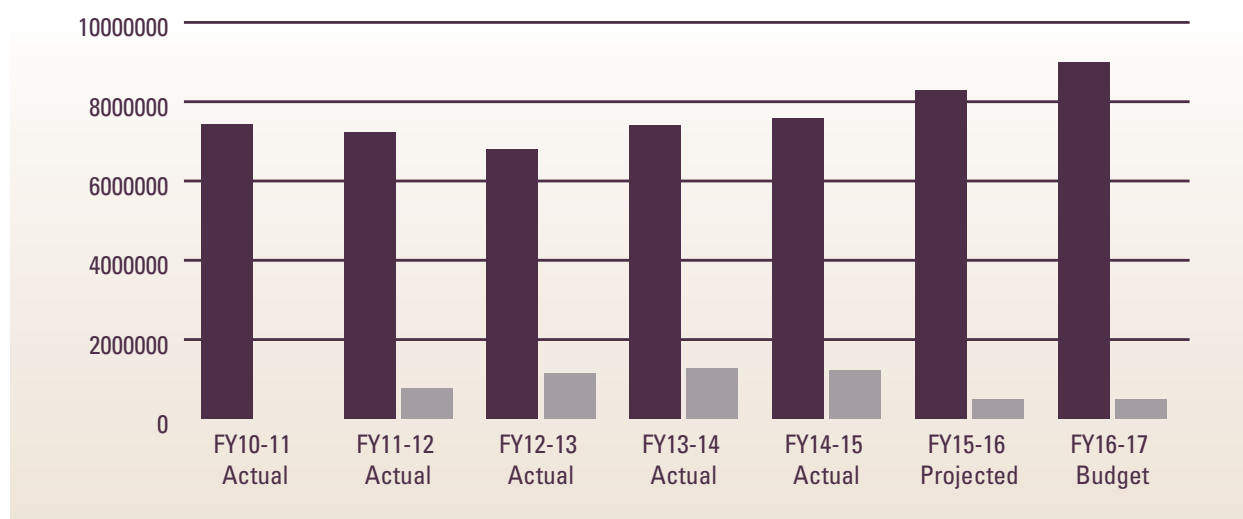
USE TAX

Another revenue source which is being used more in recent years is the use tax. Essentially, a use tax is an excise tax on the use or consumption of tangible personal property that is purchased without payment of a municipal tax to any city or town.

Consistent with City revenue policies, one-half of all construction related revenues, including sales taxes, are dedicated to fund future capital projects. Starting in FY12-13, construction sales tax is budgeted directly in the General Governmental CIP Fund.

FY16-17 estimates are based on annual trend estimates for retail/other sales tax.

LOCAL TRANSACTION PRIVILEGE (SALES) TAX



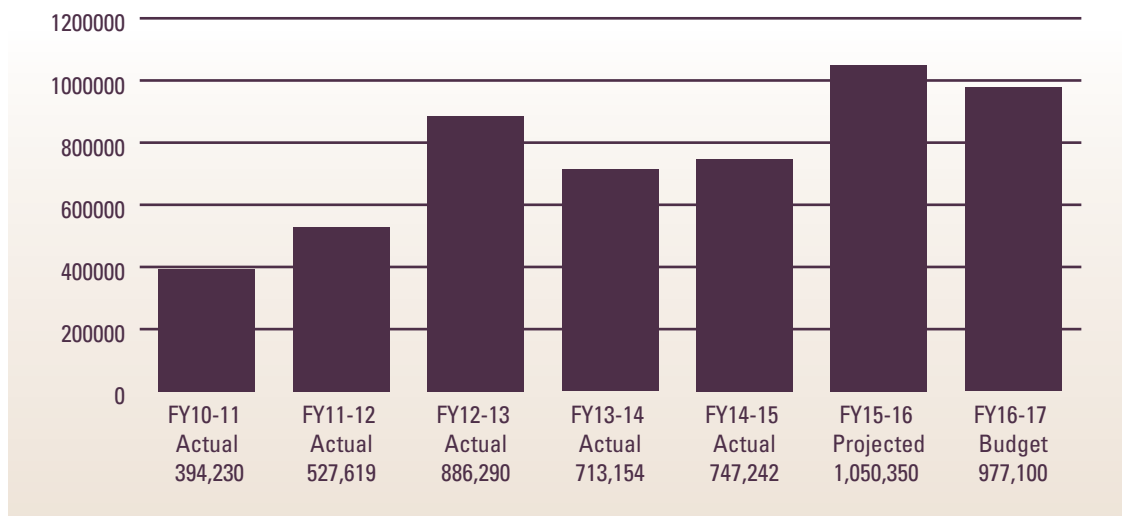
General Fund	7,438,624	7,219,214	6,792,246	7,410,637	7,580,110	8,291,000	8,991,000
General Governmental CIP Fund	0	767,955	1,150,323	1,274,173	1,211,169	497,500	497,500

PERMIT FEES

Revenues from this source include fees collected from building permits, zoning permits and a variety of other programs. Residential and commercial permitting fee revenue experienced a significant downturn given recent economic conditions in the real estate market.

FY16-17 revenue estimates for permit activities are based on 10 homes per month level estimate.

PERMIT FEES



BUSINESS LICENSES

The general law authority for a city or town to initiate a local sales tax is the same authority which allows a municipality to place a license tax on professions, occupations or businesses within the community. State law stipulates that a business license tax can only be issued for the period of one year and may not be less than ten dollars or more than five thousand dollars.

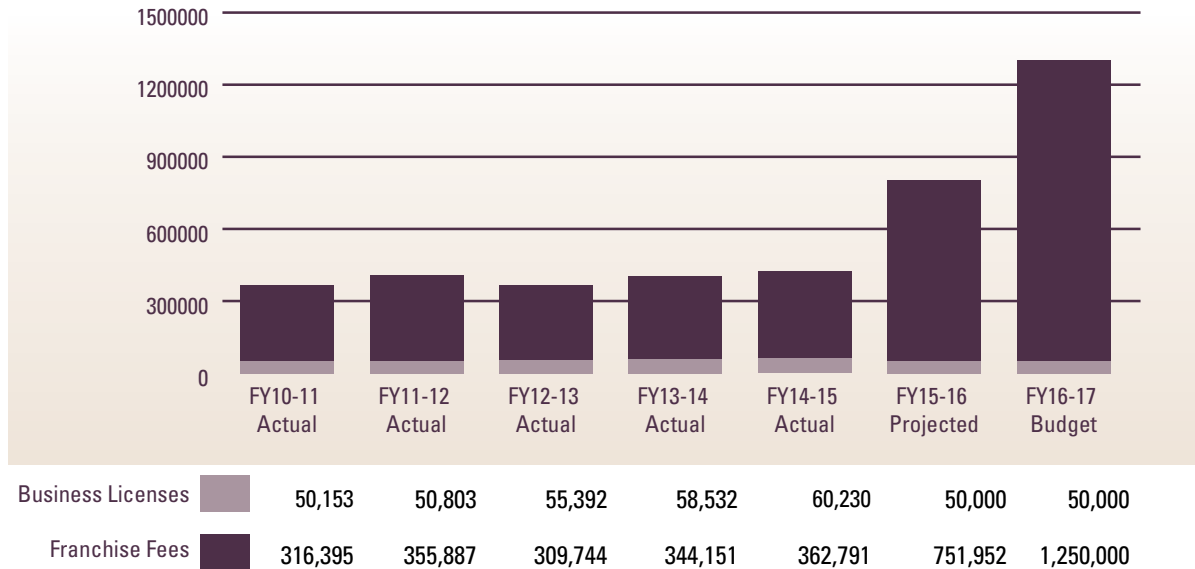
FY16-17 estimates are based on the current level of business licenses with adjustments for current economic conditions.

FRANCHISE FEES

Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city or town's streets in the distribution of utility services. The City of Maricopa has several franchise agreements with various communications providers in the area, as well as some utilities serving Maricopa.

FY16-17 estimates are based on trends from previous year averages with adjustments for current economic conditions.

BUSINESS LICENSES AND FRANCHISE FEES

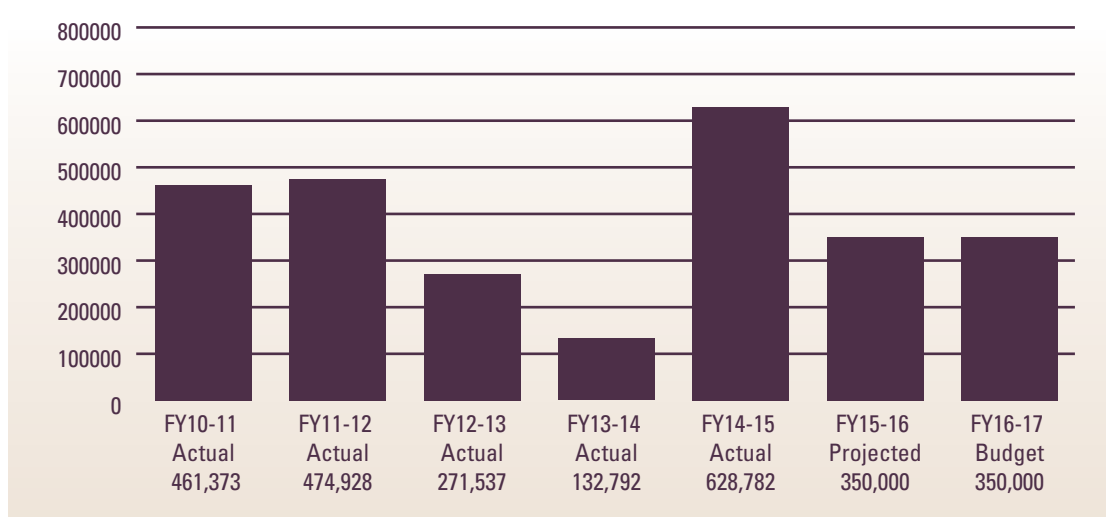


MAGISTRATE COURT FINES

This revenue source is derived from traffic violations and other fines paid for the violation of municipal ordinances. The courts, counties, cities and towns have the authority to contract with the Motor Vehicle Division to require payment of traffic fines, sanctions and penalties that total in excess of \$200 prior to the renewal of automobile registrations.

FY16-17 estimates are based on current levels of activities.

MAGISTRATE COURT FINES

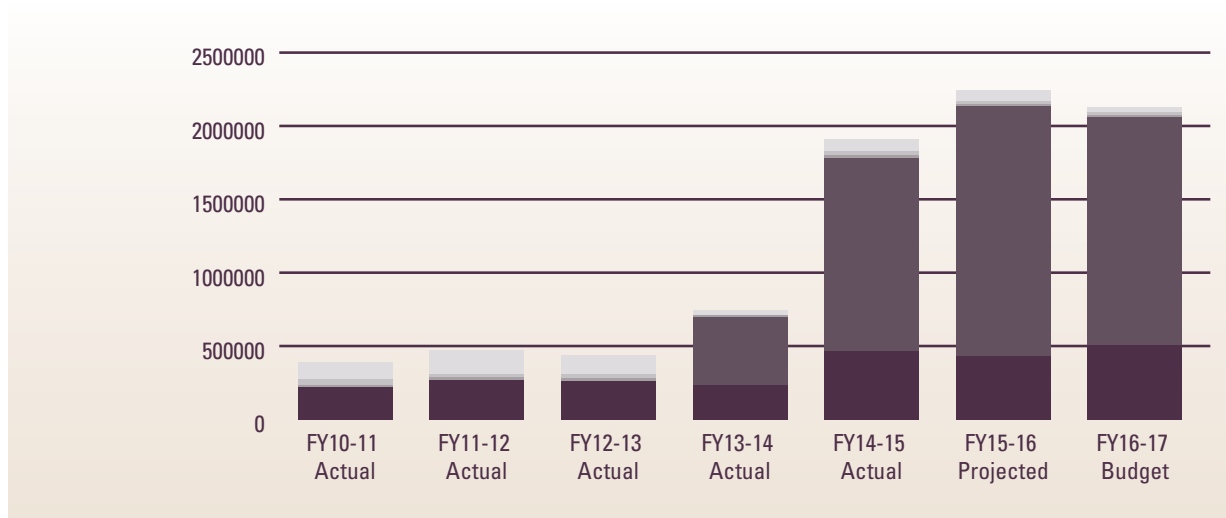


USER FEES

User fees are collected from residents for the use of certain city and town facilities or services. The City of Maricopa charges user fees for parks and recreation activities, passport processing, transit services, and public safety hearings. In FY13-14 the Copper Sky Special Revenue Fund was created to account for the operations of Copper Sky. These services will continue to grow with the City's growth in population and the expansion of programs offered to citizens.

FY16-17 estimates are based on current levels of activities.

USER FEES



Parks & Rec	219,053	269,816	262,750	236,401	466,111	434,000	507,384
Parks & Rec Copper Sky Special Fund	-	-	-	457,071	1,311,699	1,698,500	1,549,471
Library	12,862	15,432	16,170	19,816	21,916	20,000	16,000
Passport	39,774	25,862	30,073	-	26,358	19,793	19,793
Public Safety	118,963	158,421	128,685	30,932	85,470	71,922	36,974

REVENUE SUMMARY

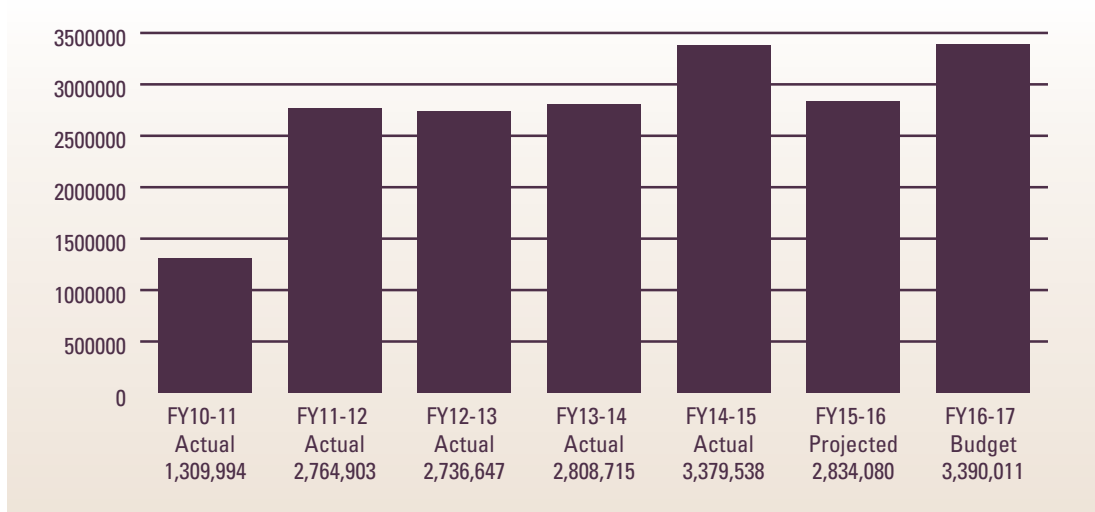
SPECIAL REVENUE FUNDS

HIGHWAY USER REVENUE FUND

This revenue source is commonly referred to as the gasoline tax; however, there are a number of additional transportation related fees including a portion of vehicle license taxes which are placed in the Highway User Revenue Fund. Cities and towns receive 27.5% of the highway user revenues. One-half of the monies which a city or town receives under this formula is distributed on the basis of the municipality's population in relation to all incorporated cities and towns in the State according to the decennial census. The remaining half of highway user monies is allocated on the basis of "county of origin" of gasoline sales and the relation of a municipality's population to all incorporated cities and towns in the county. The intent of the distribution formula is to spread a portion of HURF monies across the state solely on the basis of population while the remaining HURF monies flow to those areas in the state with the highest gasoline and other fuel sales. The City's share of these revenues has increased, beginning in FY11-12, due to the increase in Maricopa's population relative to the state and county population.

FY16-17 estimates were provided by the State of Arizona.

HIGHWAY USER REVENUE FUND



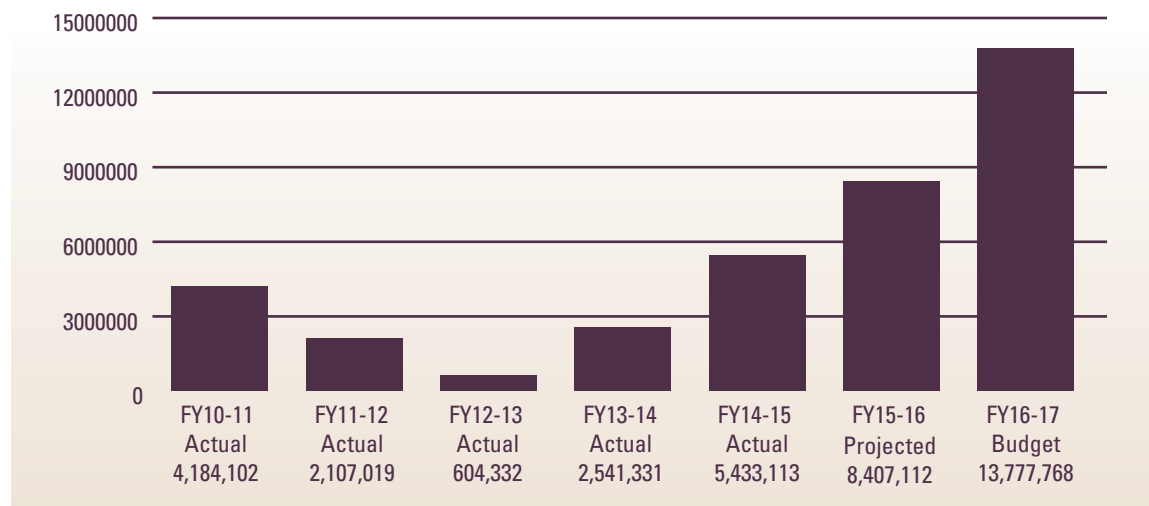
GRANTS

This revenue source consists of federal, state and local grants. With the condition of the recent economy, most assistance is available from the Federal level, with some state grants still available. The amount of assistance, the type of programs and projects for which the money can be expended from other sources, are constantly changing. Revenues from grants can vary widely from year to year depending on the funds available for distribution and the number of competing jurisdictions. Summarized below are the two general categories of federal grant revenue sources which remain.

- **Block Grant Programs:** A block grant program, in theory, is designed to fund various Federal programs within a broadly defined area. An example of a block grant program is the Community Development Block Grant program (CDBG). This particular block grant program is designed to fund a variety of housing, public works and physical construction projects. A portion of the CDBG program is directed to smaller cities and towns whereby the State allocates community development monies to cities and towns with populations of less than 50,000 persons. This is not an entitlement program, cities and towns must apply to receive these grants. In most areas, the council of governments receives the applications and determines the allocation from this program.
- **Discretionary Grants:** Discretionary grants are special federal and state appropriations of money to fund specific projects of a definite limitation and scope. For example, a federal grant to fund the construction of a wastewater treatment facility would be a discretionary grant, since the construction of this facility would have the limited use and scope of "wastewater treatment." Discretionary grants are usually awarded within a strict framework of guidelines governing this single purpose program and cities and towns must meet these specific guideline requirements. Securing a discretionary grant also involves competition between various levels of government. At one point in time, discretionary grants were more prevalent; however, this source of funding has become very limited in recent years.

FY16-17 estimates are based on all possible grants for the fiscal year. The projected increase in FY16-17 revenues is primarily due to \$60.0 million in transportation grant opportunities.

GRANT REVENUE



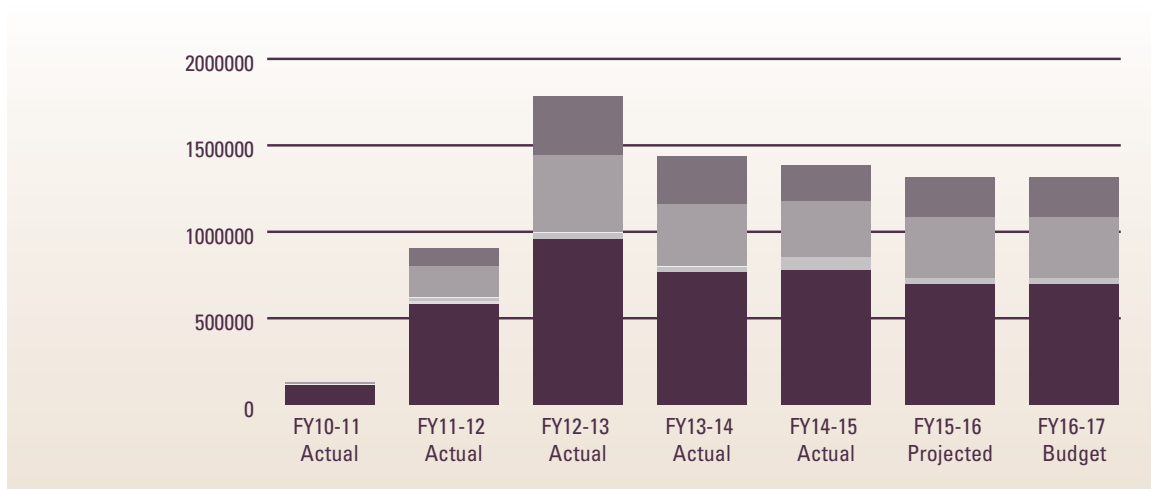
REVENUE SUMMARY CAPITAL PROJECTS FUNDS

DEVELOPMENT (IMPACT) FEES

Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area. City of Maricopa adopted Development Impact Fees September 2005 and started collections November 2005. Fees were revised in December 2010, and state legislation passed in 2011 that restricted the types of projects that could be funded with development fees. The most recent Development Impact Fee study was completed in November 2011, for fees effective January 1, 2012, which eliminated the collection of General Governmental Impact Fees and added a Fire Development Impact Fee.

FY16-17 revenue projections are based on 80 single family homes permitted for the year.

DEVELOPMENT IMPACT FEE COLLECTIONS



Fire	-	104,500	340,961	274,422	212,850	225,720	225,720
Park Maintenance	10,329	178,208	448,497	361,189	323,191	357,210	357,210
Library	2,838	5,651	5,763	4,641	-	-	-
Public Safety/Police	4,605	21,108	35,752	28,352	71,900	30,000	30,000
General Government	-	12,361	-	-	-	-	-
Transportation	110,490	582,471	954,797	767,395	780,004	699,030	699,030

Summary of Tax Levy and Tax Rates

	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
Property Tax Levy Amounts					
Primary Property Tax	\$8,514,810	\$7,549,131	\$10,475,275	\$10,522,453	\$10,992,790
Personal	531,394	189,238	186,952	100,000	-
Secondary Property Tax	1,374,537	3,393,057	5,290,280	3,732,776	3,732,776
Total Property Tax Levy Amounts	\$10,420,741	\$11,131,426	\$15,952,507	\$14,355,229	\$14,725,566
Property Tax Rates Per \$100 Of Assessed Valuation					
Primary Property Tax Rate	4.8753	5.0898	4.9842	4.7845	4.7845
Secondary Property Tax Rate	0.6917	1.7600	2.3716	1.6973	1.6973
Total Property Tax Levy Amounts	5.5670	6.8498	7.3558	6.4818	6.4818



Departmental Summaries

The following section contains the FY16-17 budget divided by department and division. Included are descriptions of each work unit, performance measurement with results, comparisons to previous fiscal years and authorized positions.



Back row, left-to-right: Councilmember Peggy Chapados, Councilmember Henry M. Wade, Jr., Councilmember Nancy Smith, Councilmember Vincent Manfredi Front row, left-to-right: Councilmember Bridger Kimball, Mayor Christian Price, Vice Mayor Marvin L. Brown

General Government

Mayor and Council



Mission

The City of Maricopa will be open, responsive and accountable while serving the public with integrity.

Department Description

The Mayor and six councilmembers are the only elected officials in the municipality. The Mayor and Councilmembers serve four-year terms, respectively. The Mayor and Councilmembers are elected at large on a nonpartisan ballot. The City Council is elected on a rotating basis, so three seats are up for election every two years. The Mayor is elected every four years. There are no term limits for the Mayor or City Councilmembers.

Primary election is held on the tenth Tuesday before the first Tuesday after the first Monday in November. General election is held the first Tuesday after the first Monday in November of even numbered years.

The City Council is responsible for setting public policy, approving the City's annual budget, entering agreements, providing executive leadership, making planning and development decisions and adopting new codes and ordinances.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

Quality Growth and Development

1. Land Use
 - a. Create, adopt, and implement a General Plan update that, where possible, aligns with the Maricopa 2040 Vision and Strategic Plan
 - b. Encourage mixed-use development
 - c. Promote and encourage development of large destination commercial centers, as well as small scale shopping centers and convenience shopping/services in close proximity to neighborhoods
 - d. Evaluate annexation of land to accommodate the City's projected growth
 - e. Encourage development of industrial and business parks to enhance employment opportunities
 - f. Identify and develop multiple mixed-use village core areas with commercial and employment centers served by restaurants, retail shopping and cultural opportunities such as art districts and galleries
 - g. Ensure land uses are compatible with transportation corridors within the General and Master Plans.
2. Housing Availability and Diversity
 - a. Adopt policies to provide desired and attractive amenities to drive quality growth and development
 - b. Partner with developers to identify innovative strategies for providing housing diversity for all ages and income levels.
3. Transportation
 - a. Provide greater, more efficient mobility through multimodal transportation to and from Maricopa
 - b. Create an adequate intra-city road network
 - c. Create transportation connectivity with other cities and regions.
 - d. Create safe and functional pedestrian ways and bicycle routes throughout the City of Maricopa.
4. Water, Wastewater and Utilities
 - a. Improve the quality of water and utilities while controlling costs
 - b. Ensure the City will be well served by regional utility providers that offer alternative, sustainable energies such as solar and wind energy for residential and commercial use
 - c. Establish greater Right-Of-Way (ROW) control over other utilities within the City
 - d. Environmental Stewardship and Flood Mitigation
 - e. Improve air quality
 - f. Encourage renewable energy use and long-term environmental stewardship
 - g. Expedite removal of Maricopa from the FEMA 100-Year flood plain.
5. Technology Infrastructure and Regional Connectivity
 - a. Establish Maricopa as a "Top Tier" Smart City.

Economic Development

1. Achieve a diverse and sustainable Maricopa economy
2. Cultivate a climate of rich educational opportunities at all levels which support economic growth
3. Provide responsive and high-quality services and process support for businesses at all stages of growth.

Community Resource and Quality of Life

1. Parks, Recreation and Leisure
2. Cultural, Historical Worship and Community-Oriented Facilities and Programs
3. Libraries
4. Quality Healthcare Services and Facilities
5. Cemeteries

Safe and Livable Community

1. Maintain a community in which all residents, businesses and visitors are safe
2. Increase meaningful citizen participation in community policing efforts, especially within neighborhoods.

Community Pride, Spirit and Relationships

1. Community Image and Brand
2. Engagement, Volunteerism and Involvement
3. Vital Regional Relationships

Fiscal Policies and Management

1. Adopt a long-term fiscal management plan and accompanying policies to ensure financial resources are available to achieve the City of Maricopa 2040 Vision and Strategic Plan
2. Achieve a more equitable distribution and diversification of tax revenues to the City
3. Aggressively pursue all available funding from grants and other sources
4. Explore options that recapture or reduce the costs of providing municipal services throughout the City.

FY2017 BUDGET

Mayor & Council

Cost Center: #10011111

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$230,459	\$265,289	\$265,737	\$252,382	\$284,446
Professional and Technical	12,746	17,306	27,000	18,523	27,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	162,234	193,926	207,286	166,179	215,395
Supplies	890	1,068	1,000	438	1,000
Capital Outlay	-	-	-	-	-
Departmental Totals	\$406,329	\$477,589	\$501,023	\$437,522	\$527,841

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Mayor	1	1	1	1	1
Vice Mayor	1	1	1	1	1
City Council	5	5	5	5	5
Executive Assistant	1	1	1	1	1
Departmental Totals	8	8	8	8	8

City Attorney

Department Description

The City Attorney's Office provides legal service, advice and representation to the Mayor, City Council, City Manager, City departments, and City boards and commissions. The City Attorney works closely with the City Manager and his staff to carry out the City Council's goals. Ongoing responsibilities of the City Attorney's office include:

- Serve as General Counsel for all agencies after being formed by the City
- Advocate the City's interest in lawsuits filed against or on behalf of the City, its officers, employees, agencies in administrative venues, before boards and commissions, and in the state and federal court systems
- Assist the City's insurers in the investigation and defense of claims for damages filed against the City
- Provide legal advice in the areas of finance, land use, personnel, elections, conflicts of interest, open government laws, economic development, redevelopment, and code enforcement, among others
- Provide legal services such as drafting and reviewing contracts, ordinances, resolutions and other documents
- Provide counsel to, and attend meetings of, the City Council, Planning and Zoning Commission (as required), and subcommittees (as required)
- Train staff, the City Council and Planning Commission on compliance with critical laws

The functions of the City Attorney's office are contracted out to a local law firm.

FY2017 BUDGET

City Attorney

Cost Center: #10011414

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$-	\$-	\$-	\$-	\$-
Professional and Technical	739,950	563,256	550,000	584,732	575,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	\$739,950	\$563,256	\$550,000	\$584,732	\$575,000

City Magistrate

Department Description

The City Magistrate department is responsible for costs of operating the City-related judicial issues of the Maricopa Justice Court. It is a court of limited jurisdiction under the supervision and mandates of the Arizona Supreme Court and the Pinal County Superior Court. The purpose of the Justice Court is to provide due process, case resolution and records management services to the court users so they can receive equal access, timely resolution in all court matters and complete their court business. The City's portion of the Justice Court is operated by Pinal County through an intergovernmental agreement with the City.

FY2017 BUDGET

City Magistrate

Cost Center: #10011010

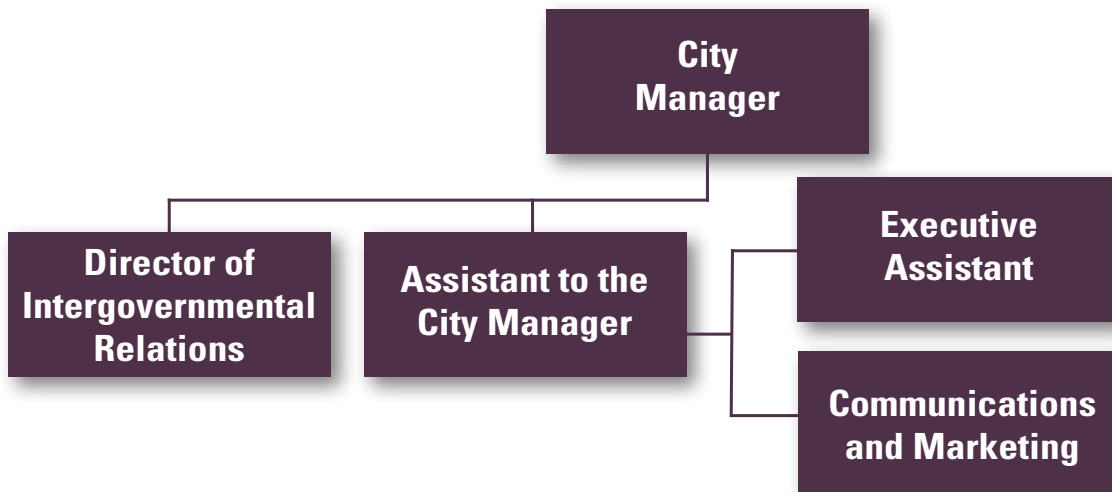
Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$72,360	\$46,277	\$53,617	\$43,921	\$52,057
Professional and Technical	190,003	184,171	221,000	290,074	403,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	56	1,527	1,000	-	1,000
Supplies	1,928	-	2,000	-	2,000
Capital Outlay	-	-	-	-	-
Departmental Totals	\$264,347	\$231,975	\$277,617	\$333,995	\$458,057

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
City Magistrate	1	1	1	1	1
Court Clerk	2	3	3	0	0
Departmental Totals	3	4	4	1	1

City Manager



Mission

To provide clear centralized direction and leadership for the effective administration and operation of all municipal services for the City of Maricopa as directed by the Mayor & City Council; serve as the focal point for administrative direction, communication and coordination of the City's departmental operations; and to direct the City's operations and activities effectively and efficiently and guide it with the use of City's policies and principles.

Department Description

The City Manager is responsible for executing the policies of the City Council. The City Manager is the chief administrative officer of the City and has responsibility for overseeing the City's operations and service delivery by providing management direction and leadership for the organization, aligning service delivery with community needs, Council priorities and organizational goals and advancing community relations and civic engagement. The City Manager's Office also provides the functions of intergovernmental relations, marketing and communications, and website management for the City.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. To maintain a strong Council-Manager partnership to accomplish focused, consensual Council priorities

- a. Create and implement City Council Work Plan for FY16-17
- b. Structure a municipal environment in which businesses flourish and economic activity increases
2. Develop a strong City management team capable of cooperatively and creatively working together to address changing local government service needs.
 - a. Hold weekly team meetings
 - b. Encourage the enhancement of executive team leadership and creative management skills through various forms of training and group exercises
 - c. Provide the management direction and focus to continuously improve internal and external customer service
 - d. Enhance current tools and continue to implement new ones that will allow for the delivery of City services and information to citizens 24 hours a day, seven days a week
3. Assist the City Council with increasing the City's influence and visibility in shaping local, regional and state governance priorities.
 - a. Protecting the concept of local control under legislative activities
4. Keep Council and the community informed of the City's financial position
 - a. Provide financial reports to Council and the citizens
 - b. Provide timely information on changing financial conditions that affect the City of Maricopa
5. Promote the City locally and regionally, ensuring it is recognized as a key player poised for the next wave of growth
 - a. Reach out proactively to representatives capable of acting as ambassadors for Maricopa, such as media representatives, real estate executives, and business executives
 - b. Represent the community at regional and state organizations and events to gain greater community credibility outside the local area
 - c. Advance the achievement of City of Maricopa 2040 Vision.

PERFORMANCE MEASURES *City survey conducted every two years

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTIVE	FY 16-17 PROJECTED
# of Full-time employee equivalents	6	4	5	5
"% of residents who feel the quality of life in Maricopa is excellent/good"	N/A	N/A	90%	90%
% of residents who feel the City provides services in an efficient and economical manner	N/A	80%	N/A	N/A
% of residents who feel the City keeps them informed about City business	N/A	80%	N/A	N/A
# of Leadership Academy participants	13	29	33	40
% of participants who graduated	86%	100%	61%	90%

FY2017 BUDGET

City Manager

Cost Center: #10011115

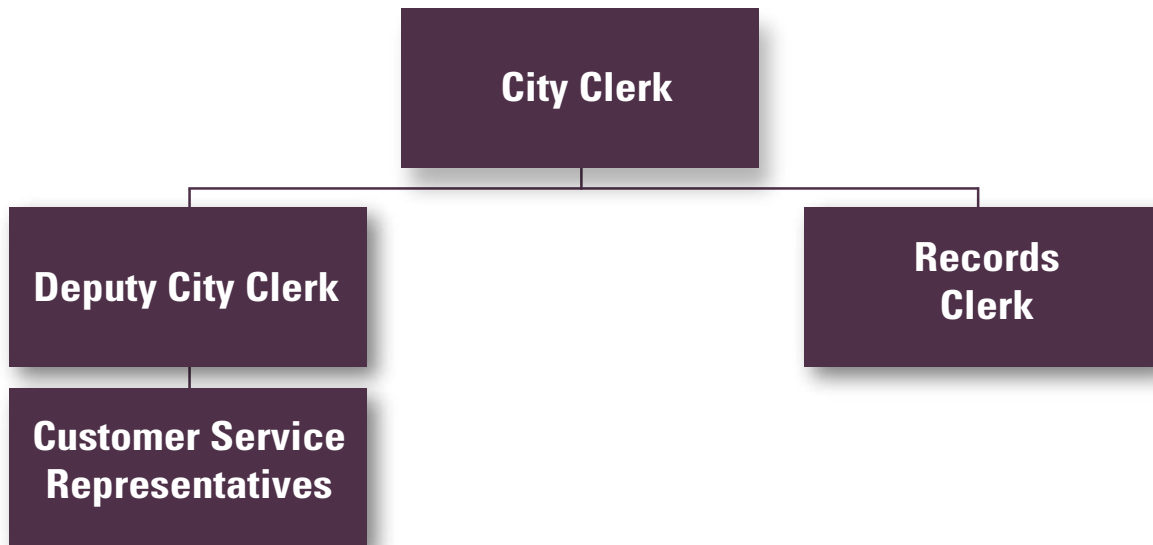
Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED*
Personnel	\$418,661	\$452,467	\$566,730	\$560,710	\$734,979
Professional and Technical	233,423	151,550	10,000	26,541	124,019
Purch. Property Services	-	-	-	-	-
Other Purchased Services	17,291	26,405	23,700	24,959	103,925
Supplies	1,222	513	750	1,563	17,195
Capital Outlay	-	21,746	-	-	-
Departmental Totals	\$670,597	\$652,681	\$601,180	\$613,773	\$980,118

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
City Manager	1	1	1	1	1
Assistant City Manager	0	0	0	0	0
Assistant to the City Manager	0	0	1	1	1
Public Information Officer	1	0	0	0	0
Web and Media Services Manager	1	1	1	1	1
Administrative Assistant	1	1	0	0	0
Executive Assistant	0	0	1	1	1
Intergovernmental Affairs Director	1	1	1	1	1
Departmental Totals	5	4	5	5	5

City Clerk



Mission Statement

Office of the City Clerk is dedicated to serving the City Council, staff and citizens of the community in an efficient, courteous and professional manner; accurately record and preserve the history of the City of Maricopa; ensure the preservation, management and maintenance of all City records from creation to disposition and diligently conduct the City's elections pursuant to state statute.

Department Description

The Office of the City Clerk is recognized as the hub of local government and provides contact between the citizens and government. The Office of the City Clerk is responsible for the maintenance of all official records in compliance with State statute. The City Clerk acts as the official custodian of the City seal and attests to all contracts, agreements, leases, resolutions, ordinances and other documents to which the City is a party. The office prepares agendas for all public meetings ensuring compliance with Open Meeting Law as well as transcribes minutes of all City Council proceedings. The City Clerk is also responsible for conducting all municipal elections in Maricopa. In addition, the department is responsible for processing all public records requests, issuing business licenses, solicitor licenses, as well as processing passport applications. Preparation of proclamations, ordinances, resolutions and maintaining the City Code for the City of Maricopa are also among the many duties performed by this department.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. Administer municipal elections and serve as the filing officer for the City of Maricopa
 - a. Effectively administer and coordinate municipal elections
 - b. Serve as the filing officer by accepting the candidates' election forms and ensuring their name properly appears on the ballot
 - c. Serve as the filing officer for all Campaign Finance Reports and Financial Disclosure Statements
2. Effectively support the appointment process for all Board, Committee and Commission Members
 - a. Conduct individual training as well as annual joint training for BCC members
 - b. Effective track terms for all BCC members
3. Respond to the legislative needs of the City Council and their constituents
 - a. Prepare, distribute and post all public meeting body notices
 - b. Prepare, distribute and post on the website all City Council meeting packet materials in a timely manner
4. Administer the City's records management program
 - a. Effectively maintain custody of City records
 - b. Process all public record requests in a timely manner
 - c. Comply with all applicable state laws for legal advertisements and record retention requirements
 - d. Train staff to scan, store and retrieve records in Tyler Forms
5. Deliver excellent customer service.
 - a. Answer all incoming phone calls in an expeditious manner
 - b. Provide accurate information to all of our walk-in customers
 - c. Respond quickly and accurately to customer requests
 - d. Provide current and accurate information to meet customers' needs
 - e. Continue to provide U.S. passport services
 - f. Work with Pinal County to bring County services to the City of Maricopa

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	3	4	4	4
# of public records requests received	298	278	183	250
% of public records requests processed within three days	41%	44%	48%	45%
# of meeting notices processed (includes Council, boards, commissions, committees, possible quorum, etc.)	175	172	158	170
% of notices processed that were Council related	61%	49%	41%	45%

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Council meetings for which minutes were prepared and presented for approval	55	43	50	50
% of City Council meeting minutes presented for approval by the next regular City Council meeting	100%	100%	100%	100%
# of City Council agenda items processed	350	387	391	375
# of passports processed	883	975	1018	975
Passport funds generated	\$29,291	\$26,358	\$27,487	\$19,793
# of community events coordinated or attended to promote departmental services	3	2	1	1
# of documents scanned per records management	251	219	180	228

FY2017 BUDGET

City Clerk

Cost Center: # 10011212

The City Clerk's Office is responsible for the preservation of legal documents and is the source of information on City Council legislation and actions. The City Clerk's Office conducts all municipal elections, assists the Mayor in administering the appointment of members to serve on various City boards and commissions and provides special services to the public including passports and notary services.

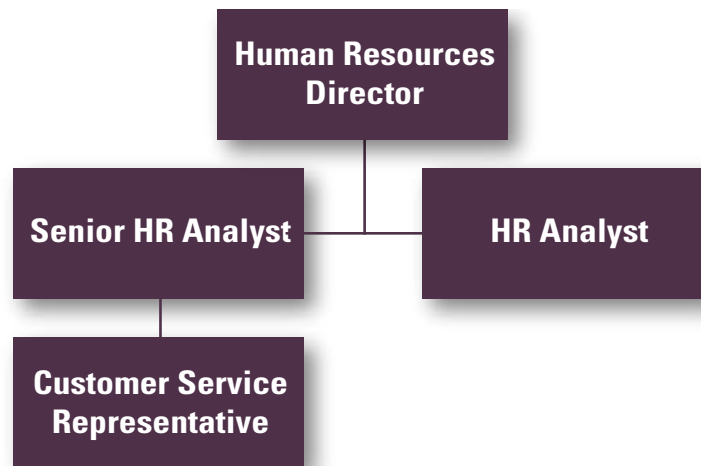
Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$305,582	\$270,331	\$354,934	\$327,559	\$345,621
Professional and Technical	-	4,551	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	8,673	49,760	12,456	8,098	57,821
Supplies	2,053	5,067	8,700	7,669	6,700
Capital Outlay	-	-	-	-	-
Departmental Totals	\$316,308	\$329,709	\$376,090	\$343,326	\$410,142

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
City Clerk	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1
Records Clerk	1	1	1	1	1
Customer Service Representative	0	2	2	2	2
Departmental Totals	3	5	5	5	5

Human Resources



Mission Statement

The Human Resources Department's mission is to provide excellence in human resources leadership and services in support of the City's mission and our customers, the City of Maricopa community. We succeed by fostering a positive work environment, and earning the trust and satisfaction of our employees and those who govern us, support us and do business with us.

Department Description

As a strategic partner with the City of Maricopa leadership team, the Human Resources Department (HR) is responsible for providing comprehensive HR programs, including: 1) recruitment of qualified applicants into a diverse workforce, 2) administration of employee benefits, and employee orientation services, 3) all employee transactions such as promotion, merit increase, and retirement, 4) policy development and administration, 5) job classification, compensation, and labor market comparisons, 6) employee relations, 7) maintenance of personnel records, maintenance and support of the personnel database, 8) employee development and training, 9) administration of the performance evaluation program, and 10) staffing support for the Merit Board, and Public Safety Retirement Personnel System Boards (PSPRS). The HR Department champions change and works closely with managers and employees to align legally compliant policies and training with the City's ethical principles, and values. The HR Department is committed to providing high quality service to prospective and current employees and to treating individuals with respect, good care, and professionalism from their first inquiries about position vacancies, services and programs, through retirement. Through this commitment to the City of Maricopa, the HR Department will maintain its high level of mutual trust and respect.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. Support departments in their efforts to recruit, select, and retain highly competent and diverse employees who embrace the City's vision and values.
 - a. Collaborate with department leaders to differentiate among potential candidates to ensure we are making strong hiring decisions using best HR practices and objective criteria.
 - b. Evaluate hiring and benefit participation metrics, analyze data to support management decision-making.
2. Link rewards, recognition, job competency, and the City's' strategic plan to compensation through performance management.
 - a. Manage the reward programs designed to recognize and incentivize superior performance, including the Excellence Awards and Values Heroes.
 - b. Reinforce workplace equity and equality of opportunity principles through consistent application of City policies and procedures.
3. Design and administer innovative and cost-effective benefit programs that meet the needs of today's diverse workforce and enhance the City of Maricopa's ability to attract, retain and reward employees.
 - a. Implement efforts to strengthen employees' understanding of the City's benefit programs, including a variety of communication tools: Lunch and Learn opportunities, on-line Frequently Asked Questions (FAQ's), one-on-one sessions with the City's benefit provider staff, and Employee Self-Service.
 - b. Strengthen the City Wellness Program by adding wellness requirements and employee accountability to increase employee participation, and encourage good habits thereby reducing health care costs or minimizing increases.
4. Help managers manage. Improve the City's effectiveness through internal consulting, training, and development of managers.
 - a. Deliver core supervisory courses such as EO, sexual harassment prevention, and other critical supervisory subjects.
 - b. Offer safety training and safety committee support through updated policies and engagement.
 - c. Revise the City's Personnel Policies and Procedures to align with regulatory changes and the City's vision and values.
5. Engage in continuous improvement efforts to streamline human resource data processes and offer management tools such as metrics, and management reports.
 - a. Implement a revised leave request and approval process, along with a new leave policy to communicate a consistent standard and expectations to employees.
 - b. Partner with the Finance and ITS departments to implement employee self-service options available in MUNIS.

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-Time employee equivalents	3.5	3.5	3.5	3.5
Hours of volunteer service received	14,543	16,064	22,683	16,500
% of citizens satisfied or very satisfied with City's efforts to maintain a qualified workforce	N/A	63%	N/A	80%
Average Citywide employee turnover rate	7.66%	6.50%	7.25%	6.5%
# of City full-time equivalent employees supported	292	337	312	288
# of Citywide volunteers supported	139	375	330	229
# of interns employed by the City	14	19	16	15
# of recruitments conducted	68	58	46	52
"Average time for recruitment in days (from request to job offer)"	45	45	45	45
# of grievances	0	0	0	0
% of grievances resolved	100%	100%	100%	100%
# of Merit Board appeals	0	0	0	0
% of Merit Board appeals upheld	100%	100%	100%	100%
Total cost of workers' compensation claims	\$222,864	\$116,091	\$315,641	\$175,000
# of workers' compensation claims	39	36	41	39
* % of claims with no lost time	94.87%	91.67%	92.68%	93.00%
# of training programs coordinated	0	43	15	45
% of staff participating in training programs offered	0	35%	27%	45%

FY2017 BUDGET

Human Resources

Cost Center: #10011555

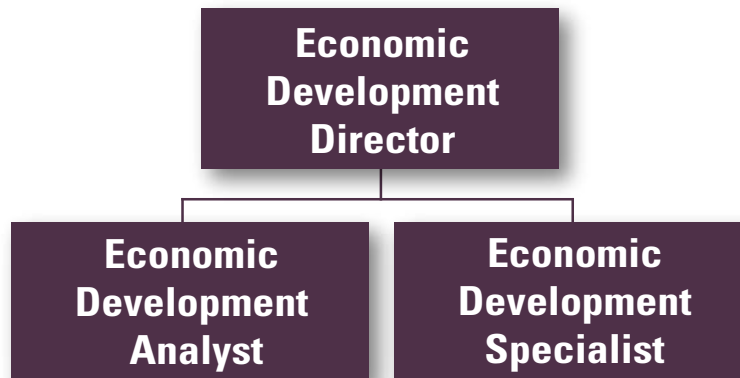
Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$328,384	\$360,834	\$370,859	\$378,789	\$400,207
Professional and Technical	35,370	7,849	18,156	9,093	32,290
Purch. Property Services	-	-	-	-	-
Other Purchased Services	8,175	21,751	29,106	27,361	31,771
Supplies	18,315	7,403	11,389	8,556	16,039
Capital Outlay	-	-	-	-	-
Departmental Totals	\$390,244	\$397,837	\$429,510	\$423,799	\$480,307

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Director of Human Resources	1	1	1	1	1
Senior HR Analyst	1	1	1	1	1
HR Analyst	-	1.0	1.0	1.0	1.0
Customer Service Representative	1	0.5	0.5	0.5	0.5
Departmental Totals	3	3.5	3.5	3.5	3.5

Economic Development



Mission Statement

Maricopa will be a leading regional partner, providing growth opportunities for new companies, entrepreneurs and expanding companies by delivering high quality services, sites and talent to local, regional, national and international businesses.

Department Description

Maricopa's economic development strategy is centered on building a sustainable city- one that features an economy characterized by diversity, competitiveness and success in the global economy. All efforts are designed to assist a job creation, retention, tax base enhancement and overall quality of life improvement for the community. Services include City and economic development marketing, business advocacy and technical assistance, incentive and toolkit development, business attraction and prospect generation, small business development and relationship-building. The Economic Development Office also coordinates with regional economic development partners and offers staff support to groups such as the City of Maricopa Industrial Development Authority and the Heritage District Citizen Advisory Committee, and provides a City staff liaison to the Maricopa Chamber of Commerce, the Maricopa Economic Development Alliance and regional and state level economic development partners.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

To be a regional leader in economic development with properly aligned resources and tools.

1. Build local capacity for economic development
2. Pursue retention and expansion efforts for existing businesses
3. Support local entrepreneurs in the start-up of new business

4. To be a community recognized by site selectors and companies in target industries as having a high quality real estate product.
 - a. Plan for adequate sites and infrastructure to support business development and attraction in Maricopa
 - b. Assist in the development of a business park to attract industrial employers
 - c. Ensure the City includes mixed-use activities in its development plans for the new City center
5. To have effective marketing that positions the community as a preferred destination for new investment opportunities among key target sectors and audiences.
 - a. Raise awareness of economic development opportunities among local residents and businesses
 - b. Initiate an external marketing campaign for Maricopa and its target industries
6. To be known as a community with a unique quality of place with the region.
 - a. Strengthen and leverage existing educational institutions, workforce development, and other training assets serving Maricopa
 - b. Continue to support the expansion of additional quality of place amenities

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	3	3	3	3
Hours of volunteer service received	0	0	0	0
% of citizens satisfied with City's efforts to encourage economic growth	N/A	N/A	N/A	N/A
Estimated # of jobs attracted, created, or retained with City assistance	99	90	93	95
Average hourly wage of job attracted, created, or retained with City assistance	\$9.55	\$12.75	\$17.50	\$18.75
Estimated new commercial capital investment created with City assistance	\$2,526,219	\$0	\$0	\$20,288,925
New commercial square footage constructed	22,347	7,800	4,000	16,000
Average end of year commercial occupancy rate (all types)	94.5%	94.9%	96%	98%
* End year commercial occupancy rate, retail	93.5%	94.2%	96%	98%
* End year commercial occupancy rate, industrial	97.7%	97.6%	97.1%	99%
* End year commercial occupancy rate, office	91.3%	93.4%	94.1%	96%
# of small businesses training program participants	128	108	135	160
# of business retention and expansion visits conducted	20	20	45	60
# of meetings held with existing or prospective businesses	124	80	120	120
"Total sales tax (retail, construction and bed tax)	\$7,852,139	\$8,655,920	\$9,090,558	\$10,500,000

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
collections*	\$8,655,920	\$9,090,558	\$9,718,366	\$10,204,284
* % increase/decrease in sales tax collections over prior year	10.2%	5.1%	9.3%	5%
# of total calls for assistance responded to via Ombudsman Line	465	375	470	500
# of special events, focus groups, tours, or other programs coordinated and executed	11	12	14	16
* # of attendees	411	215	500	600
Economic Development grant funding awarded	\$0	\$0	\$0	\$0

FY2017 BUDGET

Economic Development

Cost Center: #10011616

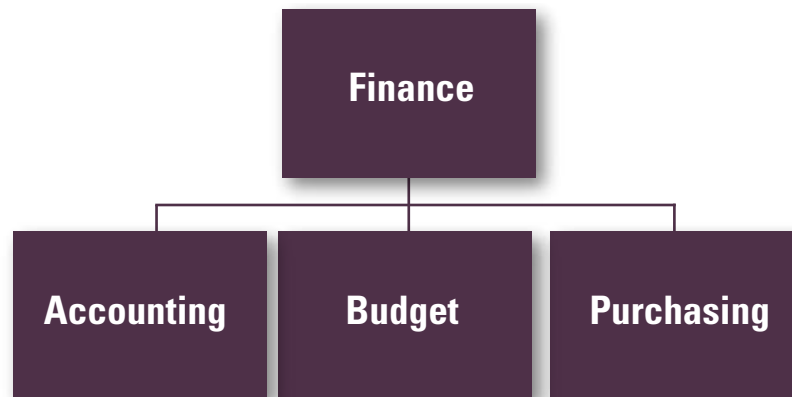
Summary by Category

EXPENDITURE CAT- EGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$290,907	\$246,534	\$319,256	\$184,693	\$306,968
Professional and Technical	27,821	77,798	116,201	98,277	116,701
Purch. Property Services	-	-	500	-	-
Other Purchased Services	105,861	91,812	142,723	98,900	142,723
Supplies	691	1,150	875	2,297	875
Capital Outlay	-	-	-	-	-
Departmental Totals	\$425,280	\$417,294	\$579,555	\$384,167	\$567,267

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Director of Economic Development	1	1	1	1	1
Economic Development Coordinator	1	1	1	1	1
Economic Development Analyst	1	1	1	1	1
Public Information Officer	1	0	0	0	0
Media Production Specialist	1	0	0	0	0
Departmental Totals	5	3	3	3	3

Financial Services



Mission Statement

The Financial Services Department provides high quality financial information; monitors the fiscal condition of the City and is committed to providing exceptional support to policymakers, City departments and staff in accomplishing their goals. This is achieved through professionalism, teamwork, transparent and ethical practices, superior customer service and attention to every detail.

Department Description

The Financial Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability. Finance provides support for the operations of City departments. Finance also provides timely advice to the City's elected officials, senior management, and City staff on items affecting the current and future financial affairs of the City. Finance is made up of several work units and includes:

- Accounting: maintains the general ledger, prepares Citywide payroll, handles Citywide payments of accounts payable, manages the City's cash and investments, tracks capital asset activity and depreciation, manages debt service, prepares financial analysis, reports financial activity, coordinates the annual audit, and prepares the annual financial statements
- Budget: coordinates and prepares the annual budget
- Purchasing: supports City staff through the use of solicitations in procuring goods and/or services that are required to ensure the departmental needs are met and procurement policy is followed

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. Provide timely and accurate financial information to the public, auditors, grantors, City Council and City Management.

- a. Provide informative quarterly financial reports
 - b. Receive an unqualified audit opinion for the fiscal year
 - c. Fully utilize the City Enterprise Resource Planning (ERP) application
2. Facilitate the City budget process and prepare the annual budget
- a. Coordinate with departments to develop the Capital Improvement Program budget
 - b. Coordinate with the departments to develop and prepare the annual operating budget

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	9	8	9	9.5
Unqualified audit opinion received	Yes	Yes	Yes	Yes
GFOAs Distinguished Budget Presentation award	Yes	Yes	Yes	Yes
GFOAs certification of Excellence in Financial Reporting	Yes	Yes	Yes	Yes
General Fund unreserved fund balance coverage (% of expenditures)	81%	72%	81%	46%
# of CIP projects being tracked and maintained	48	45	57	89
Total cash invested	\$72,841,631	\$81,582,450	\$85,000,000	\$66,185,913
Return on cash invested	0.45%	0.75%	0.85%	0.82%
License and franchise fee revenues	\$344,150	\$339,286	\$350,000	\$666,812
Grant dollars awarded	\$2,692,234	\$1,387,629	\$22,827,597	\$3,250,000
# of grant applications submitted	35	44	37	41
# of business licenses issued	1,243	1,250	1,169	1,300
* % of business licenses issued that were new	27%	25%	36%	32%
# of purchase orders processed	1,951	1,832	2,162	2,400
* Average turnaround time for purchase order processing (business days)	2	2	2	2
# of bids and requests for proposals issued	44	45	31	60

FY2017 BUDGET

Financial Services

Cost Center: #10011313

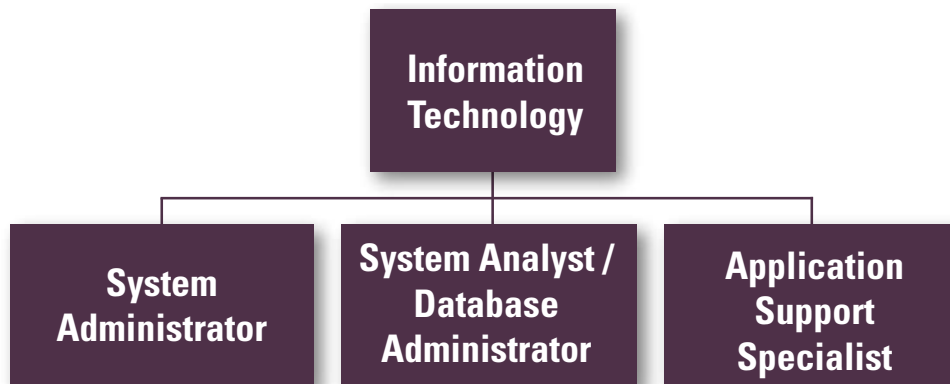
Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$642,180	\$588,223	\$784,882	\$581,037	\$806,186
Professional and Technical	126,026	145,815	92,950	212,970	98,650
Purch. Property Services	-	-	-	-	-
Other Purchased Services	15,435	18,490	15,885	16,991	17,785
Supplies	1,413	3,241	3,810	5,383	3,810
Capital Outlay	-	-	-	-	-
Division Totals	\$785,054	\$755,769	\$897,527	\$816,381	\$926,431

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Finance Director	1	1	1	1	1
Grants Manager	1	0	1	1	1
Finance & Budget Manager	1	1	1	1	1
Accounting Manager	1	0	0	0	0
Payroll Specialist	0	1	1	1	1
Purchasing Manager	1	1	1	1	1
Purchasing Coordinator	0	1	1	1	1
Accountant	0	1	1	1	1
Accounts Payable Clerk	3	1	1	1	1
Administrative Assistant	1	1	1	1	1
Management Analyst	0	0	0	0	0
Account clerk	N/A	N/A	N/A	N/A	0.5
Budget Analyst	0	0	0	0	0
Division Totals	9	8	9	9	9.5

Information Technology



Mission Statement

The Information Technology Department provides high quality technology-based services and systems, in a reliable, cost-effective manner, to support the City's overall mission and goals.

Department Description

The Information Technology Department coordinates the use of information technology across the various departments of the City of Maricopa to ensure that accurate and timely information is provided to citizens, elected officials, management, and staff. The Information Technology Department plays an integral role in the managed city growth, focusing on the establishment of efficient system architectures that enhance productivity.

Goals and Objectives

1. Maintain a secure and robust infrastructure in order to provide consistent and uninterrupted technology service with the capacity to address future growth.
 - a. Provide a redundant and secure network backbone connecting all physical City locations with secure wireless technologies where possible
 - b. Maintain productivity and data reliability with continued enhancement and redundancy of the City's SAN (Storage Area Network) for files, email, ERP and GIS data
2. Maximize City staff productivity and control cost through technology innovation, management and reliability.
 - a. Streamline application and hardware acquisition and distribution by continuing to develop guidelines and policies
 - b. Expand the functionality for the ERP system with the implementation of an enterprise content manager for records retention and storage
 - c. Optimize hardware capacities, disaster recovery capabilities and consolidation by continuing to develop a complete virtualized server environment
3. Maintain data integrity and access through both structural and procedural enhancements.

- a. Maintain reliability and redundancy to public safety communication systems
- 4. Consolidate assets and standardize technical systems, when possible, for ease of management, improved intra-communication and to reduce the total cost of ownership.
- 5. Support City efforts to enhance citizen access to information and services.
 - a. Broaden interoperability of systems and resources through server, desktop and application software upgrades
 - b. Develop a list of software options, for inclusion in future City budgets, to provide online services to City customers
- 6. Strengthen the technology support division by increased response times and cost effective technical solutions.
 - a. Provide an arena for innovative technical ideas and solutions by enhancing the Maricopa Information Technology Steering (MITS) Committee
 - b. Support the goals and efforts of the public safety departments by seeking cost-effective technical alternatives and initiatives for radio communication narrow banding and conversion
- 7. Identify, develop and implement better business practices through project planning, procedure development, documentation, metrics and municipal partnerships.
 - a. Maintain existing administrative applications and systems
 - b. Enhance department performance and productivity through continued cross training, focused task areas and additional training opportunities

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	4	4	4	4
# of personal computers / laptops supported	279	244	255	280
# of mobile communication devices (cell phones, PDAs, iPads, etc.) supported	160	141	150	165
# Servers (Physical)	0	28	20	12
# Servers (Virtual)	0	40	40	40
Storage Capacity (Tb)	0	25	25	60
Storage (Used Tb)	0	10	15	30
Network Attached Devices*	0	964	1300	1700
* Network attached devices include: desktop/laptop computers, servers, storage arrays, tape backup devices, network switches and routers, firewalls, wireless access points, telephones, A/V equipment, surveillance cameras, etc.				
Average hours to resolve Help Desk requests:				
- Critical Priority	2	1	1	1
- Medium Priority	14	10	10	10
- Low Priority	40	30	30	30

FY2017 BUDGET

Information Technology

Cost Center: #10011553

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	169,622	\$404,340	\$430,510	\$441,685	\$467,618
Professional and Technical	618,230	382,430	421,968	372,145	390,968
Purch. Property Services	-	-	-	-	-
Other Purchased Services	4,367	3,475	10,545	49,312	10,545
Supplies	38,747	35,317	27,650	25,950	27,650
Capital Outlay	-	-	-	-	-
Division Totals	\$830,966	\$825,562	\$890,673	\$889,092	\$896,781

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Chief Information Officer	1	1	1	1	1
IT Manager	0	0	0	0	0
Network Administrator - Fire	0	0	0	0	0
Network Administrator	0	0	0	0	0
System Administrator	1	1	1	1	1
System Analyst / Database Administrator	1	1	1	1	1
Application Support Specialist	1	1	1	1	1
IT Intern	0	0	0	0	1
Network Engineer / Architect	0	0	0	0	0
Division Totals	4	4	4	4	5

Non-Departmental Department Description

The Non-Departmental cost center is used to account for items that are for general City benefit and difficult to assign to one department. Items budgeted include the City-wide general liability insurance, repair and maintenance for City Hall, public service awards, merit increases, general office supplies and postage, and the General Fund contingency. Also included this year are transfers to the school district.

FY2017 BUDGET

Non-Departmental

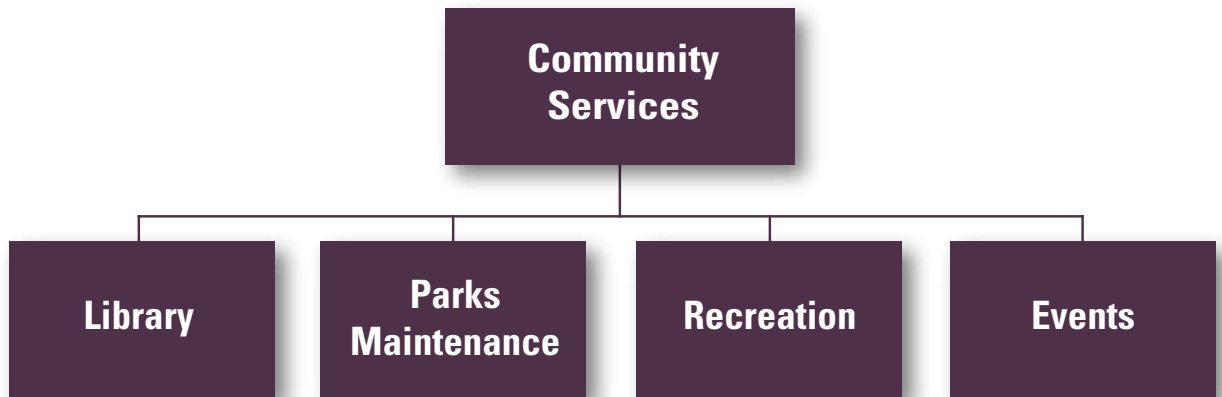
Cost Center: #10010000

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$-	\$-	\$-	\$-	\$180,000
Professional and Technical	299,043	755,477	529,000	472,841	9,154,738
Purch. Property Services	29,955	32,162	31,882	32,094	34,737
Other Purchased Services	654,191	563,460	522,500	562,881	657,500
Supplies	25,719	9,123	16,000	6,440	16,000
Capital Outlay	-	-	-	-	-
Principal	-	-	-	-	-
Interest	-	-	-	-	-
Contingency	-	-	-	-	-
Transfers Out	-	-	-	1,250,000	1,400,000
Debt Service	-	-	-	-	-
Departmental Totals	\$1,008,908	\$1,360,222	\$1,099,382	\$2,324,256	\$11,442,975

Community Services

Community Services – Administration



Mission

The City of Maricopa Community Services Department is committed to providing services and amenities to enhance the quality of life of its resident

Department Description

The department offers a variety of diversified programs, activities and special events that focus on family fun, recreational needs and physical wellness of children, adults and seniors. Parks and other public facilities enhance the quality of life of Maricopa residents, provide a place for families and friends to gather and add to the amenities offered to many visitors.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management.

Goals and Objectives

1. Administer and evaluate the delivery of services of the department to be financially responsible and beneficial to the citizens.
 - a. Develop recreation programs within available budget
 - b. Set fees to recover a portion of expenses while still maintaining affordability to the community
2. Develop means for enhanced revenues and decreased expenditures to provide quality programs and services.

- a. Develop joint sponsorship opportunities with outside agencies
- b. Seek alternative revenues from grants and sponsorships

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 ADOPTED
# of full-time employee equivalents Department-wide	14	47	93	95
# full-time employee equivalents division- wide	2	3	1	1
# of programs conducted in department	752	850	979	1050
% of programs that have a cost recovery plan	100%	100%	100%	100%

FY2017 BUDGET

Community Services – Administration

Cost Center: #10033130

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$180,485	\$271,669	\$282,005	\$283,125	\$308,281
Professional and Technical	51,219	722	2,015	1,010	1,843
Purch. Property Services	4,250	-	4,359	-	4,359
Other Purchased Services	3,378	11,407	14,508	8,961	19,457
Supplies	515	2,735	2,560	2,156	2,719
Capital Outlay	-	-	-	-	-
Division Totals	\$239,847	\$286,533	\$305,447	\$295,252	\$336,659

AUTHORIZED POSITIONS

POSITION CLASSI- FICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Community Services Director	1	1	1	1	1
Management Analyst	N/A	N/A	N/A	N/A	1
Events Manager	N/A	N/A	N/A	N/A	1
Administrative Assistant	1	1	1	1	1
Division Totals	2	2	2	2	4

Community Services – Library

Division Description

The Library is responsible for the selection and circulation of materials in a variety of mediums. The Library serves as learning, educational and cultural center for the community and promotes the development of appreciation for reading and learning.

Goals and Objectives

1. Maintain and enhance utilization of the library and its resources.
 - a. Provide appropriate resources of interest for check out by Library users
 - b. Provide access to computer technology and electronic resources
 - c. Increase use of Library materials and services by customers
2. Support literacy and education in the community.
 - a. Provide literacy programs for young families and adults
 - b. Provide facilities that support literacy efforts

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	8.5	8.5	8.5	9.5
# of Full-time employees	8	8	8	8
# of Part-time employees	1	1	1	4
Hours of volunteer service received	1,602	2,108	4,225	3,000
Total circulation	264,380	298,553	314,396	320,000
% increase (decrease) in the number of items circulated over the past year	7%	13%	5.3%	1.7%
# of visitors	175,202	299,731	163,304	170,000
% increase (decrease) in annual visitorship over prior year	13%	71%	8.9%	4.3%
# of materials in library inventory	39,680	43,438	44,378	47,000
% of collection that is 5 years of age or less	46%	47%	54%	55%
% inventory loss rate due to damage, theft, or other	7%	10%	7%	8%
Total amount of fines collected via cash or donation equivalent	\$20,580	\$19,927	\$14,272	\$19,000
Total attendance at children's programs	9,515	10,495	12,461	13,000
% increase (decrease) in children's program attendance over prior year	44%	10%	18.7%	4%
% of citizens rating Library services as good or excellent	N/A	N/A	95%	95%

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Library cards issued	4,483	4,229	3,510	3,200
% increase (decrease) in Library cards over prior year	3%	-5%	-17%	-9.3%

FY2017 BUDGET

Community Services – Library

Cost Center: #10033135

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personnel	\$466,690	\$445,301	\$488,036	\$459,899	\$514,149
Professional and Technical	2,534	18,062	1,500	4,684	1,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	25,621	45,276	32,185	38,791	39,321
Supplies	10,535	11,373	11,350	10,511	15,214
Capital Outlay	25,173	-	-	-	-
Division Totals	\$530,553	\$520,012	\$533,071	\$513,885	\$570,184

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Library Manager	1.0	1.0	1.0	1.0	1.0
Senior Library Coordinator	0.0	0.0	0.0	0.0	1.0
Library Coordinator	1.0	1.0	1.0	1.0	0.0
Library Page	0.0	0.0	0.0	0.0	0.5
Library Assistant	6.0	6.5	6.5	6.5	6.5
Division Totals	8.0	8.5	8.5	8.5	9.0

Community Services – Parks Maintenance

Division Description

This division is responsible for community park facilities including fields, playgrounds, courts, restroom buildings and ramadas. This division is also responsible for the oversight and management of maintenance contracts for school district fields per the intergovernmental agreement with the Maricopa Unified School District.

Goals and Objectives

1. Provide safe, clean and aesthetically pleasing parks and municipal landscapes for citizens and visitors in Maricopa.
 - a. Manage and staff multi-use community parks as a destination for year-round use
 - b. Provide safe, clean and aesthetically pleasing landscaping on City maintained property
2. Utilize cost effective procedures in maintaining and repairing park facilities for safe use.
 - a. Maintain overall safe operations
 - b. Maintain park amenities

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	19.2	20.0	20.25	21.25
# of Full-time employees	14	15.0	14.0	14.0
# of Part-time employees	9	5.0	6.25	7.25
Hours of volunteer service received	697	1,262	1,524	2,000
Park acreage in the City	127	127	132	132
# of park acres per full-time employee equivalent	6.6	6.33	6.52	6.21
Cost of parks maintenance in the City	\$1,529,100	\$2,334,585	\$2,679,408	\$2,287,877
Average cost per acre for park maintenance	\$12,040	\$18,383	\$20,299	\$17,332
# of maintenance activities performed annually	2,201	3,792	4,060	4,106
* Trash and litter cleanup	512	782	884	884
* Restroom cleanup	360	720	720	720
* Playground maintenance	152	730	730	730
* Turf maintenance	512	364	468	468
* Irrigation maintenance	205	572	649	680
* Field maintenance	460	624	609	624
% of citizens rating parks facilities as "good" or "excellent"	N/A	N/A	N/A	N/A

FY2017 BUDGET

Community Services – Parks Maintenance

Cost Center: #10033132

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$172,099	\$160,868	\$214,148	\$142,915	\$209,537
Professional and Technical	385	-	-	650	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	342,493	340,513	398,578	419,004	406,427
Supplies	1,382	4,825	4,600	4,167	4,600
Capital Outlay	30,504	-	-	-	-
Division Totals	\$546,863	\$506,206	\$617,326	\$566,736	\$620,564

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Maintenance Worker	1	2	2	10	10
Parks Manager	N/A	N/A	0	1	1
Crew Leaders	N/A	N/A	0	4	4
Recreation Coordinator	N/A	1	1	0	0
Division Totals	1	3	3	15	15

Community Services – Recreation

Division Description

The Recreation Division provides year-round programs that include coordinating adult sport leagues, youth sports, special events, instructional classes and programs for youth, teens, special needs and senior citizens.

Goals and Objectives

1. To meet the needs and desires of the citizens of Maricopa by developing, implementing and maintaining quality recreation programs which are cost-effective, creative, safe, responsive to citizen input and meet the needs of all ages.
 - a. Offer programs to enhance the quality of life for senior adults
 - b. Develop and implement programs to enhance the quality of life for youth in the community
 - c. Develop and implement a variety of special events for participants of all ages, including family-oriented events, holiday celebrations and other occasions
2. To provide affordable, quality and diverse recreational sports leagues for youth and adults.
 - a. Provide sports programs that encourage and promote lifelong leisure pursuits
 - b. Provide quality programs, trained coaches and educated parents that positively impact the participants' social, emotional and physical wellbeing

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	43	62.0	64.4	64.4
# of Full-time employees	8	8.0	11.0	11.0
# of Part-time employees	118	125	125	125
Hours of volunteer service received	14,508	12,528	14,025	14,250
% of citizens rating recreation programs "good" or "excellent"	88%	89%	90%	90%
Facility (includes park) reservations processed	632	5,290	5,408	5,500
% of registrants that were youth	72%	69%	67%	66%
% of registrations completed via web	71%	81%	80%	82%

FY2017 BUDGET

Community Services – Recreation

Cost Center: #10033131

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$298,345	\$305,543	\$364,105	\$363,492	\$398,177
Professional and Technical	-	-	-	96	-
Purch. Property Services	2,357	1,050	4,200	75	4,200
Other Purchased Services	3,179	4,007	8,075	5,570	13,075
Supplies	5,078	2,904	11,298	12,375	11,298
Capital Outlay	\$-	\$-	\$-	\$-	\$-
Division Totals	\$308,959	\$313,504	\$387,678	\$381,608	\$426,750

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Recreation Coordinator	1	2.5	2.5	5.0	5.0
Recreation Services Lead	1	2	2	4	4
Recreation Programmer	0	0	2	0	0
Recreation Manager	0	0	0	1	1
Youth Coordinator	1	2	2	1	1
Division Totals	3	6.5	8.5	11.0	11.0

Community Services – Events

Division Description

The Events Division provides large and small scale events throughout the year to provide opportunities for local community members to enjoy cultural, social and educational

Goals and Objectives

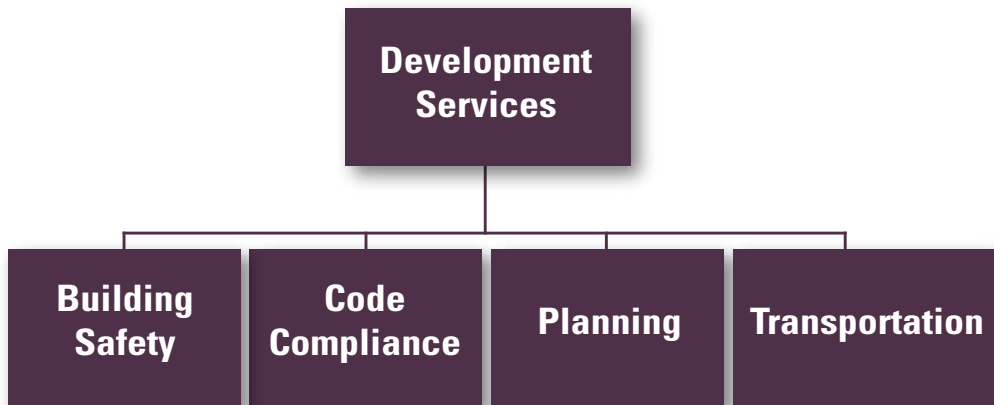
1. To provide quality events, programs and services to engage the local community and create special memories, opportunities to meet new people and socialize through structured programs.
 - a. Provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing risk to the City of Maricopa
 - b. Provide a sense of community
2. Increase communication and outreach to community to promote upcoming events, programs, and resources.
 - a. Use all forms of media to communicate with the public including cable access channel, City website, community calendar, e-mail groups, and print media
 - b. Explore with other public, private and community based organizations the benefits and possibilities of producing a citywide recreational opportunities seasonal brochure organized media campaign.
3. Identify and establish partnerships and sponsors.
 - a. Seek corporate sponsors to fund a portion of events
 - b. Partnering with community organizations who might be able to offer assistance with organizing or staffing an event

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	0.0	1.7	1.7	1.7
# of Full-time employees	0	1	1	1
# of Part-time employees	0	1	1	1
Hours of volunteer service received	25	44	1,565	1,000
Personnel hours invested in city sponsored events	532	1,559	1,299	1,200
# of events provided	7	22	22	22
Value of grants and/or sponsorships received	\$11,092	\$14,875	\$27,310	\$25,000
Revenue projection	N/A	\$67,718	\$66,500	\$60,334

Development Services

Development Services – Administration



Mission

The City of Maricopa Development Services Department is committed to providing quality customer service by effectively facilitating the development process while protecting the health, safety and public welfare of the community

Department Description

The Development Services Department is responsible for protecting the health, safety and quality of life of the residents of Maricopa through provision of quality infrastructure, orderly development and excellent customer service. The department seeks to facilitate an efficient and effective development process that supports the Maricopa General Plan and Regional Transportation Plan while promoting quality growth and economic development. Processes include regional and community planning, transportation planning, subdivision mapping/parcel addressing, zoning and subdivision administration, building code review, inspections, and administration, sign regulation and traffic impact analysis. Since city development involves partnerships with regional partners and outside agencies, the department seeks to facilitate coordination of regional and local efforts to provide responsive customer service throughout the development process and to ensure consistency and buy-in with our stakeholders.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. Interact with those private, public and quasi-public organizations to facilitate services and eliminate wasteful duplication.
 - a. Encourage an effective, efficient working relationship with community organizations, school districts, utility providers, the County, and surrounding communities for the benefit of the needs of all agencies.
2. Promote comfortable, safe and affordable development that meets the physical and psychological needs of community members and promotes vibrant mixed use neighborhoods.
 - a. Eliminate and prevent conditions that contribute to and perpetuate blight in residential areas.
 - b. Encourage redevelopment that is compatible with neighborhood character
 - c. Encourage a variety of housing designs, types, and values to meet the residential needs of all segments of the Township’s present and future population
 - d. Facilitate continued economic development by providing excellent customer service including a faster, friendlier and cost effective development process.
3. Provide a guiding pattern of compatible land uses that is responsive to the needs and desires of the citizens and to the opportunities and limitations of both natural and man-made environments.
 - a. Sustain functional environments for each major land use, such as residential, commercial, and industrial, by reserving appropriate areas for their development, expansion and redevelopment needs

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents department-wide	24.0	13.0	14.0	14.0
# of full-time employee equivalents division-wide	2.75	2	1.5	1.5
# of full-time employee equivalents	2.75	2	1.5	1.5
Hours of volunteer service received	N/A	N/A	N/A	N/A
% of citizens satisfied with customer service received at the One Stop Shop	68%	68%	N/A	N/A
# of city permits issued (all types)	1,051	1,400	1,476	1,579
# of documents recorded	2	3	3	3
# of approved fast-track projects and expedited reviews completed	1	-	8	12

FY2017 BUDGET

Development Services – Administration

Cost Center: #10044140

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$290,190	\$107,336	\$188,159	\$185,572	\$200,302
Professional and Technical	-	88,654	-	171	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	4,279	6,863	11,476	7,972	11,576
Supplies	577	3,178	3,500	3,318	3,400
Capital Outlay	-	-	-	-	-
Division Totals	\$295,046	\$206,031	\$203,135	\$197,033	\$215,278

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Development Services Director *	0.75	0.75	0.75	1.00	1.00
Assistant Director of Development Services *	0	0	0	0	0
Administrative Assistant*	1	1	1	0.5	0.5
Capital Improvement Project (CIP) Manager	1	1	1	0	0
Permit Technician	1	1	1	0	0
Division Totals	3.75	3.75	3.75	1.50	1.50

* Position is funded in both the Administration Division and the Public Works Division.

Development Services – Building Safety

Division Description

Building Safety is the central resource for building construction, code information, plan review, permit issuance and building construction inspection. The division consists of building inspectors, plan reviewers and counter services staff. Our internal mission is to protect the lives and safety of Maricopa residents through verifying substantial compliance with the building, plumbing, mechanical and electrical codes.

Goals and Objectives

1. Protect the public through the implementation and enforcement of appropriate building and fire codes and standards. Ensures the safest building with the latest material methods.
 - a. Continue reviewing building and civil plans for compliance with all applicable building codes, subdivision code, fire code and other regulatory requirements and standards.
2. Maintain quality customer service through a welcoming service oriented workgroup.
 - a. Maintain quality customer service by promoting a “First Contact” environment
3. Continue to develop submittal checklists/ prescreening of submittals.
 - a. Develop complete and thorough checklists for all major permit types
 - b. Provide information regarding submittal pre-requisites, applicable codes and ordinances, submittal package requirements and basic plan content requirements
 - c. Consolidate information from various departments and put all information in a consistent format for customers
 - d. Continue to prescreen all the different submittal types for completeness and basic content requirement
4. Continue to build a steadfast relationship with citizens, developers and homebuilders.
 - a. Meet regularly with HBA to address issues, communicate new policy initiatives, update or change existing policies
5. Continue funding for contracted plan review and inspection services. Staffing for peak periods is impractical and understaffing results in poor customer service.
 - a. Respond to all building construction inspection requests within 24 hours. Utilize contracted services on an “as-needed” basis to effectively manage the division in the most efficient, economical way possible allowing staff to adjust to unexpected workloads associated with market trends, future annexation and economic development recruitments.
6. Continue to work with the Clerk’s Office to effectively facilitate the disposal of records management.
 - a. Establish a retention schedule for electronic data storage and migrate to a complete electronic document environment
7. Continue implementing the GID/Permit tracking system.

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	7	7	7	7
# of building plan reviews completed	661	1,062	700	800
* RESIDENTIAL: Average turnaround time for first submittals (business days)	10	10	10	10
* RESIDENTIAL: Average turnaround time for second submittals (business days)	5	5	5	5
* COMMERCIAL: Average turnaround time for first submittals (business days)	12	12	12	12
* COMMERCIAL: Average turnaround time for second submittals (business days)	8	8	8	8
* TENANT IMPROVEMENT: Average turnaround time for first submittals (business days)	8	8	8	8
* TENANT IMPROVEMENT: Average turnaround time for second submittals (business days)	5	5	5	5
# of building inspections conducted	6,347	5,163	6,469	7,000
* Average response time for inspections (hours)	17	17	17	17
* % of inspections passing on first visit	64%	64%	75%	80%
* Average # of inspections per full-time inspector	4,231	2,065	4,313	4,500

FY2017 BUDGET

Development Services – Building Safety

Cost Center: #10044142

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$546,199	\$520,138	\$614,330	\$590,541	\$608,731
Professional and Technical	80,203	75,430	27,700	-	46,988
Purch. Property Services	-	-	-	-	-
Other Purchased Services	21,801	14,187	43,268	17,740	30,668
Supplies	8,889	18,308	14,086	15,967	11,686
Capital Outlay	14,776	-	-	-	-
Division Totals	\$671,868	\$628,063	\$699,384	\$624,248	\$698,073

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Chief Building Official	1	1	1	1	1
Plan Review / Inspection Supervisor	1	1	1	1	1
Building Plans Examiner	1	1	0	1	1
Senior Building Inspector	1	1	1	2	2
Building Inspector	1	1	1	1	1
Permit Technician	0	2	2	2	2
Code Compliance Officer	0	0	1	0	0
Systems Analyst	0	0	1	1	1
Administrative Assistant	0	0	0	0	0
Division Totals	5	7	8	9	9

Development Services – Code Compliance

Division Description

Code compliance provides public information and compliance for residents to comply with City zoning and nuisance code requirements. This division also engages in specialized activities such as graffiti removal/ abatement and education. Code compliance operates under the philosophy the proactive educational and awareness efforts, combined with communication and intervention, are the most desirable approaches to achieving voluntary compliance.

Goals and Objectives

Code Enforcement Cases

1. Resolve code enforcement cases within 45 days by voluntary compliance.
 - a. Case clearance rate of at least 90%
 - b. Respond to all complaints within 72 hours
 - c. Resolution with no additional enforcement action needed
2. Reduce number of violations.
 - a. Educate citizens about the law, rights and responsibilities
3. Enhance public relations.
 - a. Improved customer service through expanded networking and direct communication
 - b. Proactive educational brochures, mailings and other publications

Graffiti Abatement

1. Abate images within 24 hours from time of report, or upon discovery by graffiti abatement volunteers or Code Compliance Officer

Animal Care and Control

1. Transition to in-house animal control from contracted service

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	1	1	1	1
# of volunteer hours donated to code compliance assistance	90	N/A	0	0
# of code compliance cases	334	188	167	200
% of cases closed after first contact	75%	80%	75%	75%
% of cases resulting in escalation to citation	25%	20%	10%	10%
# of inspections conducted	452	248	350	400
# of graffiti images abated	500	N/A	0	0
% of graffiti images abated within 24 hours of reporting	80%	N/A	0%	0%
Square foot size of all graffiti abatements	1,500	N/A	0	0
# of special events coordinated	2	2	0	0
% of citizens rating code enforcement as "good" or "excellent"	N/A	N/A	N/A	N/A

* As of FY14-15 Graffiti abatement program has been moved to Police Department

FY2017 BUDGET

Development Services - Code Compliance

Cost Center: #10044149

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$39,872	\$67,975	\$62,626	\$68,925
Professional and Technical	-	-	-	400	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	1,368	6,484	4,518	6,984
Supplies	-	11,190	10,450	2,553	9,950
Capital Outlay	-	-	-	-	-
Division Totals	\$-	\$52,430	\$84,909	\$70,097	\$85,859

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Senior Code Compliance Officer	1	1	1	1	1
Animal Control Officer	1	1	-	1	-
Division Totals	2	1	1	1	1

Development Services – Planning

Division Description

The Planning division provides support to the City Council, Planning and Zoning Commission, City administration and local boards, committees and task forces. Complex tasks include preparing and implementing the General Plan Update, development regulations (zoning and subdivision ordinances), sub-area plans, strategic plans coordinating special planning, annexations and reviewing land use applications and development proposals for compliance with applicable regulations.

Goals and Objectives

1. Provide excellent internal and external customer service
 - a. Improve Responsiveness to customers
 - b. Emphasize teamwork
 - c. Provide timely assistance to other departments
 - d. Ensure accuracy and availability of applications
 - e. Continue to provide timely reviews
2. Ensure services are regionally consistent, appropriate and current
 - a. Analyze and review service provision for the regional consistency
 - b. Emphasize professional development of staff
3. Improve participation in the Development Process
 - a. Market the “one-stop shop” approach to the Development process
 - b. Participate in monthly development team meetings
4. Partnerships with Emergency Services, GIS, Pinal County, Postal Services
 - a. Establish inter-agency database of addressing information
5. Protect the environment
 - a. Take a leadership role with federal, state and local organizations charged with addressing environmental concerns.
 - b. Utilize the planning process to support and implement environmentally-friendly design principles

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	3	3	3	3
# of plan reviews completed	54	62	183	201
Average turnaround time for first submittals (business days)	10	10	20	20
Average turnaround time for second submittals (business days)	8	8	14	14
% of reviews that were site plans	4%	3%	6%	6%
% of reviews that were final plans	4%	4%	6%	6%
% of reviews - Conditional Use Permits	5%	5%	1%	1%
% of reviews - Temporary Use Permits	18%	2%	7%	7%
% of reviews - Other		47%	N/A	N/A
% of reviews - Variances	2%	1%	0%	1%
% of reviews - Rezoning	0%	1%	3%	3%
% of reviews - General Plan Amendments	0%	0%	1%	1%
% of reviews - Sign Permits	62%	35%	25%	25%
% of reviews - Comprehensive Sign Plans	5%	2%	1%	1%
# of Board of Adjustment cases reviewed	1	1	0	0
Zoning cases reviewed or amended	0	0	3	3
Average # of calendar days from first formal submittal to final approval	30	30	52*	52*

FY2017 BUDGET

Development Services - Planning

Cost Center: #10044141

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY15-16 ADOPTED
Personal Services	\$189,000	\$265,045	\$276,106	\$286,875	\$296,008
Professional and Technical	123,112	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	10,725	9,322	18,793	14,688	18,593
Supplies	156	590	200	392	400
Capital Outlay	-	-	-	-	-
Division Totals	\$322,993	\$274,957	\$295,099	\$301,955	\$315,001

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY15-16 ADOPTED
Planning & Zoning Administrator	0	1	1	1	1
Planning Manager	1	1	1	0	0
Planner	1	1	1	1	1
Assistant Planner	0	0	0	1	1
Division Totals	2	3	3	3	3

Development Services – Transportation

Division Description

The Transportation Section provides the City of Maricopa with a comprehensive, safe and modern transportation system that integrates all modes of travel and provides mobility and accessibility in a convenient, safe and cost-effective manner. In addition to transportation planning, Safe Routes to School, traffic engineering, and transit administration are managed by the Transportation Section.

Goals and Objectives

1. To provide a safe and efficient transportation system for the citizens of Maricopa.
 - a. Provide technical support and guidance to the organization, departments and community on infrastructure needs and projects.
 - b. Provide a sustainable City by delivering cost effective, efficient transportation projects.
2. To provide orderly and efficient movement people, goods, and services.
 - a. Reduce air pollution, energy consumption, automobile traffic, thereby reducing the number of accidents, and need for capacity improvements.
 - b. Provide community access as a social service by providing transportation to youth and elderly, and persons with disabilities
3. To serve the public through a number of diverse services including streets, traffic signalization, sidewalks, bikeways and public transit.
 - a. Preserve the environment and enhance neighborhood livability of Maricopa by: Providing viable transportation alternatives for all citizens.
 - b. Improve citizen involvement in long term planning and transportation projects.

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	1.0	1.0	1.0	1.0
# of traffic study reviews completed	3	N/A	1	N/A
Average turnaround time for first submittals (business days)	10	N/A	10	10
Average turnaround time for second submittals (business days)	7	N/A	10	10
# of scheduled traffic signal maintenance performed	N/A	N/A	N/A	N/A
Lane miles of roadway constructed	N/A	N/A	N/A	N/A
% of citizens rating the transit system as "good" or "excellent"	N/A	N/A	N/A	N/A
Transit trips taken	2,561	2,714	4,729	N/A
% increase (decrease) in transit trips from previous year	-2.0%	5.9%	50.2%	N/A
Transit ridership (unique passengers)	1563	N/A	1713	N/A

FY2017 BUDGET

Development Services - Transportation

Cost Center: #10044146

Summary by Category

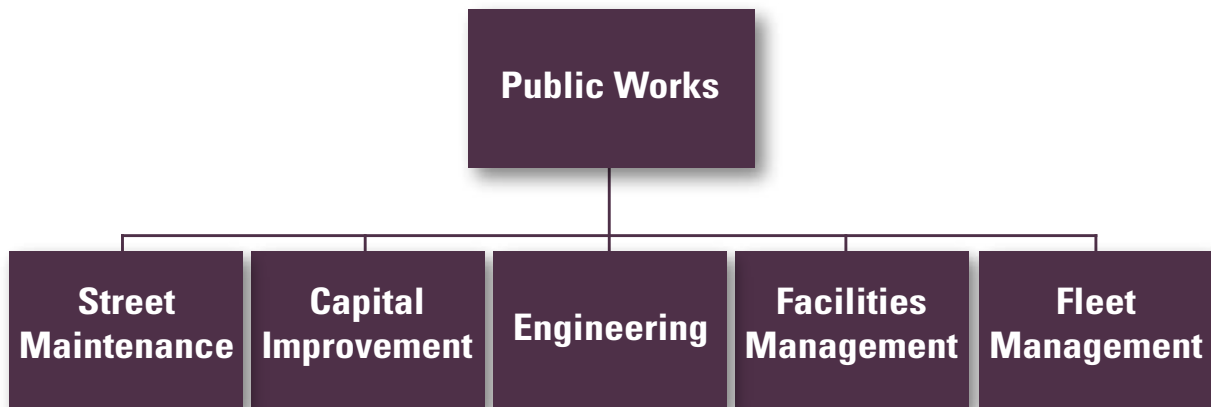
EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$62,114	\$67,703	\$17,167	\$67,617	\$85,758
Professional and Technical	43,882	59,372	82,309	91,351	91,178
Purch. Property Services	146	146	150	146	150
Other Purchased Services	15,082	7,460	31,027	6,935	31,027
Supplies	-	-	-	-	-
Capital Outlay	-	11,625	-	-	-
Division Totals	\$121,224	\$146,306	\$130,653	\$166,049	\$208,113

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 PROJECTED
Transportation Manager	0.5	1	1	1	1
Transit Coordinator	0.6	0	0	0	0
Division Totals	1.1	1	1	1	1

Public Works

Public Works – Administration



Division Description

The Public Works division provides safe, efficient, economical and responsive infrastructure systems in Maricopa to include streets, sidewalks and public facilities.

Goals and Objectives

1. To provide clean, well maintained, and accessible public infrastructure.
2. To focus on high quality service and customer satisfaction to be the “provider of choice” for our customers.
3. To foster collaborative opportunities with other agencies to improve service delivery.
4. To provide smooth, crack free, aesthetically pleasing, drivable streets.
5. To utilize the Pinal County ½ cent sales tax for cost effective street maintenance, minor improvements to the arterial street system, and other special transportation services.
6. To provide a safe and efficient transportation system for the citizens of Maricopa.
7. To provide orderly and efficient movement of people, goods, and services.
8. To satisfy the intent of the 2005 Small Area Transportation Study and the 2008 Regional Transportation plan through provision of arterial street improvements as specified in the Capital Improvement Program.
9. Design and construct streets maintenance projects established in the Capital Improvement Program (CIP).
10. Establish a pavement management program; evaluate the impacts of pavement restoration with pavement rating and maintenance dollar requirements.
11. Resurface various streets throughout the city based on condition rating and available funds.
12. Maintain city streets through an annual operations and maintenance program.

13. Decrease City liability through provision of clean well maintained and accessible streets, sidewalks and public facilities.
14. Manage and maintain the City's Infrastructure to beautify our community.
15. Provide high quality service and customer satisfaction for our customers.

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	10.25	10.50	10.50	10.50
# of street signs installed, replaced, maintained	571	837	634	1,500
Miles of striping completed	80.00	110.00	104.00	110.00
# of street miles swept	9,765	9,918	4,884	3,624
# of street sweepers in service	2	2	4	4
Average annual miles per street sweeper	4,882	4,959	1,221	906
Average annual miles of maintenance per full-time equivalent (FTE) position	65.00	75.00	77.00	77.86
Lane miles requiring maintenance service	532	598	539	545
% of lane miles requiring maintenance completed	100%	20%	15%	10%
% of citizens rating street maintenance as "good" or "excellent"	70%	71%	N/A	N/A

FY2017 BUDGET

Public Works (HURF)

Cost Center: #20055151

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$761,081	\$949,144	\$1,001,083	\$863,055	\$926,450
Professional and Technical	29,785	1,462	5,315	7,889	5,315
Purch. Property Services	-	-	-	-	-
Other Purchased Services	512,191	542,742	687,720	512,127	687,720
Supplies	33,876	45,957	57,950	39,271	57,950
Capital Outlay	691,451	1,079,050	6,172,378	2,696,772	11,332,621
Division Totals	\$2,028,384	\$2,618,355	\$7,924,446	\$4,119,114	\$13,010,056

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY12-13 ACTUAL	FY13-14 ACTUAL	FY14-15 BUDGET	FY14-15 ACTUAL	FY15-16 ADOPTED
DSD Director *	0.25	0.25	0	0	0.00
PW Director	0	0.5	0.5	0.5	0.5
Administrative Assistant	0	0.0	0.5	0.5	0.5
Management Analyst	0	0.5	0.5	0.5	0.5
Public Works Superintendent *	1	1	1	1	1
City Engineer - Transportation Manager	1	0.5	0.5	0.5	0.5
Public Works Construction Inspector *	1	0.5	0.5	0.5	0.5
Maintenance Foreman	1	1	1	1	1
Equipment Operator	4	4	1	1	1
Maintenance Worker	2	2	2	2	2
Division Totals	10.25	10.25	7.5	7.5	7.5

* Position is funded in both the Administration Division and the Public Works Division.

Public Works – Capital Improvement Project Management

Division Description

Capital Projects is responsible for maintaining and coordinating the design and construction of the City's capital infrastructure in the Capital Improvement Program.

Goals and Objectives

1. To provide quality design and construction management on all municipal infrastructure
2. To work closely with the Public Works Department's maintenance staff on right of way improvement
3. Design and construct public improvements projects established in the Capital Improvement Program (CIP)
4. Control cost increases on construction projects through performance of design review and multi-project coordination

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	0.0	1.0	1.0	1.0
# of Departmental Capital Improvement Projects	46	41	41	44
Amount of Departmental Capital Improvement Projects	107,561,246	83,163,816	13,187,808	61,761,113

FY2017 BUDGET

Public Works - Capital Improvement Project Management

Cost Center: #10044143

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$109,544
Professional and Technical	-	-	-	86,209	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	7,903
Supplies	-	-	-	396	-
Capital Outlay	-	-	-	-	-
Division Totals	\$-	\$-	\$-	\$86,605	\$117,447

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Capital Improvement Project Manager	0	0	0	0	1
Division Totals	0	0	0	0	1

Public Works – Engineering

Division Description

The Engineering division plans and directs a diverse program of public works design, new development coordination, construction and administration. Responsibilities include, but are not limited to, plan review of design and construction of improvements in public right-of-way and review/inspection of private development plans, reports and plats, including geotechnical reports and survey documents. Engineering acts as the City's liaison with Pinal County and FEMA for flood plain administration. The Engineering division manages some capital improvement projects and is responsible for ensuring all public improvements are built to City standards.

Goals and Objectives

- To provide engineering support services to the City of Maricopa, including guidelines and plan review
- To provide engineering inspection services for all construction projects performed within the City of Maricopa
- To provide floodplain management in conjunction with Pinal County to the citizens and businesses of the City of Maricopa
- To provide a master drainage study to the City of Maricopa
- Provide current updates of the City's engineering guidelines
- Provide engineering guidance and comment for all projects proposed within the City by attending meetings and being available for assistance
- Complete a master drainage plan for Santa Cruz Wash to potentially remove the flood prone areas of the City from the floodplain
- Conduct monthly utility coordination meetings
- Provide a one-year warranty guideline to developers for street maintenance of streets accepted by the City

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	2.0	2.5	2.0	2.0
# of engineering plan reviews completed	66	103	148	160
Average turnaround time for first submittals (business days)	11	15	6	16
Average turnaround time for second submittals (business days)	8	13	6	13
# of engineering inspections conducted	325	473	450	500
* Average response time for inspections (hours)	24	24	24	24

FY2017 BUDGET

Public Works – Engineering

Cost Center: #10055155

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$99,860	\$175,265	\$200,695	\$132,972	\$210,394
Professional and Technical	142,916	21,598	-	58,043	-
Purch. Property Services			-	-	-
Other Purchased Services	3,223	3,354	3,860	2,350	3,860
Supplies	462	366	500	3,460	500
Capital Outlay	-				
Division Totals	\$246,461	\$200,583	\$205,055	\$196,825	\$214,754

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
Engineering Manager *	-	0.5	0.5	0.5	0.5
Engineer Plans Examiner	1	0.5	1.0	1.0	1.0
Public Works Inspector *	0.5	1.0	0.5	0.5	0.5
Administrative Assistant	-	-	-	-	-
Division Totals	1.5	2	2	2	2

*Position is funded in both the Engineering Division and the Public Works Division.

Public Works – Facilities Management

Division Description

The Facilities department maintains all City of Maricopa buildings to a safe and energy efficient standard. Facilities Management reduces asset replacement through preventative maintenance of HVAC, Plumbing and various other infrastructures. Facilities manage the master key systems for the security of our buildings. Facilities also manage various contracts to achieve some of the aforementioned items. Facilities assist in the review and execution of CIP construction projects.

Goals and Objectives

- Achieve 100% completion of preventative maintenance
- Maintain compliance of all NFPA standards
- Work within budgetary design effectively
- Provide a safe comfortable facility for staff and citizens
- Build a functional facility management dept. for the city of Maricopa
- Establish an equipment inventory and asset identification system
- Implement Maintenance Edge work order system to centralize all work order requests and automate maintenance workflow
- Provide expertise to the appropriate management of all facilities assets
- Engage all facility vendors to provide us with the best service available
- Continue to work with engineering on construction projects
- Protect our facilities for a prosperous future

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	2.0	2.0	2.0	2.0
# of independent structures maintained	10	11	13	13
Square feet of building space maintained	85,216	108,704	132,192	132,192
Average square feet per full-time employee	85,216	85,216	132,192	132,192
# of non-emergency repair requests	N/A	181	N/A	N/A
Average response time for non-emergency repair requests (hours)	N/A	<1 hr	<1hr	<24 hrs
# of emergency repair requests	N/A	N/A	N/A	N/A

FY2017 BUDGET

Facilities Management

Cost Center: #10055158

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$88,708	\$122,964	\$127,449	\$129,375	\$138,019
Professional and Technical	-	-	5,368	-	5,368
Purch. Property Services	91,982	67,525	74,310	82,963	74,310
Other Purchased Services	444,865	490,055	663,674	547,067	705,485
Supplies	6,875	8,704	11,500	11,368	11,500
Capital Outlay	-	-	-	23,188	-
Division Totals	\$632,430	\$689,248	\$882,301	\$793,961	\$934,682

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Facility Manager	1	1	1	1	1
Maintenance Worker	0	0	0	0	0
Custodian	1	1	1	1	1
Division Totals	2	2	2	2	2

Public Works – Fleet Management

Division Description

Fleet Management is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments; reviewing new vehicle and equipment specifications, and providing recommendations on vehicle and equipment replacement schedules. Fleet Management also monitors fuel purchases and fuel consumption for each vehicle, as well as per department. Fleet Management maintains all equipment and vehicle maintenance records in accordance with the State Department of Transportation regulations. Fleet also takes care of all vehicle licensing and registrations through the Department of Motor Vehicles.

Goals and Objectives

- Provide the City of Maricopa’s departments and divisions with safe, dependable vehicles and equipment necessary to perform their duties
- Provide this service at the most efficient price available
- Receive the best quality of workmanship at a reasonable price
- Acquire vehicles and equipment that will fit the departments’ future needs at the best possible price
- Continue performing preventative maintenance as specified by the manufacture
- Perform safety inspections that meet Federal and State DOT requirements
- Continue to request Government pricing on purchases and service on vehicle and equipment
- Search for vendors that can provide the same quality product at a reduced price
- Dealing with vendors that can provide Certified Technicians performing the repairs on the City’s vehicles and equipment
- Continue searching and purchasing vehicles and equipment through vehicle auctions and state surplus facilities

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	1	1	4	1
# of vehicles and equipment in the Fleet Division	158	160	180	200
Road service calls	N/A	N/A	N/A	N/A
Work orders completed	N/A	N/A	N/A	N/A
Annual non-police vehicle maintenance costs	\$192,000	\$195,000	\$284,610	\$368,967
* Average annual maintenance cost per non-police vehicles	\$2,500	\$2,500	\$2,500	\$2,500
Annual police vehicle maintenance costs	\$155,000	\$160,000	\$186,320	\$187,612
* Average annual maintenance cost per police vehicle	\$2,500	\$2,500	\$2,500	\$2,500

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
% of repairs that are regularly scheduled	33%	33%	35%	35%
* Average turnaround time for non-emergency repairs (business days)	3	3	3	3
* Average turnaround time for non-emergency maintenance (business days)	1	1	2	2

FY2017 BUDGET

Public Works – Fleet Management

Cost Center: #10055157

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$84,318	\$90,754	\$88,622	\$91,861	\$115,040
Professional and Technical	-	1,130	1,500	68	6,720
Purch. Property Services	-	-	-	-	-
Other Purchased Services	8,066	3,168	12,294	5,048	15,094
Supplies	4,322	8,066	10,047	2,748	9,747
Capital Outlay	-	-	-	-	-
Division Totals	\$96,706	\$103,118	\$112,463	\$99,725	\$146,601

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
Fleet Manager	1	1	1	1	1
Division Totals	1	1	1	1	1

Fire Department

Fire Department – Administration



Mission

We are committed to protecting and preserving the lives and property of our community through fire suppression, fire prevention/education, and premier emergency medical services.

Department Description

Fire Administration directs the activities and operations of the Fire Department to protect life and property and is responsible for the personnel, morale and general efficiency of the department. Administration keeps records, prepares and administers the department's budget, serves as the emergency services planner and coordinator, and plans for the long- range fire safety needs of the city.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. Provide quality, cost effective fire and emergency services to the city/community
 - a. Compare favorably with the average firefighters per 1000 population for similar cities
 - b. Compare favorably with average per capita cost for cities of similar size
2. Maintain a safe work environment for employees

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents department-wide	60	61	64	64
# of full-time employee equivalents division-wide	3	3	3	2
Hours of volunteer service received	N/A	N/A	N/A **	N/A **
% of citizens rating Fire Department services as "good" or "excellent"	N/A	N/A	N/A ***	N/A ***

"Volunteer hours will never be measured as they are tracked through Prevention and Resource Management Surveys are conducted by the City. MFD has no mechanism to determine this measurement. "

FY2017 BUDGET

Fire Department – Administration

Cost Center: #10022525

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$397,408	\$259,370	\$275,183	\$284,012	\$301,736
Professional and Technical	16,400	-	-	-	35,381
Purch. Property Services	12,039	92	135	87	135
Other Purchased Services	4,806	12,523	14,344	11,539	21,468
Supplies	2,886	5,540	6,000	5,286	6,000
Capital Outlay	-	-	-	-	-
Division Totals	\$433,539	\$277,525	\$295,662	\$300,924	\$364,720

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Fire Chief	1	1	1	1	1
Records Management Coordinator	0	0	0	0	0
Management Analyst	1	1	1	1	1
Training / EMS Coordinator	1	1	1	1	1
Division Totals	3	3	3	3	3

Fire Department – Fire Operations

Division Description

The Operations division provides properly trained personnel to safely and effectively resolve emergency situations that may involve fire, medical, hazardous materials, and technical rescue situations.

Goals and Objectives

While operating within a risk-management plan, emergency responders will address victim rescue, incident stabilization, property conservation, and occupant services while continually providing for the safety of responders and citizens. Additional personnel will be required to meet the following goals and objectives:

1. In accordance with the National Fire Protection Association 1710 Section 5.2.3.2.1, fire apparatus shall be staffed with a minimum of four (4) personnel.
2. In accordance with the National Fire Protection Association 1710 Section 4.1.2.1, the first arriving engine company shall arrive within four minutes (240 seconds) at a fire suppression event.
3. In accordance with the National Fire Protection Association 1710 Section 4.1.2.1, at an EMS event the unit with the first responder or higher level capability shall arrive within four minutes (240 seconds).
4. In accordance with the National Fire Protection Association 1710 Section 5.2.2.2.5 Chief Officers shall have staff aides (Battalion Safety Officers) deployed to them for purposes of incident management and accountability at emergency incidents.

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of Full-time employee equivalents	55	56	58	57
Hours of volunteer service received	0	N/A	N/A	N/A
Staffing per 1,000 residents served	1.3	1.2	1.2	1.2
# of calls	3,309	3,773	4,377	4,500
* % of calls for fire	11%	12%	11%	10%
* % of calls for medical (includes traffic)	83%	81%	82%	85%
* % of calls for special operations	1%	3%	>1%	1%
* % of calls for service	5%	4%	7%	4%
Average response time for all calls (HH:MM)	5:24	5:35	5:44	5:00
* Average response time for fire calls	5:39	6:17	6:19	5:00
* Average response time for medical calls (includes traffic)	5:12	5:25	5:28	4:30
* Average response time for special operations calls	7:32	8:15	6:56	6:00

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
* Average response time for service calls	6:50	6:33	6:34	6:00

FY2017 BUDGET

Fire Department – Operations

Cost Center: #10022527

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$6,460,330	\$7,071,182	\$7,214,828	\$7,344,539	\$7,888,570
Professional and Technical	47,430	41,469	61,255	44,314	61,255
Purch. Property Services	-	-	-	-	-
Other Purchased Services	37,235	45,579	65,257	84,532	154,602
Supplies	37,378	36,312	39,280	739	280
Capital Outlay	-	-	-	-	-
Division Totals	\$6,582,373	\$7,194,542	\$7,380,620	\$7,474,124	\$8,104,707

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Batallion Chief	3	3	3	3	3
Fire Captain Paramedic	7	7	7	7	7
Fire Captain	6	6	6	6	6
Fire Engineer	7	7	7	6	6
Fire Engineer Paramedic	5	5	5	6	6
Fire Paramedic	15	15	15	13	13
Firefighter / EMT	12	12	12	14	14
Division Totals	55	55	55	55	55

Fire Department – Community Services

Division Description

The Fire Prevention division is responsible for enforcing all fire and life safety codes, ordinances, laws and regulations of the City and State; arson investigation and fire cause determination; and for planning and providing fire and life safety education to the community. The Fire Prevention division is also responsible for assisting with community emergency preparedness and disaster planning.

Goals and Objectives

The Fire Prevention division shall reduce the loss of life and property by ensuring the structural fire safety of buildings; promoting fire-safe behaviors in target populations; determining the cause and origin of fires; explosions, or hazardous material leaks; and planning for disasters.

The Fire Prevention division shall reduce the loss of life and property by ensuring the structural fire safety of buildings; promoting fire-safe behaviors in target populations; determining the cause and origin of fires; explosions, or hazardous material leaks; and planning for disasters.

1. Minimize the effects of natural and man-made disasters through training, development, and exercising the City emergency response and recovery plan.
 - a. Meet suggested Department of Homeland Security guidelines for exercise and evaluation of emergency operations
2. Minimize the loss of life and property by ensuring the structural fire safety of buildings.
 - a. Provide occupancy inspections for buildings and property
 - b. Determine the cause and origins of fire
3. Minimize the loss of life and property through fire and life safety education.
 - a. Provide life safety education to target populations
 - b. Provide accurate, timely, and citizen-focused information to citizens and the media

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	2	2	2	2
Hours of volunteer service received	1126	1278	2200	2200**
# of inspections completed	120	170	147	350
% of inspections as new construction	40%	25%	N/A	N/A
% of inspections conducted as reinspections	6%	11%	N/A	N/A
# of investigations conducted	9	7	8	12
% of incidents with cause determinations	94%	72%	N/A	N/A
# of public information messages released as fire prevention education	95	81	N/A	N/A
Subscribers to Nixle notification system	2,390	3184	4000	6000

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of presentations of fire safety instructions to educational and childcare facilities	93	85	64	80
# of audience members in presentations	4,587	5,120	N/A	N/A

FY2017 BUDGET

Fire Department – Prevention

Cost Center: #10022526

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$181,357	\$247,085	\$255,974	\$279,311	\$285,622
Professional and Technical	-	-	-	500	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	3,575	5,555	8,379	7,337	19,928
Supplies	4,789	29,394	38,904	24,061	34,804
Capital Outlay	-	-	-	-	-
Division Totals	\$189,721	\$282,034	\$303,257	\$311,209	\$340,354

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Fire Division Chief	1	1	1	1	1
Fire Marshal Inspector	1	1	1	1	1
Division Totals	2	2	2	2	2

Fire Department – Resource Management

Division Description

Fire Support Services manages and maintains fire apparatus, equipment and facilities in a cost-effective manner while providing for the safety of the responders and general public.

Goals and Objectives

1. Provide a safe, efficient and cost-effective fleet of fire vehicles, equipment and apparatus.
 - a. Conduct regular inspections and predictive maintenance for fire apparatus, facilities and equipment
 - b. Provide a safe work environment with zero incidents attributed to equipment or apparatus failure
 - c. Maintain compliance with federal and state mandates

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	3	3.75**	3.75**	3
Hours of volunteer service received	341	1834	2,000	N/A**
Vehicles and equipment in fleet	18.5	21	23	25
Work orders completed	472	511	518	N/A
* % as fleet work orders	30%	27%	30%	N/A
* % as facilities work orders	49%	47%	37%	N/A
* % as equipment work orders	27%	26%	33%	N/A
Annual vehicle maintenance costs	\$150,571.61	\$167,400	\$152,511	N/A
Average annual maintenance cost per vehicle	\$8,139.01	\$7971	\$6,631	N/A
# of emergency repairs	1	0	0	N/A
Average turnaround time for repairs (hours)	8	0	0	N/A

Contract administrative services have been used heavily to assist personnel in managing paperwork, work orders, purchasing and receiving, as well as service writing and processing vehicle maintenance paperwork.

FY2017 BUDGET

Fire Department – Support Services

Cost Center: #10022528

Summary by Category

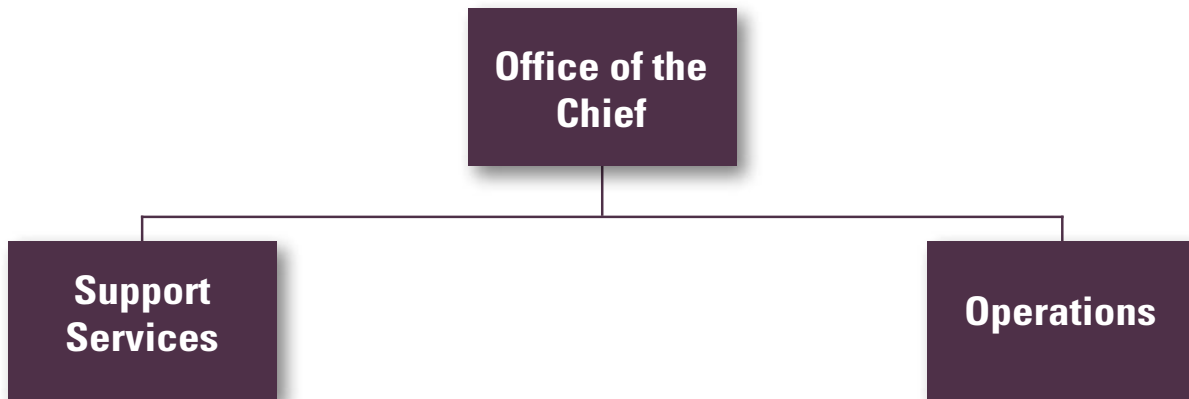
EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$283,152	\$374,359	\$351,567	\$381,846	\$393,870
Professional and Technical	259,747	304,503	286,639	319,604	330,199
Purch. Property Services	-	-	-	-	-
Other Purchased Services	611,149	646,279	704,528	598,219	791,863
Supplies	36,225	32,366	40,695	52,912	52,482
Capital Outlay	79,313	52,114	-	-	-
Division Totals	\$1,269,586	\$1,409,621	\$1,383,429	\$1,352,581	\$1,568,414

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
Fire Division Chief	1	1	1	1	1
Master Mechanic	1	1	1	1	1
Fire Mechanic	1	1	1	1	1
Division Totals	3	3	3	3	3

Police Department

Police Department – Administration



Mission

The Maricopa Police Department is committed to working in partnership with our community to improve the quality of life in our city. The department is dedicated to solving community problems, the reduction of crime, the protection of life and property, and upholding the laws, ordinances and the constitutional rights of all persons. We strive to accomplish these objectives without prejudice, with the highest of integrity and with the support of the citizens we serve.

Department Description

Police Administration provides leadership and resources for the accomplishment of the department's mission of public safety for the citizens of Maricopa. Police Administration guides the Professional Standards Unit in policy changes, policy compliance and develops training recommendations based on data collected by that unit. Police Administration takes an active role in helping the department become nationally accredited.

Strategic Plan Priorities

Well planned Quality Growth and Development, Economic Development, Community Resources and Quality of Life Amenities, Safe and Livable Community, Community Pride, Spirit, and Relationships, Fiscal Policies and Management

Goals and Objectives

1. Hire, retain and mentor sworn and civilian personnel who provide outstanding services to the citizens.

- a. Continue relationships with Chandler-Gilbert Community College (CGCC), East Valley Regional Training Academy, and other partnerships who may assist in recruiting outstanding candidates
 - b. Attend and participate in local and regional events to attract a large talented recruiting pool from the community
 - c. Maintain and improve website to encourage new candidate applications
 - d. Research and provide opportunities for internal and external mentoring
2. Conduct inspections and audits as directed by the Chief of Police to assess the procedural quality control for both departmental and accreditation standards to include yearly policy review and proofs of compliance.
 - a. Maintain CALEA accreditation and annual compliance requirements.
 - b. Review all policies annually for compliance with legal and City requirements, Industry best practices and CALEA standards
 3. To instill citizen and employee confidence in the department by maintaining the professional standards of the department and its employees.
 - a. Reduce by 10% the number of sustained external citizen complaints, per 1,000 population.
 - b. Thoroughly investigate and complete citizens' complaints, to include contacting complainant, within specified time frame whenever possible
 - c. Provide ongoing training to members and citizens pertaining to the investigation process
 - d. Maintain a comprehensive data base of all received inquiries and complaints and produce an annual report

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents department-wide	5	5	5	5
Total sworn Personnel Department Wide	63	66	66	66
Total Civilian Personnel Department Wide	9	11	11	21
Civilian Personnel per 1000 population	0.20	0.25	0.25	0.43
# of full-time employee equivalents	5	5	5	6
Hours of volunteer service	12,580	16,063	16,100	18,272
# of Explorer program participants	15	15	16	17
Total Internal Affairs investigations	30	48	30	52

FY2017 BUDGET

Police Department – Office of the Chief

Cost Center: #10022121

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$605,721	\$644,926	\$699,188	\$704,260	\$760,468
Professional and Technical	204,668	109,160	175,515	174,698	175,515
Purch. Property Services	-	-	-	-	-
Other Purchased Services	14,763	16,176	20,005	15,630	20,005
Supplies	13,535	19,310	30,127	22,820	30,127
Capital Outlay	-	28,452	-	-	-
Division Totals	\$838,687	\$818,024	\$924,835	\$917,408	\$986,115

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Chief of Police	1	1	1	1	1
Assistant Chief of Police	0	0	0	0	0
Commander	2	2	2	2	2
Sergeant	0	0	0	0	0
Public Affairs Specialist	1	1	1	1	1
Detective	0	0	0	0	0
Police Officer	0	0	0	0	0
Alarm Coordinator	0	0	0	0	0
Administrative Assistant	1	1	1	1	1
Division Totals	5	5	5	5	5

Police Department – Support Services

Division Description

The Support Services Division consists of the Police Records Unit, Property and Evidence Unit, Communications Unit COMPSTAT Unit/Crime Analysis, Volunteers and Training Support Services. The division primarily supports the daily activities conducted by the Operations Division.

Goals and Objectives

1. Accept, process, store and retrieve police reports, court records, traffic citations, accident reports, automated database information (including criminal justice information and the records management system) and other official information. Provide information as requested in an accurate and timely manner to the public, private and members of the Police Department in an efficient and professional manner.
 - a. Respond to requests for report copies within seven business days in 90% of all cases
 - b. Conduct Administrative Hearings for vehicle impounds
2. Provide and maintain records on police personnel training.
 - a. Provide complete training to police personnel by meeting or exceeding the Arizona Peace Officer Standards and Training (AZ POST) of eight hours of Continuing Officer Education per officer per year, and eight hours of proficiency training per officer every three years and all mandatory accreditation training requirements
 - b. Work with the Operations Division as well as Administration to provide required training in identified topics of concern
3. Maintain high standards of Property & Evidence accountability.
 - a. Less than a 3.0% error rate for all stored property and evidence stored on the annual Property/Evidence Audit
 - b. Initiate programs and policies to maximize storage efficiencies in conjunction with best practices
4. Analyze Crime Data and Intelligence received by Operations and disseminate crime fighting missions as appropriate with that analysis.
 - a. Provide crime and disorder analysis in support of department members and the public
 - b. Provide crime analysis services (tactical crime bulletins, statistical administrative reports, crime maps, etc.)
5. Coordinate departmental volunteer programs.
 - a. Provide departmental volunteer activity to enhance citizen interaction and service to our community
 - b. Involve volunteer personnel in community activities and department functions to maximize efficiency
6. Provide a Public Safety Answering point for all police related calls for service for service and police radio communications.
 - a. Adopt the NENA national standard for answering 9-1-1 calls; answer all 9-1-1 calls within 10 seconds or three rings 90% of the time during the busiest ring time in an extraction period.
 - b. Meet ADOA 9-1-1 office mapping accuracy goal of 95% accuracy.
 - c. Become a National Center for Missing and Exploited Children certified 9-1-1 Center.
 - d. Provide the highest level of customer service.

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of full-time employee equivalents	9.0	11.5	21.0	11.5
Public Records requests processed	3,143	1,540	1,645	1,600
# of Front Counter Visitors	4,402	3,412	3,200	3,500
# of cases processed	3,840	3,584	3,925	3,500
Citations issued	2,757	3,119	3,083	3,100
Criminal citations	575	483	492	500
Criminal traffic citations	307	355	348	350
Civil citations	1,703	1,915	2,021	1,900
Total valid alarm permits issued	2,006	2,102	2,313	2,110
Total alarm calls responded to	1,226	1,280	1,031	1,300
Total pieces of Property/ Evidence in storage	3,840	18,446	20,070	19,000
# of Animal Control Calls	868	800	800	800
Total training hours completed	5,002	5,396	5,405	5,400

FY2017 BUDGET

Police Department – Support Services

Cost Center: #10022123

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$598,305	\$908,467	\$1,480,851	\$1,095,727	\$1,743,481
Professional and Technical	789,842	754,718	601,557	759,896	391,517
Purch. Property Services	-	-	-	-	-
Other Purchased Services	54,901	66,134	112,330	79,849	122,330
Supplies	70,506	67,160	110,994	142,317	119,494
Capital Outlay	-	-	-	-	-
Division Totals	\$1,513,554	\$1,796,479	\$2,305,732	\$2,077,789	\$2,376,822

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ADOPTED	FY14-15 ACTUAL	FY15-16 ADOPTED
Police Officer	2	2	2	2	2
Lieutenant	0	0	0	0	0
Sergeant	0	0	0	0	0
Accreditation Manager	0	0	0	0	0
Property / Evidence Manager	1	1	1	1	1
Property Evidence Technician	0	0	1	1	1
Crime Scene Technician	0	0	0	0	0
Records Clerk	3	3	3	2	3
Records Coordinator	1	1	1	1	1
Management Analyst	1	1	1	1	1
Division Totals	8	8	9	8	9

Police Department – Operations

Division Description

The Operations Division is composed of Patrol and its various special functions and criminal investigations. Sworn police officers representing the Chief of Police are the primary personnel responsible for enforcing the law and investigating crime that takes place within Maricopa. Patrol is responsible for patrolling and traffic control of the City's roadways. Patrol is comprised of traditional patrol officers, the motorcycle unit, the K-9 team, Police Reserve Officers and Police Explorers.

Goals and Objectives

1. To protect lives and property by providing professional police services in a timely, efficient, and effective manner.
 - a. Maintain the crime rate for major crimes (Uniform Crime Reporting Part 1 Crimes) against persons at two per 1,000 population and property crimes at 35 per 1,000 population
 - b. Reduce number of injury accidents by 10% from previous year
 - c. Conduct six high profile traffic details by end of year
 - d. Complete or forward first responder investigations within five days 80% of the time
 - e. Develop and communicate effective crime reduction strategies specific to current community challenges
 - f. Respond to life threatening (Priority 1) calls for service in six minutes or less
 - g. Respond to urgent but non-emergency (Priority 2) calls in 35 minutes or less
 - h. Respond to non-emergency (Priority 3) calls in 60 minutes or less
 - i. Respond to report only calls (Priority 4) calls in less than two hours
2. Provide specialized investigative skills and appropriate proactive techniques to aid in solving crimes involving persons, property, narcotics, and gangs.
 - a. Maintain a clearance rate of at least 80% for all cases assigned to the Criminal Investigations Section
 - b. Work with Crime Analysis Unit to routinely analyze and address crime trends using proactive investigative strategies.

PERFORMANCE MEASURES

MEASURES	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 ACTUAL	FY16-17 PROJECTED
# of sworn personnel	53	54	61	61
Sworn personnel per 1,000 population	1.40	1.52	1.37	1.52
Calls for service	14,528	14,729	14,774	15,000
Priority 1 average response time (MM:SS)	06:14	06:13	06:00	00:00
Priority 2 average response time (MM:SS)	08:58	08:59	08:30	30:00
Priority 3 average response time (MM:SS)	11:57	26:28	26:00	00:00
Priority 4 average response time (HH:MM:SS)	27:27	1:57:25	1:56:00	1:56:00
# of Part 1 crimes	900	650	683	650
Part 1 crimes against persons per 1,000 population	2.0	1.36	1.7	1.3
Part 1 crimes against property per 1,000 population	16.1	13.59	12.4	13.4
# of Part 2 Crimes	3,205	2,324	2,300	2,300
Felony Arrest	627	597	634	600
Misdemeanor Arrest	1,530	1,610	1,648	1,600
Total number of collisions	335	306	390	290
# of collisions with injuries	51	73	71	70
# of enforcement details completed per year	34	73	75	75

Note: FY12-13 Full-Time Employee Equivalent Department distribution based on August 2012 reorganization

FY2017 BUDGET

Police Department – Operations

Cost Center: #10022122

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$5,353,273	\$5,769,069	\$5,961,768	\$5,998,124	\$6,369,512
Professional and Technical	-	-	-	-	20,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	375,357	361,875	382,932	359,440	382,932
Supplies	83,665	82,930	97,060	76,058	164,760
Capital Outlay	-	-	-	-	-
Division Totals	\$5,812,295	\$6,213,874	\$6,441,760	\$6,433,622	\$6,937,204

AUTHORIZED POSITIONS

POSITION CLASSIFICATIONS	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Lieutenant	3	3	3	3	3
Sergeant	8	8	8	8	8
Police Officer	40	41	41	41	41
Police Recruit	2	2	2	2	2
Division Totals	53	54	54	54	54

Other Budgets

Copper Sky Recreation Fund

Department Description

This cost center is used to accumulate and provide funds for activities of the Copper Sky Recreation Complex.

FY2017 BUDGET

Copper Sky Recreation Fund

Cost Center: #23033131

Summary by Category

EXPENDITURE CATEGORY	FY13-14 BUDGET	FY14-15 REVISED	FY15-16 ADOPTED	FY15-16 REVISED	FY16-17 ADOPTED
Personal Services	\$1,913,248	\$2,019,995	\$2,635,031	\$2,364,351	\$2,727,390
Professional and Technical	-	53,232	42,500	14,185	46,250
Purch. Property Services	-	1,183,339	1,975,557	-	-
Other Purchased Services	-	-	-	1,773,479	1,492,031
Supplies	-	175,197	213,822	116,915	114,800
Capital Outlay	-	-	82,580	17,307	105,000
Departmental Totals	\$1,913,248	\$3,431,763	\$4,949,490	\$4,286,237	\$4,485,471

Local Road Maintenance

Department Description

This cost center is used to account for revenue from developers to perform maintenance on roads associated with their developments.

FY2017 BUDGET

Local Road Maintenance

Cost Centers: #20544145 & 20555151

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	1,000,000	241,875	300,000	97,272	1,090,000
Departmental Totals	\$1,000,000	\$241,875	\$300,000	\$97,272	\$1,090,000

Grants

Department Description

This fund is used to account for all grant activity for the City. Grants awarded are for the operations and capital projects for all city departments.

FY2017 BUDGET

Grants Fund

Cost Center: #220

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$1,508,796	\$400,161	\$1,148,612	\$511,250	\$1,232,421
Professional and Technical	3,410,097	739,378	3,881,498	765,100	4,671,735
Purch. Property Services	-	-	-	-	-
Other Purchased Services	35,548	25,106	34,275	79,640	4,996,039
Supplies	3,536,990	83,945	1,762,602	6,839	281,100
Capital Outlay	4,581,950	81,101	1,580,125	458,498	2,598,473
Departmental Totals	\$13,073,381	\$1,329,691	\$8,407,112	\$1,821,327	\$13,779,768

County Road Tax

Department Description

This cost center is used to provide funds for street maintenance and street CIP projects.

FY2017 BUDGET

County Road Tax

Cost Center: #30044145

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	163,538	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	3,278,156	1,488,639	3,692,508	1,658,841	4,839,834
Departmental Totals	\$3,278,156	\$1,488,639	\$3,692,508	\$1,822,379	\$4,839,834

Debt Service

Department Description

This cost center is used to account for debt service payments on the City's outstanding bonds.

FY2017 BUDGET

Debt Service

Cost Center: #400000000

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Principal	\$1,900,000	\$1,610,000	\$1,645,000	\$1,645,000	\$1,685,000
Interest & Fiscal Agent Fees	2,687,366	2,140,972	2,087,776	2,087,755	1,993,781
Departmental Totals	\$4,587,366	\$3,750,972	\$3,732,776	\$3,732,755	\$3,678,781

General Governmental CIP Fund

Department Description

This cost center is used to accumulate and provide funds for various general governmental CIP projects and is funded primarily from construction sales tax and other one-time revenue. This fund was established in FY11-12.

FY2017 BUDGET

General Governmental CIP Fund

Fund: #350

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	969,527	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	60,323	-
Supplies	-	-	-	3,321	-
Capital Outlay	24,002,120	2,748,639	11,576,972	6,640,480	15,366,564
Departmental Totals	\$24,002,120	\$2,748,639	\$11,576,972	\$7,673,651	\$15,366,564

Grants CIP Fund

Department Description

This cost center is used to accumulate and provide funds for grant-funded projects. This fund was established in FY12-13.

FY2017 BUDGET

Grants CIP Fund

Fund: #352

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$189	\$-	\$6,005	\$-
Professional and Technical	-	-	-	19,851	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	98	-
Supplies	-	-	-	-	-
Capital Outlay	64,909,593	88,270	28,252,579	1,158,360	28,252,579
Departmental Totals	\$64,909,593	\$88,459	\$28,252,579	\$1,184,314	\$28,252,579

Parks Bond Fund

Department Description

This cost center is used to account for park and recreation improvements constructed with the revenue bonds issued in 2010.

FY2017 BUDGET

Parks Bond Fund

Cost Center: #33033132 & 33033138

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	25,740,000	308,717	400,000	-	-
Departmental Totals	\$25,740,000	\$308,717	\$400,000	\$-	\$-

Library Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for library facilities needed to maintain existing levels of service to new growth in the community. No expenditures from this fund are budgeted for Fiscal Year 2015-16.

FY2017 BUDGET

Library Development Impact Fee Fund

Cost Center: #32133135

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	4,590	21,703	-	-	-
Departmental Totals	\$4,590	\$21,703	\$-	\$-	\$-

Parks Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for park improvements needed to maintain existing levels of service to new growth in the community.

FY2016 OPERATIONAL BUDGET

Parks Development Impact Fee Fund

Cost Center: #32033131

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	17,400		135,000	30,968	315,349
Departmental Totals	\$17,400	\$-	\$135,000	\$30,968	\$315,349

Police Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for police facilities needed to maintain existing levels of service to new growth in the community. This fund was established to collect revised fees effective after December, 2010. No expenditures are planned from this fund in FY2015-16.

FY2017 BUDGET

Police Development Impact Fee Fund

Cost Center: #32322121

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 REVISED	FY15-16 ADOPTED	FY15-16 REVISED	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	694,206	-	-	-	-
Departmental Totals	\$694,206	\$-	\$-	\$-	\$-

Fire Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for fire facilities needed to maintain existing levels of service to new growth in the community. Facilities include all appurtenances, equipment and vehicles. This fund was established to collect revised fees effective after December 2010.

FY2017 BUDGET

Fire Development Impact Fee Fund

Cost Center: #34422528

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	112,419	-
Supplies	-	-	-	-	-
Capital Outlay	70,520	339,833	1,525,000	1,380,699	48,878
Departmental Totals	\$70,520	\$339,833	\$1,525,000	\$1,493,118	\$48,878

Transportation Development Impact Fee Fund

Department Description

This cost center is used to accumulate and provide funds for general government improvements needed to maintain existing levels of service to new growth in the community.

FY2017 BUDGET

Transportation Development Impact Fee Fund

Cost Center: #32444145 & 32444146

Summary by Category

EXPENDITURE CATEGORY	FY13-14 ACTUAL	FY14-15 REVISED	FY15-16 BUDGET	FY15-16 ACTUAL	FY16-17 ADOPTED
Personal Services	\$-	\$-	\$-	\$-	\$-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	12,130,384	2,442,738	10,881,097	983,378	12,972,909
Departmental Totals	\$12,130,384	\$2,442,738	\$10,881,097	\$983,378	\$12,972,909





Capital Improvement Plan

What is a Capital Improvement Plan?

- The Capital Improvement Plan is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements typically with a total cost over \$25,000. Most often, capital expenditures that are less than \$25,000 are considered Operating Capital and are expended from the City's operating funds.
- It not only includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects anticipated into the indefinite future.
- All costs for the five year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation.
- The Plan is reviewed and updated annually, with a target date set in December of each year or in conjunction with operations budget.
- The Plan also serves as a foundation to the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.

What is a Capital Improvement Program?

- The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
- Projects included within the five-year program should have sound cost estimates, an identified site and identified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
- The identification of a project within the five-year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

The Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council in January of each year or soon thereafter. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent Annual Operating Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

The following identifies major areas of responsibility in completing the Capital Improvement Program:

FINANCIAL SERVICES DEPARTMENT

The calendar, coordination, development, and preparation of the Capital Improvement Program are completed through the Financial Services Department. The department coordinates and reviews estimates of available financial resources and assumptions regarding their availability for each of the five years within the program. The Financial Services Department also serves as the focus for all information, scheduling, and funding resources for departments in updating, preparing, and submitting projects. It is also responsible for the completion of the final draft of the Capital Improvement Program.

DEPARTMENTS

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs, and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

CITY COUNCIL

The preliminary Capital Improvement Program is typically presented to the City Council each fiscal year prior to operating budget presentations with proposed adoption in March. The schedule is flexible to allow for unusual circumstances regarding revenues or expenses that must be taken into account prior to adoption. Prior to the initiation of any individual project, additional approval must be provided by the City Council.

Economic Assumptions and Financial Resources

ECONOMIC ASSUMPTIONS

This Plan is based upon the following general assumptions:

- All costs are stated in current year dollars with no adjustments for inflation.
- The rate of growth in the community will continue on the following schedule of additional single family units per year:

FY15-16 550 units

FY16-17 600 units

FY17-18 600 units

FY18-19 650 units

FY19-20 650 units

FINANCIAL RESOURCES

Construction Sales Taxes

The City has dedicated one-half of all construction sales taxes to fund capital projects in the General Governmental CIP fund.

Development Impact Fees

One of the most significant sources of capital project funding are Development Impact Fees (DIF), which are charged to new growth in the community at the time building permits are issued. By state statute, DIF may only pay for the costs of projects associated with growth, so only growth related projects are DIF eligible.

Parks, Recreation DIF

This fee is assessed on a per unit charge for residential construction. These funds are limited to facilities on real property up to 30 acres in area, or parks and recreation facilities larger than 30 acres if the facilities provide a direct benefit to the development which serves new growth in the community.

Library DIF

This fee is assessed on a per unit charge for residential construction. These funds are limited library facilities up to 10,000 square feet that provide a direct benefit to the development which serves new growth in the community.

Police DIF

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to Police facilities including all appurtenances, equipment, and vehicles that provide a direct benefit to the development which serves new growth in the community.

Fire DIF

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to Fire facilities including all appurtenances, equipment, and vehicles that provide a direct benefit to the development which serves new growth in the community.

Transportation DIF

This fee is assessed on a per unit charge for residential construction and a per square foot charge for non-residential structures. These funds are limited to facilities including arterial or collector streets or roads that have been designated on an officially adopted plan of the City, traffic signals and right-of-way and associated improvements that provides a direct benefit to the development which serves new growth in the community.

Grants

Grants are available for various types of projects through different sources and governmental agencies. If capital grants are listed as the funding source, the project will not proceed until the grant is awarded. A grant funded project may also require City matching funds, which should also be clearly stated in the project description. The City may use the appropriate DIF as the matching portion for most grants.

Long Term Debt

Bonds, Certificates of Participation, Loans and Capital Leases are various forms of long-term financing tools available to the City. One or more of these financing tools may be utilized to complete a project earlier than would be possible if the City waited until it had the funds on hand to fully pay for the project. However, each of these financing tools requires a revenue stream with which to repay the debt. On November 4, 2008, voters of the City of Maricopa authorized bonding authority to sell bonds for the construction of projects for Park, Recreation, and Library as defined in the CIP in the amount of \$65.5 million.

Developer (Private) Contributions

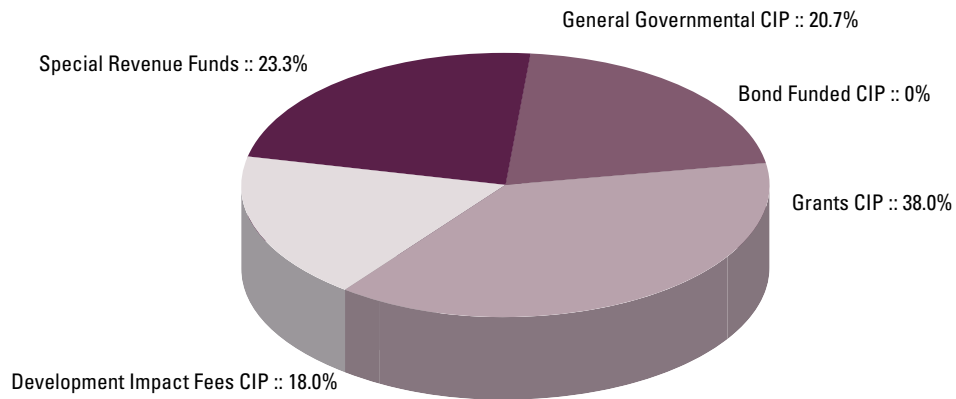
Developers contribute toward costs of capital projects when the construction is of direct benefit to their development and a requirement of the stipulations placed on the development's final plat. In some cases, funds are contributed toward a project from private sources as well. These sources are described as developer (if required) and private (if voluntary).

Current and One Time Revenues

Dedicated one-time and current revenues are also used to fund capital projects. The dedicated onetime revenues are collected in the General Governmental CIP fund.

CAPITAL EXPENDITURES BY FUND TYPE

FUND TYPE		FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Special Revenue Funds	23.3%	\$17,332,455	\$2,356,500	\$1,801,000	\$1,721,005	\$1,736,400
General Governmental CIP	20.7%	15,366,564	2,039,000	580,770	1,828,000	1,255,000
Bond Funded CIP	0.0%	-	-	-	-	-
Grants CIP	38.0%	28,252,579	-	-	-	-
Development Impact Fees CIP	18.0%	13,337,136	8,350,000	6,000,000	-	-
Total		\$74,288,734	\$12,745,500	\$8,381,770	\$3,549,005	\$2,991,400



CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
COMMUNITY SERVICES					
Copper Sky Recreation Center					
Water Credits # 31010	182,500	191,500	201,000	211,000	221,500
Indoor Security Camera Expansion	55,000	-	-	-	-
Aquatic Center HVAC	-	10,000	-	-	-
Diving Board Relocation	-	10,000	-	-	-
Skate Park Installation	-	-	150,000	-	-
Wall Protection	-	-	-	40,000	-
Community Room Vent Relocation	-	-	-	10,000	-
AD Board Signage for Aquatic Center	-	-	-	10,000	-
Covered Shade Parking w/ Solar Panels	-	-	-	-	200,000
Outdoor Fitness Station	-	-	-	-	100,000
Atrium Window Shades	-	-	-	-	14,900
Batting Cages	-	-	-	250,005	-
Glass Panel Installation	-	200,000	-	-	-
Exercise Equipment	-	115,000	-	-	-
Vending Operations	50,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Pool & Multigen Lighting # 33021	82,691	-	-	-	-
Playground Shade Structure # 33022	12,000	-	-	-	-
Amphitheater Lighting # 33023	59,929	-	-	-	-
Mower # 33020	60,729	-	-	-	-
Library					
Security System # 35056	35,000	-	-	-	-
Library Carpeting	-	75,000	-	-	-
Intermodal Storage Container	-	10,000	-	-	-
Maker Mobile Tech Lab	-	-	-	-	180,000
Homebound Delivery	-	40,000	-	-	-
Lighting Upgrade # 31011	22,000	-	-	-	-
Shelving # 31012	10,000	-	-	-	-
Book Vending Machine	-	-	12,000	-	-
Meeting Room Cabinets # 31013	5,000	-	-	-	-
Drive-Thru Book Return # 31014	12,000	-	-	-	-
Phone System # 31015	6,000	-	-	-	-
Community Services Master Plan	100,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Parks					
Communications & Data Line # 33024	12,500	-	-	-	-
Generator	-	-	5,770	-	-
Plumbing water # 31016	20,000	-	-	-	-
Pacana Park Tree and Plant Replacement	25,488	-	-	-	-
Portable Sound System # 35057	44,533	-	-	-	-
Total - Community Services	\$795,370	\$651,500	\$368,770	\$521,005	\$716,400
DEVELOPMENT SERVICES					
2006 Subdivision Ordinance Update # 35051	100,000	-	-	-	-
Bus Shelters (10) # 35052	114,000	-	-	-	-
Building Safety Replacement Vehicles	60,000	-	60,000	-	-
General Plan Update # 34007	97,000	-	-	-	-
Housing Needs Assessment # 35050	150,000	-	-	-	-
Regional Transportation # 35036	123,004	-	-	-	-
Total - Development Services	\$644,004	\$-	\$60,000	\$-	\$-
ECONOMIC DEVELOPMENT					
Strategic plan # 35059	75,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Economic Development Infrastructure Needs #31004	260,739	-	-	-	-
Total - Economic Development	\$335,739	\$-	\$-	\$-	\$-
FINANCIAL SERVICES					
Timekeeping and Scheduling Software	91,265	-	-	-	-
Total - Financial Services	\$91,265	\$-	\$-	\$-	\$-
FIRE DEPARTMENT					
Station 574 Improvements	140,000	-	-	-	-
Tower Communications Equipment # 32017	45,000	-	-	-	-
Self Contained Breathing Apparatus (SCBA) # 32028	465,000	-	-	-	-
Generators # 32029	80,000	40,000	-	-	-
Emergency Vehicle Preemption # 32031	60,000	-	-	-	-
EMG Operation # 15201	500,000	-	-	-	-
Station 571 Improvements # 32030	50,000	-	-	-	-
Extraction Equipment # 32032	86,000	86,000	-	-	-
FD Vehicle Replacement # 32012	13,878	-	-	-	-
Cars & Light Trucks # 32033	90,000	125,000	100,000	60,000	-
Pump Test Pit	-	160,000	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Cardiac Monitors	-	200,000	-	75,000	-
Fire Engine Replacement	-	900,000	-	900,000	1,000,000
EPCR Computers	-	-	-	90,000	-
Air and Light Truck	-	-	-	300,000	-
End-User Radios # 32034 & # 32006	70,000	40,000	40,000	40,000	-
FD Ladder Tender # 32020	11,000	-	-	-	-
Total - Fire Department	\$1,610,878	\$1,551,000	\$140,000	\$1,465,000	\$1,000,000

INFORMATION TECHNOLOGY

City Data Center # 35055	75,000	-	-	-	-
Additional Servers # 35054	200,000	-	-	-	-
IT Vehicle	20,000	-	-	-	-
Two-Way Radios # 35053	20,000	-	-	-	-
Total - Information Technology	\$315,000	\$-	\$-	\$-	\$-

POLICE DEPARTMENT

Police Replacement Vehicles # 32007	388,000	288,000	288,000	288,000	-
Police Laptop Computer Replacement # 32009	75,000	75,000	75,000	75,000	75,000
Identification Technology # 32035	350,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
800MHz End User Radios # 32036	150,000	-	-	-	-
Special Response Team Enhancements # 32037	115,000	-	-	-	-
RWC Station and Antenna # 32022	109,676	-	-	-	-
Total - Police Department	\$1,187,676	\$363,000	\$363,000	\$363,000	\$75,000
PUBLIC WORKS					
10 Yard Dump Truck # 35012	5,279	-	-	-	-
4-6 Ton Asphalt Roller # 35046	60,000	-	-	-	-
Backhoe # 35014	131,029	-	-	-	-
Bowlin Road - Hartman to Murphy Half-Street # 35047	250,000	2,500,000	-	-	-
CDBG # 14401 & # 15504	378,051	-	-	-	-
CDBG-State Special Projects Maricopa # 35058	300,000	-	-	-	-
City Hall & Police # 31003	175,000	-	-	-	-
CMAQ - Congestion # 15502	44,757	-	-	-	-
Edison Road Extension # 35029	2,593,463	-	-	-	-
SR347 Grade Separation # 35041	25,197,504	-	-	-	-
Hartman Road - Honeycutt to Bowling (Tortosa) Half Street Improvements #35048	250,000	2,500,000	-	-	-
Hartman Road Interim Improvements - MCG Hwy to Bowling Road Pavement #35049	2,500,000	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Highway Safety Improvement Program - Systematic Sign Management System	171,941	-	-	-	-
Honeycutt Road at 7 Ranches # 35020	883,995	-	-	-	-
Honeycutt Road Bridge	-	750,000	3,000,000	-	-
Honeycutt Road Widening	-	350,000	3,000,000	-	-
Maricopa PD Substation # 32016	1,000,099	-	-	-	-
MCG Highway Maintenance & Improvements # 35022	1,305,188	-	-	-	-
Public Works & Fire Admin Building # 35023	971,810	-	-	-	-
Public Works Pick-Up Trucks #35032	83,504	-	-	-	-
Regional Park Offsite Roadway Imp # 34009	594,616	-	-	-	-
Roosevelt & Lexington # 34003	38,870	-	-	-	-
Safe Routes to Schools: Porter Road Study # 16402	84,560	-	-	-	-
Santa Cruz Wash # 31005	820,853	-	-	-	-
North Santa Cruz Wash # 51012	304,589	-	-	-	-
Signal @ Hartman Road & Honeycutt Road #35044	50,000	350,000	-	-	-
Signal @ White & Parker Rd and Honeycutt Rd # 35043	350,000	-	-	-	-
Skip Loader	-	80,000	-	-	-
Smith Enke & Porter Rd Improvement # 34014	1,419,276	-	-	-	-

CAPITAL IMPROVEMENTS BY DEPARTMENT

DEPARTMENT	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
SR347 Grade Separation # 35041	15,090,000	-	-	-	-
SR347 Overpass : Design # 34010	500,000	-	-	-	-
SR347 Overpass Project: Amtrak Relocation # 13402	4,237,103	-	-	-	-
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements #35021	4,479,426	-	-	-	-
SR347 Overpass: Construction # 35016	1,434,892	-	-	-	-
Street Maintenance # 34005	1,984,812	1,400,000	1,450,000	1,200,000	1,200,000
Study to Establish Truck Routes # 35045	70,000	-	-	-	-
Tandem-Axle Dump Truck # 35042	111,000	-	-	-	-
UPRR Grade Separation # 11408	937,187	-	-	-	-
White & Parker - City Hall Property Frontage Half Street Improvements # 35027	500,000	2,250,000	-	-	-
Total - Public Works	\$69,308,802	\$10,180,000	\$7,450,000	\$1,200,000	\$1,200,000
Total Capital Improvements	\$74,288,734	\$12,745,500	\$8,381,770	\$3,549,005	\$2,991,400

CAPITAL IMPROVEMENT PLAN FY2016-2017

Capital Expenditures by Department - Out Year Projects

FUND	FY21-25
Community Services	
Main Library Construction	\$14,727,816
Economic Development	
Economic Development Infrastructure Needs	1,000,000
Fire Department	
Air and Light Truck	300,000
Fire Department Administration	5,000,000
Fire Department Radio Infrastructure Expansion	5,000,000
Fire Engine Replacement	1,800,000
Transitional Response Vehicle	745,900
Public Works	
Flood Plain Reduction - Downtown Area CLOMR/ LOMR	2,485,000
Honeycutt Road Bridge @ Santa Cruz Wash	3,000,000
Honeycutt Road -White & Parker to Santa Cruz Wash Widening	3,000,000
MCG Highway Widening - White & Parker to City Limits	14,883,125
Murphy Road - Honeycutt to Tortosa	2,250,000
White & Parker Rd - S. of Honeycutt to Cowpath	2,400,000
Total Out Year Projects	\$56,591,841

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
GENERAL GOVERNMENTAL CIP FUND					
Beginning Cash Available	\$(5,717,316)	\$(20,586,380)	\$(21,794,382)	\$(21,515,069)	\$(22,452,883)
Revenues:					
Sales Tax	497,500	830,998	860,083	890,186	921,342
Total Sources of Cash	\$(5,219,816)	\$(19,755,382)	\$(20,934,299)	\$(20,624,883)	\$(21,531,541)
Expenditures:					
CMAQ - Congestion # 15502	44,757	-	-	-	-
Safe Routes to Schools: Porter Road Study # 16402	4,560	-	-	-	-
City Hall & Police # 31003	175,000	-	-	-	-
Economic Development Infrastructure Needs #31004	260,739	-	-	-	-
Santa Cruz Wash # 31005	820,853	-	-	-	-
Water Credits # 31010	182,500	-	-	-	-
Lighting Upgrade # 31011	22,000	-	-	-	-
Shelving # 31012	10,000	-	-	-	-
Meeting Room Cabinets # 31013	5,000	-	-	-	-
Drive-Thru Book Return # 31014	12,000	-	-	-	-
Phone System # 31015	6,000	-	-	-	-

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Plumbing water # 31016	20,000	-	-	-	-
Police Replacement Vehicles # 32007	388,000	288,000	288,000	288,000	-
Police Laptop Computer Replacement # 32009	75,000	75,000	75,000	75,000	75,000
Maricopa PD Substation # 32016	993,271	-	-	-	-
Tower Communications Equipment # 32017	45,000	-	-	-	-
FD Ladder Tender # 32020	11,000	-	-	-	-
RWC Station and Antenna # 32022	109,676	-	-	-	-
Self Contained Breathing Apparatus (SCBA) # 32028	465,000	-	-	-	-
Generators # 32029	80,000	40,000	-	-	-
Station 571 Improvements # 32030	50,000	-	-	-	-
Emergency Vehicle Preemption # 32031	60,000	-	-	-	-
Extraction Equipment # 32032	86,000	86,000	-	-	-
Cars & Light Trucks # 32033	90,000	125,000	100,000	60,000	-
End-User Radios # 32034	35,000	40,000	40,000	40,000	-
Identification Technology # 32035	350,000	-	-	-	-
800MHz End User Radios # 32036	150,000	-	-	-	-
Special Response Team Enhancements # 32037	75,000	-	-	-	-

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Communications & Data Line # 33024	12,500	-	-	-	-
General Plan Update # 34007	97,000	-	-	-	-
SR347 Overpass: Construction # 35016	1,434,892	-	-	-	-
SR347 Grade Separation # 35041	7,690,000	-	-	-	-
Housing Needs Assessment # 35050	150,000	-	-	-	-
2006 Subdivision Ordinance Update # 35051	100,000	-	-	-	-
Bus Shelters (10) # 35052	6,000	-	-	-	-
Two-Way Radios # 35053	20,000	-	-	-	-
Additional Servers # 35054	200,000	-	-	-	-
City Data Center # 35055	75,000	-	-	-	-
Security System # 35056	35,000	-	-	-	-
Portable Sound System # 35057	44,533	-	-	-	-
Strategic plan # 35059	75,000	-	-	-	-
North Santa Cruz Wash # 51012	304,589	-	-	-	-
Building Safety Replacement Vehicles	60,000	-	60,000	-	-
Timekeeping and Scheduling Software	91,265	-	-	-	-
EPCR Computers	-	-	-	90,000	-

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Air & Light Truck	-	-	-	300,000	-
Library Capeting	-	75,000	-	-	-
Homebound Delivery	-	40,000	-	-	-
Book Vending Machine	-	-	12,000	-	-
Generator	-	-	5,770	-	-
Maker Mobile Tech Lab	-	-	-	-	180,000
Storage container	-	10,000	-	-	-
Fire Engine Replacement	-	900,000	-	900,000	1,000,000
Cardiac Monitors	-	200,000	-	75,000	-
Pump Test Pit	-	160,000	-	-	-
Pacana Park Tree and Plant Replacement	12,488	-	-	-	-
Station 574 Improvements	140,000	-	-	-	-
Highway Safety Improvement Program - Systematic Sign Management System	171,941	-	-	-	-
IT Vehicle	20,000	-	-	-	-
Total Uses of Cash	\$15,366,564	\$2,039,000	\$580,770	\$1,828,000	\$1,255,000
Ending Cash Available	\$(20,586,380)	\$(21,794,382)	\$(21,515,069)	\$(22,452,883)	\$(22,786,541)

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
HIGHWAY USER REVENUE FUND (HURF)					
Beginning Cash Available	\$(3,983,732)	\$(13,603,777)	\$(12,554,805)	\$(11,031,688)	\$(9,500,604)
Revenues:					
Motor Vehicle Fuel Tax	3,382,511	3,291,891	3,390,648	3,492,367	3,597,138
Interest Earnings	7,500	7,500	7,500	7,500	7,500
Total Sources of Cash	\$(593,721)	\$(10,304,386)	\$(9,156,657)	\$(7,531,821)	\$(5,895,965)
Expenditures:					
Operating					
Operating Expenditures	1,677,435	1,820,419	1,875,031	1,968,783	2,067,222
Capital					
10 Yard Dump Truck # 35012	5,279	-	-	-	-
Backhoe # 35014	131,029	-	-	-	-
Public Works & Fire Admin Building # 35023	971,810	-	-	-	-
Public Works Pick-Up Trucks #35032	83,504	-	-	-	-
SR347 Grade Separation # 35041	5,500,000	-	-	-	-
Tandem-Axle Dump Truck # 35042	111,000	-	-	-	-
Signal @ White & Parker Rd and Honeycutt Rd # 35043	350,000	-	-	-	-

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Signal @ Hartman Road & Honeycutt Road #35044	50,000	350,000	-	-	-
Study to Establish Truck Routes # 35045	70,000	-	-	-	-
4-6 Ton Asphalt Roller # 35046	60,000	-	-	-	-
SR347 Overpass Project: Amtrak Relocation # 13402	4,000,000	-	-	-	-
Skip Loader	-	80,000	-	-	-
Total Uses of Cash	\$13,010,056	\$2,250,419	\$1,875,031	\$1,968,783	\$2,067,222
Ending Cash Available	\$(13,603,777)	\$(12,554,805)	\$(11,031,688)	\$(9,500,604)	\$(7,963,188)
LOCAL ROAD MAINTENANCE FUND					
Beginning Cash Available	\$987,503	\$(96,497)	\$(495,497)	\$(794,497)	\$(1,043,497)
Revenues:					
Interest Earnings	6,000	1,000	1,000	1,000	1,000
Total Sources of Cash	\$993,503	\$(95,497)	\$(494,497)	\$(793,497)	\$(1,042,497)
Expenditures:					
SR347 Grade Separation # 35041	500,000	-	-	-	-
Street Maintenance	590,000	400,000	300,000	250,000	-
Total Uses of Cash	\$1,090,000	\$400,000	\$300,000	\$250,000	\$-
Ending Cash Available	\$(96,497)	\$(495,497)	\$(794,497)	\$(1,043,497)	\$(1,042,497)

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
COUNTY ROAD TAX					
Beginning Cash Available	\$5,171,364	\$1,531,530	\$1,647,530	\$1,663,530	\$1,679,530
Revenues:					
County Road Tax	1,184,000	1,200,000	1,200,000	1,200,000	1,200,000
Interest Earnings	16,000	16,000	16,000	16,000	16,000
Total Sources of Cash	\$6,371,364	\$2,747,530	\$2,863,530	\$2,879,530	\$2,895,530
Expenditures:					
CDBG # 14401	78,156	-	-	-	-
Street Maintenance # 34005	1,300,000	1,100,000	1,200,000	1,200,000	1,200,000
Regional Park Offsite Roadway Imp # 34009	594,616	-	-	-	-
MCG Highway Maintenance & Improvements # 35022	1,305,188	-	-	-	-
Roosevelt & Lexington # 34003	38,870	-	-	-	-
SR347 Grade Separation # 35041	1,400,000	-	-	-	-
Regional Transportation # 35036	123,004	-	-	-	-
Total Uses of Cash	\$4,839,834	\$1,100,000	\$1,200,000	\$1,200,000	\$1,200,000
Ending Cash Available	\$1,531,530	\$1,647,530	\$1,663,530	\$1,679,530	\$1,695,530

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
GRANTS CIP FUND					
Beginning Cash Available	\$-	\$0	\$0	\$0	\$0
Revenues:					
Other Sources of Cash	28,252,579	-	-	-	-
Total Sources of Cash	\$28,252,579	\$0	\$0	\$0	\$0
Expenditures:					
SR347 Grade Separation # 35041	25,750,394	-	-	-	-
UPRR Grade Separation # 11408	937,187	-	-	-	-
SR347 Overpass Project: Amtrak Relocation # 13402	237,103	-	-	-	-
Bus Shelters (10) # 35052	108,000	-	-	-	-
EMG Operation # 15201	500,000	-	-	-	-
Special Response Team Enhancements # 32037	40,000	-	-	-	-
CDBG-State Special Projects Maricopa # 35058	300,000	-	-	-	-
CDBG # 15504	299,895	-	-	-	-
Safe Routes to Schools: Porter Road Study # 16402	80,000	-	-	-	-
Total Uses of Cash	\$28,252,579	\$-	\$-	\$-	\$-
Ending Cash Available	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
PARKS BOND FUND					
Beginning Cash Available	\$1,534,452	\$1,534,452	\$2,367,942	\$2,963,292	\$3,492,492
Revenues:					
Proceeds from Debt Issuance	-	833,490	595,350	529,200	529,200
Total Sources of Cash	\$1,534,452	\$2,367,942	\$2,963,292	\$3,492,492	\$4,021,692
Expenditures: NA					
Total Uses of Cash	\$-	\$-	\$-	\$-	\$-
Ending Cash Available	\$1,534,452	\$2,367,942	\$2,963,292	\$3,492,492	\$4,021,692
LIBRARY DEVELOPMENT IMPACT FEE FUND					
Beginning Cash Available	\$757,529	\$762,119	\$772,829	\$780,479	\$787,279
Revenues:					
Development Impact Fees	4,590	10,710	7,650	6,800	6,800
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$762,119	\$772,829	\$780,479	\$787,279	\$794,079
Expenditures: NA					
Total Uses of Cash	\$-	\$-	\$-	\$-	\$-
Ending Cash Available	\$762,119	\$772,829	\$780,479	\$787,279	\$794,079

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
PARKS DEVELOPMENT IMPACT FEE FUND					
Beginning Cash Available	\$1,861,502	\$1,903,363	\$2,498,713	\$3,027,913	\$3,527,913
Revenues:					
Development Impact Fees	\$357,210	\$595,350	\$529,200	\$500,000	\$500,000
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$2,218,712	\$2,498,713	\$3,027,913	\$3,527,913	\$4,027,913
Expenditures:					
Amphitheater Lighting # 33023	59,929	-	-	-	-
Playground Shade Structure # 33022	12,000	-	-	-	-
Community Services Master Plan	100,000	-	-	-	-
Mower # 33020	60,729	-	-	-	-
Pool & Multigen Lighting # 33021	82,691	-	-	-	-
Total Uses of Cash	\$315,349	\$-	\$-	\$-	\$-
Ending Cash Available	\$1,903,363	\$2,498,713	\$3,027,913	\$3,527,913	\$4,027,913
POLICE DEVELOPMENT IMPACT FEE FUND					
Beginning Cash Available	\$53,722	\$96,562	\$127,162	\$154,362	\$181,562
Revenues:					

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Development Impact Fees	42,840	30,600	27,200	27,200	27,200
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$96,562	\$127,162	\$154,362	\$181,562	\$208,762
Expenditures: NA					
Total Uses of Cash	\$-	\$-	\$-	\$-	\$-
Ending Cash Available	\$96,562	\$127,162	\$154,362	\$181,562	\$208,762
FIRE DEVELOPMENT IMPACT FEE FUND					
Beginning Cash Available	\$(923,679)	\$(759,677)	\$(434,848)	\$(195,312)	\$49,015
Revenues:					
Development Impact Fees	\$212,880	\$324,829	\$239,536	\$244,327	\$244,327
Interest Earnings	-	-	-	-	-
Total Sources of Cash	\$(710,799)	\$(434,848)	\$(195,312)	\$49,015	\$293,342
Expenditures:					
FD Vehicle Replacement	13,878	-	-	-	-
End-User Radios # 32006	35,000	-	-	-	-
Total Uses of Cash	\$48,878	\$-	\$-	\$-	\$-
Ending Cash Available	\$(759,677)	\$(434,848)	\$(195,312)	\$49,015	\$293,342

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Copper Sky Fund					
Beginning Cash Available	\$-	\$(70,000)	\$(596,500)	\$(947,500)	\$(1,468,505)
Revenues:					
	\$-	\$-	\$-	\$-	\$-
	-	-	-	-	-
Total Sources of Cash	\$-	\$(70,000)	\$(596,500)	\$(947,500)	\$(1,468,505)
Expenditures:					
Vending Operations	50,000	-	-	-	-
Improvement Other Than Building		526,500	351,000	521,005	536,400
Indoor Security Monitoring	20,000	-	-	-	-
Total Uses of Cash	\$70,000	\$526,500	\$351,000	\$521,005	\$536,400
Ending Cash Available	\$(70,000)	\$(596,500)	\$(947,500)	\$(1,468,505)	\$(2,004,905)
TRANSPORTATION DEVELOPMENT IMPACT FEE FUND					
Beginning Cash Available	\$9,726,531	\$(2,547,348)	\$(916,278)	\$248,772	\$1,284,372
Revenues:					
Development Impact Fees	699,030	1,631,070	1,165,050	1,035,600	1,035,600
Interest Earnings	-	-	-	-	-

CAPITAL IMPROVEMENT PLAN FY2016-2017

Fund Cash Flows

FUND	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21
Total Sources of Cash	\$10,425,561	\$(916,278)	\$248,772	\$1,284,372	\$2,319,972
Expenditures:					
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements #35021	1,195,336	-	-	-	-
Smith Enke & Porter Rd Improvement # 34014	1,419,276	-	-	-	-
Bowlin Road - Hartman to Murphy Half-Street # 35047	250,000	-	-	-	-
Hartman Road - Honeycutt to Bowling (Tortosa) Half Street Improvements #35048	250,000	-	-	-	-
Honeycutt Road at 7 Ranches # 35020	883,995	-	-	-	-
SR347 Overpass Project: Honeycutt Road from SR347 to MCG Highway Improvements #35021	2,880,839	-	-	-	-
Edison Road Extension # 35029	2,593,463	-	-	-	-
SR347 Overpass : Design # 34010	500,000	-	-	-	-
Hartman Road Interim Improvements - MCG Hwy to Bowling Road Pavement #35049	2,000,000	-	-	-	-
White & Parker - City Hall Property Frontage Half Street Improvements # 35027	500,000	-	-	-	-
SR347 Grade Separation # 35041	500,000	-	-	-	-
Total Uses of Cash	\$12,972,909	\$-	\$-	\$-	\$-
Ending Cash Available	\$(2,547,348)	\$(916,278)	\$248,772	\$1,284,372	\$2,319,972

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

4-6 Ton Asphalt Roller - Public Works

Project No. 35046

Project Cost: \$60,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This will provide funding for the purchase of a 4-6 ton vibrating asphalt roller. The Public Works Division will use this equipment for maintaining roads and alleys.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Heavy Equipment	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Funding Sources						
HURF	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

10 Yard Dump Truck - Public Works

Project No. 35012

Project Cost: \$30,000
 Previous Cost: \$24,721
 O&M Impact: \$0
 Department: Public Works
 Description: To purchase a 10 yard dump truck

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Heavy Equipment	\$5,279	\$-	\$-	\$-	\$-	\$5,279
Total	\$5,279	\$-	\$-	\$-	\$-	\$5,279
Funding Sources						
HURF	\$5,279	\$-	\$-	\$-	\$-	\$5,279
Total	\$5,279	\$-	\$-	\$-	\$-	\$5,279
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

800MHZ User End Radios - Police Department

Project No. 32036

Project Cost:	\$150,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	The Police Department is in need of ordering 700/800Mhz portable and vehicle police radios.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Total	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Funding Sources						
Gen Govt CIP Fund	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Total	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Additional Servers - Information Technology

Project No. 35054

Project Cost:	\$200,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Information Technology
Description:	Existing servers are close to maximum capacity. Additional servers are required to accommodate any additional load.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Computer Equipment	\$200,000	\$-	\$-	\$-	\$-	\$200,000
Total	\$200,000	\$-	\$-	\$-	\$-	\$200,000
Funding Sources						
Gen Govt CIP Fund	\$200,000	\$-	\$-	\$-	\$-	\$200,000
Total	\$200,000	\$-	\$-	\$-	\$-	\$200,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Amphitheater Lighting – COMMUNITY SERVICES

Project No. 33023

Project Cost:	\$59,929
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Community Services
Description:	The installation of two light poles with stage lighting facing amphitheater and night lighting to light up amphitheater lawn.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$59,929	\$-	\$-	\$-	\$-	\$59,929
Total	\$59,929	\$-	\$-	\$-	\$-	\$59,929
Funding Sources						
Parks DIF Fund	\$59,929	\$-	\$-	\$-	\$-	\$59,929
Total	\$59,929	\$-	\$-	\$-	\$-	\$59,929
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Backhoe - Public Works

Project No. 35014

Project Cost:	\$273,416
Previous Cost:	\$142,387
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding to purchase a used backhoe for the purpose of road maintenance. A backhoe is used for repairs and maintenance of the citywide street system, cleaning out washes after flooding, and construction of drainage improvements.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Heavy Equipment	\$131,029	\$-	\$-	\$-	\$-	\$131,029
Total	\$131,029	\$-	\$-	\$-	\$-	\$131,029
Funding Sources						
HURF	\$131,029	\$-	\$-	\$-	\$-	\$131,029
Total	\$131,029	\$-	\$-	\$-	\$-	\$131,029
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Bowlin Road – Hartman to Murphy (Tortosa) 1/2 Improvements – Public Works

Project No. 35047

Project Cost: \$2,750,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This is a half street improvement to the Principal Arterial standard. This will entail paving two through lanes and a continuous two way left turn lane from Hartman Road to Murphy Road.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Total	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Funding Sources						
Transportation DIF Fund	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Total	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Building Safety Replacement Vehicles – DEVELOPMENT SERVICES

Project No. NA

Project Cost: \$180,000
 Previous Cost: \$60,000
 O&M Impact: \$0
 Department: Development Services
 Description: To replace old vehicles

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$60,000	\$-	\$60,000	\$-	\$-	\$120,000
Total	\$60,000	\$-	\$60,000	\$-	\$-	\$120,000
Funding Sources						
Gen Govt DIF Fund	\$60,000	\$-	\$60,000	\$-	\$-	\$120,000
Total	\$60,000	\$-	\$60,000	\$-	\$-	\$120,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Bus Shelters – DEVELOPMENT SERVICES

Project No. 35052

Project Cost:	\$114,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Development Services
Description:	The bus shelters provide a place for transit passengers to wait while the bus arrives. They are generally of steel construction, on a concrete pad. The shelters include a back wall, limited side walls, a roof, a bench and an all-weather bulletin board to post the latest information of about the COMET services.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Construction - Buildings	\$6,000	\$-	\$-	\$-	\$-	\$6,000
Construction - Buildings	\$108,000	\$-	\$-	\$-	\$-	\$108,000
Total	\$114,000	\$-	\$-	\$-	\$-	\$114,000
Funding Sources						
Gen Govt DIF Fund	\$6,000	\$-	\$-	\$-	\$-	\$6,000
Grants Fund	\$108,000	\$-	\$-	\$-	\$-	\$108,000
Total	\$114,000	\$-	\$-	\$-	\$-	\$114,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

CDBG Grant Projects - Public Works

Project No. 35058

Project Cost: \$300,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: State Special Projects Maricopa Domestic Water Improvement District Improvements Phase II

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Construction - Buildings	\$300,000	\$-	\$-	\$-	\$-	\$300,000
Total	\$300,000	\$-	\$-	\$-	\$-	\$300,000
Funding Sources						
Grants Fund	\$300,000	\$-	\$-	\$-	\$-	\$300,000
Total	\$300,000	\$-	\$-	\$-	\$-	\$300,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

CDBG Grant Projects - Public Works

Project No. 14401

Project Cost:	\$301,536
Previous Cost:	\$223,380
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides local funding match for various Community Development Block Grant (CDBG) paving projects.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$78,156	\$-	\$-	\$-	\$-	\$78,156
Total	\$78,156	\$-	\$-	\$-	\$-	\$78,156
Funding Sources						
County Road Tax	\$78,156	\$-	\$-	\$-	\$-	\$78,156
Total	\$78,156	\$-	\$-	\$-	\$-	\$78,156
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

CDBG Grant Projects - Public Works

Project No. 15504

Project Cost:	\$300,507
Previous Cost:	\$612
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding for various Community Development Block Grant (CDBG) Projects.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$299,895	\$-	\$-	\$-	\$-	\$299,895
Total	\$299,895	\$-	\$-	\$-	\$-	\$299,895
Funding Sources						
Grants Fund	\$299,895	\$-	\$-	\$-	\$-	\$299,895
Total	\$299,895	\$-	\$-	\$-	\$-	\$299,895
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

City Hall and Police Station - Public Works

Project No. 31003

Project Cost:	\$21,603,214
Previous Cost:	\$21,428,214
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding for approximately 55,000 sq. ft. associated with the new city hall and police station building sites. This project includes design and construction of 2 buildings the site. The first building will be utilized as a general city administration building and City Council chambers. The second building will be used by the Police Department for administrative operations.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Construction - Buildings	\$175,000	\$-	\$-	\$-	\$-	\$175,000
Total	\$175,000	\$-	\$-	\$-	\$-	\$175,000
Funding Sources						
Gen Govt CIP Fund	\$175,000	\$-	\$-	\$-	\$-	\$175,000
Total	\$175,000	\$-	\$-	\$-	\$-	\$175,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

City Hall Data Center – Fire Department

Project No. 35055

Project Cost: \$75,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: Bring an additional 120v circuit into the City Hall data center.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Computer Equipment	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Total	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Funding Sources						
Gen Govt CIP Fund	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Total	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

CMAQ Grant Projects (Congestion) - Public Works

Project No. 15502

Project Cost:	\$171,338
Previous Cost:	\$126,581
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding to pave Hartman Road – Maricopa/Casa Grande Highway to Bowlin.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$44,757	\$-	\$-	\$-	\$-	\$44,757
Total	\$44,757	\$-	\$-	\$-	\$-	\$44,757
Funding Sources						
Gen Govt CIP Fund	\$44,757	\$-	\$-	\$-	\$-	\$44,757
Total	\$44,757	\$-	\$-	\$-	\$-	\$44,757
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Communications & Data Line – COMMUNITY SERVICES

Project No. 33024

Project Cost: \$12,500
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Adding a new communication and data line

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$12,500	\$-	\$-	\$-	\$-	\$12,500
Total	\$12,500	\$-	\$-	\$-	\$-	\$12,500
Funding Sources						
Gen Govt DIF Fund	\$12,500	\$-	\$-	\$-	\$-	\$12,500
Total	\$12,500	\$-	\$-	\$-	\$-	\$12,500
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Community Service Master Plan – COMMUNITY SERVICES

Project No. NA

Project Cost: \$100,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: The Parks Trails and Opens Space Master Plan was completed in October 2008. With the shift in economic climate and the new facilities currently being built, the plan needs to be updated to reflect the future needs of the citizens of Maricopa.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Technical	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Funding Sources						
Parks DIF Fund	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Drive – Thru Book Return – COMMUNITY SERVICES

Project No. 31014

Project Cost: \$12,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Acquire two Drive-Through Book Returns and place one by the library and the other in a popular spot around town

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Total	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Funding Sources						
Gen Govt DIF Fund	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Total	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Edison Road Extension – Public Works

Project No. 35029

Project Cost:	\$3,185,196
Previous Cost:	\$591,733
O&M Impact:	\$0
Department:	Public Works
Description:	This project includes funding for extending Edison Road to meet SR 238.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$2,585,342	\$-	\$-	\$-	\$-	\$2,585,342
Capital Street Projects	\$8,121	\$-	\$-	\$-	\$-	\$8,121
Total	\$2,593,463	\$-	\$-	\$-	\$-	\$2,593,463
Funding Sources						
Transportation DIF Fund	\$2,593,463	\$-	\$-	\$-	\$-	\$2,593,463
Total	\$2,593,463	\$-	\$-	\$-	\$-	\$2,593,463
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Generators – Fire Department

Project No. 32029

Project Cost: \$120,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: This would allow for the generation of electricity in times of emergency when conventional power may be off. These generators will be located at each fire station.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Total	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Funding Sources						
Gen Govt CIP Fund	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Total	\$80,000	\$40,000	\$-	\$-	\$-	\$120,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Emergency Operations Center – Fire Department

Project No. 15201

Project Cost:	\$1,000,000
Previous Cost:	\$500,000
O&M Impact:	\$0
Department:	Fire Department
Description:	This would provide funding for an emergency operations center. Funded by AZ Department of Homeland Security Grant.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Construction - Contracted	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Total	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Funding Sources						
Grants Fund	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Total	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Emergency Vehicle Preemption – Fire Department

Project No. 32031

Project Cost:	\$60,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	Emergency Vehicle preemption equipment allows emergency vehicles to change traffic signals from a distance, allowing unfettered movement through intersections.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Funding Sources						
Gen Govt CIP Fund	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Total	\$60,000	\$-	\$-	\$-	\$-	\$60,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Extrication Equipment

Project No. 32032

Project Cost:	\$172,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project is to replace existing extrication equipment that is reaching the end of its service life. New extrication equipment for fire operations and ensures that the city will maintain safe and effective emergency response capabilities.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
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Expenditures

Machinery	\$86,000	\$86,000	\$-	\$-	\$-	\$172,000
Total	\$86,000	\$86,000	\$-	\$-	\$-	\$172,000

Funding Sources

Gen Govt CIP Fund	\$86,000	\$86,000	\$-	\$-	\$-	\$172,000
Total	\$86,000	\$86,000	\$-	\$-	\$-	\$172,000

Budget Impact

Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Car & Light Truck Replacement - Fire Department

Project No. 32033

Project Cost:	\$375,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project will help meet the City's goal of providing adequate public safety services by funding vehicles for use by the Fire Department. These vehicles are for commercial inspections, structure fire investigations, public education, training, delivering supplies, and transportation to and from fire stations. These units would also be available to be called out any time of day or night for fire responses, support service response, and mechanical response.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$90,000	\$125,000	\$100,000	\$60,000	\$-	\$375,000
Total	\$90,000	\$125,000	\$100,000	\$60,000	\$-	\$375,000
Funding Sources						
Gen Govt CIP Fund	\$90,000	\$125,000	\$100,000	\$60,000	\$-	\$375,000
Total	\$90,000	\$125,000	\$100,000	\$60,000	\$-	\$375,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

End-User Radios - Fire Department

Project No. 32006

Project Cost:	\$198,130
Previous Cost:	\$8,130
O&M Impact:	\$0
Department:	Fire Department
Description:	This project will provide funding for dual-based replacement radios for the Fire Department.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$70,000	\$40,000	\$40,000	\$40,000	\$-	\$190,000
Total	\$70,000	\$40,000	\$40,000	\$40,000	\$-	\$190,000
Funding Sources						
Gen Govt CIP Fund	\$70,000	\$40,000	\$40,000	\$40,000	\$-	\$190,000
Total	\$70,000	\$40,000	\$40,000	\$40,000	\$-	\$190,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Ladder Tender – Fire Department

Project No. 32020

Project Cost:	\$516,594
Previous Cost:	\$505,594
O&M Impact:	\$0
Department:	Fire Department
Description:	Purchase of equipment to fully outfit two existing ladder tender/reserve units

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$11,000	\$-	\$-	\$-	\$-	\$11,000
Total	\$11,000	\$-	\$-	\$-	\$-	\$11,000
Funding Sources						
Gen Govt CIP Fund	\$11,000	\$-	\$-	\$-	\$-	\$11,000
Total	\$11,000	\$-	\$-	\$-	\$-	\$11,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Tower Communications Equipment – Fire Department

Project No. 32017

Project Cost:	\$45,370
Previous Cost:	\$370
O&M Impact:	\$0
Department:	Fire Department
Description:	This project will provide enhanced communications capability to maintain adequate public safety radio coverage. It connects the tower to the Regional Wireless Cooperative.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$45,000	\$-	\$-	\$-	\$-	\$45,000
Total	\$45,000	\$-	\$-	\$-	\$-	\$45,000
Funding Sources						
Gen Govt DIF Fund	\$45,000	\$-	\$-	\$-	\$-	\$45,000
Total	\$45,000	\$-	\$-	\$-	\$-	\$45,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Fire Station 571 Improvements

Project No. 32030

Project Cost: \$50,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Fire Department
 Description: This project will repair and/or replace the interior epoxy flooring in Fire Station 571.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Buildings	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Total	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Funding Sources						
Gen Govt CIP Fund	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Total	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Fire Station 574 Improvements

Project No. NA

Project Cost:	\$140,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project will remove the exterior asphalt from Fire Station 574, replacing it with concrete. This will also resurface and reseal the interior floor.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$140,000	\$-	\$-	\$-	\$-	\$140,000
Total	\$140,000	\$-	\$-	\$-	\$-	\$140,000
Funding Sources						
Gen Govt CIP Fund	\$140,000	\$-	\$-	\$-	\$-	\$140,000
Total	\$140,000	\$-	\$-	\$-	\$-	\$140,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

General Plan Update – DEVELOPMENT SERVICES

Project No. 34007

Project Cost:	\$249,283
Previous Cost:	\$152,283
O&M Impact:	\$0
Department:	Development Services
Description:	The General Plan is a policy document that guides growth and development in the City.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Professional & Occup	\$97,000	\$-	\$-	\$-	\$-	\$97,000
Total	\$97,000	\$-	\$-	\$-	\$-	\$97,000
Funding Sources						
Gen Govt DIF Fund	\$97,000	\$-	\$-	\$-	\$-	\$97,000
Total	\$97,000	\$-	\$-	\$-	\$-	\$97,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Hartman Road – Honeycutt to Bowlin Half Street Improvements - Public Works

Project No. 35048

Project Cost:	\$2,750,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This is a half street improvement to the principal arterial standard. This will entail paving two through lanes and a continuous two way left turn lane from Bowlin Road to Honeycutt Road.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Construction - Buildings	\$-	\$2,500,000	\$-	\$-	\$-	\$2,500,000
Design Services	250,000	-	-	-	-	250,000
Total	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Funding Sources						
Transportation DIF Fund	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Total	\$250,000	\$2,500,000	\$-	\$-	\$-	\$2,750,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Hartman Road Interim Improvements – MCG Hwy to
Bowlin Road Pavement**

Project No. 35049

Project Cost: \$2,500,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project is to pave two lanes on Hartman Road from the current end of pavement to MCG highway. Work will be completed with the existing 66 feet of right-of-way. This project is needed to provide a second paved access to Rancho Mirage, Sorrento and Tortosa.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Construction - Contracted	\$2,500,000	\$-	\$-	\$-	\$-	\$2,500,000
Total	\$2,500,000	\$-	\$-	\$-	\$-	\$2,500,000
Funding Sources						
Transportation DIF Fund	\$2,500,000	\$-	\$-	\$-	\$-	\$2,500,000
Total	\$2,500,000	\$-	\$-	\$-	\$-	\$2,500,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Honeycutt Road – Porter to White & Parker (7 Ranches)
Half Street Improvements**

Project No. 35020

Project Cost: \$2,948,845
 Previous Cost: \$2,064,850
 O&M Impact: \$0
 Department: Public Works
 Description: Honeycutt Road improvement projects will provide for a minimum of four travel lanes on Honeycutt Road from Porter Road to White & Parker Road. This is a Council requested project.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$883,995	\$-	\$-	\$-	\$-	\$883,995
Total	\$883,995	\$-	\$-	\$-	\$-	\$883,995
Funding Sources						
Transportation DIF Fund	\$883,995	\$-	\$-	\$-	\$-	\$883,995
Total	\$883,995	\$-	\$-	\$-	\$-	\$883,995
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Housing Needs Assessment – DEVELOPMENT SERVICES

Project No. 35050

Project Cost: \$150,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Development Services
 Description: Per City Council approved 2040 Vision goals and strategies, and the General Plan Update, a Housing Needs Assessment Study will provide the elected officials and staff direction to carry forward to meet the goals and objectives stated in the 2040 Vision and the General Plan Update.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Professional & Occup	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Total	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Funding Sources						
Gen Govt DIF Fund	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Total	\$150,000	\$-	\$-	\$-	\$-	\$150,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Highway Safety Improvement Program – Sign Management System - PW

Project No. NA

Project Cost: \$171,941
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for a Systematic Sign Management System.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$171,941	\$-	\$-	\$-	\$-	\$171,941
Total	\$171,941	\$-	\$-	\$-	\$-	\$171,941
Funding Sources						
Gen Govt DIF Fund	\$171,941	\$-	\$-	\$-	\$-	\$171,941
Total	\$171,941	\$-	\$-	\$-	\$-	\$171,941
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

ID Technology – Police Department

Project No. 32035

Project Cost:	\$350,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	To purchase emerging technology that may include: E-Citation, Portable Pole Cameras, Mobile AFIS and AXON Body Camera Replacements.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Computer Equipment	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Total	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Funding Sources						
Gen Govt CIP Fund	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Total	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Indoor Security Monitoring Camera Expansion –
COMMUNITY SERVICES**

Project No. NA

Project Cost: \$61,450
 Previous Cost: \$6,450
 O&M Impact: \$0
 Department: Community Services
 Description: This project is to expand the Copper Sky indoor CCTV Security Monitoring Camera's with an additional 16 units.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$55,000	\$-	\$-	\$-	\$-	\$55,000
Total	\$55,000	\$-	\$-	\$-	\$-	\$55,000
Funding Sources						
Copper Sky Fund	\$55,000	\$-	\$-	\$-	\$-	\$55,000
Total	\$55,000	\$-	\$-	\$-	\$-	\$55,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Infrastructure Needs – Economic Development

Project No. 31004

Project Cost:	\$353,625
Previous Cost:	\$92,885
O&M Impact:	\$0
Department:	Economic Development
Description:	This project represents infrastructure improvements to economic development related initiatives, most notably the development of the Estrella Gin Business Park.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$260,739	\$-	\$-	\$-	\$-	\$260,739
Total	\$260,739	\$-	\$-	\$-	\$-	\$260,739
Funding Sources						
Gen Govt CIP Fund	\$260,739	\$-	\$-	\$-	\$-	\$260,739
Total	\$260,739	\$-	\$-	\$-	\$-	\$260,739
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

IT Vehicle – Information Technology

Project No. N/A

Project Cost: \$20,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Information Technology
 Description: This project funds the purchase of a vehicle which will provide staff with fulltime access to a vehicle.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Funding Sources						
Gen Govt CIP Fund	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Lighting Upgrade – COMMUNITY SERVICES

Project No. 31011

Project Cost: \$22,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Library Lighting Upgrade

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$22,000	\$-	\$-	\$-	\$-	\$22,000
Total	\$22,000	\$-	\$-	\$-	\$-	\$22,000
Funding Sources						
Gen Govt DIF Fund	\$22,000	\$-	\$-	\$-	\$-	\$22,000
Total	\$22,000	\$-	\$-	\$-	\$-	\$22,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

MCG Highway Maintenance & Improvements

Project No. 35022

Project Cost:	\$1,305,188
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project includes professional services such as geotechnical and civil engineering design and repair construction of 5 miles of the Maricopa Casa Grande Highway.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$1,305,188	\$-	\$-	\$-	\$-	\$1,305,188
Total	\$1,305,188	\$-	\$-	\$-	\$-	\$1,305,188
Funding Sources						
County Road Tax	\$1,305,188	\$-	\$-	\$-	\$-	\$1,305,188
Total	\$1,305,188	\$-	\$-	\$-	\$-	\$1,305,188
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Meeting Room Cabinets – COMMUNITY SERVICES

Project No. 31013

Project Cost: \$5,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Add more storage for the public library by installing a long counter in the meeting room with cabinets underneath.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$5,000	\$-	\$-	\$-	\$-	\$5,000
Total	\$5,000	\$-	\$-	\$-	\$-	\$5,000
Funding Sources						
Gen Govt DIF Fund	\$5,000	\$-	\$-	\$-	\$-	\$5,000
Total	\$5,000	\$-	\$-	\$-	\$-	\$5,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Shelving – COMMUNITY SERVICES

Project No. 31012

Project Cost: \$35,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Upgrade the current security at the library to provide a safer environment for staff and public.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Total	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Funding Sources						
Gen Govt DIF Fund	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Total	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

North Santa Cruz Wash - Public Works

Project No. 51012

Project Cost:	\$630,560
Previous Cost:	\$325,971
O&M Impact:	\$0
Department:	Public Works
Description:	This project is to construct flood abatement structures on the North Santa Cruz wash.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services (Street Projects)	\$304,589	\$-	\$-	\$-	\$-	\$304,589
Total	\$304,589	\$-	\$-	\$-	\$-	\$304,589
Funding Sources						
Gen Govt CIP Fund	\$304,589	\$-	\$-	\$-	\$-	\$304,589
Total	\$304,589	\$-	\$-	\$-	\$-	\$304,589
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pacana Park Tree & Plant Replacement – COMMUNITY SERVICES

Project No. NA

Project Cost:	\$44,938
Previous Cost:	\$19,450
O&M Impact:	\$0
Department:	Community Services
Description:	This CIP includes the procurement, installation, and training of a large-scale, professional sound system to support any and all City events throughout the year.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$13,000	\$-	\$-	\$-	\$-	\$13,000
Improvements (non-Building)	\$12,488	\$-	\$-	\$-	\$-	\$12,488
Total	\$25,488	\$-	\$-	\$-	\$-	\$25,488
Funding Sources						
Library DIF Fund	\$13,000	\$-	\$-	\$-	\$-	\$13,000
Gen Govt DIF Fund	\$12,488	\$-	\$-	\$-	\$-	\$12,488
Total	\$25,488	\$-	\$-	\$-	\$-	\$25,488
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Phone System – COMMUNITY SERVICES

Project No. 31015

Project Cost: \$6,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: New Phone System for the Library

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$6,000	\$-	\$-	\$-	\$-	\$6,000
Total	\$6,000	\$-	\$-	\$-	\$-	\$6,000
Funding Sources						
Gen Govt DIF Fund	\$6,000	\$-	\$-	\$-	\$-	\$6,000
Total	\$6,000	\$-	\$-	\$-	\$-	\$6,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Playground Shade Structure – COMMUNITY SERVICES

Project No. 33022

Project Cost: \$12,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Add shade structures to North East playground.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Total	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Funding Sources						
Parks DIF Fund	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Total	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Plumbing Water – COMMUNITY SERVICES

Project No. 31016

Project Cost: \$20,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Adding a new communication and data line

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Funding Sources						
Gen Govt DIF Fund	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Police Department Substation at Regional Park - Police Department

Project No. 32016

Project Cost:	\$4,817,632
Previous Cost:	\$3,824,361
O&M Impact:	\$0 (impact in future years)
Department:	Police Department
Description:	In order to continue providing effective public safety services to the citizens of Maricopa it is necessary to expand Police Department services to strategic areas within the City.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Land	\$202,326	\$-	\$-	\$-	\$-	\$202,326
Computer Equipment	\$98,687	-	-	-	-	\$98,687
Buildings	692,258	-	-	-	-	692,258
Total	\$993,271	\$-	\$-	\$-	\$-	\$993,271
Funding Sources						
Gen Govt CIP Fund	\$993,271	\$-	\$-	\$-	\$-	\$993,271
Total	\$993,271	\$-	\$-	\$-	\$-	\$993,271
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Laptop Computer Replacement – Police Department

Project No. 32009

Project Cost:	\$565,785
Previous Cost:	\$190,785
O&M Impact:	\$0
Department:	Police Department
Description:	Currently the Police Department uses portable laptop computers for the purpose of writing reports and retrieving criminal justice data. By utilizing laptop computers officers are able to work in the field and do not solely rely on desk top computers to complete essential reports or forms.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Computer Equipment	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Funding Sources						
Gen Govt CIP Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Replacement Vehicles - Police

Project No. 32007

Project Cost: \$1,827,379
 Previous Cost: \$575,379
 O&M Impact: \$0
 Department: Police Department
 Description: This project is for the replacement of police fleet vehicles as recommended when needed in accordance with the replacement schedule.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$388,000	\$288,000	\$288,000	\$288,000	\$-	\$1,252,000
Total	\$388,000	\$288,000	\$288,000	\$288,000	\$-	\$1,252,000
Funding Sources						
Gen Govt CIP Fund	\$388,000	\$288,000	\$288,000	\$288,000	\$-	\$1,252,000
Total	\$388,000	\$288,000	\$288,000	\$288,000	\$-	\$1,252,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pool & Multigen Lighting– COMMUNITY SERVICES

Project No. 33021

Project Cost: \$82,691
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: The installation of poles with led lights and wall mounted led lights to lighten pool decking and multi-gen lawn.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$82,691	\$-	\$-	\$-	\$-	\$82,691
Total	\$82,691	\$-	\$-	\$-	\$-	\$82,691
Funding Sources						
Parks DIF Fund	\$82,691	\$-	\$-	\$-	\$-	\$82,691
Total	\$82,691	\$-	\$-	\$-	\$-	\$82,691
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Maintenance and Fire Fleet Facility	Project No. NA
Project Cost:	\$7,063,314
Previous Cost:	\$6,091,504
O&M Impact:	\$0
Department:	Public Works
Description:	The project will construct a facility for the maintenance of City vehicles.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Buildings	\$602,638	\$-	\$-	\$-	\$-	\$602,638
Improvements (non-Building)	\$16,592	\$-	\$-	\$-	\$-	\$16,592
Furniture & Fixtures	\$352,580	\$-	\$-	\$-	\$-	\$352,580
Total	\$971,810	\$-	\$-	\$-	\$-	\$971,810
Funding Sources						
HURF	\$971,810	\$-	\$-	\$-	\$-	\$971,810
Total	\$971,810	\$-	\$-	\$-	\$-	\$971,810
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Pick-Up Trucks - Public Works

Project No. 35032

Project Cost:	\$115,069
Previous Cost:	\$31,565
O&M Impact:	\$0
Department:	Public Works
Description:	This project funds the purchase/replacement of pick-ups in compliance with the replacement schedule as determined by the Fleet Manager.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$83,504	\$-	\$-	\$-	\$-	\$83,504
Total	\$83,504	\$-	\$-	\$-	\$-	\$83,504
Funding Sources						
HURF	\$83,504	\$-	\$-	\$-	\$-	\$83,504
Total	\$83,504	\$-	\$-	\$-	\$-	\$83,504
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Regional Park Offsite Roadway Improvements – Public Works

Project No. 34009

Project Cost:	\$594,616
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project is planned to access the Regional Park property and future recreational facilities. City Council approved the construction contract as part of the Regional Park Design-Build Contract.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$594,616	\$-	\$-	\$-	\$-	\$594,616
Total	\$594,616	\$-	\$-	\$-	\$-	\$594,616
Funding Sources						
County Road Tax	\$594,616	\$-	\$-	\$-	\$-	\$594,616
Total	\$594,616	\$-	\$-	\$-	\$-	\$594,616
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Regional Transportation – DEVELOPMENT SERVICES

Project No. 35036

Project Cost: \$624,436
 Previous Cost: \$501,432
 O&M Impact: \$0
 Department: Development Services
 Description: Update to the Regional Transportation Plan.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Professional & Occup	\$123,004	\$-	\$-	\$-	\$-	\$123,004
Total	\$123,004	\$-	\$-	\$-	\$-	\$123,004
Funding Sources						
County Road Tax	\$123,004	\$-	\$-	\$-	\$-	\$123,004
Total	\$123,004	\$-	\$-	\$-	\$-	\$123,004
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Replacement Vehicles – Fire Department

Project No. 32012

Project Cost:	\$1,432,292
Previous Cost:	\$1,418,413
O&M Impact:	\$0
Department:	Fire Department
Description:	This project is for the replacement of fire fleet vehicles as recommended when needed in accordance with the replacement schedule.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$13,878	\$-	\$-	\$-	\$-	\$13,878
Total	\$13,878	\$-	\$-	\$-	\$-	\$13,878
Funding Sources						
Fire DIF Fund	\$13,878	\$-	\$-	\$-	\$-	\$13,878
Total	\$13,878	\$-	\$-	\$-	\$-	\$13,878
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Roosevelt & Lexington Drainage Project

Project No. NA

Project Cost:	\$142,833
Previous Cost:	\$103,963
O&M Impact:	\$0
Department:	Public Works
Description:	This project would reduce flooding at the intersection of Roosevelt and Lexington.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services (Street Projects)	\$38,870	\$-	\$-	\$-	\$-	\$38,870
Total	\$38,870	\$-	\$-	\$-	\$-	\$38,870
Funding Sources						
County Road Tax	\$38,870	\$-	\$-	\$-	\$-	\$38,870
Total	\$38,870	\$-	\$-	\$-	\$-	\$38,870
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

RWC Station & Antenna - Police Department

Project No. 32022

Project Cost:	\$1,786,265
Previous Cost:	\$1,676,889
O&M Impact:	\$0
Department:	Police Department
Description:	Purchase of a microwave antenna to facilitate connectivity from the City of Maricopa to RWC

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$3,664	\$-	\$-	\$-	\$-	\$3,664
Buildings	\$106,012	\$-	\$-	\$-	\$-	\$106,012
Total	\$109,676	\$-	\$-	\$-	\$-	\$109,676
Funding Sources						
Gen Govt CIP Fund	\$109,676	\$-	\$-	\$-	\$-	\$109,676
Total	\$109,676	\$-	\$-	\$-	\$-	\$109,676
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Safe Routes to Schools Vehicle Feedback Signs - Public Works

Project No. 16402

Project Cost:	\$84,731
Previous Cost:	\$171
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides funding in the way of a local match for State "Safe Routes to Schools" grant for signs that warn drivers of their current speed approaching a school zone.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Professional & Occup	\$4,560	\$-	\$-	\$-	\$-	\$4,560
Technical	\$80,000	\$-	\$-	\$-	\$-	\$80,000
Total	\$84,560	\$-	\$-	\$-	\$-	\$84,560
Funding Sources						
Gen Govt CIP Fund	\$4,560	\$-	\$-	\$-	\$-	\$4,560
Grants Fund	\$80,000	\$-	\$-	\$-	\$-	\$80,000
Total	\$84,560	\$-	\$-	\$-	\$-	\$84,560
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Santa Cruz Wash Regional Flood Control Solution - Public Works **Project No. 31005**

Project Cost: \$1,241,670
 Previous Cost: \$420,817
 O&M Impact: \$0
 Department: Public Works
 Description: This project is to design a flood control solution to the Santa Cruz wash.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Professional & Occup	\$820,853	\$-	\$-	\$-	\$-	\$820,853
Total	\$820,853	\$-	\$-	\$-	\$-	\$820,853
Funding Sources						
Gen Govt CIP Fund	\$820,853	\$-	\$-	\$-	\$-	\$820,853
Total	\$820,853	\$-	\$-	\$-	\$-	\$820,853
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Security System – COMMUNITY SERVICES

Project No. 35056

Project Cost: \$35,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Upgrade the current security at the library to provide a safer environment for staff and public.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Total	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Funding Sources						
Gen Govt DIF Fund	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Total	\$35,000	\$-	\$-	\$-	\$-	\$35,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Self-Contained Breathing Apparatus (SCBA)

Project No. 32028

Project Cost:	\$465,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Fire Department
Description:	This project will replace Self Contained Breathing Apparatus (SCBA) equipment that has reached its end of service life.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$465,000	\$-	\$-	\$-	\$-	\$465,000
Total	\$465,000	\$-	\$-	\$-	\$-	\$465,000
Funding Sources						
Gen Govt CIP Fund	\$465,000	\$-	\$-	\$-	\$-	\$465,000
Total	\$465,000	\$-	\$-	\$-	\$-	\$465,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Shelving – COMMUNITY SERVICES

Project No. 31012

Project Cost: \$10,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Community Services
 Description: Add more shelving for the public library including changing some shelving to match the kind of material stored and displayed

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Furniture & Fixtures	\$10,000	\$-	\$-	\$-	\$-	\$10,000
Total	\$10,000	\$-	\$-	\$-	\$-	\$10,000
Funding Sources						
Gen Govt DIF Fund	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Total	\$12,000	\$-	\$-	\$-	\$-	\$12,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Signal @ Hartman Road & Honeycutt Road - Public Works **Project No. 35044**

Project Cost:	\$50,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project consists of the construction of a traffic signal at the intersection of Hartman Road and Honeycutt Road.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services (non-Building)	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Improvements (non-Building)	-	350,000	-	-	-	350,000
Total	\$50,000	\$350,000	\$-	\$-	\$-	\$400,000
Funding Sources						
HURF	\$50,000	\$350,000	\$-	\$-	\$-	\$400,000
Total	\$50,000	\$350,000	\$-	\$-	\$-	\$400,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Signal @ White & Parker Road and Honeycutt Road

Project No. 35043

Project Cost:	\$350,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project consists of the construction of a traffic signal at the intersection of White & Parker Road and Honeycutt Road.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services (non-Building)	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Improvements (non-Building)	300,000	-	-	-	-	300,000
Total	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Funding Sources						
HURF	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Total	\$350,000	\$-	\$-	\$-	\$-	\$350,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Skip Loader - Public Works

Project No. NA

Project Cost: \$80,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for equipment that will efficiently load material. This is a replacement vehicle.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Heavy Equipment	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Total	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Funding Sources						
HURF	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Total	\$-	\$80,000	\$-	\$-	\$-	\$80,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

**Smith-Enke & Porter Rd and Chase to White & Park -
Public Works**

Project No. 34014

Project Cost: \$1,557,780
 Previous Cost: \$138,504
 O&M Impact: \$0
 Department: Public Works
 Description: This project includes funding improvements to the intersection of Smith-Enke & Porter roads, as well as Chase to White and Park.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$1,419,276	\$-	\$-	\$-	\$-	\$1,419,276
Total	\$1,419,276	\$-	\$-	\$-	\$-	\$1,419,276
Funding Sources						
Transportation DIF Fund	\$1,419,276	\$-	\$-	\$-	\$-	\$1,419,276
Total	\$1,419,276	\$-	\$-	\$-	\$-	\$1,419,276
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Sound System – COMMUNITY SERVICES

Project No. 35057

Project Cost:	\$44,533
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Community Services
Description:	This CIP includes the procurement, installation, and training of a large-scale, professional sound system to support any and all City events throughout the year.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$44,533	\$-	\$-	\$-	\$-	\$44,533
Total	\$44,533	\$-	\$-	\$-	\$-	\$44,533
Funding Sources						
Gen Govt DIF Fund	\$44,533	\$-	\$-	\$-	\$-	\$44,533
Total	\$44,533	\$-	\$-	\$-	\$-	\$44,533
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Special Response Team Enhancements - Police Department Project No. 32037

Project Cost:	\$115,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Police Department
Description:	Special Response Team Enhancements to include but not limited to the addition of a search drone, a special response robot, three (3) throwbots and Personal Protective Equipment (PPE) and vests for the SRT Team and Fire for Active Shooter Response Incidents.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Machinery	\$115,000	\$-	\$-	\$-	\$-	\$115,000
Total	\$115,000	\$-	\$-	\$-	\$-	\$115,000
Funding Sources						
Grants Fund	\$40,000	\$-	\$-	\$-	\$-	\$40,000
Gen Govt CIP Fund	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Total	\$115,000	\$-	\$-	\$-	\$-	\$115,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Amtrak - Public Works

Project No. 13402

Project Cost:	\$4,358,166
Previous Cost:	\$121,063
O&M Impact:	\$0
Department:	Public Works
Description:	Execution of track and siding design by Gila River Indian Community Grant). This project will facilitate relocation of the Amtrak and platform. Note that an additional cost will be associated with the construction of Amtrak platform and facility relocation. HURF funding is for construction (\$2M) and signalization (\$2M).

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services (Street Projects)	\$237,103	\$-	\$-	\$-	\$-	\$237,103
Capital Street Projects	\$4,000,000					\$4,000,000
Total	\$4,237,103	\$-	\$-	\$-	\$-	\$4,237,103
Funding Sources						
Grants Fund	\$237,103	\$-	\$-	\$-	\$-	\$237,103
HURF	4,000,000	-	-	-	-	4,000,000
Total	\$4,237,103	\$-	\$-	\$-	\$-	\$4,237,103
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Amtrak Station Relocation - Public Works

Project No. 35016

Project Cost: \$1,497,066
 Previous Cost: \$62,174
 O&M Impact: \$0
 Department: Public Works
 Description: This project is to facilitate relocation of the AmTrak Station. This is a City Council requested project. Funding for \$1.5 million has been allocated from the General Governmental CIP Fund, and a grant from the Gila River Indian Community (GRIC) was awarded in FY12-13 for \$300,000.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services	\$282,972	\$-	\$-	\$-	\$-	\$282,972
Construction - Contracted	\$1,151,920	\$-	\$-	\$-	\$-	\$1,151,920
Total	\$1,434,892	\$-	\$-	\$-	\$-	\$1,434,892
Funding Sources						
Gen Govt CIP Fund	\$1,434,892	\$-	\$-	\$-	\$-	\$1,434,892
Total	\$1,434,892	\$-	\$-	\$-	\$-	\$1,434,892
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Design - Public Works

Project No. 35021

Project Cost:	\$500,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This is the City's contribution to the SR347 Grade Separation Design Concept Report (DCR) that is being managed by the Arizona Department of Transportation.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services (Street Projects)	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Total	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Funding Sources						
Transportation DIF Fund	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Total	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project: Honeycutt Rd from SR347 to MCG Hwy Improvements

Project No. 35021

Project Cost:	\$5,576,903
Previous Cost:	\$1,097,477
O&M Impact:	\$0
Department:	Public Works
Description:	Honeycutt Rd improvement projects will provide a minimum of four lanes on Honeycutt Road from SR347 to the MCG Highway.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Land	1,195,336	-	-	-	-	1,195,336
Design Services	450,000	-	-	-	-	450,000
Capital Street Projects	2,834,090	-	-	-	-	2,834,090
Total	\$4,479,426	\$-	\$-	\$-	\$-	\$4,479,426
Funding Sources						
Transportation DIF Fund	\$4,479,426	\$-	\$-	\$-	\$-	\$4,479,426
Total	\$4,479,426	\$-	\$-	\$-	\$-	\$4,479,426
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

SR347 Overpass Project - Public Works

Project No. 35041

Project Cost:	\$15,090,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	Construction of the SR347 Overpass that will allow vehicular traffic to continue when the train is in town.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$8,190,000	\$-	\$-	\$-	\$-	\$8,190,000
Improvements (non-Building)	\$6,900,000	\$-	\$-	\$-	\$-	\$6,900,000
Total	\$15,090,000	\$-	\$-	\$-	\$-	\$15,090,000
Funding Sources						
HURF	\$5,500,000	\$-	\$-	\$-	\$-	\$5,500,000
Local Rd Maintenance Fund	\$500,000	\$-	\$-	\$-	\$-	\$500,000
County Road Tax	\$1,400,000	\$-	\$-	\$-	\$-	\$1,400,000
Gen Govt CIP Fund	\$7,690,000	\$-	\$-	\$-	\$-	\$7,690,000
Total	\$15,090,000	\$-	\$-	\$-	\$-	\$15,090,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Strategic Plan – ECONOMIC DEVELOPMENT

Project No. 35059

Project Cost: \$75,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Economic Development
 Description: The last Economic Development Strategic Plan was completed in 2011, reflecting now outdated market conditions. The 2011 plan was set to expire in 5 years and included implementation matrices through the end of 2016. Market conditions and economic trends have changed, thus necessitating a new Economic Development Strategic Plan that will better guide the City's efforts and enable the Economic Development Department to better allocate resources designed to spur growth in Maricopa.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Professional & Occup	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Total	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Funding Sources						
Gen Govt CIP Fund	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Total	\$75,000	\$-	\$-	\$-	\$-	\$75,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Street Maintenance - Public Works

Project No. 34005

Project Cost:	\$10,624,377
Previous Cost:	\$3,389,565
O&M Impact:	\$0
Department:	Public Works
Description:	This project provides additional funding for street maintenance of an ever-increasing number of streets included in the street maintenance program. This project includes preventive maintenance of street infrastructure, crack sealing, acrylic sealing, slurry sealing and overlay based on the age of each street.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$1,984,812	\$1,400,000	\$1,450,000	\$1,200,000	\$1,200,000	\$7,234,812
Total	\$1,984,812	\$1,400,000	\$1,450,000	\$1,200,000	\$1,200,000	\$7,234,812
Funding Sources						
HURF	590,000				-	590,000
Local Rd Maintenance Fund	-	300,000	250,000		-	550,000
County Road Tax	1,394,812	1,100,000	1,200,000	1,200,000	1,200,000	6,094,812
Total	\$1,984,812	\$1,400,000	\$1,450,000	\$1,200,000	\$1,200,000	\$7,234,812
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Study to Establish Truck Routes - Public Works

Project No. 35045

Project Cost:	\$70,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	Professional services to review City streets and infrastructure for the purpose of establishing truck routes

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services	\$70,000	\$-	\$-	\$-	\$-	\$70,000
Total	\$70,000	\$-	\$-	\$-	\$-	\$70,000
Funding Sources						
HURF	\$70,000	\$-	\$-	\$-	\$-	\$70,000
Total	\$70,000	\$-	\$-	\$-	\$-	\$70,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Subdivision Ordinance Update – DEVELOPMENT SERVICES

Project No. 35051

Project Cost: \$100,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Development Services
 Description: The City Council approved 2006 Subdivision Ordinance will need to be updated to be consistent with the recently approved policy documents- 2040 Vision; Zoning Code and the General Plan Update. In addition, there are some provisions in the Subdivision Ordinance that will need modifications for clarity and consistencies of the language and application.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Funding Sources						
HURF	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Total	\$100,000	\$-	\$-	\$-	\$-	\$100,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Tandem-Axle Dump Truck - Public Works

Project No. 35042

Project Cost: \$111,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project provides funding for the purchase of a tandem axle dump truck for the purpose of maintaining the citywide street system. This will be a replacement vehicle.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Vehicles	\$111,000	\$-	\$-	\$-	\$-	\$111,000
Total	\$111,000	\$-	\$-	\$-	\$-	\$111,000
Funding Sources						
HURF	\$111,000	\$-	\$-	\$-	\$-	\$111,000
Total	\$111,000	\$-	\$-	\$-	\$-	\$111,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Timekeeping & Scheduling System - Financial Services

Project No. NA

Project Cost:	\$91,265
Previous Cost:	\$0
O&M Impact:	\$15,346
Department:	Financial Services
Description:	Electronic Scheduling and Timekeeping System. Estimate is provided by Tele Staff/Kronos Workforce plus a 25% contingency. Spoke with IT to get quotes on hardware needs & cost estimate.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Computer Equipment	\$91,265	\$-	\$-	\$-	\$-	\$91,265
Total	\$91,265	\$-	\$-	\$-	\$-	\$91,265
Funding Sources						
Gen Govt CIP Fund	\$91,265	\$-	\$-	\$-	\$-	\$91,265
Total	\$91,265	\$-	\$-	\$-	\$-	\$91,265
Budget Impact						
Total O&M Costs	\$15,346	\$15,346	\$15,346	\$15,346	\$15,346	\$76,730
Total	\$15,346	\$15,346	\$15,346	\$15,346	\$15,346	\$76,730

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Two – Way Radios – Information Technology

Project No. 35053

Project Cost: \$20,000
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Information Technology
 Description: Purchase two way radios for use by the IT team

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Department Supplies	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Funding Sources						
Gen Govt CIP Fund	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Total	\$20,000	\$-	\$-	\$-	\$-	\$20,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Union Pacific RR Grade Separation – White & Parker Rd - Project No. 11408
Public Works

Project Cost: \$937,187
 Previous Cost: \$0
 O&M Impact: \$0
 Department: Public Works
 Description: This project is intended to study and design a grade separation over the Union Pacific Railroad. The Council will be responsible to determining where the crossing is to be built and which existing crossing will be closed.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Capital Street Projects	\$937,187	\$-	\$-	\$-	\$-	\$937,187
Total	\$937,187	\$-	\$-	\$-	\$-	\$937,187
Funding Sources						
Grants Fund	\$937,187	\$-	\$-	\$-	\$-	\$937,187
Total	\$937,187	\$-	\$-	\$-	\$-	\$937,187
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Vending Operations – COMMUNITY SERVICES

Project No. NA

Project Cost:	\$50,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Community Services
Description:	Copper Sky has the opportunity to expand income sources through providing the vending of products like food, drinks and assorted merchandise.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Total	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Funding Sources						
Copper Sky Fund	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Total	\$50,000	\$-	\$-	\$-	\$-	\$50,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

Water Credits – COMMUNITY SERVICES

Project No. 31010

Project Cost:	\$1,007,500
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Community Services
Description:	Entered into a Purchase and Sale Agreement for Long-Term Storage Credits with Gila River Water Storage, LLC.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Improvements (non-Building)	\$182,500	\$191,500	\$201,000	\$211,000	\$221,500	\$1,007,500
Total	\$182,500	\$191,500	\$201,000	\$211,000	\$221,500	\$1,007,500
Funding Sources						
Gen Govt DIF Fund	\$182,500	\$-	\$-	\$-	\$-	\$182,500
Copper Sky Fund	\$-	\$191,500	\$201,000	\$211,000	\$221,500	\$825,000
Total	\$182,500	\$191,500	\$201,000	\$211,000	\$221,500	\$1,007,500
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-

CAPITAL IMPROVEMENT PLAN (CIP) PROJECTS

PROJECT DESCRIPTION

White & Parker – City Hall Property Frontage Half Street Improvements **Project No. 35027**

Project Cost:	\$2,750,000
Previous Cost:	\$0
O&M Impact:	\$0
Department:	Public Works
Description:	This project will provide funding for half street improvements on the city property frontage. This project will be needed to handle traffic traveling on White & Parker as an alternative to SR347.

	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	5-YEAR TOTAL
Expenditures						
Design Services (Street Projects)	\$500,000	\$-	\$-	\$-	\$-	\$500,000
Capital Street Projects	-	1,250,000	-	-	-	1,250,000
Land	-	1,000,000	-	-	-	1,000,000
Total	\$500,000	\$2,250,000	\$-	\$-	\$-	\$2,750,000
Funding Sources						
Transportation DIF Fund	\$500,000	\$2,250,000	\$-	\$-	\$-	\$2,750,000
Total	\$500,000	\$2,250,000	\$-	\$-	\$-	\$2,750,000
Budget Impact						
Total O&M Costs	\$-	\$-	\$-	\$-	\$-	\$-
Total	\$-	\$-	\$-	\$-	\$-	\$-





Financial Policies

Introduction

The City of Maricopa, AZ, financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Arizona Revised Statutes for local governments and the City of Maricopa Code. These policies are intended to assist the City Council and City staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions. The Annual Budget is, in itself, a policy document.

Annual Budget

1. The fiscal year of the City of Maricopa shall begin July 1 of each calendar year and will end on June 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.
2. The City Manager, no later than June 1 of each year, shall prepare and submit to the City Clerk, the annual budget covering the next fiscal year, which shall contain the following information:
 - a. The City Manager's Budget Message shall outline the proposed policies for the next fiscal year with explanations of any major changes from the previous years in expenditures and any major changes of proposed policy and a statement regarding the financial condition of the City.
 - b. An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
 - c. An itemized list of proposed expenditures for fund, department and division, and projects for the budget year, as compared to actual expenditures of the last ended fiscal year, and estimated expenditures for the current year compared to adopted budget. Analysis will provide identification of long-term costs in expenditures versus one-time expenditures, for the purpose of long-term budgetary stabilization and sustainability.
 - d. A description of all outstanding bonded indebtedness of the City.
 - e. A statement proposing capital expenditures deemed necessary during the next budget year including recommended provisions for financing and estimates of all future costs.
 - f. A list of capital projects which should be undertaken within the next five succeeding years.
 - g. A five-year financial plan for the General Fund.

3. The City Manager's budget should assume, for each fund, revenues that are equal to, or exceed expenditures. The City Manager's budget message shall explain the reasons for any fund that reflects operating expenditures exceeding operating revenues.
4. A public hearing shall be conducted before the City Council, allowing interested citizens to express their opinions concerning expenditures. The notice of hearing shall be published in the official newspaper of the City not less than 14 days before or more than 20 days before the hearing. (A.R.S. 42-17107)
5. Following the public hearing, the City Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least three days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote. If the City Council fails to adopt the budget, the City shall continue to operate under the existing budget until such time as the City Council adopts a budget for the ensuing fiscal year.
6. Upon final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the City Council shall constitute the official appropriations for the fiscal year. Under conditions which may arise, the City Council may amend or change the budget to provide for any additional expense.
7. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the City Council.

Basis of Accounting and Budgeting

1. The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board (GASB). The City formally adopts an annual budget for all operating funds and the accounts within those funds and utilizes fund accounting.
 - a. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Governmental funds are used to account for the government's general government activities and include the General, Special Revenue and Capital Project funds for the City of Maricopa.
 - b. Governmental funds use the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service resources are provided during the current year for payment of long-term debt principal and interest due early in the following year (not to exceed one month) and, therefore, the expenditures and related liabilities have been recognized. Compensated absences and claims and judgments are recorded only when payment is due. Property taxes, sales taxes, franchise taxes, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. Miscellaneous revenue is not susceptible to accrual because generally it is not measurable until received in cash. Deferred

revenues arise when resources are received by the City before it has legal claim to them, as when grant monies are received prior to meeting all eligibility requirements imposed by the provider.

The City utilizes encumbrance accounting for its governmental fund types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

2. The City's annual budgets shall be prepared and adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year-end. Under the City's budgetary process, outstanding encumbrances are evaluated and re-appropriated, as deemed necessary the subsequent fiscal year.
3. The issuance of Statement 34 by the GASB has influenced the creation and reporting of individual funds. GASB 34 essentially mandates dual accounting systems; one for government-wide (i.e. the government as a single entity) reporting and another for individual reporting. The City will continue utilizing the accounting and budgeting processes as described in paragraphs #1 and #2 of this section. However, GASB 34 mandates the flow of economic resources measurement focus and accrual basis of accounting for the government-wide reporting and requires extensive reconciliations be performed to present aggregated fund information in the government-wide reporting model. Therefore, individual operating funds will be created with the objective of reducing fund to government-wide reconciliation as much as possible. The City does not currently utilize proprietary funds. However, individual funds will continue to be examined to determine whether it will be appropriate to account for them as proprietary fund types. Also, the City will limit the use of internal service funds and incorporate the financial transactions of those funds into other governmental funds when applicable.

Budget Administration

1. All expenditures of the City shall be made in accordance with the adopted annual budget. The department level is the legal level of control enacted by the City Council. Budgetary control is maintained at the review of all requisitions of estimated purchase amounts prior to the release of purchase orders to vendors or cash disbursements.
2. The following represents the City's budget amendment policy delineating responsibility and authority for the amendment process. Transfers between expenditure line items in one department may occur with the approval of the Finance and Administrative Services Department and the City Manager when: (1) the transfer does not result in a net increase in the budget for that department, and (2) the transfer will not result in the expenditure of funds for a purpose that is not included in the adopted budget. For example, a budgetary transfer may be approved that reallocates budgetary authority from Project A to Project B, when a department has realized budgetary savings on Project A and finds that Project B lacks sufficient budgetary authority to carry-out the goals and objectives set by the City Council. Requests for such transfers will be initiated and recorded in a manner provided by the Finance/Administrative Services Department. Any budgetary transfer that: (1) proposes to spend monies for a purpose that is not included in the adopted budget, and/or (2) will result in an increase in a department's total budget must be approved by a majority vote of the members of the City Council at a public meeting.

Financial Reporting

1. Following the conclusion of the fiscal year, the City's Finance and Administrative Services Department will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting and financial reporting principles established by the GASB. The document shall also satisfy the criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting Program which includes the annual audit report prepared by independent, certified public accountants designated by the City Council.
2. The CAFR shall show the status of the City's finances on the basis of generally accepted accounting principles (GAAP) and presents both government-wide financial statements and fund financial statements.
 - a. The government-wide financial statements (i.e., the statement of net assets and the statement of activities) present financial information about the City as a whole. The reported information includes all of the non-fiduciary activities of the City. For the most part, the effect of internal activity has been removed from these statements. These statements are to distinguish between the governmental and business-type activities of the City. Governmental activities normally are supported by sales taxes and intergovernmental revenues, and are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. As of June 30, 2011, the City had no business-type activities.
 - b. As described in the Basis of Accounting and Budgeting section, fund financial statements present governmental fund financial information using the flow of current financial resources measurement focus and the modified accrual basis of accounting.
3. The Finance/Administrative Services Director shall, within 60 sixty days following the conclusion of each calendar quarter, issue a report to the City Council reflecting the City's financial condition for that quarter. The quarterly report format shall be consistent with the format of the annual budget document.

Revenues

1. To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax can be a somewhat volatile, unpredictable source of revenue, the City will attempt to reduce its dependence on one-time sales tax revenue. Specifically, analysis will put a priority on identification of long-term trends in sales taxes versus one-time sales tax revenues, for the purpose of stabilization of sales tax revenue projections.
2. For every annual property tax levy, the City shall receive from the County assessor the certified property values necessary to calculate the property tax levy limit by February 10 of each tax year. The City shall make the property values provided by the county assessor available for public inspection by February 15 of each tax year. The City shall make notification as to agreement or disagreement with the property tax levy limit to the Property Tax Oversight Commission by February 20 of each fiscal year. If deemed necessary on July 3 of each fiscal year, the City will submit information on involuntary tort judgments and appropriate documentation to the Property Tax Oversight Commission.
3. Since the City of Maricopa is subject to "Truth in Taxation" (when the proposed primary tax levy, excluding amounts that are attributable to new construction, will exceed the tax levy from the preceding tax year), the deadline for the adoption of the tentative budget will be required before June 30 of each fiscal year. The budget will be published once a week for two consecutive weeks prior to the July final adoption date. This publication will include time and place of the budget hearing and

a statement indicating where the proposed budget may be examined. This tentative adoption must be completed, pursuant to state law, on or before the third Monday in July of each fiscal year.

4. The City of Maricopa will hold a public hearing on the budget and adopt a final budget by first City Council meeting in July of each fiscal year. This must be completed, pursuant to state law, by the second Monday in August of each fiscal year.
5. If the City of Maricopa is subject to "Truth in Taxation" requirements, the "Truth in Taxation" notice must be published twice in a newspaper of general circulation in the City. The first publication shall be at least 14, but not more than 20 days, before the date of the hearing for the proposed levy. The second publication must be at least seven but not more than 10 days before the hearing. The hearing must be held at least 14 days before the adoption of the levy. The hearings for "Truth in Taxation," the adoption of the levy and the adoption of the final budget may be combined into one hearing. The "Truth in Taxation" hearing must be held before the adoption of the final proposed budget. The requirements in this section only apply if the primary tax levy (net of construction) is greater than the amount levied by the City in the prior year.
6. The City of Maricopa will adopt the property tax levy on or before the third Monday in August of each fiscal year. This tax levy should be adopted 14 days after the final adoption of the annual City of Maricopa Budget pursuant to Arizona Revised Statute (A.R.S.) 42-17151
7. The City of Maricopa will attempt to establish user charges and fees at a level that attempts to recover the full cost of providing the service.
 - a. User fees should identify the relative costs of serving different classes of customers.
 - b. The City will make every reasonable attempt to ensure accurate measurement of variables impacting taxes and fees (e.g. verification of business sales tax payments, etc.)
8. The City of Maricopa will attempt to maximize the application of its financial resources by obtaining supplementary funding through agreements with other public and private agencies for the provision of public services or the construction of capital improvements.
9. The City of Maricopa will consider market rates and charges levied by other public and private organization for similar services in establishing tax rates, fees and charges.
10. When developing the annual budget, the City Manager shall project revenues from every source based on actual collections from the preceding year and estimated collections of the current fiscal year, while taking into account known circumstances which will impact revenues for the new fiscal year. In consideration of the fluidity potential of actual revenues, the revenue projections for each fund should be made conservatively so that total actual fund revenues exceed budgeted projections.
11. The City of Maricopa will provide sustainability principles and guidelines for all government departments as a tool for behavior and decision making and to be promoted generally to the private sector and general public. These principles are generally related to sustainability as meeting the needs of the present without compromising the ability of future generations to meet their own needs.

Operating Expenditures

1. Operating expenditures shall be accounted, reported and budgeted for in the following major categories:
 - a. Operating, recurring expenditures
 - i. Personal Services

- ii. Professional and Technical
 - iii. Purchased Property Services
 - iv. Other Purchased Services
 - v. Supplies
- b. Operating, non-recurring expenditures
- i. Capital Outlay
2. The annual budget shall appropriate sufficient funds for operating and recurring expenditures necessary to maintain the established quality and scope of City services.
 3. Personal Services expenditures will reflect the staffing needed to provide established quality and scope of City services. To attract and retain employees necessary for providing high-quality service, the City shall, at a minimum, maintain a compensation and benefit package competitive with the public and, when quantifiable, private service industries.
 4. Supplies expenditures shall be sufficient for ensuring the optimal productivity of City employees.
 5. Purchased Property Service expenditures shall be sufficient for addressing the deterioration of the City's capital assets. Purchased Property Services should be conducted to ensure a relatively stable level of expenditures for every budget year.
 6. The City of Maricopa will regularly evaluate its agreements with private contractors to ensure the established levels of services are performed at the optimal productivity and sufficient levels for the City.
 7. Capital equipment is defined as equipment that exceeds \$10,000 and has a useful life of greater than one year. Existing capital equipment shall be replaced when needed to ensure the optimal productivity of City employees.
 8. Expenditures for additional capital equipment shall be made to enhance employee productivity, improve quality of services or expand scope of service.
 9. To assist in controlling the growth of operating expenditures, operating departments within the General Fund will submit their annual budgets to the City Manager with well-defined goals and objectives directing spending within departments.

Fund Balances

Policy on Stabilization Funds is developed to maintain the fund balance of the various operating funds at a level sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies, events and circumstances.

1. The City shall strive to maintain the General Fund undesignated fund balance at 30% of current year budget expenditures. After completion of the annual audit, if the undesignated fund balance exceeds 30%, the excess may be specifically designated for subsequent year expenditures.
2. Fund Balance may be used for emergencies, non-recurring expenditures or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize fund balance.
3. The City shall strive to reserve 50% of the identified one-time revenues received each year. These funds may be used to fund one-time expenditures, such as capital projects, with consideration for on-going future costs.

4. The City shall maintain sufficient reserves in its debt service funds which shall equal or exceed the reserve fund balances required by bond indentures.

Fund Transfers

1. There will be no operating transfers between funds without the approval of the City Council.
2. Fund transfers between funds may occur, with approval of the City Council, when surplus fund balances are used to support non-recurring capital expenditures or when needed to satisfy debt service obligations.

Investment Policy

Section 1: Purpose

The purpose of this policy is to create a guide for the investment of City funds and to take advantage of resources not available to the City through the Local Government Investment Pool maintained by the Arizona State Treasurer's Office.

Therefore, it is the investment policy of the City and its designee, the Finance Director to maintain the safety of principal, maintain liquidity to meet cash flow needs and provide competitive investment returns as identified below. The Finance Director will strive to invest with the judgment and care that prudent individuals would exercise in their own affairs.

Section 2: Governing Authority

The City invest in conformance with Federal, State and other legal requirements, primarily outlined in A.R.S. §35-323.

Section 3: Scope

This policy applies to the City's investments.

The City will consolidate cash and reserve balances from all funds to maximize investment earnings and increase efficiencies with investment management pricing, safekeeping costs and administration costs, except for cash in certain restricted and/or trust funds, which are exempted from this policy.

Investment income will be allocated to funds based on their respective participation and in accordance with generally accepted accounting principles.

Investments that need to restrict yield for purposes of the Internal Revenue Service's Arbitrage Bond Regulations will be deposited into a separate account and invested in a manner that meets IRS arbitrage guidelines.

Section 4: Investment Policy Objectives

The primary investment objectives of the City in order of priority are safety, liquidity, and optimal yield as defined below:

1. Safety - Investments shall preserve capital. The objective will be to prudently mitigate credit risk and interest rate risk. It is understood by the City that no investment is completely free of risk.
 - a. Credit Risk – The City will mitigate credit risk, which is defined as the risk of loss due to the failure of the security issuer or backer, by:
 - i. Limiting investments in the portfolio to the asset classes designated as acceptable in A.R.S. §35-323. When possible, analysis of the credit worthiness of debt issuers held in the portfolio should be conducted annually to guard against investing in weak or deteriorating credit situations;
 - ii. Diversifying the investment portfolio to limit potential losses. Specific diversification parameters will be noted in Section 8;
 - iii. Utilizing external research and advice on current global economic condition and impacts on domestic corporate credit quality.
 - b. Interest Rate Risk – The City will mitigate interest rate risk, which is defined as the risk that the market value of securities will decline due to increases in market interest rates subsequent to their purchase and prior to their maturity, by:
 - i. Structuring the investment portfolio so that securities mature concurrent with cash requirements for operations, thereby avoiding, as much as possible, the need to sell securities into an adverse market environment prior to maturity;
 - ii. Utilizing external research and advice on current interest rate outlook and global economic condition to optimize portfolio duration strategy.
2. Liquidity - The investment portfolio shall remain sufficiently liquid to meet anticipated cash flows by structuring the portfolio so that securities mature concurrent with anticipated cash flow needs (static liquidity). Furthermore, because all cash demands cannot be anticipated, the portfolio should consist of securities with an active secondary market (dynamic liquidity).
3. Optimal Yield – The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core investments are limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall generally be held until maturity with the following exceptions:
 - a. A security with declining credit may be sold early to minimize loss of principal.
 - b. A security swap would improve the quality or yield in the portfolio.
 - c. Liquidity needs of the portfolio require that the security be sold.

Section 5: Investment Management Authority

Authority to manage internally or to delegate investment management to an external manager is granted to the Finance Director. If all or a portion of the investments are managed externally, the Finance Director is responsible for:

1. Periodic investment portfolio reporting;
2. Evaluating the performance of the externally managed portfolio;
3. Monitoring manager compliance with the investment policy;

4. Conveying investment needs to the external manager;
5. Developing investment strategy with the external manager.

Section 6: Authorized Financial Institutions, Depositories, and Broker/Dealers

1. A list will be maintained of financial institutions and depositories authorized to provide investment services. In addition, a list will be maintained of approved security broker/dealers selected by creditworthiness (e.g. a minimum capital requirement of \$10,000,000 and at least five years of operation). These may include "primary" dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule).
2. All financial institutions and broker/dealers who desire to become qualified for investment transactions must supply the following as appropriate:
 - a. Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines.
 - b. Proof of certification by the Financial Industry National Regulatory Association (FINRA) (not applicable to Certificate of Deposit counterparties)
 - c. Proof of state registration
 - d. Completed broker/dealer questionnaire (not applicable to Certificate of Deposit counterparties)
 - e. Certification of having read and understood and agreeing to comply with the City's investment policy.
 - f. Evidence of adequate insurance coverage.
3. An annual review of the financial condition and registration of all qualified financial institutions and broker/dealers will be conducted by the finance director.

Section 7: Portfolio Criteria

Acceptable Asset Classes - Consistent with the City's investment policy objectives and A.R.S. §35-323A, the following investments will be permitted by this policy:

1. Certificates of deposit in eligible depositories.
2. Interest bearing savings accounts in banks and savings and loan institutions doing business in this state whose accounts are insured by federal deposit insurance for their industry, but only if deposits in excess of the insured amount are secured by the eligible depository to the same extent and in the same manner as required under this article.
3. Repurchase agreements with a maximum maturity of one hundred eighty days.
4. The pooled investment funds established by the state treasurer pursuant to A.R.S. § 35-326.
5. Obligations issued or guaranteed by the United States or any of the senior debt of its agencies, sponsored agencies, corporations, sponsored corporations or instrumentalities.
6. Bonds or other evidences of indebtedness of this state or any of its counties, incorporated cities or towns or school districts.
7. Bonds, notes or evidences of indebtedness of any county, municipal district, municipal utility or special taxing district within this state that are payable from revenues, earnings or a special tax specifically pledged for the payment of the principal and interest on the obligations, and for the payment of which a lawful sinking fund or reserve fund has been established and is being maintained,

but only if no default in payment on principal or interest on the obligations to be purchased has occurred within five years of the date of investment, or, if such obligations were issued less than five years before the date of investment, no default in payment of principal or interest has occurred on the obligations to be purchased nor any other obligations of the issuer within five years of the investment.

8. Bonds, notes or evidences of indebtedness issued by any county improvement district or municipal improvement district in this state to finance local improvements authorized by law, if the principal and interest of the obligations are payable from assessments on real property within the improvement district. An investment shall not be made if:
 - a. The face value of all such obligations, and similar obligations outstanding, exceeds fifty per cent of the market value of the real property, and if improvements on which the bonds or the assessments for the payment of principal and interest on the bonds are liens inferior only to the liens for general ad valorem taxes.
 - b. A default in payment of principal or interest on the obligations to be purchased has occurred within five years of the date of investment, or, if the obligations were issued less than five years before the date of investment, a default in the payment of principal or interest has occurred on the obligations to be purchased or on any other obligation of the issuer within five years of the investment.
9. Commercial paper of prime quality that is rated "P1" by Moody's investor's service or rated "A1" or better by Standard and Poor's rating service or their successors. All commercial paper must be issued by corporations organized and doing business in the United States.
10. Bonds, debentures and notes that are issued by corporations organized and doing business in the United States and that are rated "A" or better by Moody's Investor Service or Standard and Poor's rating service or their successors.
11. All other investments of operating funds are thereby prohibited from consideration for investment. Furthermore, the City may desire to be more conservative in its investment portfolio and restrict or prohibit certain of the investments listed above.
12. The Finance Director shall invest trust and restricted funds in accordance with A.R.S. §35-324, A.R.S. §35-328 and the terms of the trust or controlling documents, if any.

Benchmark – The performance of an actively managed portfolio on behalf of the City will be expected to at least match the performance of the Local Government Investment Pool during any one-year period. Occasionally, based on the liquidity needs and the portfolio strategy of the City it may be reasonable and desirable to measure portfolio performance against a total return benchmark. The Finance Director shall define such a benchmark.

Maturity Parameters:

- a. Operating Funds Maximum Maturity: 3 Years
- b. Operating Funds Weighted Average Maturity 1.5 Years
- c. Maximum Maturity for Repurchase Agreements: 180 Days

Concentration and Diversification – At the time of purchase a maximum of 5% of the market value of the portfolio may be invested in debt issued by any single entity. Debt backed by the United States Treasury or GSE's are exempt from this concentration criterion.

Minimum Acceptable Credit Quality – As indicated in the table below, all corporate portfolio holdings at the time of purchase must have a minimum rating (*) by at least one of the Nationally Recognized Statistical Rating Organizations (NRSRO’s).

Short Term Rating	Not lower than the City of Maricopa current G.O. Bond Rating or its commensurate short term rating *
Long Term Rating	One grade higher than the City of Maricopa current G.O. Bond Rating *

*In no case shall the rating be lower than that required by A.R.S. §35-323, as amended.

Safekeeping and Custody:

- a. Delivery vs. Payment - All trades of marketable securities will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds.
- b. Safekeeping - Securities will be held by a custodian selected by the City and evidenced by custodial reports. The safekeeping institution shall annually provide a copy of their most recent report on internal controls (Statement of Auditing Standards No. 70, or SAS 70).

Section 8: Reporting

1. The Finance Director shall report investment activity to the Council at least quarterly. The purpose of the report is to enable the City to ascertain whether investment activities during the reporting period have conformed to the investment policy. The report should include:
2. A list of individual securities held at the end of the reporting period;
 - a. The realized and unrealized gains or losses in the portfolio;
 - b. The maturity date of each security held in the portfolio;
 - c. The book value and market value of each security in the portfolio;
 - d. The percentage of the total portfolio market value that each security represents;
 - e. The yield to maturity of the portfolio and of each security held in the portfolio;
 - f. The periodic interest earnings of each security held in the portfolio;
 - g. The credit quality of each security held in the portfolio;
 - h. The weighted average maturity of the portfolio;
 - i. A periodic summary of portfolio transactions, including fees incurred for external management and custody services.
3. Custodian Reconciliation – The report of investment holdings shall be reconciled within 30 days of the close of each month to the Finance Director’s custodian bank. Discrepancies shall be reported to the Finance Director.

Section 9: Ethics and Conflicts of Interest

Officers and employees involved in the investment process shall refrain from personal business activities that could conflict with the proper execution and management of the investment program or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose, within sixty (60) days, any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with which business is conducted on behalf of the City.

Section 10: Investment Policy Guideline Glossary

1. U.S. Treasury Bills, Notes and Bonds: U.S. government guaranteed securities. Represent the most liquid and creditworthy security in the domestic market.
2. U.S. Federal Agency Securities: Debt obligations issued by agencies of the U.S. government such as the Federal National Mortgage Association (FNMA) and the Federal Farm Credit Bank (FFCB). While not explicitly guaranteed by the government, the securities are generally traded with an “implied” guarantee.
3. Repurchase Agreements: Standardized, simultaneous purchase and sale of the same security by approved brokers/dealers. Repurchase Agreements are, in effect, short-term (overnight) loans collateralized by securities. Two types of collateral are authorized: U.S. Treasury securities and U.S. Government Agency securities.
4. Commercial Paper: An unsecured promissory note (maturities 1-270 days) issued by banks, corporations, public entities and finance companies.
5. Corporate Notes and Bonds: Corporate debt instrument. Maturities range from nine months to 30 years.
6. Floating Rate Securities: Corporate or Federal Agency debt in which the periodic coupon is reset based upon a formula stated at the time of issue.
7. Municipal Obligations: Taxable or tax-exempt municipal securities typically secured by general governmental funds from tax revenue or a municipally operated enterprise.
8. Certificates of Deposit: A marketable receipt for funds deposited in a bank or thrift institution for a specific time period at a stated rate of interest.
9. Funds Maximum Maturity: The longest acceptable time to maturity that any one security in the portfolio may have at the time of purchase.
10. Maximum Maturity for Repurchase Agreements: The longest acceptable time to maturity that any one repurchase agreement in the portfolio may have at the time of purchase.
11. Portfolio Duration Target: Duration is the weighted average maturity of a portfolio’s cash flows, where the present values of the cash flows serve as the weights. Thus, portfolio duration target is a pre-determined duration at which a portfolio is expected to be maintained.
12. Portfolio Duration Range: An acceptable range in which the actual portfolio duration can deviate from the Portfolio Duration Target.
13. Prudence: The standard of prudence to be used by investment officials shall be the “prudent person” standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy. The

“prudent person” standard states that, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” Source :GFOA Sample Investment Policy

14. Delegation of Authority: Authority to manage the investment program is granted to the Finance Director or his designee and derived from the following: A.R.S. §§35-321, 35 323. Responsibility for the operation of the investment program is hereby delegated to the investment officer, who shall act in accordance with established written procedures and internal controls for the operation of the investment program consistent with this investment policy. Procedures should include references to: safekeeping, delivery vs. payment, investment accounting, repurchase agreements, wire transfer agreements and collateral/depository agreements. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the investment officer. The investment officer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials. Source: GFOA Sample Investment Policy
15. Weighted Average Maturity: The weighted average time until all securities in a portfolio mature.

Capital Finance

Capital Project Expenditures

Capital Improvement Plan (CIP)

1. The CIP is a policy document that communicates timing and costs associated with constructing, staffing, maintaining and operating publicly financed facilities and improvements typically with a total cost over \$25,000. Capital expenditures that are less than \$25,000 are typically considered Operating Capital and are expended from the City's operating funds.
2. The CIP includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects beyond the five-year horizon.
3. All costs for the five-year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation and changes in plans and circumstances.
4. The CIP is reviewed and updated annually, with a target date set in December of each year.
5. The CIP also serves as a foundation for the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.
6. The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
7. Projects included within the five-year program should have sound cost estimates, an identified site and verified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
8. The identification of a project within the five-year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

The CIP Budget Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council annually. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent annual budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects, within the first two years of the program, need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

Debt Issuance

1. The City may issue debt to finance capital projects in accordance with the Capital Improvement Plan.
2. The City will issue debt with a target maturity ranging between five (5) and thirty (30) years with the final maturity not to exceed the useful life of the capital project.
3. Where possible, the City will structure debt issues to create annual level debt service payments
4. The City will use investment earnings from debt proceed to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.
5. The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
6. The City may issue the following types of long-term debt:
 - a. General Obligation Bonds authorized by voters and repaid with secondary property taxes or from other lawfully available and authorized sources.
 - b. Revenue Bonds authorized, as required, by either voters or the Council and repaid by revenue generated by the capital project, highway user revenues, excise taxes, or other lawfully available and authorized sources.
 - c. Annual Appropriation Debt authorized by the Council and repaid by lawfully available and authorized sources.
 - d. Assessment Bonds authorized by the Council after the Council forms a special taxing district in accordance with State statutes.

7. The City may oversee the issuance of Community Facility District debt in accordance with the City's expanded policy on Community Facility Districts.
8. The City will prohibit the City's financial advisor from underwriting any debt directly issued by the City or special districts sponsored by the City within a negotiated underwriting of debt offered through public sale. This underwriting prohibition does not include:
 - a. competitive bond sales when the City authorizes the financial advisor to submit a competitive bid,
 - b. conduit bond issues by financing authorities on behalf of the City, and limited offerings, private placements, or other underwritings not offered through public sale.

Debt Management: Written Policies and Procedures for Tax-Advantaged Bonds

Section 1: Purpose

1. The City has issued and may in the future issue tax-exempt obligations (including, without limitation, bonds, notes, loans, leases and certificates), tax credit obligations and "direct-pay" tax credit obligations (together, "tax-advantaged bonds") that are subject to certain requirements under the Internal Revenue Code of 1986, as amended (the "Code").
2. The City has established these policies and procedures (the "Procedures") to ensure the City complies with applicable Code requirements. These Procedures and requirements contained in the Arbitrage and Tax Certificate (the "Tax Certificate") or other operative documents related to an issuance of tax-advantaged bonds, are written procedures for ongoing compliance with applicable Federal tax requirements and for timely identification and remediation of violations of such requirements.

Section 2: Responsible Officer

1. The Finance Director (the "Responsible Officer") will have overall responsibility to ensure the City complies with these Procedures.
2. The Responsible Officer shall identify additional persons who will be responsible for the Procedures, notify them of their responsibilities, and provide copies of the Procedures. Upon employee or officer transitions, new personnel should be advised of responsibilities under the Procedures to ensure they understand the importance of the Procedures.
3. The Responsible Officer and other responsible persons shall receive appropriate training that includes the review of and familiarity with:
 - a. these Procedures,
 - b. applicable Code requirements,
 - c. tax-advantaged bonds that must be monitored,
 - d. facilities (or portions thereof) financed with proceeds of tax-advantaged bonds,
 - e. requirements contained in the Tax Certificate or other operative documents contained in the transcript, and
 - f. procedures required to correct noncompliance with Code requirements in a timely manner.

Section 3: Change in Bond Terms

If any changes to the terms of the bonds are contemplated, bond counsel must be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds.

Section 4: Issue Price for Tax-Advantaged Bonds and Premium Limit for Direct-Pay Bonds

1. To document the issue price of tax-advantaged bonds, the Responsible Officer shall consult with bond counsel and obtain a written certification from the underwriter, placement agent or other bond purchaser as to the offering price of the bonds in a form and substance acceptable to the City and bond counsel.
2. Prior to issuing Direct-Pay Bonds such as Build America Bonds or similar bonds authorized in the future, the Responsible Officer shall consult with bond counsel and the City's financial advisors to assure that the premium on each maturity of the Direct-Pay Bonds (stated as a percentage of principal amount) does not exceed one-quarter of one-percent (0.25%) multiplied by the number of complete years to the earlier of the final maturity of the bonds or, generally, the earliest call date of the bonds, and that the excess of the issue price of the bonds over the price at which the bonds are sold to the underwriter or placement agent, when combined with other issuance costs paid from proceeds of the bonds, does not exceed 2% of the sale proceeds of the bonds.

Section 5: IRS Filings

The Responsible Officer will confirm that bond counsel has filed the applicable IRS information reports on a timely basis, and maintain copies of such forms including evidence of timely filing as part of the issue transcript. The information reports vary by type of tax-advantaged bonds and can include:

1. Forms 8038, 8038G, 8038-B, or 8038-TC applicable to most tax-advantaged bonds.
2. Form 8038-CP for Direct-Pay Bonds (including Build America Bonds) to ensure the proper amount of interest is reported and the proper amount of subsidy is requested for each interest payment date. If the Subsidy is to be paid to a person other than the City (i.e., the bond trustee), the Responsible Officer shall obtain and record the contact information of that person, and ensure that it is properly shown on Form 8038-CP so that the direct payment will be made to the proper person.
3. Forms 8038-T or 8038-R applicable to the payment of rebate or yield reduction payments in a timely manner as further detailed in Section 11. The Responsible Officer shall also monitor if the City is eligible to receive a refund of prior rebate payments and file for a refund using an IRS Form 8038-R.

Section 6: Use of Proceeds

The Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed in this section.

1. Consistent Accounting Procedures. Maintain clear and consistent accounting procedures for tracking the investment and expenditures of bond proceeds, including investment earnings on bond proceeds.
2. Reimbursement Allocations at Closing. At or shortly after closing of a bond issue, ensure that any allocations for reimbursement expenditures comply with the Tax Certificate

3. Timely Expenditure of Bond Proceeds Monitor that sale proceeds and investment earnings are spent in a timely fashion consistent with the requirements of the Tax Certificate.
4. Costs of Issuance With respect to Direct-Pay Bonds and qualified private activity bonds, monitor that no more than 2% of the sale proceeds are used to pay costs of issuance.
5. Qualified Use of Proceeds As required by the type of tax-advantaged bonds issued and in coordination with Bond Counsel:
 - a. Determine the correct amount of available project proceeds.
 - b. Monitor that 100% of sale proceeds and investment earnings (other than costs of issuance or a reasonably required reserve fund) are allocated to eligible and qualifying expenditures in a timely fashion consistent with the Tax Certificate.
 - c. As applicable, ensure compliance with "Davis Bacon" requirements.
 - d. As applicable, redeem bonds in accordance with Code requirements.
6. Requisitions Utilize requisitions to draw down bond proceeds, and ensure that each requisition details when and how bond proceeds were spent – review requisitions before submission to ensure proper use of bond proceeds to minimize reallocations.
7. Final Allocation. Ensure a final allocation of bond proceeds and investment earnings to qualifying expenditures is made if bond proceeds are allocated to project expenditures on a basis other than "direct tracing" (direct tracing means treating the bond proceeds as spent as shown in the accounting records for bond draws and project expenditures). An allocation other than "direct tracing" is often made to reduce the private business use. This allocation must be made within 18 months after the later of the date the expenditure was made or the date the project was placed in service, but not later than five years and 60 days after the date the bonds are issued (or 60 days after the bond issue is retired, if earlier). Bond counsel can assist with the final allocation of bond proceeds to project costs. Maintain a copy of the final allocation in the records for the tax-advantaged bond.
8. Maintenance and Retention of Records Relating to Proceeds. Maintain records of all project and other costs (e.g., costs of issuance, credit enhancement and capitalized interest) and uses (e.g., deposits to a reserve fund) for which bond proceeds were spent or used. These records should be maintained separately for each issue of bonds for the period indicated under Section 13.

Section 7: Monitoring Private Business Use

For tax-advantaged bonds subject to the private activity bond limitations provided in the Code (e.g., governmental bonds and qualified 501(c)(3) bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.

1. Identify Bond-Financed Facilities. Identify or "map" which outstanding bond issues financed which facilities and in what amounts.
2. Review of Contracts with Private Persons. Review all of the following contracts or arrangements with non-governmental persons or organizations or the federal government (collectively referred to as "private persons") for bond-financed facilities which could result in private business use of the facilities:
 - a. Sales of bond-financed facilities;
 - b. Leases of bond-financed facilities;
 - c. Management or service contracts relating to bond-financed facilities;
 - d. Research contracts under which a private person sponsors research in bond-financed facilities; and

- e. Any other contracts involving “special legal entitlements” (such as naming rights or exclusive provider arrangements) granted to a private person with respect to bond-financed facilities.
3. **Counsel Review of New Contracts or Amendments.** Before amending an existing agreement with a private person or entering into any new lease, management, service, or research agreement with a private person, consult counsel to review such amendment or agreement to determine if it results in private business use.
 4. **Establish Procedures to Ensure Proper Use and Ownership.** Establish procedures to ensure that bond-financed facilities are not used for private use without written approval of the Responsible Officer or other responsible person. For qualified 501(c)(3) bonds, establish procedures to ensure that the bond-financed facilities continue to be owned by a qualified 501(c)(3) organization or a governmental unit
 5. **Analyze Use.** Analyze any private business use of bond-financed facilities and, for each issue of bonds, determine whether the 10% limit on private business use (5% in the case of qualified 501(c)(3) bonds or “unrelated or disproportionate” private business use) is exceeded, and contact bond counsel or other tax advisors if either of these limits appears to be exceeded.
 6. **Remediation if Limits Exceeded.** If it appears that private business use limits are exceeded, immediately consult with bond counsel to determine if a remedial action is required. If tax-advantaged bonds are required to be redeemed or defeased to comply with remedial action rules, such redemption or defeasance must occur within 90 days of the date a deliberate action is taken that results in a violation of the private business use limits.
 7. **Maintenance and Retention of Records Relating to Private Use.** Retain copies of all of the above contracts or arrangements with private persons for the period indicated under Section 13.

Section 8: Monitoring Use of Facilities Financed with Qualified Private Activity Bonds

For tax-advantaged bonds not subject to the private activity bond limitations, but subject to Code limitations as to the qualifying use of proceeds and qualifying use of bond-financed facilities (e.g., exempt facility bonds, qualified small issue bonds and qualified redevelopment bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.

1. **Identify Bond-Financed Facilities.** Indemnify or “map” bond-financed facilities and assure that use is for an appropriate purpose.
2. **Review of Contracts with Private Persons.** If the bond-financed facilities are required to be governmentally owned, examine all leases, management contracts or other contracts with private persons to assure compliance with applicable safe-harbors for governmental ownership provided in the Code. Before amending an existing agreement or entering into any new lease, management or other contract, consult bond counsel to review such amendment or agreement to determine whether it complies with applicable safe harbors.
3. **Establish Procedures to Monitor Use.** Establish procedures to monitor that bond-financed facilities are not used for non-qualifying purposes. Require users of facilities to immediately notify the Responsible Officer or other responsible person if a change in use of the facilities is contemplated or occurs.
4. **Remediation if Limitations Exceeded.** If qualified use of facilities financed with tax-advantaged bonds changes to a non-qualified use, consult with bond counsel to determine if a remedial action. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial

action rules, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.

5. Maintenance and Retention of Records Relating to Qualifying Use. Retain copies of all of the above contracts or arrangements with private persons for the period indicated under Section 13 below.

Section 9: Loan of Bond Proceeds

The Responsible Office or other responsible person shall consult bond counsel if a loan of proceeds of tax-advantaged bonds is contemplated. If proceeds of tax-advantaged bonds are permitted under the Code to be loaned to other entities and are in fact so loaned, require that the entities receiving a loan institute policies and procedures similar to the Procedures to ensure loan proceeds and financed facilities comply with Code limitations. Require loan recipients to annually report to the City ongoing compliance with the Procedures and Code requirements.

Section 10: Special Requirements Applicable to Specified Tax Credit Bonds

The Code has imposed in the past and may impose in the future additional requirements for "Specified Tax Credit Bonds." The Responsible Officer or other responsible person shall ensure and monitor the requirements of this section are met.

1. Davis-Bacon Prevailing Wage Rate Requirements. As required by applicable enabling statutes, some tax-advantaged bonds including Specified Tax Credit Bonds may require federal prevailing wage requirements (Davis-Bacon).
2. Spending Requirements. As required by applicable enabling statutes, Special Tax Credit Bonds have the following spending requirements:
 - a. 100% of sale proceeds and investment earnings must be spent within the 3 year period beginning on the date of issuance (the "expenditure period");
 - b. a binding commitment with a third party to spend at least 10 percent of the sale proceeds and investment earnings (other than costs of issuance) ("available project proceeds") will be incurred within the six month period beginning on the date of issuance;
 - c. to the extent less than 100% of available project proceeds are not spent by the end of the expenditure period for qualified purposes, the City must redeem all of the "nonqualified bonds" within 90 days after the end of the expenditure period (with the assistance of bond counsel);
 - d. the expenditure period may be extended beyond the initial three year period by the U.S. Treasury upon the request of the City when failure to spend the available project proceeds within three years was due to a reasonable cause and that spending will continue with due diligence.
3. Sinking Funds. Special rules permit Specified Tax Credit Bonds to be structured with sinking funds not be subject to rebate. These sinking funds must be structured as follows:
 - a. the sinking fund may not be funded more rapidly than in equal monthly installments;
 - b. the sinking fund may only be funded in an amount not greater than the amount necessary to repay the bond issue; and
 - c. the yield on the investments in the sinking fund may not exceed the published permitted sinking fund yield for the sale date (which is set forth in the Tax Certificate).
4. Prohibition on Financial Conflicts of Interest. Upon the issuance of Specified Tax Credit Bonds, the City certified that applicable State and local laws governing conflicts of interest were followed with respect to the bonds. If the U.S. Treasury prescribes additional conflicts of interest rules with respect to the Specified Tax Credit Bonds, such rules must also be satisfied.

5. Additional Rules Applicable to Specified Tax Credit Bonds. New clean renewable energy bonds, energy conservation bonds, qualified school construction bonds and qualified zone academy bonds each have requirements that are applicable to the use of proceeds or eligibility as a Specified Tax Credit Bond. The Responsible Officer should consult the Tax Certificate and establish procedures to monitor compliance applicable to the City's Specified Tax Credit Bonds.

Section 11: Arbitrage and Rebate Compliance

The Responsible Officer or other responsible person shall monitor compliance with the requirements detailed in this section.

1. Review Tax Certificate. Review each Tax Certificate to understand requirements applicable to each tax-advantaged bond issue.
2. Arbitrage Yield. Record the arbitrage yield of the bond issue, as shown on IRS Form 8038-G, 8038-B, 8038-TC or other applicable form. If the bonds are variable rate bonds, yield must be determined on an ongoing basis over the life of the bonds as described in the Tax Certificate.
3. Temporary Periods. Review the Tax Certificate to determine the "temporary periods" for each bond issue, which are the periods during which proceeds of bonds may be invested without yield restriction
4. Post-Temporary Period Investments. Ensure that any investment of bond proceeds after applicable temporary periods is at a yield that does not exceed the applicable bond yield, unless yield reduction payments can be made pursuant to the Tax Certificate.
5. Monitor Temporary Period Compliance. Monitor that bond proceeds and investment earnings are expended promptly after the bonds are issued in accordance with the three-year or five-year temporary periods for investment of bond proceeds and to avoid "hedge bond" status.
6. Monitor Yield Restriction Limitations. Identify situations in which compliance with applicable yield restrictions depends upon later investments (e.g., the purchase of 0% State and Local Government Securities from the U.S. Treasury for an advance refunding escrow). Monitor and verify that these purchases are made as contemplated
7. Establish Fair Market Value of Investments. Ensure that investments acquired with bond proceeds satisfy IRS regulatory safe harbors for establishing fair market value (e.g., through the use of bidding procedures), and maintaining records to demonstrate satisfaction of such safe harbors. Consult the Tax Certificate for a description of applicable rules.
8. Credit Enhancement, Hedging and Sinking Funds. Consult with bond counsel before engaging in credit enhancement or hedging transactions relating to a bond issue, and before creating separate funds that are reasonably expected to be used to pay debt service on bonds. Maintain copies of all contracts and certificates relating to credit enhancement and hedging transactions related to a bond issue.
9. Grants/Donations to Governmental Entities. Before beginning a capital campaign or grant application that may result in gifts that are restricted to bond-financed projects (or, in the absence of such a campaign, upon the receipt of such restricted gifts), consult bond counsel to determine whether replacement proceeds may result that are required to be yield restricted
10. Bona Fide Debt Service Fund. After bond proceeds have been spent, ensure that the debt service fund meets the requirements of a "bona fide debt service fund," i.e., one used primarily to achieve a proper matching of revenues with debt service that is depleted at least once each bond year, except for a reasonable carryover amount not to exceed the greater of: (i) the earnings on the fund for the immediately preceding bond year; or (ii) one-twelfth of the debt service on the issue for the

immediately preceding bond year. To the extent that a debt service fund qualifies as a bona fide debt service fund for a given bond year, the fund is not subject to yield restriction for that year.

11. Debt Service Reserve Funds. Ensure that amounts invested in any reasonably required debt service reserve fund do not exceed the least of: (i) 10% of the stated principal amount of the bonds (or the sale proceeds of the bond issue if the bond issue has original issue discount or original issue premium that exceeds 2% of the stated principal amount of the bond issue plus, in the case of premium, reasonable underwriter's compensation); (ii) maximum annual debt service on the bond issue; or (iii) 125% of average annual debt service on the bond issue.
12. Rebate and Yield Reduction Payment Compliance. Review the Arbitrage Rebate covenants contained in the Tax Certificate. Subject to certain rebate exceptions described below, investment earnings on bond proceeds at a yield in excess of the bond yield (i.e., positive arbitrage) generally must be rebated to the U.S. Treasury, even if a temporary period exception from yield restriction allowed the earning of positive arbitrage.
 - a. Ensure that rebate and yield reduction payment calculations will be timely performed and payment of such amounts, if any, will be timely made. Such payments are generally due 60 days after the fifth anniversary of the date of issue of the bonds, then in succeeding installments every five years. The final rebate payment for a bond issue is due 60 days after retirement of the last bond of the issue. The City should hire a rebate consultant if necessary.
 - b. Review the rebate section of the Tax Certificate to determine whether the "small issuer" rebate exception applies to the bond issue.
 - c. If the 6-month, 18-month, or 24-month spending exceptions from the rebate requirement (as described in the Tax Certificate) may apply to the bonds, ensure that the spending of proceeds is monitored prior to semi-annual spending dates for the applicable exception
 - d. Make rebate and yield reduction payments and file Form 8038-T in a timely manner.
 - e. Even after all other proceeds of a given bond issue have been spent, ensure compliance with rebate requirements for any debt service reserve fund and any debt service fund that is not exempt from the rebate requirement (see the Arbitrage Rebate covenants contained in the Tax Certificate).
13. Maintenance and Retention of Arbitrage and Rebate Records. Maintain records of investments and expenditures of proceeds, rebate exception analyses, rebate calculations, Forms 8038-T, and rebate and yield reduction payments, and any other records relevant to compliance with the arbitrage restrictions for the period indicated in Section 13 below.

Section 12: Record Retention

For each issue of bonds or other obligations of the City, the Responsible Officer or other responsible person shall ensure and monitor the transcript and all records and documents described in these Procedures will be maintained while any of the bonds are outstanding and during the three-year period following the final maturity or redemption of that bond issue, or if the bonds are refunded (or re-refunded), while any of the refunding bonds are outstanding and during the three-year period following the final maturity or redemption of the refunding bonds.

Long-Term Financial Plans

1. The City will adopt the annual budget in the context of a comprehensive financial plan for the General Fund. Financial plans for other funds may be developed as needed.
2. The General fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process.



The following section contains additional information to help the user understand the City's budget document.



RESOLUTION NO. 16-18

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF MARICOPA, ARIZONA, ADOPTING BUDGET FOR THE FISCAL YEAR 2016-2017.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 17, 2016, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of Maricopa, Arizona, and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 21, 2016, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and


WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 21, 2016, at City Hall for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A).


NOW, THEREFORE, BE IT RESOLVED, by the Mayor and City Council of the City of Maricopa, Arizona that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced, or changed, are hereby adopted as the budget of the City of Maricopa, Arizona for the fiscal year 2016-2017.

PASSED AND ADOPTED by the Mayor and City Council of the City of Maricopa, Arizona, this 21st day of June, 2016.

APPROVED:


Christian Price
Mayor

ATTEST:


Vanessa Bueras, CMC
City Clerk

APPROVED AS TO FORM:


Denis Fitzgibbons
City Attorney

CITY OF MARICOPA
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2017

Fiscal Year	S c h	FUNDS										Total All Funds											
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds															
2016		31,085,146	25,398,638	3,732,776	52,370,647	0	0	0	0	0	0	112,587,207											
2016		31,085,146	12,654,273	3,732,776	12,324,556	0	0	0	0	0	0	59,796,751											
2017		34,053,224	13,745,671	1,353,405	30,416,491							79,568,791											
2017		10,992,790		3,732,776								14,725,566											
2017												0											
2017		26,139,402	22,826,250	294,209	30,066,629	0	0	0	0	0	0	79,326,490											
2017		0	0	0	0	0	0	0	0	0	0	0											
2017		0	0	0	0	0	0	0	0	0	0	0											
2017		0	1,400,000	0	0	0	0	0	0	0	0	1,400,000											
2017		1,400,000	0	0	0	0	0	0	0	0	0	1,400,000											
2017																							
LESS:																							
2017		69,785,416	37,971,921	5,380,390	60,483,120	0	0	0	0	0	0	173,620,847											
2017		44,403,318	37,100,129	3,678,781	57,026,279	0	0	0	0	0	0	142,208,507											
EXPENDITURE LIMITATION COMPARISON																							
1. Budgeted expenditures/expenses																							
2. Add/subtract: estimated net reconciling items																							
3. Budgeted expenditures/expenses adjusted for reconciling items																							
4. Less: estimated exclusions																							
5. Amount subject to the expenditure limitation																							
6. EEC expenditure limitation																							
<table border="0"> <tr> <td style="width: 100px;"></td> <td style="text-align: right;">2016</td> <td style="text-align: right;">2017</td> </tr> <tr> <td></td> <td style="text-align: right;">\$ 112,587,207</td> <td style="text-align: right;">\$ 142,208,507</td> </tr> <tr> <td></td> <td style="text-align: right;">112,587,207</td> <td style="text-align: right;">142,208,507</td> </tr> <tr> <td></td> <td style="text-align: right;">\$ 112,587,207</td> <td style="text-align: right;">\$ 142,208,507</td> </tr> </table>													2016	2017		\$ 112,587,207	\$ 142,208,507		112,587,207	142,208,507		\$ 112,587,207	\$ 142,208,507
	2016	2017																					
	\$ 112,587,207	\$ 142,208,507																					
	112,587,207	142,208,507																					
	\$ 112,587,207	\$ 142,208,507																					

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF MARICOPA
Tax Levy and Tax Rate Information
Fiscal Year 2017

	2016	2017
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 11,617,914	\$ 12,089,982
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 10,522,453	\$ 10,992,790
B. Secondary property taxes	3,732,776	3,732,776
C. Total property tax levy amounts	\$ 14,255,229	\$ 14,725,566
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 9,713,473	
(2) Prior years' levies	78,000	
(3) Total primary property taxes	\$ 9,791,473	
B. Secondary property taxes		
(1) Current year's levy	\$ 3,765,382	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ 3,765,382	
C. Total property taxes collected	\$ 13,556,855	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	4.7845	4.7845
(2) Secondary property tax rate	1.6973	1.6973
(3) Total city/town tax rate	6.4818	6.4818
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>no</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

SCHEDULE B

CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
GENERAL FUND			
Local taxes			
Local Sales Taxes	\$ 8,738,231	\$ 8,738,231	\$ 8,991,000
Licenses and permits			
Permit Fees	1,073,050	1,244,935	977,100
Franchise Fees	751,952	616,807	1,250,000
Business Licenses	50,000	77,097	50,000
Intergovernmental			
State Shared Sales Tax	4,153,970	4,153,970	5,226,787
State Shared Income Tax	5,235,227	5,235,227	5,948,830
Vehicle License Tax	2,220,948	2,220,948	2,473,058
Charges for services			
Parks and Recreation Fees	414,000	478,757	312,834
Public Safety Fees	53,500	57,947	32,300
Library Fees	20,000	14,045	16,000
Passport Fees	19,793	22,337	19,793
Fines and forfeits			
Magistrate Court Fees	350,000	350,000	350,000
Public Safety Hearing Charges	25,000	43,650	30,000
Interest on investments			
Investment Earnings	210,000	210,000	210,000
Miscellaneous			
Miscellaneous	250,700	250,700	251,700
Total General Fund	\$ 23,566,371	\$ 23,714,652	\$ 26,139,402
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Intergovernmental	\$ 3,118,587	\$ 3,118,587	\$ 3,382,511
Investment Earnings	7,500	7,500	7,500
	\$ 3,126,087	\$ 3,126,087	\$ 3,390,011
Copper Sky Recreation			
Parks and Recreation Fees	\$ 299,500	\$ 299,500	\$ 1,550,471
Recreation Use Fees	2,880,000	2,880,000	2,900,000
	\$ 3,179,500	\$ 3,179,500	\$ 4,450,471
Local Road Maintenance			
Investment Earnings	\$ 6,000	\$ 6,000	\$ 6,000
	\$ 6,000	\$ 6,000	\$ 6,000
Grants			
Intergovernmental	\$ 8,532,112	\$ 738,341	\$ 13,779,768
	\$ 8,532,112	\$ 738,341	\$ 13,779,768
County Road Tax			
Intergovernmental	\$ 1,184,000	\$ 1,184,000	\$ 1,184,000
Investment Earnings	16,000	16,000	16,000
	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000

SCHEDULE C

CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
Total Special Revenue Funds	\$ 16,043,699	\$ 8,249,928	\$ 22,826,250
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
DEBT SERVICE FUNDS			
General Obligation Debt Service			
Miscellaneous	\$ 294,209	\$ 294,209	\$ 294,209
	\$ 294,209	\$ 294,209	\$ 294,209
Total Debt Service Funds	\$ 294,209	\$ 294,209	\$ 294,209
CAPITAL PROJECTS FUNDS			
General Governmental CIP			
Local Sales Tax	\$ 497,500	\$ 497,500	\$ 497,500
Investment Earnings	\$ 497,500	\$ 497,500	\$ 497,500
Grants CIP			
Intergovernmental	\$ 28,252,579	\$ 704,195	\$ 28,252,579
	\$ 28,252,579	\$ 704,195	\$ 28,252,579
Police/Public Safety DIF			
Impact Fees	\$ 29,600	\$ 29,600	\$ 29,600
Investment Earnings	400	400	400
	\$ 30,000	\$ 30,000	\$ 30,000
Parks DIF			
Impact Fees	\$ 355,210	\$ 355,210	\$ 355,210
Investment Earnings	2,000	2,000	2,000
	\$ 357,210	\$ 357,210	\$ 357,210
Library DIF			
Impact Fees	\$ 4,490	\$ 4,490	\$ 4,490
Investment Earnings	100	100	100
	\$ 4,590	\$ 4,590	\$ 4,590
Transportation DIF			
Impact Fees	\$ 689,030	\$ 689,030	\$ 689,030
Investment Earnings	10,000	10,000	10,000
	\$ 699,030	\$ 699,030	\$ 699,030
Fire DIF			
Impact Fees	\$ 225,020	\$ 225,020	\$ 225,020
Investment Earnings	700	700	700
	\$ 225,720	\$ 225,720	\$ 225,720
Total Capital Projects Funds	\$ 30,066,629	\$ 2,518,245	\$ 30,066,629
TOTAL ALL FUNDS	\$ 69,970,908	\$ 34,777,034	\$ 79,326,490

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

CITY OF MARICOPA
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2017

FUND	OTHER FINANCING 2017		INTERFUND TRANSFERS 2017	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Copper Sky Recreation	\$	\$	\$	\$ 1,400,000
Total General Fund	\$	\$	\$	\$ 1,400,000
SPECIAL REVENUE FUNDS				
General Fund	\$	\$	\$ 1,400,000	\$
Total Special Revenue Funds	\$	\$	\$ 1,400,000	\$
TOTAL ALL FUNDS	\$	\$	\$ 1,400,000	\$ 1,400,000

CITY OF MARICOPA
Expenditures/Expenses by Fund
Fiscal Year 2017

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
GENERAL FUND				
Mayor & Council	\$ 501,023	\$	\$ 501,023	\$ 527,841
City Attorney	550,000		550,000	575,000
City Clerk	376,089		376,089	410,142
City Magistrate	277,617		277,617	458,057
City Manager	882,097		882,097	980,118
Community Services	2,255,035	15,000	2,270,035	2,402,730
Development Services	1,385,480		1,385,480	1,522,323
Economic Development	579,555		579,555	567,267
Financial Services	899,527	1,659	901,186	926,431
Fire	9,362,968	30,500	9,393,468	10,378,195
Human Resources	429,510		429,510	480,307
Information Technology	890,673		890,673	896,781
Police	9,672,327	86,996	9,759,323	10,300,140
Public Works	1,423,863	32,324	1,456,187	1,535,374
Non-Departmental	1,599,382	(166,479)	1,432,903	12,442,611
Total General Fund	\$ 31,085,146	\$	\$ 31,085,146	\$ 44,403,318
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 7,924,446	\$	\$ 4,668,405	\$ 13,010,056
Copper Sky Recreation	4,949,572		3,977,080	4,380,471
Local Road Maintenance	300,000		300,000	1,090,000
Grants	8,532,112		1,769,401	13,779,768
County Road Tax	3,692,508		1,939,388	4,839,834
Total Special Revenue Funds	\$ 25,398,638	\$	\$ 12,654,273	\$ 37,100,129
DEBT SERVICE FUNDS				
General Obligation Debt Service	\$ 3,732,776	\$	\$ 3,732,776	\$ 3,678,781
Total Debt Service Funds	\$ 3,732,776	\$	\$ 3,732,776	\$ 3,678,781
CAPITAL PROJECTS FUNDS				
General Governmental CIP	\$ 11,576,972	\$	\$ 8,886,854	\$ 15,366,564
Grants CIP	28,252,579		1,359,098	28,252,579
Parks Bond	-			
Police/Public Safety DIF	-			
Parks DIF	135,000		31,054	315,349
Library DIF	-			
General Governmental DIF	-			
Transportation DIF	10,881,096		534,829	12,972,909
Fire DIF	1,525,000		1,512,721	48,878
Copper Sky Recreation	-			70,000
Total Capital Projects Funds	\$ 52,370,647	\$	\$ 12,324,556	\$ 57,026,279
TOTAL ALL FUNDS	\$ 112,587,207	\$	\$ 59,796,751	\$ 142,208,507

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE E

CITY OF MARICOPA
Expenditures/Expenses by Department
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
Mayor & Council				
General Fund	\$ 501,023	\$	\$ 501,023	\$ 527,841
Department Total	\$ 501,023	\$	\$ 501,023	\$ 527,841
City Attorney				
General Fund	\$ 550,000	\$	\$ 550,000	\$ 575,000
Department Total	\$ 550,000	\$	\$ 550,000	\$ 575,000
City Clerk				
General Fund	\$ 376,089	\$	\$ 376,089	\$ 410,142
Grants	5,000	\$	\$	5,000
Department Total	\$ 381,089	\$	\$ 376,089	\$ 415,142
City Magistrate				
General Fund	\$ 277,617	\$	\$ 277,617	\$ 458,057
Department Total	\$ 277,617	\$	\$ 277,617	\$ 458,057
City Manager				
General Fund	\$ 882,097	\$	\$ 882,097	\$ 980,118
General Governmental CIP	493,325	\$	350,806	\$
Grants	2,125,000	\$	1,777	3,150,000
Department Total	\$ 3,500,422	\$	\$ 1,234,680	\$ 4,130,118
Community Services				
General Fund	\$ 2,255,035	\$ 15,000	\$ 2,270,035	\$ 2,402,730
Copper Sky Recreation	4,949,572	\$	4,949,490	4,380,471
Grants	200,770	\$	7,354	901,770
Parks DIF	135,000	\$	31,054	315,349
General Governmental CIP	67,950	\$	49,532	349,533
Library DIF	\$	\$	\$	\$
Department Total	\$ 7,608,327	\$ 15,000	\$ 7,307,465	\$ 8,349,853
Debt Service				
General Obligation Debt Service	\$ 3,732,776	\$	\$ 3,732,776	\$ 3,678,781
Department Total	\$ 3,732,776	\$	\$ 3,732,776	\$ 3,678,781
Development Services				
General Fund	\$ 1,385,480	\$	\$ 1,385,480	\$ 1,522,323
Grants	490,626	\$	151,222	501,000
County Road Tax	239,580	\$	239,579	\$
General Governmental CIP	235,000	\$	\$	\$
Grants CIP	\$	\$	\$	\$
Department Total	\$ 2,350,686	\$	\$ 1,776,282	\$ 2,023,323
Economic Development				
General Fund	\$ 579,555	\$	\$ 579,555	\$ 567,267
Grants	1,000,000	\$	626,000	1,250,000
General Governmental CIP	260,834	\$	8,095	315,349
Department Total	\$ 1,840,389	\$	\$ 1,213,650	\$ 2,132,616
Financial Services				
General Fund	\$ 899,527	\$ 1,659	\$ 901,186	\$ 926,431
General Governmental CIP	91,265	\$	\$	91,265
Department Total	\$ 990,792	\$ 1,659	\$ 901,186	\$ 1,017,696
Fire				
General Fund	\$ 9,362,968	\$ 30,500	\$ 9,393,468	\$ 10,378,195
Grants	1,154,590	\$	180,279	3,317,973
Fire DIF	1,525,000	\$	31,054	48,878
General Governmental CIP	155,000	\$	155,000	1,051,000
Grants CIP	\$	\$	\$	\$
Department Total	\$ 12,197,558	\$ 30,500	\$ 9,759,800	\$ 14,796,047
Human Resources				
General Fund	\$ 429,510	\$	\$ 429,510	\$ 480,307
Department Total	\$ 429,510	\$	\$ 429,510	\$ 480,307
Information Technology				
General Fund	\$ 890,673	\$	\$ 890,673	\$ 896,781
General Governmental CIP	30,000	\$	30,000	31,500
Grants	100,000	\$	\$	500,000
Department Total	\$ 1,020,673	\$	\$ 920,673	\$ 1,428,281
Non-Departmental				
General Fund	\$ 1,599,382	\$ (166,479)	\$ 1,432,903	\$ 12,442,611
Department Total	\$ 1,599,382	\$ (166,479)	\$ 1,432,903	\$ 12,442,611
Police				
General Fund	\$ 9,635,193	\$ 86,996	\$ 9,759,323	\$ 10,300,140
Grants	2,956,126	\$	970,811	3,904,025
Police/Public Safety DIF	\$	\$	\$	\$
General Governmental CIP	6,169,729	\$	5,445,287	1,147,676
Grants CIP	500,000	\$	\$	\$
Department Total	\$ 19,261,048	\$ 86,996	\$ 16,175,420	\$ 15,351,841
Public Works				
General Fund	\$ 1,423,863	\$ 32,324	\$ 1,456,187	\$ 1,535,374
Highway User Revenue Fund	7,924,446	\$	4,668,405	13,010,056
Local Road Maintenance	300,000	\$	300,000	1,090,000
Grants	500,000	\$	\$	500,000
County Road Tax	3,452,928	\$	1,939,388	4,839,834
General Governmental CIP	4,073,869	\$	4,073,869	12,200,242
General Governmental DIF	\$	\$	\$	\$
Grants CIP	27,752,579	\$	1,359,098	28,252,579
Parks Bond	\$	\$	\$	\$
Transportation DIF	10,881,096	\$	534,829	12,972,909
Department Total	\$ 56,308,781	\$ 32,324	\$ 14,331,775	\$ 74,400,994

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F

CITY OF MARICOPA
Full-Time Employees and Personnel Compensation
Fiscal Year 2017

FUND	Full-Time Equivalent (FTE) 2017	Employee Salaries and Hourly Costs 2017	Retirement Costs 2017	Healthcare Costs 2017	Other Benefit Costs 2017	Total Estimated Personnel Compensation 2017
GENERAL FUND	222.60	\$ 15,820,034	\$ 2,427,634	\$ 2,689,661	\$ 3,604,009	\$ 24,541,338
SPECIAL REVENUE FUNDS						
Highway User Revenue Fund	10.50	\$ 640,931	\$ 68,526	\$ 154,057	\$ 62,937	\$ 926,450
Copper Sky Recreation	60.00	2,203,663	157,446	269,267	97,014	2,727,390
Local Road Maintenance						
Grants	12.20	1,190,479	32,526	37,144	3,662	1,263,811
County Road Tax						
Total Special Revenue Funds	82.70	\$ 4,035,072	\$ 258,498	\$ 460,467	\$ 163,613	\$ 4,917,650
DEBT SERVICE FUNDS						
General Obligation Debt Service						
Total Debt Service Funds						
CAPITAL PROJECTS FUNDS						
General Governmental CIP						
Grants CIP						
Parks Bond						
Police/Public Safety DIF						
Parks DIF						
Library DIF						
General Governmental DIF						
Transportation DIF						
Fire DIF						
Total Capital Projects Funds						
TOTAL ALL FUNDS	305.30	\$ 19,855,106	\$ 2,686,132	\$ 3,150,128	\$ 3,767,622	\$ 29,458,988

SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MIDPOINT	MAXIMUM
Accountant	\$54,588	\$64,919	\$75,250
Accounts Payable Clerk	\$35,188	\$41,848	\$48,507
Administrative Assistant	\$35,188	\$41,848	\$48,507
Application Support Specialist	\$49,513	\$58,884	\$68,254
Assistant Fire Chief	\$84,684	\$100,711	\$116,738
Assistant to the City Manager	\$84,684	\$100,711	\$116,738
Chief Information Officer	\$93,364	\$111,034	\$128,703
Chief of Police	\$93,364	\$111,034	\$128,703
City Clerk	\$84,684	\$100,711	\$116,738
City Manager	\$131,373	\$156,236	\$181,099
Code Compliance Officer	\$42,771	\$50,866	\$58,961
Community Programs Manager	\$63,049	\$74,982	\$86,914
Construction Improvement Program (CIP) Manager	\$63,049	\$74,982	\$86,914
Custodian	\$25,007	\$29,740	\$34,473
Customer Service Representative	\$28,949	\$34,428	\$39,907
Deputy City Clerk	\$54,588	\$64,919	\$75,250
Deputy Fire Marshal	\$47,155	\$56,080	\$65,004
Development Manager	\$73,153	\$86,998	\$100,842
Director of Community Services	\$93,364	\$111,034	\$128,703
Director of Development Services	\$93,364	\$111,034	\$128,703
Director of Economic Development	\$84,684	\$100,711	\$116,738
Director of Finance	\$93,364	\$111,034	\$128,703
Director of Human Resources	\$93,364	\$111,034	\$128,703
Economic Development Management Analyst	\$49,513	\$58,884	\$68,254
Economic Development Specialist	\$57,317	\$68,165	\$79,013
Engineering Flood Plain Manager	\$73,153	\$86,998	\$100,842
Engineering Plans Examiner	\$57,317	\$68,165	\$79,013
Equipment Operator	\$35,188	\$41,848	\$48,507
Executive Assistant to the City Manager and Elected Officials	\$49,513	\$58,884	\$68,254
Facilities Maintenance Coordinator	\$47,155	\$56,080	\$65,004
Finance & Budget Manager	\$73,153	\$86,998	\$100,842
Fire Battalion Chief	\$76,811	\$91,348	\$105,885
Fire Chief	\$93,364	\$111,034	\$128,703
Fire Mechanic	\$49,513	\$58,884	\$68,254
Fleet Manager	\$54,588	\$64,919	\$75,250

SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MIDPOINT	MAXIMUM
Grants Coordinator	\$63,049	\$74,982	\$86,914
Human Resources Analyst	\$49,513	\$58,884	\$68,254
Intergovernmental Affairs Director	\$84,684	\$100,711	\$116,738
Irrigation Technician	\$35,188	\$41,848	\$48,507
Library Assistant	\$28,949	\$34,428	\$39,907
Library Manager	\$63,049	\$74,982	\$86,914
Maintenance Foreman	\$47,155	\$56,080	\$65,004
Maintenance Worker	\$28,949	\$34,428	\$39,907
Management Analyst	\$49,513	\$58,884	\$68,254
Master Mechanic	\$49,513	\$58,884	\$68,254
Network Engineer	\$73,153	\$86,998	\$100,842
Parks Crew Leader	\$49,513	\$58,884	\$68,254
Parks Equipment Mechanic	\$35,188	\$41,848	\$48,507
Parks Maintenance Worker	\$28,949	\$34,428	\$39,907
Parks Manager	\$63,049	\$74,982	\$86,914
Payroll Specialist	\$42,771	\$50,866	\$58,961
Permit Technician	\$35,188	\$41,848	\$48,507
Plan Review Supervisor	\$57,317	\$68,165	\$79,013
Planner	\$54,588	\$64,919	\$75,250
Planning and Zoning Administrator	\$73,153	\$86,998	\$100,842
Plans Examiner - Building Inspector	\$49,513	\$58,884	\$68,254
Police Commander	\$84,684	\$100,711	\$116,738
Police Lieutenant	\$76,811	\$91,348	\$105,885
Police Property/Evidence Manager	\$54,588	\$64,919	\$75,250
Police Public Affairs Specialist	\$49,513	\$58,884	\$68,254
Police Records Supervisor	\$47,155	\$56,080	\$65,004
Property Evidence Technician	\$35,188	\$41,848	\$48,507
Public Safety Communication Dispatcher	\$42,771	\$50,866	\$58,961
Public Safety Communications Manager	\$76,811	\$91,348	\$105,885
Public Works Construction Inspector	\$47,155	\$56,080	\$65,004
Public Works Director/City Engineer	\$93,364	\$111,034	\$128,703
Purchasing Coordinator	\$47,155	\$56,080	\$65,004
Purchasing Manager	\$63,049	\$74,982	\$86,914
Records Clerk	\$35,188	\$41,848	\$48,507
Records Coordinator	\$47,155	\$56,080	\$65,004
Recreation Coordinator	\$49,513	\$58,884	\$68,254

SALARY SCHEDULE BY JOB TITLE

JOB TITLE	MINIMUM	MIDPOINT	MAXIMUM
Recreation Manager	\$63,049	\$74,982	\$86,914
Recreation Services Lead	\$28,949	\$34,428	\$39,907
Senior Building Inspector	\$49,513	\$58,884	\$68,254
Senior Human Resources Analyst	\$54,588	\$64,919	\$75,250
Senior Library Coordinator	\$42,771	\$50,866	\$58,961
Senior Planner	\$57,317	\$68,165	\$79,013
Special Events/Marketing Manager	\$54,588	\$64,919	\$75,250
Street Maintenance Supervisor	\$63,049	\$74,982	\$86,914
System Analyst	\$47,155	\$56,080	\$65,004
Systems Analyst/Database Administrator	\$57,317	\$68,165	\$79,013
Traffic Signal Tech	\$42,771	\$50,866	\$58,961
Training/EMS Coordinator	\$57,317	\$68,165	\$79,013
Transportation Transit Planner	\$54,588	\$64,919	\$75,250
Victim Advocate	\$42,771	\$50,866	\$58,961
Web and Media Services Manager	\$73,153	\$86,998	\$100,842

Glossary

The annual budget is structured to be understandable and meaningful to the general public and organizational users. This glossary is provided to assist those who are unfamiliar with budgeting terms or terms specific to City of Maricopa's budgeting process.

Account - An organizational budget/operating unit within each City department or division.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Actual vs. Budgeted - Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

Adopted - Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

Adopted Budget - Used in fund summaries and department and division summaries within the budget document. Represents the 2012 budget as approved by formal action of the City Council, which sets the spending limits for the fiscal year.

Allocation - A part of a lump sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or subjects.

Appropriation - An authorization made by the City Council which permits the City to incur obligations to make expenditures for specific purposes.

Assessed Valuation - A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor and the State as a basis for levying taxes.

Asset - Resources owned or held by a government which have monetary value.

Balanced Budget - A budget where revenues equal expenses.

Basis of Accounting - Defined by the Government Accounting Standards Board by Fund type as the method of accounting for various activities. It is determined when a transaction or event is recognized in the fund's operating statement.

Beginning Balance - The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond - A long term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. This official public document reflects decisions, assesses service needs, establishes allocation of resources and is the monetary plan for achieving City goals and objectives.

Budget Calendar - The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Budget Message - The opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year and recommendations regarding the financial policy for the upcoming period.

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The first year of the five-year Capital Improvement Plan becomes the fiscal commitment to develop projects for the current year. These numbers reflect all appropriations for items that have a value of \$10,000 or more, have a useful life of more than one year, and add to the capital assets or infrastructure of the City.

Capital Projects - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program - The Capital Improvement Plan (CIP) is a comprehensive projection of capital investment projects which identifies priorities as to need, method of financing and project costs and revenues that will result during a five-year period. The plan is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. The capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay - Fixed assets that have a value of \$10,000 or more and have a useful economic life of more than one year.

Carry Over - Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Commodities - Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Contingency Fund - A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department - A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Impact Fee - Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area, to offset costs for newly developed area's infrastructure costs.

Disbursement - The expenditure of money from an account.

Division - An organized unit within a department.

Employee Benefits - Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various

pension, health and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Ending Balance - The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

Enterprise Fund - A governmental accounting fund in which the services provided, such as water, sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

Expenditure - Actual outlay of funds for an asset obtained or goods and services obtained regardless of when expense is actually paid.

Expenditure Limitation - An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule, under which voters approve a four-year expenditure limit based on revenues received.

Fees - Fees are charges for specific services.

Fiscal Policy - A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - The time period designated by the City signifying the beginning and end of the financial reporting period. The City has established July 1 to June 30 as the municipal fiscal year.

Fixed Assets - Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

Fund - An accounting entity which has a set of self-balancing accounts and records all financial transactions for specific activities or government functions.

Fund Balance - Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

Fund Summary - A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures and changes in fund balance for the prior year's actual, adopted and estimated budgets and the current year's adopted budgets.

General Fund - The general operating fund established to account for resources and uses of general operating functions of City departments. A majority of resources are provided by local and state shared taxes.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

General Plan - A planning and legal document that outlines the community vision in terms of land use.

Goal - The end toward which effort is directed.

Government Finance Officers Association (GFOA) Budget Presentation Award - The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest:

policy orientation, financial planning, operational focus and effective communications.

Governmental Funds - Funds which account for most general governmental functions and include the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

Grants - This funding source includes State and Federal subsidies received in aid of a public undertaking. In some instances, grants are not currently available and a program may be set back due to lack of funding.

Highway User Revenue Fund (HURF) - A fund with revenues consisting of state taxes collected on gasoline, vehicle licenses and other transportation related fees. These funds must be used for street and highway purposes.

Improvement Districts - Improvement districts consist of property owners who desire improvements that will benefit all properties within the district. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance or custodial services.

Infrastructure - Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

Inter-fund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement - A contract between governmental entities as authorized by state law.

Intergovernmental Revenues - Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

Internal Service Funds - Funds which account for the activities of government departments that do work for other government departments, rather than the public.

Line-Item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Local Transportation Assistance Fund (LTAF) - Revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets, but a small portion may be used for cultural purposes.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Major Funds - Funds whose revenues, expenditures/expenses, assets or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

Modified Accrual Basis - Under the modified accrual basis of accounting recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable statement of the actual service(s) which a City program aims to accomplish.

Operating Budget - This budget, associated with providing on-going services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, supplies and operational capital items.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations,

including such items as taxes, user fees, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Ordinance - An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Per Capita - A unit of measure that indicates the amount of some quantity per person in the City.

Personal Services - The classification of all salaries, wages and fringe benefits expenditures. Fringe benefits include FICA, Arizona State Retirement System, medical insurance, life insurance and workers compensation. In some cases, benefits may also include clothing allowances, and education assistance.

Policy - A plan, course of action or guiding principle, designed to set parameters for decisions and actions. A policy could also be a more precise statement of a desired course of action.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

Primary Property Tax - A limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction and population increases.

Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollar per \$100 of equalized assessed valuation.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.

Proprietary funds - Funds which account for the business type activities of government, which include enterprise funds and internal service funds.

Reserve/Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The City Council must approve all contingency expenditures.

Resolution - A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue - Receipts from items such as taxes, intergovernmental sources and user fees or resources from voter-authorized bonds, system development fees and grants.

Source of Revenue - Revenues are classified according to their source or point of origin.

Special Revenue Fund - Created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for specific activities with a special form of continuing revenues.

Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Transfers - All inter-fund transactions except loans or advances, quasi-external transactions and reimbursements.

Unreserved Fund Balance - The portion of a fund's balance which is not restricted for a specific purpose and is available for general appropriation.

User Fees or Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Acronyms

- A.R.S.** – Arizona Revised Statutes
- ADOT** – Arizona Department of Transportation
- AZ POST** – Arizona Peace Officer Standards and Training
- CAAG** – Central Arizona Association of Governments
- CAC** – Central Arizona College
- CAFR** – Comprehensive Annual Financial Report
- CAG** – Central Arizona Governments
- CALEA** – Commission on Accreditation for Law Enforcement Agencies, Inc.
- CDBG** – Community Development Block Grant
- CFD** – Community Facilities District
- CGCC** – Chandler-Gilbert Community College
- CIP** – Capital Improvement Program
- CLOMR** – Conditional Letter of Map Revision
- COMPSTAT** – Computer/Comparative Statistics
- DIF** – Development Impact Fees
- DIMS** – Digital Image Storage
- DSD** – Development Services Department
- DUI** – Driving Under the Influence
- ED** – Economic Development Department
- EMS** – Emergency Medical Services
- EMT** – Emergency Medical Technician
- ERP** – Enterprise Resource Planning
- FD** – Fire Department
- FEMA** – Federal Emergency Management Agency
- FICA** – Federal Insurance Contributions Act (used in reference to FICA tax)
- FTE** – Full Time Equivalent
- FY** – Fiscal Year
- G.O. Bonds** – General Obligation Bonds

GAAP – Generally Accepted Accounting Principles
GASB – Governmental Accounting Standards Board
GF – General Fund
GFOA – Government Finance Officers Association
GIS – Geographic Information System
HAZ MAT – Hazardous Materials
HR – Human Resources
HURF – Highway User Revenue Fund
ICMA - International City/County Management Association
IT – Information Technology
LOMR – Letter of Map Revision
LTAF – Local Transportation Assistance Fund
MCG Highway – Maricopa Casa Grande Highway
MDT – Mobile Data Terminals
MITS Committee – Maricopa Information Technology Steering Committee
MOU – Memorandum of Understanding
PD – Police Department
PW – Public Works
RTAC – Rural Transportation Advisory Council
SAN – Storage Area Network
SR347 – State Route 347 (also referred to as “John Wayne Parkway”)
UCR – Uniform Crime Report (established by the Federal Bureau of Investigation)
UPRR – Union Pacific Railroad

Acknowledgments

A special thanks to the following contributors to the Budget Book for their assistance and help in the budget process:

The City Council

Mayor Christian Price
Vice-Mayor Marvin L. Brown
Councilmember Peggy Chapados
Councilmember Bridger Kimball
Councilmember Vincent Manfredi
Councilmember Nancy Smith
Councilmember Henry M. Wade, Jr.

Gregory Rose, City Manager

Department Directors

Denyse Airheart – Economic Development
Brenda Hasler – Financial Services Director
Vanessa Bueras – City Clerk
Cary Gielniak – Information Technology
Kathleen Haggarty – Human Resources
Brady Leffler – Fire Chief
Martin Scribner – Development Services
Kristie Riester – Community Services
Steven Stahl – Police Chief





City of Maricopa Facts

Date of Incorporation
October 15, 2003

Population
48,373

Square Miles
45

Number of Building Permits
1476

Budgeted FTEs
305.3

General Fund Budget
\$44,403,318

All Funds Budget
\$142,208,507

Assessed Valuation
\$219,927,958

Average Age
32

Median Income
\$65,556

Housing Units
18,300

CITY OF
MARICOPA[®]
PROUD HISTORY • PROSPEROUS FUTURE

Christian Price
Mayor

Marvin L. Brown
Vice Mayor

Peggy Chapados
Councilmember

Bridger Kimball
Councilmember

Vincent Manfredi
Councilmember

Nancy Smith
Councilmember

Henry M. Wade, Jr.
Councilmember

Gregory E. Rose, ICMA-CM
City Manager

Brenda Hasler, CPA
Financial Services Director

39700 West Civic Center Plaza
Maricopa, AZ 85138