



2020-2021 Annual Budget Book

EXPANSION MARICOPA



CITY OF
MARICOPA[®]
PROUD HISTORY • PROSPEROUS FUTURE



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INTRODUCTION

Expansion Maricopa

CONNECTING THE BUDGET TO COUNCIL PRIORITIES

As one of the primary guiding documents for the City, the Strategic Plan sets broad City Council priorities, provides specific direction for the immediate future of Maricopa and establishes a strong foundation upon which to build strategies that will guide future activities and the development of Maricopa. There are five key priority areas: Economic Sustainability, Quality of Life, Transportation, Public Safety and Quality Municipal Services. These areas address key City Council goals, objectives and activities. In the long term, investment in the strategic vision of the City requires resources. The Operating Budget provides some of those resources. With the Strategic Plan operating in conjunction with sound fiscal planning, the City is ensuring a prosperous future for Maricopa.

- **Well Planned Quality Growth and Development:** Maricopa will offer a carefully planned and well-designed community utilizing Smart Cities initiatives. The City will be amenity driven, with balanced development, well planned transportation and will foster environmental stewardship.
- **Economic Development:** Maricopa will continue to be an economically prosperous, dynamic and sustainable community offering government structure that is welcoming and supportive of business and employment growth.
- **Community Resource and Quality of Life Amenities:** Maricopa will maintain a community where its residents can gain a true hometown feel; where citizens can work and play together and share experiences unique to the City.
- **Safe and Livable Community:** Maricopa will provide a safe and livable community in which citizen involvement supports and upholds the value of being safe and secure in one's own community.
- **Community Pride, Spirit, and Relationship:** Maricopa will work to highlight and enhance its amenities as a City to promote a positive and professional image, and foster regional relationships.
- **Fiscal Policies and Management:** Maricopa will maintain carefully designed fiscal policies that maintain integrity, ensure fiscal stability, provide long-term sustainability, and guide the development and the administration of operating and capital budgets and debt administration.

MAYOR & CITY COUNCIL



Mayor Christian Price



Vice-Mayor Nancy Smith



Councilmember Marvin L. Brown



Councilmember Vincent Manfredi



Councilmember Henry M. Wade, Jr.



Councilmember Julia R. Gusse



Councilmember Rich Vitello

BUDGET MESSAGE

Honorable Mayor, Members of the City Council and Citizens of Maricopa,

We respectfully present to you the Fiscal Year 20-21 (FY20-21) Annual Budget. This budget includes all funds of the City of Maricopa and represents months of hard work and difficult decisions by the Mayor and City Council, our employees, and City management.

The budget is the primary policy document for the organization; it sets citywide service levels, implements capital projects and establishes the financial and human resources necessary to accomplish community objectives. This budget builds upon the goals and priorities identified by the Council over the past two years by focusing on infrastructure investments, fine-tuning of the city organization to make the best possible use of existing staff and resources, and with prudent spending aimed at meeting community needs at the highest possible level of service.

Governmental budgeting allocates and balances the resources drawn from the public to the demand for services and projects. The mission of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The budget before you, is meant to effect the following changes as we move toward making the City of Maricopa one of Arizona's premier destination cities.

City of Maricopa residents know that they must live within their means or face consequences. So should their municipal government. We have a unique opportunity at this moment to build a sustainable community. A sustainability that will broaden our economic base, build community wealth, enhance new development and diversify our job base.

This year is unlike any other in memory. Staff had completed submitting budget requests, the internal review and evaluation was finished, this proposal was prepared for City Council review – and then COVID-19 hit. Uncertainty is a fact in our current environment. Given that, this budget is provided to begin our deliberations and to set the maximum expenditure limitation. However, this budget also provides for multiple contingencies that can be enacted as needed to hedge against declining revenues. Those contingencies are outlined below.

It is the intent of the Annual Budget to tell the story of this local government – both the opportunities and the challenges, looking backward to the accomplishments of the past fiscal year and forward to the goals of the coming fiscal year – to the City Council and the public.

- Reduction in Cost Initiatives:
 - Reauthorized Risk Management Insurance & Services saving over \$500,000 per annum.
 - Reauthorized Health Management Insurances & Services saving over \$300,000 per annum.
 - Bond Refunding, passing on a savings of nearly \$1.8 million to our property holders enabling a reduction in the Secondary Tax Rate.
 - Took over Waste Transfer Station operations saving approximately \$120,000 per annum.
 - Re-engineered/Reauthorized numerous smaller contractual services with savings in the tens of thousands.
- Infrastructure/Capital Improvement Projects:
 - Fire Administration Facility
 - Library (allowing for the existing library to be repurposed into a senior, veteran, and community use facility)
 - Signal at Honeycutt Road & White and Parker Road
 - Bowlin Drive Bridge Installation & Street Connectivity
 - Shea Way Street completion/Pershing Ave Enhancement/Heritage District street lighting
- Economic Development Activity:
 - APEX
 - Copper Sky Commercial – 1.27 million square feet of senior housing, multi-family housing and retail.
 - Estrella Gin Business Park – Up to 300 thousand square feet of warehouse, flex space, office and retail.
 - Commercial Development- Approved over 250 thousand square feet of commercial development on five sites.

- MEDA 2.0 – The City of Maricopa has outsourced a major component of our Economic Development work. There are two basic components to economic development – (1) engagement with markets and market actors (MEDA) and (2) purposeful organizing of the right assets and capacities [space and infrastructure] to improve, sustain, and extend the growth to more participants (City).
- North Santa Cruz Wash Preliminary Design Concept Report and FEMA CLOMAR Application designed to remove 11.2 square miles from the flood zone enabling future development with valuation in excess of \$1.4 billion dollars.

Primary and Secondary Tax Rate Reduced

The FY 20-21 budget totals \$124,826,026. This figure includes an operating budget of \$83,357,703 and capital appropriations of \$41,468,323. We are pleased to announce, under the direction of the Mayor and City Council, that after five years of a sustained Primary Tax Rate, this year we are able to reduce both our Primary and Secondary Tax Rates with this budget. These reductions will put more money into the hands of our citizens at a time when it might mean the most.

COVID – 19 Potential Budgetary Impacts/Contingencies:

Local news accounts reflect that many, if not most cities in Arizona have been preparing optimistic budgets for the next fiscal year based on record sales tax collections hoping to further their ability to provide new services and expand facilities. Now, they are less optimistic and Arizona cities expect coronavirus to hit their budget and delay big projects.

Maricopa, unlike many of the cities in the news, does not have the same level of reliance on sales taxes to pay for our day-to-day operations. As a start-up City, we do not depend on sales tax generation from non-essential services. We do not have sports and entertainment venues; car, boat and RV sales; furniture sales; large shopping centers, malls, etc. Most of our retail venues primarily offer essential services. While Maricopa will feel the impact from state reductions, the anticipated fiscal impact on Maricopa will be moderate. Throughout the balance of this fiscal year and well into next fiscal year, we will adjust our revenue forecast and analyze new information as it becomes available.

The City will continue its practice of conservative budgeting with planned contingencies should revenues fall short of expectations to include:

- Creation of COVID-19 Contingency Fund against lost revenues
 - Budget contingencies in place against reduction in revenues to include:
 - Part-time personnel reductions
 - New position allocations will be deferred until revenues stabilize
 - HURF related projects will be deferred until revenues stabilize
 - New vehicles and equipment purchases will be deferred until revenues stabilize
 - Capital projects and equipment will be prioritized based on public safety and economic/job generation needs. Projects that are fully funded (cash on hand) without reliance on the use of general funds can go forward. These projects will keep people employed and bolster the local economy. All other projects will be evaluated based on revenue stabilization.
- If necessary, reliance on the Catastrophic & Budget Stabilization Reserve that was established in FY 20-20.
- Although the projected budget for FY 20-21 does not anticipate the use of reserve funds to balance this budget, the City has sufficient reserves to weather any short-term fiscal impact.

“Arizona’s economy may be better equipped to handle the health crisis, local economist said”.¹ Economist Jim Rounds, President of Rounds Consulting in Tempe, said, Arizona is in a better position to survive a downturn than it was during the 2008 recession”. “We may indeed enter a recession, but it won’t be based on a broken economy, it will be based on an external influence: the virus... This all means the next fiscal year (FY21) the state will display large declines in revenues but fiscal year 2022 will jump significantly...Arizona can expect to continue outperforming the nation.”

The City of Maricopa is fast becoming one of the premier cities in Arizona. As an organization and as a community, we cannot take for granted that we will be a successful, thriving city. It takes the leadership of our elected officials, the hard work and dedication of our employees and the active engagement of an informed community. For their collective service, we are grateful.

I wish to thank the Mayor and City Council for their guidance and integrity in directing the financial affairs of the City in a most responsible and progressive manner. I also extend our appreciation to the Budget and Finance Division staff who worked endless hours on the budget, along with Department Directors and departmental staff for their hard work, assistance, and cooperation in preparing this budget. It is indeed rare to find a group of departmental leaders who put the needs of the whole above the needs of their individual departments.

The overall budget envisions an operating program that carefully considers the general economic climate in conjunction with the many projects and programs the City will be providing to the citizens of Maricopa. The City of Maricopa has positioned itself to weather the economic storm created by the COVID-19 pandemic. Services will continue, the City will continue to prosper and we will recover quickly because of our planning, preparations, and work ethic. The City Council's approval of the FY 20-21 Budget continues its commitment to excellent citizen services and prudent financial management.

Respectfully Presented,



Ricky A. Horst
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Maricopa
Arizona**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

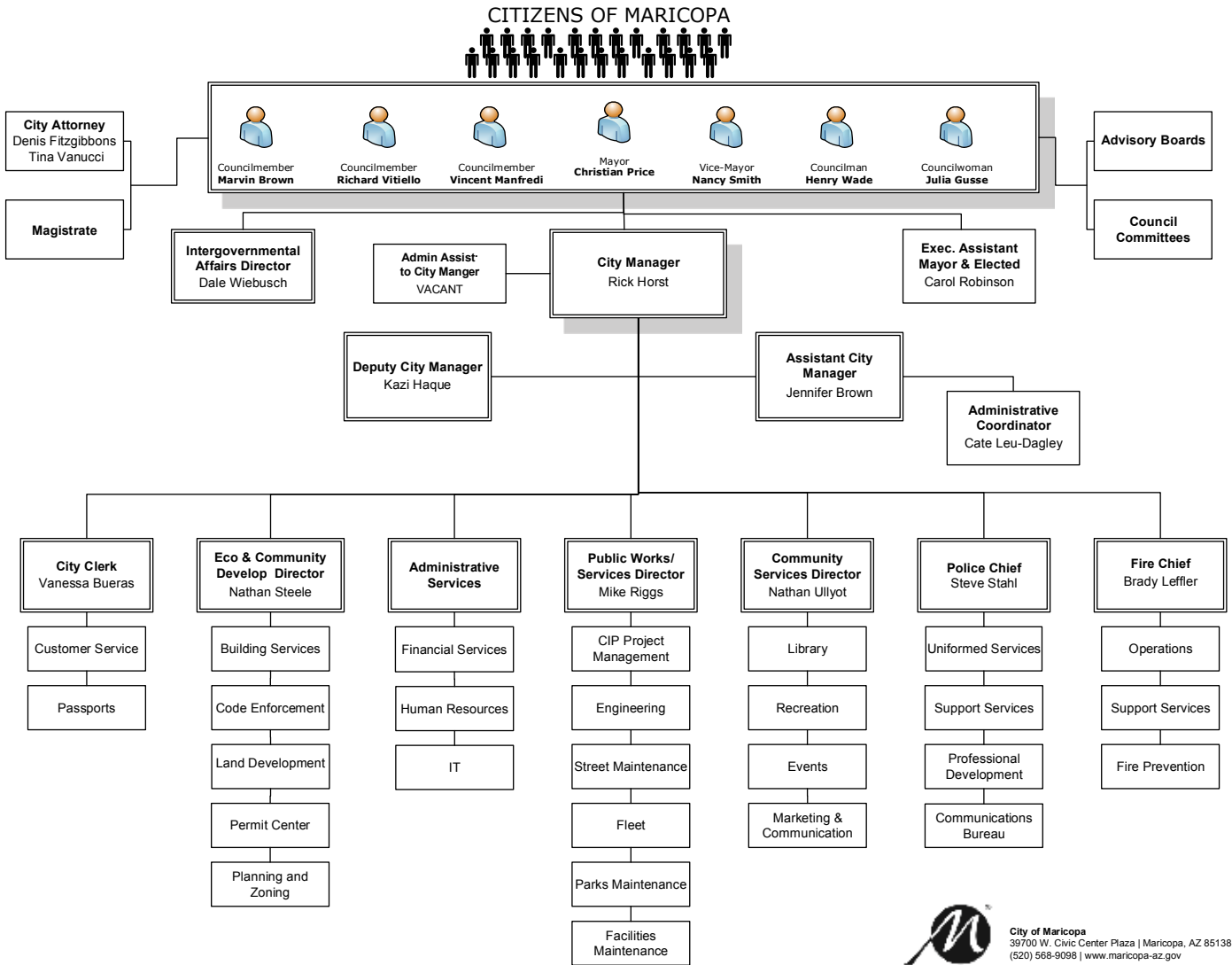
Executive Director

GFOA BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Maricopa, Arizona for its annual budget for the fiscal year beginning July 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

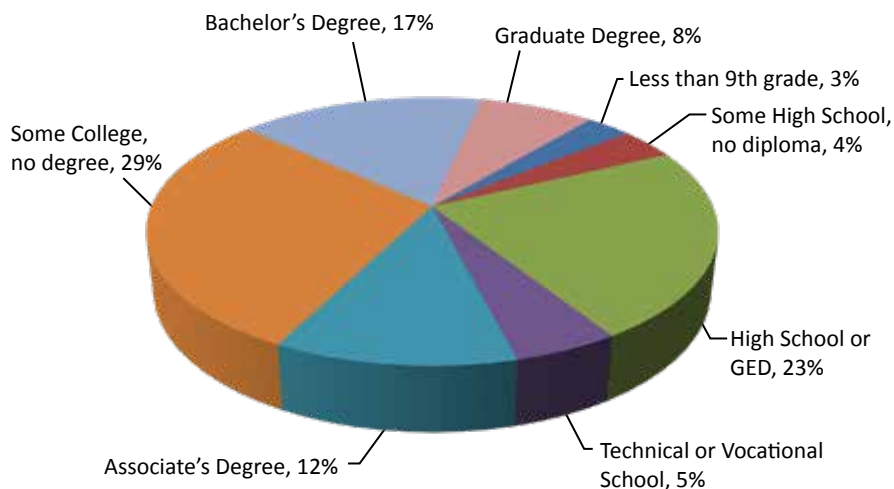
2021 CITY OF MARICOPA ORGANIZATIONAL CHART




 City of Maricopa
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 (520) 568-9098 | www.maricopa-az.gov

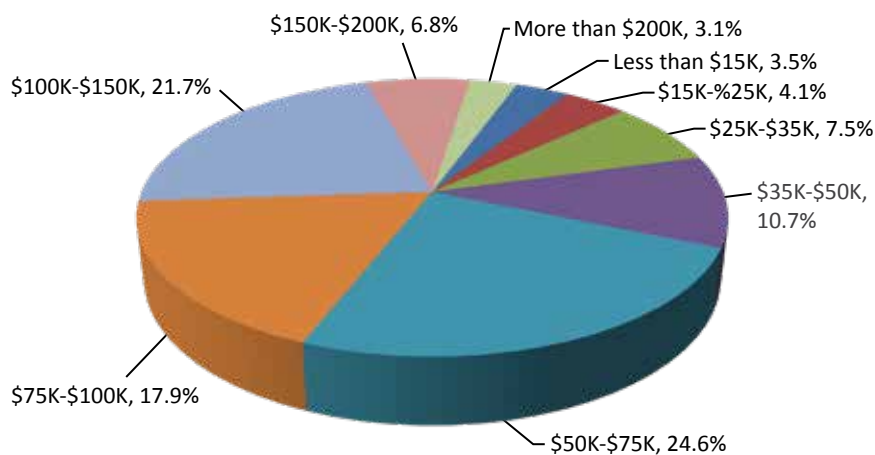


CITY PROFILE



Education Levels

Maricopa is home to many educated people. Over 65% of the population has some college, an Associate's Degree, a Bachelor or Graduate Degree.

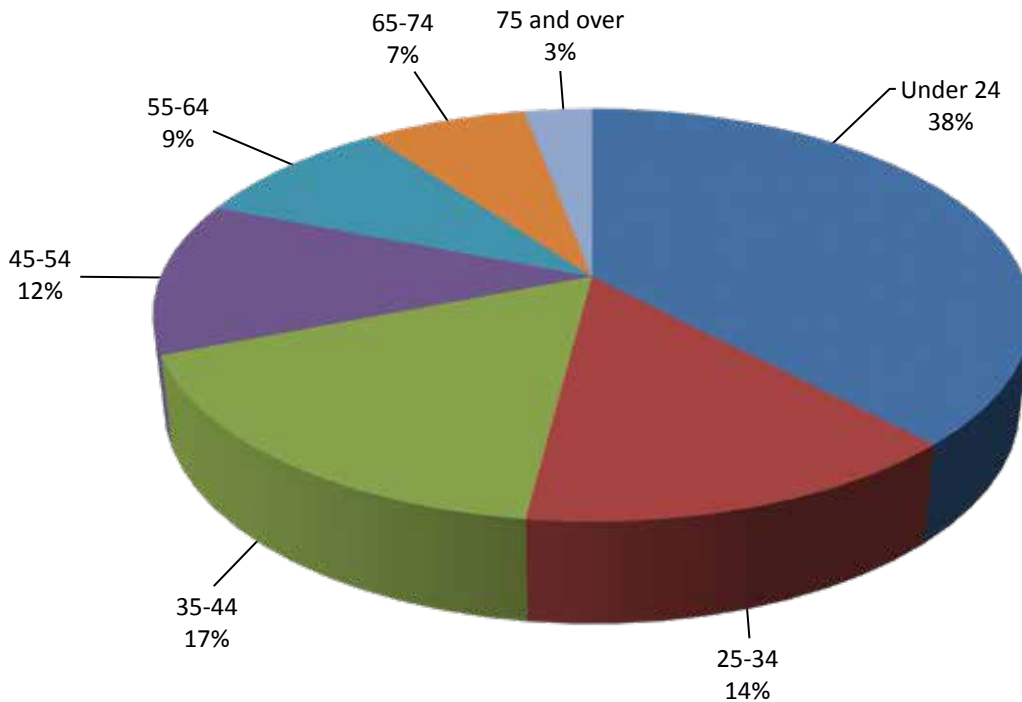


Household Income

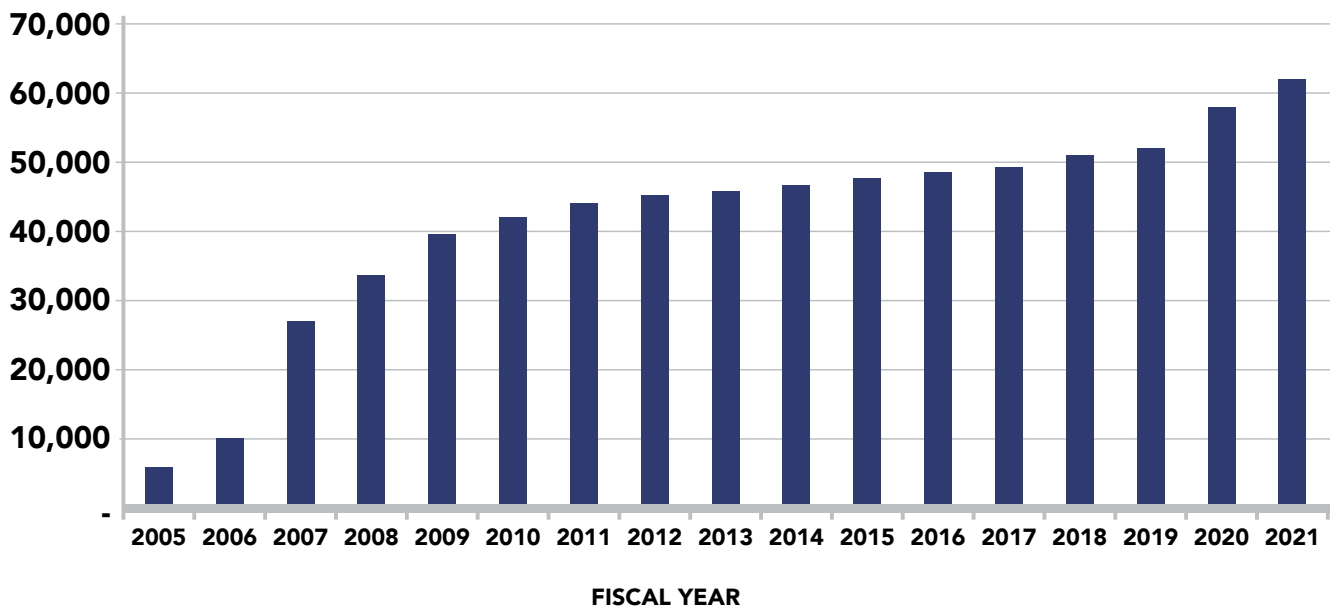
Income and years of education are prime proxies to gauge skill level. Maricopa has a relatively large percentage of residents in high wage jobs (earning between \$50,000 and \$100,000) compared to the greater Phoenix area. As of 2020, the average household income was \$86,196.

Population Age

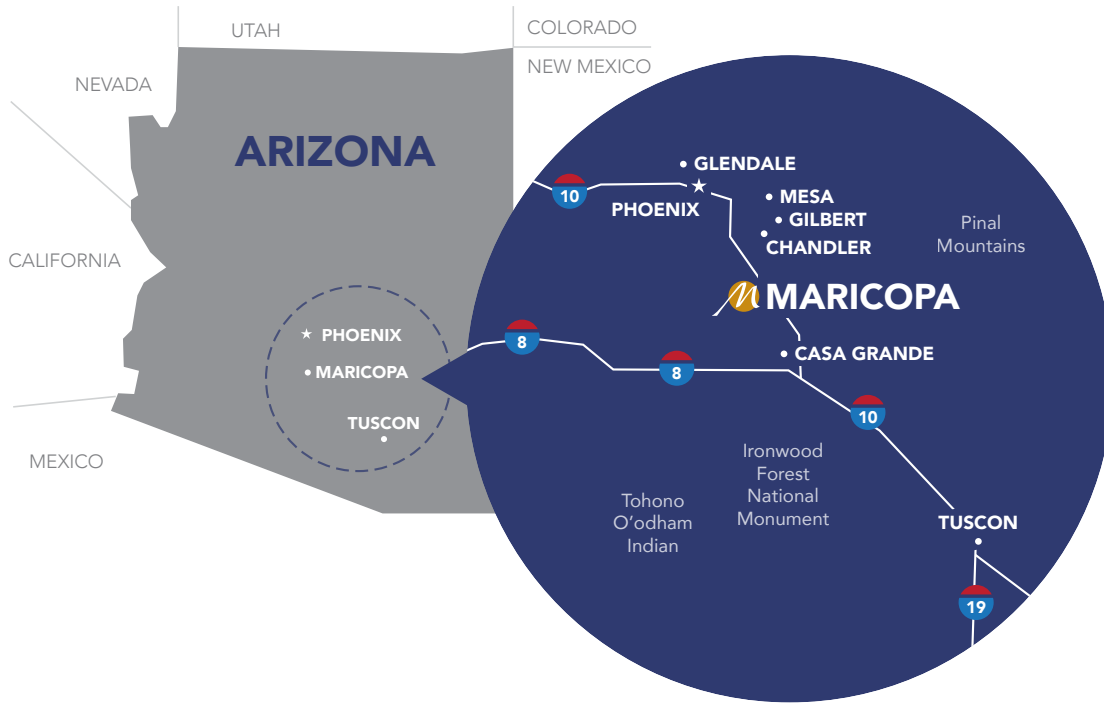
Maricopa has a larger than average workforce-aged population. According to the 2020 Esri Community Analyst Report Community Survey, 43% of Maricopa residents are between the ages of 25 and 54, compared to only 38% of Pinal County. As of 2020, the median age in Maricopa is 33.



Maricopa Population



MARICOPA POPULATION GROWTH SINCE INCEPTION



YEAR	POPULATION	ANNUAL GROWTH	GROWTH SINCE INCEPTION
FY2005	5,814		
FY2006	10,087	73.5%	73%
FY2007	26,661	164.3%	359%
FY2008	33,336	25.0%	473%
FY2009	38,794	16.4%	567%
FY2010	41,309	6.5%	611%
FY2011	43,482	5.3%	648%
FY2012	44,450	2.2%	665%
FY2013	44,946	1.1%	673%
FY2014	45,821	1.9%	688%
FY2015	46,708	1.9%	703%
FY2016	47,600	1.9%	719%
FY2017	48,374	1.6%	732%
FY2018	50,174	3.7%	763%
FY 2019	51,272	2.20%	782%
FY 2020	56,901	11.0%	879%
FY 2021	60,929*	7.1%	948%

*Estimate



BUDGET SUMMARY

The Council is required to adopt a budget no later than July 1st of each year. In accordance with the City's budget policies, the City shall adopt a balanced budget. A balanced budget means total budgetary expenditures shall be equal to or less than total financial resources available (revenues plus available fund balance).

The Maricopa City Council adopted the City's FY20-21 budget of \$124,826,026 on June 16, 2020. The adopted budget includes an operating budget of \$83,357,703 and a capital expenditure projects budget of \$41,468,323. Annual expenditures for FY20-21 total less than the City's total available resources (revenues and the available fund balance).

The annual budget serves as the foundation for the City of Maricopa's financial planning and control. The budget is prepared by fund, function (e.g., public safety) and department (e.g., police). All transfers of resources within and between departments and funds require approval from the City Manager or his designee.

Annual Budget Process

1. The fiscal year of the City of Maricopa shall begin July 1 of each calendar year and will end on June 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.
2. The City Manager, no later than June 1 of each year, shall prepare and submit to the City Clerk, the annual budget covering the next fiscal year, which shall contain the following information:
 - a. The City Manager's Budget Message outlines proposed policies for the next fiscal year with explanations of any major changes from the previous years in expenditures and any major changes of proposed policy and a statement regarding the financial condition of the City.
 - b. An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
 - c. An itemized list of proposed expenditures for fund, department, and projects for the budget year, compared to actual expenditures of the last ended fiscal year, and estimated expenditures for the current year compared to the adopted budget. Analysis will provide identification of long-term costs in expenditures versus one-time expenditures, for the purpose of long-term budgetary stabilization and sustainability.
 - d. A description of all outstanding bonded indebtedness of the City.
 - e. A statement proposing capital expenditures deemed necessary during the next budget year including recommended provisions for financing and estimates of all future costs.
 - f. A list of capital projects which should be undertaken within the next five succeeding years.
3. The City Manager's budget should assume, for each fund, resources that are equal to, or exceed expenditures.
4. A public hearing shall be conducted before the City Council, allowing interested citizens to express their opinions concerning property tax rates and levy. The notice of hearing shall be published in the official newspaper of the City not less than 14 days before or more than 20 days before the hearing. (A.R.S. 42-17107)

5. Following the public hearing, the City Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least three days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote. If the City Council fails to adopt the budget, the City shall continue to operate under the existing budget until such time as the City Council adopts a budget for the ensuing fiscal year.
6. Upon final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the City Council shall constitute the official appropriations for the fiscal year.
7. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the City.

Basis of Accounting and Budgeting

GOVERNMENTAL FUNDS

FUND TYPE	ACCOUNTING BASIS	BUDGETING BASIS
General Fund	Modified Accrual	Modified Accrual
Capital Projects Funds	Modified Accrual	Modified Accrual
Special Revenue Funds	Modified Accrual	Modified Accrual
Debt Service Funds	Modified Accrual	Modified Accrual

Budgeting and Budgetary Control

The City Council formally adopts an annual budget for all operating funds. The statutory level of control at which expenditures may not exceed budget is at the total expenditure level. However, the City's internal adopted policy is that expenditures may not exceed budgets by departments within each fund, except for bond and grants-in-aid funds, which are exempted by statute. The City Code was amended to provide the City Manager with authority to transfer budget amounts between funds and departments, reclassify budget positions, and to amend the salary plan.

On June 3, 1980, the voters of Arizona approved an expenditure limitation for all governments. This limitation restricts the growth of expenditures to a percentage determined by population and inflation, with certain expenditures excluded from the limitation. Through a vote of the qualified electors, a government may permanently adjust its base limitation to increase its annual expenditure limitation. At the general election held November 2, 2004, the City of Maricopa voters approved a permanent adjustment of \$9,750,000 to the City's base limitation.

Financial Reporting

Following the conclusion of the fiscal year, the City's Finance Division and Administrative Services Department will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting and financial reporting standards established by the Governmental Accounting Standards Board (GASB). The document shall also satisfy the criteria of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting Program which includes the annual audit report prepared by independent, certified public accountants designated by the City Council.

The CAFR shall show the status of the City's finances on the basis of generally accepted accounting principles (GAAP) and presents both government-wide financial statements and fund financial statements.

FY20-21 BUDGET CALENDAR

Month	Activity
December 2019	City Manager and CIP Committee <ul style="list-style-type: none"> • Compile and evaluate new CIP projects • Prioritize CIP projects • Build financial capacity based on priorities
January 2020	Finance and Departments <ul style="list-style-type: none"> • Budget kick-off/training for departments
	City Council <ul style="list-style-type: none"> • Council retreat – strategic planning
February 2020	City Manager, Finance and Department Heads <ul style="list-style-type: none"> • Operating Budget Discussion
	City Manager and Finance <ul style="list-style-type: none"> • Preliminary revenue projections and recommended department targets
March 2020	Finance and Departments <ul style="list-style-type: none"> • Approved budget/target letters sent to departments
	City Manager and Finance <ul style="list-style-type: none"> • Update revenue projections based on property tax assessments
April 2020	Departments <ul style="list-style-type: none"> • Completed budget/targets inputted into MUNIS
	Budget and Finance Subcommittee, City Manager, Finance <ul style="list-style-type: none"> • Review of proposed City Manager operating and CIP budgets
	Finance <ul style="list-style-type: none"> • Preparation of tentative operating and CIP budget Due to Council 2 weeks before meeting
May 2020	City Council <ul style="list-style-type: none"> • Adopt tentative budget
	Finance <ul style="list-style-type: none"> • Post tentative budget on City website • Publish tentative budget in newspaper - second notice • Post final budget on City website
June 2020	City Council <ul style="list-style-type: none"> • Hearing for final budget adoption • Property tax ordinance introduced • *Final budget adoption* - Special meeting required
	Finance <ul style="list-style-type: none"> • Post final budget on City website
July 2020	City Council <ul style="list-style-type: none"> • Final adoption of property tax levies ordinances – roll call vote required if it is an increase in the levy amounts

Legend: ■ Operating Budget Process ■ Capital Improvement (CIP) Budget Process

KEY FISCAL MANAGEMENT PRACTICES

The City of Maricopa financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Arizona Revised Statutes for local governments and the City of Maricopa Code. These policies are intended to assist the City Council and City staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions. The annual budget is, in itself, a policy document.

The following formal policy statements are presented as principles that will govern the budget, accounting and financial reporting for Fiscal Year 2020.

Compliance with Fiscal Standards: The City of Maricopa budget process complies with Governmental Accounting Standards Board (GASB). The City will seek to again qualify for the annual Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award Program. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the City Council.

Modified Accrual Basis: Governmental funds use the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service resources are provided during the current year for payment of long-term debt principal and interest due early in the following year (not to exceed one month) and, therefore, the expenditures and related liabilities have been recognized. Compensated absences and claims and judgments are recorded only when payment is due. Property taxes, sales taxes, franchise taxes, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. Miscellaneous revenue is not susceptible to accrual because generally it is not measurable until received in cash. Deferred revenues arise when resources are received by the City before it has legal claim to them, as when grant monies are received prior to meeting all eligibility requirements imposed by the provider.

Fund Accounting: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City are governmental funds. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Governmental funds are used to account for the government's general government activities and include the General, Special Revenue and Capital Project funds for the City of Maricopa.

Balanced Budget: In accordance with the City's budget policies, the City shall adopt a balanced budget. A balanced budget means total budgetary expenditures shall be equal to or less than total financial resources available (revenues plus available fund balance). For financial planning purposes, the City now prepares a Comprehensive Financial Plan to initiate the annual budget process.

Comprehensive Financial Plan: Provides a five to ten-year perspective on the financial condition of the City's General Fund and any other appropriated funds deemed necessary.

Investment of Funds: The City's investment policy is to create a guide for the investment of City funds and to take advantage of resources not available to the City through the Local Government Investment Pool maintained by the Arizona State Treasurer's Office. The primary investment objectives of the City in order of priority are safety, liquidity, and optimal yield. Maricopa is a City that holds its financial health and integrity paramount.

Revenue Projection: All revenue projections shall be conservative, meaning numbers will be slightly underestimated to reduce the probability of a shortfall. Prior year trends, current economic conditions, and City population will be guiding factors in forecasting revenues.

Revenue Diversification: To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax can be a somewhat volatile, unpredictable source of revenue, the City will attempt to reduce its dependence on one-time sales tax revenue. Specifically, analysis will put a priority on identification of long-term trends in sales taxes versus one-time sales tax revenues, for the purpose of stabilization of sales tax revenue projections.

Revenue Stabilization Reserves: The City of Maricopa will maintain a revenue stabilization reserve at a level equal to 30% of the General Fund budgeted expenditures. Any funds in excess of this maximum will be available for capital projects and/or "one time only" General Fund expenditures as approved by the City Council. As a result of City Council action, the City Manager or his/her designee is authorized and empowered to assign fund balance to a specific purpose in accordance with, and in relation to City budget and financial policies. Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. Assigned fund balance amounts will be allocated as described below under General Fund Disaster Contingency Reserve. (Note: current policy states, "shall strive to maintain" a 30% fund balance).

Debt Service Fund: Is set up to receive dedicated revenue used to make principal and interest payments on City debt. It is used to account for the accumulation of resources and the payment of general obligation and special assessment debt principal, interest and related costs.

Capital Projects Funds: Are created to account for the purchase or construction of major capital facilities which are not financed by the general, enterprise, or special revenue funds. It is the City of Maricopa's policy that half of "one-time" resource inflows from construction-related activities be reserved for capital outlay purposes. The General Fund annual budget shall also include contingency funds equal to at least ten percent of budgeted expenditures in order to accommodate unplanned and unforeseen budgetary needs throughout the fiscal year.

Capital Improvement Plan (CIP): This is a public document that communicates timing and costs associated with constructing, staffing, maintaining, and operating publicly financed facilities and improvements typically with a total cost of \$25,000. Most often, capital expenditures that are less than \$25,000 are considered operating expenditures and are expended from the City's operating funds. The CIP encompasses projects anticipated into the indefinite future. All costs for the five-year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation. The Plan is reviewed and updated annually, with a target date set in December of each year or in conjunction with the operating budget. The Plan also serves as a foundation to the City's annual review of development fees and operating budgets to ensure that certain capital and operating costs are sufficiently covered and budgeted.

Capital Assets: Include land and improvements; water rights; buildings and improvements; infrastructure assets (e.g., roads, bridges, sidewalks, and similar items); vehicles; machinery and equipment; computers/software; and construction in progress, are reported in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$10,000 or more and an estimated useful life of more than one year. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the asset are not capitalized.

General Fund: This fund is used to account for all financial resources of the City, except those required to be accounted for in other funds.

General Fund Disaster Contingency Reserve: After calculating the 30% General Fund operating reserve and before the assignment of general fund balance the City of Maricopa will assign and maintain an emergency reserve equal to \$1 million. These reserved dollars will be used in the event of a "declared" emergency providing financial support for recovery efforts as directed by the City Council.

Fund Balance Classifications: Fund balances of the governmental funds are reported separately within classifications based on a hierarchy of the constraints placed on the use of those resources. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are non-spendable, restricted, and unrestricted, which includes committed, assigned, and unassigned fund balance classifications:

- **Non-spendable.** The non-spendable fund balance classification includes amounts that cannot be spent because they are not in spendable form, or are legally or contractually required to be maintained intact.
- **Restricted.** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
- **Committed.** The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action of the City Council. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts.
- **Assigned.** Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. As a result of City Council action, the City Manager or his/her designee is authorized and empowered to assign fund balance to a specific purpose in accordance with and in relation to City budget and financial policies. After calculating the 30% General Fund Operating Reserve, any General Fund surplus (net amount by which the fund balance is increased in that fiscal year) will be assigned as special reserve as limited by the total amount transferred into the General Fund through the annual indirect cost allocation if any. The surplus will be assigned as follows: 40% to streets maintenance, 15% assigned to economic development, 15% assigned to technology enhancement and 30% transferred to Asset Replacement Fund. The City Council reserves the right to transfer excess funds to other capital projects as determined.
- **Unassigned.** Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned.

Asset Replacement Fund: The City of Maricopa will maintain committed fund balance in the Asset Replacement Fund for the purchase of new and replacement vehicles and other capital assets. The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action of the Mayor and City Council. Those committed amounts cannot be used for any other purpose unless the Mayor and City Council removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. In addition to any funds transferred from the General Fund as described above, the fund will be supported by any receipts from the sale of used assets and further by any General Fund allocations. General Fund allocations will be calculated utilizing the annual asset depreciation expense, and allocated through a modified Fleet Allocation process. In cases where funds reserved in the Asset Replacement Fund for a particular asset to be replaced are insufficient to cover the entire cost of the asset, additional amounts will be expensed to the appropriate Operating Fund in that year. This is a new fund, and it may take several years before the fund is optimized.

Self-Insured Losses Reserve: After calculating the 30% General Fund operating reserve and before the assignment of general fund balance, the City of Maricopa will assign and maintain a self-insured losses reserve equal to \$1 million. These reserved dollars will be used for losses not covered under existing insurance programs.

De-obligation: In the event that an unplanned capital project is identified as a higher priority than a budget initially appropriated, the funded project list may be altered to take into account the new project. In this event, all projects will be reviewed and a new priority list established. Any project(s) that are removed from the current funded project list will have the attached funding source de-obligated and that funding source will be attached to the new project(s) and/or returned to the reserve. Further, when a capital project has been completed per the defined scope of the project, any unused funds will be de-obligated and returned to the reserve.

Compensated Absences: Vacation leave vests with the employee as it is earned. All employees may carry forward only the amount of vacation benefits allowed per the vesting schedule in the City of Maricopa Personnel Policies and Procedures. Upon termination or retirement, an employee will be compensated for accumulated vacation leave. Payment will be based upon the individual's rate of pay at termination or retirement. Upon death, the same benefits shall be paid to the employee's beneficiary. Sick leave benefits provided for ordinary sick pay are not vested with the employee. The current and long-term liabilities, including related benefits, for accumulated vacation leave are reported on the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee leave, resignations and retirements. Generally, resources from the General Fund are used to pay for compensated absences.

Pensions and Other Post Employment Benefits: For purposes of measuring the net pension and other post employment benefit (OPEB) assets and liabilities, related deferred outflows of resources and deferred inflows of resources, and related expenses, information about the pension and OPEB plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

FUND DESCRIPTIONS

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: The General Fund, Capital Projects Funds, the Debt Service Fund and Special Revenue Funds.

General Fund: The General Fund is used to account for all financial resources of the City except those required to be reported in other funds. The General Fund is the major operating fund of the City government and it accounts for the majority of City operations. The General Fund pays for police and fire protection, parks and recreation, community development and general City administration among other City functions. All other City funds are used to account for revenues which are restricted under federal, state, or local laws or generally accepted accounting principles.

Capital Projects Funds: These funds are used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays including the acquisition or replacement for capital assets including land, buildings, equipment and other improvements such as streets and roads.

- **Development Impact Fee Funds (DIF):** Development Impact Fees are fees assessed to new construction to fund infrastructure improvements required due to new growth. These fees are accumulated to construct specific improvements or portions of specific improvements of the municipality.
- **Parks Bond Fund:** This fund is used to account for the acquisition of land and equipment needed for development, construction and improvement of community parks and projects approved by voters.
- **General Governmental CIP Fund:** This fund is used to account for Capital Improvement Projects (CIP) expenditures supported by construction sales tax and other dedicated one-time funding resources.
- **General Government Bond Fund:** This fund is used to account for the construction of the City Complex project funded with anticipated annual appropriation of debt.
- **Capital Grants:** This fund is used to account for the receipts and expenditures of miscellaneous Federal, State, and Local grants awarded to the City for capital purposes.
- **Asset Replacement:** This fund is used for the purchase of new and replacement vehicles and other capital assets.
- **Land Acquisition:** This fund is used to account for the acquisition of the land for the purpose of enhancement or economic development for the betterment of the community.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Special Revenue Funds: Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- **Grants Fund (Federal and State):** Most grants that are awarded to the City require separate accounting from all other City activities and in separate funds. The grants budgeted are a combination of grants which have already been awarded to the City and grants which have been applied for and are pending notification of award.
- **Highway User Revenue Fund (HURF):** The major revenues of this fund are the City's share of State motor fuel tax revenues. These revenues are restricted by the State Constitution to be used solely for streets and highway purposes.
- **Local Road Maintenance Fund:** This fund accounts for revenue from developers to perform maintenance of roads associated with their developments.
- **County Road Tax Fund:** This fund accounts for the City's share of the County's 1/2 cent tax on fuel. These revenues are used to fund street and road maintenance projects.

FY20-21 BUDGET SUMMARY

Total Financial Resources

Fund	FY19-20 Budget	Estimated Fund Balances 7/1/2020	FY20-21 Budget Revenue/Sources	FY20-21 Total Funds Available	FY20-21 Adopted Budget/Uses
General Fund	\$48,336,095	\$43,609,294	\$55,738,624	\$99,347,918	\$55,654,025
Highway User Revenue Fund (HURF)	8,329,073	5,246,803	4,170,354	9,417,157	4,557,704
Copper Sky Recreation	-	-	-	-	-
Local Road Maintenance	-	-	-	-	-
Grants	7,800,000	711,081	7,500,000	8,211,081	7,500,000
County Road Tax	2,880,020	4,083,306	2,362,120	6,445,426	2,362,120
Debt Service Fund	4,006,161	12,537,413	2,910,721	15,448,134	15,438,134
Parks DIF Funds	1,294,004	3,754,296	798,400	4,552,696	1,530,000
Library DIF Funds	3,280,221	672,548	506,534	1,179,082	3,041,100
Public Safety Funds	-	504,303	878,000	1,382,303	631,202
Transportation DIF Funds	5,319,870	24,214,245	3,648,100	27,862,345	9,251,003
Parks Bond Fund	-	347,019	-	347,019	-
General Governmental CIP	5,398,323	7,378,967	823,100	8,202,067	12,249,343
Asset Replacement Fund	3,939,752	-	-	-	4,102,765
Grants CIP	15,070,799	272,537	7,236,093	7,508,630	7,508,630
Land Acquisition	-	-	410,335	410,335	1,000,000
Total	\$105,654,318	\$103,331,812	\$86,982,381	\$189,903,858	\$124,826,026

FY20-21 BUDGET SUMMARY

Summary by Revenue Source/Fund

Revenue Source	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
General Property Tax	11,704,000	\$12,544,974	13,730,060	13,730,060	14,419,154
Local Sales Tax	10,000,000	11,751,371	11,793,000	11,793,000	15,472,900
Franchise Taxes	1,250,000	1,157,624	1,149,600	1,072,923	1,043,800
Business Licenses	50,000	56,820	8,000	-	39,800
Permits	1,600,199	2,988,342	3,733,870	3,373,078	4,239,700
Intergovernmental Revenues	12,828,858	13,577,067	14,464,054	12,040,417	16,176,672
Public Safety Fees	31,800	113,619	63,000	108,643	76,050
Passport Fees	30,490	24,442	47,600	38,472	42,050
Development Services Fees	-	-	-	60,894	75,000
Recreational & Library Fees	437,834	736,285	2,022,167	1,403,868	1,777,000
Fines & Forfeitures	380,000	204,981	621,900	477,590	673,952
Investment Earnings	210,000	350,000	333,400	420,119	1,300,400
Other Miscellaneous	262,975	637,810	403,709	261,546	402,146
Total - General Fund	\$38,786,156	\$44,143,335	\$48,370,360	\$44,780,610	\$55,738,624
Highway User Revenue Fund (HURF)	3,647,173	3,151,329	5,782,822	3,309,184	4,170,354
Copper Sky Recreation	3,072,471	1,080,900	-	-	-
Local Road Maintenance	6,000	26,114	6,000	-	-
Grants	13,538,497	760,349	7,800,000	1,163,436	7,500,000
County Road Tax	1,216,000	1,958,791	1,042,800	2,060,467	2,362,120
Debt Service Fund	3,693,503	253,960	3,646,161	239,537	-
Parks DIF Funds	476,552	970,546	798,400	934,442	798,400
Library DIF Funds	729	14,238	637	5,143	506,534
Public Safety DIF	358,749	736,740	677,300	883,155	878,000
Transportation DIF Funds	1,442,686	3,553,658	2,898,100	3,251,652	3,648,100
Parks Bond Fund	-	-	-	-	-
General Governmental CIP	497,500	183,990	-	-	823,100
Asset Replacement Fund	-	-	2,349,771	-	-
Grants CIP	3,644,607	77,297	15,070,799	498,290	7,236,093
Land Acquisition	-	-	-	-	410,335
Total - Other Funds	\$31,594,467	\$12,767,912	\$40,072,790	\$12,345,306	\$28,333,036
Total - All Revenue Sources	\$70,380,623	\$56,911,247	\$88,443,150	\$57,125,916	\$84,071,660

FY20-21 BUDGET SUMMARY

Fund, Revenue, Expenditure and Transfer Summary

	General Fund	Special Revenue Funds	Capital Projects Funds	Debt Service Funds	Total
FUND BALANCE - July 1, 2020	\$43,609,294	\$10,041,190	\$37,143,915	\$12,537,413	\$103,331,812
REVENUES/TRANSFERS					
General Property Tax	14,419,154	-	-	2,910,721	17,329,875
Local Sales Tax	15,472,900	-	-	-	15,472,900
Franchise Taxes	1,043,800	-	-	-	1,043,800
Business Licenses	39,800	-	-	-	39,800
Development Permits	4,239,700	-	-	-	4,239,700
Intergovernmental	16,176,672	14,032,474	-	-	30,209,146
Public Safety Fees	76,050	-	-	-	76,050
Passport Fees	42,050	-	-	-	42,050
Recreational Fees	1,760,000	-	-	-	1,760,000
Library Fees	17,000	-	-	-	17,000
Fines & Forfeitures	673,952	-	-	-	673,952
Impact Fees	-	-	5,831,034	-	5,831,034
Investment Earnings	1,300,400	-	-	-	1,300,400
Land Acquisition Enhancement	-	-	410,335	-	410,335
Grants CIP	-	-	7,236,093	-	7,236,093
Other Entities' Participation	-	-	-	-	-
Other Miscellaneous	477,146	-	-	-	477,146
Transfers In	500,000	-	11,734,048	-	12,234,048
TOTAL - Revenues/Transfers In	56,238,624	14,032,474	25,211,510	2,910,721	98,393,329
TOTAL - Financial Resources Available	\$99,847,918	\$24,073,664	\$62,355,425	\$15,448,134	\$201,725,141

FY20-21 BUDGET SUMMARY

Fund, Revenue, Expenditure and Transfer Summary

	General Fund	Special Revenue Funds	Capital Projects Funds	Debt Service Funds	Total
EXPENDITURES					
Personnel Services	\$34,043,415	1,799,861	-	-	\$35,843,276
Professional and Technical	8,059,812	6,922,809	-	-	15,163,170
Purch. Property Services	2,627,642	-	-	-	135
Other Purchased Services	3,614,616	3,506,474	631,202	-	12,398,181
Fuel, Oil & Supplies	3,338,677	36,400	-	-	1,176,145
Capital Outlay	-	2,154,280	38,682,841	-	40,837,121
Contingency	3,969,864	-	-	-	3,969,864
Debt Service	-	-	-	15,438,134	15,438,134
Transfers Out	11,734,048	500,000	-	-	12,234,048
TOTAL - Expenditures/ Transfers Out	\$67,388,074	\$14,919,824	\$39,314,043	\$15,438,134	\$137,060,074
Fund Balance, June 30, 2021	\$32,459,845	\$9,216,738	\$23,119,812	\$(12,140,477)	\$52,655,918
Net Increase (Decrease) in Fund Balance	\$(11,149,449)	\$(887,350)	\$(14,102,533)	\$(12,527,413)	\$(38,666,745)
% Change	-25.6%	-8.8%	-38%	-99.9%	-37.4%
Fund Balance - % of FY20 Expenditures & Transfers Out	48.2%	61.8%	58.6%	0.1%	47.2%

FY20-21 BUDGET SUMMARY

Expenditure Summary by Fund/Category

Expenditure Category	FY17-18 Actual	FY18-19 Actual	FY 19-20 Budget	FY 19-20 Actuals	FY 20-21 Adopted
General Fund Expenditures					
Personnel Services	26,517,056	27,756,148	33,897,861	30,571,396	34,043,415
Professional and Technical	4,050,409	4,114,588	5,780,571	5,147,049	8,059,812
Purch. Property Services	2,792,758	77,148	2,141,096	38,947	2,627,642
Other Purchased Services	1,822,253	4,832,171	2,231,794	6,481,399	3,614,616
Fuel, Oil & Supplies	909,413	773,748	2,924,773	820,241	3,338,677
Capital Outlay	-	-	-	-	-
Contingency	2,300,000	1,388,400	1,360,000	1,143,328	3,969,864
Debt Service	-	-	-	-	-
Transfers Out	4,722,700	-	4,550,029	-	11,734,048
Total - General Fund	\$43,114,589	\$38,942,203	\$52,886,124	\$44,202,360	\$67,388,074
Other Funds Expenditures					
Personnel Services	4,645,597	2,950,303	1,760,002	1,153,403	1,799,861
Professional and Technical	7,210,617	1,442,720	8,845,159	943,453	6,922,809
Purchased Property Services	-	11,289	5,522,521	362	-
Other Purchased Services	7,291,695	1,317,886	506,553	5,463,309	4,137,676
Fuel, Oil & Supplies	496,794	320,371	2,797,250	472,201	36,400
Capital Outlay	24,659,362	3,356,108	33,880,577	22,269,000	40,837,121
Contingency	-	-	-	-	-
Debt Service	3,693,503	1,790,000	4,006,161	4,006,161	15,438,134
Transfers Out	670,000	-	2,800,000	-	500,000
Total - Other Funds	\$48,667,568	\$11,188,677	\$60,118,223	\$34,307,889	\$69,672,001
Total Expenditures					
Personnel Services	31,162,653	30,706,451	35,657,863	31,724,799	35,843,276
Professional and Technical	11,261,026	5,557,308	14,625,730	6,090,502	17,982,621
Purchased Property Services	2,792,758	88,437	7,663,617	39,309	2,627,642
Other Purchased Services	9,113,948	6,150,057	2,738,347	11,944,708	7,752,292
Fuel, Oil & Supplies	1,406,207	1,094,119	5,722,023	1,292,442	3,375,077
Capital Outlay	24,659,362	3,356,108	33,880,577	22,269,000	37,837,121
Contingency	2,300,000	1,388,400	1,360,000	1,143,328	3,969,864
Debt Service	3,693,503	1,790,000	4,006,161	4,006,161	15,438,134
Transfers Out	5,392,700	-	7,350,029	-	12,234,048
Total City Expenditures	\$91,782,157	\$50,130,880	\$113,004,347	\$78,510,249	\$137,060,075

FY20-21 BUDGET SUMMARY

Expenditure Summary by Department/Fund

Department / Fund	FY17-18 Actual	FY18-19 Actual	FY 19-20 Budget	FY 19-20 Actuals	FY 20-21 Adopted
General Fund					
Administrative Services	-	313,077	4,933,986	1,513,232	5,481,729
Mayor & Council	578,803	519,652	-	474,446	828,387
City Attorney	575,000	556,250	-	605,610	-
City Clerk	383,738	423,025	450,065	400,558	549,574
City Magistrate	522,488	465,943	591,308	526,264	576,000
City Manager	1,071,690	1,005,486	-	867,310	-
Human Resources	496,753	472,643	-	415,721	-
Economic Development	647,844	784,393	897,372	658,052	-
Executive Services	-	-	2,250,880	-	5,481,760
Finance	1,047,204	1,061,965	-	858,048	-
Information Technology	1,030,414	1,257,596	-	1,604,246	-
Subtotal General Government	\$6,353,934	\$6,860,030	\$9,123,611	\$7,923,487	\$12,917,450
Community Services					
Community Services Administration	353,527	377,134	1,214,116	1,092,704	1,199,759
Events	476,365	521,660	297,872	268,085	585,691
Library	649,081	618,179	745,670	671,102	875,285
Park Maintenance	698,889	-	-	-	-
Recreation	419,135	378,808	2,305,360	2,074,824	2,382,063
Subtotal Community Services	\$2,596,997	\$1,895,781	\$4,563,018	\$4,106,715	\$5,042,798
Economic and Community Development					
Development Services Administration	222,459	207,446	249,800	229,816	410,542
Building Services	904,027	932,018	710,310	653,485	677,082
Code Enforcement	97,443	94,732	-	214,792	408,035
Neighborhood Services	-	-	233,470	-	-
Permit Center	-	-	364,852	335,664	230,112
Planning & Zoning	335,890	311,164	302,007	277,847	423,152
Land Development	-	247,405	1,132,428	1,041,834	420,871
Animal Control	-	-	-	-	109,725
Transportation	247,590	-	-	-	-
Subtotal Development Services	\$1,807,409	\$1,792,765	\$2,992,867	\$2,753,438	\$2,679,519

FY20-21 BUDGET SUMMARY

Expenditure Summary by Department/Fund

Department / Fund	FY17-18 Actual	FY18-19 Actual	FY 19-20 Budget	FY 19-20 Actuals	FY 20-21 Adopted
Public Works/Services					
Public Works Administration	121,093	112,093	-	-	291,080
CIP Project Management	114,197	-	-	-	-
Engineering	355,220	-	-	-	-
Facilities Management	967,867	917,554	1,756,673	2,181,313	2,480,394
Infrastructure	-	472,636	8,138	10,105	308,624
Streets Maintenance (HURF)	-	-	-	-	-
Parks Maintenance	-	2,121,868	2,464,785	3,060,597	2,444,189
Fleet Services	155,860	228,552	281,880	350,018	1,512,352
Subtotal Public Works	\$1,714,237	\$3,852,703	\$4,511,476	\$5,602,033	\$7,036,639
Fire Department					
Fire Administration	311,048	325,994	396,479	345,872	804,926
Prevention	345,450	306,149	354,054	308,861	264,532
Fire Operations	8,356,527	8,248,271	9,045,041	7,890,508	8,401,947
Logistics	1,843,346	1,630,751	1,625,792	1,418,272	911,996
Subtotal Public Safety - Fire	\$10,856,371	\$10,511,165	\$11,421,366	\$9,963,513	\$10,383,401
Police Department					
Police Administration	953,248	911,905	1,152,529	1,029,273	1,211,156
Uniformed Services	7,877,101	8,081,914	8,265,181	7,381,273	8,377,149
Police Support Services	2,460,217	2,328,289	2,696,774	2,408,372	2,339,742
Subtotal Public Safety - Police	\$11,290,566	\$11,322,108	\$12,114,484	\$10,818,918	\$11,928,047
Non-Departmental					
Transfers out - General Fund	4,722,700	3,960,473	4,550,029	-	11,734,048
Subtotal Non-Departmental	8,495,075	6,668,119	8,159,302	3,034,253	17,400,219
Total - General Fund	\$43,114,589	\$42,902,671	\$52,886,124	\$44,202,357	\$67,388,073

FY20-21 BUDGET SUMMARY

Expenditure Summary by Department/Fund

Department / Fund	FY17-18 Actual	FY18-19 Actual	FY 19-20 Budget	FY 19-20 Actuals	FY 20-21 Adopted
ALL OTHER FUNDS					
Highway User Revenue Fund (HURF)	4,209,262	1,621,111	8,329,073	6,987,327	4,557,704
Copper Sky Recreation	4,915,191	2,322,685	-	-	-
Local Road Maintenance	147,460	47,186	-	-	-
Grants	13,538,497	2,249,506	7,800,000	961,393	7,500,000
County Road Tax	2,207,685	1,107,664	2,880,020	2,286,202	2,362,120
Debt Service	3,693,503	3,671,947	4,006,161	4,006,161	15,438,134
Parks DIF	254,620	49,021	1,294,004	1,294,004	1,530,000
Library DIF	13,000	-	3,280,221	639,121	3,041,100
Public Safety DIF	40,000	10,194	-	-	631,202
Transportation DIF	8,388,853	86,222	5,319,870	1,595,186	9,251,003
Asset Replacement	-	-	3,939,752	3,556,006	4,102,765
General Governmental CIP	6,944,890	1,860,973	5,398,323	3,799,279	12,249,343
Grants CIP	3,644,607	44,115	15,070,799	12,183,212	7,508,630
Land Acquisition	-	-	-	-	1,000,000
Subtotal	\$47,997,568	\$13,070,624	\$57,318,223	\$37,307,891	\$69,172,001
Transfers out - Highway Users Revenue Fund	500,000	750,000	1,800,000	-	500,000
Transfers out - Copper Sky	170,000	-	1,000,000	-	-
TOTAL - EXPENDITURES/ TRANSFERS	\$91,782,157	\$56,723,295	\$113,004,347	\$81,510,248	\$137,060,074

FY20-21 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY17-18	FY 18-19	FY19-20	FY20-21
Mayor & Council	8	4.36	4.36	5.5
Department Total	8	4.36	4.36	5.5
Administrative Services				
Administrative Services	0	0	4	2
Financial Services	10	10	9	8
Human Resources	4.5	10	10	10
Information Technology	5	7	5	6
Marketing & Communication	0	0	2	0
Risk Management	0	0	0	1
Department Total	19.5	27	30	27
City Attorney	0	0	0	0
City Clerk	5	4.75	4.75	4.75
City Magistrate	1	0.5	0.5	0.5
Economic Development	3	4	4	0
Department Total	9	9.25	9.25	5.25
Executive Services				
City Manager's Office	4	4	3	4
Communications & Marketing	1	1	1	0
Neighborhood Services	0	0	0	1
Department Total	5	5	4	5
Community Services				
Administration	4	3	6.75	8
Library	9.5	10.3	10.3	10.5
Recreation	10	9.5	46.84	27
Events	2	1.5	1.5	5
Department Total	25.5	24.3	65.39	50.5
Economic and Community Development				
Administration	1.5	1.5	1.5	4
Building Safety	10	11	6	6
Code Enforcement	1	1	2	3
Land Development	0	0	6	2.75
Permit Center	0	0	5	3
Planning & Zoning	3	3	3	4

FY20-21 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY17-18	FY 18-19	FY19-20	FY20-21
Transportation	1	0.8	1	0
Animal Control	0	0	0	1
Department Total	16.5	17.3	24.5	23.75
Public Works				
Administration	2	1	0	3.25
Park Maintenance	19	17.2	19.98	16.75
Infrastructure Systems	0	0	0	1.65
CIP Project Management	1	1	0	0
Engineering	2	2	0	0
Facilities Management	2	2	4	6
Fleet Management	1.5	1.5	2.48	7
Department Total	27.5	24.7	26.46	34.65
Fire Department				
Administration - Fire	3	2	3	2
Operations - Fire	58	63.6	63	63.5
Prevention	2	2	2	0
Support	4	4	4	5
Department Total	67	71.6	72	70.5
Police Department				
Office of the Chief	5	5	6	6
Support Services	9	21	22	23
Operations - Police	55	64	67	69.75
Department Total	69	90	95	98.75
GENERAL FUND TOTAL	247	273.51	330.96	320.9
ALL OTHER FUNDS				
Development Services	0.5	0.5	2.3	0.25
Community Services	0	0	11.5	0
Public Works	10	11	0	13.4
Highway User Revenue Fund	10.5	11.5	13.8	13.65
Executive Services	0.2	0.2	0.2	1
Fire Department	2.4	2.4	4	1.5
Police Department	3	9.6	3	6.25
Grants Fund	5.6	12.2	7.2	8.75

FY20-21 BUDGET SUMMARY

Authorized Positions by Department

DEPARTMENT	FY17-18	FY 18-19	FY19-20	FY20-21
Community Services				
Copper Sky Fund	60	16.5	0	0
TOTAL OTHER FUNDS	76.1	40.2	21	22.4
ALL FUNDS TOTAL	322.1	313.71	351.96	343.3

FY20-21 BUDGET SUMMARY

Capital Improvement Plan Summary

Highway User Revenue Fund	FY20-21
Contingency	\$200,000
Fuel Facility	\$390,000
Honeycutt Road Bridge approach repairs	\$200,000
ITS - Installation of fiber backbone - Honeycutt (Local Match Portion)	\$50,000
Mid-Block Crossings	\$7,344
Pershings Road, MCGH to Honeycutt Road	\$139,747
Small Sweeper	\$60,000
SR347 Sidewalk-Edison Pointe to Smith-Enke - GRANT LOCAL MATCH	\$13,371
SR347 Signal Synchronization	\$500,000
TOTAL	\$1,560,462

County Road Tax Fund	FY20-21
Intelligent Transportation System (MAG Fiber Optic)	\$104,141
MCG Highway Improvements	\$150,000
Pershings Road, MCGH to Honeycutt Road	\$339,677
TOTAL	\$593,818

Impact Fees - Library	FY20-21
Main Library Construction and Access Road	\$3,041,100
TOTAL	\$3,041,100

FY20-21 BUDGET SUMMARY

Capital Improvement Plan Summary

Impact Fees - Transportation	FY20-21
CMAQ Farrell and Porter	\$27,485
Contingency	\$200,000
East West Corridor	\$3,612,650
Signal- White & Parker and Honeycutt	\$765,302
Smith Enke & Chase to White and Parker	\$1,323,259
Bowlin Road Crossing	\$935,290
CMAQ Farrell and Porter	\$28,648
CMAQ Paving Anderson and Peters & Nall Roads	\$30,089
CMAQ Paving Anderson and Peters & Nall Roads	\$61,449
Contingency	\$200,000
Edison Road - 347 to Wilson	\$700,000
Signal- SR347 & MLK	\$600,000
Contingency	\$200,000
Palo Brea Pedestrian Crossing	\$26,831
Shea Way	\$540,000
TOTAL	\$9,251,003

Impact Fees - Parks	FY20-21
Contingency	\$200,000
Lake Parks Plan	\$1,300,000
Pacana Outdoor Fitness Center	\$30,000
TOTAL	\$1,530,000

Impact Fees - Fire	FY20-21
Fire Engine - Lease Purchase	\$631,202
TOTAL	\$631,202

FY20-21 BUDGET SUMMARY

Capital Improvement Plan Summary

General Government CIP	FY20-21
2 Cargo Van (will require additional staffing)	\$54,000
3 - Electronic Fingerprinting Machines	\$40,000
Contingency	\$975,000
Copper Sky parking lot paving	\$335,500
Dump Truck	\$148,099
Emergency Preemption	\$81,818
Energy Management	\$35,000
Fire Station Upgrade Softener Filter	\$70,000
Fleet HD Truck Lift	\$59,000
Fleet Mezzanine Construction	\$250,000
Heritage District Floodplain Improvements	\$100,000
Heritage Museum Remodel	\$80,000
Heritage Park	\$115,000
Heritage Park	\$71,000
Library Remodel	\$30,000
Mail Drop - Hathaway Avenue	\$96,800
Main Library Construction	\$6,047,896
Maricopa Station Site Improvements	\$130,000
MCG Hwy Median-Porter to Stone Gate	\$460,000
Mid-Block Crossings	\$100,000
Oil Dispenser	\$35,000
Pedestrian Overpass - Safe Routes Project	\$350,000
Pershings Road, MCGH to Honeycutt Road	\$180,000
Recreational Trailer	\$25,000
San Capistrano Reconstruction	\$480,000
Santa Cruz Wash Flood Control Solution	\$913,330
Signal at Stonegate Road and MCG	\$45,000
Smith Enke/ 347 Right Turn	\$20,000
SR347 North Entry (City Beautification)	\$500,000

FY20-21 BUDGET SUMMARY

Capital Improvement Plan Summary

Station 571 - Storage Unit/ NFPA Turnout Room	\$100,000
Storm Drain Master Plan	\$50,000
Streets Truck	\$60,000
Top Dresser	\$31,900
Waste Transfer Site Improvements	\$180,000
TOTAL	\$12,249,343

Asset Replacement	FY20-21
7 Patrol Vehicles	\$430,000
Contingency	\$200,000
FL80 Pumper	\$566,666
Land - Bowlin Plaza, LLC	\$884,060
Land - Revilo, LLC	\$320,000
Land - Thompson Thrift Development	\$730,293
Mower	\$82,500
NPR School Resource Officer	\$54,000
Police - Four (4) Ford Interceptors SUV	\$245,151
Type 6 Brush Truck	\$260,000
Vehicle for Crime Scene Investigators	\$110,000
Vehicle for Facilities Maintenance Tech	\$54,000
Vehicle for Police Officer	\$27,500
Water Truck Purchase	\$138,595
TOTAL	\$4,102,765

FY20-21 BUDGET SUMMARY

Capital Improvement Plan Summary

Grants	FY19-20
CMAQ Farrell and Porter	\$2,547,558
CMAQ Paving Anderson and Peters & Nall Roads	\$604,476
Grant Capacity	\$3,000,000
Heritage Park Renovation	\$178,937
ITS - Installation of fiber backbone - Honeycutt	\$850,720
Palo Brea Pedestrian Crossing	\$30,298
SR347 Sidewalk-Edison Pointe to Smith-Enke	\$296,641
TOTAL	\$7,508,630

Land Acquisition	FY19-20
Land Acquisition	\$1,000,000
TOTAL	\$1,000,000

Grand Total - Capital Improvement Plan	\$41,468,323
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REVENUE SUMMARY

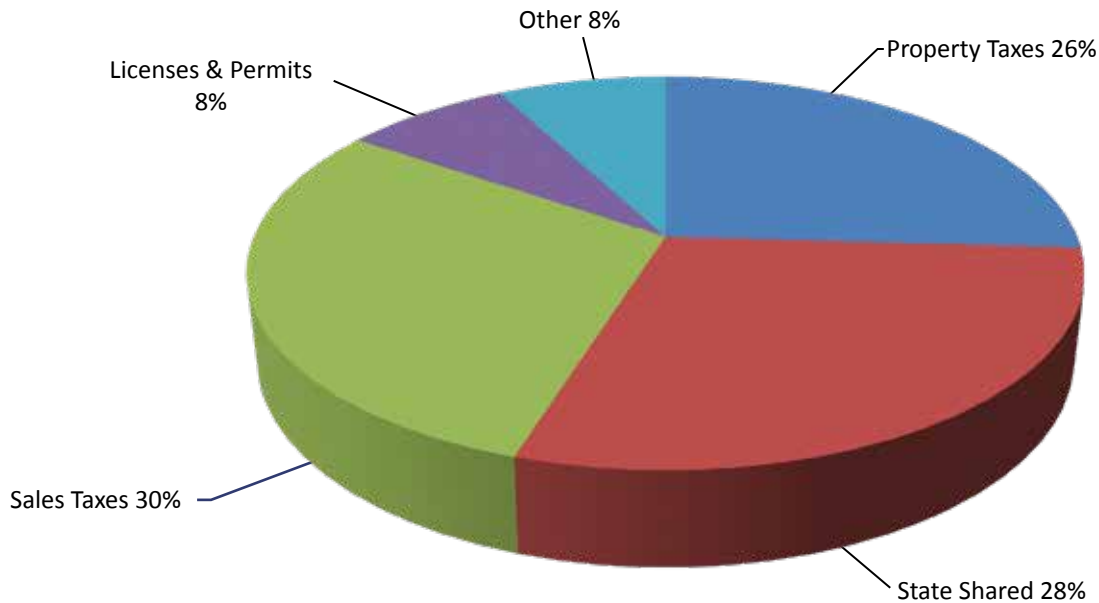
General Fund

The General Fund is the largest funding source in the City of Maricopa’s operating budget and is comprised of revenue generated from State share revenues, taxes, fines, licenses and fees. General Fund revenues for FY20-21 are estimated at \$55,738,624. In comparison to the FY19-20 budget, revenues are projected to increase by approximately \$7.3 million. This increase is largely attributable to increases in local sales tax, due to new construction, sales taxes and state share revenue.

The City has seen steady commercial development activity and a significant increase in residential activity. Commercial development activity projected for FY20-21 includes Copper Sky Commercial, which includes senior housing, multi-family housing and retail, The Oasis at The Wells multi-family units, Estrella Gin Business Park, and La Quinta Inn, Maricopa’s first hotel.

Revenue estimates are based on susceptibility to economic factors, current performance, economic drivers and indicators, and information received from State reports and other sources. The City receives a variety of other funding sources to finance operations.

The main components of the funds are displayed in the table and graph below.



General Fund Revenues	
Property Taxes	\$14,419,154
State Shared	\$16,176,672
Sales Taxes	\$16,516,700
Licenses & Permits	\$4,279,500
Other Revenues	\$4,346,598
	\$55,738,624

PROPERTY TAXES

The City's property tax is based on the assessed value of the property as determined by the Pinal County Assessor. Pinal County also bills, collects and distributes, to the City of Maricopa, all property taxes. Historical changes in total revenue collected have primarily been the result of new development.

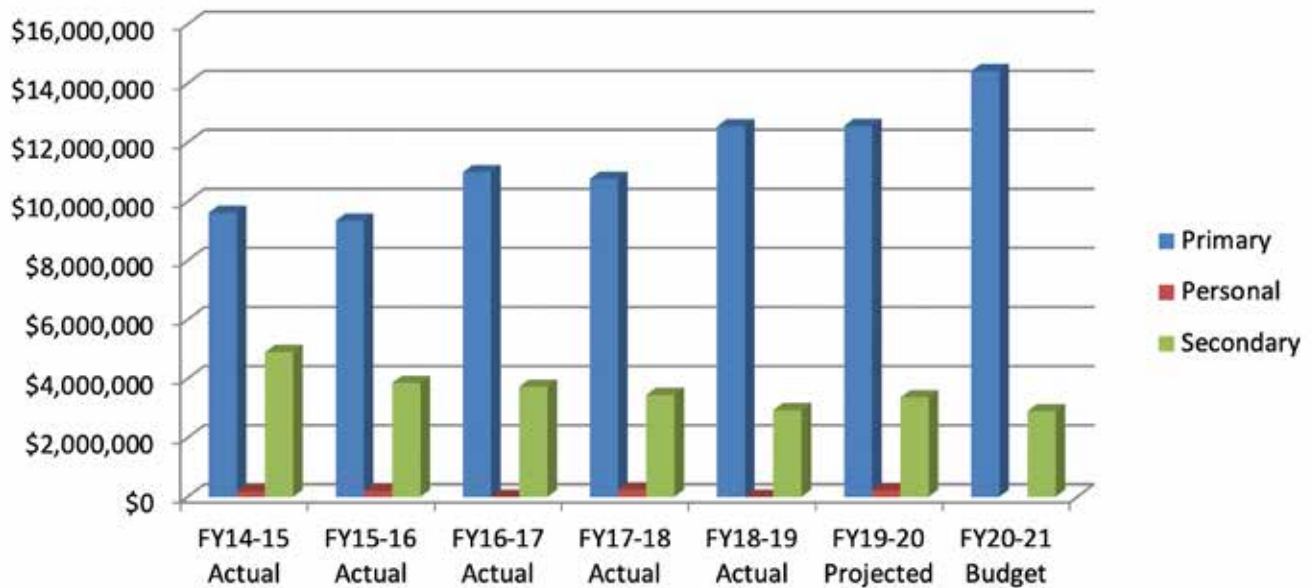
FY20-21 assessed valuations, used to determine the primary property tax, were provided by the Pinal County Assessor's Office.

Beginning with the 1980 tax year, property tax levies were divided into a primary property tax levy and a secondary tax levy. A secondary property tax may only be levied to pay the principal and interest charges on bonds issued by the City. The primary property tax levy is utilized for all other public purposes. There are no limits on the amount of a city's secondary property tax, but there are strict limits placed on the level of a city's primary property tax.

In November 2006, voters in the City of Maricopa approved a primary property tax to be used to enhance public safety funding. In November 2008, city voters approved a secondary property tax authorizing the City to sell bonds for parks and recreation projects. The primary levy is deposited in the General Fund and the secondary levy is deposited in the Debt Service Fund.

The property tax has also been one of the most stable sources of revenue, because it is not subject to the same fluctuations occasionally experienced with sales taxes.

Property Taxes



	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Primary	9,622,685	9,352,819	10,992,790	10,768,753	12,544,974	12,560,348	14,419,154
Personal	187,495	202,913	-	248,923	-	229,623	-
Secondary	4,905,235	3,857,921	3,732,776	3,455,983	2,941,920	3,369,129	2,910,721

STATE SHARED REVENUES

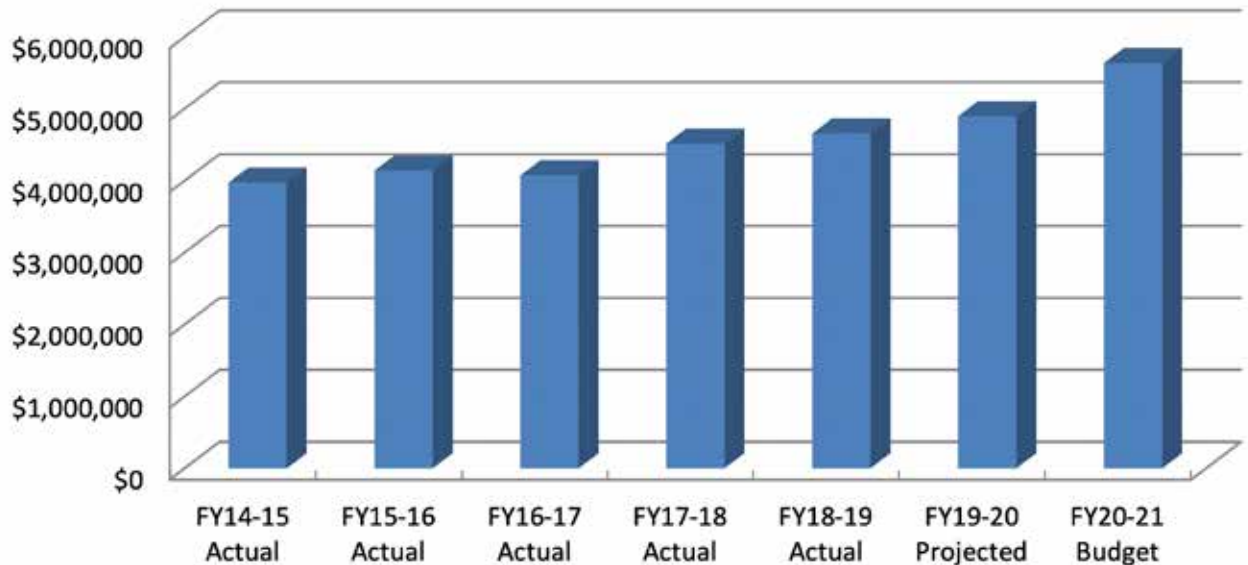
Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which passes funding through to Arizona municipalities from four state revenue sources. Since the shared revenues are based on population, the FY20-21 estimates provided to the City were based on the 2018 population estimates from the U.S. Census Bureau. The City's share of these revenues is projected to increase, due to the increase in Maricopa's population relative to the State population. The following are sources of State shared revenues that are deposited in the General Fund.

State Transaction Privilege Tax (sales tax)

The current rate of the state sales tax is 5.6% with a portion of the collections distributed to cities and towns. The distribution calculation for the 5.6% is based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census. This revenue may be expended for any municipal public purpose and is distributed on a monthly basis.

FY20-21 estimates were provided by the State of Arizona.

State Transaction Privilege Tax (Sales Tax)



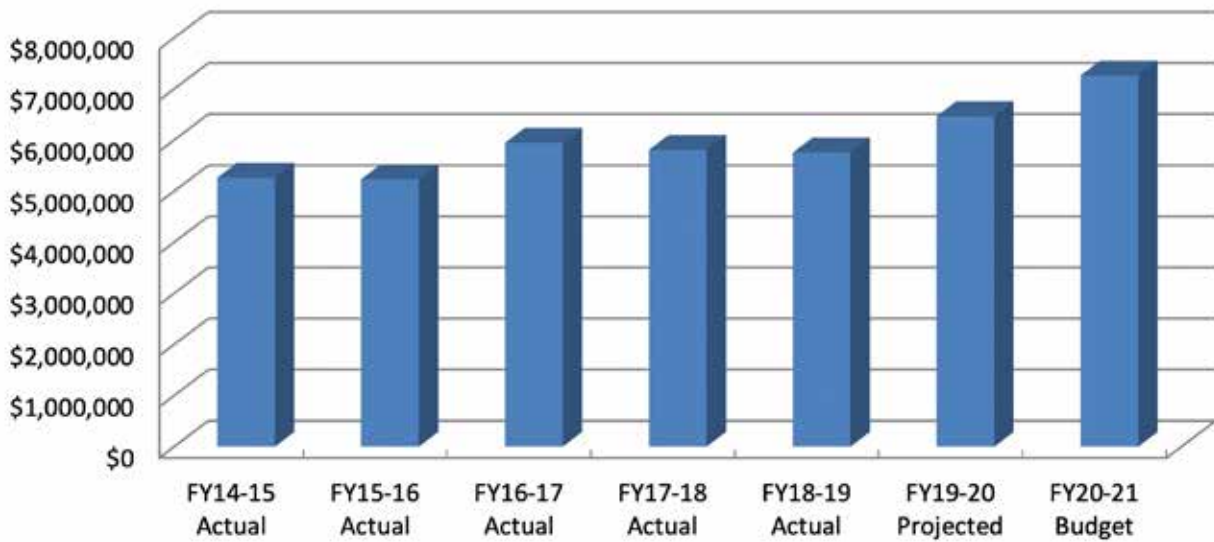
	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
State Trans Priv Tax (Sales Tax)	3,973,765	4,139,073	4,071,880	4,514,471	4,655,080	4,895,185	5,635,701

STATE INCOME TAX

A 1972 citizen’s initiative provided for giving the cities and towns a 15% share of the state income tax in return for the cities and towns not charging a local income. This source of money is commonly referred to as Urban Revenue Sharing, and is distributed with the same formula used for the State sales tax. Urban revenue sharing monies are distributed based on income tax collections from two years prior to the fiscal year in which the City actually receives the funding. This revenue is distributed to the Cities monthly and must be expended for a municipal public purpose.

FY 20-21 estimates were provided by the State of Arizona.

State Income Tax



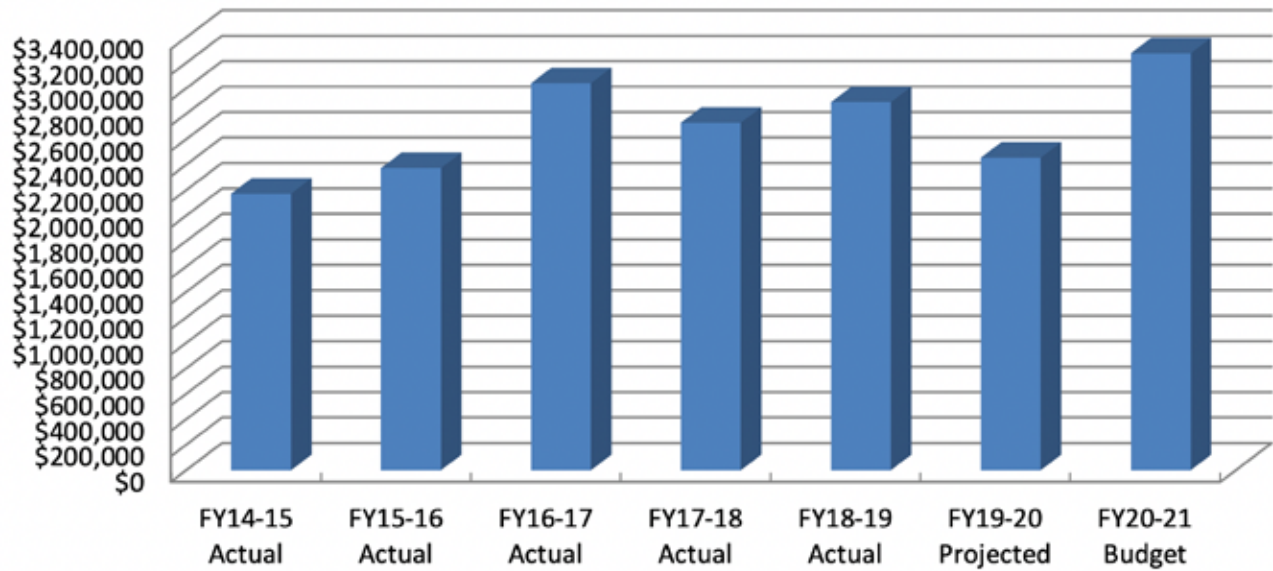
	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
State Income Tax	5,263,765	5,235,227	5,946,104	5,809,383	5,757,853	6,468,827	7,265,532

VEHICLE LICENSE TAX

The Arizona Constitution entitles cities and towns to receive a share of the money collected from tax payments for the registration of motor vehicles. (A percentage of the total revenue from this source is also deposited in the highway user revenue fund and the state highway fund.) These revenues are distributed on the basis of the population of a city or town in relation to the total incorporated population of the county.

FY 20-21 estimates were provided by the State of Arizona.

Vehicle License Tax



	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Vehicle License Tax	2,172,911	2,373,958	3,040,925	2,729,716	2,891,017	2,455,328	3,275,439

LOCAL REVENUES

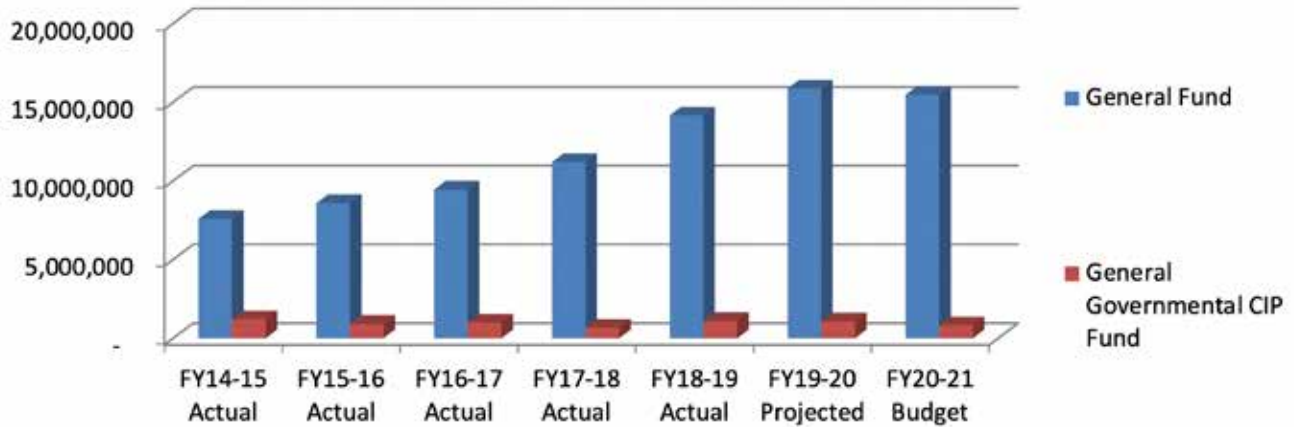
Transaction Privilege (Sales) Tax

The Transaction Privilege Tax (Sales) is factored on the sale of goods and various business activities. Economic activity, especially in the area of construction and retail sales, has a direct effect on collections as such collections have increased in the last few years due to economic upturn and increased construction activity. This revenue may be expended for any municipal public purpose.

Use Tax

Another revenue source which has been used more in recent years is the use tax. Essentially, a use tax is an excise tax on the use or consumption of tangible personal property that is purchased without payment of a municipal tax to any city or town. FY20-21 estimates are based on annual trend estimates for retail/other sales tax.

Local Transaction Privilege (Sales) Tax



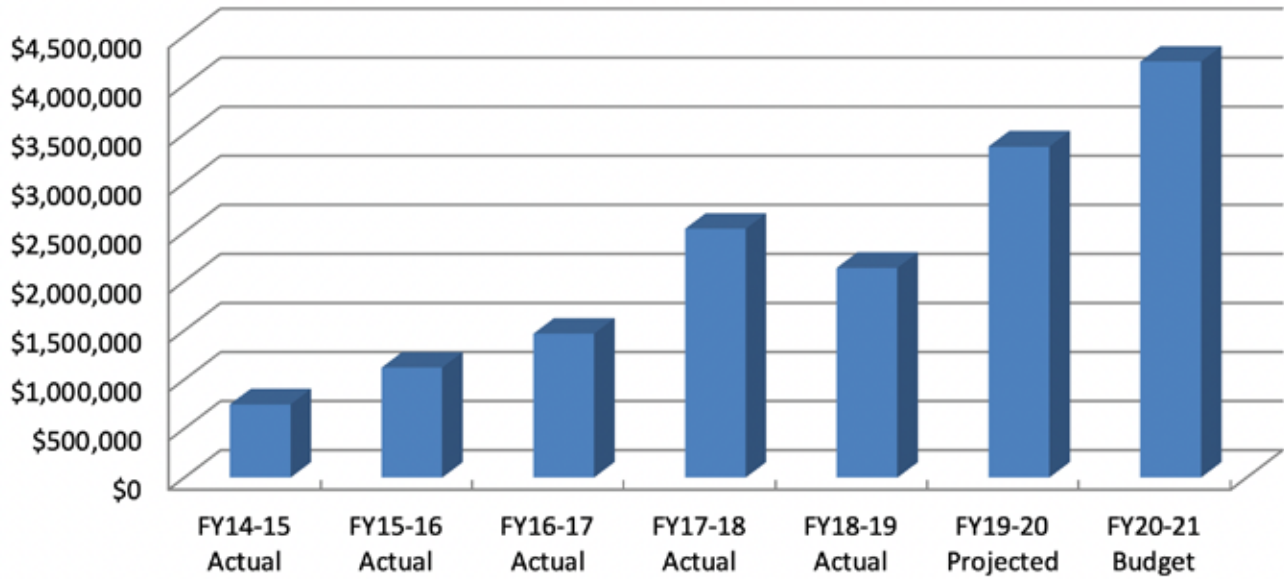
	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
General Fund	7,580,110	8,584,686	9,445,692	11,194,657	14,161,420	15,875,956	15,472,900
General Governmental CIP Fund	1,211,169	911,959	1,003,017	674,050	1,103,300	1,072,923	823,100

PERMIT FEES

Revenues from this source include fees collected from building permits, zoning permits and a variety of other programs.

FY20-21 estimates are based on trends from previous year's averages with adjustments for existing economic conditions.

Permit Fees



	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Permit Fees	747,242	1,123,534	1,467,659	2,535,211	2,137,397	3,373,078	4,239,700

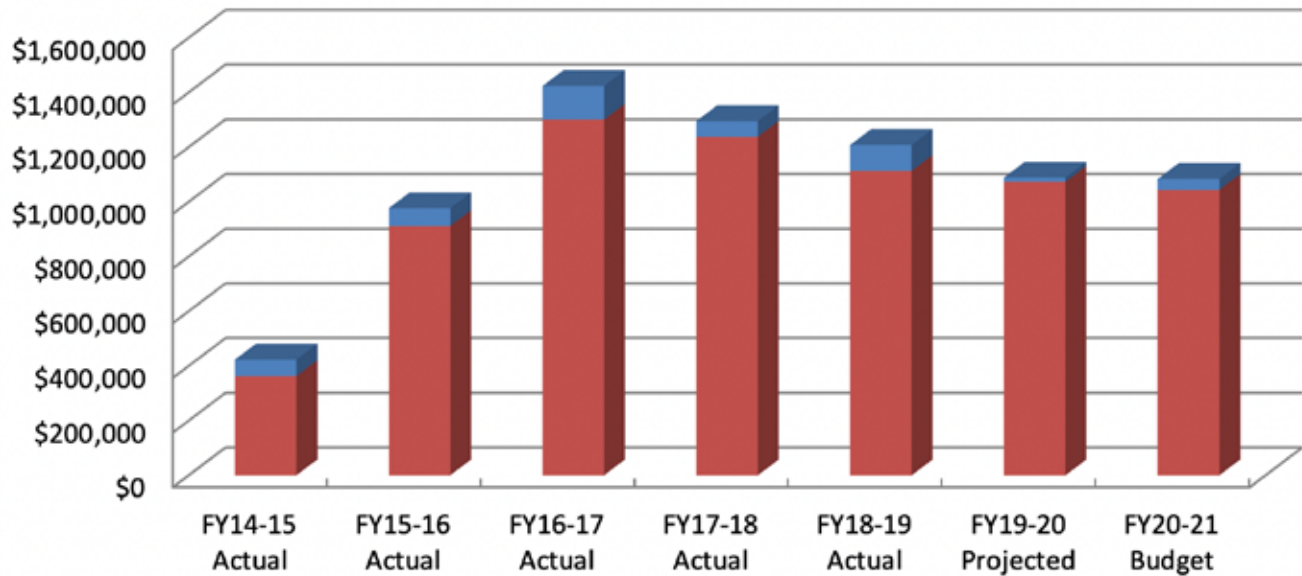
BUSINESS REGISTRY

The business registry fee is replacing the business licenses fee the City collected in prior years. The new Business Registration Program energizes the City's economy with smart, business-friendly initiatives and offers an invaluable toolkit for the business owner. The fee associated with the program is lower, and the registration process easier, which makes it very attractive to businesses.

FRANCHISE FEES

Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city or town's streets in the distribution of utility services. The City of Maricopa has several franchise agreements with various communications providers in the area as well as some utilities serving Maricopa. FY20-21 estimates are based on trends from previous year's averages with adjustments for existing economic conditions.

Business Licenses/Registry and Franchise Fees



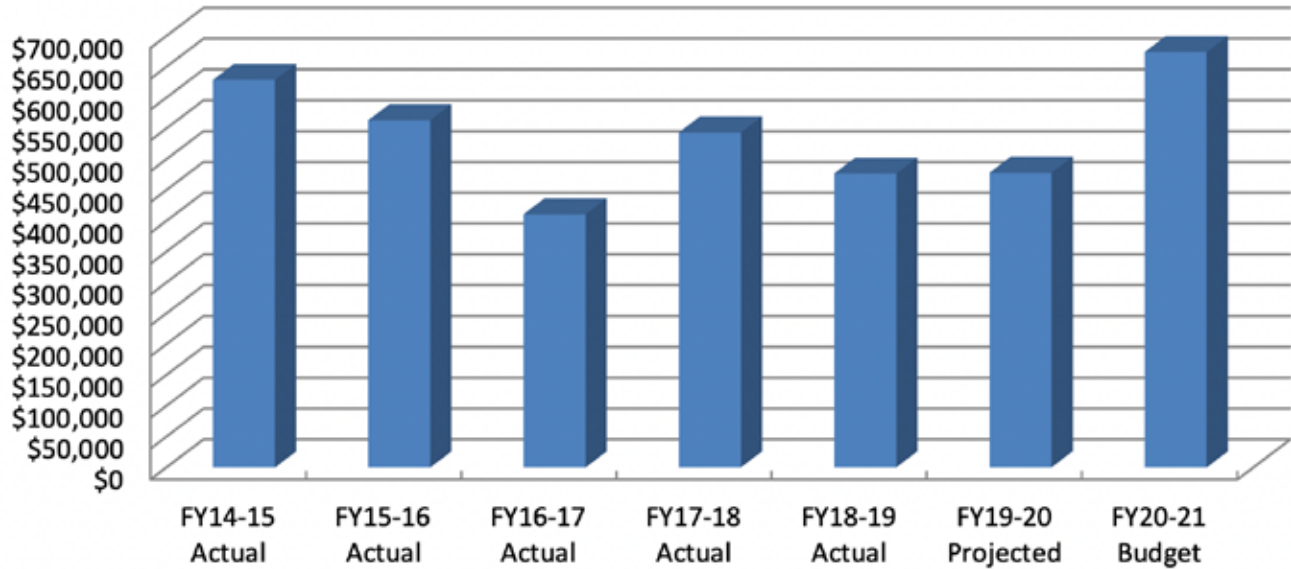
	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Business Licenses	60,230	65,282	123,168	56,930	94,700	15,993	39,800
Franchise Fees	362,791	911,356	1,300,307	1,238,325	1,113,100	1,072,923	1,043,800

MAGISTRATE COURT FINES

This revenue source is derived from traffic violations and other fines paid for the violation of municipal ordinances. The courts, counties, cities and towns have the authority to contract with the Motor Vehicle Division to require payment of traffic fines, sanctions and penalties that total in excess of \$200 prior to the renewal of automobile registrations.

FY20-21 estimates are based on current levels of activities.

Magistrate Court Fines



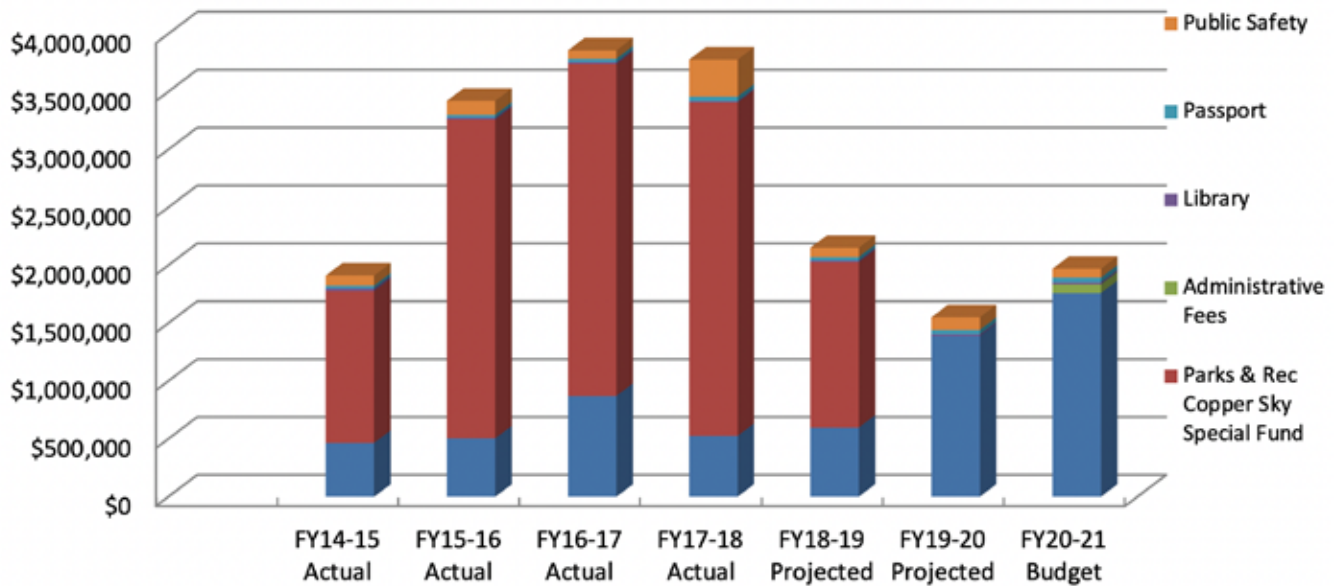
	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Magistrate Court Fees	628,782	563,453	410,870	543,443	476,700	477,950	673,952

USER FEES

User fees are collected from residents for the use of certain city and town facilities or services. The City of Maricopa charges user fees for parks and recreation activities, passport processing, credit card convenience fee, transit services, and public safety hearings. These services will continue to grow with the City's growth in population and the expansion of programs offered to citizens.

FY20-21 estimates are based on current levels of activities

User Fees



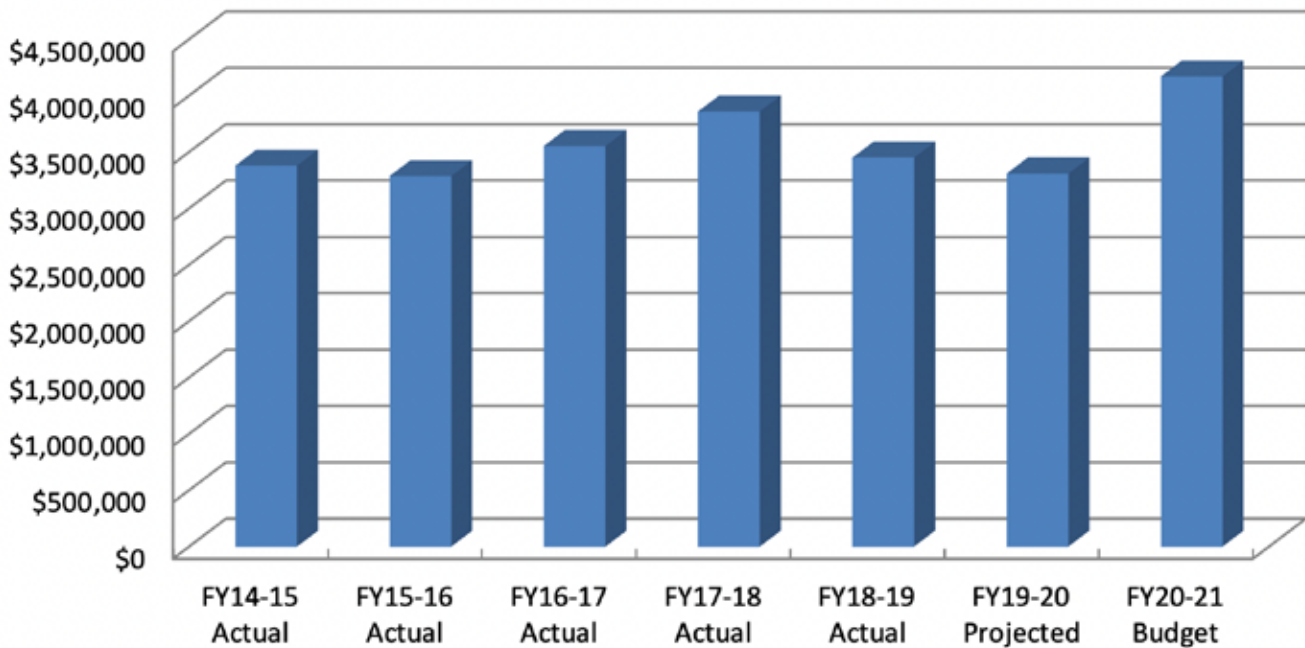
	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Parks & Rec	466,111	505,444	871,783	525,661	597,500	1,387,214	1,760,000
Parks & Rec Copper Sky Special Fund	1,311,699	2,753,265	2,866,770	2,880,298	1,427,600	-	-
Administrative Fees	-	-	-	-	-	-	75,000
Library	21,916	16,044	15,966	11,205	14,800	16,654	17,000
Passport	26,358	27,487	31,485	40,613	31,800	38,472	42,050
Public Safety	85,470	118,772	71,440	318,775	79,000	108,643	76,050

HIGHWAY USER REVENUE FUND

This revenue source is commonly referred to as the gasoline tax; however, there are a number of additional transportation related fees including a portion of vehicle license taxes which are placed in the Highway User Revenue Fund. Cities and towns receive 27.5% of the highway user revenues. One-half of the monies which a city or town receives under this formula is distributed on the basis of the municipality's population in relation to all incorporated cities and towns in the State according to the decennial census. The remaining half of highway user monies is allocated on the basis of "county of origin" of gasoline sales and the relation of a municipality's population to all incorporated cities and towns in the county. The intent of the distribution formula is to spread a portion of HURF monies across the state solely on the basis of population while the remaining HURF monies flow to those areas in the state with the highest gasoline and other fuel sales. The City's share of these revenues has increased, due to the increase in Maricopa's population relative to the state and county population.

FY20-21 estimates were provided by the State of Arizona.

Highway User Revenue Fund



	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
HURF	3,379,538	3,287,130	3,554,016	3,860,286	3,450,264	3,309,184	4,170,354

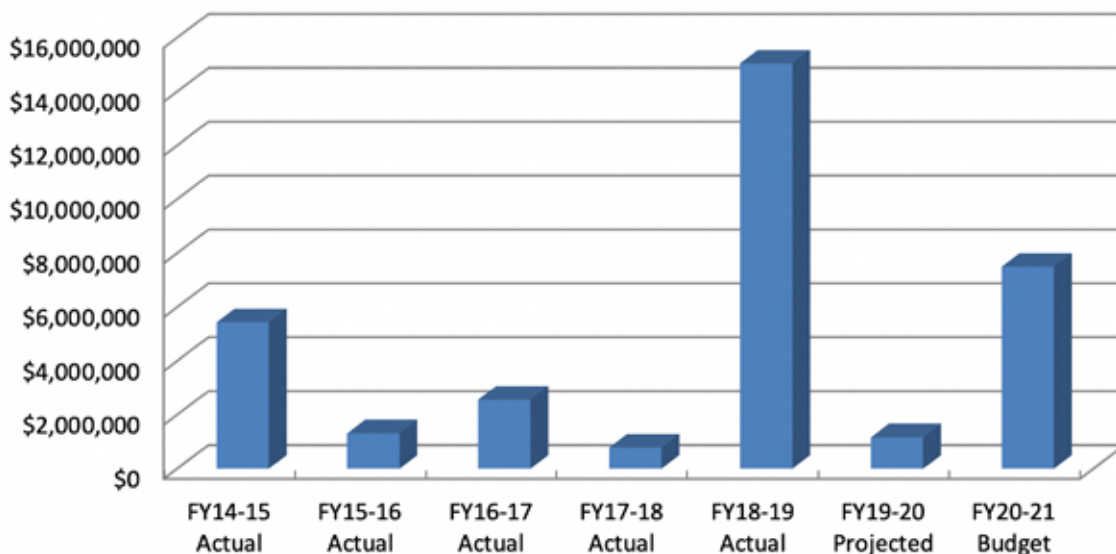
GRANTS

This revenue source consists of federal, state and local grants. With the condition of the recent economy, most assistance is available from the Federal level, with some state grants still available. The amount of assistance, the type of programs and projects for which the money can be expended from other sources are constantly changing. Revenues from grants can vary widely from year to year depending on the funds available for distribution and the number of competing jurisdictions. Summarized below are the two general categories of federal grant revenue sources which remain.

- **Block Grant Programs:** A block grant program, in theory, is designed to fund various Federal programs within a broadly defined area. An example of a block grant program is the Community Development Block Grant program (CDBG). This particular block grant program is designed to fund a variety of housing, public works and physical construction projects. A portion of the CDBG program is directed to smaller cities and towns whereby the State allocates community development monies to cities and towns with populations of less than 50,000 persons. This is not an entitlement program, cities and towns must apply to receive these grants. In most areas, the council of governments receives the applications and determines the allocation from this program.
- **Discretionary Grants:** Discretionary grants are special federal and state appropriations of money to fund specific projects of a definite limitation and scope. For example, a federal grant to fund the construction of a wastewater treatment facility would be a discretionary grant, since the construction of this facility would have the limited use and scope of "wastewater treatment." Discretionary grants are usually awarded within a strict framework of guidelines governing this single purpose program and cities and towns must meet these specific guideline requirements. Securing a discretionary grant also involves competition between various levels of government. At one point in time, discretionary grants were more prevalent; however, this source of funding has become very limited in recent years.

FY20-21 estimates are based on all possible grants for the fiscal year. The projected increase in FY2021 revenues is primarily due to an increase in grant opportunities.

Grant Revenue



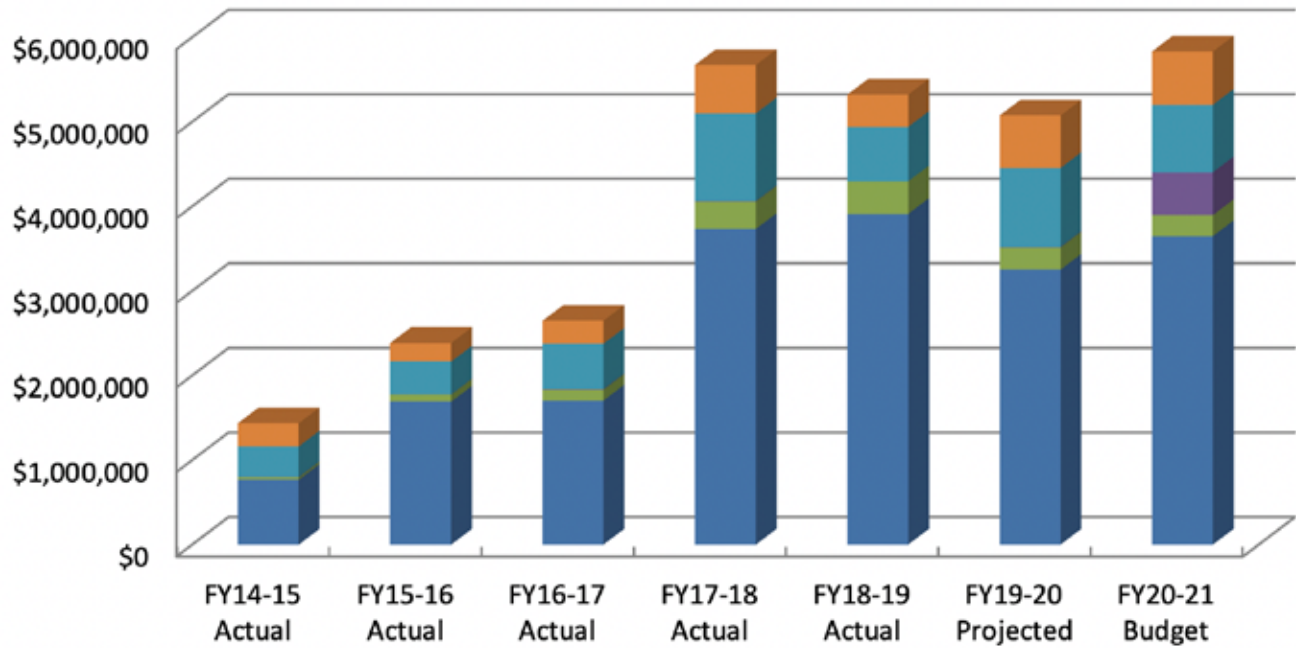
	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Grants	5,433,113	1,317,254	2,562,180	783,061	15,039,436	1,163,436	7,500,000

DEVELOPMENT (IMPACT) FEES

Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area. City of Maricopa adopted Development Impact Fees September 2005 and started collections November 2005. Fees were revised in December 2010, and state legislation passed in 2011 restricted the types of projects that could be funded with development fees. The most recent Development Impact Fee study was approved February of 2020.

FY20-21 estimates are based on current levels of activities

Development Impact Fee Collections



	FY14-15 Actual	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Actual	FY19-20 Projected	FY20-21 Budget
Transportation	767,395	1,690,502	1,704,418	3,733,515	3,910,500	3,251,652	3,648,100
General Government	-	-	-	-	-	-	-
Public Safety/Police	28,352	83,616	128,169	323,923	385,000	263,352	248,300
Library	4,641	2,513	5,588	4,447	17	5,143	506,534
Park	361,189	388,596	538,310	1,038,373	644,000	934,442	798,400
Fire	274,422	219,581	271,200	571,628	382,000	619,803	629,700



GENERAL FUND

The following section contains the FY20-21 budget divided into departmental and divisional sections. Included are descriptions of each work unit, comparisons to previous fiscal years, and authorized positions.



GENERAL FUND

MAYOR AND COUNCIL

Department at a Glance:

FY 20-21

Total Budget:

\$828,387

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Mayor and City Council are elected at large on a nonpartisan ballot every four years. The City Council is elected on a rotating basis, with three seats up for election every two years. There are no term limits for the Mayor or City Council members.

The City Council is responsible for setting public policy, approving the City's annual budget, entering agreements, providing executive leadership, making planning and development decisions and adopting new codes and ordinances.

FY2021 BUDGET

Mayor & Council

Summary by Category | Cost Center #: 10011111 | Old Cost Center #: 10011711

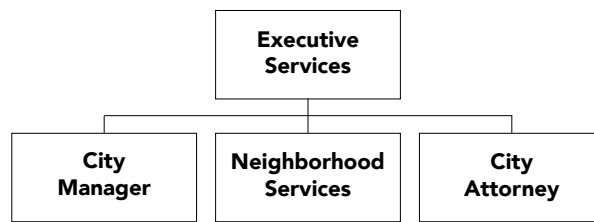
EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	321,528	300,549	315,208	272,704	488,067
Professional and Technical	11,226	19,580	25,000	21,628	206,222
Purchased Property Services	-	-	-	-	-
Other Purchased Services	194,253	197,744	206,184	178,386	132,098
Supplies	1,633	1,780	2,000	1,730	2,000
Capital Outlay	-	-	-	-	-
Division Totals	\$528,640	\$519,652	\$548,392	\$474,448	\$828,387

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Mayor	1	0.48	0.48	0.48	0.50
Vice Mayor	1	0.48	0.48	0.48	0.50
City Council	5	2.40	2.40	2.40	2.50
Intergovernmental Affairs Director	-	-	-	-	1
Executive Assistant	1	1	1	1	1
Division Totals	8	4.36	4.36	4.36	5.50



GENERAL FUND

EXECUTIVE SERVICES



Department at a Glance:
FY 20-21

City Manager:
4,504,539

City Attorney:
\$735,000

Neighborhood Services:
\$242,221

Total Budget:
\$5,481,760

Location:
City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The City Manager, as the chief administrative officer of the city, is responsible for executing the policies of the City Council and has the responsibility of overseeing the City's operations and service delivery. The office provides management direction and leadership for the organization while aligning service delivery with community needs, Council priorities, and organizational goals.

FY2021 BUDGET

Executive Services - City Manager

Summary by Category | Cost Center #: 10011715

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	680,933	702,671	674,179	583,271	514,586
Professional and Technical	293,408	218,256	273,716	236,806	1,248,088
Purchased Property Services	-	-	-	-	-
Other Purchased Services	52,432	79,847	52,593	45,501	129,001
Supplies	5,046	4,713	2,000	1,730	3,000
Capital Outlay	-	-	-	-	-
Contingency	-	-	-	-	2,609,864
Division Totals	\$1,031,819	\$1,005,486	\$1,002,488	\$867,308	\$4,504,539

Position Classifications/ FTE	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
City Manager	1	1	1	1	1
Assistant to the City Manager	1	-	1	1	1
Deputy City Manager	-	-	-	-	1
Administrative Assistant	-	-	-	-	1
Public Information Officer	-	1	-	-	-
Web and Media Services Manager	-	-	-	-	-
Executive Assistant	1	1	1	-	-
Financial Analyst	-	1	1	1	-
Intergovernmental Affairs Director	1	-	1	1	-
Division Totals	4	4	5	4	4

CITY ATTORNEY

Division at a Glance:

FY 20-21

Total Budget:

\$735,000

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The City Attorney's Office provides legal service, advice and representation to the Mayor, City Council, City Manager, City departments, and City boards and commissions. The City Attorney works closely with the City Manager and his staff to carry out the City Council's goals.

FY2021 BUDGET

Executive Services - City Attorney

Summary by Category | Cost Center #: 10011714

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	613,609	556,250	700,000	605,610	735,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$613,609	\$556,250	\$700,000	\$605,610	\$735,000

NEIGHBORHOOD SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$242,221

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Neighborhood Services primary function is to improve the quality of life in neighborhoods by spurring grassroots outreach to encourage community and civic engagement. Additionally, Neighborhood Services, oversees the functions of local transit through the COMET Dial-a-Ride program and the COMET circular. The transit system is available to all residents and visitors in the City of Maricopa. The five-mile deviation service provided through the circular, allows for easy access to many neighborhoods, retail shops, grocery stores, pharmacies, Ak-Chin Indian Community, Copper Sky Recreation Center, Library, medical centers, and other great services within the City.

FY2021 BUDGET

Executive Services - Neighborhood Services

Summary by Category | Cost Center: #10011717

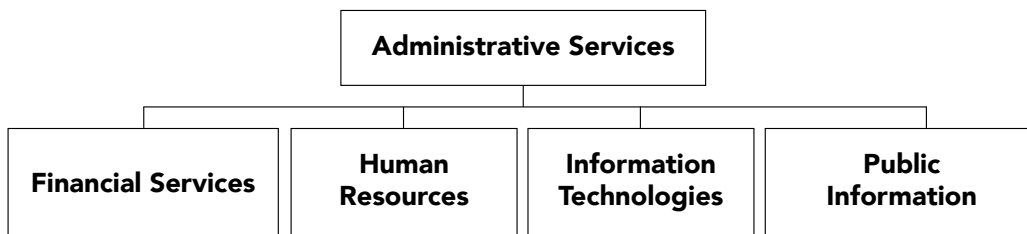
EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	74,607
Professional and Technical	-	-	-	-	152,113
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	15,501
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	-	-	-	-	\$242,221

Position Classifications/ FTE	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Revitalization and Transit Coordinator	-	-	-	1	0.50
Account Clerk	-	-	-	1	0.50
Division Totals	-	-	-	2	1



GENERAL FUND

ADMINISTRATIVE SERVICES



Department at a Glance:

FY 20-21

Administration:

\$307,207

Financial Services:

\$1,047,856

Human Resources:

\$611,134

Risk and Safety:

\$1,139,628

Information Technologies:

\$2,375,904

Total Budget:

\$5,481,729

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Administrative Services Department provides support services to the City's operational departments.

FY2021 BUDGET

Administrative Services

Summary by Category | Cost Center: #10011515

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	245,436	488,133	462,151	86,928
Professional and Technical	-	36,852	264,810	250,715	100,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	24,258	618,950	586,005	77,529
Supplies	-	6,531	32,507	30,777	42,750
Capital Outlay	-	-	-	-	-
Division Totals	-	\$313,077	\$1,404,400	\$1,329,648	\$307,207

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Administrative Services Director	-	1	1	-	-
Administrative Coordinator	-	-	-	-	1
Business System Analyst	-	1	1	-	-
Management Analyst	-	1	1	1	1
Risk and Safety Manager	-	-	1	1	-
Division Totals	-	3	4	2	2

HUMAN RESOURCES

Division at a Glance:

FY 20-21

Total Budget:

\$611,134

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Human Resources Division works as a strategic partner with the City of Maricopa leadership team to improve processes, align policies and training with the City's ethical principles, and values, and maintain a high level of mutual trust and respect.

FY2021 BUDGET

Administrative Services - Human Resources

Summary by Category | Cost Center: #10011555

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	409,619	409,142	403,089	381,634	540,030
Professional and Technical	36,657	25,410	22,050	20,876	44,080
Purchased Property Services	-	-	-	-	-
Other Purchased Services	32,047	30,793	41,963	39,729	27,024
Supplies	8,322	7,298	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$486,645	\$472,643	\$467,102	\$442,239	\$611,134

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Director of Human Resources	1	-	-	-	-
Human Resources Manager	1	1	1	1	-
Chief Human Resources Officer	-	-	-	-	1
Senior HR Analyst	1	-	-	-	1
HR Analyst	1	2	2	2	1
Benefit and Leave Coordinator	-	-	-	-	1
Payroll Specialist	-	-	-	-	1
HR Specialist	-	-	-	-	1
Customer Service Representative	1	1	1	1	-
HR Interns	-	6	6	6	3
Division Totals	4.5	10.0	10.0	10.0	9.0

RISK AND SAFETY

Division at a Glance:

FY 20-21

Total Budget:

\$1,139,628

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Risk and Safety provides a systematic risk management approach for the City of Maricopa. Risk & Safety evaluates all work sites and provides a balance of safety guidelines, requirements, and training to keep our employees safe while reducing the City's liability. Risk management also protects the City's assets to proactively avoid losses for the City.

FY2021 BUDGET

Administrative Services - Risk and Safety

Summary by Category | Cost Center: #10011556

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	112,110
Professional and Technical	-	-	-	-	19,637
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	1,007,881
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	-	-	-	-	\$1,139,628

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Risk and Safety Administrator	-	-	-	-	1
Division Totals	-	-	-	-	1

FINANCIAL SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$1,047,856

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Financial Services Division ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining high quality standards, reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability.

FY2021 BUDGET

Administrative Services - Finance Division

Summary by Category | Cost Center: #10011513

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	847,872	932,341	831,771	787,498	848,625
Professional and Technical	187,051	105,421	103,450	97,944	164,350
Purchased Property Services	-	-	-	-	-
Other Purchased Services	18,025	16,363	28,877	27,340	34,881
Supplies	4,416	7,840	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$1,057,365	\$1,061,965	\$964,098	\$912,782	\$1,047,856

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Finance Director	1	-	-	-	-
Chief Financial Officer	-	-	-	-	1
Financial Services Manager	-	1	1	1	1
Budget Manager	-	-	-	-	1
Grants Manager	1	1	1	1	-
Finance & Budget Manager	1	-	-	-	-
Budget and Process Analyst	-	-	-	-	1
Accounting/Payroll Specialist II	1	1	1	1	-
Purchasing Manager	1	1	1	-	-
Purchasing Coordinator	1	-	-	-	-
Senior Accountant	-	1	1	1	1
Accountant I	2	1	1	1	1
Accountant II	-	1	1	1	-
Accounting Spec list II/ Accounts Payable Clerk	1	1	1	1	1
Accounting Specialist II/ Administrative Assistant	1	1	1	1	1
Accounting Specialist I/ Account clerk	-	1	-	-	-
Division Totals	10	10	9	8	8

INFORMATION TECHNOLOGY

Division at a Glance:

FY 20-21

Total Budget:

\$2,375,904

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Information Technology Division coordinates a City-wide technology infrastructure to ensure that accurate and timely information is provided to citizens, elected officials, management, and staff.

FY2021 BUDGET

Administrative Services - Information Technology

Summary by Category | Cost Center: #10011554

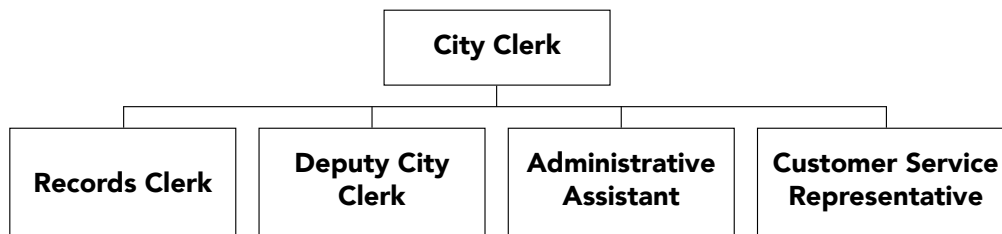
EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	479,618	702,658	608,518	576,128	757,700
Professional and Technical	417,349	398,293	1,045,250	989,614	115,631
Purchased Property Services	-	-	-	-	-
Other Purchased Services	58,225	19,897	22,356	21,166	1,471,990
Supplies	16,847	136,749	126,400	119,672	30,583
Capital Outlay	-	-	-	-	-
Division Totals	\$972,039	\$1,257,596	\$1,802,524	\$1,706,580	\$2,375,904

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Chief Information Officer	1	-	-	-	1
IT Manager	-	1	1	1	-
Business System Analyst	-	-	-	-	2
System Administrator	1	1	1	2	-
System Analyst / Database Administrator	1	1	1	1	-
Public Safety System Administrator	-	-	-	-	1
Application Support Specialist	1	1	1	-	-
IT System Specialist	-	-	-	-	1
Desktop Support Technician	1	1	1	1	2
Division Totals	5	5	5	5	7



GENERAL FUND

CITY CLERK



Department at a Glance:

FY 20-21

Total Budget:

\$549,574

Full-Time Equivalent:

4.75

Location:

City Hall
 39700 W. Civic Center Plaza
 Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Office of the City Clerk is responsible for the maintenance of all official records in compliance with Arizona Revised Statutes. The City Clerk acts as the official custodian of the City seal and attests to all contracts, agreements, leases, resolutions, ordinances and other documents to which the City is a party. The clerk's office manages all municipal elections, prepares meeting agendas, meeting minutes and packets for City Council meetings.

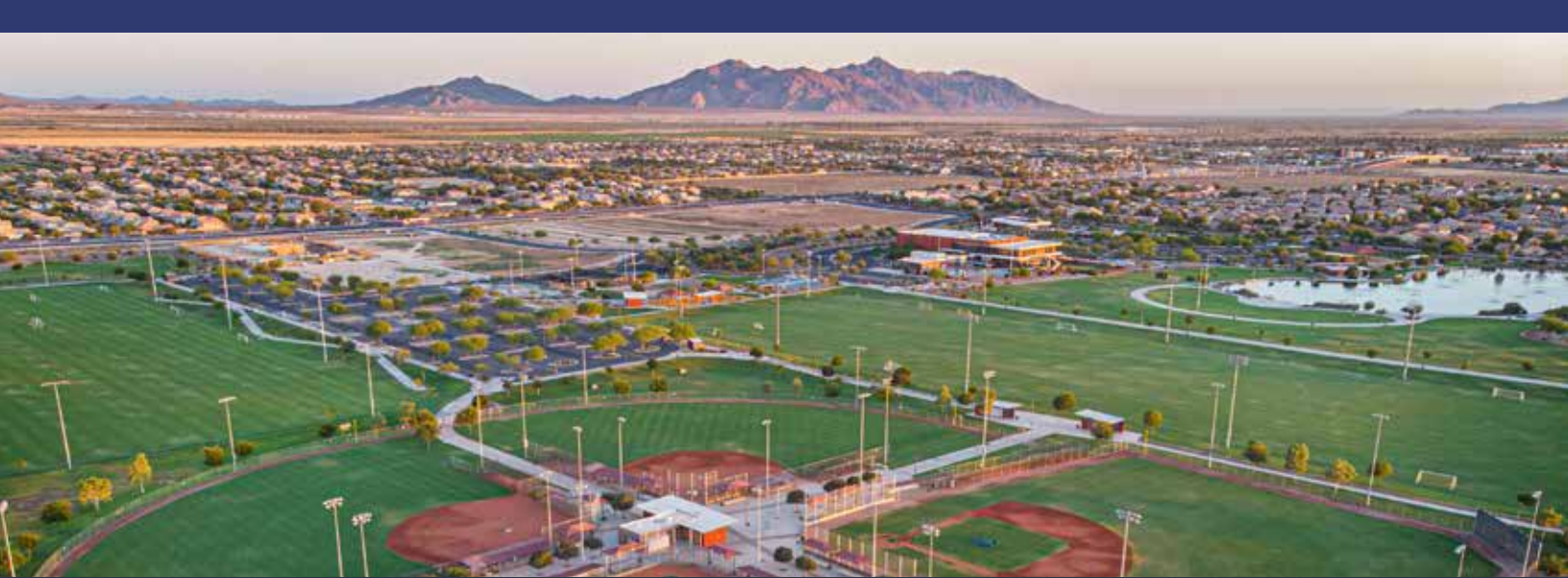
FY2021 BUDGET

City Clerk

Summary by Category | Cost Center: #10011212

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	360,024	362,931	418,645	372,594	438,499
Professional and Technical	1,000	44,500	4,000	3,560	80,250
Purchased Property Services	-	-	5,900	5,251	-
Other Purchased Services	12,951	11,411	16,795	14,948	25,285
Supplies	6,561	4,183	4,725	4,205	5,540
Capital Outlay	-	-	-	-	-
Division Totals	\$380,536	\$423,025	\$450,065	\$400,558	\$549,574

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
City Clerk	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1
Administrative Assistant	-	-	1	1	1
Records Coordinator	1	1	1	1	1
Customer Service Representative	2	1.50	0.75	0.75	0.75
Division Totals	5	4.50	4.75	4.75	4.75



GENERAL FUND

COMMUNITY SERVICES



Department at a Glance:

FY 20-21

Administration:

\$1,199,759

Library:

\$875,285

Events:

\$585,691

Recreation:

\$2,382,063

Total Budget:

\$5,042,798

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Community Services Department houses and provides administrative support for Library, Events, and Recreational Services.

FY2021 BUDGET

Community Services - Administration

Summary by Category | Cost Center: #10033130, 10033132

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	171,296	353,012	653,976	588,578	804,150
Professional and Technical	82,293	1,659	2,843	2,559	3,958
Purchased Property Services	-	3,923	6,859	6,173	-
Other Purchased Services	12,395	15,374	524,019	471,617	362,373
Supplies	2,487	3,167	26,419	23,777	29,279
Capital Outlay	-	-	-	-	-
Division Totals	\$268,471	\$377,134	\$1,214,116	\$1,092,704	\$1,199,759

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Community Services Director	1	1	1	1	1
Deputy Director of Recreation and Athletics	-	-	-	-	1
Recreation Manager	-	1	1	1	-
Recreation Supervisor	-	1	1	1	1
Recreation Service Lead	-	1	0.48	0.48	-
Management Analyst	1	1	2	2	1
Administrative Assistant	1	1	1	1	1
Community Services Analyst	-	-	-	-	1
Recreation Coordinator	-	-	-	-	1
Recreation Services Specialist	-	-	-	-	1
Division Totals	3	6	6.48	6.48	8.00

LIBRARY DIVISION

Division at a Glance:
FY 20-21

Total Budget:
\$875,285

Location:
Maricopa Public Library
41600 W. Smith-Enke Road
Building 10
Maricopa, AZ 85138

DIVISION PURPOSE

The Maricopa Public Library provide our community opportunities for engagement in excellent library services that enrich quality of life.

FY2021 BUDGET

Community Services - Library Division

Summary by Category | Cost Center: #10033135

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	547,563	546,989	666,569	599,912	787,265
Professional and Technical	3,000	22,050	24,500	22,050	12,333
Purchased Property Services	-	-	-	-	-
Other Purchased Services	61,087	34,547	38,386	34,547	52,536
Supplies	20,194	14,593	16,214	14,593	23,151
Capital Outlay	-	-	-	-	-
Division Totals	\$631,844	\$618,179	\$745,669	\$671,102	\$875,285

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Deputy Director of Library and Community Services	1	1	1	-	1
Administrative Assistant	-	-	-	-	1
Supervising Librarian	-	-	-	-	1
Youth Librarian	-	-	-	-	1
Circulation Supervisor	-	-	-	-	1
Library Clerk	-	-	-	-	2
Library Assistant	6.5	6	6.48	6.48	2.50
Library Page	1.5	4	1.82	1.82	1
Library Manager	1	1	1	-	-
Senior Library Coordinator	1	1	1	1	-
Library Coordinator	-	1	-	-	-
Division Totals	11	14	11.30	9.30	10.50

RECREATION DIVISION

Division at a Glance:

FY 20-21

Total Budget:

\$2,382,063

Location:

Copper Sky Recreation Complex
44345 W. Martin Luther King, Jr. Blvd.
Maricopa, AZ 85138

DIVISION PURPOSE

The Recreation Division provides our community opportunities for engagement in excellent recreation services that enrich quality of life.

FY2021 BUDGET

Community Services - Recreation Division

Summary by Category | Cost Center: #10033009:10033026, 10033131

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	390,952	359,325	1,910,476	1,719,428	1,969,830
Professional and Technical	-	-	112,056	100,850	119,531
Purchased Property Services	-	3,780	3,400	3,060	-
Other Purchased Services	76,726	11,408	104,990	94,491	115,400
Supplies	2,001	4,296	174,438	156,994	177,302
Capital Outlay	-	-	-	-	-
Division Totals	\$469,679	\$378,808	\$2,305,360	\$2,074,824	\$2,382,063

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Recreation Coordinator	4.0	4	6	6	6
Recreation Services Aide	-	-	12.6	12.6	9.25
Recreation Services Lead	4	3.5	26.2	26.2	3.25
Recreation Services Specialist	-	-	-	-	3.00
Head Lifeguard	-	-	-	-	0.75
Specialty Instructors	-	-	-	-	4.75
Recreation Manager	1	1	1	1	-
Youth Coordinator	1	1	1	1	-
Division Totals	10.0	9.5	46.8	46.8	27.00

EVENTS DIVISION

Division at a Glance:

FY 20-21

Total Budget:

\$585,691

Location:

Copper Sky Recreation Complex
44345 W. Martin Luther King, Jr. Blvd.
Maricopa, AZ 85138

DIVISION PURPOSE

The Events Division provides our community opportunities for engagement in excellent event services that enrich quality of life.

FY2021 BUDGET

Community Services - Events Division

Summary by Category | Cost Center: #10033001:10033008

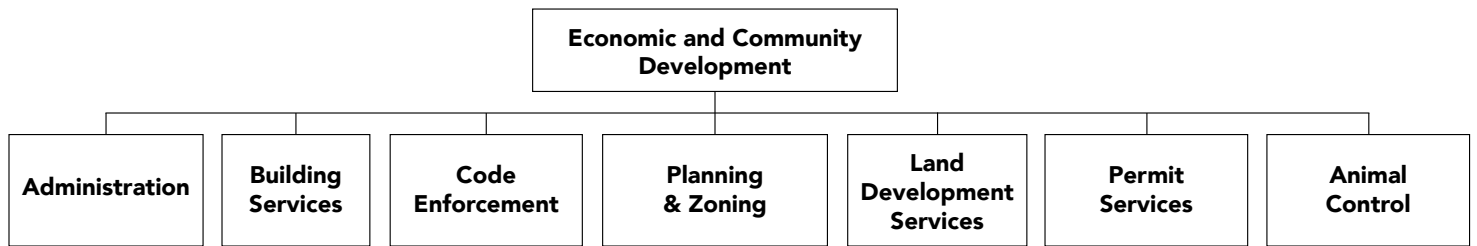
EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	2,374	101,936	111,387	100,248	381,806
Professional and Technical	124,700	139,330	64,350	57,915	139,453
Purchased Property Services	-	-	-	-	-
Other Purchased Services	39,509	45,977	17,895	16,106	33,139
Supplies	224,714	234,418	104,240	93,816	31,293
Capital Outlay	-	-	-	-	-
Division Totals	\$391,297	\$521,660	\$297,872	\$268,085	\$585,691

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Communications and Events Manager	-	-	-	-	1
Recreation Coordinator	-	-	-	-	1
Design and Production Coordinator	-	-	-	-	1
Communications Coordinator	-	-	-	-	1
Recreation Service Lead	0.48	-	0.48	0.48	1
Special Events and Marketing Coordinator	1	1	1	1.00	-
Division Totals	1.48	1.00	1.48	1.48	5.00



GENERAL FUND

ECONOMIC AND COMMUNITY DEVELOPMENT



Department at a Glance:

FY 20-21

Administration:

\$410,542

Building Services:

\$677,082

Code Enforcement:

\$408,035

Planning & Zoning:

\$423,152

Land Dev. Services:

\$420,871

Permit Services:

\$230,112

Animal Control:

\$109,725

Total Budget:

\$2,679,519

Full-Time Equivalent:

23.75

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

Economic & Community Development is responsible for protecting the health, safety and quality of life of the residents of Maricopa through provision of quality infrastructure, orderly development and excellent customer service. The department seeks to facilitate an efficient and effective development process that supports the 2040 Vision to promote economic development for well-planned quality growth and development. Economic & Community Development is a committed team that works to make Maricopa a prosperous community and thriving city.

FY2021 BUDGET

Economic and Community Development - Administration Division

Summary by Category | Cost Center: #10044140

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	202,381	193,668	213,099	196,051	376,671
Professional and Technical	-	-	5,000	4,600	17,185
Purchased Property Services	-	-	-	-	-
Other Purchased Services	7,498	10,650	27,791	25,568	12,476
Supplies	1,276	3,128	3,910	3,597	4,210
Capital Outlay	-	-	-	-	-
Division Totals	\$211,155	\$207,446	\$249,800	\$229,816	\$410,542

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Development Services Director	1.00	1.00	1.00	1.00	1
Deputy Director	-	-	-	-	1
Management Analyst	0.50	0.50	0.5	1.00	1
GIS Technician	-	-	-	-	1
Division Totals	1.50	1.50	1.50	2.00	4.00

*Formerly Development Services

BUILDING SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$677,082

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Building Services is the central resource for building and fire construction, code information, plan review, permit issuance, and new construction inspection for both building and fire. The division consists of building inspectors and building plan reviewers along with fire inspectors and fire plan reviewer. Our internal mission is to protect the lives and safety of Maricopa residents through verifying substantial compliance with the building, plumbing, mechanical and electrical codes along with installation of fire suppression systems and fire alarms to the fire code.

FY2021 BUDGET

Economic and Community Development - Building Services Division

Summary by Category | Cost Center: #10044142

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	709,968	777,603	597,998	550,158	586,720
Professional and Technical	71,300	112,229	75,000	69,000	70,994
Purchased Property Services	-	-	-	-	-
Other Purchased Services	30,268	32,631	32,731	30,113	14,787
Supplies	40,434	9,555	4,581	4,215	4,581
Capital Outlay	-	-	-	-	-
Division Totals	\$851,970	\$932,018	\$710,310	\$653,485	\$677,082

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Chief Building Official	1	1	1	1	1
Plan Review / Inspection Supervisor	2	1	1	1	1
Building/Fire Plans Examiner	1	1	1	1	1
Senior Building Inspector	1	1	1	1	1
Building Inspector	2	2	2	2	2
Permit Technician	2	-	-	-	-
Code Compliance Officer	1	-	-	-	-
Systems Analyst	1	-	-	-	-
Administrative Assistant	0.5	0.50	-	-	-
Division Totals	12	6.50	6.00	6.00	6.00

CODE ENFORCEMENT

Division at a Glance:

FY 20-21

Total Budget:

\$408,035

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Code Enforcement provides public information and strives to maintain the character and aesthetic quality of the community by working with property owners to ensure compliance with existing City regulations. This division also engages in specialized activities such as graffiti removal/abatement and education. Code Enforcement Division is dedicated to protecting the public health, safety and welfare, while ensuring every citizen the right to a clean, enjoyable neighborhood.

FY2021 BUDGET

Economic and Community Development - Code Enforcement

Summary by Category | Cost Center: #10044149

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	66,300	69,953	141,112	129,823	372,257
Professional and Technical	-	9,200	70,000	64,400	20,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	4,116	7,069	13,108	12,059	6,528
Supplies	777	8,510	9,250	8,510	9,250
Capital Outlay	-	-	-	-	-
Division Totals	\$71,193	\$94,732	\$233,470	\$214,792	\$408,035

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Senior Code Compliance Officer	1	1	1	1	2
Administrative Assistant	-	-	-	1	1
Division Totals	1	1	1	2	3

PLANNING & ZONING

Division at a Glance:

FY 20-21

Total Budget:

\$423,152

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Planning and Zoning Division processes all development applications through the review and approval stages and coordinates with other City departments' review as they are submitted. The Planning and Zoning Division also provides direct assistance to the Planning and Zoning Commission, City Council, Board of Adjustment, City administration and local boards, committees and task forces. The Planning and Zoning Division maintains and updates the City's Land Use Ordinances and Zoning Codes, the official Zoning and Future Land Use maps, and the City's General Plan. The Division is dedicated to enhancing the quality of life in Maricopa through innovative, proven planning techniques, and providing excellent customer service in a professional and timely manner.

FY2021 BUDGET

Economic and Community Development - Planning & Zoning

Summary by Category | Cost Center: #10044141

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	316,182	292,718	253,692	233,397	325,977
Professional and Technical	-	-	28,266	26,005	78,266
Purchased Property Services	-	-	-	-	-
Other Purchased Services	10,599	18,078	18,389	16,918	17,249
Supplies	448	368	1,660	1,527	1,660
Capital Outlay	-	-	-	-	-
Division Totals	\$327,229	\$311,164	\$302,007	\$277,847	\$423,152

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Planning & Zoning Administrator	1	1	1	-	-
Planning Manager	-	-	-	1	-
Senior Planner	1	1	1	1	2
Economic Development Coordinator	-	-	-	-	1
Assistant Planner	1	1	1	1	1
Division Totals	3	3	3	3	4

LAND DEVELOPMENT

Division at a Glance:

FY 20-21

Total Budget:

\$420,871

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Land Development Division plans and directs a diverse program of Economic and Community Development design, new development coordination, long-range transportation and floodplain planning, construction and administration. Responsibilities include, but are not limited to, plan review of design and construction of improvements in public right-of-way and review/inspection of private development plans, reports, and plats. Engineering acts as the City's liaison with Pinal County and the Federal Emergency Management Agency for floodplain administration. The Engineering division is responsible for establishing policies, procedures, and guidelines that protect the safety and meet the needs of the City's residents, and for ensuring all public improvements are built to City standards.

FY2021 BUDGET

Economic and Community Development - Land Development

Summary by Category | Cost Center: #10044136 | Old Cost Center: #10055155

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	84,071	98,491	750,289	690,266	209,786
Professional and Technical	103,839	114,153	328,010	301,769	183,461
Purchased Property Services	45	138	-	-	-
Other Purchased Services	8,461	34,624	52,429	48,235	25,924
Supplies	1,758	-	1,700	1,564	1,700
Capital Outlay	-	-	-	-	-
Division Totals	\$198,174	\$247,405	\$1,132,428	\$1,041,834	\$420,871

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Transportation Manager	1	1	1	-	-
City Engineer	1	1	1	1	0.75
Engineer Plans Examiner	1	2	2	1	1
CIP Manager	0.5	0.5	1	1	-
Engineer Inspector	1	1	2	2	1
Division Totals	4.5	5.5	7.0	5.0	2.75

PERMIT SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$230,112

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Permit Center is the first point of contact for customers seeking the services provided through Economic and Community Development. The Permit Center staff offers a one-stop shop for information and services related to the construction and development process. The Permit Center reviews all applications to ensure consistency with construction standards and protection of public health and safety. We are dedicated to assisting the applicant throughout the entire process from application to close out.

FY2021 BUDGET

Economic and Community Development - Permit Services

Summary by Category | Cost Center: #10044144

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	356,310	327,805	221,570
Professional and Technical	-	-	1,000	920	1,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	7,342	6,755	7,342
Supplies	-	-	200	184	200
Capital Outlay	-	-	-	-	-
Division Totals	-	-	\$364,852	\$335,664	\$230,112

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Permit Center Supervisor	-	1	1	1	1
Permit Technicians	-	4	4	4	2
Division Totals	-	5	5	5	3

ANIMAL CONTROL

Division at a Glance:

FY 20-21

Total Budget:

\$109,725

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Animal Control protects the health and welfare of the citizens of our community and promotes the humane treatment of animals through education, advocacy, and community service. Animal Control works in partnership with Pinal County Animal Care and Control to address issues including lost & found pets, dog bites, and more.

FY2021 BUDGET

Economic and Community Development - Animal Control

Summary by Category | Cost Center: #10044129

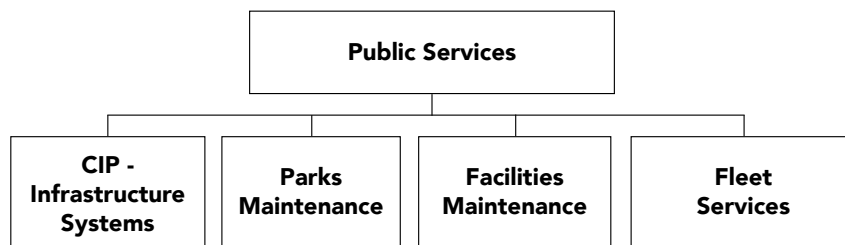
EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	66,705
Professional and Technical	-	-	-	-	39,770
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	1,700
Supplies	-	-	-	-	1,550
Capital Outlay	-	-	-	-	-
Division Totals	-	-	-	-	\$109,725

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Animal Control Officer	-	-	-	-	1
Division Totals	-	-	-	-	1



GENERAL FUND

PUBLIC SERVICES



Department at a Glance:
FY 20-21

Administration:
\$291,080

CIP – Infrastructure:
\$308,624

Parks:
\$2,444,189

Facilities:
\$2,480,394

Fleet Services:
\$1,512,352

Total Budget:
\$7,036,639

Full-Time Equivalent:
34.65

Location:
City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Public Services department provides safe, efficient, economical and responsive infrastructure systems in Maricopa to include street maintenance, parks maintenance, fleet services and public facilities maintenance.

FY2021 BUDGET

Public Services - Administration

Summary by Category | Cost Center: #10055151

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	113,363	106,175	-	-	270,909
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	2,882	5,654	-	-	13,971
Supplies	337	264	-	-	6,200
Capital Outlay	-	-	-	-	-
Division Totals	\$116,582	\$112,093	-	-	\$291,080

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Public Works Director	0.5	1	1	1	0.5
Administrative Assistant	1	0.3	0.3	0.3	0.75
Management Analyst	0.5	0.5	0.5	0.5	-
Purchasing Clerk	-	-	-	-	1
Sanitation Maintenance Worker	-	-	-	-	1
Division Totals	2	1.8	1.8	1.8	3.25

PARKS MAINTENANCE

Division at a Glance:

FY 20-21

Total Budget:

\$2,444,189

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Parks Maintenance is responsible for Community Park facilities including hardscape maintenance, restrooms, buildings and ramadas, playgrounds, dog park, pools, skate park, sport courts, lakes, parking lots, sports fields, passive turf, lighting, vacant City sites, landscape maintenance, and assisting with City and community events setup/removal including stage setup and removal. Parks Maintenance is also responsible for the oversight and management of maintenance contracts for Maricopa Unified School District fields through an intergovernmental agreement.

FY2021 BUDGET

Public Services - Parks Maintenance

Summary by Category | Cost Center: #10055132

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	89,404	988,935	1,280,139	1,589,587	1,183,672
Professional and Technical	-	-	222,176	275,882	191,313
Purchased Property Services	-	-	9,000	11,176	-
Other Purchased Services	471,052	1,111,243	925,970	1,149,804	1,047,059
Supplies	10,222	21,690	27,500	34,148	22,145
Capital Outlay	-	-	-	-	-
Division Totals	\$570,678	\$2,121,868	\$2,464,785	\$3,060,597	\$2,444,189

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Maintenance Worker	14	12.80	15.98	-	12.75
Parks Manager	1	1	1	1	1
Crew Leaders	3	1	1	1	2
Irrigation Technician	-	1	1	1	1
Recreation Coordinator	1	1	1	1	-
Division Totals	19	16.80	19.98	4.00	16.75

CIP INFRASTRUCTURE SYSTEMS

Division at a Glance:

FY 20-21

Total Budget:

\$308,624

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The CIP Infrastructure Systems Division provides the City of Maricopa with a comprehensive, safe and effective transportation plan that integrates all modes of travel to provide mobility and accessibility in a convenient, safe and cost-effective manner. In addition to transportation planning, the Infrastructure Systems Division provides capital improvement project management.

FY2021 BUDGET

Public Services - Infrastructure Systems

Summary by Category | Cost Center: #10055143

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	199,135	282,407	-	-	290,676
Professional and Technical	99,220	170,246	235	292	735
Purchased Property Services	-	-	-	-	-
Other Purchased Services	1,495	19,543	7,903	9,813	17,213
Supplies	264	440	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$300,114	\$472,636	\$8,138	\$10,105	\$308,624

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
CIP Transportation Engineer	-	-	-	-	0.15
CIP Project Manager	-	-	-	-	0.5
CIP Management Analyst	-	-	-	-	1
Division Totals	-	-	-	-	1.65

FACILITIES MAINTENANCE

Division at a Glance:

FY 20-21

Total Budget:

\$2,480,394

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Facilities Maintenance Division maintains all City of Maricopa buildings within safe and energy efficient standards. The division reduces asset replacement through preventative maintenance of HVAC, plumbing and various other measures. Facilities Management Division manages the master key system for the security of all City buildings. It also assists in the review and execution of capital improvement projects.

FY2021 BUDGET

Public Services - Facilities Maintenance

Summary by Category | Cost Center: #10055158

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	150,728	149,611	316,661	393,207	361,468
Professional and Technical	4,029	4,724	5,368	6,666	-
Purchased Property Services	25,438	43,393	10,310	12,802	-
Other Purchased Services	684,217	709,707	1,412,834	1,754,358	2,107,626
Supplies	9,274	10,120	11,500	14,280	11,300
Capital Outlay	0	0	0	0	0
Division Totals	\$873,686	\$917,554	\$1,756,673	\$2,181,313	\$2,480,394

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Facility Manager	1	1	1	1	1
Custodian	1	1	1	1	1
Facility Maintenance Technician	-	-	-	-	2
Maintenance Worker	-	1	2	2	2
Division Totals	2	3	4	4	6

FLEET SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$1,512,352

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Fleet Services Division is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments. Annual vehicle replacement evaluations and life costs are provided. Fleet Services monitors fuel purchases and fuel consumption for each vehicle, as well as per department. Fleet Services maintains all equipment and vehicle maintenance records in accordance with local and federal regulations. Fleet Services completes state required licensing and registrations through the Department of Motor Vehicles.

FY2021 BUDGET

Public Services - Fleet Services

Summary by Category | Cost Center: #10055157

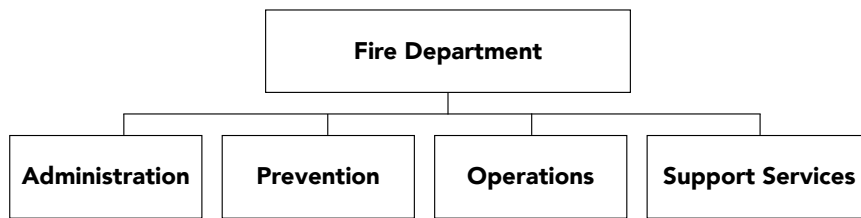
EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	91,033	185,239	226,861	281,700	691,891
Professional and Technical	21,026	5,914	6,720	8,344	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	15,688	28,822	38,552	47,871	810,421
Supplies	4,666	8,577	9,747	12,103	10,039
Capital Outlay	-	-	-	-	-
Division Totals	\$132,413	\$228,552	\$281,880	\$350,018	\$1,512,352

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Fleet Manager	1	-	1	-	1
Management Analyst	-	1	1	1	1
Fleet Clerk	0.5	0.5	0.48	0.48	-
Senior Fleet Mechanic	-	-	-	1	1
Fleet Mechanic	-	-	-	1	2
Fleet Technician II	-	-	-	1	1
Fleet Technician I	-	-	-	1	1
Division Totals	1.50	1.5	2.48	5.5	7



GENERAL FUND

FIRE DEPARTMENT



Department at a Glance:
FY 20-21

Administration:
\$804,926

Prevention:
\$264,532

Operations:
\$8,401,947

Support Services:
\$911,996

Total Budget:
\$10,383,401

Full-Time Equivalent:
72

Location:
City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

Fire Administration directs the activities and operations of the Fire Department to protect life and property and is responsible for personnel, morale and general efficiency of the department. Administration keeps records, prepares and administers the department's budget, serves as the emergency services planner and coordinator, and plans for the long-range fire safety needs of the city.

FY2021 BUDGET

Fire Department - Administration

Summary by Category | Cost Center: #10022525

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	312,242	298,308	368,201	321,203	718,081
Professional and Technical	-	-	-	-	-
Purchased Property Services	98	127	135	118	135
Other Purchased Services	13,972	20,979	21,143	18,444	86,710
Supplies	3,645	6,580	7,000	6,107	-
Capital Outlay	-	-	-	-	-
Division Totals	\$329,957	\$325,994	\$396,479	\$345,872	\$804,926

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Fire Chief	1	1	1	1	1
Assistant Chief	-	-	-	-	2
Administrative Assistant	-	-	1	1	-
Management Analyst	1	1	1	1	2
Division Totals	2	2	3	3	5

FIRE OPERATIONS

Division at a Glance:

FY 20-21

Total Budget:

\$8,401,947

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Operations division provides properly trained personnel to safely and effectively resolve emergency situations that may involve fire, medical, hazardous materials, and technical rescue situations.

FY2021 BUDGET

Fire Department - Operations

Summary by Category | Cost Center: #10022527

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	8,147,334	8,073,038	8,712,982	7,600,834	8,183,612
Professional and Technical	47,090	62,712	105,665	92,178	80,375
Purchased Property Services	-	-	-	-	-
Other Purchased Services	83,379	112,258	158,168	137,979	32,960
Supplies	9	263	68,226	59,517	105,000
Capital Outlay	-	-	-	-	-
Division Totals	\$8,277,812	\$8,248,271	\$9,045,041	\$7,890,508	\$8,401,947

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Assistant Chief	1	1	1	1	-
Deputy Chief	-	-	-	-	2
Batallion Chief	3	3	3	3	3
Fire Captain Paramedic	7	7	7	7	10
Fire Captain	6	6	6	6	9
Fire Engineer	6	6	6	6	6
Fire Engineer Paramedic	6	6	6	6	6
Fire Paramedic	15	15	15	15	9
Management Analyst	1	1	1	1	-
Firefighter / EMT	16	18.6	18.0	18	18.5
Division Totals	61	63.6	63.0	63.0	63.5

FIRE PREVENTION

Division at a Glance:

FY 20-21

Total Budget:

\$264,532

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Fire Prevention division is responsible for enforcing all fire and life safety codes, ordinances, laws and regulations of the City and State; arson investigation and fire cause determination; and for planning and providing fire and life safety education to the community. The Fire Prevention division is also responsible for assisting with community emergency preparedness and disaster planning.

FY2021 BUDGET

Fire Department - Prevention

Summary by Category | Cost Center: #10022526

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	274,899	264,451	307,444	268,201	256,022
Professional and Technical	-	4,700	5,000	4,362	5,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	10,505	11,708	14,705	12,828	3,510
Supplies	26,615	25,290	26,904	23,470	-
Capital Outlay	-	-	-	-	-
Division Totals	\$312,019	\$306,149	\$354,053	\$308,861	\$264,532

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Assistant Chief	1	1	1	1	-
Fire Division Chief	-	-	-	1	1
Fire Marshal Inspector	1	1	1	1	1
Division Totals	2	2	2	3	2

SUPPORT SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$911,996

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

Fire Support Services Division is responsible for fleet, facilities and supplies. Support Services coordinates the management and maintenance of fire apparatus, equipment, facilities and supplies in a cost-effective manner while providing for the safety and welfare of the responders and general public.

FY2021 BUDGET

Fire Department - Support Services

Summary by Category | Cost Center: #10022528

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	436,777	385,355	390,248	340,436	190,849
Professional and Technical	310,876	405,233	345,849	301,704	402,905
Purchased Property Services	-	-	-	-	-
Other Purchased Services	900,470	776,119	871,840	760,556	305,247
Supplies	77,805	64,044	17,855	15,576	12,995
Capital Outlay	-	-	-	-	-
Division Totals	\$1,725,928	\$1,630,751	\$1,625,792	\$1,418,272	\$911,996

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Assistant Chief	1	1	1	1	-
Deputy Chief	-	-	-	-	1
Administrative Asst/ Service Writer	1	1	1	1	1
Master Mechanic	1	1	1	1	-
Fire Mechanic	1	1	1	1	-
Division Totals	4	4	4	4	2



GENERAL FUND

NON-DEPARTMENTAL

Department at a Glance:

FY 20-21

Total Budget:

\$5,666,171

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The Non-Departmental cost center is used to account for items that are for general City benefit and difficult to assign to one department. Items budgeted include the City-wide general liability insurance, repair and maintenance for City Hall, public service awards, merit increases, general office supplies and postage, and the General Fund contingency.

FY2021 BUDGET

Non-Departmental

Summary by Category | Cost Center: #10010000

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	\$200,482	\$357,268	\$1,842,220	\$1,548,722	\$1,400,000
Professional and Technical	511,856	371,575	375,580	\$315,744	2,874,698
Purchased Property Services	26,074	25,342	-	-	-
Other Purchased Services	676,117	550,821	31,473	\$26,459	31,473
Supplies	5,226	14,240	-	-	-
Capital Outlay	-	-	-	-	-
Principal	-	-	-	-	-
Interest	-	-	-	-	-
Contingency	-	1,388,400	1,360,000	\$1,143,328	1,360,000
Transfers Out	1,400,000	-	-	-	-
Debt Service	-	-	-	-	-
Division Totals	\$2,819,755	\$2,707,646	\$3,609,273	\$3,034,253	\$5,666,171



GENERAL FUND

CITY MAGISTRATE

Department at a Glance:

FY 20-21

Total Budget:

\$576,000

Full-Time Equivalent:

.5

Location:

City Hall
39700 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

The City Magistrate department is responsible for costs of operating the City-related judicial issues of the Maricopa Justice Court. It is a court of limited jurisdiction under the supervision and mandates of the Arizona Supreme Court and the Pinal County Superior Court. The purpose of the Justice Court is to provide due process, case resolution and records management services to the court users so they can receive equal access, timely resolution in all court matters and complete their court business.

The City's portion of the Justice Court is operated by Pinal County through an intergovernmental agreement with the City.

Core Programs:

- Provide due process, case resolution, and records management services to court users so they can receive equal access and timely resolution in all court matters.

FY2021 BUDGET

City Magistrate

Summary by Category | Cost Center: #10011010

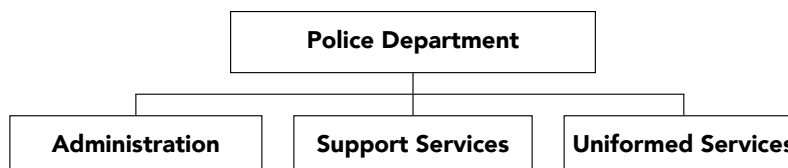
EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	\$51,925	\$49,556	\$73,457	\$65,377	\$58,149
Professional and Technical	417,061	413,717	514,851	\$458,217	514,851
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	890	1,000	\$890	1,000
Supplies	3,203	1,780	2,000	\$1,780	2,000
Capital Outlay	-	-	-	-	-
Division Totals	\$472,189	\$465,943	\$591,308	\$526,264	\$576,000

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
City Magistrate	1	0.5	1	1	0.5
Court Clerk	-	-	-	-	-
Division Totals	1	0.5	1	1	0.5



GENERAL FUND

POLICE DEPARTMENT



Department at a Glance:
FY 20-21

Administration:
\$1,211,156

Uniformed Services:
\$8,377,149

Support Services:
\$2,339,742

Total Budget:
\$11,928,047

Full-Time Equivalent:
105

Location:
City Hall
39675 W. Civic Center Plaza
Maricopa, AZ 85138

DEPARTMENT PURPOSE

Police Administration provides leadership and resources for the accomplishment of the department’s mission of public safety for the citizens of Maricopa. Police Administration guides the Professional Standards Unit in policy changes, policy compliance and develops training recommendations based on data collected by that unit. Police Administration takes an active role in helping the department become nationally accredited.

The Maricopa Police Department is committed to working in partnership with our community to improve the quality of life in our City. The department is dedicated to solving community problems, the reduction of crime, the protection of life and property, and upholding the laws, ordinances, and the constitutional rights of all persons. We strive to accomplish these objectives without prejudice, with the highest integrity and with the support of the citizens we serve.

FY2021 BUDGET

Police Department - Administration

Summary by Category | Cost Center: #10022121

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	680,512	683,441	884,482	789,892	945,909
Professional and Technical	264,091	179,084	210,515	188,002	216,685
Purchased Property Services	-	-	-	-	-
Other Purchased Services	18,715	23,975	30,505	27,243	21,535
Supplies	18,183	25,405	27,027	24,137	27,027
Capital Outlay	-	-	-	-	-
Division Totals	\$981,501	\$911,905	\$1,152,529	\$1,029,273	\$1,211,156

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Chief of Police	1	1	1	1	1
Commander	2	2	2	2	2
Public Affairs Specialist	1	1	1	1	1
Administrative Coordinator	-	-	-	1	1
Management Analyst	-	-	1	1	1
Administrative Assistant	1	1	1	-	-
Division Totals	5	5	6	6	6

POLICE SUPPORT SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$2,339,742

Location:

City Hall

39675 W. Civic Center Plaza

Maricopa, AZ 85138

DIVISION PURPOSE

The Support Services Division consists of the Police Records Unit, Property and Evidence Unit, Communications Unit, Capital Projects, Volunteers and Training Support Services. The division primarily supports the daily activities conducted by the Operations Division.

FY2021 BUDGET

Police Department - Support Services Division

Summary by Category | Cost Center: #10022123

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	1,650,924	1,583,018	1,841,646	1,644,694	1,776,984
Professional and Technical	304,503	432,886	460,517	411,268	308,392
Purchased Property Services	-	-	-	-	-
Other Purchased Services	167,725	182,965	232,531	207,663	93,836
Supplies	151,113	129,419	162,080	144,747	160,530
Capital Outlay	-	-	-	-	-
Division Totals	\$2,274,265	\$2,328,289	\$2,696,774	\$2,408,372	\$2,339,742

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Police Officer	-	-	-	-	1
Sergeant	-	-	-	-	1
Community Program Manager	1	1	1	1	1
Public Safety Communication Manager	1	1	1	1	1
Property / Evidence Manager	1	1	1	1	1
Property Evidence Technician	1	1	1	1	1
Public Safety Communication Supervisor	-	-	-	-	1
Public Safety Communication Dispatcher	10	11	12	12	11
Records Clerk	3	3	3	3	3
Records Supervisor	1	1	1	1	1
Victim Advocate	1.5	2	2	2	-
Management Analyst	1	1	1	1	1
Victim Youth Advocate	-	-	-	-	-
Division Totals	20.5	22	23	23	23

POLICE UNIFORMED SERVICES

Division at a Glance:

FY 20-21

Total Budget:

\$8,377,149

Location:

City Hall
39675 W. Civic Center Plaza
Maricopa, AZ 85138

DIVISION PURPOSE

The Uniformed Services Division is composed of Patrol and its special functions and criminal investigations units. Sworn police officers representing the Chief of Police are the primary personnel responsible for enforcing the law and investigating crime that takes place within Maricopa. Patrol is responsible for patrolling and traffic control of the City's roadways. Patrol is comprised of traditional patrol officers, the motorcycle unit, the K-9 team, Police Reserve Officers and Police Explorers.

FY2021 BUDGET

Police Department - Uniformed Services

Summary by Category | Cost Center: #10022122

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	6,869,544	7,529,202	7,691,489	6,868,934	7,751,304
Professional and Technical	76	18,800	20,000	17,861	69,085
Purchased Property Services	-	-	-	-	-
Other Purchased Services	469,326	516,184	534,832	477,635	142,300
Supplies	24,805	17,728	18,860	16,843	414,460
Capital Outlay	-	-	-	-	-
Division Totals	\$7,363,751	\$8,081,914	\$8,265,181	\$7,381,273	\$8,377,149

Position Classifications	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Lieutenant	4	2	2	2	4
Sergeant	6	6	6	6	8
Police Officer	45	51	53	53	55
Police Recruit	3	5	5	5	-
School Resource Officer	-	-	-	-	0.75
Crime Scene Investigator	-	-	-	-	2
Division Totals	58.3	64	66	66	69.75



OTHER FUNDS

HIGHWAY USER REVENUE FUND (HURF)

FUND DESCRIPTION

This cost center is used to provide funds for highway construction, road maintenance, improvements and other related expenses. The funds are restricted and can only be used for transportation purposes.

FY2020 BUDGET

Public Services (HURF) - Streets Maintenance Division | Fund #200

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	933,296	965,708	962,623	962,623	1,098,676
Professional and Technical	88,035	95,507	5,315	5,315	263,343
Purchased Property Services	-	-	-	-	-
Other Purchased Services	610,486	335,448	3,718,131	3,718,131	1,588,958
Supplies	27,203	35,917	58,650	58,650	7,400
Capital Outlay	226,404	188,531	905,000	905,000	1,497,091
Division Totals	\$1,885,424	\$1,621,111	\$5,649,719	\$5,649,719	\$4,455,468

Authorized Positions

POSITION CLASSIFICATIONS	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Public Works/Public Services Director*	0.5	0.5	0.5	0.5	0.5
City Engineer-Floodplain Manager	0.5	0.5	-	-	-
CIP Project Manager	-	-	-	-	0.5
CIP Transportation Engineer	-	-	-	-	0.15
Street Maintenance Manager	-	-	-	-	1
Public Services Specialist	-	-	-	-	0.25
Maintenance Foreman	1	1	1	1	1
Maintenance Worker	1	1	1	1	1
Traffic Operations Crew Lead	-	-	-	-	1
Equipment Operator	4	4	5	5	6
Crew Leads	-	-	-	-	2
Administrative Assistant	0.5	0.5	0.5	0.5	-
Management Analyst	0.5	0.5	0.5	0.5	-
Public Works Construction Inspector	0.5	0.5	0.5	0.5	-
Public Works Superintendent	1	1	1	1	-
Traffic Operations Tech	1	1	1	1	-
Division Totals	10.50	10.5	11	11	13.40

FY2020 BUDGET

Development Services (HURF) - Land Development Division | Fund #200

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	294,835	147,190	38,865
Professional and Technical	-	-	258,028	128,815	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	27,439	13,698	-
Supplies	-	-	1,350	674	-
Capital Outlay	-	-	2,097,703	1,047,231	63,371
Division Totals	-	-	\$2,679,355	\$1,337,608	\$102,236

Authorized Positions

POSITION CLASSIFICATIONS	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
City Engineer - Floodplain Manager	-	-	0.5	0.5	0.25
Transit Manager	-	-	1.0	1	-
Management Analyst	-	-	0.5	0.5	-
Public Works Construction Inspector	-	-	0.5	1	-
Division Totals	-	-	2.5	3	0.25

GRANTS FUNDS

FUND DESCRIPTION

This fund is used to account for all grant activity for the City. Grants awarded under this cost center are for the operations for all city departments.

FY2021 BUDGET

Grants Funds - City Clerk Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	5,000	-	-	-
Capital Outlay	-	-	-	-	-
DivisionTotals	-	\$5,000	-	-	-

Grants Funds - City Manager Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	9,950	64,315	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	3,527	4,208	-	-	-
Supplies	1,989	241	-	-	-
Capital Outlay	-	-	-	-	-
DivisionTotals	\$15,466	\$68,764	-	-	-

Grants Funds - Community Services Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	1,000	-	156,230	8,332	464,850
Purchased Property Services	-	-	-	-	-
Other Purchased Services	674	17	36,770	1,961	6,150
Supplies	2,289	14,752	107,000	5,707	29,000
Capital Outlay	-	-	-	-	-
Division Totals	\$3,963	\$14,769	\$300,000	\$16,000	\$500,000

Grants Funds - Economic and Community Development | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	18,357	13,417	-	-	67,111
Professional and Technical	145,088	143,204	167,179	167,179	828,295
Purchased Property Services	-	-	-	-	-
Other Purchased Services	21,047	15,346	39,556	39,556	104,594
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$184,492	\$171,967	\$206,735	\$206,735	\$1,000,000

Grants Funds - Economic Development Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	183,270	300,000	116,354	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	-	\$183,270	\$300,000	\$116,354	-

Grants Funds - Executive Services Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	1,800,000	180,000	3,000,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	-	-	\$1,800,000	\$180,000	\$3,000,000

Grants Funds - Fire Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	156,613	345,308	290,912	26,517	95,209
Professional and Technical	-	202,292	1,701,011	155,052	866,321
Purchased Property Services	-	-	-	-	-
Other Purchased Services	1,933	73,806	46,396	4,229	38,470
Supplies	7,744	3,258	174,663	15,921	-
Capital Outlay	-	14,589	15,000	1,367	-
Division Totals	\$166,290	\$639,253	\$2,227,982	\$203,086	\$1,000,000

Grants Funds - Police Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	316,492	330,343	211,632	17,073	500,000
Professional and Technical	-	-	279,689	22,563	-
Purchased Property Services	2,790	11,289	4,482	362	-
Other Purchased Services	112,408	106,694	232,084	18,723	-
Supplies	3,652	164,069	1,949,804	157,294	-
Capital Outlay	29,852	54,088	287,592	23,201	-
Division Totals	\$465,194	\$666,483	\$2,965,283	\$239,216	\$500,000

Grants Funds - Public Services Department | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	500,000	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	-	\$500,000	-	-	-

Grants Funds - Non Departmental | Fund: #220

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	5,965	-	-	-	1,500,000
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	9,083	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	\$15,048	-	-	-	\$1,500,000

COUNTY ROAD TAX FUND

FUND DESCRIPTION

This cost center is used to provide funds for street maintenance and street Capital Improvement Plan (CIP) projects.

FY2021 BUDGET

County Road Tax Fund - Economic and Community Development | Fund: #300

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	95,272	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	487,835	-	780,020	186,202	104,141
Division Totals	\$583,107	-	\$780,020	\$186,202	\$104,141

County Road Tax Fund - Public Services | Fund: #300

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	2,100,000	2,100,000	1,768,302
Supplies	-	-	-	-	-
Capital Outlay	642,012	1,107,664	-	-	489,677
Division Totals	\$642,012	\$1,107,664	\$2,100,000	\$2,100,000	\$2,257,979

PARKS DEVELOPMENT IMPACT FEE FUND

FUND DESCRIPTION

These cost centers are used to accumulate and provide funds for park improvements needed to maintain existing levels of service due to new growth in the community.

FY2021 BUDGET

Parks Development Impact Fee Funds - Community Services Department

Fund: #320 & 341

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	98,879	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	142,621	49,021	1,294,004	1,294,004	1,530,000
Division Totals	\$241,500	\$49,021	\$1,294,004	\$1,294,004	\$1,530,000

LIBRARY DEVELOPMENT IMPACT FEE FUND

FUND DESCRIPTION

This cost center is used to account for library development projects funded by development impact fees imposed on new developments.

FY2021 BUDGET

Library Development Impact Fee Fund - Community Services Department
Fund: #321 & 342

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	3,280,221	639,121	3,041,100
Division Totals	-	-	\$3,280,221	\$639,121	\$3,041,100

TRANSPORTATION DEVELOPMENT IMPACT FEE FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for general government improvements needed to maintain existing levels of service due to new growth in the community.

FY2021 BUDGET

Transportation Development Impact Fee Fund - Development Services Department
Fund: #324 & 346 & 347

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	231,874	86,222	5,319,870	1,595,186	9,251,003
Division Totals	\$231,874	\$86,222	\$5,319,870	\$1,595,186	\$9,251,003

POLICE DEVELOPMENT IMPACT FEE (PUBLIC SAFETY) FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for police facilities needed to maintain existing levels of service to new growth in the community. This fund was established to collect revised fees effective after December, 2010.

FY2021 BUDGET

Police Development Impact Fee (Public Safety) Fund - Police Department | Fund: #343

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	3,880	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	-	\$3,880	-	-	-

FIRE DEVELOPMENT IMPACT FEE (PUBLIC SAFETY) FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for fire facilities needed to maintain existing levels of service due to new growth in the community. Facilities include all appurtenances, equipment and vehicles. This fund was established to collect revised fees effective after December, 2010.

FY2021 BUDGET

Fire Development Impact Fee (Public Safety) Fund - Fire Department | Fund: #344

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	6,314	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	631,202
Supplies	-	-	-	-	-
Capital Outlay	24,378	-	-	-	-
Division Totals	\$24,378	\$6,314	-	-	\$631,202

GENERAL GOVERNMENTAL CIP FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for various general government CIP projects and is funded primarily from construction sales tax and other one-time revenue. This fund was established in FY11-12.

FY2021 BUDGET

General Governmental CIP Fund - Police Department | Fund: #350

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	37,214	-	-	-	-
Capital Outlay	919,125	787,943	246,911	246,911	40,000
Division Totals	\$956,339	\$787,943	\$246,911	\$246,911	\$40,000

General Governmental CIP Fund - Fire Department | Fund: #350

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	14,048	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	1,045,813	655,542	2,337,773	2,309,955	251,818
Division Totals	\$1,059,861	\$655,542	\$2,337,773	\$2,309,955	\$251,818

General Governmental CIP Fund - Community Services Department | Fund: #350

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	89,388	219,427	50,309	2,413	6,400,796
Division Totals	\$89,388	\$219,427	\$50,309	\$2,413	\$6,400,796

General Governmental CIP Fund - Economic and Community Department | Fund: #350

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	78,055	-	913,330	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	178	-	-	-	-
Supplies	690	-	-	-	-
Capital Outlay	61,392	19,328	1,850,000	1,240,000	1,063,330
Division Totals	\$140,315	\$19,328	\$2,763,330	\$1,240,000	\$1,063,330

General Governmental CIP Fund - Public Services Department | Fund: #350

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	12,469	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	800	-	-	-	-
Capital Outlay	9,361	51,585	-	-	3,018,399
Division Totals	\$22,630	\$51,585	-	-	\$3,018,399

General Governmental CIP Fund - Executive Services Department | Fund: #350

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	44,803	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	293,764	-	-	-	1,475,000
Division Totals	\$338,567	-	-	-	\$1,475,000

General Governmental CIP Fund - Information Technologies Department | Fund: #350

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	127,148	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Division Totals	-	\$127,148	-	-	-

ASSET REPLACEMENT FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for preventative maintenance, repair, renewal and replacement of capital assets in order to continue the provision of services that contribute to public health, safety, and quality of life of the public.

FY2021 BUDGET

Asset Replacement Fund - Economic & Community Development Department | Fund: #351

**formerly Development Services*

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	2,734,752	2,734,752	-
Division Totals	-	-	\$2,734,752	\$2,734,752	-

Asset Replacement Fund - Fire Department | Fund: #351

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	74,000	74,000	260,000
Division Totals	-	-	\$74,000	\$74,000	\$260,000

Asset Replacement Fund - Police Department | Fund: #351

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	340,000	233,955	-
Capital Outlay	-	-	446,000	306,894	866,651
Division Totals	-	-	\$786,000	\$540,849	\$866,651

Asset Replacement Fund - Public Services Department | Fund: #351

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	345,000	206,405	841,761
Division Totals	-	-	\$345,000	\$206,405	\$841,761

Asset Replacement Fund - Executive Services | Fund: #351

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	2,134,353
Contingency	-	-	-	-	-
Division Totals	-	-	-	-	\$2,134,353

GRANTS CIP FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for grant-funded Capital projects. This fund was established in FY12-13.

FY2021 BUDGET

Grants CIP Fund - Community Services Department | Fund: #352

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	75,000	75,000	-
Division Totals	-	-	\$75,000	\$75,000	-

Grants CIP Fund - ECD | Fund: #352

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	169,012	-	254,377	159,843	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	4,115	7,051,952	4,258,899	1,147,361
Division Totals	\$169,012	\$4,115	\$7,306,329	\$4,418,742	\$1,147,361

Grants CIP Fund - Executive Services Department | Fund: #352

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	3,000,000	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	3,000,000
Division Totals	-	-	\$3,000,000	-	\$3,000,000

Grants CIP Fund - Fire Department | Fund: #352

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	215,000	-	4,689,470	4,689,470	-
Division Totals	\$215,000	-	\$4,689,470	\$4,689,470	-

Grants CIP Fund - Public Services Department | Fund: #352

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	3,361,269
Division Totals	-	-	-	-	\$3,361,269

Grants CIP Fund - Police Department | Fund: #352

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	40,000	-	-	-
Division Totals	-	\$40,000	-	-	-

COPPER SKY RECREATION FUND

FUND DESCRIPTION

This cost center is used to accumulate and provide funds for activities of the Copper Sky Recreation Complex.

FY2021 BUDGET

Copper Sky Recreation Fund - Community Services Department | Fund: #230

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	2,491,122	1,295,527	-	-	-
Professional and Technical	273,102	116,790	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	1,307,518	782,367	-	-	-
Supplies	97,508	97,134	-	-	-
Capital Outlay	-	30,867	-	-	-
Division Totals	\$4,169,250	\$2,322,685	-	-	-

LAND ACQUISITION FUND

FUND DESCRIPTION

This cost center is used to account for the acquisition of land for the purpose of enhancement or economic development for the betterment of the community.

FY2021 BUDGET

Land Acquisition Fund | Fund: #353

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Personnel Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purchased Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	1,000,000
Division Totals	-	-	-	-	\$1,000,000



DEBT SERVICE FUND

Debt Service Fund is set up to receive dedicated revenue used to make principal and interest payments on City debt. It is used to account for the accumulation of resources and the payment of general obligation debt principal, interest and related costs.

Debt Limit:

The Arizona Constitution limits the City's bonded debt capacity (outstanding principal) to a certain percentage of the City's secondary assessed valuation for General Obligation bonds. The Constitution states that for general municipal purposes, the City cannot incur a debt exceeding 6% of the assessed valuation of taxable property. Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for water, lighting and sewer projects, and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities.

Impact on Debt Levels on Government Operations:

The issuance of debt commits the City to a significant, long-term recurring cost; therefore, each new debt issuance must be heavily scrutinized to ensure the City's ability to repay the debt. Debt service payments are contractual obligations that take legal precedence over most other City expenditures. Heavy debt levels may consume a significant portion of an entity's ongoing revenues and could impact an entity's ability to provide services to citizens and residents, especially during economic downturns and revenue declines. When feasible, the City may utilize cash reserves to fund a project, versus the issuance of debt. The City's financial policies on debt issuance and management also emphasize minimal borrowing costs and affordability of future debt service obligation.

DEBT SERVICE FUND

FUND DESCRIPTION

This cost center is used to account for debt service payments on the City's outstanding bonds.

FY2021 BUDGET

Debt Service | Fund #400

EXPENDITURE CATEGORY	FY17-18 Actual	FY18-19 Actual	FY19-20 Budget	FY19-20 Actual	FY20-21 Adopted
Principal	1,735,000	1,790,000	1,845,000	1,845,000	13,480,330
Interest & Fiscal Agent Fees	1,957,735	1,880,018	2,161,161	2,161,161	1,957,804
Department Totals	\$3,692,735	\$3,670,018	\$4,006,161	\$4,006,161	\$15,438,134

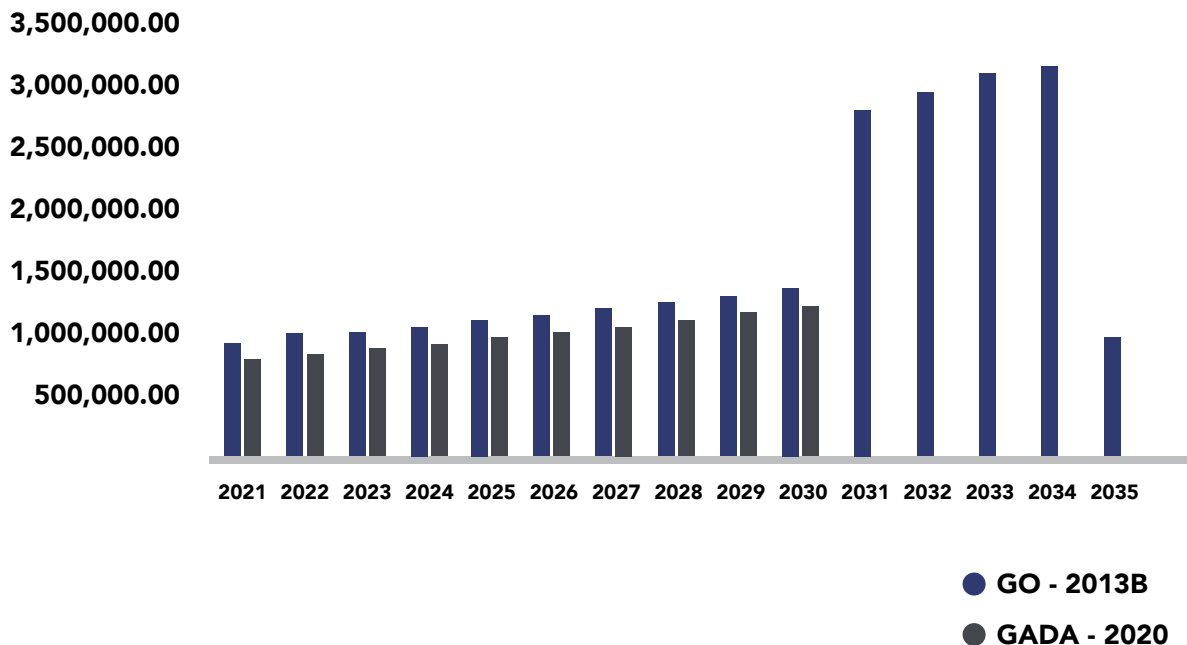
DEBT SERVICE FUND SUMMARY

	Actual FY19	Budget FY20	Actual FY20	Budget FY21
REVENUES				
Property Taxes	2,978,957	3,406,624	3,406,624	2,910,721
Intergovernmental Revenues	264,682	239,537	239,537	-
Total Revenue	3,243,639	3,646,161	3,646,161	2,910,721
EXPENDITURES				
Principle Retirement	1,790,000	1,845,000	1,845,000	13,480,330
Interest and Fiscal Charges	1,880,018	2,161,161	2,161,161	1,957,804
Total Debt Service Fund Expenditures	3,670,018	4,006,161	4,006,161	15,438,134
Transfers In	-	360,000	360,000	-
Transfers Out	-	-	-	-
Changes in Balance	-	-	-	-
Fund Balance Beginning of Year	813,315	386,936	386,936	12,527,413
Fund Balance End of Year	386,936	386,936	386,936	-

OUTSTANDING GO BONDS PRINCIPAL PAYMENT SCHEDULE

Year	GADA - 2020	GO - 2013 B	Total Principal
2021	795,000	925,000	1,720,000
2022	830,000	1,000,000	1,830,000
2023	875,000	1,010,000	1,885,000
2024	915,000	1,050,000	1,965,000
2025	960,000	1,095,000	2,055,000
2026	1,000,000	1,145,000	2,145,000
2027	1,050,000	1,190,000	2,240,000
2028	1,100,000	1,240,000	2,340,000
2029	1,160,000	1,290,000	2,450,000
2030	1,215,000	1,360,000	2,575,000
2031	-	2,825,000	2,825,000
2032	-	2,965,000	2,965,000
2033	-	3,110,000	3,110,000
2034	-	3,165,000	3,165,000
2035	-	1,000,000	1,000,000
Total	9,900,000	24,370,000	34,270,000

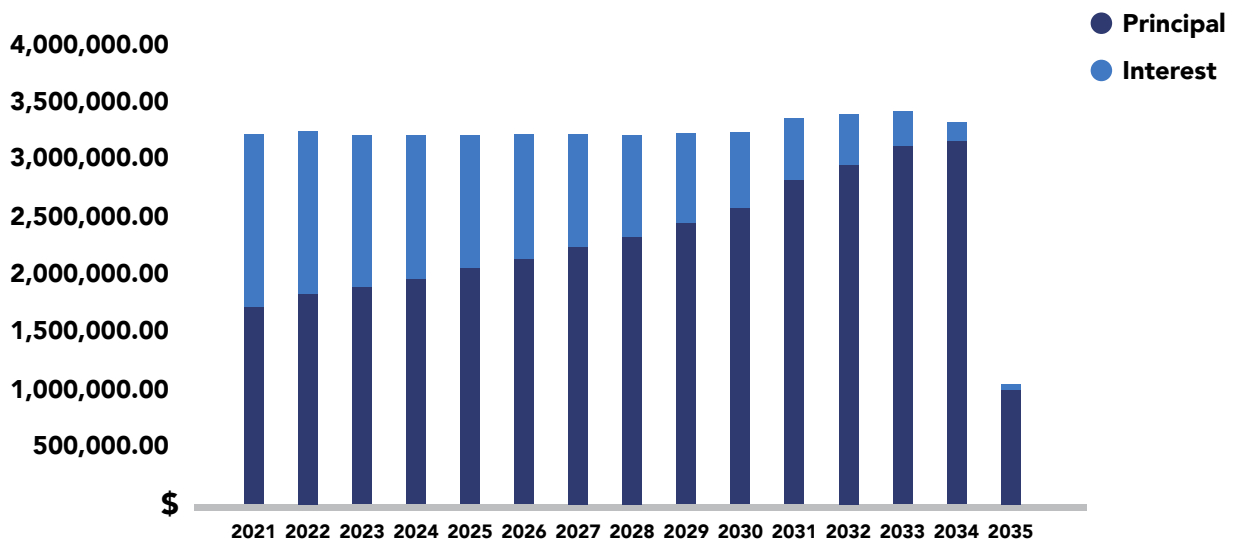
PRINCIPAL AT A GLANCE



Principal and interest payments on the general obligations bonds payable at year-end are summarized as follows:

Year	Principal	Interest
2021	\$1,720,000	\$1,507,975
2022	\$1,830,000	\$1,422,975
2023	\$1,885,000	\$1,341,475
2024	\$1,965,000	\$1,257,325
2025	\$2,055,000	\$1,169,575
2026	\$2,145,000	\$1,077,775
2027	\$2,240,000	\$981,975
2028	\$2,340,000	\$881,875
2029	\$2,450,000	\$777,275
2030	\$2,575,000	\$667,675
2031	\$2,825,000	\$552,525
2032	\$2,965,000	\$436,700
2033	\$3,110,000	\$314,394
2034	\$3,165,000	\$182,219
2035	\$1,000,000	\$43,750
Total	\$34,270,000	\$12,615,488

PRINCIPAL AND INTEREST



Debt Issuance Policy guidelines:

1. The City may issue debt to finance capital projects in accordance with the Capital Improvement Plan.
2. The City will issue debt with a target maturity ranging between five (5) and thirty (30) years with the final maturity not to exceed the useful life of the capital project.
3. Where possible, the City will structure debt issues to create annual level debt service payments
4. The City will use investment earnings from debt proceed to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.
5. The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
6. The City may issue the following types of long-term debt:
 - a. General Obligation Bonds authorized by voters and repaid with secondary property taxes or from other lawfully available and authorized sources.
 - b. Revenue Bonds authorized, as required, by either voters or the Council and repaid by revenue generated by the capital project, highway user revenues, excise taxes, or other lawfully available and authorized sources.
 - c. Annual Appropriation Debt authorized by the Council and repaid by lawfully available and authorized sources.
 - d. Assessment Bonds authorized by the Council after the Council forms a special taxing district in accordance with State statutes.
7. The City may oversee the issuance of Community Facility District debt in accordance with the City's expanded policy on Community Facility Districts.
8. The City will prohibit the City's financial advisor from underwriting any debt directly issued by the City or special districts sponsored by the City within a negotiated underwriting of debt offered through public sale. This underwriting prohibition does not include:
 - a. competitive bond sales when the City authorizes the financial advisor to submit a competitive bid,
 - b. conduit bond issues by financing authorities on behalf of the City, and limited offerings, private placements, or other underwritings not offered through public sale.



CAPITAL IMPROVEMENT PROGRAM

What is a Capital Improvement Program?

Providing Infrastructure is a primary function of a local government. Maintaining public safety, city services, parks and recreation facilities, adequate transportation systems, and the community's quality of life are all heavily dependent on how the City plans for future infrastructure needs.

A Capital Improvement Plan (CIP) is a multi-year, long-range plan for construction and/or acquisition of high cost assets that have an extended useful life of usually more than one year and becomes or preserves an asset of the City. A long-range plan is necessary to design the financial funding for implementation of construction or acquisition of the capital project needs of the community. These capital project expenditures typically have a minimum cost of \$25,000. Most often, capital expenditures that are less than \$25,000 are considered operating expenditures and are expended from the City's operating funds.

The City uses the CIP as an avenue of communication to the public. Through the CIP document, residents and businesses are provided with an accurate and concise view of the City's long-term direction for capital investment and the City's need for stable revenue sources to fund large multi-year capital projects.

The CIP Calendar FY 20-21

Start Date	Activity
December, 2019	City Manager and CIP Committee meet <ul style="list-style-type: none"> • Compile and Evaluate New CIP Projects • Prioritize CIP Projects • Build Financial Capacity based on priorities
January 2020	Finance and Departments <ul style="list-style-type: none"> • Budget kick-off/Training for departments City Council <ul style="list-style-type: none"> • Council Retreat – Strategic Planning
April 2020	Budget and Finance Subcommittee, City Manager, & Finance <ul style="list-style-type: none"> • Review of proposed City Manager Operating and CIP budgets. Finance <ul style="list-style-type: none"> • Preparation of Tentative Operating and CIP Budget Due to Council (April 18th) 2 weeks before meeting
May 2020	City Council <ul style="list-style-type: none"> • Adopt Tentative Budget Finance <ul style="list-style-type: none"> • Post Tentative Budget on City web site • Publish Tentative Budget in newspaper – first notice • Publish Tentative Budget in newspaper – second notice
June 16th	City Council <ul style="list-style-type: none"> • Hearing for final budget adoption • Final Budget adoption - Special meeting required

THE PROCESS

The Capital Improvement Plan (CIP) and Program is prepared by the CIP Committee and is reviewed and approved by the Budget and Finance Subcommittee of the City Council in January of each year or soon thereafter. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

Projects are prioritized by the Committee based on City critical objectives and strategies, the General and Strategic Plans, special studies and reports, and anticipated funding sources. Projects are also evaluated and ranked on the following criteria:

- Capital Costs
- Operating Costs
- Priority Classification
- Useful Life Expectancy
- Revenues
- Funding Source
- Public Perception
- Environmental Health/Safety

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funds are included in the subsequent Annual Operating Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

The following identifies major areas of responsibility in completing the Capital Improvement Program.

FINANCE DIVISION

The calendar, coordination, development, and preparation of the Capital Improvement Program are completed through the Financial Services Division. The division coordinates and reviews estimates of available financial resources and assumptions regarding their availability for each of the five years within the program. The Division also serves as the focus for all information, scheduling, and funding resources for departments in updating, preparing, and submitting projects. It is also responsible for the completion of the final draft of the Capital Improvement Program.

DEPARTMENTS

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs, and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as to maintain and operate them upon completion.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

CITY COUNCIL

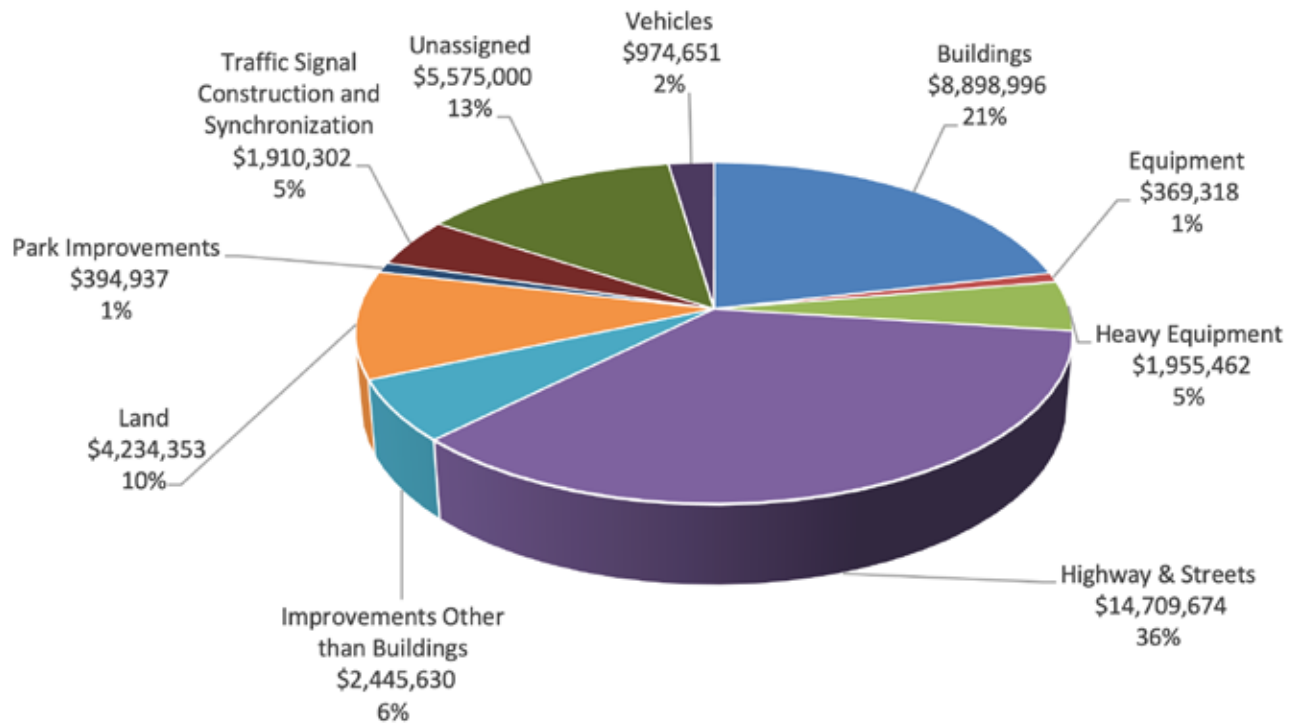
The preliminary Capital Improvement Program is typically presented to the City Council each year prior to operating budget presentations with proposed adoption in May. The schedule is flexible to allow for unusual circumstances regarding revenues or expenses that must be considered prior to adoption.

Capital Improvement Program Summary

The cumulative 5-year CIP for the City of Maricopa totals \$72,940,121 for fiscal years 2020-21 through 2024-25. The table below shows the five (5) year CIP by fund.

FUND	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Highway User Revenue Fund	\$1,560,462	\$1,861,250	\$973,750	\$4,295,000	\$775,000	\$9,465,462
County Tax Road Fund	\$593,818	-	-	-	-	\$593,818
Impact Fees - Library	\$3,041,100	-	-	-	\$150,000	\$3,191,100
Impact Fees - Transportation	\$9,251,003	\$8,350,000	\$9,650,000	-	-	\$27,251,003
Impact Fees - Parks	\$1,530,000	\$600,000	-	-	-	\$2,130,000
Impact Fees - Fire	\$631,202	\$431,202	\$431,202	-	-	\$1,493,606
General Government CIP Fund	\$12,249,343	\$1,587,000	\$250,000	\$250,000	\$250,000	\$14,586,343
Asset Replacement Fund	\$4,102,765	\$1,250,727	\$366,667	-	-	\$5,720,159
Grants Fund	\$7,508,630	-	-	-	-	\$7,508,630
Land Acquisition Enhancement	\$1,000,000	-	-	-	-	\$1,000,000
Total	\$41,468,323	\$14,080,179	\$11,671,619	\$4,545,000	\$1,175,000	\$72,940,121

The amount allocated for CIP projects in the FY20-21 budget is \$41,468,323. The graph below shows the allocations by category. The projects included in the FY20-21 CIP reflect the needs of the City based on goals established in both the General and Strategic Plans. The projects represent a significant investment in the infrastructure of the City and its attempt to meet the needs of the community.



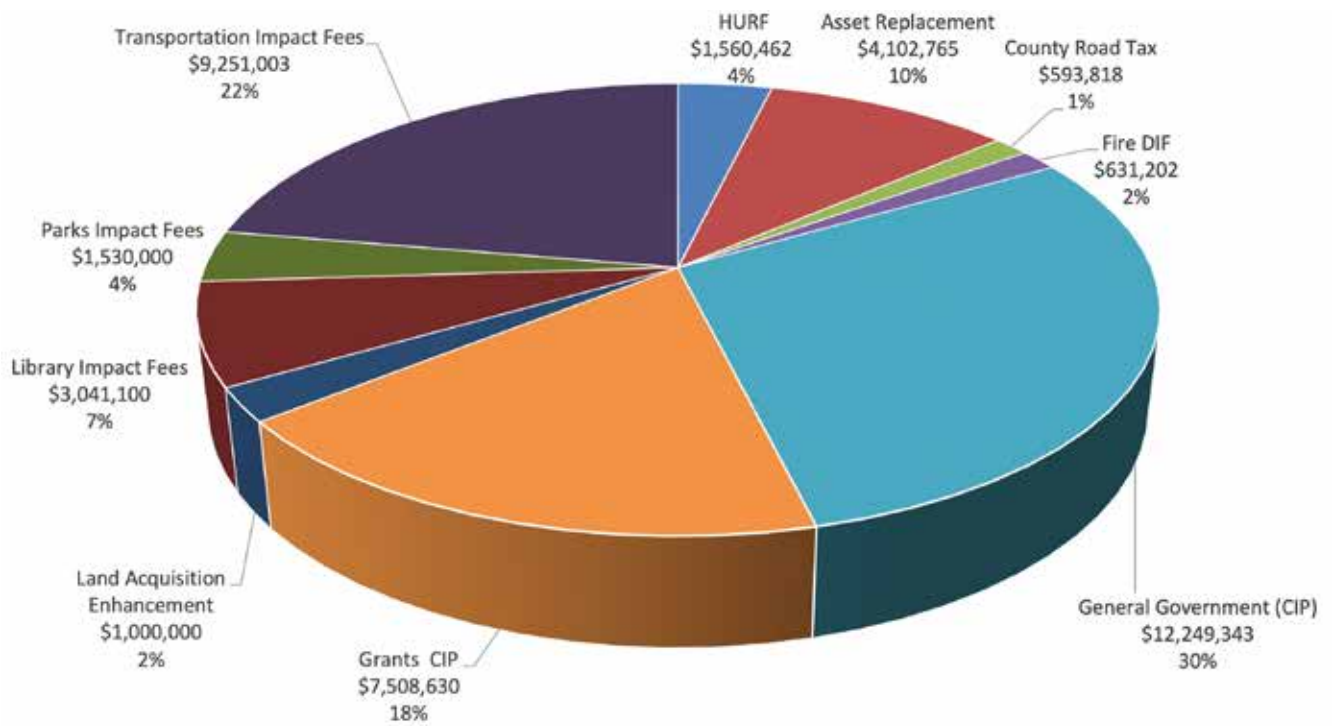
FINANCING THE CAPITAL IMPROVEMENT PLAN

Over the years, the City of Maricopa has financed almost all capital improvements through operating revenue and use of cash reserves. The “pay-as-you-go” financing method has been the preferred method for funding CIP projects in the past. The following revenue sources are considered when analyzing potential ways to fund CIP projects:

- Pay-as-you-go financing
- Bonds
- Loans
- Lease-purchase agreements
- Development Impact Fees
- Federal and state grants
- Donations and Intergovernmental Agreements
- User fees

Funding for the FY20-21 CIP totals \$41,468,323 and is derived from a variety of sources as depicted in the chart below:

FY 2020 – 2021 CIP Funding Sources:



The City has relied heavily on growth-related income, including construction sales taxes and development fees to fund capital projects.

IMPACT ON THE OPERATING BUDGET

The City of Maricopa's operating budget is directly affected by the CIP. When certain projects are completed, they have ongoing financial impacts on the City's operating budgets. For instance, if the City constructed a new park, the operating budget for the Park Maintenance Division would increase to include additional staff to help maintain the new park. Equipment would increase as well as utilities, supplies and insurance.

The FY20-21 Operating budget includes estimated CIP future operating budget impact where possible. The City considers these operating costs when deciding which projects should be approved. Emphasis is placed on self-sustaining projects with neutral operating impacts.

SUMMARY

Projects included in the FY20-21 CIP budget are the result of the combined efforts of all departments, City Council and residents. The CIP is updated annually with new projects included if additional funding sources are identified.

The FY20-21 CIP attempts to meet the priority needs of the community, while maintaining financial sustainability in future years. The plan as submitted is financially feasible and many of the projects can be expected to be complete by the end of the fiscal year. The CIP and its funding sources are fluid and under constant evaluation as priorities change over time.

PROJECTS BY FUND

HIGHWAY USER REVENUE FUND	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Contingency	N/A	\$200,000	-	-	-	-	\$200,000
Fuel Facility	40032	\$390,000	-	-	-	-	\$390,000
Honeycutt Road Bridge approach repairs	40043	\$200,000	\$700,000	-	-	-	\$900,000
ITS - Installation of fiber backbone - Honeycutt	19501	\$50,000	-	-	-	-	\$50,000
Maricopa Casa Grande Highway - Porter-Plainview	N/A	-	\$101,250	\$573,750	\$3,825,000	-	\$4,500,000
Mid-Block Crossings	40061	\$7,344	-	-	-	-	\$7,344
Pershings Road, MCGH to Honeycutt Road	34025	\$139,747	-	-	-	-	\$139,747
Rancho Wash Crossing - North	N/A	-	-	-	\$130,000	\$775,000	\$905,000
Signal - Honeycutt/Rancho Mirage	N/A	-	-	\$60,000	\$340,000	-	\$400,000
Signal - Smith Enke and Chase	N/A	-	\$60,000	\$340,000	-	-	\$400,000
Small Sweeper	N/A	\$60,000	-	-	-	-	\$60,000
SR347 Sidewalk-Edison Pointe to Smith-Enke	19502	\$13,371	-	-	-	-	\$13,371
SR347 Signal Synchronization	34020	\$500,000	-	-	-	-	\$500,000
SR347, Lakeview to North City Limits	34018	-	\$1,000,000	-	-	-	\$1,000,000
TOTAL		1,560,462	\$1,861,250	\$973,750	\$4,295,000	\$775,000	\$9,465,462

COUNTY ROAD TAX FUND	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
ITS - Installation of fiber backbone - Honeycutt	19501	\$104,141	-	-	-	-	\$104,141
Pedestrian Overpass - Safe Routes Project	40119	\$150,000	-	-	-	-	\$150,000
Pershings Road, MCGH to Honeycutt Road	34025	\$339,677	-	-	-	-	\$339,677
TOTAL		\$593,818	-	-	-	-	\$593,818

IMPACT FEES - LIBRARY	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Contingency	N/A	\$400,000	-	-	-	-	\$400,000
Main Library Construction	40017	\$2,634,950	-	-	-	-	\$2,634,950
Main Library Construction	40017	\$6,150	-	-	-	-	\$6,150
Material Handling System	N/A	-	-	-	-	\$150,000	\$150,000
TOTAL		\$3,041,100	-	-	-	\$150,000	\$3,191,100

IMPACT FEES - TRANSPORTATION	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Contingency	N/A	\$600,000	-	-	-	-	\$600,000
East West Corridor	40029	\$3,612,650	\$8,350,000	\$9,650,000	-	-	\$21,612,650
Signal- White & Parker and Honeycutt	35043	\$765,302	-	-	-	-	\$765,302
Smith Enke & Chase to White and Parker	34014	\$1,323,259	-	-	-	-	\$1,323,259
Bowlin Road Crossing	40012	\$935,290	-	-	-	-	\$935,290
CMAQ Farrell and Porter	35062	\$56,133	-	-	-	-	\$56,133
CMAQ Paving Anderson and Peters & Nall Roads	40036	\$91,538	-	-	-	-	\$91,538
Edison Road - 347 to Wilson	40038	\$700,000	-	-	-	-	\$700,000
Signal - SR347 & MLK	40049	\$600,000	-	-	-	-	\$600,000
Palo Brea Pedestrian Crossing	40048	\$26,831	-	-	-	-	\$26,831
Shea Way	40028	\$540,000	-	-	-	-	\$540,000
TOTAL		\$9,251,003	\$8,350,000	\$9,650,000	-	-	\$27,251,003

IMPACT FEES - PARKS	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Contingency	N/A	\$200,000	-	-	-	-	\$200,000
Lake Parks Plan	40044	\$1,300,000	\$600,000	-	-	-	\$1,900,000
Pacana Outdoor Fitness Center	19301	\$30,000	-	-	-	-	\$30,000
TOTAL		\$1,530,000	\$600,000	-	-	-	\$2,130,000

IMPACT FEES - FIRE	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Fire Engine - Lease Purchase	32004	\$631,202	\$431,202	\$431,202	-	-	\$1,493,606
TOTAL		\$631,202	\$431,202	\$431,202	-	-	\$1,493,606

GENERAL GOVERNMENT CIP	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
2 Cargo Vans	40058	\$54,000	-	-	-	-	\$54,000
3 Electronic Fingerprinting Machines	40035	\$40,000	-	-	-	-	\$40,000
Contingency	N/A	\$975,000	-	-	-	-	\$975,000
Copper Sky parking lot paving	40037	\$335,500	-	-	-	-	\$335,500
Dump Truck	40055	\$148,099	-	-	-	-	\$148,099
Emergency Preemption	32031	\$81,818	-	-	-	-	\$81,818
Energy Management	40039	\$35,000	-	-	-	-	\$35,000
Fire Station Upgrade Softener Filter	40052	\$70,000	-	-	-	-	\$70,000
Fleet HD Truck Lift	40057	\$59,000	-	-	-	-	\$59,000
Fleet Mezzanine Construction	40040	\$250,000	-	-	-	-	\$250,000
Heritage District Floodplain Improvements	18504	\$100,000	\$400,000	-	-	-	\$500,000
Heritage Museum Remodel	40041	\$80,000	-	-	-	-	\$80,000
Heritage Park	40042	\$186,000	-	-	-	-	\$186,000

GENERAL GOVERNMENT CIP	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Library Remodel	40045	\$30,000	-	-	-	-	\$30,000
Mail Drop - Hathaway Avenue	40046	\$96,800	-	-	-	-	\$96,800
Main Library Construction	40017	\$6,047,896	-	-	-	-	\$6,047,896
Maricopa Station Site Improvements	40047	\$130,000	-	-	-	-	\$130,000
MCG Hwy Median-Porter to Stone Gate	40062	\$460,000	-	-	-	-	\$460,000
Mid-Block Crossings	40061	\$100,000	-	-	-	-	\$100,000
Oil Dispenser	40056	\$35,000	-	-	-	-	\$35,000
Pedestrian Overpass - Safe Routes Project	40019	\$350,000	\$937,000				\$1,287,000
Pershings Road, MCGH to Honeycutt Road	34025	\$180,000	-	-	-	-	\$180,000
Recreational Trailer	40033	\$25,000	-	-	-	-	\$25,000
San Capistrano Reconstruction	40059	\$480,000	-	-	-	-	\$480,000
Santa Cruz Wash Flood Control Solution	31005	\$913,330	-	-	-	-	\$913,330
Signal at Stonegate Road and MCG	40050	\$45,000	-	-	-	-	\$45,000

GENERAL GOVERNMENT CIP	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Smith Enke/347 Right Turn	40060	\$20,000	-	-	-	-	\$20,000
SR347 North Entry (City Beautification)	40023	\$500,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Station 571 - Storage Unit/ NFPA Turnout Room	40051	\$100,000	-	-	-	-	\$100,000
Storm Drain Master Plan	40034	\$50,000	-	-	-	-	\$50,000
Streets Truck	40053	\$60,000	-	-	-	-	\$60,000
Top Dresser	40054	\$31,900	-	-	-	-	\$31,900
Waste Transfer Site Improvements	40031	\$180,000	-	-	-	-	\$180,000
TOTAL		12,249,343	\$1,587,000	\$250,000	\$250,000	\$250,000	\$14,586,343

ASSET REPLACEMENT	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
7 patrol vehicles	N/A	\$430,000	-	-	-	-	\$430,000
Contingency	N/A	\$200,000	-	-	-	-	\$200,000
FL80 Pumper	N/A	\$566,666	\$366,667	\$366,667	-	-	\$1,300,000
Land - Bowlin Plaza, LLC	N/A	\$884,060	\$884,060	-	-	-	\$1,768,120
Land - Revilo, LLC	N/A	\$320,000	-	-	-	-	\$320,000
Land - Thompson Thrift Development	N/A	\$730,293	-	-	-	-	\$730,293
Mower	N/A	\$82,500	-	-	-	-	\$82,500
School Resource Officer	N/A	\$54,000	-	-	-	-	\$54,000
Police - Four (4) Ford Interceptors SUV	N/A	\$245,151	-	-	-	-	\$245,151
Type 6 Brush Truck	N/A	\$260,000	-	-	-	-	\$260,000
Vehicle for Crime Scene Investigators	N/A	\$110,000	-	-	-	-	\$110,000
Vehicle for Facilities Maintenance Tech	N/A	\$54,000	-	-	-	-	\$54,000
Vehicle for Police Officer	N/A	\$27,500	-	-	-	-	\$27,500
Water Truck Purchase	N/A	\$138,595	-	-	-	-	\$138,595
TOTAL		\$4,102,765	\$1,250,727	\$366,667	-	-	\$5,720,159

GRANTS	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
CMAQ Farrell and Porter	35062	\$2,547,558	-	-	-	-	\$2,547,558
CMAQ Paving Anderson and Peters & Nall Roads	40036	\$604,476	-	-	-	-	\$604,476
Grant Capacity	N/A	\$3,000,000	-	-	-	-	\$3,000,000
Heritage Park Renovation	13402	\$178,937	-	-	-	-	\$178,937
ITS - Installation of fiber backbone - Honeycutt	19501	\$850,720	-	-	-	-	\$850,720
Palo Brea Pedestrian Crossing	40048	\$30,298	-	-	-	-	\$30,298
SR347 Sidewalk-Edison Pointe to Smith-Enke	19502	\$296,641	-	-	-	-	\$296,641
TOTAL		\$7,508,630	-	-	-	-	\$7,508,630

LAND ACQUISITION ENHANCEMENT	PROJECT #	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Total
Land Acquisition	N/A	\$1,000,000	-	-	-	-	\$1,000,000
TOTAL		\$1,000,000	-	-	-	-	\$1,000,000

CIP PROJECT LISTING BY DEPARTMENT

Department Name	Project Name	Project #	FY20 Budget
City Manager	Contingency	N/A	\$2,575,000
City Manager	Grant Capacity	N/A	\$3,000,000
City Manager	Land - Bowlin Plaza, LLC	N/A	\$884,060
City Manager	Land - Revilo, LLC	N/A	\$320,000
City Manager	Land - Thompson Thrift Development	N/A	\$730,293
City Manager	Land Acquisition	N/A	\$1,000,000
City Manager	SR347 North Entry (City Beautification)	40023	\$500,000
Community Services	Heritage Park	40042	\$186,000
Community Services	Library Remodel	40045	\$30,000
Community Services	Main Library Construction	40017	\$8,688,996
Community Services	Pacana Outdoor Fitness Center	193001	\$30,000
Community Services	Recreational Trailer	40033	\$25,000
Community Services	Top Dresser	40054	\$31,900
Economic & Community Development	East West Corridor	40029	\$3,612,650
Economic & Community Development	Heritage District Floodplain Improvements	18504	\$100,000
Economic & Community Development	ITS - Installation of fiber backbone - Honeycutt (Local Match Portion)	19501	\$1,004,861
Economic & Community Development	Santa Cruz Wash Flood Control Solution	31005	\$913,330
Economic & Community Development	SR347 Sidewalk-Edison Pointe to Smith-Enke - GRANT LOCAL MATCH	19502	\$310,012
Economic & Community Development	Storm Drain Master Plan	40034	\$50,000
Fire Department	Emergency Preemption	32031	\$81,818
Fire Department	Fire Engine - Lease Purchase	32004	\$631,202
Fire Department	Fire Station Upgrade Softener Filter	40052	\$70,000

Department Name	Project Name	Project #	FY20 Budget
Fire Department	FL80 Pumper	N/A	\$566,666
Fire Department	Station 571 - Storage Unit/ NFFPA Turnout Room	40051	\$100,000
Fire Department	Type 6 Brush Truck	N/A	\$260,000
Police Department	3 Electronic Fingerprinting Machines	40035	\$40,000
Police Department	7 patrol vehicles	N/A	\$430,000
Police Department	NPR School Resource Officer	N/A	\$54,000
Police Department	Police - Four (4) Ford Interceptors SUV	N/A	\$245,151
Police Department	Vehicle for Crime Scene Investigators	N/A	\$110,000
Police Department	Vehicle for NPR Police Officer	N/A	\$27,500
Public Services	2 Cargo Vans	40058	\$54,000
Public Services	Bowlin Road Crossing	40012	\$935,290
Public Services	CMAQ Farrell and Porter	35062	\$2,603,691
Public Services	CMAQ Paving Anderson and Peters & Nall Roads	40036	\$696,014
Public Services	Copper Sky parking lot paving	40037	\$335,500
Public Services	Edison Road - 347 to Wilson	40038	\$700,000
Public Services	Energy Management	40039	\$35,000
Public Services	Fleet Mezzanine Construction	40040	\$250,000
Public Services	Fuel Facility	40032	\$390,000
Public Services	Heritage Museum Remodel	40041	\$80,000
Public Services	Heritage Park Renovation	13402	\$178,937
Public Services	Honeycutt Road Bridge approach repairs	40043	\$200,000
Public Services	Lake Parks Plan	40044	\$1,300,000
Public Services	Mail Drop - Hathaway Avenue	40046	\$96,800
Public Services	Maricopa Station Site Improvements	40047	\$130,000

Department Name	Project Name	Project #	FY20 Budget
Public Services	MCG Hwy Median-Porter to Stone Gate	40062	\$460,000
Public Services	Mid-Block Crossings	40061	\$107,344
Public Services	Mower	N/A	\$82,500
Public Services	Palo Brea Pedestrian Crossing	40048	\$57,129
Public Services	Pedestrian Overpass - Safe Routes Project	40019	\$500,000
Public Services	Pershings Road, MCGH to Honeycutt Road	34025	\$659,424
Public Services	San Capistrano Reconstruction	40059	\$480,000
Public Services	Shea Way	40028	\$540,000
Public Services	Signal- SR347 & MLK	40049	\$600,000
Public Services	Signal at Stonegate Road and MCG	40050	\$45,000
Public Services	Signal- White & Parker and Honeycutt	35043	\$765,302
Public Services	Small Sweeper	N/A	\$60,000
Public Services	Smith Enke & Chase to White and Parker	34014	\$1,323,259
Public Services	Smith Enke/ 347 Right Turn	40060	\$20,000
Public Services	SR347 Signal Synchronization	34020	\$500,000
Public Services	Streets Truck	40053	\$60,000
Public Services	Waste Transfer Site Improvements	40031	\$180,000
Public Services	Water Truck Purchase	N/A	\$138,595
Public Services	Dump Truck	40055	\$148,099
Public Services	Fleet HD Truck Lift	40057	\$59,000
Public Services	Oil Dispenser	40056	\$35,000
Public Services	Vehicle for Facilities Maintenance Tech	N/A	\$54,000
		TOTAL	\$41,468,323



SUPPLEMENTAL INFORMATION

The following section contains additional information to help the reader understand the City's budget document.

RESOLUTION NO. 20-19

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE
CITY OF MARICOPA, ARIZONA, ADOPTING BUDGET FOR THE
FISCAL YEAR 2020-2021**

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 5, 2020, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of Maricopa, Arizona, and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on May 5, 2020, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

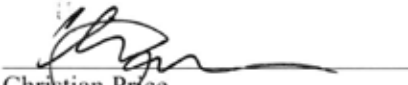
WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 16, 2020, at City Hall for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A).

NOW, THEREFORE, BE IT RESOLVED, by the Mayor and City Council of the City of Maricopa, Arizona that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced, or changed, are hereby adopted as the budget of the City of Maricopa, Arizona for the fiscal year 2020-2021.

PASSED AND ADOPTED by the Mayor and City Council of the City of Maricopa, Arizona, this 16th day of June, 2020.

APPROVED:



Christian Price
Mayor

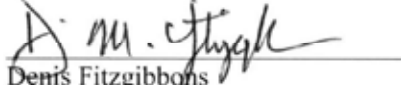
ATTEST:



Vanessa Bueras, MMC
City Clerk



APPROVED AS TO FORM:



Denis Fitzgibbons
City Attorney

CITY OF MARICOPA
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2021

Fiscal Year	Sch	FUNDS							
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2020	E 1	48,334,550	18,319,618	4,006,161	34,646,970	0	0	0	105,307,299
2020	E 2	44,202,358	10,234,920	4,006,161	20,066,808	0	0	0	78,510,247
2021	3	45,782,424	5,366,065	12,527,413	38,968,290				102,644,192
2021	B 4	14,419,154							14,419,154
2021	B 5				2,910,721				2,910,721
2021	C 6	41,319,470	14,032,474	0	14,300,562	0	0	0	69,652,506
2021	D 7	0	0	0	0	0	0	0	0
2021	D 8	0	0	0	0	0	0	0	0
2021	D 9	500,000	0	0	11,734,048	0	0	0	12,234,048
2021	D 10	11,734,048	500,000	0	0	0	0	0	12,234,048
2021	11								
LESS:									0
									0
									0
									0
									0
2021	12	90,287,000	18,898,539	12,527,413	67,913,621	0	0	0	189,626,573
2021	E 13	55,654,025	14,419,824	15,438,134	39,314,043	0	0	0	124,826,026

EXPENDITURE LIMITATION COMPARISON		2020	2021
1	Budgeted expenditures/expenses	\$ 105,307,299	\$ 124,826,026
2	Add/subtract: estimated net reconciling items		
3	Budgeted expenditures/expenses adjusted for reconciling items	105,307,299	124,826,026
4	Less: estimated exclusions		
5	Amount subject to the expenditure limitation	\$ 105,307,299	\$ 124,826,026
6	EEC expenditure limitation	\$ 449,335,219	\$ 480,994,950

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF MARICOPA
Tax Levy and Tax Rate Information
Fiscal Year 2021

	2020	2021
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 14,133,827	\$ 15,139,972
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ 13,730,060	\$ 14,419,154
B. Secondary property taxes	3,406,624	2,910,721
C. Total property tax levy amounts	\$ 17,136,684	\$ 17,329,875
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 12,464,194	
(2) Prior years' levies	304,761	
(3) Total primary property taxes	\$ 12,768,956	
B. Secondary property taxes		
(1) Current year's levy	\$ 3,406,624	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ 3,406,624	
C. Total property taxes collected	\$ 16,175,580	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	4.7845	4.6309
(2) Secondary property tax rate	1.1871	0.9348
(3) Total city/town tax rate	5.9716	5.5657
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>no</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF MARICOPA
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
GENERAL FUND			
Local taxes			
Local Sales Taxes	\$ 11,191,782	\$ 11,751,371	\$ 11,793,000
Franchise Taxes	1,113,100	1,157,624	1,149,600
Licenses and permits			
Permit Fees	1,940,482	2,988,342	3,251,280
Business License/ Registry	94,700	56,820	8,000
Intergovernmental			
State Shared Sales Tax	4,655,080	4,748,182	5,044,957
State Shared Income Tax	5,757,853	5,873,010	6,354,097
Vehicle License Tax	2,891,017	2,948,837	3,054,100
General Gov Revenue	6,900	7,038	10,900
Charges for services			
Administrative Fees	20,200	24,442	47,600
Development Services Fees	244,315	295,621	482,590
Library Fees	14,800	17,938	12,001
Parks and Recreation Fees	593,700	718,377	2,010,166
Public Safety Fees	93,900	113,619	63,000
Fines and forfeits			
Magistrate Court Fees	476,700	204,981	621,900
Interest on investments			
Investment Earnings	216,300	350,000	333,400
Miscellaneous			
Miscellaneous	177,300	342,189	403,709
Total General Fund	\$ 29,488,129	\$ 31,598,361	\$ 34,640,300
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Intergovernmental	3,442,764	3,051,296	5,782,822
Investment Earnings	7,500	100,033	
	\$ 3,450,264	\$ 3,151,329	\$ 5,782,822
Copper Sky Recreation			
Parks and Recreation Fees	1,427,600	1,080,900	
Recreation Use Fees			
	\$ 1,427,600	\$ 1,080,900	\$
Local Road Maintenance			
Misc Revenue		880	
Investment Earnings	6,000	25,234	6,000
	\$ 6,000	\$ 26,114	\$ 6,000
Grants			
Intergovernmental	15,039,436	760,349	7,800,000
	\$ 15,039,436	\$ 760,349	\$ 7,800,000
County Road Tax			
Intergovernmental	1,562,600	1,905,614	1,042,800
Investment Earnings	16,000	53,177	
	\$ 1,578,600	\$ 1,958,791	\$ 1,042,800
Total Special Revenue Funds	\$ 21,501,900	\$ 6,977,483	\$ 14,631,622
DEBT SERVICE FUNDS			
General Obligation Debt Service			
Miscellaneous	253,960	253,960	239,537
	\$ 253,960	\$ 253,960	\$ 239,537
Total Debt Service Funds	\$ 253,960	\$ 253,960	\$ 239,537
CAPITAL PROJECTS FUNDS			
General Governmental CIP			
Local Sales Tax	1,103,300		
Misc Revenue		91,216	
Investment Earnings		92,774	
	\$ 1,103,300	\$ 183,990	\$
Grants CIP			
Intergovernmental	6,052,394	77,297	15,070,799
	\$ 6,052,394	\$ 77,297	\$ 15,070,799
Police/Public Safety DIF			
Impact Fees	370,500	250,135	248,300
Investment Earnings	14,500	9,924	
	\$ 385,000	\$ 260,059	\$ 248,300
Parks DIF			
Impact Fees	642,100	919,352	798,400
Investment Earnings	1,900	51,194	
	\$ 644,000	\$ 970,546	\$ 798,400
Library DIF			
Impact Fees	14	2,454	637
Investment Earnings	3	11,784	
	\$ 17	\$ 14,238	\$ 637
Transportation DIF			
Impact Fees	3,800,500	3,301,154	2,898,100
Investment Earnings	110,000	252,504	
	\$ 3,910,500	\$ 3,553,658	\$ 2,898,100
Fire DIF			
Impact Fees	370,900	472,457	429,000
Investment Earnings	11,100	4,224	
	\$ 382,000	\$ 476,681	\$ 429,000
Total Capital Projects Funds	\$ 12,477,211	\$ 5,536,469	\$ 19,445,236
TOTAL ALL FUNDS	\$ 70,653,939	\$ 42,461,414	\$ 69,652,506

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF MARICOPA
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2021

FUND	OTHER FINANCING 2021		INTERFUND TRANSFERS 2021	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
Asset Replacement	\$ _____	\$ _____	\$ _____	\$ 3,857,265
General Government CIP	_____	_____	_____	7,817,184
Highway Users Revenue Fund (HURF)	_____	_____	500,000	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
Total General Fund	\$ _____	\$ _____	\$ 500,000	\$ 11,734,048
SPECIAL REVENUE FUNDS				
Highway Users Revenue Fund (HURF)	\$ _____	\$ _____	\$ _____	\$ 500,000
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
Total Special Revenue Funds	\$ _____	\$ _____	\$ _____	\$ 500,000
CAPITAL PROJECTS FUNDS				
General Government CIP	\$ _____	\$ _____	\$ _____	\$ _____
Asset Replacement	_____	_____	7,631,283	_____
_____	_____	_____	4,102,765	_____
_____	_____	_____	_____	_____
Total Capital Projects Funds	\$ _____	\$ _____	\$ 11,734,048	\$ _____
INTERNAL SERVICE FUNDS				
_____	\$ _____	\$ _____	\$ _____	\$ _____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
Total Internal Service Funds	\$ _____	\$ _____	\$ _____	\$ _____
TOTAL ALL FUNDS	\$ _____	\$ _____	\$ 12,234,048	\$ 12,234,048

CITY OF MARICOPA
Expenditures/Expenses by Fund
Fiscal Year 2021

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
GENERAL FUND				
Administrative Services	\$ 4,933,986	\$ 198,028	\$ 4,391,248	\$ 5,481,729
City Attorney				
City Clerk	450,065	89	400,558	549,574
City Magistrate	591,308		526,264	576,000
City Manager				
Community Services	4,563,018	40,681	4,106,716	5,042,798
Development Services	2,992,867	(165,784)	2,753,438	2,679,519
Economic Development	897,372	(239,320)	658,052	
Executive Services (includes COVID 19 Contingency FY20)	2,250,880	(62,828)	1,947,366	5,481,759
Financial Services				
Fire	11,421,366	(821,885)	9,963,512	10,383,401
Human Resources				
Information Technology				
Mayor & Council				828,387
Non-Departmental	3,609,273	(200,000)	3,034,253	5,666,171
Police	12,114,484	(604,997)	10,818,918	11,928,047
Public Works/Services	4,511,476	1,854,471	5,602,033	7,036,639
Total General Fund	\$ 48,336,095	\$ (1,545)	\$ 44,202,358	\$ 55,654,025
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund (includes contingency)	\$ 8,329,073	\$ (512,133)	\$ 6,987,326	\$ 4,557,704
Copper Sky Recreation		(347,019)		
Local Road Maintenance				
Grants (includes contingency)	7,800,000		961,392	7,500,000
County Road Tax	2,880,020	169,677	2,286,202	2,362,120
Total Special Revenue Funds	\$ 19,009,093	\$ (689,475)	\$ 10,234,920	\$ 14,419,824
PARKS BOND FUND				
Parks Bond		347,019		
Total Parks Bond Funds		347,019		
DEBT SERVICE FUNDS				
General Obligation Debt Service	\$ 4,006,161		\$ 4,006,161	\$ 15,438,134
Total Debt Service Funds	\$ 4,006,161		\$ 4,006,161	\$ 15,438,134
CAPITAL PROJECTS FUNDS				
General Governmental CIP	\$ 5,398,323	\$ 958,025	\$ 799,279	\$ 12,249,343
Asset Replacement	3,939,752	59,595	3,556,006	4,102,765
Grants CIP (includes contingency)	15,070,799	(359,300)	12,183,212	7,508,630
Police/Public Safety DIF				
Parks DIF	1,294,004		1,294,004	1,530,000
Library DIF	3,280,221		639,121	3,041,100
Transportation DIF	5,319,870	(745,521)	1,595,186	9,251,003
Fire DIF		431,202		631,202
Land Acquisition Enhancement Fund				1,000,000
Total Capital Projects Funds	\$ 34,302,969	\$ 344,001	\$ 20,066,808	\$ 39,314,043
INTERNAL SERVICE FUNDS				
Contingency				
Total Internal Service Funds				
TOTAL ALL FUNDS	\$ 105,654,318	\$	\$ 78,510,247	\$ 124,826,026

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF MARICOPA
Expenditures/Expenses by Department
Fiscal Year 2021

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES	EXPENDITURE/EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/EXPENSES*	BUDGETED EXPENDITURES/EXPENSES
	2020	2020	2020	2021
Administrative Services				
General Fund	\$ 4,933,986	\$ 198,028	\$ 4,391,248	\$ 5,481,729
Department Total	4,933,986	198,028	4,391,248	5,481,729
City Clerk				
General Fund	450,065	89	400,558	549,574
Department Total	450,065	89	400,558	549,574
City Magistrate				
General Fund	591,308		526,264	576,000
Department Total	591,308		526,264	576,000
Community Services				
General Fund	4,563,018	40,681	4,106,716	5,042,798
Copper Sky Recreation				
General Governmental CIP	50,309	54,587	2,413	6,400,796
Library Impact Fee	3,280,221	(132,135)	639,121	2,641,100
Highway User Revenue Funds				
Asset Replacement Fund				
County Road Tax				
Grants	300,000		16,000	500,000
Grants CIP	75,000		75,000	
Parks DIF	1,294,004	(301,408)	1,294,004	1,330,000
Department Total	9,562,552	(338,275)	6,133,254	15,914,694
Debt Services				
General Obligation Debt Services	4,006,161			15,438,134
Department Total	4,006,161			15,438,134
Development Services				
General Fund	2,992,867	(165,784)	2,753,438	2,679,519
Asset Replacement Fund	2,734,752		2,734,752	
Grants	206,735		206,735	1,000,000
County Road Tax	780,020	150,693	186,202	104,141
General Governmental CIP	2,763,330	(103,687)	1,240,000	1,063,330
Grants CIP	7,306,329	469,276	4,418,742	1,147,361
Highway User Revenue Funds	2,679,355	466,677	1,337,608	63,371
Transportation DIF	5,319,870	(787,103)	1,595,186	3,612,650
Department Total	24,783,258	30,072	14,472,663	9,670,372
Economic Development				
General Fund	897,372	(239,320)	658,052	
Grants	300,000		116,354	
Department Total	1,197,372	(239,320)	774,406	
Executive Services				
General Fund	2,250,880	(62,828)	1,947,366	5,481,759
Grants	1,800,000		180,000	3,000,000
General Governmental CIP		356,058		1,475,000
County Road Tax		18,984		
Asset Replacement Fund				2,134,353
Highway User Revenue Funds		44,167		200,000
Transportation DIF		41,582		600,000
Library DIF		132,135		400,000
Park DIF		301,408		200,000
Land Acquisition Enhancement				1,000,000
Grants CIP	3,000,000	(664,092)		3,000,000
Department Total	7,050,880	167,414	2,127,366	17,491,112
Fire				
General Fund	11,421,366	(821,885)	9,963,512	10,383,401
Grants	2,227,982		203,087	1,000,000
Asset Replacement Fund	74,000		74,000	260,000
Fire DIF		431,202		631,202
General Governmental CIP	2,337,773	(369,958)	2,309,955	251,818
Grants CIP	4,689,470	(164,484)	4,689,470	
Department Total	20,750,591	(925,125)	17,240,024	12,526,421
Mayor and Council				
General Fund				828,387
Department Total				828,387
Non-Departmental				
General Fund	3,609,273	(200,000)	3,034,253	5,666,171
Grants				1,500,000
Parks Bond Fund		347,019		
Copper Sky Recreation		(347,019)		
Department Total	3,609,273	(200,000)	3,034,253	7,166,171
Police				
General Fund	12,114,484	(604,997)	10,818,918	11,928,047
Grants	2,965,283		239,216	500,000
Asset Replacement Fund	786,000	20,000	540,849	866,651
General Governmental CIP	246,911	849,874	246,911	40,000
Police/Public Safety DIF				
Grants CIP				
Department Total	16,112,678	264,877	11,845,894	13,334,698
Public Works/Services				
General Fund	4,511,476	1,854,471	5,602,033	7,036,639
Highway User Revenue Funds	5,649,718	(1,022,977)	5,649,718	4,294,333
Local Road Maintenance				
Grants				
County Road Tax	2,100,000		2,100,000	2,257,979
General Governmental CIP		171,151		3,018,399
Asset Replacement Fund	345,000	39,595	206,405	841,761
Grants CIP				3,361,269
Transportation DIF				5,038,353
Department Total	12,606,194	1,042,240	13,558,156	25,848,733

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF MARICOPA
Full-Time Employees and Personnel Compensation
Fiscal Year 2021

FUND	Full-Time Equivalent (FTE) 2021	Employee Salaries and Hourly Costs 2021	Retirement Costs 2021	Healthcare Costs 2021	Other Benefit Costs 2021	Total Estimated Personnel Compensation 2021
GENERAL FUND	320.90	\$ 22,919,712	\$ 4,805,401	\$ 3,721,842	\$ 2,596,460	\$ 34,043,415
SPECIAL REVENUE FUNDS						
County Road Tax						
Grants	8.75	460,213	50,510	123,007	28,590	662,320
Highway User Revenue Funds	13.65	812,528	104,929	158,925	61,159	1,137,541
Local Road Maintenance						
Total Special Revenue Funds	22.40	\$ 1,272,741	\$ 155,439	\$ 281,932	\$ 89,749	\$ 1,799,861
DEBT SERVICE FUNDS						
		\$	\$	\$	\$	\$
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
		\$	\$	\$	\$	\$
Total Capital Projects Funds		\$	\$	\$	\$	\$
PERMANENT FUNDS						
		\$	\$	\$	\$	\$
Total Permanent Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
		\$	\$	\$	\$	\$
Total Enterprise Funds		\$	\$	\$	\$	\$
INTERNAL SERVICE FUND						
		\$	\$	\$	\$	\$
Total Internal Service Fund		\$	\$	\$	\$	\$
TOTAL ALL FUNDS	343.30	\$ 24,192,453	\$ 4,960,840	\$ 4,003,774	\$ 2,686,209	\$ 35,843,276

4/19 Arizona Auditor General's Office

SCHEDULE G

Official City/Towns Budget Forms

GLOSSARY

The annual budget is structured to be understandable and meaningful to the general public and organizational users. This glossary is provided to assist those who are unfamiliar with budgeting terms or terms specific to the City of Maricopa's budget process.

Account - An organizational budget/operating unit within each City department or division.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Actual vs. Budgeted - Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

Adopted - Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

Adopted Budget - Used in fund summaries and department and division summaries within the budget document.

Allocation - A part of a lump sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or subjects.

Appropriation - An authorization made by the City Council which permits the City to incur obligations to make expenditures for specific purposes.

Assessed Valuation - A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor and the State as a basis for levying taxes.

Asset - Resources owned or held by a government which have monetary value.

Balanced Budget - A budget where revenues equal expenses.

Basis of Accounting - Defined by the Government Accounting Standards Board (GASB) by Fund type as the method of accounting for various activities. It is determined when a transaction or event is recognized in the fund's operating statement.

Beginning Balance - The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond - A long term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. This official public document reflects decisions, assesses service needs, establishes allocation of resources and is the monetary plan for achieving City goals and objectives.

Budget Calendar - The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Budget Message - The opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year and recommendations regarding the financial policy for the upcoming period.

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The first year of the five-year Capital Improvement Plan becomes the fiscal commitment to develop projects for the current year. These numbers reflect all appropriations for items that have a value of \$10,000 or more, have a useful life of more than one year, and add to the capital assets or infrastructure of the City.

Capital Projects - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program - The Capital Improvement Plan (CIP) is a comprehensive projection of capital investment projects which identifies priorities as to need, method of financing and project costs and revenues that will result during a five-year period. The plan is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. The capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay - Fixed assets that have a value of \$10,000 or more and have a useful economic life of more than one year.

Carry Over - Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Commodities - Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Contingency Fund - A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department - A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Impact Fee - Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area, to offset costs for newly developed area's infrastructure costs.

Disbursement - The expenditure of money from an account.

Division - An organized unit within a department.

Employee Benefits - Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various pension, health and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Ending Balance - The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

Expenditure - Actual outlay of funds for an asset obtained or goods and services obtained regardless of when expense is actually paid.

Expenditure Limitation - An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule, under which voters approve a four-year expenditure limit based on revenues received.

Fees - Fees are charges for specific services.

Fiscal Policy - A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - The time period designated by the City signifying the beginning and end of the financial reporting period. The City has established July 1 to June 30 as the municipal fiscal year.

Fixed Assets - Assets of a long-term character which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

Fund - An accounting entity which has a set of self-balancing accounts and records all financial transactions for specific activities or government functions.

Fund Balance - Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

Fund Summary - A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures and changes in fund balance for the prior year's actual, adopted and estimated budgets and the current year's adopted budgets.

General Fund - The general operating fund established to account for resources and uses of general operating functions of City departments. A majority of resources are provided by local and state shared taxes.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

General Plan - A planning and legal document that outlines the community vision in terms of land use.

Goal - The end toward which effort is directed.

Government Finance Officers Association (GFOA) Budget Presentation Award - The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest: policy orientation, financial planning, operational focus and effective communications.

Governmental Funds - Funds which account for most general governmental functions and include the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

Grants - This funding source includes State and Federal subsidies received in aid of a public undertaking. In some instances, grants are not currently available and a program may be set back due to lack of funding.

Highway User Revenue Fund (HURF) - A fund with revenues consisting of state taxes collected on gasoline, vehicle licenses and other transportation related fees. These funds must be used for street and highway purposes.

Improvement Districts - Improvement districts consist of property owners who desire improvements that will benefit all properties within the district. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance or custodial services.

Infrastructure - Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

Inter-fund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement - A contract between governmental entities as authorized by state law.

Intergovernmental Revenues - Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

Internal Service Funds - Funds which account for the activities of government departments that do work for other government departments, rather than the public.

Line-Item Budget - A budget prepared along departmental lines that focuses on projected expenditures.

Local Transportation Assistance Fund (LTAF) - Revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets, but a small portion may be used for cultural purposes.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Major Funds - Funds whose revenues, expenditures/ expenses, assets or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or enterprise funds and at least five percent of the aggregate amount for all governmental and enterprise funds.

Modified Accrual Basis - Under the modified accrual basis of accounting recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable statement of the actual service(s) which a City program aims to accomplish.

Operating Budget - This budget, associated with providing on-going services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, supplies and operational capital items.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations, including such items as taxes, user fees, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Ordinance - An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Per Capita - A unit of measure that indicates the amount of some quantity per person in the City.

Personnel Services - The classification of all salaries, wages and fringe benefits expenditures. Fringe benefits include FICA, Arizona State Retirement System, medical insurance, life insurance and workers compensation. In some cases, benefits may also include clothing allowances, and education assistance.

Policy - A plan, course of action or guiding principle, designed to set parameters for decisions and actions. A policy could also be a more precise statement of a desired course of action.

Primary Property Tax - A limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a two percent (2%) annual increase, plus allowances for annexations, new construction and population increase.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax

Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollar per \$100 of equalized assessed valuation.

Proprietary Funds - Funds which account for the business type activities of government, which include enterprise funds and internal service funds.

Reserve/Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The City Council must approve all contingency expenditures.

Resolution - A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue - Receipts from items such as taxes, intergovernmental sources and user fees or resources from voter-authorized bonds, system development fees and grants.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.

Source of Revenue - Revenues are classified according to their source or point of origin.

Special Revenue Fund - Created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for specific activities with a special form of continuing revenues.

Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Transfers - All inter-fund transactions except loans or advances, quasi-external transactions and reimbursements.

Unreserved Fund Balance - The portion of a fund's balance which is not restricted for a specific purpose and is available for general appropriation.

User Fees or Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

ACRONYMS

A.R.S. – Arizona Revised Statutes
ADOT – Arizona Department of Transportation
AZ POST – Arizona Peace Officer Standards and Training
CAAG – Central Arizona Association of Governments
CAC – Central Arizona College
CAFR – Comprehensive Annual Financial Report
CAG – Central Arizona Governments
CALEA – Commission on Accreditation for Law enforcement Agencies, Inc.
CDBG – Community Development Block Grant
CFD – Community Facilities District
CGCC – Chandler-Gilbert Community College
CIP – Capital Improvement Program
CLOMR – Conditional Letter of Map Revision
COMPSTAT – Computer/Comparative Statistics
DIF – Development Impact Fees
DIMS – Digital Image Storage
DSD – Development Services Department
DUI – Driving Under the Influence
ED – Economic Development Department
EMS – Emergency Medical Services
EMT – Emergency Medical Technician
ERP – Enterprise Resource Planning
FD – Fire Department
FEMA – Federal Emergency Management Agency
FICA – Federal Insurance Contributions Act (used in reference to FICA tax)
FTE – Full Time Equivalent

FY – Fiscal Year
G.O. Bonds – General Obligation Bonds
GAAP – Generally Accepted Accounting Principles
GASB – Governmental Accounting Standards Board
GF – General Fund
GFOA – Government Finance Officers Association
GIS – Geographic Information System
HAZ MAT – Hazardous Materials
HR – Human Resources
HURF – Highway User Revenue Fund
ICMA – International City/County Management Association
IT – Information Technology
LOMR – Letter of Map Revision
LTAIF – Local Transportation Assistance Fund
MCG Highway – Maricopa Casa Grande Highway
MDT – Mobile Data Terminals
MITS Committee – Maricopa Information Technology Steering Committee
MOU – Memorandum of Understanding
PD – Police Department
PW – Public Works
RTAC – Rural Transportation Advisory Council
SAN – Storage Area Network
SR347 – State Route 347 (also referred to as “John Wayne Parkway”)
UCR – Uniform Crime Report (established by the Federal Bureau of Investigation)
UPRR – Union Pacific Railroad

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The City Council

Mayor Christian Price

Vice-Mayor Nancy Smith

Councilmember Marvin Brown

Councilmember Julia Gusse

Councilmember Vincent Manfredi

Councilmember Rich Vitiello

Councilmember Henry Wade, Jr.

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Brady Leffler – Fire Chief

Nathan Steele – Economic & Community Development

Steven Stahl – Police Chief

Nathan Ulliot – Community Services

Mike Riggs – Public Services

Financial Services Division Staff





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